

1.0 INTRODUCTION

1.1 INTRODUCTION

The period under review shows agencies generally conforming to the Government of Jamaica's Procurement Procedures in the acquisition of goods, services and works. However, as in previous years, there are many instances of agencies not following the guidelines. To some extent this can be accounted for by the agencies' ignorance of the approved procurement procedures and this fact has put some pressure on the Office to see that the guideline are widely disseminated, that procurement officers are adequately trained in the approved procurement procedures, and that procurement committees can receive guidance from this Office as they go through the procurement process. In fine, however, it is fair to say that in contrast to previous years the management of the pre-contract stages of the public sector procurement processes are improving. Much of this can be attributed to the oversight of the National Contracts Commission, and the commitment of this Office to monitor closely the pre-contracts stages and to offer early guidance.

We are less confident about improvements in the management of the post-contract stages of the procurement process. Contract administration is occasionally problematic in the procurement of goods and services but, by the nature of the discipline, much more so in the case of works. A very useful weathervane of future administrative problems is any assertion by an agency that a particular procurement is an emergency. The looseness in pre-contract procedures that assertion promotes is reflected in contract administration problems in the post-contract stages. This report will show that inadequate planning and inadequate financing continue to plague the post-contract stages, resulting in increased costs to the project. Contracts endorsed or recommended for award are sometimes not immediately awarded, or when awarded not implemented in a timely manner.

1.2 TRAINING & INFORMATION DISSEMINATION

Training in the prescribed procurement procedures and information dissemination are critical to an efficient public sector procurement system. We have been careful to invest much of the resource of the Office in those efforts. Our experience this year in providing technical assistance, in the form of course content and delivery format for a procurement workshop, to the Ministry of Education, Youth and Culture was very instructive for this Office and may be duplicated in the future for other public sector agencies and Ministries.

1.3 INFORMATION SYSTEMS

The development of the Contracts Management Database during the period under review remained a challenge. On the other hand we have made significant advances in the use of the Internet for the dissemination of information. The Office maintains three web sites, servicing the Office of the Contractor-General, the National Contracts Commission, and the Government of Jamaica Public Sector Procurement Notice Board.

1.4 MONITORING

While it was not possible to monitor all the contracts awarded this year, this report will show that many of the projects monitored suffered from poor planning, inadequate onsite supervision and the inability of the contractor, and sometimes the client to fund the project over an extended period.

1.5 CONFLICT OF INTEREST

From the investigations we conducted, it seems that many public sector managers need further training in the principles of accountability and governance. The rules on the conflict of interest in the Staff Orders are not sufficiently well developed nor clearly articulated, and managers responsible for the public sector procurement process feel themselves inadequately supported by the existing rules and guidelines.

We recommend that the Government develop clear and easily understood rules for application throughout the public service and that every ministry, department and agency of government should designate an appropriate agent or authority to provide guidance in applying and following the rules. The rules on the conflict of interests need not be complex but they must be unambiguous. As such we would recommend the implementation of conflict of interest rules along the following lines:

Draft Conflict of Interest Rules

- i. A public offer shall not engage in outside employment or activities, including seeking or negotiating for employment, that conflict with official Government duties and responsibilities.
- ii. Officers may engage in private work only with the permission of their Head of Ministry, Department or other Government Agency. Permission should not be unreasonably withheld but shall only be given after the Head of the Agency has satisfied himself that the outside employment will not conflict with official Government duties and responsibilities.
- iii. A Head of a Ministry, Department or other Government Agency who is in doubt as to whether particular outside employment will conflict with official Government duties and responsibilities, shall consult the designated authority before giving permission for the officer to undertake the private work.

- iv. In undertaking private work an officer shall:-
- (a) only do such work outside of his regular working hours;
 - (b) not use the government's office, supplies or other facilities in carrying out the work;
 - (c) ensure that the extent or intensity of the work is not of a nature as to affect his ability to discharge his responsibilities to his full time job;
 - (d) not accept any work that might tend to demean the position held in the public service by the officer.
- v. A conflict of interest arises where a public officer has a private or personal interest sufficient to appear to influence, or to appear to be capable of influencing, the objective exercise of his official duties.
- vi. A public officer shall not enter into or knowingly remain in a situation of a conflict of interest.
- vii. A public officer who is aware or is unsure whether he is in a conflict of interest situation shall report the situation at the earliest opportunity to the Head of the Ministry, Department or other Government Agency to which he is engaged.
- viii. The Head of a Ministry, Department or other Government Agency who is aware that a public officer is in a conflict of interest situation shall take such action or give such directions as are necessary to remove the officer from the situation of a conflict of interest.
- ix. A Head of a Ministry, Department or other Government Agency who is in doubt as to whether a particular situation represents a conflict of interest shall consult the Designated Authority.

2.0 MONITORING OF CONSTRUCTION CONTRACTS

2.1 INTRODUCTION

The period under review shows agencies generally conforming to the Government of Jamaica Procurement Procedures in the acquisition of works. The indications are that some public sector agencies need much more training in the procurement process. In 2002 the National Contracts Commission (NCC) endorsed or recommended two hundred and eighty-one (281) contracts of four million dollars (JA\$4M) or over. Works projects accounted for the largest number of those contracts. Whereas the oversight of the NCC promoted transparency and regularity in the pre-contract stages, the post-contract stages presented special problems.

The Office of the Contractor-General (OC-G) monitored the post-contract stages of as many of these recommendations and endorsements of the National Contracts Commission as our resources allowed, but sustained monitoring was possible only in some cases. These numbers are set out below. An outstanding weakness in the stages after the NCC endorsed or recommended the awards, was the delay in awarding the contracts and the further delay in implementing them. This practice has had a negative impact on the operations of some agencies, as the project costs rise consequent on increasing labour and materials costs. This is especially so for the National Works Agency and Jamaica Social Investment Fund.

In addition, our post-contract monitoring shows that the management at the post-contract phase of many projects left much to be desired, particularly as it relates to proper planning, on-site supervision, and the contractors' ability to fund projects over an extended period. We have seen that most of the projects implemented in the period under review were behind schedule. Most often this was as a consequence of late payments to contractors, inclement weather, tardy performance of some contractors, and tardy consultants.

There is still cause for concern about contracts below the four million dollar threshold, where independent oversight and monitoring are weakest. A significant threat is the possibility of agencies breaking up contracts into units below four million dollars so as to avoid the oversight of the NCC.

2.1.1 Summary Report for Post-Contract Activities as at December 2002

During the 2002 calendar year the NCC endorsed or recommended for award 175 works contracts. These included contracts for Buildings, General Road Works and Rehabilitation, Bridge Construction, Pipe Laying, and Civil Engineering Works. Forty-eight of these projects were placed under sustainable monitoring by the OC-G. We have selected below for special review a sample of 27 of these contracts.

2.1.2 Type of Works Contracts Endorsed by the NCC and Monitored by the OC-G

Percentage Breakdown

It will be noted that building works accounts for 61.5% of total numbers in this sample. Road works accounted for 11.5%; Bridge Works accounted for 11.5%; and Dredging, Sanitary and Infrastructure contracts accounted for 15.5 % of the representative sample.

Average Approved Time Schedule

Of the 27 contracts within the sample, the average contract period is nine months. Forty-six percent of these contracts should have been completed by December 2002, but nearly half of these did not meet the approved time frame.

Areas In Which Improvements Can Be Made

From the examples studied we conclude that a more comprehensive and detailed pre-qualification process will improve the effective execution of future contracts. It is also necessary prior to making a recommendation for the award that client agencies determine that the recommended contractors have the necessary funding, equipment and manpower to carry out the work proposed.

Much more attention should be given to calculating the time necessary to complete the projects. In the period under review few works contracts were completed in the prescribed time. A miscalculation of the required time means that the project cost will also be miscalculated. The consultants and project managers advising the agencies and Ministries must provide a more realistic projection of the project time and costs.

There is greater need for more efficient contract management. This can be achieved by employing stricter onsite supervision by both contractor and client, better coordination of resources, and proper scheduling and allocation of resources. We have set out below a summary of the activities of some Ministries.

Ministry of Education & Culture

The Ministry of Education and Culture accounts for five of the works contracts set out in the table below. These contracts totaled \$86.3M. At the end of the period under review, one contract was complete, one was near completion, while the other three were 50% or less completed. At the same time, \$35.95M was spent. Significantly, no project was on track for the scheduled completion time.

Ministry of Information & Technology

Two building projects monitored in the Ministry of Information and Technology are set out in the table below. The total contract cost for these projects was \$330M. At the end of the period, \$71.85M of this sum was spent. Both projects were less than 20% complete, while half of the allotted contract period had expired.

Ministry of Local Government & Sports

Two of the projects (one road works and one building contract) monitored in this Ministry during the period under review are set out in the table below. The selected projects totaled \$33.05M. Of this sum \$24.7M was spent. At the end of the period, both projects were almost complete and were within budget. However, the projects were not completed in the allotted time.

Ministry of Transport & Works

Six contracts in the Ministry of Transport and Works that the Office monitored were selected for special study and are set out in the table below. These contracts totaled \$3.9B. The projects include Highway Construction, Bridge Construction, and Building Works. In every case selected, the project was significantly behind schedule.

Ministry of Water & Housing

The details of two contracts monitored in the Ministry of Water and Housing are set out in the table below. These were for a pipeline construction project and an infrastructure works project. Both projects totaled \$81M. At the end of the period, the pipeline project was 35% complete, with half of the allotted contract period expired, and \$2.63M of \$25.59M spent. The infrastructure works was 77% complete with nine of the 14 months contract period having expired. In this latter case, \$33.5M of \$57M was already spent.

Office of the Prime Minister

Eight contracts monitored in the Office of the Prime Minister were selected for special review and are set out in the Summary Report below. These projects totaled \$2.238B of which \$438M have been spent at the end of the review period.

Summary Report										
Post Contract Activities as at December 2002										
	Ministry	Project	Contractor	Contract Sum J\$M	Duration	Start Time	% Executed	Time Lapsed	Cost to Date J\$M	Remarks
2	MOEC	Albion Primary & Junior High	W. A. Reid Construction Co. Ltd.	15.8	6 mths.	24/9	100	6 mths.	13.95	
3	MOEC	Expansion of Siloah Primary School	Alfrasure Structures & Roofing Ltd.	31.21	18 mths.	1/11	62	14 mths	19.86	
4	MOEC	Restoration & Extension of Liberty Hall	Jatlin Const. & Assoc.	18.54	6 mths.	16/9	28	3 mths.	2.32	
5	MOEC	Alteration & Extension to St. Elizabeth Parish Library.	Maxwell Const. Co. Ltd.	11	7 mths.	16/9	8	3 mths.	N/A	
6	MOEC	Expansion of Westmoreland Parish Library	Ultimate Const. Co. Ltd.	9.75	9 mths	11/3	95	9 mths.	7.99	
7	MOIT	Morant Bay Informatics Bldg.	Exterior III	153.45	6 Mths.	10/10	10	2.5 mths.	21.45	
8	MOIT	Naggo Head Informatics Centre	Tank Weld Ltd.	175.91	9 mths.	29/7	18			
9	MOLG S	Parochial Road Rehabilitation, St. Mary	Seematt Const. Construction Co. Ltd.	8.261	4 mths.	1/9	100	9 mths.	11.23	
10	MOLG S	Parochial Road Rehabilitation, Clarendon	S.W. Woodwork & Const. Co. Ltd.	19.154	6 mths.	1/8	85	4 mths	13.19	
11	MOLG S	Const. Of single lane bridge to access Riverton Landfill	Tank Weld Ltd.	13.9	6 mths.	4/3	98	12 mths	10.79	
12	MOT	Port Antonio Craft Village	Exterior III Construction	22.05	6 mths.	7/1	90	11 mths	23.45	
13	MOTW	Norther Coastal Highway Improvement Project - Segment II	Jose Cartellone Construcciones Civles S.A.	US\$60.4	30 mths.	21/12	24	12 mths	US\$15.45M	
14	MOTW	Const. Of Plantain River Bridge	B &H Structures Co. Ltd.	27.1	24 mths	3/9	45	16 mths	18.8	
15	MOTW	Rehabilitation Works of Black River Truss Bridge	KIC Ltd.	17	5 mths					

Summary Report

Post Contract Activities as at December 2002

	Ministry	Project	Contractor	Contract Sum J\$M	Duration	Start Time	% Executed	Time Lapsed	Cost to Date J\$M	Remarks
16	MOTW	Portmore Bus Depot - Workshop	B &H Structures Co.	98.98	5 mnths	14/6	80	7 mnths	77.55	
17	MOTW	Eastern Bus Depot - Workshop	B &H Structures Co.	82.79	5 mnths	7/7	40	6 mnths	35.8	
18	MOWH	Pipeline Installations St.	Carib Eng. Corp. Ltd.	23.59	14 wks	7/4	35	6 wks	2.63	
19	MOWH	Infrastructure works to support 187 Housing Lots	Glave Mid-island Heavy Equip. & Const. Co.	57	9 mnths	10/12	77	14 mnths	33.05	
20	OPM	Appleton Sugar Housing Project	Jatlin Const. & Assoc.	33.27	9 mnths	31/7	35	5 mnths	3.5	
21	OPM	National Housing Trust - Branch	W.G. Walters Const. Ltd.	28.28	9 mnths	23/6	52	6 mnths	7.73	
22	OPM	New Yarmouth Infrastructure	Exterior III Const. Ltd.	11.4	2.5 mnths	3/12	90	40 wks	11.83	
23	OPM	Construction of Sanitary Facilities	Leycar Eng. Ltd.	6	13 wks	13/3	95	21 wks	6.3	
24	OPM	Hunts Bay Dredging Phase 1 Cleaning of Sandy Gully	WIHCON Infrastructure Works	84.1	3 mnths	21/10	85	2 mnths	63.7	
25	OPM	Hunts Bay Dredging Phase 2 Cleaning of Sandy Gully, Rio Cobre Estuary	WIHCON Infrastructure Works	1691	20 mnths	29/1				
26	OPM	Maud Mcloud Comprehensive High School	Astrom Bldg. Systems	14.3	4 mnths.	1/7	55	6 mnths.	338.2	
27	OPM	Indoor Court Facility at Stadium	Trumbley & Hampton Inc.	US\$6.16	6 mnths.	11/11	17	1 mth	US\$0.19	
28	MOIT	Santa Cruz Post Office	W.G. Walters Const. Ltd.	17.58	9 mnths.	7/7	44	5 mnths	7.78	

2.2 SELECTED PROJECTS

We have selected for consideration one investigation and two monitored projects, which we think are of special interest.

2.2.1 CASE I - Investigation -Green Park Primary School

Background

Mr. Clinton Wilson, a Contractor and principal of Diversify Construction Company Limited, complained to this Office that his claims in the captioned project were not honoured by the Ministry of Education, Youth and Culture in a timely manner, that he was sometimes short-paid, and that his progress as a contractor on the project was hampered by the lack of written confirmation of verbal instructions and variations. Mr. Wilson further alleged that the Ministry's Executive Quantity Surveyor had assisted him in winning the tender of the contract and that this Executive Quantity Surveyor was on his payroll.

Investigation

These allegations were investigated. In the course of the investigation we reviewed the relevant contract and other documentation, interviewed the Ministry's personnel, and interviewed the Contractor. The Contractor and the Ministry's staff were interviewed separately. All interviews were conducted over the period 6th to 26th February, 2002. .

Findings

The Ministry selected the contractors to tender on the project based on the recommendations of the Member of Parliament for the constituency in which the project was based. Four contractors were recommended by the Member of Parliament, and three of these returned bids. The bids were opened publicly. The bids were compared and analysed and the Ministry awarded the contract to the lowest responsive bidder.

Our investigation did not support the allegation that the Contractor was underpaid for the work done. Neither did it support the allegation that the Executive Quality Surveyor in the Ministry had prepared the tender for Diversify Construction Company Limited, as the Contractor had alleged.

However, during the course of the investigation we were satisfied that the prices of the quantities on the company's bid were prepared by another Ministry employee, the Building Officer in the Brown's Town Office of the Ministry of Education, Youth and Culture, and that this Officer was paid by the Contractor for this service.

We are also satisfied that the Contractor paid money to the Executive Quantity Surveyor in the Ministry on two occasions. The first such payment was made when the officer was abroad and the Contractor wired funds to him. We cannot be sure that the moneys paid by the Contractor to the official was a reward for past or future services, as the Contractor alleged, or as the official maintained that while he was abroad he performed for his friend, the Contractor, a private service by purchasing car parts for him.

We are also satisfied that the Executive Quantity Surveyor assisted the Contractor in making his claims and in his dealings with the Ministry, which is consistent with the allegation that the money paid by the Contractor to the Officer was a reward for services.

Conclusion

We conclude that the Building Officer, in pricing the Contractor's bid, acted improperly. This activity was regarded by him as appropriate private work. However, even if the Officer had received permission from his Ministry to accept private assignments while engaged to the Government, this is a clear example of a conflict of interest: One cannot accept assignments to price bids within one's own Ministry.

We also conclude that the relationship between the Executive Quantity Surveyor in the Ministry and the Contractor was improper. The relationship was most certainly not a professional one. The Executive Quantity Surveyor facilitated the Contractor in making his claims to the Ministry, and he compromised his position as an independent and impartial officer in the service of his Ministry.

We conclude that the contractor was often not truthful and thus we could not rely on his testimony to establish the facts. It was necessary to seek corroboration on every issue. Nevertheless, in his own words he admitted to bribing a public official and on this alone we recommend that the matter be turned over to the Director of Public Prosecutions.

Officials in the Ministry of Education, Youth and Culture were unhappy with the management of this project and felt themselves compromised by inarticulate rules and weakly developed government procedure on conflict of interest. Our findings and conclusions vindicated many of their suspicions, but they were uncertain how to address the conflict of interest issues. Whereas clear cases of corruption are relatively easy to address, cases that involve the conflict of interest are less so. We therefore conclude that the Ministry needs clearly articulated and unambiguous rules and supporting administrative procedures to deal with issues of conflict of interest, unprofessional behaviour and corrupt practices.

2.2.2 CASE II - The North Western Jamaica School Project - Dredging Sandy Gully and Dualization of Howard Cooke Boulevard

Background

In October 2000 the Cabinet approved the Urban Development Corporation (UDC) negotiating contracts with West Indies Home Contractors Limited (WIHCON), arranging the necessary financial arrangement with the Ministry of Finance and Planning, and then managing the following three projects on behalf of the Ministry of Transport and Works and the Ministry of Education Youth and Culture:

North Western Jamaica School Project;
Dualization of Howard Cooke Boulevard; and
Dredging Sandy Gully.

WIHCON engaged an affiliated company, West Indies Home Infrastructure Limited,

to design, finance and build all the contracted works. Seven months later these proposals were approved by the UDC. In June 2002 Cabinet approved the award of these contracts to WIHCON Infrastructure Limited in the following sums:

North Western Jamaica School Project	\$3,495,209,655.00
Dualizaion of Howard Cooke Boulevard	\$ 718,291,251.00
Dredging Sandy Gully	\$1,775,000,000.00

Financing

The Bank of Nova Scotia Jamaica Limited, under the Government of Jamaica Deferred Financing Programme, provided financing for the projects in the amount of Four Billion Dollars (J\$4,000,000,000.00).. Three Billion Dollars (J\$3,000,000,000.00) of this sum is to provide part of the contract financing, and One Billion Dollars (J\$1,000,000,000.00) to cover the payment of interest.

The loan is guaranteed by the Government of Jamaica. Repayment of the loan will commence 24 months after the disbursement is made, or when the contract is completed, or if the Bank serves an Early Assumption Notice on the Ministry of Finance and Planning. The repayment period is scheduled for five years from the commencement of the repayment.

The Projects

The North Western Jamaica School Project comprises the construction of 17 schools in the parishes of Hanover, Westmoreland, Trelawny, and St. James. Requirements and locations of these schools are based on the Ministry of Education Youth & Culture's "Needs Analysis Paper" published in 1998. This paper describes the current education policies and how they would impact the planning, demand forecasting, and design of Jamaica's future schools. The findings of this paper reflect the need for appropriate infrastructure for early-childhood, primary and high schools facilities in northwestern Jamaica. Allocation of these schools are as follows:

	Basic	Primary	Secondary	No. Schools
Hanover	2	-	2	4
Westmoreland			1	1
Trelawny	1	1	2	4
St. James	2	3	3	8

Under this contract the Ministry has the responsibility of providing the Contractor with the appropriate sites in a timely manner. The project is scheduled to be completed within 36 months.

The Dualization of Howard Cooke Boulevard entails (1) the dualization of the existing Howard Cooke Boulevard from the intersection of Alice Eldemire Drive and Howard Cooke Boulevard to the intersection of Howard Cooke Boulevard and Gloucester Avenue; and (2) the dualization of the existing Alice Eldemire Drive from its intersection with Howard Cooke Boulevard to the intersection of Bogue Road. This involves a total 3.4 km of road works.

The project included defining project parameters, developing and documenting the project plan, linking with project stakeholders, obtaining approvals at appropriate stages, land acquisition where necessary, procurement of design services, supervision and monitoring of construction, and closing out the project.

Scope of the contract includes all civil infrastructure works; environmental impact assessment; soil, road and land acquisition surveys; road embankment reviews; and drainage and coastal studies to the satisfaction of the Ministry of Transport and Works.

Under this contract the UDC has the responsibility for obtaining all lands necessary for the construction, operation and maintenance of the highway.

Dredging of Sandy Gully consists of the dredging of the Sandy Gully outfall and the delta areas of the Rio Cobre River. The project will remove quantities of deposited siltation thereby providing clear waterways of the Rio Cobre and Duhaney Rivers and Sandy and Jew Gullies. The Sandy Gully works is divided into two phases.

Phase 1 consists of the cleaning of the paved section of Sandy Gully in the area between the first access ramp just upstream of Spanish Town Road and the start of the unpaved section of the channel adjacent to Seaview Gardens for a distance of some 1500 metres.

Phase 2 consists of the cleaning by suction dredge of the unpaved section of the Sandy Gully, inclusive of the outfall which extends into Hunts Bay.

Observations and Comments

There is nothing which links the components parts of this project (that is the school building programme, the dredging of the Sandy Gully and the dualization of Howard Cooke Boulevard) other than the joint financing. However, a project of approximately J\$6B can be managed by very few local contractors, and putting the parts together in this manner significantly restricts the potential competitors. Not many local contractors compete in the three distinct areas of Building Works, Infrastructure Works and Dredging.

Cabinet in its decision dated 29th October, 2001 had approved negotiations with WIHCON.. The Company is a Grade 1 Contractor registered with the National Contracts Commission. However, in its subsequent decision dated 3rd June, 2002 Cabinet approved the award of the contracts to the WIHCON affiliated company,

WIHCON Infrastructure Limited. Contractors and Sub-contractors on public sector projects are required to register with The National Contracts Commission. At the time of the award of the contracts to WIHCON Infrastructure Limited it was not registered with the National Contracts Commission, and the contracts did not come to the Commission for endorsement or recommendation.

Although sole source procurement is appropriate in some cases, the use of that methodology normally requires the oversight of the National Contracts Commission. To the best of our knowledge the Commission's opinion was not sought throughout the negotiation or award process.

3.0 NATIONAL CONTRACTS COMMISSION

The National Contracts Commission (NCC) has made steady gains since its inception and is now in its second full year of operation. With the establishment last year of the seventh Sector Committee and the issue of the GOJ Handbook of Procurement Procedures, the Commission moved on this year to examine what further improvements could be made in the procurement process.

In this regard, the need was seen for replacement of the 'D' Grade of contractors, which had been established under the now obsolete Government Contracts Committee regime, by a fifth grade (Grade 5). In view of the fact that this grade comprises trades categories such as air-conditioning, auto mechanics, carpentry, drywall construction, electrical, joinery, masonry, painting, plumbing, tile laying, upholstering and welding, contact was made with the Human Employment and Resource Training/National Training Agency and the National Council for Technical Vocational Education and Training (HEART/NCTVET) in order to establish a working relationship to facilitate the assessment and accreditation of applicants by HEART/NCTVET.

A Memorandum of Understanding was agreed between the NCC and HEART/NCTVET and the official launch of the Grade 5 level of registration took place on 31st October, 2002.

Particular attention was given during the year to the need for public sector entities to have a clear understanding of the procurement methods prescribed in the GOJ Handbook of Public Sector Procurement. To this end, teams from the Office of the Contractor-General (OC-G) visited a number of public sector entities to conduct seminars and workshops, involving a number of speakers and distribution of GOJ Handbooks and other documentation. These seminars and workshops will continue as an on-going activity of the Commission and the OC-G.

It was agreed with the Ministry of Finance & Planning that the registration of suppliers of goods and services administered by that Ministry would be taken over by the NCC at the commencement of the next financial year on 1st April, 2003. The registration documentation presently used was reviewed by the Commission and certain revisions made for implementation on the handover date.

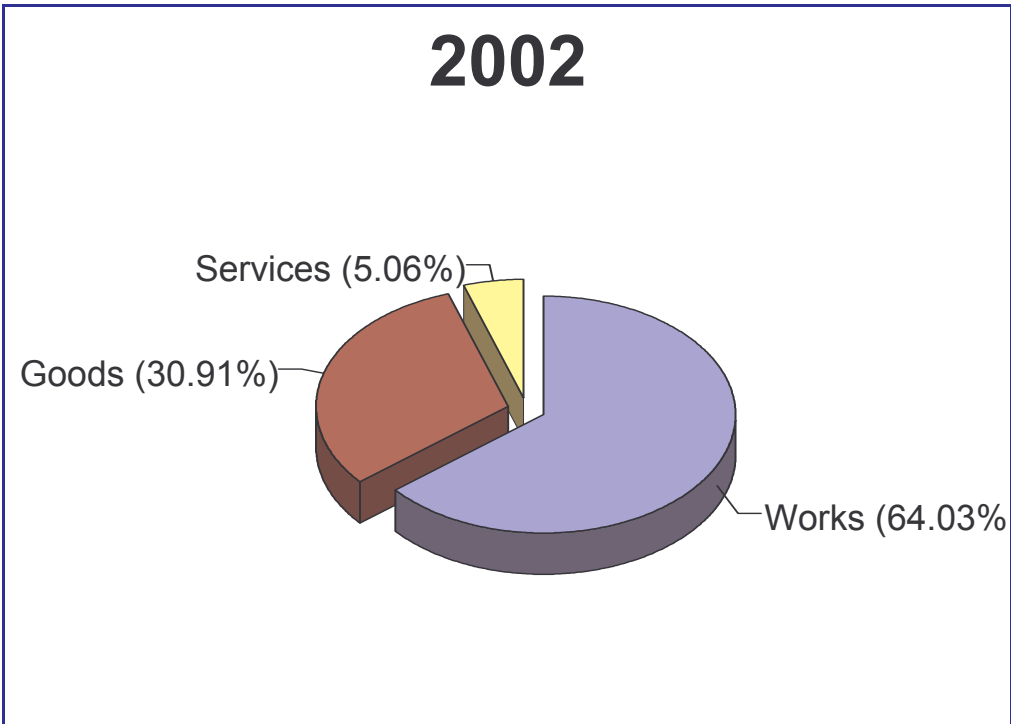
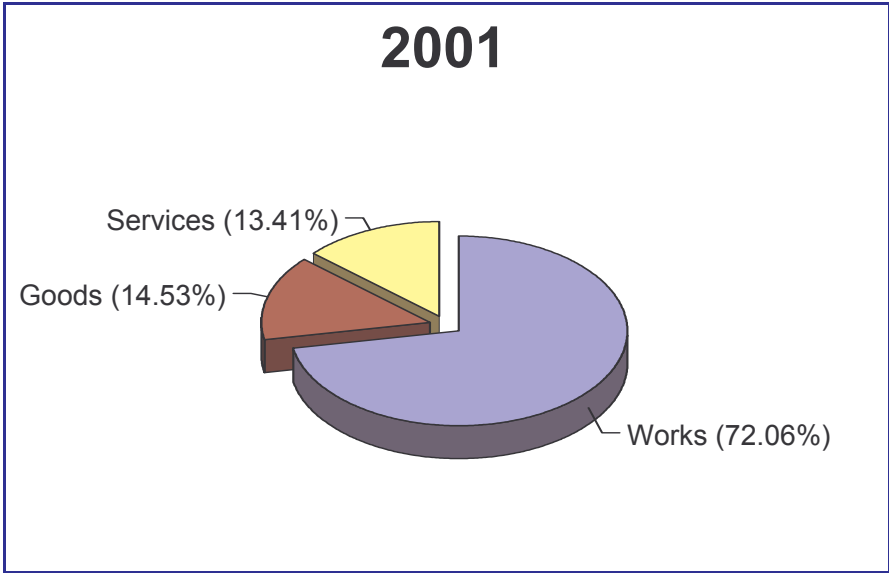
Compared with the approximately 218 works contractors registered during the year 2001, there were some 290 contractors registered in 2002. During the year, some 279 recommendations for awards of contracts, valued at J\$8.1B plus US\$64.0M were endorsed by the NCC.

This marks the third year of continued successful operation of the NCC.

NATIONAL CONTRACTS COMMISSION ENDORSED CONTRACTS

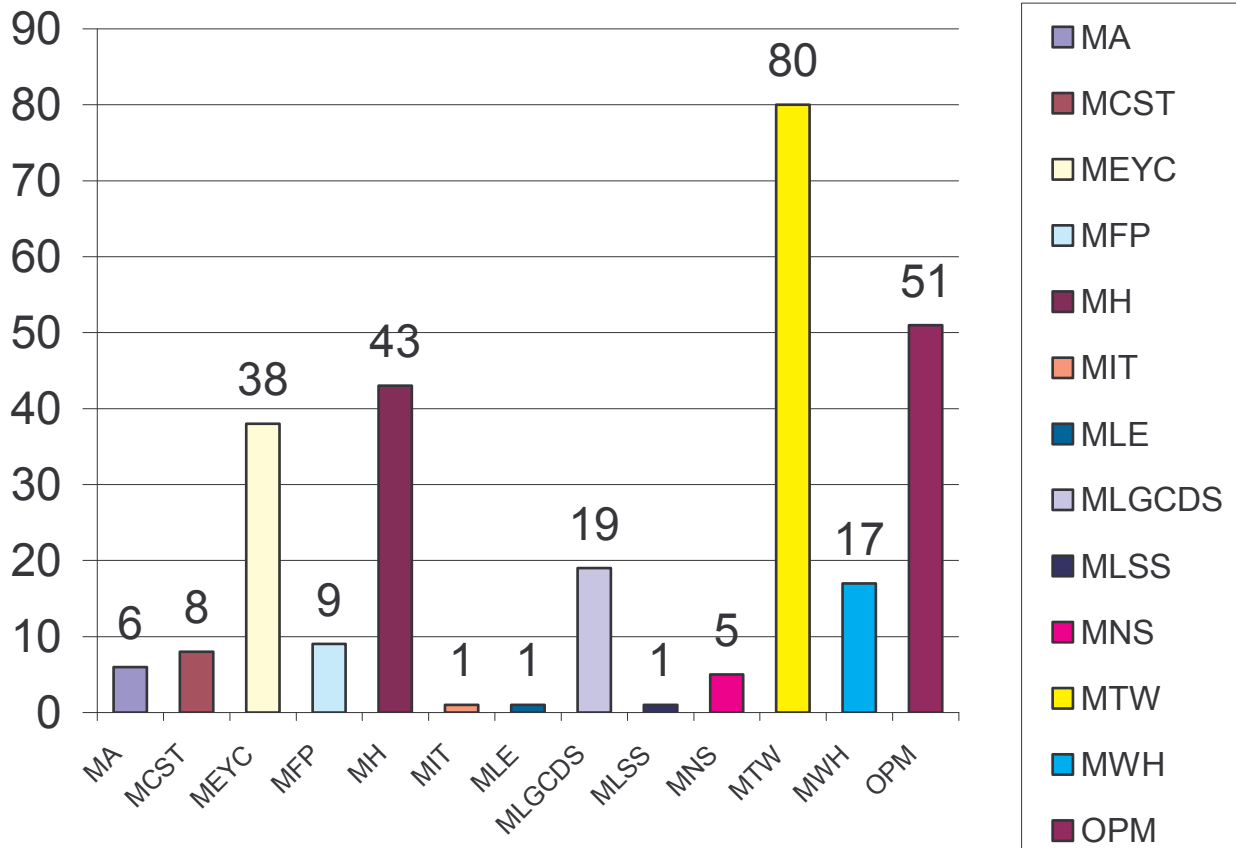
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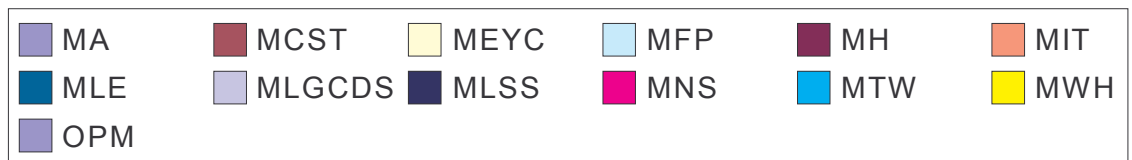
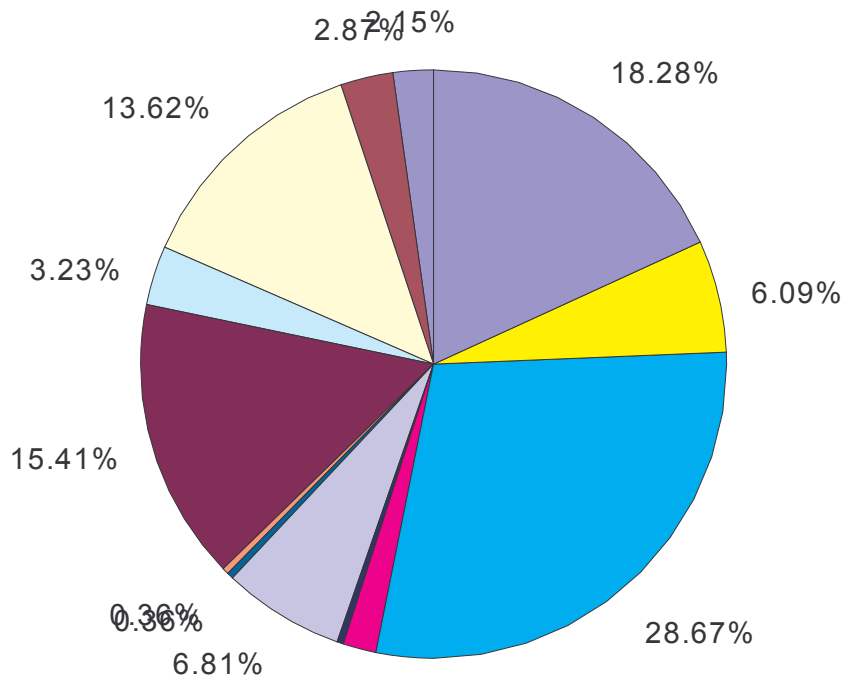
YEARS	NOS	WORKS - JA \$	Nos	GOODS - JA \$	NOS	SERVICES - JA \$	SUB-TOTAL W, G & S
2000	13.00	593,119,432.44	3.00	20,665,000.00	-	0.00	613,784,432.44
2001	171.00	7,204,061,365.64	76.00	1,476,636,594.39	20.00	1,340,887,947.86	10,021,585,907.89
2002	175.00	5,111,964,123.64	53.00	2,483,585,200.47	21.00	406,923,510.30	8,002,472,834.41
Total	359.00	12,909,144,921.72	132.00	3,980,886,794.86	41.00	1,747,811,458.16	JA\$18,637,843,174.74
YEARS	NOS	WORKS - US\$	Nos	GOODS - US\$	NOS	SERVICES - US\$	SUB-TOTAL W, G & S
2000	-	0.00	-	0.00	-	0.00	
2001	10.00	510,984,764.99	9.00	2,424,842.05	12.00	29,706,722.94	543,116,329.98
2002	6.00	10,548,878.55	19.00	46,738,260.21	11.00	6,766,069.99	64,053,208.75
Total	16.00	521,533,643.54	28.00	49,163,102.26	23.00	36,472,792.93	US\$ 607,169,538.73
YEARS	NOS	WORKS - UK £	Nos	GOODS - UK £	NOS	SERVICES - UK £	SUB-TOTAL W, G & S
2000	-	0.00	-	0.00	-	0.00	
2001	10.00	0.00	-	0.00	1.00	817,250.00	817,250.00
2002	6.00	0.00	-	0.00	0.00	0.00	0.00
Total	16.00	0.00	0.00	0.00	1.00	817,250.00	UK £ 817,250.00
YEARS	NOS	WORKS - EU €	Nos	GOODS - EU €	NOS	SERVICES - EU €	SUB-TOTAL W, G & S
2000	-	0.00	-	0.00	-	0.00	
2001	10.00	0.00	-	0.00	0.00	0.00	0.00
2002	6.00	0.00	-	0.00	0.00	0.00	0.00
Total	16.00	0.00	0.00	0.00	0.00	0.00	EU € 0.00



The two charts shown above compare the value of contracts endorsed by the NCC in the areas of Goods, Services and Works in terms of percentages for the years 2001 and 2002

Contracts Endorsed by Ministry 2002





3.1 NCC ENDORSED CONTRACTS

The spread sheet as indicated In the following pages shows the total number of contracts endorsed by the NCC over the period. The contracts are sorted by Ministry with the responsibility for implementation.

NCC Endorsed Contracts 2002

# OF PROJ .	MINISTRY	GOVERNMENT AGENCY	DATE ENDORSED by NCC	CONTRACT DESCRIPTION	WORK CATEGORY	CONTRACTOR	TYPE/ CONTRACTOR	CONTRACT VALUE J\$
1	MA	Ministry of Agriculture	24.07.02	To supply and install an Incinerator System for quarantine station at the Norman Manley International Airport.	ICE&M	Cornwall Development and Engineers Limited	Services Local	4923300
2	MA	The Sugar Company of Jamaica Limited	31.07.02	The redevelopment of Sugar Cane Lands	CE	GIMAC-SIME	Works Local	9,700,000
3	MA	Ministry of Agriculture	24.07.02	To supply and install an Incinerator System at the Norman Manley International Airport	ICE&M	Cornwall Development and Engineers Limited	Services Local	4,923,300.00
4	MA	The Sugar Company of Jamaica Limited	31.07.02	The redevelopment of Sugar Cane Lands	CE	GIMAC-SIME	Works Local	9,700,000
5	MA	Jamaica Dairy Farmer's Federation	13.11.02	To construct factory, office, service buildings and roads for the New Milk Processing Facilities at Lodge, Old Harbour	CE	Prime Development Limited	Works Local	110,798,936.96
6	MA	Ministry of Agriculture	13.11.02	To renovate the Bodles Domestic Well System	IM	Jamaica Drip Irrigation Limited	Works Local	4,236,546.25
1	MCST	Petrojam Limited	23.01.02	Urgent Repairs to Tank No. 10 - Industrial Loading Rack	CE	Chicago Bridge Incorporated (CBI)	Works Foreign	US110,050.00
2	MCST	Petrojam Limited	20.02.02	The supply of Liquid Petroleum Gas (LPG)	*PP	Transmar	Goods Foreign	US18,260,000.00
3	MCST	Petrojam Limited	20.02.02	Tender for the supply of Methyl Tetra-Butyl Ether (MTBE)	*PP	Noble Americas Corporation	Goods Foreign	US16,400,000.00
4	MCST	Petrojam Limited	13.03.02	Ship Handling Services	GS	A.E. Parnell & Co. Ltd	Services Foreign	15,314,664.00
5	MCST	Ministry of Industry Commerce and Technology	13.03.02	Construction of new building for Santa Cruz Post Office		W.G. Walters Construction Limited	Works Local	17,576,659.57
6	MCST	PETROJAM	05.06.02	Construction of 90 ft. diameter Tank Foundation at the Montego Bay Terminal	CE	Tankweld Limited	Works Local	29,000,635.00
7	MCST	Petrojam Limited	12.06.02	Construction and repairs of Tankage at Petrojam Limited, Montego Bay Terminal	T E	CBI Company Limited	Works Foreign	US 3,511,213.55
8	MCST	Petrojam Limited	04.12.02	To do repairs to Marine Dock and a replacement of Dock Crane	CE	Underwater Services Limited	Works Local	14,630,855.00

1	MEYC	Ministry of Education Youth & Culture	20.02.02	The revision of Teachers' College Primary Curriculum	GS	Joint Board of Education	Services	Local	US 500,000.00
2	MEYC	Ministry of Education Youth & Culture	20.02.02	Construction of New Extensions to the School of Art & Drama - Edna Manley College of the Visual & Performing Arts	B C	21st Century Services Limited	Works	Local	13500000
3	MEYC	HEART Trust/NTA	27.02.02	New Entrance & Boundary Wall - Vocational Training Development Institute Gordon Town	B C	HDB Construction Company Limited	Works	Local	8,569,939.00
4	MEYC	University of Technology Jamaica	06.03.02	Installation of air-conditioning units and associated E W to the Calvin McKain Library University of Technology	HVAR	RMC Commercial Equipment Limited	Works	Local	8,666,909.00
5	MEYC	Heart Trust/NTA	27.03.02	Construction of new Hospitality Training Facility at Granville Vocational Training Centre Montego Bay St. James	B C	P & N Distributors Ltd.	Works	Local	5,150,000.00
6	MEYC	University of Technology Jamaica	27.03.02	Procurement of Computer Hardware and Peripherals	C S	Innovative Systems Limited	Goods	Local	4,389,682.30
7	MEYC	Ministry of Education, Youth & Culture (Media Services Unit)	17.04.02	Purchase and Distribution of Secondary Textbooks	SBOOK	Carloug Publishers Limited	Goods	Local	95,500,625.00
8	MEYC	Ministry of Education, Youth & Culture (Media Services Unit)	17.04.02	Purchase and Distribution of Secondary Textbooks	SBOOK	Kingston Bookshop Limited	Goods	Local	93,457,352.84
9	MEYC	Ministry of Education, Youth & Culture (Media Services Unit)	17.04.02	Purchase and Distribution of Secondary Textbooks	SBOOK	Book Merchant Limited	Goods	Local	19880071
10	MEYC	Ministry of Education, Youth & Culture (Media Services Unit)	17.04.02	Purchase and Distribution of Secondary Textbooks	SBOOK	New Edition Book Centre	Goods	Local	5,589,504.00
11	MEYC	Ministry of Education, Youth & Culture (Media Services Unit)	17.04.02	Purchase and Distribution of Secondary Textbooks	SBOOK	Jamaica Publishing House	Goods	Local	2,693,533.50
12	MEYC	Ministry of Education, Youth & Culture (Media Services Unit)	17.04.02	Purchase and Distribution of Secondary Textbooks	SBOOK	Dergil Books and Stationary	Goods	Local	1,738,114.50
		Ministry of		Purchase and Distribution of Secondary					

13	MEYC	Education, Youth & Culture (Media Services Unit)	17.04.02	Textbooks	SBOOK	H. White and Associates	Goods	Local	9,562,654.50
14	MEYC	Ministry of Education, Youth & Culture (Media Services Unit)	17.04.02	Purchase and Distribution of Secondary Textbooks	SBOOK	Chayil Yowel Inc.	Goods	Local	4,814,600.00
15	MEYC	Ministry of Education, Youth & Culture (Media Services Unit)	17.04.02	Purchase and Distribution of Secondary Textbooks	SBOOK	Sangsters Book Stores	Goods	Local	4,670,148.18
16	MEYC	Ministry of Education, Youth and Culture	24.04.02	Procurement of Commodities for School Feeding Programme	G P	Industrial Sales Limited	Goods	Local	18,218,800.00
17	MEYC	Ministry of Education, Youth & Culture (Media Services Unit)	08.05.02	Printing and distribution of Primary Textbooks	SBOOK	Pamona/Von Graphics Hoffman	Goods	Foreign	41823118.35
18	MEYC	Heart Trust/NTA	05.06.02	To provide Security Services at HEART Trust/NTA location - Zone 1	S S	Guardsman Limited	Services	Local	15,825,000.00
19	MEYC	Heart Trust/NTA	05.06.02	To provide Security Services at HEART Trust/NTA location - Zone 2	S S	United Protection Limited	Services	Local	15,304,448.00
20	MEYC	Heart Trust/NTA	05.06.02	To provide Security Services at HEART Trust/NTA location - Zone 3	S S	Atlas Protection Limited	Services	Local	12,859,500.00
21	MEYC	Heart Trust/NTA	05.06.02	To provide Security Services at HEART Trust/NTA location - Zone 4	S S	Mica Security Limited	Services	Local	11,894,400.00
22	MEYC	The Jamaica Library Service	10.07.02	Proposed alteration and extension to the St. Elizabeth Parish Library	B C	Maxwell Construction Company Limited	Works	Local	11,000,000.00
23	MEYC	Heart Trust/NTA	17.07.02	Procurement of six, 1 tonne diesel pickup trucks for HEART Trust	M V S	Kingston Industrial Garage Limited	Goods	Local	4,116,417.20
24	MEYC	Ministry of Education, Youth & Culture	31.07.02	Upgrade to the Ministry of Education, Youth & Culture's air conditioning system at Building 1 Heroes Circle	HVAR	Geddes Refrigeration Limited	Works	Local	6,143,855.83
25	MEYC	Ministry of Education, Youth & Culture	14.08.02	Phase II, Pk. 1 - Quantity Surveyors services for the Ministry of Education	G S	Burrowes & Wallace	Services	Local	4,568,400.00
26	MEYC	Ministry of Education, Youth & Culture	14.08.02	Phase II, Pk. 11 - Quantity Surveyors services for the Ministry of Education	G S	Woodrow Whitely Associates	Services	Local	4,740,000.00
27	MEYC	Ministry of Education, Youth	14.08.02	Phase I, Pk. 2 - Pk. 2 - Pk.1 - Electrical/Mechanical Eng. Services for the Ministry	G S	Limco Engineering	Services	Local	8,295,000.00

28	MEYC	& Culture	14.08.02	of Education	G S	Planning and Associates	Services	Local	7,378,560.00
		Ministry of Education, Youth & Culture		Phase 1, Pk. 1, Phase 2 - Pk. 2 Electrical/Mechanical Engineering services for the Ministry of Education					
29	MEYC	Ministry of Education, Youth & Culture	14.08.02	Phase 1, Pk. 2, Phase 2 - Pk. 1 Civil/Structural Engineering services for the Ministry of Education	G S	ADEB Consultants	Services	Local	5,925,000.00
30	MEYC	Ministry of Education, Youth & Culture	14.08.02	Phase 1, Pk. 1, Phase 2 - Pk. 2 Civil/Structural Engineering services for the Ministry of Education	G S	Peter Jarvis Consultancy	Services	Local	5,040,000.00
31	MEYC	Devon House Dev. Co. Ltd.	25.09.02	The re-development of Devon House	B C	21st Century Services Limited	Works	Local	13,370,000.00
32	MEYC	Ministry of Education, Youth & Culture	30.10.02	To undertake an evaluation of the Rationalization Process of Teachers Colleges in Jamaica	G S	Saskatchewan Educational Leadership Unit	Services	Foreign	US 23,758.00
33	MEYC	Ministry of Education, Youth & Culture	30.10.02	To provide technical assistance and training in Classroom Assessment Strategies	G S	Juarez & Associates	Services	Foreign	US 233,618.00
34	MEYC	Ministry of Education, Youth & Culture - School Feeding Programme	27.11.02	To procure and deliver commodities for the Nutribun component of the School Feeding Programme	G P	Beta Milk Company Limited	Goods	Local	18,180,000.00
35	MEYC	Ministry of Education, Youth & Culture - School Feeding Programme	27.11.02	To procure and deliver commodities for the Cooked Lunch components of the School Feeding Programme	G P	T. Geddes Grant Limited	Goods	Local	22,117,062.50
36	MEYC	University of Technology, Jamaica	04.12.02	To construct a Pavilion at the University of Technology, Jamaica	B C	HDB Construction Limited	Works	Local	18,200,000.00
37	MEYC	University of Technology, Jamaica	04.12.02	To renovate the second and third floors of the School of Computing at the University of Technology, Jamaica	B C	Crawford Construction and Maintenance Limited	Works	Local	22,554,198.86
38	MEYC	Jamaica National Heritage Trust	18.12.02	To undertake restoration work at the Annex of Headquarters House - Jamaica National Heritage Trust	B C	W.G. Anderson Limited	Works	Local	11,300,000.00
1	MFP	Tax Administration Services Dept.	30.01.02	Refurbishing Works at Queen's Warehouse	B C	Alfrasure Structures & Roofing Limited	Works	Local	25,233,868.15

2	MFP	Financial Services Commission	05.06.02	To develop Internal Policies and Procedures for the Financial Services Commission	G S	PriceWaterhouseCoopers	Services	Foreign	US 294,250.00
3	MFP	Caymanas Track Limited	12.06.02	Reconstruction of Stable Roads and Drainage Plan	G R W	Alpha Construction Company Limited	Works	Local	9,594,950.00
4	MFP	Development Bank of Jamaica	12.06.02	The supply and installation of electrical equipment (Diesel Powered Generator and Transformer)	E W	J.H. Dunstan & Associates	Works	Local	23,064,932.60
5	MFP	Development Bank of Jamaica	12.06.02	Procurement and Installation of Electronic Security Infrastructure Works	E W	MODOffice by EHC Industries Limited	Works	Local	17,780,076.37
6	MFP	Tax Administration Services Dept.	24.07.02	To supply and install Modular Furniture at the May Pen Revenue Centre	F S	EHC Industries Limited	Goods	Local	7,351,097.96
7	MFP	Tax Administration Services Dept.	11.09.02	The supply and installation of Modular Furniture at TAAD, Oxford Road	F S	Keith Ryan and Company Limited	Goods	Local	9,589,440.00
8	MFP	Financial Services Commission	02.10.02	To engage an Insurance and Examinations Advisor to provide guidance and advice to the Executive Director	*MPES	Lawrie Savage and Associates Inc.	Services	Local	US 240,950.00
9	MFP	Ministry of Finance & Planning	13.11.02	To supply bulk petroleum products to Ministries, Depts., Institutions and Statutory Bodies for the period 2003 and 2004	*P P	Petroleum Company of Jamaica	Goods	Local	124,114,000.00
1	MH	Southern Regional Health Authority	23.01.02	Provision of Security Services - May Pen Hospital	S S	Sentinel Stanguard & Investigation Limited	Services	Local	14,670,000.00
2	MH	Southern Regional Health Authority	23.01.02	Provision of Security Services Mandeville Hospital - May Pen Hospital	S S	Vanguard Security Limited	Services	Local	10,638,000.00
3	MH	Ministry of Health	23.01.02	National Health Fund Adjudication and Transaction Processing Services	G S	Advanced Integrated Systems Ltd.	Services	Local	96,960,000.00
4	MH	Health Corporation Limited	06.03.02	Procurement of Pharmaceutical and Medical Sundries	MPES	3M InterAmerica Inc.	Goods	Foreign	19,729,800.00
5	MH	Health Corporation Limited	06.03.02	Procurement of Pharmaceutical and Medical Sundries	MPES	Shanghai Medicines & Health	Goods	Foreign	17,133,840.00
6	MH	Health Corporation Limited	06.03.02	Procurement of Pharmaceutical and Medical Sundries	MPES	RFB Latex Ltd	Goods	Foreign	9,662,112.00

7	MH	Health Corporation Limited	06.03.02	Procurement of Pharmaceutical and Medical Sundries	MPES	Ethnor Del Istmo/J & J	Goods	Foreign	7,484,703.36
8	MH	Health Corporation Limited	06.03.02	Procurement of Pharmaceutical and Medical Sundries	MPES	American Pharma Medica-	Goods	Foreign	6,109,032.00
9	MH	Health Corporation Limited	06.03.02	Procurement of Pharmaceutical and Medical Sundries	MPES	Boin Medica Co	Goods	Foreign	5,817,600.00
10	MH	Health Corporation Limited	06.03.02	Procurement of Pharmaceutical and Medical Sundries	MPES	Troge GMBH	Goods	Foreign	4,250,880.00
11	MH	Health Corporation Limited	06.03.02	Procurement of Pharmaceutical and Medical Sundries	MPES	Scientific Supplies & Technology	Goods	Foreign	4,197,780.00
12	MH	Health Corporation Limited	06.03.02	Procurement of Pharmaceutical and Medical Sundries	MPES	GlaxoSmithkline	Goods	Foreign	54,685,564.80
13	MH	Health Corporation Limited	06.03.02	Procurement of Pharmaceutical and Medical Sundries	MPES	Lasco Distributors Limited	Goods	Local	38,903,088.00
14	MH	Health Corporation Limited	06.03.02	Procurement of Pharmaceutical and Medical Sundries	MPES	Medimpex West Indies	Goods	Local	38,508,648.00
15	MH	Health Corporation Ltd.	06.03.02	Procurement of Pharmaceutical and Medical Sundries	MPES	Apotex	Goods	Foreign	37181256
16	MH	Health Corporation Limited	06.03.02	Procurement of Pharmaceutical and Medical Sundries	MPES	Novo Nordisk	Goods	Foreign	31,586,400.00
17	MH	Health Corporation Limited	06.03.02	Procurement of Pharmaceutical and Medical Sundries	MPES	Facey Commodity Company	Goods	Local	36,071,123.04
18	MH	Health Corporation Limited	06.03.02	Procurement of Pharmaceutical and Medical Sundries	MPES	Novopharm International Limited	Goods	Foreign	27,986,100.00
19	MH	Health Corporation Limited	06.03.02	Procurement of Pharmaceutical and Medical Sundries	MPES	Masters International (UK)	Goods	Foreign	23,786,211.84
20	MH	Health Corporation Limited	06.03.02	Procurement of Pharmaceutical and Medical Sundries	MPES	TS Med International	Goods	Foreign	17,797,416.00
		Health		Procurement of Pharmaceutical and					

21	MH	Corporation Limited	06.03.02	Medical Sundries		MPES	Baxter Sales & Distribution	Goods	Foreign	15,514,372.80
22	MH	Health Corporation Limited	06.03.02	Procurement of Medical Sundries	Pharmaceutical and Medical Sundries	MPES	Pharmacia Corporation	Goods	Foreign	12,902,436.00
23	MH	Health Corporation Limited	06.03.02	Procurement of Medical Sundries	Pharmaceutical and Medical Sundries	MPES	Astra Zeneca	Goods	Foreign	12,761,712.00
24	MH	Health Corporation Limited	06.03.02	Procurement of Medical Sundries	Pharmaceutical and Medical Sundries	MPES	Novartis Farmaceutica SA	Goods	Foreign	12,388,624.80
25	MH	Health Corporation Limited	06.03.02	Procurement of Medical Sundries	Pharmaceutical and Medical Sundries	MPES	Ranbaxy Laboratories	Goods	Foreign	11,411,712.00
26	MH	Health Corporation Limited	06.03.02	Procurement of Medical Sundries	Pharmaceutical and Medical Sundries	MPES	Bristol Myers Squibb	Goods	Foreign	8,424,432.00
27	MH	Health Corporation Limited	06.03.02	Procurement of Medical Sundries	Pharmaceutical and Medical Sundries	MPES	Biochemie West Indies	Goods		
28	MH	Health Corporation Ltd.	06.03.02	Procurement of Medical Sundries	Pharmaceutical and Medical Sundries	MPES	Cari-med Limited	Goods	Local	7,068,432.00
29	MH	Health Corporation Limited	06.03.02	Procurement of Medical Sundries	Pharmaceutical and Medical Sundries	MPES	Renal Dynamics of N. America	Goods	Foreign	6,516,000.00
30	MH	Health Corporation Limited	06.03.02	Procurement of Medical Sundries	Pharmaceutical and Medical Sundries	MPES	Halewood Chemicals Limited	Goods	Foreign	5,592,744.00
31	MH	Health Corporation Limited	06.03.02	Procurement of Medical Sundries	Pharmaceutical and Medical Sundries	MPES	Remedica Limited	Goods	Foreign	5,109,384.00
32	MH	Health Corporation Limited	06.03.02	Procurement of Medical Sundries	Pharmaceutical and Medical Sundries	MPES	Dr. Reddy's Laboratories	Goods	Foreign	4,917,600.00
33	MH	Health Corporation Limited	06.03.02	Procurement of Medical Sundries	Pharmaceutical and Medical Sundries	MPES	Aventis Pharma	Goods	Foreign	4,913,220.00
34	MH	Health Corporation Limited	06.03.02	Procurement of Medical Sundries	Pharmaceutical and Medical Sundries	MPES	Abbott Laboratories	Goods	Foreign	4,631,376.00
35	MH	North East Regional Health	27.03.02	Private Security Services for the St. Ann's Bay Hospital, St. Ann Health Dept.,		S S	Marskman Limited	Services	Local	4,982,158.00

36	MH	Authority	27.03.02	North East Regional Health Authority	Alexandria Community Hospital and the Regional Office - Block A	Private Security Services for the Port Maria, Annotto Bay and Port Antonio Hospitals - Block B	SS	Guardsman Limited	Services	Local	4,297,500.00
37	MH	Ministry of Health	24.04.02	Ministry of Health	Benefit Registration Module of the National Health Fund	Private Security Services at the Black River Hospital	GS	Electoral Office of Jamaica	Services	Local	45,045,000.00
38	MH	Southern Regional Health Authority	15.05.02	Southern Regional Health Authority	Private Security Services at the Black River Hospital	Private Security Services at the Black River Hospital	SS	Atlas Protection Limited	Services	Local	4,590,000.00
39	MH	Ministry of Health	22.05.02	Ministry of Health	To procure Magnetic Swipe Cards for use by National Health Fund beneficiaries	To procure Magnetic Swipe Cards for use by National Health Fund beneficiaries	GP	Advanced Integrated Systems	Goods	Local	US 149,250.00
40	MH	Ministry of Health	22.05.02	Ministry of Health	To Procure nine Emergency Medical Services Ambulances for two model projects	To Procure nine Emergency Medical Services Ambulances for two model projects	MVS	Kingston Industrial Garage	Goods	Local	US 457,380.00
41	MH	Health Corporation Ltd.	21.08.02	Health Corporation Ltd.	To supply and install incinerator system on the premises of Health Corporation Limited	To supply and install incinerator system on the premises of Health Corporation Limited	MW	Crown Agents	Works	Foreign	1,283,004.00 +US300,250.00
42	MH	University Hospital of the West Indies, Mona	25.09.02	University Hospital of the West Indies, Mona	To undertake infrastructure maintenance and air-conditioning at the UHWI	To undertake infrastructure maintenance and air-conditioning at the UHWI	HVAR	Ronham & Associates	Works	Local	7,544,991.85
43	MH	Ministry of Finance & Planning	13.11.02	Ministry of Finance & Planning	To supply retail petroleum products to Ministries, Depts, Institutions and Statutory Bodies for the period 2003 and 2004	To supply retail petroleum products to Ministries, Depts, Institutions and Statutory Bodies for the period 2003 and 2004	*P P	Shell Company (W.I.) Limited	Goods	Local	1,451,948,000.00
1	MIT	Factories Corporation of Jamaica Limited	27.03.02	Factories Corporation of Jamaica Limited	Construction of a new access and gatehouse at Marcus Garvey Drive Small Industries Complex	Construction of a new access and gatehouse at Marcus Garvey Drive Small Industries Complex	BC	Tankweld Construction Co. Ltd.	Works	Local	6,328,443.00
1	MLE	National Land Agency	27.03.02	National Land Agency	Printing of Notices of Valuation and Valuation Roll Books	Printing of Notices of Valuation and Valuation Roll Books	LPS	Moore Business Forms (Caribbean) Limited	Goods	Local	9,961,249.00
1	MLGCDS	Ministry of Local Government & Community Development	30.01.02	Ministry of Local Government & Community Development	National Heroes Park Redevelopment Programme - East Car Parking Area and games courts	National Heroes Park Redevelopment Programme - East Car Parking Area and games courts	CE	Seemat Company Limited	Works	Local	8,700,670.00
2	MLGCDS	Metropolitan Parks & Markets/National Solid Waste Management	13.03.02	Metropolitan Parks & Markets/National Solid Waste Management	Procurement of Garbage Compactors	Procurement of Garbage Compactors	ICE&M	Ian K Agencies/Renault	Works	Local	US 871,760.00

3	MLGCDS	Authority Ministry of Local Government and Community Development	27.03.02	Printing of Property Tax Assessment Notices	LPS	Moore Business Forms (Caribbean) Limited	Goods	Local	6,235,800.00
4	MLGCDS	Ministry of Local Government and Community Development	17.04.02	Road Rehabilitation in Manchester - PIDP/02/33	G R W	Asphalting Specialist Limited	Works	Local	17,812,207.00
5	MLGCDS	Ministry of Local Government and Community Development	17.04.02	Road Rehabilitation in Manchester - PIDP/02/34	G R W	Asphalting Specialist Limited	Works	Local	16,858,177.00
6	MLGCDS	National Works Agency	08.05.02	Parish Infrastructure Dev. Project - 02/35	G R W	Professional Haulage & Construction Limited	Works	Local	11,261,399.00
7	MLGCDS	National Works Agency	08.05.02	Parish Infrastructure Dev. Project - 02/36	G R W	Channus Block & Quarry Limited	Works	Local	10,934,087.23
8	MLGCDS	National Works Agency	08.05.02	Parish Infrastructure Dev. Project - 02/37	G R W	Channus Block & Quarry Limited	Works	Local	10,530,331.16
9	MLGCDS	National Works Agency	26.06.02	Rehabilitation of Parochial Roads in Clarendon - PIDP - No. 38	G R W	S.W.C. Woodwork & Construction Co. Ltd.	Works	Local	19,154,572.50
10	MLGCDS	National Works Agency	26.06.02	Rehabilitation of Parochial Roads in Clarendon - PIDP - No. 39	G R W	Alcar Construction & Haulage Co. Ltd.	Works	Local	20,799,365.00
11	MLGCDS	Ministry of Local Govt. & Community Development	25.09.02	To construct an administration building at the Riverton Landfill - GoJ/IDB SWMP. Loan No. 1185.OC-Ja.	B C	Tankweld Construction Co. Ltd.	Works	Local	21,632,179.00
12	MLGCDS	Ministry of Local Govt. & Community Development	06.11.02	Rehabilitation of Parochial Roads in Trelawny - PIDP - No. 40	G R W	B.F. Pavements Limited	Works	Local	7,446,065.00
13	MLGCDS	Ministry of Local Govt. & Community Development	06.11.02	Rehabilitation of Parochial Roads in Trelawny - PIDP - No. 41	G R W	Seematt Construction Co. Ltd.	Works	Local	9,041,760.00
14	MLGCDS	Ministry of Local Govt. & Community Development	06.11.02	Rehabilitation of Parochial Roads in Trelawny - PIDP - No. 42	G R W	V.O. Watson & O'Neil Limited	Works	Local	9,926,379.00
15	MLGCDS	Ministry of Local Govt. & Community Development	06.11.02	Rehabilitation of Parochial Roads in Trelawny - PIDP - No. 43	G R W	Y.P. Seaton & Associates Company Limited	Works	Local	10,108,146.90

16	MLGCDS	Ministry of Local Govt. & Community Development	06.11.02	Rehabilitation of Parochial Roads in Treawny - PIDP - No. 44	G R W	Y.P. Seaton & Associates Company Limited	Works	Local	14,774,331.44
17	MLGCDS	Ministry of Local Govt. & Community Development	27.11.02	To construct a Material Recycling Facility Building at Riverton Landfill	B C	Kingston Construction Limited	Works	Local	14,448,475.00
18	MLGCDS	Ministry of Local Govt. & Community Development	27.11.02	To construct an Operations & Maintenance Building at the Riverton Landfill	B C	Kingston Construction Limited	Works	Local	11,224,586.00
19	MLGCDS	Ministry of Local Govt. & Community Development	04.12.02	To procure wireless computer local area network for Local Authorities	C S	IBM World Trade Corporation	Goods	Foreign	US 238,085.40
1	MLSS	Ministry of Labour & Social Security / PATH	04.12.02	To provide consultancy services for the Impact Evaluation of the P.A.T.H. Project	G S	Mathematica Policy Research Inc.	Services	Foreign	US 448,489.00
1	MNS	The Electoral Office of Jamaica	20.02.02	Printing Solution for Electoral Office of Jamaica - installation of printers	C S	IBM (Infoprint 2002 - MS1)	Goods	Foreign	US 484,757.60
2	MNS	National Works Agency	19.06.02	Procurement of MIS for the JCF as well as Integration Services - Lot 1	G P	CommNett (Jamaica) Limited	Goods	Local	US 2,466,365.00
3	MNS	National Works Agency	19.06.02	Procurement of MIS for Department of Corrections - Lot 2	G P	CommNett (Jamaica) Limited	Goods	Local	US 1,639,659.00
4	MNS	National Works Agency	19.06.02	Procurement of Network Infrastructure Equipment - Lot 3	G P	CommNett (Jamaica) Limited	Goods	Local	US 375,157.00
5	MNS	Ministry of National Security & Justice	11.09.02	To procure uniform and accoutrement for the Jamaica Constabulary Force	T G M	Tan Marj Investments Limited	Goods	Foreign	US 518,000.00
1	MTW	Civil Aviation Authority	09.01.02	Procurement of Instrument Landing System (ILS) for the Norman Manley Airport	INST	Intel Can Technosystems Inc.	Goods	Foreign	US 886,329.00
2	MTW	National Works Agency	09.01.02	Variation to contract amounts for repairs to flood damage due to the December 2000 rains - North Gully, Montego Bay	C E	M & M Jamaica Limited	Works	Local	180,575,452.81

3	MTW	Airports Authority of Jamaica	06.02.02	To undertake emergency repairs to Runway at the Sangster International Airport	C E	Surrey Paving Aggregates Limited	and	Works	Local	11,502,320.00
4	MTW	Airports Authority of Jamaica	06.03.02	Emergency repairs of runway pavement at the Sangster International Airport	C E	Surrey Paving Aggregates Limited	and	Works	Local	11,502,320.00
5	MTW	The Port Authority of Jamaica	13.03.02	Construction of open concrete drains at Kingston Terminal Operators Maintenance Building	C E	L.A. Scott Engineers & Construction	&	Works	Local	7,790,430.00

6	MTW	National Works Agency	13.03.02	Design Rehabilitation and Maintenance Packages for Roadways in the following parishes: St. Elizabeth St. Mary and St. Ann	G R W	Asphalting Specialist Ltd		Works	Local	207,177,917.00
7	MTW	National Works Agency	13.03.02	Design Rehabilitation and Maintenance Packages for Roadways in the following parishes: Manchester and Clarendon	G R W	Build Rite		Works	Local	221,157,191.00
8	MTW	National Works Agency	13.03.02	Design Rehabilitation and Maintenance Packages for Roadways in Kingston and St. Andrew	G R W	Asphaltic Concrete Enterprise Limited		Works	Local	119,307,770.05
9	MTW	The Port Authority of Jamaica	10.04.02	Construction of Canteen - Montego Bay Free Zone	B C	L.A. Scott Engineering and Construction	and	Works	Local	8,297,636.00
10	MTW	The Port Authority of Jamaica	17.04.02	20-acre Site Infrastructure Road Work, Phase III - Montego Bay Free Zone	G R W	Total Construction Company Limited		Works	Local	7,451,342.00
11	MTW	Metropolitan Management Transport Holdings Limited	17.04.02	Refurbishing of Eastern Bus Depot Administration Building	B C	Y. P. Seaton & Associates		Works	Local	31,992,926.59
12	MTW	National Works Agency	08.05.02	To supply Wire Baskets and Galvanized Wire (G.I.)	GEN SUP	Kingston Industrial Agency Limited		Goods	Local	26,196,833.00
13	MTW	National Works Agency	08.05.02	Construction of Approach Roads and River Protection Works at Comfort Hall, Manchester	G R W	SWC Woodwork and Construction	and	Works	Local	7,452,265.00
14	MTW	National Works Agency	08.05.02	Construction of Serge Island Bridge, St. Thomas	BRG C	V.O. Watson & O'Neil Associates Limited		Works	Local	11,562,730.00

15	MTW	National Works Agency	08.05.02	Construction of Gabion Protective Works at Spanish Town Bridge, Chovey and Peters Hill to Albany in Portland	B M	Gabion & Structures Company Limited	Works	Local	16,883,869.00
16	MTW	National Works Agency	08.05.02	Construction of Gabion Protective Works at Nolan to Border, Golden Spring to Mount Airy, St. Andrew and Harewood to Johncrow, St. Catherine	B M	Construction Solutions Limited	Works	Local	7,688,915.00
17	MTW	National Works Agency	08.05.02	Construction of Gabion Protective Works at Woodford, St. Catherine and Knapdale to Sturge Town, St. Ann	B M	Channus Black and Marl Quarry Limited	Works	Local	22,644,976.25
18	MTW	National Works Agency	08.05.02	Construction of Masonry Rubble and Reinforced Concrete Invert at Constant Spring Gully above Red Hills Road Bridge	C E	T.K.B. Construction Company Limited	Works	Local	5,589,983.00
19	MTW	National Works Agency	22.05.02	Gabion Protective Works at Haughton Bridge, Martins to Aqualta Vale, St. Mary	B M	L & K Construction Company Limited	Works	Local	6,377,415.00
20	MTW	National Works Agency	22.05.02	Rehabilitation work at the Black River Truss Bridge, St. Elizabeth	BRG C	Kingston Construction Limited	Works	Local	17,002,691.00
21	MTW	National Works Agency	22.05.02	Urban/Rural Township Road Rehabilitation and Maintenance Programme - Package 8A	G R W	Asphalting Specialist Limited	Works	Local	42,620,120.00
22	MTW	National Works Agency	22.05.02	Urban/Rural Township Road Rehabilitation and Maintenance Programme - Package 8B	G R W	General Paving Company Limited	Works	Local	42,669,455.00
23	MTW	National Works Agency	22.05.02	Resealing and Patching throughout the Kingston Metropolitan Region - Pkg. 1	A C W	Roller and Compressors Hireage Limited	Works	Local	13,996,250.00
24	MTW	National Works Agency	22.05.02	Resealing and Patching throughout the Kingston Metropolitan Region - Pkg. 2	A C W	Chin's Construction Limited	Works	Local	40,017,540.00
25	MTW	National Works Agency	22.05.02	Resealing and Patching throughout the Kingston Metropolitan Region - Pkg. 3	A C W	Hydav Construction Company Limited	Works	Local	22,016,301.00
26	MTW	National Works Agency	22.05.02	Resealing and Patching throughout the Kingston Metropolitan Region - Pkg. 4	A C W	Chin's Construction Limited	Works	Local	8408250
27	MTW	National Works Agency	22.05.02	Resealing and Patching throughout the Kingston Metropolitan Region - Pkg. 5	A C W	Mega-B Construction & General Contractors Ltd.	Works	Local	15,692,060.00
28	MTW	National Works Agency	22.05.02	Resealing and Patching throughout the Kingston Metropolitan Region - Pkg. 6	A C W	Rollers and Compressors Limited	Works	Local	20,977,890.00
29	MTW	National Works Agency	22.05.02	Resealing and Patching throughout the Kingston Metropolitan Region - Pkg. 7	A C W	Y.P. Seaton & Associates Company Limited	Works	Local	19,455,880.00
30	MTW	National Works Agency	22.05.02	Resealing and Patching throughout the Kingston Metropolitan Region - Pkg. 8	A C W	Chicon Enterprises Limited	Works	Local	20,608,020.00
31	MTW	National Works Agency	22.05.02	Routine Maintenance and Patching Programme for the Kingston Metropolitan	A C W	General Paving Company Limited	Works	Local	12,101,180.00

32	MTW	National Works Agency		Region - Pkg. North East 1	A C W	Pord Construction and General Enterprise Company Limited	Works	Local	5,591,062.50
33	MTW	National Works Agency	22.05.02	Routine Maintenance and Patching Programme for the Kingston Metropolitan Region - Pkg. North East 2	A C W	General Paving Company Limited	Works	Local	9528300
34	MTW	National Works Agency	22.05.02	Routine Maintenance and Patching Programme for the Kingston Metropolitan Region - Pkg. North West 1	A C W	Pord Construction and General Enterprise Company Limited	Works	Local	10,509,600.00
35	MTW	National Works Agency	22.05.02	Routine Maintenance and Patching Programme for the Kingston Metropolitan Region - Pkg. North West 2	A C W	Chicon Enterprises Limited	Works	Local	7,568,570.00
36	MTW	National Works Agency	22.05.02	Routine Maintenance and Patching Programme for the Kingston Metropolitan Region - Pkg. South East 1	A C W	Chin's Construction Limited	Works	Local	13,295,100.00
37	MTW	National Works Agency	22.05.02	Routine Maintenance and Patching Programme for the Kingston Metropolitan Region - Pkg. South East 2	A C W	Tankweld Construction Co. Ltd.	Works	Local	11,106,590.00
38	MTW	National Works Agency	22.05.02	Routine Maintenance and Patching Programme for the Kingston Metropolitan Region - Pkg. South West 1	A C W	Chin's Construction Limited	Works	Local	12,985,100.00
39	MTW	National Works Agency	22.05.02	Routine Maintenance and Patching Programme for the Kingston Metropolitan Region - Pkg. Portmore	A C W	D.P. Enterprise Company Limited	Works	Local	11,881,700.00
40	MTW	National Works Agency	22.05.02	Routine Maintenance and Patching Programme for the Kingston Metropolitan Region - Pkg. Spanish Town	A C W	Mega-B Construction & General Contractors Ltd.	Works	Local	3,140,385.00
41	MTW	National Works Agency	05.06.02	Rural Township Patching contract for the Parish of Mandeville	A C W	Alpha Construction Company Limited	Works	Local	8,972,612.00
42	MTW	National Works Agency	05.06.02	Rural Township Patching contract for the Parish of May Pen	A C W	Coudas Construction Limited	Works	Local	26,339,500.00
43	MTW	National Works Agency	05.06.02	Rural Township Patching contract for the Parish of Morant Bay	A C W	D.P. Enterprise Company Limited	Works	Local	4,259,420.00
44	MTW	National Works Agency	05.06.02	Rural Township Patching contract for the Parish of Port Antonio	A C W	D.P. Enterprise Company Limited	Works	Local	5,238,222.00
45	MTW	National Works Agency	05.06.02	Rural Township Patching contract for the Parish of Montego Bay	A C W	T.K.B. Construction Company Limited	Works	Local	5,705,150.00
46	MTW	National Works Agency	05.06.02	Rural Township Patching contract for the Parish of Lucea	A C W	Caleb Construction Company Limited	Works	Local	4,122,800.00
47	MTW	National Works Agency	12.06.02	Urban Rural Township - Package 10 for the	G R W	Alcar Construction & Haulage	Works	Local	73,341,350.00

					Parish of St. Catherine								
48	MTW	National Works Agency	19.06.02	Urban Rural Township Rehabilitation and Maintenance Prog.- Package 9, St. Thomas and Portland	GRW	Construction Limited	Solutions	Works	Local				73,959,694.00
49	MTW	National Works Agency	19.06.02	Rural Township Patching Contracts for St. Ann's Bay	ACW	Rollers and Compressors Limited	Compressors	Works	Local				6,860,799.00

50	MTW	National Works Agency	19.06.02	Rural Township Patching Contracts for Ocho Rios	ACW	Rollers and Compressors Limited	Compressors	Works	Local				16,419,755.00
51	MTW	National Works Agency	26.06.02	Construction works at Banbury Bridge in the parish of St. Catherine	BRG C	B & H Structures Ltd.		Works	Local				32,408,384.00
52	MTW	Transport Authority	10.07.02	To refurbish existing building at 107 Maxfield Avenue, Transport Authority	BC	Crawford Construction and Maintenance		Works	Local				6,905,321.00
53	MTW	National Works Agency/Ministry of Transport & Works	17.07.02	Construction of random rubble masonry wall and reinforced concrete invert at the gully behind St. Jude's Primary School	BM	S. Green & Associates Company Limited		Works	Local				4,081,279.81
54	MTW	Institute of Jamaica	17.07.02	The restoration and extension of Liberty Hall located at 76 King Street, Kgn.	BC	Jatlin Construction & Associates Limited		Works	Local				18,541,078.00
55	MTW	Ministry of Transport & Works	24.07.02	Kuwait Fund for Arab Economic Development - Road Rehabilitation Project - Package No. 1, Lot 2, Spanish Town By-Pass	ACW	Asphaltic Concrete Enterprise Limited		Works	Local				317,498,369.00
56	MTW	Ministry of Transport & Works	24.07.02	Kuwait Fund for Arab Economic Development - Road Rehabilitation Project - Package No. 1, Lot 4, Whitney Turn to Trinity	ACW	Lagan-Surrey Joint Venture		Works	Foreign				39,792,061.99
57	MTW	Ministry of Transport & Works	24.07.02	Kuwait Fund for Arab Economic Development - Road Rehabilitation Project - Package No. 1, Lot 6, Williamsfield to Greenvale via Mandeville	ACW	Lagan-Surrey Joint Venture		Works	Foreign				103,486,175.45
58	MTW	Ministry of Transport & Works	24.07.02	Kuwait Fund for Arab Economic Development - Road Rehabilitation Project - Package No. 1, Lot 9, Mandeville to Mark Post	ACW	Lagan-Surrey Joint Venture		Works	Foreign				64,858,087.21

59	MTW	Ministry of Transport & Works	24.07.02	Kuwait Fund for Arab Economic Development - Road Rehabilitation Project - Package No. 1, Lot 13, Stony Hill to Toms River	A C W	Surrey Paving & Aggregates Limited	Works	Local	200,234,341.70
60	MTW	Airports Authority of Jamaica	24.07.02	The provision of Janitorial Services for the Norman Manley International Airport	J S S	Manpower and Maintenance Services Limited	Services	Local	103,672,580.30
61	MTW	Jamaica Urban Transit Company (JUTC)	24.07.02	The provision of Services for the Sale and Recharging of Smart Cards	G S	Advanced Integrated Systems Limited	Services	Local	10,000,000.00
62	MTW	Ministry of Transport & Works	31.07.02	Proposed extension work to Corporate Head Office building at 138 Maxfield Avenue	B C	HDB Construction Limited	Works	Local	58,153,100.00
63	MTW	Port Authority of Jamaica	14.08.02	To construct a Wash Bay for Straddle Carriers at the Kingston Container Terminal	T E	Tank-Weld Limited	Works	Local	7,905,673.00
64	MTW	Airports Authority of Jamaica	14.08.02	To supply and install Fuel Hydrant System Enhancement Programme at the Norman Manley International Airport	M W	E. Pihl & Sons A.S.	Works	Local	223,850,000.00
65	MTW	Port Authority of Jamaica	21.08.02	To supply and the commissioning of Trailing Power Cable and Cable Reels	M W	Covetec Specimas S.P.A.	Works	Foreign	US 368,500.00
66	MTW	National Works Agency	21.08.02	To construct a Bailey Bridge and Approach Road at Alligator Church, Portland	BRG C	Mitchell's Construction	Works	Local	13,526,265.00
67	MTW	National Works Agency	21.08.02	To design, rehabilitate and the maintenance of roadways in Savanna-la-mar and Negril under the Urban/Rural - Pk. 1C - Westmoreland	G R W	D.R. Foote Construction	Works	Local	53,702,905.00
68	MTW	National Works Agency	21.08.02	To design, rehabilitate and the maintenance of roadways in Falmouth under the Urban/Rural - Pk. 1D - Trelawny	G R W	Build Rite Construction Company	Works	Local	29,824,280.00
69	MTW	National Works Agency	21.08.02	To undertake thermoplastic stripes and markings in the parishes of Clarendon, Manchester, St. Ann, Westmoreland and Kingston metropolitan region	G R W	Advance Technical Services	Works	Local	19,731,919.02
70	MTW	National Housing Trust	21.08.02	Infrastructure construction at the Fair Prospect Housing Dev. in the parish of Portland	C E	Rollers & Compressors Hireage Limited	Works	Foreign	27504515.95
71	MTW	Ministry of Transport & Works	28.08.02	The construction of twin box culverts at John's Hall in the parish of St. James	G R W	M & K Heavy Equipment Hireage Co. Ltd.	Works	Foreign	16,303,276.21
72	MTW	National Works Agency	11.09.02	To design, rehabilitate and the maintenance of roadways in Kingston and St. Andrew with asphaltic concrete	G R W	General Paving Company Limited	Works	Local	171,193,463.96

73	MTW	National Works Agency	11.09.02	Urban Rural Township Road Rehabilitation and Maintenance Programme for the parish of St. James	G R W	Cornwall Asphalt & Paving Co. Ltd.	Works	Local	42,368,451.00
74	MTW	National Works Agency	25.09.02	Urban Rural Township Road Rehabilitation and Maintenance Programme for the parish of Hanover	G R W	B.F. Paving and Consultants Limited	Works	Local	28,770,750.00

75	MTW	Port Authority of Jamaica	25.09.02	To supply and install security video surveillance equipment at the Kingston Transshipment Port and the Port of Montego Bay	S S	Hawkeye Electronic Security Limited/CDO Inc.	Services	Local	US 684,646.99
76	MTW	Port Authority of Jamaica	25.09.02	The hiring and replacement of Tugboat	M E	Superior Marine Services Inc.	Goods	Foreign	US 217,556.00
77	MTW	Port Authority of Jamaica	25.09.02	Maintenance to Drydocking Tug "Ocho Rios"	M E	North Florida Shipyards Inc.	Works	Foreign	US 258,865.00
78	MTW	The Port Authority of Jamaica	13.11.02	To construct a parking area for Straddle Carrier at the Kingston Container Terminal	B C	Matrix Engineering Works Limited	Works	Local	22,463,125.00
79	MTW	Airports Authority of Jamaica	20.11.02	To undertake alterations to existing building at Jamaica Civil Aviation Authority	B C	Reliable Engineers Limited	Works	Local	5,428,807.00
80	MTW	Ministry of Transport & Works	27.11.02	Kuwait Fund Road Rehabilitation Programme - Package 2B (OPEC Funded Portion)	G R W	Lagan/Surrey JV	Works	Foreign	235,976,415.95
1	MWH	National Water Commission	30.01.02	Reconstruction of NWC Office Building at Mona	B C	Cooper & Associates Limited	Works	Local	9,810,000.00
2	MWH	Carib Engineering Corporation Limited	20.02.02	Windsor Heights Water Supply Scheme - Installation of Transmission Pipeline	P L	Alcar Construction & Haulage Co. Ltd.	Works	Local	4,207,400.00
3	MWH	Carib Engineering Corporation Limited	27.02.02	Windsor Heights Water Supply -- Supply and Installation of Pumping Plant Equipment at White Marl Pumping Station	M W	Laidmar Irrigation Company Limited	Works	Local	4,559,800.00
4	MWH	Carib Engineering Corporation Limited	06.03.02	Installation of pipeline along the Williamsfield to Thornton Main Road.	P L	Leycar Engineers Limited	Works	Local	9,576,182.40
5	MWH	Carib Engineering	13.03.02	Laying of water pipeline for Buxton Town	P L	Beaverdam Construction	Works	Local	8,065,360.00

6	MWH	Corporation Ltd. Carib Engineering Corporation Ltd.	13.03.02	Water Supply Scheme Goshen Water Supply Scheme	P L	Frederick Rodrigues & Associates	Works	Local	28,507,300.00
7	MWH	Carib Engineering Corporation Limited	27.03.02	Installation of pipeline -- Huddersfield/Mango Valley Water Supply Scheme	P L	Beaverdam Construction Company Limited	Works	Local	23,589,850.00
8	MWH	Carib Engineering Corporation Limited	27.03.02	Supply and Installation of Pumping Equipment - Brown's Town Water Supply Scheme	ICE&M	Sunshine Pumps & Supply Limited	Works	Local	5,407,225.32
9	MWH	Carib Engineering Corporation Limited	24.04.02	Albert Town Water Supply Scheme - installation of pipelines	P L	Bacchus Engineering Works Limited	Works	Local	39,692,940.00
10	MWH	Carib Engineering Corporation Limited	24.04.02	Kellits/Croft Hill Water Supply Scheme - Contract for the Installation of Pipelines	P L	Lester Johnson Construction Company Limited	Works	Local	36,433,200.00
11	MWH	Carib Engineering Corporation Limited	10.07.02	The supply and installation of pumping equipment for the Colbeck & Planters Pumping Stations (Colbeck Water Supply Scheme)	M W	Laidmar Irrigation Company Limited	Works	Local	11,402,250.00
12	MWH	National Water Commission	06.11.02	To supply and install Low Pressure Sewer Systems under the on-going NWC's NCWD Customer Assistance Programme	M W	M & M Modern Sewer & Drain Service	Works	Local	29,277,125.80
13	MWH	National Water Commission	13.11.02	To provide consultancy services for Engineering and Feasibility Studies at the Kingston Water and Sanitation Project	G S	Haliburton KBR	Services	Foreign	US 2,644,525.00
14	MWH	National Water Commission	13.11.02	To provide consultancy services for a Feasibility Study on three Water Supply Improvement Projects	G S	Montgomery Watson Harza (MWH Americas)	Services	Foreign	US 310,000.00
15	MWH	National Housing Development Corporation Limited	20.11.02	To rehabilitate the Sewage Treatment Facility - Seacrest Housing Dev. - Discovery Bay, St. Ann	C E	FCP Construction & Engineering Co. Limited	Works	Local	10,401,043.08
16	MWH	National Housing Trust	04.12.02	To undertake infrastructure works for the development of serviced lots at Waterworks Housing Dev. Westmoreland	C E	Jatlin Construction & Associates Limited	Works	Local	21,031,322.41
17	MWH	Carib Engineering Corporation Limited	11.12.02	The construction and testing of a Well at Green Park, St. Ann	C E	Hood Daniel Well Company Limited	Works	Local	7,492,138.50

1	OPM	National Housing Trust	16.01.02	Infrastructure Works at the Monymusk Sugar Housing Development	C E	M & M Jamaica Limited	Works	Local	157,184,176.00
2	OPM	National Housing Trust	16.01.02	Frome Sugar Housing Development Westmoreland	C E	D.R. Foote Limited	Works	Local	149,630,900.00
3	OPM	National Housing Trust	23.01.02	Infrastructure Works at the Appleton Sugar Housing Development Project	C E	Jatlin Construction Company Limited	Works	Local	33,266,510.70
4	OPM	National Housing Trust	01.05.02	Relocation 2000 Project - Providence Housing Development	S B	Asstrom Building Systems Limited	Works	Local	161,333,560.00
5	OPM	National Housing Trust	22.05.02	Construction of Liguanea Park Development	B C	M & M Jamaica Limited	Works	Local	12,221,663.50
6	OPM	National Housing Trust	12.06.02	Liguanea Park Development - E W	E W	Synergy Engineering Limited	Works	Local	10,634,372.00
7	OPM	National Housing Trust	12.06.02	To undertake infrastructure works at Mansfield Meadows Housing Development, Phase II, St. Ann	C E	W.G. Northover & Associates Limited	Works	Local	29,513,786.30
8	OPM	National Housing Trust	19.06.02	Infrastructure Works at the Chiswick Sugar Housing Development	C E	Exterior III Construction Limited	Works	Local	83,700,000.00
9	OPM	National Housing Trust	04.12.02	To provide infrastructure works at Chiswick Sugar Housing Development, St. Thomas	C E	M & M Jamaica Limited	Works	Local	83,852,340.00
10	OPM	Jamaica Social Investment Fund	09.01.02	Expansion and renovation of Bogue Hill All-Age School	B C	SWC Woodwork & Construction	Works	Local	6,745,544.00
11	OPM	Jamaica Social Investment Fund	09.01.02	Expansion and renovation of York Street Primary School	B C	SWC Woodwork & Construction	Works	Local	4,474,429.00
12	OPM	Ministry of Finance & Planning Jamaica Deposit Insurance Corporation	20.02.02	Refurbishment of Office Building AT 30 Grenada Crescent - Jamaica Deposit Insurance Corporation	B C	Tri-Star Engineering Company Limited			
13	OPM	Jamaica Social Investment Fund	20.02.02	Expansion of Granville All-Age School - St. James	B C	W.A. Reid Construction Ltd.	Works	Local	17,770,487.40
14	OPM	Jamaica Social Investment Fund	20.02.02	Completion of Golden Grove Basic School - St. Ann	B C	W.A. Reid Construction Ltd.	Works	Local	5,936,754.20
15	OPM	Jamaica Social Investment Fund	20.02.02	Jambos Pond Road Rehabilitation St. Catherine	G R W	SWC Woodwork and Construction	Works	Local	11,469,412.00
16	OPM	Jamaica Social Investment Fund	27.03.02	Granville Place of Safety Rehabilitation	B C	21st Century Building Services	Works	Local	6,200,000.00
17	OPM	Jamaica Social Investment Fund	27.03.02	Smithfield Basic School Expansion	B C	Howard Construction	Works	Local	4,192,428.00
		Jamaica Social				21st Century Building			

18	OPM	Investment Fund	27.03.02	Clarendon Infirmary Rehabilitation	B C	Services	Works	Local	5,655,210.00
19	OPM	Jamaica Social Investment Fund	27.03.02	Rock River All-Age School Expansion	B C	W.G. Walters Co. Ltd.	Works	Local	4,869,896.10
20	OPM	Urban Development Corporation	17.04.02	Infrastructure and Building Works - Golf Driving Range and Academy	C E	Jatlin Construction & Associates Limited	Works	Local	13,999,530.00
21	OPM	Urban Development Corporation	17.04.02	Dunn's River Falls National Park, Beach Works Phase I - construction of new pier, Breakwater and Walkway on the Beach	C E	Tankweld Limited	Works	Local	39,838,001.00
22	OPM	Urban Development Corporation	17.04.02	Procurement of Barrier Netting equipment for the Golf Driving Range & Academy	G P	Wittek Golf (USA)	Goods	Foreign	US 122,287.00
23	OPM	Urban Development Corporation	17.04.02	Dunn's River Falls National Park - construction of new staff facilities	B C	S.C. Cox & Brothers Limited	Works	Local	12,712,015.43
24	OPM	Jamaica Social Investment Fund	01.05.02	Completion of the Barton/Newton Community Resource Centre Completion	B C	SWC Woodwork and Construction	Works	Local	4,247,290.00
25	OPM	Jamaica Social Investment Fund	01.05.02	Rehabilitation of the Above Rocks to Golden River Road	G R W	Alcar Construction & Haulage Co. Ltd.	Works	Local	11,614,150.00
26	OPM	Jamaica Tourist Board	22.05.02	An Organizational and Efficiency Review of the Jamaica Tourist Board and a Performance Evaluation System for the JTB	G S	Deloitte Touche Tohmatsu	Services	Local	US 145,000.00
27	OPM	Jamaica Social Investment Fund	22.05.02	Pear Tree Gove Water Supply upgrading	P L	S.C. Reid Engineers & Associates	Works	Local	4,315,550.00
28	OPM	Jamaica Social Investment Fund	22.05.02	Bloomsbury Road Rehabilitation	G R W	Robertson's Motor Service Company Limited	Works	Local	10,783,026.00
29	OPM	National Housing Trust	26.06.02	Renovations to sections of National Housing Trust's head office building	B C	W.A. Reid Construction Ltd.	Works	Local	16,500,000.00
30	OPM	Jamaica Social Investment Fund	03.07.02	Construction of Whitehall Cross Basic School and the rehabilitation of the Community Centre	B C	S.W.C. Woodwork & Construction Co. Ltd.	Works	Local	5,029,730.00
31	OPM	Jamaica Social Investment Fund	03.07.02	The rehabilitation of Rose Hall Community Centre and Basic School	B C	Howard Construction Company Limited	Works	Local	7,920,408.50
32	OPM	Jamaica Social Investment Fund	03.07.02	Construction of Kitson Town Health Centre	B C	Contraxx Enterprises Limited	Works	Local	7,967,009.97
33	OPM	Public Sector Modernization Project	28.08.02	The provision of goods and services for the establishment of a Local Area Network for the National Works Agency	G S	IBM World Trade Corporation	Goods	Foreign	US 301,932.08
34	OPM	Jamaica Social Investment Fund	11.09.02	To expand the Flower Hill Agro Processing Facility in the parish of St. James	B C	Dilcon Construction Ltd	Works	Local	4,424,996.00

35	OPM	Urban Development Corporation	30.10.02	To design and build a new Indoor Court Facility at Stadium West - Independence Park	C E	Trumbley and Hampton Inc.	Works	Foreign	US 6,000,000.00
36	OPM	Ministry of Local Govt. & Community Development	06.11.02	Rehabilitation of Parochial Roads in Trelawny - PIDP - No. 45	G R W	Patrick E. Thompson	Works	Local	9,185,775.40
37	OPM	Jamaica Social Investment Fund	06.11.02	To upgrade the Bethel Gap To Richmond Gap Pipeline	G R W	HDB Construction Company Limited	Works	Local	9,134,990.00
38	OPM	Jamaica Social Investment Fund	06.11.02	To complete the Georges Valley Basic School	B C	S.W.C. Woodwork & Construction Co. Ltd.	Works	Local	4,242,870.00
39	OPM	Jamaica Social Investment Fund	06.11.02	To construct the Happy Grove Basic School	B C	Garan-Tee Construction Company Limited	Works	Local	4,738,070.55
40	OPM	Jamaica Social Investment Fund	06.11.02	To rehabilitate the Bogue Roads in the parish of St. Elizabeth	G R W	S.W.C. Woodwork & Construction Co. Ltd.	Works	Local	10,738,455.00
41	OPM	Public Sector Modernization Project	13.11.02	The provision of a Land Registration and Parcel Data Management Systems for the National Land Agency	G S	Fujitsu ICL Caribbean (Jamaica) Limited	Services	Foreign	US 1,240,833.00
42	OPM	Public Sector Modernization Project	04.12.02	To procure computer hardware and software (Lot 1) for the NWA and JAMPRO	C S	Illuminat	Goods	Local	US 417,973.10
43	OPM	Public Sector Modernization Project	04.12.02	To procure specialized software (Lot 2) for the NWA and JAMPRO	C S	Spatial Innovation	Goods	Foreign	US 111,600.00
44	OPM	Jamaica Social Investment Fund	11.12.02	To construct Bethabara Primary & Junior High School	B C	Garan-Tee Construction Company Limited	Works	Local	10,262,568.00
45	OPM	Jamaica Social Investment Fund	11.12.02	To complete the Litchfield Basic School in the parish of Manchester	B C	W.A. Reid Construction Company Ltd.	Works	Local	5,097,050.00
46	OPM	Jamaica Social Investment Fund	11.12.02	To rehabilitate Sinks to Burn Road in the parish of Clarendon	G R W	BF Pavement & Consultants Limited	Works	Local	10,000,000.00
47	OPM	Jamaica Social Investment Fund	11.12.02	To rehabilitate Burn to Jericho Road in the parish of Clarendon	G R W	BF Pavement & Consultants Limited	Works	Local	7573697
48	OPM	Jamaica Social Investment Fund	11.12.02	To rehabilitate Hermitage to Farm Road in the parish of St. Thomas	G R W	HDB Construction Company Limited	Works	Local	6,963,464.00
49	OPM	Jamaica Social Investment Fund	11.12.02	To upgrade the Hagley Gap to Penlyne Castle Pipeline in the parish of St. Thomas	P L	Frederick Rodrigues & Associates	Works	Local	7,889,200.00
50	OPM	Jamaica Social Investment Fund	18.12.02	To construct Cairn Curran Basic School located in the parish of Westmoreland	B C	Howard Construction Company Limited	Works	Local	5,476,027.96
51	OPM	Jamaica Social Investment Fund	18.12.02	To rehabilitate the Giblators Road located in the parish of St. Catherine	G R W	HDB Construction Company Limited	Works	Local	11440705

KEY

4.0 INFORMATION SYSTEMS

4.1 INTRODUCTION

The Information Systems section has been continuing its efforts at computerization of the functions of the Office of the Contractor-General (OC-G) as well as assisting in the provision of information to all its external stakeholders.

4.2 WEB SITE

The OC-G web site was re-designed and its information re-organized to better facilitate navigation and to offer more relevant information in the specific sections.

The sections of the site are now as follows:-

- National Contracts Commission Information
- Contractor-General Information
- Agency Information
- Contractor Information
- General Information

A new domain name (ncc.gov.jm) was registered for the National Contracts Commission (NCC). This allows users to go directly to the section which provides NCC-specific information.

4.3 CONTRACTS MANAGEMENT SYSTEM

A detailed analysis was carried out of the requirements for an automated system for the core functions of the Office. Upon completion of documentation of the requirements, the system was designed and developed and testing begun. The system consists of three integrated modules with the following features:

4.3.1 Registration of Contractors

- Data capture and maintenance of all relevant information from the application form;
- Four types of applications: new registrations, re-registrations, upgrades and additional categories;
- Assessment of qualifications and recommendation of categories and grades to be awarded;
- Approval of categories and grades to be awarded;
- Payment of registration fee;
- Registration and issuing of NCC Certificate of Registration;
- Automatic expiration;
- Printing of several types of reports;

5.0 APPROPRIATION ACCOUNT

OFFICE OF THE CONTRACTOR-GENERAL

Account of the sums expended as compared with the sums approved in the year ended 31st March, 2002.

SERVICE	TOTAL APPROVED ESTIMATE	EXPENDITURE	EXPENDITURE COMPARED WITH ESTIMATE	
			MORE	LESS
	\$	\$	\$	\$
Head No. 04000 - Office of the Contractor-General				
21 - Compensation of Employees				
Original Estimate	25,628,000.00			
1st. Supplementary	-	25,628,000.00	25,674,618.23	46,618.23
22 - Travel Expenses & Subsistence				
Original Estimate	6,341,000.00			
1st. Supplementary	-	6,341,000.00	5,938,000.18	402,999.82
23 - Rental of Property				
Original Estimate	2,970,000.00			
1st. Supplementary	-	2,970,000.00	3,126,135.00	156,135.00
24 - Public Utility Services				
Original Estimate	1,452,000.00			
1st. Supplementary	-	1,452,000.00	1,609,270.25	157,270.25
25 - Purchase of Other Goods				
Original Estimate	5,632,000.00			
1st. Supplementary	-	5,632,000.00	5,478,988.39	153,011.61
28 - Retiring benefits				
Original Estimate	4,486,000.00			
1st. Supplementary	3,240,000.00	7,726,000.00	7,604,404.62	121,595.38
31 - Purchase of Equipment				
Original Estimate	240,000.00			
1st. Supplementary	-	240,000.00	540,756.82	300,756.82
Total Head No. 0400		49,989,000.00	49,972,173.49	660,780.30
Surplus to be surrendered to Consolidated Fund			16,826.51	

5.1 EXPLANATION OF THE CAUSES OF VARIATION BETWEEN APPROVED ESTIMATES AND EXPENDITURE

21 - Compensation of Employees

The over-expenditure of \$46,618.23 was due to an entry for and advisor/consultant, which was coded under Object 25 as a local consultant.

22 - Travel Expenses & Subsistence Allowance

The under-expenditure of \$ 402,992.82 was the result of an over-estimation in the original request.

23 - Rental of Property

The over-expenditure of \$156,135.00 was due to the payment of rental for March 2001, which could not be paid in the Financial Year 2000/2001.

24 - Public Utilities

The excess expenditure of \$157,270.25 was due to the under-estimation in the Original request.

25 - Purchase of Other Goods and Services

The under-expenditure of \$153,011.61 was due to the correction of Object 21 and also the correction of an item now coded under object 31.

28 - Retiring Benefits

The under-expenditure of \$121,595.38 was due to over-estimation in the original request.

31 - Purchase Of Equipment

The under-expenditure of \$300,756.82 was due to an internal decision to purchase a new photocopier because the existing ones could not handle the additional workload occasioned by the National Contracts Commission.

Virement is being sought from Object Account Nos. 22, 25, 28 and 31, to offset the excesses under Object Nos. 21, 23, 24 and 31.

.....
Derrick Mckoy
Contractor-General
13-08-02

In the Auditor General's report for 2001/2002 the following was stated about the Office of the Contractor-General:-

"I have examined the above account for the year ended 31st March, 2002 in accordance with the Financial Administration and Audit Act. I have obtained all the information and explanations that I required. In my opinion, proper accounting records were kept, and I certify, as a result of my audit, that the attached account is a fair representation of the financial transactions for the year."

ANNUAL REPORT

PRE-CONTRACT PROCESS

KEY : N/A - NOT AVAILABLE

APPENDIX I

BASIC INFORMATION

CLIENT MINISTRY
EXECUTING AGENCY
PROJECT NAME/DESCRIPTION
LOCATION

MINISTRY OF EDUCATION & CULTURE

MINISTRY OF EDUCATION &
CULTURE (MEDIA SERVICE
UNIT)

PRINTING AND DISTRIBUTION
OF PRIMARY TEXTBOOKS - 2003

Islandwide

COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES

PREQUALIFICATION : INVITATION/EVALUATION
TENDER : INVITATION/INSTRUCTIONS/DOCUMENTS
BOND/OPENING/EVALUATION/VALIDITY
PERIOD
AWARD : FAIRNESS/IMPARTIALITY/MERIT

Invitation to pre-qualify and tender on the project was posted in the local print media in October 2002.

Seven (7) firms responded to the invitation and purchased qualification and tender documents. Four (4) of these firms returned completed questionnaires before the stated deadline, as per the invitation of 22nd November, 2002 at 11:00 a.m.

One (1) company returned its bid at 11:50 a.m. sometime after the advertised deadline. This submission was subsequently accepted when it was proven that there were conflicting times in the pre-qualification document as opposed to the time stated in the advertisement. The time stated in the document was 12:00 noon. Following the public opening of the four (4) early submissions, the fifth submission was opened and subsequently all five (5) documents were evaluated along the line of the stated criteria.

The evaluation assessment resulted in two (2) firms being above the minimum score of 65 points to be pre-qualified.

The resultant recommendation to ask the two (2) qualified firms for financial bids was not accepted. A supplementary report on the pre-qualification suggested that information pertaining to staff qualification of one firm was evaluated, which was not seen in the first assessment. As a result of this and the fact that a consortium firm was evaluated separately, that company was pre-qualified. This seems to have differed from the stated methodology of combining two companies' scores with the primary company receiving 65% of the score and the junior partner receiving 35% of the score.

The three (3) pre-qualified firms were subsequently invited to tender on the textbook contract. The ensuing

ANNUAL REPORT

PRE-CONTRACT PROCESS

KEY : N/A - NOT AVAILABLE

APPENDIX I

BASIC INFORMATION

CLIENT MINISTRY
EXECUTING AGENCY
PROJECT NAME/DESCRIPTION
LOCATION

MINISTRY OF EDUCATION & CULTURE

INSTITUTE OF JAMAICA
Restoration and Extension of
Liberty Hall

King Street, Kingston

CONTRACT SUM : \$18.54M

JAMAICA LIBRARY SERVICE
Alteration and Extension to St.
Elizabeth Parish Library

Black River, St. James

CONTRACT SUM : \$11M

COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES

PREQUALIFICATION : INVITATION/EVALUATION
TENDER : INVITATION/INSTRUCTIONS/DOCUMENTS
BOND/OPENING/EVALUATION/VALIDITY
PERIOD

AWARD : FAIRNESS/IMPARTIALITY/MERIT

tender opening and evaluation were found to be consistent with procurement principles. The recommendation following price evaluation favoured the lowest bidder

The recommendation was supported by the National Contracts Commission and cabinet and a contract subsequently awarded to Von Hoffmann Corporation Graphics, a foreign company, for the tender price of \$51,680,418.00 being the lowest pre-qualified bidder.

The National Heritage Trust made two (2) attempts to procure the services of a contractor for the project between January 2001 and February 2002. On both occasions, the bidding process had to be aborted. The Institute of Jamaica advertised the project in March 2002, but no response was received by the deadline for return of bids on 23rd April, 2002.

A call for negotiating the contract was supported by the National Contracts Commission and a recommendation thereafter was made for Jatlin Construction Limited to be awarded the contract.

The bidding processes failed to provide a competitive solution and eventually resulted in a contract that had to be negotiated.

Invitation to tender was published in the Sunday Gleaner of 3rd March, 2002 inviting contractors who are registered with the National Contracts Commission (NCC) in Building Construction Categories, Grades 1 - 3 to tender for the contract..

Six (6) companies responded and purchased documents, all of which submitted completed documents by the stated deadline on 22nd March, 2002.

The bids were opened publicly, shortly after the close and subsequent checks and evaluation found that only two (2) of the six (6) firms were properly registered in the appropriate grades, as follows:

- Maxwell Construction Company Limited
- Striders Building Construction & Joinery Limited.

These bids submitted were \$11M and \$12.65M respectively, both below the pre-tender's estimate. Subsequent recommendation favoured the lowest responsive bidder, Maxwell Construction Company limited. This was supported by the NCC after which an award was made for the amount of \$11M

ANNUAL REPORT

PRE-CONTRACT PROCESS

KEY : N/A - NOT AVAILABLE

APPENDIX I

BASIC INFORMATION

CLIENT MINISTRY
EXECUTING AGENCY
PROJECT NAME/DESCRIPTION
LOCATION

MINISTRY OF COMMERCE & TECHNOLOGY

POSTAL CORPORATION OF
JAMAICA

Santa Cruz Post Office

Construction of a single storey building and the demolition of existing building.

Santa Cruz, St. Elizabeth

CONTRACT SUM : \$17.576M

MINISTRY OF LOCAL GOVERNMENT COMMUNITY DEVELOPMENT & SPORT

MINISTRY OF LOCAL
GOVERNMENT COMMUNITY
DEVELOPMENT & SPORT

PARISH INFRASTRUCTURE
DEVELOPMENT PROGRAMME

Parochial Road Rehabilitation (PIDP 02/44)

Realign, reshape base course, double surface dressing, remove soft spots, provide new drains, catchment basins and retaining walls where necessary.

Park Mountain, Reading and Top Hill, St. Elizabeth

COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES

PREQUALIFICATION : INVITATION/EVALUATION
TENDER : INVITATION/INSTRUCTIONS/DOCUMENTS
BOND/OPENING/EVALUATION/VALIDITY
PERIOD

AWARD : FAIRNESS/IMPARTIALITY/MERIT

Based on the above the award was fair and based on merit.

Tenders were invited by the Postal Corporation of Jamaica on 3rd December, 2002.

The public opening recorded ten (10) bids, which were evaluated by Davidson and Hanna the consulting Quantity Surveyor for the project.

The four (4) lowest tenders were examined in detail and checked for arithmetical errors.

The lowest tender had errors which increased the tender sum from \$17.03M to \$17.57M. The bidder W.G. Walters Construction Ltd., confirmed willingness to stand by the corrected tender sum.

After the analysis, the consultant recommended the award of the contract to W.G. Walters Construction Limited, the lowest bidder.

The submission from the National Works Agency Sector Committee was endorsed by the National Contracts Commission.

Invitation to bid was advertised in two (2) daily newspapers inviting pre-qualified Grade 1 and 2 contractors who are nationals of member IADB countries. Bid documents could be purchased from the Ministry of Local Government for a non-refundable fee from 22nd July, 2002. Returns were made by or on the 23rd August, 2002 at 12:00 noon and accompanied by a bid bond.

At 12:15 p.m. the same day the bid box was opened and five (5) bids were received. Bids of Patrick Thompson and Dilcon Construction were not read out (grade 2 contractors) while Build-Rite Construction was not responsive, leaving Y.P. Seaton & Company Limited and Asphaltting Specialist. Y.P. Seaton was the lowest evaluated bid and was recommended for the award, which was later sent to the National Contracts Commission for approval.

This award was considered fair and impartial and, therefore, the contract was awarded on merit.

ANNUAL REPORT

PRE-CONTRACT PROCESS

KEY : N/A - NOT AVAILABLE

APPENDIX I

BASIC INFORMATION

CLIENT MINISTRY
EXECUTING AGENCY
PROJECT NAME/DESCRIPTION
LOCATION

Contract Sum : \$14.774M

MINISTRY OF LOCAL GOVERNMENT COMMUNITY DEVELOPMENT & SPORT

Parochial Road Rehabilitation (PIDP 02/45)

Realign and reshape existing roadway, private base course, double surface dressing, removal of soft spots, new drains, catchment basins and provide retaining walls, where necessary.

**Down Country, Banton Town
and Sandy Park, St. Elizabeth**

Contract Sum : \$9.185M

MINISTRY OF LOCAL GOVERNMENT COMMUNITY DEVELOPMENT & SPORT

ST. JAMES PARISH COUNCIL

**PARISH INFRASTRUCTURE
DEVELOPMENT PROGRAMME**

Parochial Road Rehabilitation (PIDP 02/40)

Realign and reshape existing roadway, provide base course, double surface dressing, remove soft spots, new drains, catchment basins and provide retaining walls where necessary.

COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES

PREQUALIFICATION : INVITATION/EVALUATION
**TENDER : INVITATION/INSTRUCTIONS/DOCUMENTS
BOND/OPENING/EVALUATION/VALIDITY
PERIOD**
AWARD : FAIRNESS/IMPARTIALITY/MERIT

Invitation to bid was advertised in two (2) daily newspapers inviting pre-qualified Grade 1 and 2 contractors who are nationals of member IADB countries. Bid documents were purchased from the Ministry of Local Government. Bids were returned on the 23rd August, 2002 at 12:00 noon.

Bids were publicly opened on the date and time specified. Five (5) bids were received and all were checked for responsiveness. The three (3) lowest were taken for evaluation and arithmetical checks and compared with the Engineer's Estimate.

B.F. Pavement was the lowest tender but being a grade2 contractor, was only eligible for one (1) contract for which he was already recommended as per IADB's policy.

The bid of Patrick Thompson was the lowest of the remaining two (2) bids being 2.95% above the Engineer's Estimate and was recommended for the award. The award was later sent to the National Contracts Commission for approval. The award is considered fair and impartial.

An invitation to bid was advertised in two daily newspapers inviting pre-qualified Grade 1 and 2 contractors who are nationals of member IADB countries.

Bid documents could be purchased at the Ministry as of the 22nd July, 2002. Tenders were to be returned by the 23rd August, 2002 at 12:00 noon and accompanied with a tender bond.

At 12:15 p.m. the same day, seven (7) bids were taken from the bid box and recorded. All were checked and recorded for responsiveness and arithmetical accuracy. All bids had errors to be corrected. The three (3) lowest were taken for evaluation.

Seematt's bid was the lowest overall but the company was awarded another contract under PIDP.

The bid of B.F. Pavements became the lower of the remaining two, being 3.71% below the Engineer's Estimate and was recommended for the award. This was referred to the National Contracts Commission for approval.

This contract was awarded on merit.

ANNUAL REPORT

PRE-CONTRACT PROCESS

KEY : N/A - NOT AVAILABLE

APPENDIX I

BASIC INFORMATION

CLIENT MINISTRY
EXECUTING AGENCY
PROJECT NAME/DESCRIPTION
LOCATION

**Hampden and Hague,
Trelawny**

Contract Sum : \$7.446M

**MINISTRY OF LOCAL
GOVERNMENT
COMMUNITY
DEVELOPMENT & SPORT**
**PARISH INFRASTRUCTURE
DEVELOPMENT PROGRAMME**
**Parochial Road Rehabilitation
(PIDP 02/42)**

Realign and reshape existing roadway, provide base course, double surface dressing, new drains, catchment basins and provide retaining walls where necessary.

**Duanvale and Refuge,
Trelawny**

Contract Sum : \$9.926M

**MINISTRY OF LOCAL
GOVERNMENT
COMMUNITY
DEVELOPMENT & SPORT**
**MINISTRY OF LOCAL
GOVERNMENT COMMUNITY
DEVELOPMENT & SPORTS**
**PARISH INFRASTRUCTURE
DEVELOPMENT PROGRAMME**
Parochial Road Rehabilitation

COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES

PREQUALIFICATION : INVITATION/EVALUATION
**TENDER : INVITATION/INSTRUCTIONS/DOCUMENTS
BOND/OPENING/EVALUATION/VALIDITY
PERIOD**
AWARD : FAIRNESS/IMPARTIALITY/MERIT

An invitation to bid was advertised in two (2) daily newspapers inviting pre-qualified Grade 1 and 2 contractors who are nationals of member IADB countries. Bid documents could be purchased from the Ministry for a non-refundable fee as at 22nd July, 2002. Bids were returned on the 23rd August, 2002 at 12:00 noon along with tender bonds. On the same day at 12:15 p.m., the bid box was opened and nine (9) bids were retrieved and checked for responsiveness. Two (2) were non-responsive and one (1) ineligible for evaluation.

The three (3) lowest bids were taken for evaluation. All had errors and were corrected.

Seematt was the lowest but was bypassed. As a Grade 2 contractor, he was already recommended for a single contract in accordance with stipulated requirements.

Watson's bid was recommended for the award and was later referred to the National Contracts Commission for approval.

The contract was awarded on merit.

Invitation to bid was advertised in two (2) daily newspapers inviting Grades 1 and 2 contractors who are nationals of member IADB member countries. Tender documents could be purchased from the Ministry of Local Government for a non-refundable fee. Bids were to be returned by the 23rd August, 2002 at 12:00 noon accompanied by bid bond.

The three (3) bids were opened at 12:15 p.m. on the 23rd August, 2002 in the presence of the bidders' representatives and officers of the Ministry. All were checked for responsiveness and arithmetical errors.

The lowest bidders based on the respective policy could not be awarded another contract.

Y.P. Seaton was, therefore, recommended for the award, which was later referred to the National Contracts Commission for approval.

ANNUAL REPORT

PRE-CONTRACT PROCESS

KEY : N/A - NOT AVAILABLE

APPENDIX I

BASIC INFORMATION

CLIENT MINISTRY
EXECUTING AGENCY
PROJECT NAME/DESCRIPTION
LOCATION

(PIDP 02/43)

Realignment and reshaping roadway, provide base course, double surface dressing; removal of soft spots, new drains, culverts crossing, catchment basins and retaining walls where necessary.

Bagdale Mountain and Retirement, St. Elizabeth

Contract Sum : \$10.10 8M

MINISTRY OF LOCAL GOVERNMENT COMMUNITY DEVELOPMENT & SPORT

MINISTRY OF LOCAL
GOVERNMENT COMMUNITY
DEVELOPMENT & SPORT

Parochial Road Rehabilitation

(PIDP 02/38)

Realignment and shaping of carriageway, provide base course and double face dressing,; removal of soft spots, culverts and catchment basins and construct retaining walls where necessary.

**Long Ground, Dawkins, Wish Beach, Belmont, Piece River, Thumble Pass, Coxwain Road,
Clarendon**

CONTRACT SUM : \$19.154M

COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES

PREQUALIFICATION : INVITATION/EVALUATION

**TENDER : INVITATION/INSTRUCTIONS/DOCUMENTS
BOND/OPENING/EVALUATION/VALIDITY
PERIOD**

AWARD : FAIRNESS/IMPARTIALITY/MERIT

The award was conducted with fairness and impartiality. The contract award was based on merit.

Tenders were invited by the Ministry of Local Government Community Development & Sport for pre-qualified National Contracts Commission (NCC) Grade 1 contractors who are from member IADB countries to carry out the works. Invitations were published in the daily papers on the 14th and 17th April, 2002 and tender packages could be purchased from the Ministry for a non-refundable fee of \$2,500.00 each to be returned and placed in a tender box by 12:00 noon on the 17th May, 2002. At 12:30 p.m. the same day the bids were opened publicly in the presence of the contractors' representatives, officers of the Local Government and the Parish Council.

Five (5) contractors tendered on the package but the three lowest were taken and examined for responsiveness, checked for arithmetical accuracy and compared with the engineer's estimate. The choice of the contractor is determined between the lowest and second lowest for the bid package. The bid for Alcar Construction was 2.32% below the engineer's estimate but with a large error amounting to \$1.301M, and was the lowest.

S.W. Woodwork & Construction Company Limited was the second lowest with 0.9% below the engineer's estimate. Using the combination system of award procedure, S.W. Woodwork & Construction Company Limited was awarded the contract, which was later supported by the NCC and Cabinet. The contractor was selected on merit. The process was fair and impartial.

ANNUAL REPORT

PRE-CONTRACT PROCESS

KEY : N/A - NOT AVAILABLE

APPENDIX I

BASIC INFORMATION

CLIENT MINISTRY
EXECUTING AGENCY
PROJECT NAME/DESCRIPTION
LOCATION

MINISTRY OF LOCAL
GOVERNMENT
COMMUNITY
DEVELOPMENT & SPORT

MINISTRY OF LOCAL
GOVERNMENT COMMUNITY
DEVELOPMENT & SPORT

NATIONAL SOLID WASTE
MANAGEMENT PROGRAMME

Riverton City Landfill

Construction of a 335 square metres portal frame structure including bathrooms, drainage, fencing and landscaping.

Riverton City, St. Andrew

CONTRACT SUM : \$11.22 M

NATIONAL SOLID WASTE
MANAGEMENT PROGRAMME

Administration Building

Construction of a 159 square metre two-storey administration building.

Riverton City, St. Andrew

CONTRACT SUM : \$21.632 M

MINISTRY OF LOCAL
GOVERNMENT
COMMUNITY
DEVELOPMENT & SPORT

COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES

PREQUALIFICATION : INVITATION/EVALUATION

**TENDER : INVITATION/INSTRUCTIONS/DOCUMENTS
BOND/OPENING/EVALUATION/VALIDITY
PERIOD**

AWARD : FAIRNESS/IMPARTIALITY/MERIT

Invitation was published in the print media for registered contractors in the appropriate National Contracts Commission (NCC) Grades along with firms from member countries of IADB to bid. A two (2) envelope system for return of pre-qualification and bid documents was adopted.

Return date extended to 26th April, 2002 and the public opening of bids took place on 7th May, 2002.

The evaluation report stated that the thirteen (13) bids being evaluated were qualified. This status of the bids was probably in reference to the pre-qualification exercise.

The recommendation of the consultant for the lowest bidder to be awarded the contract was supported by the NCC.

The award of the contract to Kingston Industrial Construction Company Limited was based on merit.

Invitation was published in the Daily Gleaner and the Observer requesting bids from National Contracts Commission (NCC) registered contractors as well as firms from IADB member countries.

Bidders were instructed to collect documents at the Ministry after payment of a non-refundable fee. Returns were to be made at a specific time accompanied with a bid bond equal to one percent (1%) of the bid sum.

The bid opening was done in the presence of officers of the Ministry and representatives of the bidding firms.

Evaluation of the two (2) bids received was carried out for responsiveness and arithmetical accuracy. The awardee, Tankweld Construction Limited's bid had arithmetical errors, but when advised, indicated willingness to stand by the bid. The award of the contract to the contractor is considered fair, based on merit and was supported by the NCC.

An invitation to tender was published in the Daily Gleaner and the Observer, 3rd March, 2002 inviting at least Grade 2 local contractors along with firms from members of IADB countries and registered with the National Contracts Commission (NCC) for steel construction.

ANNUAL REPORT

PRE-CONTRACT PROCESS

KEY : N/A - NOT AVAILABLE

APPENDIX I

BASIC INFORMATION

CLIENT MINISTRY
EXECUTING AGENCY
PROJECT NAME/DESCRIPTION
LOCATION

**MINISTRY OF LOCAL
GOVERNMENT COMMUNITY
DEVELOPMENT & SPORT**
**NATIONAL SOLID WASTE
MANAGEMENT PROGRAMME**
Material Recycling Building

Construction of a 669 square metre single-storey material recycling facility structure including bathrooms with alusteel and concrete blocks.

Riverton City, St. Andrew

Contract Sum : \$14.44M

MINISTRY OF TRANSPORT & WORKS

NATIONAL WORKS AGENCY

**Kuwait Fund Assisted Road
Rehabilitation Project -
Package No. 1, Lot 4 -Whitney
Turn to Trinity**

Patching, pavement
strengthening, drainage
improvement, asphaltic concrete
overlay and road marking.

Manchester

CONTRACT SUM: \$39.79 M

COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES

PREQUALIFICATION : INVITATION/EVALUATION
TENDER : INVITATION/INSTRUCTIONS/DOCUMENTS
BOND/OPENING/EVALUATION/VALIDITY
PERIOD

AWARD : FAIRNESS/IMPARTIALITY/MERIT

All bidders were advised to purchase pre-qualification and bid documents for a non-refundable fee from Monday, 11th March to Friday, 15th March, 2002 between the hours of 8:30 a.m. and 4:30 p.m. from the Ministry's office. Bids were to be returned on the 10th April, 2002, but this was postponed to the 26th April, 2002.

On Tuesday, 7th May, 2002, the bids were opened in the presence of officers of the Ministry and bidders' representatives. Four (4) contractors purchased documents, but only three (3) made returns. Tankweld Construction Limited, Matrix Engineering Company Limited and Kingston Industrial Construction Company Limited. All three bids were pre-qualified and taken for examination and arithmetical accuracy checked. Errors were found in the bids of Tankweld Company and Kingston Industrial Construction Company, but when they were advised, indicated their willingness to stand by the tender figure. After evaluation, the bid of Kingston Industrial Construction Company was the lowest responsive one and was recommended for the contract. This was later supported by the NCC and Cabinet approved the award of the contract.

Following a tender and evaluation exercise that did not result in an award, the National Works Agency requested permission to negotiate. The National Contracts Commission (NCC) did not support the request and recommended that contractors should be pre-qualified and the contract re-tendered.

The pre-qualification and re-tender exercise using the two (2) envelope system resulted in eight (8) contractors responding to the advertisement. All eight (8) contractors who participated in the exercise were pre-qualified.

The public opening of tenders saw five (5) firms submitting bids on this contract lot, namely:

1. Lagan Holdings/Surrey Paving Joint Venture - \$45.0M
2. Y.P. Seaton & Associates - \$49.1M
3. Pavement & Structures - \$56.6M
4. M & M Jamaica Limited - \$59.7M
5. General Paving - \$63.4M

Following analysis and comparison of the three (3) lowest bids, the lowest bidder was recommended for the award. The lowest bidder (Lagan/Surrey Paving, Joint Venture) offered discount in the event

ANNUAL REPORT

PRE-CONTRACT PROCESS

KEY : N/A - NOT AVAILABLE

APPENDIX I

BASIC INFORMATION

CLIENT MINISTRY
EXECUTING AGENCY
PROJECT NAME/DESCRIPTION
LOCATION

MINISTRY OF TRANSPORT & WORKS

NATIONAL WORKS AGENCY

Kuwait Fund Assisted Road Rehabilitation Project, Package No. 1 Lot 9 - Mandeville to Mark Post

Patching , pavement
strengthening, drainage
improvement, asphaltic concrete
overlay and road marking.

Manchester

CONTRACT SUM: \$73.28M

Package No. 6 - Williamsfield to Greendale via Mandeville

Patching, pavement
strengthening, drainage
improvement, asphaltic concrete
overlay and road marking.

Manchester

CONTRACT SUM: \$116.55M

MINISTRY OF TRANSPORT & WORKS

COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES

PREQUALIFICATION : INVITATION/EVALUATION
TENDER : INVITATION/INSTRUCTIONS/DOCUMENTS
BOND/OPENING/EVALUATION/VALIDITY
PERIOD

AWARD : FAIRNESS/IMPARTIALITY/MERIT

they were awarded more than one contract. This did not change the placing of the bids.

The NCC and Cabinet supported the recommendation and a contract was awarded to Lagan Holdings/Surrey Paving, Joint Venture, for their discounted price of \$39,792,061.99.

A request by the National Works Agency (NWA) to negotiate contracts after a tender exercise was rejected by the National Contracts Commission (NCC). A re-tender exercise with pre-qualification was recommended by the NCC.

The two (2) envelope procedure was adopted in the re-tender exercise and eight (8) contractors who participated were pre-qualified.

The public tender opening resulted in five (5) bids recorded for this Lot 9 contract. The evaluation process of the bid resulted in the lowest bidder being recommended for award of the contract. Discount was offered by the bidder which would result in savings for the project.

The contractor, Lagan Holdings/Surrey Paving Jamaica Limited was awarded the contract and the discounted bid is \$64.86M.

The NCC supported the award of the contract, which was based on merit

A request from the National Works Agency (NWA) for contracts to be negotiated was rejected by the National Contracts Commission (NCC) which stipulated that the tender must be advertised and include a pre-qualification exercise.

The two (2) envelope system was adopted and all eight (8) contractors who responded were pre-qualified. Contractors offered discounts in the event they were awarded more than one (1) contract.

After evaluation, Lagan Holdings/Surrey Paving was recommended for the award based on their discounted bid.

The NCC supported the recommendation, which resulted in an award based on merit.

Request for the contract to be negotiated after initial tender exercise was rejected by the National Contracts Commission (NCC) and instructions

ANNUAL REPORT

PRE-CONTRACT PROCESS

KEY : N/A - NOT AVAILABLE

APPENDIX I

BASIC INFORMATION

CLIENT MINISTRY
EXECUTING AGENCY
PROJECT NAME/DESCRIPTION
LOCATION

NATIONAL WORKS AGENCY

Kuwait Fund Assisted Road Rehabilitation Project, Package 1, Lot 13, Stony Hill to Toms River

Patching, pavement strengthening, drainage improvement, asphaltic concrete overlay and road marking.

St. Andrew

CONTRACT SUM:\$200.43M

MINISTRY OF TRANSPORT & WORKS

NATIONAL WORKS AGENCY

Kuwait Fund Assisted Road Rehabilitation Project - Lot 2 Spanish Town Bypass

Patching, pavement strengthening, drainage improvement, asphaltic concrete overlay, road marking and erection of traffic lights.

St. Catherine

Contract Sum: \$317.5 M

MINISTRY OF WATER & HOUSING

COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES

PREQUALIFICATION : INVITATION/EVALUATION

TENDER : INVITATION/INSTRUCTIONS/DOCUMENTS
BOND/OPENING/EVALUATION/VALIDITY
PERIOD

AWARD : FAIRNESS/IMPARTIALITY/MERIT

stipulated that public advertisement and re-tender exercise must include pre-qualification of contractors.

The two (2) envelope system was adopted, and all eight (8) contractors who participated were pre-qualified.

A public opening was held at 2:00 p.m. on 12th July, 2002 and four (4) bids for this package were opened.

Although some contractors offered discounts for awards of more than one (1) contract, the result of the evaluation exercise showed that the lowest bidder (no discount offered) was recommended for the award of this contract.

The award to Surrey Paving & Aggregate for \$200.43M was based on merit.

A request from the National Works Agency (NWA) for the contract to be negotiated after an initial tender exercise was rejected by the National Contracts Commission (NCC) which stipulated that contracts were to be re-tendered with prequalification exercise.

The two (2) envelope system was used and all eight (8) contractors who participated were pre-qualified.

The public opening of tender at 2:00 p.m. on July resulted in five (5) bids for this package accepted for evaluation.

The difference in the scope and nature of the project at Gordon Cay and this project in Port Antonio rendered the negotiation a difficult one. Notwithstanding, the final negotiated price of US\$9.34, which is 5% above the Quantity Surveyor's estimate can be viewed as being good.

Higher authority should desist from placing agencies in a position where they have to negotiate a contract with a single entity. It is also difficult to comment on fairness and impartiality in this scenario. What is true is that competition was absent from the process and therefore played no part in determining the final cost.

Initial tender call resulted in no responsive bids and bid package broken down into smaller contracts and re-tender.

The bid document indicated that it will be a 'turn key' type construction

ANNUAL REPORT

PRE-CONTRACT PROCESS

KEY : N/A - NOT AVAILABLE

APPENDIX I

BASIC INFORMATION

CLIENT MINISTRY
EXECUTING AGENCY
PROJECT NAME/DESCRIPTION
LOCATION

NATIONAL WORKS AGENCY

**Urban Rural Township Road
Rehabilitation and
Maintenance Programme**

Package 1D

Construction of treatment plant
and the supply and installation of
all the necessary appurtenances.

Trelawny

Contract sum : \$29.82 M

**Urban Rural Township Road
Rehabilitation and
Maintenance Programme**

Package 1C

Design, rehabilitation and
maintenance of roadways.

Westmoreland

Contract Sum: \$53.70M

**MINISTRY OF WATER &
HOUSING**

NATIONAL WATER COMMISSION

**Construction and Testing of a
Well at Green Park**

COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES

PREQUALIFICATION : INVITATION/EVALUATION

**TENDER : INVITATION/INSTRUCTIONS/DOCUMENTS
BOND/OPENING/EVALUATION/VALIDITY
PERIOD**

AWARD : FAIRNESS/IMPARTIALITY/MERIT

contract.

Nineteen (19) contractor/consultants collected the bid document. After a post qualification exercise, the opening resulted in two (2) bids recorded for this contract. One of the bidders was non-responsive to the minimum requirements of Section 6 in the Road Design and Construction Manual. The bid was disqualified. The remaining bidder Build rite was recommended for the award of the contract. The recommendation was supported by the National Contracts Commission (NCC) and Cabinet approved the award.

Initial tender resulted in no responsive bids and bid package broken down into smaller contracts.

Subsequent invitation for bids based on 'turn key' type construction contract.

Response resulted in nineteen (19) contractors/consultants collected bidding document. Following post-qualification exercise, the public opening resulted in two (2) bids recorded for this contract. One (1) bidder was non-responsive to Section 6 of the Road Design and Construction Manual. The only responsive bid had arithmetic errors and correction resulted in the bid for \$58.31M reduced to \$53.70M.

Recommendation for an award of the contract to the bidder, D.R. Foote was supported by the National Contracts Commission and approved by Cabinet. The contract was awarded in November 2002.

The procedure appears to be fair, even though the response to the invitation was not competitive.

Recommendations made to the National Contracts Commission (NCC) in April 2002 for well drilling services was rejected for the following;

The firm submitting the lowest bid was not registered with the NCC; and

The only other firm to submit a tender had qualified his bid.

The subsequent re-tender information indicated that the invitation was sent to the same bidders who initially had

ANNUAL REPORT

PRE-CONTRACT PROCESS

KEY : N/A - NOT AVAILABLE

APPENDIX I

BASIC INFORMATION

CLIENT MINISTRY
EXECUTING AGENCY
PROJECT NAME/DESCRIPTION
LOCATION

Higgins Town, St. Ann

Contract Sum: \$7.49M

**CARIB ENGINEERING
CORPORATION LIMITED**

Installation of Pipelines

Huddersfield, Mango Valley and
Fellowship Hall

St. Mary

Contract Sum : \$23.60 M

OFFICE OF THE PRIME MINISTER

NATIONAL HOUSING TRUST

Belle Aire Housing Project

Construction of 80 Duplex Units

Belle Aire, St. Ann

Contract Sum : \$63.2M

COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES

PREQUALIFICATION : INVITATION/EVALUATION
TENDER : INVITATION/INSTRUCTIONS/DOCUMENTS
BOND/OPENING/EVALUATION/VALIDITY
PERIOD

AWARD : FAIRNESS/IMPARTIALITY/MERIT

expressed an interest to bid. The public opening of bids 17th May, 2002, showed that the unregistered bidder was registered with the NCC.

Evaluation exercise included correction of arithmetical errors and the tender report had a recommendation for Hood-Daniel Well Co. Ltd. to be awarded the contract. He was the lowest bidder in the first tender report and his bid for \$7.49M is also the lowest bid in this (the second) report.

The NCC supported the award and Cabinet approval was given.

Tenders were invited by way of advertisements in the print media during the month of December 2001. Tenders were to be returned to the Offices of Carib Engineering Corporation Limited.

Five (5) contractors responded and the opening was a public one on 21st January, 2002.

Three (3) tenders were rejected for not complying with the instructions to tenderers.

Upon completion of the evaluation of the two (2) remaining bids, the decision was taken to award the contract in favour of Beaverdam Construction Company Limited in the tender sum of \$23,589,850.00.

Approval of the award were given by the Ministry of Water & Housing and its Sector Committee, the National Contracts Commission and by Cabinet.

Twelve (12) developers of housing solutions were invited to submit proposals for a 'turn key' contract for this project. The highest ranked evaluated proposal was accepted and formed the basis for a negotiated contract. This contract was subsequently endorsed by the National Contracts Commission and afterwards approved by Cabinet. The contract was signed with the selected developer Royale Homes Limited.

The contracting process began prior to the establishment of the NCC, but was not concluded until after the NCC was instituted.

ANNUAL REPORT

PRE-CONTRACT PROCESS

KEY : N/A - NOT AVAILABLE

APPENDIX I

BASIC INFORMATION

CLIENT MINISTRY
EXECUTING AGENCY
PROJECT NAME/DESCRIPTION
LOCATION

NATIONAL HOUSING TRUST

New Yarmouth Infrastructure Works

The provision of 78 serviced lots, inclusive of roads, water supply, storm water drains and foot paths.

New Yarmouth, Clarendon

Contract Sum : \$11.40 M

OFFICE OF THE PRIME MINISTER

URBAN DEVELOPMENT CORPORATION

Long Bay Beach Park Phase II

Construction of sanitary facilities and change rooms.

Westmoreland

Contract Sum: \$6.0M

URBAN DEVELOPMENT CORPORATION

Maintenance Dredging of Hunts Bay Phase I - Cleaning of Sandy Gully

Removal of all deposited sedimentation, debris and

COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES

PREQUALIFICATION : INVITATION/EVALUATION
TENDER : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/EVALUATION/VALIDITY PERIOD
AWARD : FAIRNESS/IMPARTIALITY/MERIT

National Housing Trust (NHT) ran a selective tender and ten (10) bids were received. Tenders were evaluated by the consulting engineer who recommended the award to the lowest responsive tender, Exterior III Construction Limited. This recommendation was accepted by the NHT Board and later endorsed by the National Contracts Commission. The contract was then awarded to Exterior II Construction Limited in the amount of \$11,400,000.00.

The prescribed Government of Jamaica Guidelines were fully adhered to resulting in a fair and meritorious award.

Tenders were invited through an advertisement in the print media. Ten (10) tender documents were collected and eight (8) returned by the stipulated time. These were publicly opened on 8th October, 2001.

Examination of the bids resulted in two (2) bids being rejected. Leycar Engineering Limited who submitted the second lowest bid \$6.0M was recommended for award of the contract. The NCC supported this recommendation.

The lowest bid was bypassed due to an unintentional error which would have the effect of increasing the bid by \$1,292,243.00.

The agency was not satisfied that the bidder could successfully undertake the project for a bid sum of \$5,182,485.00, since the error in the bid was substantial.

This contract is one (1) of three (3) that is as a result of a Cabinet Decision authorising the Urban Development Corporation to:

1. negotiate a contract with West Indies Home Contractors Limited to execute the works;
2. negotiate the financing arrangements with the Ministry of Finance & Planning;
3. manage the project on behalf of the Ministry of Transport & Works subjected to satisfactory completion of 1 and 2.

ANNUAL REPORT

PRE-CONTRACT PROCESS

KEY : N/A - NOT AVAILABLE

APPENDIX I

BASIC INFORMATION

CLIENT MINISTRY

EXECUTING AGENCY

**PROJECT NAME/DESCRIPTION
LOCATION**

vegetation from the paved section of gully, from invert upstream to the bridge at Spanish Town Road.

St. Andrew

CONTRACT SUM: \$84.1M

**OFFICE OF THE PRIME
MINISTER**

**URBAN DEVELOPMENT
CORPORATION**

Maintenance Dredging of Hunts Bay Phase II : Dredging of Hunts Bay, Sandy Gully and Rio Cobre Estuary

Dredging and removal of debris from prescribed areas.

Hunts Bay, Sandy Gully, Rio Cobre, St. Andrew

Contract Sum: \$1.691B

**URBAN DEVELOPMENT
CORPORATION**

North Western Jamaica School Project

Construction of Basic, Primary and High Schools, also the replacement of a Technical High

COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES

PREQUALIFICATION : INVITATION/EVALUATION

**TENDER : INVITATION/INSTRUCTIONS/DOCUMENTS
BOND/OPENING/EVALUATION/VALIDITY
PERIOD**

AWARD : FAIRNESS/IMPARTIALITY/MERIT

Upon the satisfactory completion of 1 and 2 Cabinet approved the award of three (3) contracts of which cleaning of the Sandy Gully is a part.

The procurement process was not consistent with Government of Jamaica's Public Sector Guidelines as only one (1) contractor was invited, in addition the National Contracts Commission's opinion was not sought throughout the process.

This contract is one (1) of three (3) that is as a Cabinet Decision authorising the Urban Development Corporation to:

negotiate a contract with West Indies Home Contractors Limited to execute the works;

negotiate the financing arrangements with the Ministry of Finance & Planning;

manage the project on behalf of the Ministry of Transport & Works subject to satisfactory completion of 1 and 2.

Upon the satisfactory completion of 1 and 2 Cabinet approved the award of three (3) contracts of which cleaning of Sandy Gully is a part.

The procurement process was not consistent with Government of Jamaica's Public Sector Guidelines as only one (1) contractor was invited, in addition the National Contracts Commission's opinion was not sought throughout the process.

This contract is one (1) of three (3) that is as a result of a Cabinet Decision authorising the Urban Development Corporation to:

negotiate a contract with West Indies Home Contractors Limited to execute the works;

negotiate the financing arrangements with the Ministry of Finance & Planning;

manage the project on behalf of the Ministry of Education & Culture subjected to satisfactory

ANNUAL REPORT

PRE-CONTRACT PROCESS

KEY : N/A - NOT AVAILABLE

APPENDIX I

BASIC INFORMATION

CLIENT MINISTRY

EXECUTING AGENCY

PROJECT NAME/DESCRIPTION
LOCATION

School.

Hanover, Westmoreland,
Trelawny, St. James

CONTRACT SUM: \$349.5B

COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES

PREQUALIFICATION : INVITATION/EVALUATION

TENDER : INVITATION/INSTRUCTIONS/DOCUMENTS
BOND/OPENING/EVALUATION/VALIDITY
PERIOD

AWARD : FAIRNESS/IMPARTIALITY/MERIT

completion of 1 and 2.

Upon the satisfactory completion of 1 and 2 Cabinet approved the award of three (3) contracts of which the North Western Jamaica School Project is a part.

The procurement process was not consistent with Government of Jamaica's Public sector Guidelines as only one (1) contractor was invited, in addition the National Contracts Commission's opinion was not sought throughout the process.

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ANNUAL REPORT

POST-CONTRACT ACTIVITIES AS AT DECEMBER 2002

<u>BASIC INFORMATION</u>				<u>CONTRACT INFORMATION</u>				<u>COMMENTS ON ANY RELEVANT ISSUE</u>
1. CLIENT MINISTRY 2. EXECUTING AGENCY 3. PROJECT NAME, DESCRIPTION 4. LOCATION	1. LEAD CONSULTANT 2. CONTRACTOR 3. PROJECT MGR.	1. SUM 2. TYPE 3. START DATE 4. PERIOD	1. % EXECUTED 2. TIME ELAPSED 3. COSTS TO DATE 4. ADDITIONAL COSTS	1. SECURITIES 2. T.C.C. 3. MOBILISATION	MANAGEMENT: CO-ORDINATION SITE SUPERVISION	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS		
<u>MINISTRY OF EDUCATION YOUTH & CULTURE</u>	Simpson/Carter Whyte	\$315.8M	100%	Yes	The Annual Report of 2001 highlighted that 55% completion was achieved in December 2001. Subsequent progress was affected by the Site Supervisor's inability to properly organise and execute the finishing works.			
<u>MINISTRY OF EDUCATION YOUTH & CULTURE</u> Reform of Secondary Education (ROSE) Project	W. A. Reid Construction Company Limited	Lump Sum	2 Months	Yes	The Project Manager resorted to fortnightly site meetings in an effort to effect a timely completion.			
<u>Albion Primary & Junior High School Renovation</u>	C. Whyte (Simpson/Carter/Whyte)	24-09-2001	\$13.95M	N/A	The contract was completed on schedule (24th March 202) but additional cost incurred for additional works and labour fluctuations totaling approximately \$1.56M.			
<u>Albion, St. James</u>		6 Months			The quality of work is satisfactory as is the general performance of the professionals.			
<u>MINISTRY OF EDUCATION YOUTH & CULTURE</u> Reform of Secondary Education (ROSE) Project	Dennis Morrison (MEY&C)	Lump Sum	14 Months	Yes	The 2001 Report indicated that after two (2) months (11% of contract period) the contractor had achieved 10% completion. At that time the works was some 10 days behind schedule.			
<u>Expansion of Siloah Primary School</u> Modification and extension of existing	Alfrasure Structures & Roofing Ltd	01-11-2001	\$19.86M	Yes	The contractor's progress is running consistently late and he will be hard pressed to complete the works within the contract period. Delays were due mainly to inclement weather and the contractor's cash flow problems. It is expected that some extension of time will be granted.			
	Dennis	18 Months	N/A	Yes	The work done is acceptable but some remedial work was			

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ANNUAL REPORT

POST-CONTRACT ACTIVITIES AS AT DECEMBER 2002

<u>BASIC INFORMATION</u>				<u>CONTRACT INFORMATION</u>				<u>COMMENTS ON ANY RELEVANT ISSUE</u>
1. CLIENT MINISTRY	1. LEAD CONSULTANT	1. SUM	1. % EXECUTED	1. SECURITIES	MANAGEMENT:	QUALITY OF WORK		
2. EXECUTING AGENCY	2. CONTRACTOR	2. TYPE	2. TIME ELAPSED	2. T.C.C.	CO-ORDINATION	ADDITIONAL COSTS		
3. PROJECT NAME, DESCRIPTION	3. PROJECT MGR.	3. START DATE	3. COSTS TO DATE	3. MOBILISATION	SITE SUPERVISION	PERFORMANCE OF PROFESSIONALS		
4. LOCATION		4. PERIOD	4. ADDITIONAL COSTS					
buildings and the construction of three new two (2) storey buildings.	Morrison (MEY&C)						needed to meet the satisfaction of the ministry. Management issues are being handled efficiently and coordination between professionals is good. Site supervision is fairly good but quality control needs strengthening.	
Siloah, St Elizabeth								
<u>MINISTRY OF EDUCATION YOUTH & CULTURE</u>								
JAMAICA LIBRARY SERVICE	Robin Baston & Assocs	\$11.0M	8%	Yes			The contractor took possession of the site on 16 th September, 2003 following the signing of the contract. Soon after commencement, the contractor experienced delays due to heavy rains which inundated the site. On 7 th November, 2002, activities resumed with a revised completion date for June 2003.	
St. Elizabeth Parish Library	Maxwell Construction Company Limited	Lump Sum	3 Months	Yes			By the end of the reporting period, the contract was again behind schedule with only the sub-structure estimated at under 10% of the contract having been completed.	
Alteration and Extension.	Francis McNeil (Robin Baston & Assocs)	16-09-2002		No				
Black River, St. Elizabeth		7 Months						

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ANNUAL REPORT

POST-CONTRACT ACTIVITIES AS AT DECEMBER 2002

<u>BASIC INFORMATION</u>				<u>CONTRACT INFORMATION</u>				<u>COMMENTS ON ANY RELEVANT ISSUE</u>
1. CLIENT MINISTRY	1. LEAD CONSULTANT	1. SUM	1. % EXECUTED	1. SECURITIES	MANAGEMENT:	QUALITY OF WORK		
2. EXECUTING AGENCY	2. CONTRACTOR	2. TYPE	2. TIME ELAPSED	2. T.C.C.	CO-ORDINATION	ADDITIONAL COSTS		
3. PROJECT NAME, DESCRIPTION	3. PROJECT MGR.	3. START DATE	3. COSTS TO DATE	3. MOBILISATION	SITE SUPERVISION	PERFORMANCE OF PROFESSIONALS		
4. LOCATION		4. PERIOD	4. ADDITIONAL COSTS					
JAMAICA SERVICE	Cosmo Whyte Architect	\$9.75M	95%	Yes			The general management and coordination of this nine (9) month contract was generally satisfactory, as was the quality of works.	
Westmoreland Parish Library Expansion	Ultimate Construction Co. Ltd.	Lump Sum	9 Months	Yes			Although the contractor was late in providing the necessary bids and insurances, this did not result in any significant negative consequences to the contract.	
Savanna-la-mar, Westmoreland	Cosmo Whyte	11-03-2002	\$7.99M	No			To date the works are very advanced but did not meet the scheduled completion date of 11 th December, 2002. From all indications, it would appear that the contractor will be granted the claimed extension of time as he has worked diligently throughout the contract period.	
MINISTRY OF INDUSTRY COMMERCE & TECHNOLOGY	Pyramid Design Consultants	\$18.54M	28%	Yes			The general performances of the professionals was satisfactory although not spectacular.	
INSTITUTE OF JAMAICA Liberty Hall Restoration and Extension.	Jatlin Construction & Associates	Lump Sum	3 Months	Yes			The general management of the project appears to be satisfactory. The material flow to the site seems to be adequate and the supervision and quality of the work are good.	
16 King Street, Kingston	E. Harding	16-09-2002	\$2.32M	No			The contractor has only achieved 28% completion, although 50% of the contract period has expired. The professionals are optimistic that the targeted completion date will be met.	
FACTORIES CORPORATION	Rivi Gardner	6 Months					The amount of work accomplished appears negligible in	

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ANNUAL REPORT

POST-CONTRACT ACTIVITIES AS AT DECEMBER 2002

<u>BASIC INFORMATION</u>				<u>CONTRACT INFORMATION</u>				<u>COMMENTS ON ANY RELEVANT ISSUE</u>
1. CLIENT MINISTRY 2. EXECUTING AGENCY 3. PROJECT NAME, DESCRIPTION 4. LOCATION	1. LEAD CONSULTANT 2. CONTRACTOR 3. PROJECT MGR.	1. SUM 2. TYPE 3. START DATE 4. PERIOD	1. % EXECUTED 2. TIME ELAPSED 3. COSTS TO DATE 4. ADDITIONAL COSTS	1. SECURITIES 2. T.C.C. 3. MOBILISATION	MANAGEMENT: CO-ORDINATION SITE SUPERVISION	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS		
Morant Bay Informatics Building Conversion of sections of the Goodyear Tyre Factory to create accommodation for call centre facilities. Morant Bay, St. Thomas	& Associates Ashtrom (Jamaica) Limited Rivi Gardner & Associates	\$153.34M Lump Sum 10-10-2001 6 Months	10% 2.5 Months \$21.45M N/A	Yes Yes Yes		comparison to the period for which the contractor has been working on the site. After 25% of the contract period which ended in November he had only achieved a 5% completion. The contractor claimed that he has lost four (4) weeks because of inclement weather and a lack of information to accelerate the works. However, the agency representative refutes part of the claim, stating that the contractor had sufficient information to proceed diligently. A communication problem with the contractor's head office and site staff seems to be an issue to be resolved. The performance of the contractor and site supervisors leaves a lot to be desired although they are qualified and experienced individuals. The consultants are doing their best to assist the contractor with his problems.		
MINISTRY OF INDUSTRY COMMERCE & TECHNOLOGY FACTORIES CORPORATION Naggo Head Informatics Centre Construction of a four (4) storey steel frame building with concrete block wall	APEX Consultant Limited Tank-weld Limited APEX Consultant	\$175.91M Lump Sum 29-07-2002 9 Months	18% 5 Months \$50.4 M	Yes Yes Yes		The contractor took possession of the site on 22nd July, 2002 and commenced activities on 29th July, 2002 for completion of the project by April 2003, the scheduled completion date. Progress was delayed due to inclement weather conditions At the end of the reporting period, the substructure was incomplete and steel frames were being erected along the perimeter fence. Expenditure of \$50.4M to December 2002 includes \$14.76M advanced to material pre-purchase.		

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ANNUAL REPORT

POST-CONTRACT ACTIVITIES AS AT DECEMBER 2002

<u>BASIC INFORMATION</u>			<u>CONTRACT INFORMATION</u>				<u>COMMENTS ON ANY RELEVANT ISSUE</u>
1. CLIENT MINISTRY 2. EXECUTING AGENCY 3. PROJECT NAME, DESCRIPTION 4. LOCATION	1. LEAD CONSULTANT 2. CONTRACTOR 3. PROJECT MGR.	1. SUM 2. TYPE 3. START DATE 4. PERIOD	1. % EXECUTED 2. TIME ELAPSED 3. COSTS TO DATE 4. ADDITIONAL COSTS	1. SECURITIES 2. T.C.C. 3. MOBILISATION	MANAGEMENT: CO-ORDINATION SITE SUPERVISION	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS	
panel. Naggo Head, St. Catherine	Limited (R. Brandon - Supervision Architect)	\$17.576M Lump Sum	44% 5 Months	Yes Yes			
<u>MINISTRY OF INDUSTRY COMMERCE & TECHNOLOGY</u>	Lloyd Robinson & Associates						
<u>POSTAL CORPORATION OF JAMICA</u> Santa Cruz Post Office	W.G. Walters Construction Limited National Works Agency	07-07-2002 9 Months	\$7.78M	Yes		The contract was signed 21st June, 2002 and construction activities commenced 8th July, 2002. Work progressed satisfactorily in spite of delays due to inclement weather and the period it took the PCJ to make critical decisions. Also, the consultants and the contractor were not always paid on time. This affected the contractor's cash flow and hampered the smooth supply of essential materials for the works. The project has not had the services of a Clerk of Works since commencement. The Postal Corporation and the Architect are having dialogue on the issue, however, the Structural Engineer expressed dissatisfaction with the delay in assigning someone on the site.	
Santa Cruz, St. Elizabeth	Ministry of Local Government Community Development	\$8.261M Revised \$10.731M	100% 9 Months	Yes		A total of twelve (12) days extension of time has been approved although the contractor's claim was for twenty-four (24) days. The works began in November 2001 but was retarded for a period due to bad weather. A river changed its course and destroyed existing retaining walls and damaged the roadways. Other roads suffered	
<u>MINISTRY OF LOCAL GOVERNMENT COMMUNITY DEVELOPMENT &</u>							

Appendix II

ANNUAL REPORT

POST-CONTRACT ACTIVITIES AS AT DECEMBER 2002

<u>BASIC INFORMATION</u>			<u>CONTRACT INFORMATION</u>				<u>COMMENTS ON ANY RELEVANT ISSUE</u>
1. CLIENT MINISTRY 2. EXECUTING AGENCY 3. PROJECT NAME, DESCRIPTION 4. LOCATION	1. LEAD CONSULTANT 2. CONTRACTOR 3. PROJECT MGR.	1. SUM 2. TYPE 3. START DATE 4. PERIOD	1. % EXECUTED 2. TIME ELAPSED 3. COSTS TO DATE 4. ADDITIONAL COSTS	1. SECURITIES 2. T.C.C. 3. MOBILISATION	MANAGEMENT: CO-ORDINATION SITE SUPERVISION	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS	
<u>SPORTS</u>	& Sports	Lump Sum November 2001 4 Months	\$11.23M \$2.97M	Yes Yes		extensive damage. Much variation was anticipated, which amounted to \$2.464M or 23% of the contract sum. The difficulties were overcome, however, as the contractor with due diligence carried through his work to completion. The works have now exhausted the one hundred and eighty (180) days liability period. The work done appears satisfactory.	
MINISTRY OF LOCAL GOVERNMENT COMMUNITY DEVELOPMENT & SPORTS	Seematt Construction Company Limited						
Parochial Road Rehabilitation PIPD/01/27 Realign, reshape carriageway, provide base course, double surface dressing, new drains, culverts, catchment basins and retaining walls at Hopewell to Marlborough and Heywood Hall.	St. Mary Parish Council						
St. Mary	Ministry of Local Government Community Development	D19.154M Lump Sum	85% 4 Months	Yes Yes		Work progressed ahead of schedule. The contractor has already worked on PIDP projects and has a good track record. He started the project with capable staff and machinery and local labour comes from the area.	
<u>MINISTRY OF LOCAL GOVERNMENT COMMUNITY DEVELOPMENT &</u>							

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ANNUAL REPORT

POST-CONTRACT ACTIVITIES AS AT DECEMBER 2002

<u>BASIC INFORMATION</u>			<u>CONTRACT INFORMATION</u>				<u>COMMENTS ON ANY RELEVANT ISSUE</u>
1. CLIENT MINISTRY 2. EXECUTING AGENCY 3. PROJECT NAME, DESCRIPTION 4. LOCATION	1. LEAD CONSULTANT 2. CONTRACTOR 3. PROJECT MGR.	1. SUM 2. TYPE 3. START DATE 4. PERIOD	1. % EXECUTED 2. TIME ELAPSED 3. COSTS TO DATE 4. ADDITIONAL COSTS	1. SECURITIES 2. T.C.C. 3. MOBILISATION	MANAGEMENT: CO-ORDINATION SITE SUPERVISION	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS	
SPORTS MINISTRY OF LOCAL GOVERNMENT COMMUNITY DEVELOPMENT & SPORTS Parochial Road Rehabilitation PIDP/02/38 Longround, Dawkins, Wishbeach, Pieces River, Thumble Pass, Coxwain Road, Clarendon	& Sports W. W. Woodwork & Construction Co. Limited	August 2002 6 Months	\$13.192M -	Yes		The quality of work appears good and should be completed by the end of the contract period. All completed roads will be subjected to 180 days defects liability period. There is constant supervision by the Parish Superintendent and staff.	
MUNICIPAL PARKS & MARKETS NATIONAL SOLID WASTE MANAGEMENT PROGRAMME Riverton City Landfill Construction and erection of a single lane bridge to access Riverton City Landfill.	Jentech Consultants Tankweld Limited MPM Limited	\$13.962M Lump Sum 04-03-2002 6 Months	98% 12 Months \$10.793M	Yes Yes No		Due to inept management, project requirements from overseas were not ordered on time and this resulted in delays. The contractor was not responsible but was fully aware of this issue. Additionally, inclement weather devastated the project area at Riverton City. The remedial works also resulted in delays and subsequent extension of time. The quality of the work appears satisfactory and the project is now in the defects liability period.	

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POST-CONTRACT ACTIVITIES AS AT DECEMBER 2002

<u>BASIC INFORMATION</u>			<u>CONTRACT INFORMATION</u>				<u>COMMENTS ON ANY RELEVANT ISSUE</u>
1. CLIENT MINISTRY	1. LEAD CONSULTANT	1. SUM	1. % EXECUTED	1. SECURITIES	MANAGEMENT:	QUALITY OF WORK	
2. EXECUTING AGENCY	2. CONTRACTOR	2. TYPE	2. TIME ELAPSED	2. T.C.C.	CO-ORDINATION	ADDITIONAL COSTS	
3. PROJECT NAME, DESCRIPTION	3. PROJECT MGR.	3. START DATE	3. COSTS TO DATE	3. MOBILISATION	SITE SUPERVISION	PERFORMANCE OF PROFESSIONALS	
4. LOCATION		4. PERIOD	4. ADDITIONAL COSTS				
Riverton City, St. Andrew	Exterior III Construction Company	\$22.05M	90%	Yes		The management and coordination of the six (6) months contract lack the necessary support to effect a timely completion.	
<u>MINISTRY OF TOURISM & SPORTS</u> <u>TOURISM PRODUCTION DEVELOPMENT COMPANY</u> Port Antonio Craft Village	Nicole Dehaney Supervising Architect	Fixed Price	11 Months	Yes		The agreed starting date of 7th January, 2002 was not realized, as the required bond and insurances took some time to be submitted to the client.	
Erection and construction of twenty five (25) vending units, information area, food court, amphitheatre and external works.		07-01-2002	\$23.45M	Yes		Subsequently, some initial activities began but stopped shortly, thereafter, the actual starting date was 4th February, 2002.	
Port Antonio, Portland		6 Months	\$1,395,795.00			The supervisor's efforts to make up loss of time ultimately resulted in the quality of work being compromised.	
						Net variations to the contract consequent to omission and addition is approximately \$2.14M or 9.7% of the original contract price.	
						Practical inspection conducted in November 2002 pointed out remedial and corrective works to be accomplished before the building could be taken over. At the end of the reporting period 31st December 2002, these activities had not started.	
						The performance of the professionals lack the urgency to have the project completed in a timely manner.	
<u>MINISTRY OF TRANSPORT &</u>	Stanley Consultant	US\$60.4M	24%	Yes		The general management and co-ordination of this 30 months contract have been good. The segment has been divided into four (4) sections. Sections 2 and 3 were handed	

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<u>BASIC INFORMATION</u>				<u>CONTRACT INFORMATION</u>				<u>COMMENTS ON ANY RELEVANT ISSUE</u>
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3. PROJECT NAME, DESCRIPTION	3. PROJECT MGR.	3. START DATE	3. COSTS TO DATE	3. MOBILISATION	SITE SUPERVISION	PERFORMANCE OF PROFESSIONALS		
4. LOCATION		4. PERIOD	4. ADDITIONAL COSTS					
WORKS	Inc.	Lump Sum	12 Months	Yes			over to the contractor on 26th October, 2001. Section 4 was given to the contractor on 26th June, 2002 and Section 1 on the 26th September, 2002 as per contract.	
NATIONAL AGENCY	Jose Cartellone Construccione s Civiles S.A.	21-12-2001	\$15.45M	Yes			The site supervisor and the quality of work are generally satisfactory. The progress of work was affected by the slow pace of the relocation of its utilities. Consequently, at the end of the reporting period, 31st December, 2002, 41% of the time had elapsed while an estimated 24% completion was recorded.	
Northern Jamaica Development Project	Stanley Consultant Inc.	30 Months	-				The environmental impact was being mandated by the Environmental Solution Limited on behalf of the consultant. The concerns are varied and include noise and dust pollution, inadequate silt screen at bridge sites, truck hauling marl/dirt without covers and speed limits not being observed, among other things. Although the contractor tried to minimise against adverse impact, safety and security measures were not fully implemented and obeyed with regard to the speed of traffic. As a result, on the 9th December, 2002 an accident occurred on site in close proximity to the administrative office, two (2) persons were injured by a truck, which was sub-contracted to the job. A female worker involved in the accident eventually died.	
Northern Coastal Highway Improvement Project - Segment II	M. W. Nyrop						Cost to date on the project is US\$15.45M or 25.6% of the contract cost.	
Improvement of 97km of roadway comprising the reconstruction to existing alignment, over-laying the existing pavement, including construction of six (6) new bridges, rehabilitation of four (4) existing bridges along with the construction of bus lay-bye and commercial lay-byes.								
St. James, Trelawny & St. Ann	-	\$21.1M	45%	Yes			The contractor's management and co-ordination of the project lacked diligence, foresight and experience. Site supervision was unsatisfactory which affected the progress	
MINISTRY OF TRANSPORT &								

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3. PROJECT NAME, DESCRIPTION	3. PROJECT MGR.	3. START DATE	3. COSTS TO DATE	3. MOBILISATION	SITE SUPERVISION	PERFORMANCE OF PROFESSIONALS		
4. LOCATION		4. PERIOD	4. ADDITIONAL COSTS					
WORKS	Bacchus Engineering Works Ltd.	Lump Sum	16 Months	Yes	of the project.			
NATIONAL AGENCY								
Plantain Garden River Bridge	Mr. Audley W. Thompson	03-09-2002	\$18.8M	Yes	Seventy-five (75%) of the time has elapsed and less than fifty percent (50%) of the work is completed.			
To construct and complete new bridge with span of 291'0" and overall width of 34'0" carriageway, inclusive of reinforced concrete abutments, wing walls and steel girders with reinforced concrete deck and sidewalk on either side with aluminum railings.		24 Months			Quality of the work to date is fair.			
St. Thomas					Performance of the professionals so far is satisfactory.			
NATIONAL AGENCY	National Works Agency	\$17.0M		Yes				
Black River Truss Bridge		Lump Sum		Yes				
Rehabilitation works	Kingston Industrial Const.	-		Yes				
Black River, St. Elizabeth					This contract was recommended for award by the National Contracts Commission in May 2002. The contract, however, has not been signed due to reportedly financial constraints being experienced by the agency.			

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	Limited	5 Months					
MINISTRY OF TRANSPORT & WORKS	National Works Agency						
METROPOLITAN MANAGEMENT HOLDING LIMITED	Jentech Consultants Limited	\$98.94M	80%	Yes		The agreement was signed 11th January, 2002, however, prior to commencement of the project the financing company indicated that they were no longer interested in the arrangements and withdrew.	
Portmore Bus Depot - Workshop	B & H Structures Co. Limited	Lump Sum	7 Months	Yes		After a delay of approximately eighteen (18) months and with the provision of a new financing arrangement, works commenced 14th June, 2002, to be completed 24th November, 2002.	
Construction of structural steel frame building enclosed with reinforced concrete including associated overall works.	Major Desmond Brown	14-06-2002	\$77.55M	Yes		This completion date was not realised. The delay in completion was as a result of:- The inclement weather that was experienced during the latter part of last year. The late delivery of structural steel frames.	
Greater Portmore, St. Catherine		5 Months				The contractor not having the required personnel on site to manage the project, and The contractor reportedly received instructions late for critical items. The contractor has applied for and was granted	

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MINISTRY OF TRANSPORT & WORKS METROPOLITAN MANAGEMENT TRANSPORT HOLDINGS LIMITED Eastern Bus Depot - Workshop B Construction of a structural steel frame building with aluminum sheeting as roof covering	Jentech Consultants Limited B & H Structures Co. Limited Major Desmond Brown	\$82.79M Lump Sum 07-07-2002 5 Months	Approx. 40% 6 Months \$35.80M	Yes Yes Yes		extension of time to 13th February, 2003. Overall completion is now at approximately 80%. As a consequence of the delay to commence the project a submission was made for fluctuation in prices for labour, materials and for additional preliminaries, which resulted in the contract sum moving from \$98,940,107.00 to a projected completion sum of \$154,776,462.00 an increase of \$55,836,355.00 or 56%. Expenditure is now \$77,545,690.14 representing 78% of the contract sum. The agreement was signed 11th January, 2001 with the project scheduled to start shortly after, however, this did not materialise because the financing company indicated that they were no longer interested and withdrew. After a delay of approximately eighteen (18) months a new financing arrangements were made and works commenced 7th July, 2001 to be completed 8th December, 2002. This completion date was not realised. The delays in completion resulted from the inclement weather, the late delivery of structural steel frames and problems related to labour unrest on site. The contractor has applied for and was granted sixty (60) days extension of time with the new completion date being

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4. LOCATION	4. PERIOD	4. ADDITIONAL COSTS				
with floor area of approximately 3240M2						5th March 2003. As a consequence of the long delays and the associated problems, the contract sum has moved from \$82,794,536.00 to a projected completion sum of \$129,378,332.00, representing an increase of \$46,583,790.00 or 56.3%.
Windward Road, Kingston						
<u>OFFICE OF THE PRIME MINISTER</u>	National Housing Trust	77%	Yes			Expenditure is now \$35,803,998.48 representing 43% of the original contract sum.
<u>NATIONAL HOUSING TRUST</u>	Glave Mid-island Heavy Equipment & Construction Co. Limited	14 Months	Yes			Management of the project appears satisfactory. Delays were inevitable as the squatters problem arose and relocation had to be worked out. Extension of time will be granted for this issue as well as inclement weather.
Bushy Park Housing Development	National Housing Trust	\$33.05M	Yes			The site is heavy with clay but adequate machinery is on the site to carry out the activities effectively.
Infrastructure works to support 187 housing lots.	9 Months					Supervision is still being done by the projects division of the National Housing Trust to ensure quality and value for money.
Charlemont, St. Catherine	Western					The contractor received good marks for start up operation,

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TRUST Appleton Sugar Housing Project	Engineering Services Limited	\$33.27M Lump Sum	35% 5 Months	Yes Yes		but the works eventually slowed down. The contractor achieved the estimated 35% completion, whilst 55% of the contract period has expired. The low production was however, due partly to two (2) tropical storms.	
Siloah, St. Elizabeth	Jatlin Construction & Associates	31-07-2002	\$3.5M	Yes			
	National Housing Trust	2 Months	N/A				
<u>OFFICE OF THE PRIME MINISTER</u> NATIONAL HOUSING TRUST	A De B Consultants Limited	\$11.4M Lump Sum	90% 40 Weeks	Yes Yes		This contract started off well but lost some time due to inclement weather which made it difficult for heavy equipment to function effectively on the site. More time was lost when it was discovered that a number of missing surveyor's pegs had to be replaced. Additionally, a variation for roads where footpaths were originally designed caused further delays.	
New Yarmouth Infrastructure Works	Exterior III Construction Limited	03-12-2001 10 Weeks	\$11.83M \$0.43M	Yes		Despite the delays and some concern regarding quality of work all seemed set for the completion of the works within a reasonable time until a disagreement arose regarding the contractor's claim. In the end the contractor has arrived at a compromise for the National Housing Trust to have the works completed.	
New Yarmouth, Clarendon	National Housing Trust						
NATIONAL TRUST	Barry Brown Limited	\$63.2M	5%	Yes		The contractor has been mobilized and the securities are in place. It is still too early to form an opinion on the	

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RELOCATION 2000 BELLE AIRE HOUSING PROJECT	Royale Homes Limited	Turnkey	1 Month	Yes		performance of the individuals on this contract.	
Construction of 80 duplex units	JDF Engineering Unit	01-11-2001	\$6.3M	Yes			
Belle Aire, St. Ann	Urban Development Corporation (UDC)	18 Months	N/A				
OFFICE OF THE PRIME MINISTER		\$6.0M	95%	Yes		Management and coordination of the activities by the contractor were good. The site supervision was also good and the quality of the work is acceptable.	
URBAN DEVELOPMENT CORPORATION		Lump Sum	21 Weeks	Yes		Factors contributing to the project not being completed on time were inclement weather and the agency not providing required information to the contractor in a timely manner. The result was an extension of the contract period for approximately five (5) weeks.	
Long Bay Beach Park Phase II	Leycar Engineer Limited	13-03-2002	\$6.3M	Yes		Completion was not achieved within the extended period, but three (3) weeks after the extended period expired.	
Construction of Sanitary Facilities.	UDC	13 Weeks	\$0.29M			The contract is still within the defects liability period. The performance of the professionals in general compares fairly with standard practice.	
Negril, Westmoreland	Urban Development Corporation	\$84.1M	85%	Yes		Management and co-ordination of the project were good as was the supervision. The works are well advanced for completion within the	
URBAN DEVELOPMENT CORPORATION							
Maintenance Dradging							

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4. LOCATION		4. PERIOD	4. ADDITIONAL COSTS				
of Hunts Bay Phase I - Cleaning of Sandy Gully	(UDC)	Turnkey	2 Months	Yes			time-frame and budget.
Removal of all deposited sedimentation, debris and vegetation from the gully.	WIHCON Infrastructure Limited	21-10-2002	\$63.7M	Yes			
St. Andrew	UDC	3 Months					
OFFICE OF THE PRIME MINISTER	Urban Development Corporation (UDC)	\$14.3M	55%	Yes			The quality of work thus far has been fair as is the performance of the professionals. The management and coordination of the works by the contractor on this design and build contract have not been of the highest standard. At the onset the contractor was tardy in starting up, and during execution of the works, failed to expedite the activities behind schedule.
URBAN DEVELOPMENT CORPORATION		Lump Sum	6 Months	Yes			
Maud McLeod Comprehensive High School	Ashtrom Buildings Systems Limited	01-07-02	\$10.3M	Yes			Factors which has affected work progress are:
Construction of 5-bay two-storey classroom blocks.		4 Months	-				(a) Inclement weather (b) Methodology employed to effect the works.
Darliston, Westmoreland	UDC						The contract period has expired and the contractor has applied for extension of time and is awaiting a response from the agency. The agency at times has been delinquent in the dissemination of information to the contractor. The quality of work thus far has been fair as is the

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<u>OFFICE OF THE PRIME MINISTER</u> URBAN DEVELOPMENT CORPORATION New Indoor Court Facility at Stadium West Construction of new pre-engineer type indoor court. Independence Park, St. Andrew	Jentech Consultants Limited Trumbley & Hampton Inc. Urban Development Corporation	US\$6.163 M Turnkey 11-11-2002 6 Months	1 Month US\$0.19M - N/A	Yes Yes Yes	performance of the professionals. The general management and coordination of this project so far have been satisfactory.	

STAFF SITUATION FOR 2002

<u>COMPLEMENT</u>	<u>APPROVED</u>	<u>EMPLOYED</u>	<u>VACANT</u>
Contractor-General	1	1	-
Consultant	1	1	-
Director - Technical Services	1	1	-
Legal Advisor	1	-	1
Director - Construction Contracts	1	1	-
Director - Licences & Permits	1	1	-
Director - Finance & Administration	1	1	-
Architect	1	1	-
Director - Information Technology	1	1	-
Co-ordinator Inspection & Research	1	1	-
Senior Inspectors	12	9	3
Data Base Administrator	1	1	-
Financial Analyst	1	-	1
Administrator	1	-	1
Executive Secretary II	1	1	-
Communications Officer	1	1	-
Quality Control Supervisor	1	-	1
Data Entry Clerks	2	-	2
Chief Accountant	1	1	-
Civil Engineer	1	1	-
Quantity Surveyor	1	-	1
Personnel Officer	1	-	1
Office Manager	1	1	-
Senior Accountant	1	1	-
Senior Secretary	5	5	-
Accountant	2	2	-
Secretaries	3	1	2
Registrar	1	1	-
Clerical Officer	1	1	-
Clerk (Registry)	2	2	-
Telephone Operator/Receptionist	1	1	-
Driver	2	1	1
Office Attendant (Female)	3	3	-
Messenger (Male)	1	1	-
TOTAL	57	43	14