

**THE  
NINETEENTH ANNUAL REPORT  
OF  
THE CONTRACTOR-GENERAL**

**JANUARY TO DECEMBER 2005**

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# **1.0 CONTRACTOR-GENERAL'S INTRODUCTORY REMARKS**

## **Introductory Observations**

This is the first report that I am privileged to submit to Parliament which relates to a year during which I was honoured to serve with the committed staff of the Office of the Contractor-General (OC-G), albeit for a period of one (1) month. My tenure in office, as Contractor-General, commenced on 1<sup>st</sup> December, 2005.

While the adherence of Public Sector Entities to the established Government Procurement Procedures has improved significantly in 2005, a number of Entities have nonetheless continued to defy the Procedures. This should come as no surprise. As long as Government's established Procurement Procedures remain procedures with no punitive sanctions associated with their breach, the violation of these rules will persist.

Dealing effectively with the issue should by no means be a Herculean task. The will of the Government is all that it requires. The basic infrastructure is already in place. For example, the National Contracts Commission (NCC), under Section 23E (1) of the Contractor-General Act, is already empowered to make regulations in respect of the critical considerations which matter in the public sector procurement process. These include prescribing the qualifications for the registration of contractors, the circumstances in which their registration should be cancelled, the procedure for the submission of tenders for government contracts, and competitive bidding in relation to the said contracts.

The current Government Procurement Procedures, which currently address all of these issues, should therefore be comprehensively reviewed with the objective of upgrading them to the level of Regulations. These Regulations must carry with them the force of the law with prescribed penalties to be imposed in the event of their breach.

As far as construction and works contracts are concerned, the OC-G has continued to identify problems that are associated with the inadequate planning, administration and financing of these contracts. The responsible Ministries must be proactive and should be compelled to implement the requisite measures to effectively address these problems. Too much of the taxpayers' money is being wasted in consequence of these recurring issues.

There is also evidence that some Public Sector Agencies are experiencing difficulty in accurately interpreting the Public Sector Procurement Handbook. Others have demonstrated an overwhelming tendency towards the use of the Sole Source and Limited Tender methods of procurement. In some of these instances, the request is made almost at the last minute, without provision of the requisite justifications and/or whilst claiming that the "urgency" of the procurement warrants the Agency's departure from competitive tendering.

The OC-G continues to impress, upon entities, the importance of best practices in the procurement process and of distinguishing between the Contractor-General and the National Contracts Commission. In the latter regard, it would seem that there is some confusion between these two anti-corruption Commissions and their very different, though complementary, functions and powers. The bulk of the confusion appears to stem from the fact that the Office of the Contractor-General serves as the Secretariat of the NCC, providing the NCC with all of its secretarial, administrative and technical services requirements.

That is, however, where the similarities between these two independent and separate Commissions end. The Contractor-General does not award or approve or endorse or recommend for award, approval or endorsement, any government contract, licence or permit. Indeed, the Contractor-General has absolutely no statutory authority to do any of these things. Such powers reside solely within the province of the Government procurement agencies, the NCC (as statutorily constituted by its panel of eight Commissioners) and/or the Cabinet, depending upon a number of factors, chief among them being the value of the specific contract.

Succinctly put, the primary role of the Contractor-General, in relation to the entire Government procurement process, is a monitoring and investigative role. If you will, it is the process' watchdog. As an independent Commission of Parliament, unlike the NCC, the Commission of the Contractor-General's investigative and monitoring powers are virtually almost all-embracing. They extend not only over the government and public bodies but over the very NCC itself.

During the year, which is under review, the Office, despite a significant deficit of human and budgetary resources, has managed to perform relatively creditably. It has done so in terms of the discharge of its contract monitoring and investigation mandates, its provision of services to the NCC and its dispensation of procurement outreach and educational workshops.

### **2005 Operating Performance Highlights**

Through its two (2) Inspectorate Divisions and its Technical Services Division, the OC-G has accomplished the following in 2005:

- Monitored and/or investigated, island-wide, 330 government contracts, licences and permits, with a staff of only nine (9) Inspectors.
- Monitored scores of tenders and the procurement processes of Public Bodies, both on a routine and general basis as well as in greater depth, as the need arose;
- Conducted 526 contractor verification visits;
- Completed 890 contract monitoring and inspection site trips, travelling 169,853 km;
- Attended, facilitated and fully supported 49 NCC meetings;
- Attended and monitored approximately 280 NCC Sector Committee meetings;
- Provided support for the NCC to comprehensively review and endorse 401 government contract award recommendations of approximately J\$27 billion in value;
- Processed applications for, and completed the registration of, approximately 300 new goods and services contractors and approximately 250 new works contractors;
- Conducted several off-site educational workshops for a variety of Public Sector Agencies.

## ***Special Investigations***

In addition to a major and highly publicized investigation, which was undertaken at the National Solid Waste Management Authority, during 2005, the Office also commenced the conduct of other special investigations at a number of Public Sector Entities.

Among these were an investigation into the “Sandals Whitehouse” Project and investigations into the procurement activities of the Social Development Commission, the Sports Development Foundation, the Kingston and St. Andrew Corporation and the Portmore Municipality. These investigations will be completed in 2006.

## **General Contract Monitoring and Investigation Activities**

The two core functions of the OC-G are to monitor and to investigate publicly awarded contracts, inclusive of licences and permits.

### ***Construction Contracts***

In 2005, the OC-G monitored and/or investigated approximately 248 construction contracts and works projects, inclusive of 78 Office of National Reconstruction (ONR) projects.

In general terms, the management and supervision of construction works sites have not improved and continue to be costly to the Government in terms of time and money. We must again emphasize the importance of proper planning by both contractor and Client Agency.

It is also clear that there is a need to further our educational outreach programme, as there is still some confusion on the part of Entities about the appropriate use of the different tender methods, and the requirements for the qualification and pre-qualification of contractors.

### ***Non-Construction Contracts***

In 2005, the OC-G monitored and/or investigated approximately 82 non-construction contracts, licences and permits.

In order to effectively execute the Office’s monitoring and investigative functions, the Contractor-General is, by law, vested with certain powers, which include the power to gain access to Public offices, persons, premises, records, documents and information. Nevertheless, a number of Public Sector Entities have continued to defy the Office’s efforts at these acquisitions.

In an effort to address this continuing tendency head-on, the leadership of the OC-G has resolved that every possible measure will be taken in the future to ensure that all such confrontations are resolved in favour of the OC-G.

While consultants are not currently required to register with the NCC in order to become eligible to tender for Public Sector contracts, we must nevertheless point out that this factor does not preclude their adherence to the procurement best practices, which are outlined in the Procurement Procedures Handbook.

## ***Divestment of Government Lands***

The divestment of government owned lands continues to be problematic since, for the most part, the process is characterized by a paucity of transparency and competition. It is hoped that the newly organized Land Divestment Committee will create an effective system, with effective procedures, and one which will foster transparency, fairness and equity.

Be that as it may, special attention will be paid by the OC-G to this classification of Public Sector transactions during 2006. It is vitally imperative that any process which involves the divestment of what is essentially a major national asset, viz. publicly owned lands, must be opened up to the scrutiny of the OC-G and the public, without any further delay or impediment.

## **NCC Contracts Endorsed During the year**

As is well known, all recommendations for the award of contracts of \$4 million and above, in value, must be reviewed and endorsed by the NCC, before an award can be made by a Public Sector Agency.

The Technical Services Division of the OC-G, which is responsible for satisfying all of the technical, administrative and secretarial services requirements of the NCC, has reported that the NCC has endorsed, in 2005, some 401 contracts valuing an aggregate of approx. J\$27 billion.

Competing for these and other contracts were more than 2,200 contractors, suppliers and tradesmen, whom our Office has registered with the NCC. This number reflects an increase of 19% over the 2004 number for suppliers, and 40% for Grades 1 – 4 contractors.

## **National Contracts Commission – End of Tenure**

The NCC, which was first established in 1999, and which commenced its operations in 2000, will see the seven-year tenure of its first panel of Commissioners come to an end in May 2006. During that time, such stalwarts as Gordon Wells, Leo Lawson and Donald Miller, the current Chairman, have chaired the Commission well.

The OC-G sincerely regrets the loss of Mr. Lawson, and Commissioner Anthony Gibson, who have both passed while serving on that august institution.

## ***Contracts Endorsed During Seven-Year Tenure***

Since the start of its tenure, the NCC, with the resource support of the OC-G, has reviewed and endorsed more than 1,500 contract submissions from Government Agencies, Ministries and Departments. The aggregate value of these contracts is in excess of J\$120 billion.

When evaluated in the right context, this is no mean achievement. The value that has rebounded to the benefit of the taxpayer and the State, from this rigorous and independent scrutinizing process is, without question, immeasurable.

As was previously disclosed, in order to fulfil its mandate, the NCC draws upon the administrative, technical, financial and human resources of the OC-G. The OC-G has a staff complement of just over 40, six of whom provide full-time technical assistance services to the NCC. Roughly one-third of the OC-G's

operating costs are allocated to provisions that are made on account of the NCC.

Quite significantly, and despite the massive and increasing demands which are being placed upon the Office's resources, the number of the OC-G's staff members has not changed since 1999.

### **Procurement Training and Dissemination of Information**

The OC-G has continued to heighten the procurement procedure awareness of Public Sector Entities. This is done through informal discussions and planned workshops/seminars. As these seminars are increasing in number, it has become necessary to build additional OC-G teams and train them.

We have developed an evaluation questionnaire, which is to be completed by the participants of all of our workshops. This will ensure that the information and materials that are presented by the OC-G are adequate and that the presentations are effective, overall.

We continue to update information brochures and quick guides and to produce new ones, which are posted to our web sites. Of some importance is the fact that all documents that are produced by this Office, or to which we have access, are posted to our web sites. These web sites are upgraded, periodically, to ensure that the information which is provided is useful.

As technology becomes more widely used, the Office has felt the need to keep in stride with appropriate new developments.

Despite its severe budgetary constraints, the Office has enhanced existing programmes and installed the Linux operating system, which will automate the contractor registration, contract endorsement and contract monitoring functions of the Office. This Contracts Management System is expected to become fully automated in 2006.

Improvements have also been made to the Office's Inventory Management System, which is used by the Finance and Administration Division in the generation of reports by the Inspectorate Divisions, and in the dissemination of information to media houses.

Finally, the requisite preliminary steps have been taken to revamp the OC-G's current web sites in an effort to make them more user-friendly, more informative and to enhance their utility as a comprehensive public educational tool on OC-G, NCC and Public Sector procurement matters. The new OC-G, Contractor-General and NCC web sites are expected to go live during May 2006.

### **Restructuring and Strengthening of the Resources of the OC-G**

The Commission of the Contractor-General, and hence the Office of the Contractor-General, has just completed its 19<sup>th</sup> year in existence.

The organizational structure of the OC-G was last revised by Parliament and its constituent staffing positions re-classified, in May of 1999. This was done, then, primarily to facilitate the OC-G's assumption of its new responsibilities with respect to its provision of resources to meet the requirements of the newly established NCC.

Seven years have elapsed since that last OC-G restructuring and job classification exercise was undertaken.

The OC-G, and the NCC, which it serves, have both come a long way since.

The increasing pace of commercial activity and business transactions within our borders, the changes in the way that these transactions are being carried out and the assumed rise in the rate and value of public sector contracts expenditure, are among the dynamic factors that have been impacting the work of the OC-G and the NCC.

Additionally, the broadening reach of the Government's procurement procedures, its expanded enforcement, and the public's perception of corruption in the public sector procurement and contract award processes, have all come together to exert an increasing pressure upon the OC-G and its already limited resources, to not only make good on the effective delivery of its Parliamentary mandate, but to demonstrate to the public that it is in fact doing so.

The tremendous bearing that these factors have had and are having upon the resources of the OC-G is evidenced, for example, by reference to the fact that the NCC, in its infancy, was conceived as an institution which was required to meet only "at least once every three months".

However, as things have changed and as time has progressed, the NCC, seven (7) years later, is now required to meet, and has been meeting regularly, once each week. This is 12 times as often as the framers of the NCC had projected.

**It is evident that the OC-G (and the NCC) must keep apace of the changing environment in which they operate as well as the new challenges and demands which it brings. They must do this if their continued relevance is to be justified and if their respective mandates are to be discharged effectively, efficiently and satisfactorily.**

**If this objective is to be accomplished, it is my view that Government and Parliament must make available now, and as a matter of priority, the organizational structure, the staff and the resources which the OC-G needs to get the job done.**

As presently structured, staffed, resourced and financed, the OC-G is unable to adequately discharge its several mandates and functions under the Contractor-General Act. I therefore regard this as the number one (1) strategic issue that is currently facing the OC-G. Consequently, since assuming office, I have made preliminary representations on the matter to the Government.

The OC-G's intention, going forward, is to secure the assistance of the State to conduct a formal review of the Office's resources, its organizational structure and its operations ... all with a view towards the development and submission, to Parliament, of firm proposals for the organizational restructuring of the OC-G and the strengthening of its human and budgetary resources.

The following are among the issues which it is the OC-G's intention to have addressed:

- Long-standing staffing vacancies compounded by an out-dated and inadequate staffing complement and organizational structure.

- For example, of the 57 OC-G staff positions which were approved by Parliament in 1999, not more than 45 have ever been filled;
- More inspectors and investigators (together with an enhanced skill-sets inventory) are currently needed to strengthen, realign and broaden the effective reach of the OC-G's monitoring and investigative capabilities. The Office functioned with only nine (9) Inspectors during the course of 2005;
- The Technical Services Division requires a comprehensive overhaul to enable it to effectively adjust to the NCC's rapidly changing and increasing demands;
- Staff upgrades and strategic structural adjustments are also urgently needed for the Information Systems Division and the Corporate Services Divisions of the Office;
- Job classification, employee performance and compensation issues must also be addressed.
- Lack of adequate office space.
- Inadequate information technology systems and resources.
- Severe capital and operating budgetary constraints.

When taken together, these considerations are significantly impeding the operational reach, efficiency and effectiveness of the OC-G.

### **Scrutinizing Contracts under J\$4 million in value – Expanding the Operational Reach of the Office of the Contractor General**

In 2005, the OC-G was forced to discharge its contract monitoring and investigative mandates with only nine (9) Inspectors. With this limited resource base, only 330 contracts were fully monitored and/or investigated island-wide by the OC-G in 2005. Some of these contracts and projects were among the 401 contracts that were endorsed by the NCC.

While recommendations for Government contract awards of a value of J\$4 million and above have been long subjected to extensive scrutiny and independent review by the NCC, the process which involves the award of contracts with a value of J\$3,999,999.99 and below is one which continues to be presided over by the Government Ministry and/or Public Body which eventually awards the contract.

The further continuation of this circumstance is unacceptable to the OC-G for several reasons.

- One is that, except for the general accounting audits of the affairs of Public Sector agencies which are conducted by the Auditor General, there is no independent scrutiny of a routine, methodical or comprehensive nature of these contract awards.
- Second, no one, inclusive of the Contractor General, knows whether the Public Bodies, which are awarding these contracts, are doing so in a manner that is fully consistent with the public sector procurement process ideals. (These are that the award must assure value to the taxpayer, be merit based, be free from corruption, impropriety and irregularity, be transparent, impartial, competitive, fair,

efficient and effective, and conducted in compliance with existing Government Procurement Procedures).

- Third, the contract award process for these contracts lacks transparency.
- Fourth, and as a consequence, the public's perception of corruption in the Public Sector procurement process, to the extent that that perception exists and to the extent that it relates to this grouping of contracts, will understandably persist as long as the situation remains un-addressed.

The maintenance of the aforementioned situation is in the interest of neither the State, the public, the taxpayer, the Government or Public Sector Agencies themselves. It is untenable and it requires urgent and effective corrective action. Indeed, there is a very persuasive argument to be made that remedial action in this matter has been long overdue.

Furthermore, it is vitally imperative that practical and effective mechanisms are developed to enhance the level of compliance with, and behavioural discipline towards, Government's Procurement Procedures right across the entire Public Sector procurement spectrum.

Currently, no one knows exactly how many contracts in the sub-J\$4 million category are being awarded annually by Public Bodies. It is reasonable to assume that the number is in the several hundreds, if not thousands. If this is indeed the case, it is a load which the NCC, its Sector Committees and the OC-G would be clearly unable to bear, given their present review regimes and their pre-existing structural and resource constraints.

In lieu thereof, and as a consequence, it is evident that an alternate but effective and practicable scrutinizing mechanism must be urgently found to deal with contracts which are below the J\$4 million threshold.

It is against this background, therefore, that the OC-G has committed itself to the design, development and effective implementation of such a mechanism in 2006.

## **2.0 MONITORING OF CONSTRUCTION CONTRACTS**

### **Monitoring and Investigation of Construction Contracts**

In 2005, the Contractor-General, through the Inspectorate Divisions, monitored and investigated the award and implementation of over 300 contracts for the procurement of Works, Goods, and Services. This section of the Annual Report will focus on Construction Works Contracts. Details related to the main issues, and problems encountered in the award and implementation process for non-construction contracts (Goods and Services), will be provided in another section of this report.

During the year, the National Contracts Commission (NCC) endorsed 401 recommendations for the award of contracts, which were submitted by various government entities for the procurement of Works, Goods and Services (See Appendix III).

This report also encompasses the monitoring of several ongoing projects, the implementation of which commenced as far back as 2002.

During the period under review, it was observed that greater effort was made by more government entities to comply with Government Procurement Procedures. However, based on requests for assistance received by the Office from procuring entities, regarding the preparation of Tender Documents, as well as the interpretation of sections of the Public Sector Procurement Handbook, it is clear that there is a need for a structured programme of continuous training. This could be adequately facilitated through workshops or direct consultation with the Office.

The use of the Sole Source and Limited Tender methods of procurement is another area of concern. Many entities still fail to adequately justify or obtain the requisite approvals for their use, resulting in rejection of their contract awards submissions to NCC, and hence further delays in the procurement process.

The Office has further observed that, during the implementation stage, many contracts continued to suffer from poor project management/contract administration, factors which have impacted negatively on the progress, as well as the quality of work delivered. For the most part, these problems are as a result of inadequate planning in the pre-contract stage of the project.

In addition, delays in payments to contractors and tardy performance of many contractors have contributed significantly to the excessive time overrun experienced on many of the contracts/projects implemented by the GoJ. In many instances, this has been a contributing factor to excessive overruns in cost, resulting from fluctuations in the cost of labour, material and preliminaries. The delay in payments also affected and/or compromised the government entity's ability to invoke the liquidated damages claim on contractors who failed to perform within the terms and conditions of the contract. This placed them in a position where cost recovery was impossible. Appendix II provides details of works contracts that have been completed or are still in progress, including factors that affected the implementation and execution of the works.

We must state that overruns are often inevitable, particularly as they relate to significant changes in the scope of works, inclement weather, and rare factors such as industrial disputes. However, our monitoring exercise indicates that most of the significant overruns are as a result of unsatisfactory performance, absence of a

proper work methodology, inadequate supervision, and the lack of the required financial resources by both contractor and client.

In general, there is very little evidence of proper planning whenever there is a change in the scope of works, for example a reassessment of the work programme or work methodology with the aim of employing more resources so that practical completion can be achieved as originally scheduled. Granting extension of time seems to be the norm to accommodate these additional activities.

Despite the declaration by several procuring entities, in their submission to the NCC, that funding is in place to support the contract, late payment of the contractor's certificate for work-in-progress is more the rule than the exception. The progress and timely completion of contracts are still being affected by inadequate financing by the procuring entity, the contractor, or both. This lack of project funding frequently contributes to overruns in both time and cost. Table 2.1 lists several contracts, which have attained 90% completion, or above, and highlights the delays experienced on each contract. Procuring entities must be more attentive to pre-contract planning, as it relates to their financial commitments, and conduct a thorough "due diligence" on contractors, particularly as this relates to current workload and financial capacity.

The GoJ requires mandatory pre-qualification of contractors for contracts with an estimated value of J\$150 million or above. This does not preclude procuring entities requiring contractors to pre-qualify for contracts with estimated values below that threshold. However, if the choice is not to pre-qualify, we recommend that the Instructions to Tenderers, contained in the Tender Documents, request the following information from the contractor, which will be included in the evaluation of their offer:

- Proposed list of sub-contractors and works to be sub-contracted, if any;
- Cash Flow Projection for Project;
- Construction Method Statement;
- Work Programme/Implementation Plan;
- Project Management Team and Organization Structure;
- List of Current Construction Contracts and Status of Completion.

These documents will assist in the decision whether to award and provide justification for that decision.

### **Office of National Reconstruction (ONR)**

In 2004, the island was adversely affected by Hurricane Ivan, which severely damaged many schools and communities island wide. As a consequence, the GoJ established the ONR, which was mandated to survey the damage, prepare estimates, and effect necessary repairs to all the affected schools. The ONR was also required to do the design and construction of infrastructure and housing units for residents of severely devastated communities, in the parishes of St. Catherine and Clarendon.

Representatives from the Office visited a total of 78 schools, on at least one occasion. The purpose of these visits was to ascertain the progress of the works as well as the quality of the workmanship. In mid-2005, work had not started on a large percentage of the schools scheduled for repairs. However, those that had been started were either well underway or completed. The Office has made several unsuccessful attempts to obtain information from the ONR. As a result, we are unable to comment on the procurement methodology used by them in awarding these contracts.

It is critical that the GoJ takes urgent steps in ensuring that procuring entities are adequately apprised of the rights and powers of the Contractor-General to acquire information about pre- and post-contract activities, and to have this furnished in a timely manner. This will alleviate the confrontation and other possible conflicts, which have, on occasion, impeded the effective execution of the Contractor-General's mandate.

### **Selected Cases:**

The cases highlighted below were chosen for mention because of the time overruns, and other problems experienced during the implementation phase:

<b>Project Name and Description</b>	<b><u>Brown's Town Market Rehabilitation</u></b>
	Provide new roof for fruit and vegetable market, arcade for dry goods, stalls for vendors, sewage system, cold-water storage tanks, electrical system lighting, sanitary facilities, cold storage, cook shops, landscape, parking and garbage collection.
<b>Location</b>	Brown's Town, St. Ann
<b>Contractor and Contract Sum</b>	Original Contractor: Cooper and Associates Ltd. Contract Sum: \$50.50M
<b>Client Ministry and Implementing Agency</b>	Ministry Of Local Government, Community Development & Sports
After a series of efforts by the Ministry and the contractor to iron out difficulties relating to conflicts and delays on the project, including Notices of Determination, a decision was taken to re-assign the contract to another NCC-registered contractor. The total value of works that were executed by Coopers & Associates is approximately \$31.8 million.	
The contract was reassigned to W.A. Reid Construction Ltd., to be completed at a cost of \$29,303,455.00. The Deed of Assignment was executed on 31st May, 2004. The contract period was for six months, to be completed by December 2004.	
Implementation was affected by many problems including labour disputes, political issues, and the passage of Hurricane Ivan. To date, the reassigned works have incurred variations of \$10,782,860.00, and the contract is still incomplete.	
The above issues were not effectively addressed; hence, the contract was adversely affected.	

<b>Project Name and Description</b>	<b><u>Additions/Alterations to Departure Concourse</u></b>
	Increase internal enclosed space by 450 metres square, add space for commercial opportunities, external kerb, install canopy, new floors, glazing and electrical/mechanical equipment.
<b>Location</b>	Norman Manley International Airport
<b>Contractor and Contract Sum</b>	Contractor: Cooper and Associates Ltd. Contract Sum: \$161.50M
<b>Client Ministry and Implementing Agency</b>	Ministry of Transport and Works Airport Authority of Jamaica
The contract started on 23rd February, 2004 with works scheduled to be done over a 15-month period. This target was not met due to a number of problems, including tardy performance by the contractor.	
The contractor was granted a 12-week extension of time because of delays caused by a KSAC Stop Order, inclement weather and the variation order for the Maintenance Building Renovation. Since May 2005, several inspections have been conducted by the consultants, and defects lists were issued to the contractor who, to date, has not made much effort to address them. A Practical Completion Inspection was conducted on 19 <sup>th</sup> August and the contractor was granted sectional completion for some aspects of the works. These works include road, relocation of pipelines, curbside pavement, A/C and electrical installations.	
A snag list was issued to the contractor, who was put on notice that liquidated damages would be charged. The contractor has been delinquent and has failed to address the defects and outstanding works.	
The \$28 million in additional cost was as a result of a \$12.1 million variation to the contract, and fluctuations in labour and materials, amounting to \$15.8 million. This has contributed to an estimated final cost of about \$188 million.	

<b>Project Name and Description</b>	<b>National Housing Trust Multi-Storey Car Park</b> Construction of a multi-storey car park on Lots 2 and 3, Park Boulevard, to accommodate staff and visitors to Emancipation Park
<b>Location</b>	Park Boulevard, St. Andrew
<b>Contractor and Contract Sum</b>	Contractor: Cooper and Associates Contract Sum: \$222.47M
<b>Client Ministry and Implementing Agency</b>	Office of the Prime Minister National Housing Trust

#### **Site Management**

A year ago when this project was reported, site activities were largely on schedule. Since then the situation has deteriorated significantly whereby, to date, the contractor has a time overrun of approximately 50%, for a project that is approximately 80% complete. Most of the problems are due to the contractor's own inability to properly control the project. Our observation is that natural disruption to site activities contributed very little to the present situation. This fact is borne out by the numerous concerns raised by both the client and consultant.

The client has made many attempts, to alleviate the contractor's cash flow problems, by pre-purchasing. In addition, the client has become directly involved in site management. Unfortunately, these efforts were not sufficient to bring the project back on schedule. The site suffers from a high turnover of professional staff and artisans. It is a condition of the contract that the contractor provides certain key personnel during the life of the project.

The contractor has revised his schedule at least twice and, to date has not been able to keep his target dates. This situation has led to the premature arrival of goods on site when, as in the case of lighting fixtures, the contractor was unprepared to take responsibility for them.

#### **Quality of Work**

A significant amount of time is being spent on remedial works, some of which are critical to the completion of other tasks. In at least one instance, the project Architect has had to vary specifications for incorrectly finished work, to make it acceptable.

#### **Performance of Consultants**

The performance of the consulting team was generally acceptable. The lead consultants from Doug Wright and Associates have made numerous efforts to bring the contract back on track. Bi-monthly meetings that were scheduled, only for the earlier stages of the contract, had to be continued. This was augmented further by weekly meetings with the contractor.

Both the client and the consultants are reluctant to call the bond at this time as, in their estimation, the costs would outweigh the benefits.

Given the level of assistance the contractor has received on this project and the general lack of performance, one has to conclude that the contractor is operating at a level below that expected of his Grade One Status.

This contractor's performance does not reflect the grade it currently holds.

<b>Project Name and Description</b>	<u><b>Expansion of the Male Medical Ward - St. Ann's Bay Hospital</b></u> The alteration and expansion of the existing building to include new roofing, floors, windows, doors, walkways, medical gas, electrical and plumbing installations and related works.
<b>Location</b>	St. Ann's Bay, St. Ann
<b>Contractor and Contract Sum</b>	Contractor: B & H Structures Ltd. Contract Sum: \$19.31M
<b>Client Ministry and Implementing Agency</b>	Ministry of Health North East Regional Health Authority (NERHA)
<p>The contractor has not performed well on this contract. Twenty-two (22) days after commencement, the client had reasons to record their concern regarding the contractor's rate of progress. This has continued throughout the period, resulting in liquidated damages being assessed at over one million dollars.</p> <p>Variations and inclement weather, associated with hurricanes Charlie and Ivan, have contributed to the delays. However, the contractor has been granted extension of time to offset these setbacks. The new date for completion was set at 11<sup>th</sup> April, 2005, but the contractor failed to achieve this date. This is true of other dates set by the contractor.</p> <p>The contractor's performance seems to stem from a severe cash flow restriction, and its administrative resources are obviously limited as borne out by his constant failure to produce work schedule updates in a timely manner. Its problems were compounded by its failure to make frequent payment claims, and this situation was further frustrated by the payment bureaucracy set up by the Client Ministry.</p> <p>Although threats, and even a notice of termination, were issued, the Ministry did not pursue this matter, opting instead to encourage the contractor toward completion.</p> <p>The performance of the contractor does not reflect the grade it currently holds.</p>	

<b>Project Name and Description</b>	<b><u>North Jamaica Development Project</u></b> <b>Northern Coastal Highway Improvement Project – Segment II</b> Improvement of 97 kilometres of roadway, including the re-construction of existing alignment, new alignment and overlaying of existing pavement, construction of six new bridges, rehabilitation of four existing bridges, lay-bys, and bus bays.
<b>Location</b>	St. James, Trelawny, and St. Ann
<b>Contractor and Contract Sum</b>	Contractor: Jose Cartellone Construcciones Civiles SA. Contract Sum: US\$65.2M
<b>Client Ministry and Implementing Agency</b>	National Works Agency (NWA)
Previous Annual Reports highlighted the challenges the contractor has faced during implementation of this project, which ultimately resulted in slow progress.	
In 2005, the pace of the activities continued with the occasional sporadic efforts to catch up in some areas of the works. However, no real improvement was achieved to cope with the changes of the construction schedule.	
At a meeting in March 2005, the following decisions were taken and agreed upon by the parties involved with this project:	
<ol style="list-style-type: none"> <li>1. Omit section I from the contract (Montego Bay to Greenside)</li> <li>2. Revise completion dates to December 2005</li> <li>3. New escalation formula for foreign currency</li> <li>4. New escalation formula for local currency</li> <li>5. Higher rates for contract work performed after 30<sup>th</sup> June, 2004</li> <li>6. Settle outstanding claims and advance of US\$2.9 million.</li> </ol>	
The contractor subsequently acquired additional equipment, and a greater production rate resulted in the Falmouth By-pass, Bengal Bridge completion and the opening of other road sections. Other accomplishments included testing and sterilization of water lines, construction of culverts and asphaltic concrete pavements.	
The project has progressed at a better rate, but it is still incomplete at the time of this report.	
The contractor presented a revised programme, in August 2005, and included a request for extension of time to July 2006.	
The quality of the work carried out is satisfactory. Torrential rains on two occasions damaged the Falmouth By-pass. Repairs will have to be undertaken.	
The projected final cost is US\$86.7 million, or US\$26.3 million above the original contract sum, after the sum for Section I was omitted.	

<b>Project Name and Description</b>	<b><u>Plantain Garden River Bridge</u></b> To construct a new bridge spanning 291 feet and 34 feet overall width, including carriageway, walkway with railing, abutments, wing walls, steel girders and reinforced concrete deck
<b>Location</b>	Bath, St. Thomas
<b>Contractor and Contract Sum</b>	Contractor: B&H Structures Company Limited Contract Sum: \$27.16M
<b>Client Ministry and Implementing Agency</b>	National Works Agency (NWA)
<p>Past Annual Reports have highlighted the poor management of this project, by both the Agency and the contractor. The contractor's poor management of the project has continued to affect the progress of the works. As a result, a warning of termination has been issued to the contractor.</p> <p>In 2004, the Agency improved its system for honouring claims, but the contractor's performance remained unsatisfactory. The contractor was granted a three-month extension of time, which increased the contract period to 27 months, leaving the contractor responsible for delays in excess of 13 months. It is likely that the contractor will have to pay liquidated damages.</p> <p>Expenditure to date is already reporting an overrun and, since variation and fluctuations presently total \$12.72 million, this is expected to increase.</p> <p>Successive Annual Reports highlighted the poor management of this contract.</p> <p>In 2005, the contractor seemed to have abandoned the site, as there were no sustained activities for any prolonged period. He was only on site during the last quarter of 2005. A small portion of work, mainly fair facing of the abutments, was accomplished. The river training work is yet to commence. Although the contractor's performance has frustrated the Agency, we find it difficult to comprehend why the contract has not been terminated.</p> <p>Termination would free the Agency to negotiate the completion of the outstanding work with the contractor who is constructing the approach road.</p>	

<b>Project Name and Description</b>	<b>Serge Island Bridge</b>  The construction of a steel girder bridge, supported by reinforced concrete abutment with reinforced concrete slab, sidewalks and wing walls, river training, and related works.
<b>Location</b>	Serge Island, St. Thomas
<b>Contractor and Contract Sum</b>	Contractor V. O. Watson, and O'Neil Associates Limited  Contract Sum: \$11.56M
<b>Client Ministry and Implementing Agency</b>	National Works Agency (NWA)
	The 2003 Annual Report highlighted satisfactory progress, despite delays resulting from flood rains in December 2003 and the late payment of Interim Certificate by the implementing Agency.  Thereafter, frequent work stoppages occurred. During one of these periods, high tensile steel for the bridge deck was stolen from the site. This further slowed the contractor's progress.  It is anticipated that the liquidated damages clause will be invoked. Although expenditure to date is within budget, variations totalling \$1.63 million and anticipated material and labour fluctuation could inflate the contract sum.  The bridge deck was cast in late December 2004 but the contractor's poor attendance, post-pouring, caused shrinkage cracks. The National Works Agency (NWA) is assessing the structural integrity of the bridge deck.  The performance of the contractor was unsatisfactory, and the Implementing Agency must effect more managerial control over the project.

<b>Project Name and Description</b>	<b>Banbury Bridge</b>  The construction of a framed structured bridge supported by reinforced concrete abutments, including four girders, 63m long, and the construction of a 10m wired reinforcement slab on steel girders, side walk and wing walls, river training works, laying of asphaltic concrete to deck and approach slab.
<b>Location</b>	Banbury, St. Catherine
<b>Contractor and Contract Sum</b>	Contractor: B&H Structures Company Limited  Contract Sum: \$32.41M
<b>Client Ministry and Implementing Agency</b>	Ministry of Transport & Works National Works Agency
	Progress on this project has been extremely slow and, as a result, the allotted contract period has doubled.  Site organisation is also of concern. For example, the site office and storage arrangements were inadequate for a contract of this size and nature.  In addition, considerable time was lost due to the continuous breakdown of the contractor's equipment.  Inclement weather, including Hurricane Ivan, also affected progress. For example, site huts were damaged and scouring occurred on the abutment footings on the eastern section of the bridge, all of which had to be repaired.  The contract also suffered from the tardy payment of Interim Certificates, which added to the contractor's inability to perform efficiently.  In general, the management of this project by both the Client Agency and the contractor was poor.

Table 2.1, which follows, illustrates the tremendous time overrun and associated cost overrun, which occurred on a sample of sixty-nine (69) selected contracts that were 90% complete and greater, at the time of preparing this report in 2005. Based on our analysis, proper guidelines aimed at alleviating these delays and lowering cost overruns need to be established by the Government.

**Table 2.1**

Ministry	Project	Contractor	Tender Date: NCC Endorsement	Contract Sum (J\$M)	% Executed Time Lapsed Cost to Date (J\$M)*	Remarks
Start Date	Duration	Cost to Date				
MOA	M & M Hatcheries, Shrewsbury, Portland	Cornwall Development & Engineering Ltd.	4 <sup>th</sup> April, 2004 13 <sup>th</sup> October, 2004	\$9.53 6 mths. 18.1.05	92 12 mths. \$8.19	Inclement weather, inadequate construction designs, and the contractor's tardiness and inability to fund the project, contributed to the lengthy delays on this project.
MOEY C	Manchester Resource Centre.	W.G. Walters Construction Co.	16 <sup>th</sup> February, 2005 23 <sup>rd</sup> March, 2005	\$8.87 4 mths. 30.05.05	100 6 mths. \$4.98	Inclement weather and the lack of detailed instructions from client, concerning changes made, were the main contributing factors to the delay in the construction period.
MOEY C	Proposed Re-development of Library Building, Beechamville, St. Ann.	21st Century Building Services Ltd.	30 <sup>th</sup> November, 2005 5 <sup>th</sup> January, 2005	\$12.50 7.5 mths. 07.02.05	100 9 mths. \$9.97	Inclement weather was the main cause of the delay in the construction of this project.
MOH	Renovation and Extension to Accident and Emergency Dept. Black River Hospital, St. Elizabeth.	W.G. Walters Construction Co.	3 <sup>rd</sup> December, 2003 7 <sup>th</sup> April, 2004	\$29.99 6 mths. 30.08.04	100 13 mths. \$29.28	Inclement weather, changes in the scope of works, and the contractor's tardiness and inability to fund the project, contributed to the lengthy delays on this project.
MOH	Rehabilitation of Main Ward Falmouth Hospital, Trelawny St. Elizabeth.	ASB Construction Co.	21 <sup>st</sup> February, 2005 5 <sup>th</sup> May, 2005	\$6.83 2.5 mths. 27.06.05	100 2.5 mths. \$6.52	Contractor completed work within the scheduled contract period.
MOH	Rehabilitation of Maternity Ward, Percy Junior Hospital, Spaulding, Clarendon.	W.G. Walters Construction Co.	24 <sup>th</sup> January, 2005 9 <sup>th</sup> June, 2005	\$6.83 2.5 mths. 20.06.05	100 1.5 mths. \$5.79	Contractor completed work within the scheduled contract period.
MOH	Expansion of Male Medical Ward, St Ann's Bay Hospital, St. Ann.	B & H Structures Ltd.	3 <sup>rd</sup> July, 2003 Not endorsed.	\$19.31 7 mths. 10.05.04	95 19 mths. \$12.33	Inclement weather, inadequate construction designs, and the contractor's tardiness and inability to fund the project, contributed to the lengthy delays on this project.
MOH	Hurricane Damage Repairs, Black River Hospital, St. Elizabeth.	Patrick Sweetland	23 <sup>rd</sup> February, 2005 15 <sup>th</sup> June, 2005	\$9.99 4 mths. 21.07.05	92 5.5 mths. \$2.93	Construction delays were as a result of changes in the scope of works.
MOH	Hurricane Damage Repairs, Lionel Town Hospital, Clarendon.	W.G. Walters Construction Co.	5 <sup>th</sup> May, 2005 8 <sup>th</sup> July, 2005	\$8.61 3 mths. 08.08.05	100 5 mths. \$9.07	Inclement weather, variations to the contract, and labour disputes between the residents of the area and the contractor, contributed to the delays on this project.

Ministry	Project	Contractor	Tender Date: NCC Endorsement	Contract Sum (J\$M)	% Executed Time Lapsed Cost to Date (J\$M)*	Remarks
MOH	Rehabilitation of Maternity Ward, Noel Holmes Hospital, Hanover.	Gabe Designers & Contractors Ltd.	21 <sup>st</sup> February, 2005 5 <sup>th</sup> May, 2005	\$6.51 2.5 mths. 27.06.05	96 6.5 mths. \$5.72	Inclement weather, inadequate construction designs and the contractor's tardiness and inability to fund the project, contributed to the lengthy delays on this project.
MOLG	Road Rehabilitation PIDP/68: Belle Castle Road, Benjamin Hill Road, Stanton-Harcourt, Portland.	Construction Solution	30 <sup>th</sup> May, 2004 29 <sup>th</sup> September, 2004	\$18.50 2 mths. 03.05.05	100 3 mths. \$36.03	Inclement weather and additional work being done contributed to the lengthy delays in this project.
MOLG	Road Rehabilitation: Shantalee and Rodney Hall, Portland.	Asphalting Specialist	30 <sup>th</sup> May, 2004 29 <sup>th</sup> September, 2004	\$13.92 4 mths. 03.01.05	100 8 mths. \$26.26	Inclement weather and additional work being done contributed to the lengthy delays on this project.
MOLG	Road Rehabilitation: Chateau, Mint, Truro, Old Hope Road, Westmoreland.	Y.P. Seaton & Associates	18 <sup>th</sup> June, 2003 17 <sup>th</sup> September, 2003	\$15.20 4 mths. 05.01.04	100 16 mths. \$17.88	Labour disputes between the residents and the contractor, additional work due to damages caused by hurricane Ivan, and the contractor's poor performance and tardiness, were contributing factors to the lengthy delays during the construction period.
MOLG	Road Rehabilitation: Orange Hill Road, Westmoreland.	Y.P. Seaton & Associates	18 <sup>th</sup> June, 2003 17 <sup>th</sup> September, 2003	\$7.04 4 mths. 05.01.04	100 19 mths. \$9.61	Poor planning by the Agency, additional work due to damages caused by Hurricane Ivan, and the contractor's poor performance and tardiness, contributed to the lengthy delays during the construction period.
MOLG	Road Rehabilitation: Mumble - Toms Hope & Tramway, Portland.	Patrick E Thompson Construction Co.	13 <sup>th</sup> February, 2005 27 <sup>th</sup> April, 2005	\$11.30 4 mths. 91.07.05	100 4 mths. \$13.27	Inclement weather and additional work being done contributed to the lengthy delays on this project.
MOLG	Road Rehabilitation: Breadnut Walk and Berkshire, St. Elizabeth.	Seematt Construction Co.	23 <sup>rd</sup> February 2003 23 <sup>rd</sup> September 2003	\$13.60 4 mths. 05.01.04	100 15 mths. \$28.36	Inclement weather and additional work being done contributed to the lengthy delays on this project.
MOLG	Road Rehabilitation: Orange River, Collington, Wiltshire and Chocolate, Clarendon.	Construction Solution	29 <sup>th</sup> July, 2003 10 <sup>th</sup> September, 2003	\$ 19.63 4 mths. 05.01.04	100 19 mths. \$41.50	Inclement weather and additional work being done contributed to the lengthy delays on this project.
MOLG	Road Rehabilitation: Palmyra - Mears, Windsor, Peace River, Santa-Bullocks, Clarendon.	Construction Solution	29 <sup>th</sup> July, 2003 10 <sup>th</sup> September, 2003	\$16.88 4 mths. 05.01.04	100 19 mths. \$27.00	Inclement weather and additional work due to damage caused by hurricanes contributed to the lengthy delays on this project.

Ministry	Project	Contractor	Tender Date: NCC Endorsement	Contract Sum (J\$M)	% Executed Time Lapsed Cost to Date (J\$M)*	Remarks
MOLG	Road Rehabilitation PIDP /04/51: Pell River and Warf Road, Hanover.	Y.P. Seaton & Associates	18 <sup>th</sup> June, 2003 17 <sup>th</sup> September, 2003	\$17.30 5 mths. 05.01.04	100 24 mths. \$22.90	Labour disputes between the residents and the contractor, additional work due to damage caused by Hurricane Ivan, and the contractor's poor performance and tardiness, were contributing factors to the lengthy delays during the construction period.
MOLG	Road Rehabilitation PIDP/04/52: Barnes Lane Land, Top Road, Hanover.	Y.P. Seaton & Associates	18 <sup>th</sup> June, 2003 17 <sup>th</sup> September, 2003	\$14.00 4 mths. 05.01.04	95 24 mths. \$18.90	Labour disputes between the residents and the contractor, additional work due to damage caused by Hurricane Ivan; and the contractor's poor performance and tardiness, were contributing factors to the lengthy delays during the construction period.
MOLG	Browns Town Market Rehabilitation, St Ann.	Cooper & Associates Ltd.	12 <sup>th</sup> November, 2000 14 <sup>th</sup> March, 2001	\$50.50 9 mths. 22.08.01	90 52 mths. \$62.4	Labour disputes between the residents, the contractor, and the Ministry, as well as additional work due to damages caused by Hurricane Ivan, and contractor's poor performance, were contributing factors to the lengthy delays during the construction period.
MOLG	Road Rehabilitation PIDP/04/67: Roselle, Seaforth Housing Scheme Road, Catholic Lane, St. Thomas.	Asphalting Specialist	30 <sup>th</sup> June, 2004 20 <sup>th</sup> October, 2004	\$14.08 4 mths. 05.01.05	100 12 mths. \$14.08	Time extension was needed, due to changes in the scope of work, and inclement weather conditions.
MOLG	Road Rehabilitation PIDP/04/65: Village Road and Somerset Road, St. Thomas.	Seematt Construction Co Ltd.	30th June, 2004 20th October, 2004	\$13.23 5 mths. 05.01.05	100 12 mths. \$13.23	Additional cost and time extension were due to Hurricanes Ivan and Charley, as well as heavy rains from other weather systems.
MOTW	Construction of Retaining Walls: Wheelersfield - Cedar Grove Bath to Barrett Gap, St. Thomas.	Walker & Walker Construction	5 <sup>th</sup> January 2005 N/A	\$4.00 2 mths. 03.03.05	100 4 mths. \$4.68	Construction delays were due to inclement weather, which led to additional repairs to the already damaged roads.
MOTW	Construction of Plantain Garden Bridge, St. Thomas.	B&H Structures Ltd.	7 <sup>th</sup> May, 1999 N/A	\$32.41 24 mths. 24.09.99	97 52 mths. \$34.84	The contractor's poor performance and inability to complete this project, are the main contributing factors to the lengthy delays in completion.

Ministry	Project	Contractor	Tender Date: NCC Endorsement	Contract Sum (J\$M)	% Executed Cost to Date (J\$M)*	Time Lapsed Start Date	Remarks
MOTW	Kuwait Fund Assisted Road Rehabilitation Project (Packages 1,2, and 3, Spanish Town Bypass) St. Catherine.	Asphaltic Concrete Enterprise Ltd.	12 <sup>th</sup> July, 2002 22 <sup>nd</sup> July, 2002	\$317.50 20 mths. 23.10.02	100 37 mths. \$110.90		Labour disputes between the residents and the contractor and additional work due to hurricane damage were contributing factors to the lengthy delays during the construction period.
MOTW	Flood Damage Road Rehabilitation: Danliston – New Market, Westmoreland.	General Paving Co.	16 <sup>th</sup> July 2005 N/A	\$26.60 4 mths. 03.01.05	100 2 mths. \$24.10		The contractor completed work within the scheduled contract period.
MOTW	Hurricane Ivan Repair Programme: Construction of Retaining Walls at Mocho - Arcadia, Flamstead Gardens, Vaughnfield, St. James.	Sanjion Construction Co.	5 <sup>th</sup> January 2005 N/A	\$4.20 2 mths. 02.03.05	95 10 mths. \$5.40		Poor management by the Agency, minor changes in the scope of work, and the contractor's poor performance and inability to fund the project were the main factors contributing to the delays during the construction period.
MOTW	Hurricane Ivan Repair Programme: Construction of Retaining Walls at Kew - Mosquito Cove, Riley - Dias, Hanover.	Sanjion Construction Co.	5 <sup>th</sup> January 2005 N/A	\$4.10 2 mths. 28.02.05	90 10 mths. \$3.10		Poor management by the Agency, minor changes in the scope of work, and the contractor's poor performance and inability to fund the project were the main factors contributing to the delays during the construction period.
MOTW	Hurricane Ivan Repair Programme: Construction of Retaining Walls at Aqualta Vale - Broad Gate, St. Mary.	Beecher's Construction Co. Ltd.	5 <sup>th</sup> January 2005 N/A	\$6.60 2 mths. 28.02.05	100 10 mths. \$7.90		Inadequate designs, as a result of poor preliminary surveys and planning by the Agency, as well as inclement weather led to the delays during the construction period.
MOTW	Hurricane Ivan Repair Programme: Construction of Retaining Walls at Caine Shop - Highgate Hall, Manchester	Build Rite Construction Co. Ltd.	5 <sup>th</sup> January, 2005 N/A	\$9.00 2 mths. 14.03.05	100 5 mths. \$11.10		Inadequate designs as a result of poor preliminary surveys and planning by the Agency led to the lengthy delays in the construction period.
MOTW	NMA expansion and renovations, St. Andrew.	Cooper & Associates Ltd.	3 <sup>rd</sup> November 2002 25 <sup>th</sup> June, 2003	\$161.50 15 mths. 23.02.05	90 21 mths. \$135.30		A KSAC stop order, inclement weather, unforeseen works, and the contractor's poor performance and inability to effectively carry out his duties contributed to the delays in the construction period.
MOTW	Port Authority of Jamaica, Cranes Restoration Programme, Kingston.	East Coast Cranes & Electrical Contracting	31 <sup>st</sup> March 2003 18 <sup>th</sup> June, 2003	\$46.88 5 mths. 18.08.03	100 20 mths. \$50.63		Poor management by the Agency and changes in the scope of works contributed to the delay in the contract period.

Ministry	Project	Contractor	Tender Date: NCC Endorsement	Contract Sum (J\$M)	% Executed Time Lapsed Cost to Date (J\$M)*	Remarks
MOTW	Construction of Car Park at the KCT, Kingston.	Pavement and Structures Ltd.	24 <sup>th</sup> July 2004 10 <sup>th</sup> November, 2004	\$31.10 2 mths. 06.06.05	100 2.5 mths. \$32.70	Construction delays were due to the contractor's inefficiency in carrying out his functions and also variations to the contract.
MOTW	Road Rehabilitation at the KCT, Kingston.	Surrey Paving & Aggregate Ltd.	21 <sup>st</sup> February 2003 18 <sup>th</sup> June, 2003	\$226.80 8.5 mths. 13.10.03	100 20 mths. \$314.50	Delays were as a result of the Agency's poor management.
MOTW	Hurricane Ivan Repair Programme: Construction of Retaining Walls at Jacks Hill Road - Sunset Avenue, St. Andrew.	Alcar Construction	5 <sup>th</sup> January, 2005, Not applicable.	\$111.85 2 mths. 07.03.05	97 10 mths. \$14.08	Inclement weather and the lack of proper coordination by the contractor, contributed to the lengthy delays on this project.
MOTW	Hurricane Ivan Repair Programme: Construction of Retaining Walls at: May Pen -- Sour Sop Turn, and Sour Sop Turn -- Danks, Clarendon.	Sealand Electrical Sales & Services Co. Ltd.	5 <sup>th</sup> January, 2005 Not applicable.	\$5.58 3 mths. 04.03.05	100 10 mths. \$6.90	Delays were as a result of additional work that was carried out.
MOTW	CDB Flood Damage Rehabilitation Programme: Davis Road, Wain Fording and Land Settlement, Portland.	Alcar Construction	3 <sup>rd</sup> September, 2004 Not applicable	\$9.60 3 mths. 03.01.05	100 4 mths. \$6.90	Delays were as a result of inclement weather and the contractor's inability to carry out his responsibilities diligently, which led to the determination of the contract.
MOTW	CDB Flood Damage Rehabilitation Programme: Church Hill Corner to Moore Park, Portland.	Alcar Construction	3 <sup>rd</sup> December, 2004 Not applicable.	\$10.57 3 mths. 18.04.05	100 5 mths. \$10.57	Inclement weather contributed to the delays on this project.
MOTW	CDB Flood Damage Rehabilitation Programme Swift River, Portland.	Construction Solution	27 <sup>th</sup> August, 2004 Not applicable	\$12.73 3 mths. 04.11.04	100 12 mths. \$12.73	Heavy rains severely affected the progress of works.
MOTW	CDB Flood Damage Rehabilitation Programme: Eden, Swift River, Portland.	Construction Solution	3 <sup>rd</sup> September, 2004 Not applicable	\$18.57 6 mths. 08.11.04	100 8 mths. \$22.25	Construction delays were due to the poor management and communication between the contractor and agency, as well as inclement weather.
MOTW	CDB Flood Damage Rehabilitation Programme: Cooper's Hill Portland.	Surrey Paving & Aggregate Ltd.	27 <sup>th</sup> August, 2004 Not applicable	\$14.85 3 mths. 04.01.05	100 6 mths. \$14.85	Construction delays were due to inclement weather, which led to additional repairs to the already damaged roads.
MOTW	CDB Flood Damage Rehabilitation Programme Bogwalk to Sligoville (Retaining Wall), St. Catherine.	Beecher's Construction Co Ltd.	24 <sup>th</sup> August, 2004 Not applicable.	\$5.60 3 mths. 20.09.04	100 11 mths. \$5.50	Construction delays were due to inclement weather, which led to additional repairs to the already damaged roads.

Ministry	Project	Contractor	Tender Date: NCC Endorsement	Contract Sum (J\$M)	% Executed Time Lapsed Cost to Date (J\$M)*	Remarks
MOTW	CDB Flood Damage Rehabilitation Programme: Woodstock – New Market, Westmoreland.	Surrey Paving & Aggregate Ltd.	9 <sup>th</sup> August, 2004 Not applicable	\$107.55 4 mths. 02.02.05	100 11 mths. \$86.35	Construction delays were due to inclement weather, which led to additional repairs to the already damaged roads.
MOTW	CDB Flood Damage Rehabilitation Programme: Lakes Pen to Independent City, St. Catherine.	Alcar Construction	20 <sup>th</sup> August, 2004 Not applicable.	\$59.00 3 mths. 01.01.05	100 2 mths. \$56.00	The contractor completed the work within the scheduled contract period
MOTW	CDB Flood Damage Rehabilitation Programme: Margaret Bay to Rock Hall, Portland.	Alcar Construction	16 <sup>th</sup> April, 2004 Not applicable.	\$39.97 6 mths. 18.08.05	100 12 mths. \$40.77	Construction delays were due to inclement weather, which led to additional repairs to the already damaged roads.
MOTW	CDB Flood Damage Rehabilitation Programme: Trinityville, St. Thomas.	Build Rite Construction Co. Ltd.	6 <sup>th</sup> January, 2005 Not applicable.	\$7.20 3 mths. 09.05.05	100 4 mths. \$7.20	Construction delays were due to inclement weather, which led to additional repairs to already damaged roads.
MOWH	Supply of Pipes, Fittings Valves and Appurtenances at Hounslow, St. Elizabeth.	Trans Caribbean Enterprises Ltd.	7 <sup>th</sup> June 2002 5 <sup>th</sup> February, 2003	\$117.50 10 mths. 01.09.03	100 21 mths. 126.25	
MOWH	Installation of PVC Pipelines, Fittings, Valves and Appurtenance in Beacon/Little Park/Pedro Plains Irrigation Project, St. Elizabeth.	M&M Jamaica Ltd.	4 <sup>th</sup> June, 2003 8 <sup>th</sup> October, 2003	\$53.53 15 mths. 10.01.05	98 12 mths. \$65.80	Contract should be completed within the scheduled time.
MOWH	Pipeline Installation and associated works, Huddersfield, Mango Valley & Friendship Hall, St. Mary.	Beaverdam Construction Co. Ltd.	December, 2001 5 <sup>th</sup> March, 2002	\$23.59 3.5 mths. 07.04.03	98 32 mths. \$31.96	Delay in the construction period was as a result of labour disputes, faulty equipment, the Agency's late payments of claims, and inclement weather.
MOWH	Santa Cruz Water Supply, Content to Rocky Hill - Contract PT1E St. Elizabeth.	Frederick Rodrigues & Associates	15 <sup>th</sup> July 2002 31 <sup>st</sup> March, 2004	\$5.82 4 mths. 28.07.04	98 17 mths. Unavailable	Delay in the construction period was as a result of the lack of testing supplies to adequately test pipes, and inclement weather experienced.
MOWH	Santa Cruz Water Supply, Content to Rocky Hill- Contract PT1W, St. Elizabeth.	Lloyd Bryan Construction	19 <sup>th</sup> June, 2003 31 <sup>st</sup> March, 2004	\$7.82 4 mths. 12.07.04	98 17 mths. \$6.15	Delay in the construction period was as a result of the contractor's lack of financial resources to complete the project, and inclement weather.
MOWH	Roaring River Treatment Plant	Cooper & Associates Ltd.	15 <sup>th</sup> February, 2001 4 <sup>th</sup> June, 2001	\$94.91 8 mths. 30.06.04	92 18 mths. \$114.49	Delay in the construction period was as a result of the lack of available funds to carry out the project, and inclement weather.

<b>Ministr y</b>	<b>Project</b>	<b>Contractor</b>	<b>Tender Date: NCC Endorsement</b>	<b>Contract Sum (J\$M)</b>	<b>% Executed Time Lapsed Cost to Date (J\$M)*</b>	<b>Remarks</b>
OPM	School Rehabilitation Programme at Masefield Basic School Primary, Westmoreland.	Garan-Tee Construction Company	13 <sup>th</sup> February, 2005 31 <sup>st</sup> August, 2005	\$8.95 4 mths. 21.10.05	90 2 mths. \$5.10	Contract should be completed within the scheduled time.
OPM	Redevelopment of Two Sisters Cave Hellshire, St. Catherine.	B.W. Thompson and Assoc. Ltd.	1 <sup>st</sup> July, 2004 12 <sup>th</sup> January, 2005	\$9.40 4 mths. 24.05.05	80 7 mths. \$6.20	Delay in the construction period was as a result of the lack of available resources, the agency's poor management performance, and inclement weather experienced islandwide.
OPM	Cacoons All-Age School Expansion, Hanover.	Western Engineering Services	8 <sup>th</sup> September, 2004 25 <sup>th</sup> November, 2004	\$6.70 4 mths. 02.02.05	98 8 mths. \$7.20	Delays in the construction period were as a result of inclement weather and a change in the scope of work.
OPM	School Rehabilitation Programme Baxter's Mountain All-Age School, St. Mary.	Garan-Tee Construction Company	4 <sup>th</sup> January, 2005 21 <sup>st</sup> January, 2005	\$4.07 2 mths. 27.06.05	94 3 mths. \$4.44	Delays in the construction period were as a result of inclement weather, and a change in the scope of work.
OPM	School Rehabilitation Programme: Nutshell Basic School, St. Catherine.	Cornwall Development & Engineering Ltd.	14 <sup>th</sup> April, 2004 12 <sup>th</sup> May, 2004	\$7.58 4 mths. 29.07.05	100 6.5 mths. \$7.62	Delays in the construction period were as a result of inclement weather, and change in the scope of work.
OPM	Installation of a Fire Suppression System at NHT Head Office, St. Andrew.	Fire Safety and Mechanical Services Ltd.	19 <sup>th</sup> November, 2004	\$3.30 3 mths. 11.07.05	100 3 mths. \$3.37	Contract should be completed within the scheduled time.
OPM	Lilliput Relift Pumping Station, St. James.	Bacchus Engineering Works	17 <sup>th</sup> January, 2005 16 <sup>th</sup> March, 2005	\$15.80 12 mths. 19.07.05	90 5 mths. \$13.30	Delays in the construction period were as a result of minor set backs in acquiring electricity for the station.
OPM	The North Western Jamaica School Project - Frone Technical High School, Westmoreland.	WIHCON Infrastructure Ltd.	Sole Source N/A	\$ 271.60 8 mths. 13.12.02	99 15 mths. \$285.4	Increase in the scope of works and additional work due to damage caused by Hurricane Ivan were the main contributing factors to the delay in the construction period.
OPM	The North Western Jamaica School Project - Hague Basic School, Trelawny.	WIHCON Infrastructure Ltd.	Sole Source N/A	\$44.40 5 mths. 12.05.04	95 15 mths. \$39.80	Additional work due to damage caused by Hurricane Ivan was the main contributing factor to the delay in the construction period.
OPM	The North Western Jamaica School Project - Hague Primary School, Trelawny.	WIHCON Infrastructure Ltd.	Sole Source N/A	\$128.08 6 mths. 12.05.04	99 15 mths. \$144.06	Additional work, due to damage caused by Hurricane Ivan, was the main contributing factor to the delay in the construction period

<b>Ministr y</b>	<b>Project</b>	<b>Contractor</b>	<b>Tender Date: NCC Endorsement</b>	<b>Contract Sum (J\$M) Duration Start Date</b>	<b>% Executed Time Lapsed Cost to Date (J\$M)*</b>	<b>Remarks</b>
OPM	The North Western Jamaica School Project -Success Primary School, St. James.	WIHCON Infrastructure Ltd.	Sole Source N/A	\$128.08 6 mths. 01.10.03	99 12.5 mths. \$135.30	Additional work, due to damage caused by Hurricane Ivan was the main contributing factor to the delay in the construction period.
OPM	The North Western Jamaica School Project, Spot Valley, St. James.	WIHCON Infrastructure Ltd.	Sole Source N/A	\$ 271.60 8 mths. 08.03.04	100 13 mths. \$230.40	Additional work due to damages caused by Hurricane Ivan was the main contributing factor to the delay in the construction period.
OPM	The North Western Jamaica School Project, Holland, Trelawny	WIHCON Infrastructure Ltd.	Sole Source N/A	\$ 271.60 8 mths. 08.03.04	99 13 mths. \$231.10	Additional work due to damage caused by Hurricane Ivan was the main contributing factor to the delay in the construction period.
OPM	The North Western Jamaica School Project, Green Pond Basic School.	WIHCON Infrastructure Ltd.	Sole Source N/A	\$44.38 5 mths. 10.03.04	100 15 mths. \$40.58	Additional work, due to damage caused by Hurricane Ivan, was the main contributing factor to the delay in the construction period.
OPM	The North Western Jamaica School Project, Green Pond Primary School.	WIHCON Infrastructure Ltd.	Sole Source N/A	\$ 128.08 7 mths. 08.03.04	100 20 mths. \$132.48	Additional work, due to damage caused by Hurricane Ivan, was the main contributing factor to the delay in the construction period.
OPM	The North Western Jamaica School Project, Green Pond Basic School.	WIHCON Infrastructure Ltd.	Sole Source N/A	\$ 217.60 8 mths. 14.11.03	100 20 mths. \$232.60	Additional work, due to damage caused by Hurricane Ivan, was the main contributing factor to the delay in the construction period.

\*”Cost to date” does not necessarily reflect the final project cost.

### **3.0 MONITORING OF NON-CONSTRUCTION CONTRACTS, LICENCES, PERMITS AND CONCESSIONS**

During the period under review, overall improvements were observed in the adherence to the Government Procurement Procedures by public sector entities.

The records show that the National Contracts Commission endorsed contracts for the procurement of goods and services in excess of \$9,827,636,633.00. However, this figure does not reflect procurement below four million dollars (\$4,000,000.00) as these statistics are not centrally stored and, therefore, are not available to the OC-G. Methods for tracking these contracts and facilitating compliance to procedures are currently being considered.

Despite the improved adherence to procurement procedures, several entities still breached the guidelines. When breaches occur, swift action is taken to resolve these and, in general, entities respond positively. However, there is a growing trend among some public bodies that refuse to co-operate with the Office of the Contractor-General, and which have had to be “cautioned”, is a matter of concern. For instance, one such entity is the Bureau of Standards (BOS), which denied OC-G officers entry to BOS premises during the process of monitoring its procurement activities. The matter was resolved as a result of intervention by the Permanent Secretary.

Another instance is that of the National Investment Bank of Jamaica (NIBJ), which has not supplied the Office with the details of its uncompetitive process for the engagement of legal services for a matter relating to lands owned by the Jamaica Public Service Company. Significantly, these legal services, which were retained without the benefit of a competitive process, cost in excess of fifteen million dollars, the threshold level that requires Cabinet approval. We are still unable to precisely quantify the value of services, but we are fairly confident that it exceeds twenty million. We will escalate our effort to get NIBJ to supply the information required, and to conform to the procurement procedures.

While there is a requirement for providers of goods, works, and services to the government to be registered with the NCC, no such category has been established for legal services, and for consultants in general. NIBJ and a number of other entities have apparently interpreted the absence of an NCC regime for the registration of Consultants, as authority to engage such services in an uncompetitive manner.

As in previous years, we have observed procuring entities at different stages of compliance with the procedures, that is, from fully compliant to non-compliant. We cite a case in which an entity, the National Water Commission (NWC), fully complied with the government procurement procedures, in the procurement of fleet vehicles. However, while our monitoring indicated this, and that the process was fair and transparent, an unsuccessful tenderer complained about impropriety on the part of the NWC. Our review found no merit to the complaint.

In the 2003 and 2004 Annual Reports, we commented on the process of the divestment of publicly owned lands and must again return to that matter.

We maintain the view that the process of disposing of publicly owned lands, and in particular Crown Lands, is not fair and transparent. For example, the process has several discretionary features relating to advertising, which is a major element in determining whether the process is fair and transparent. The concerns revolve around not only how and when a decision is made to sell or lease government lands, but

also around whom the beneficiaries are of such sales or leases.

We do not believe that an individual's identification of government lands and request to purchase or lease same, is sufficient to determine that the property should be sold or leased to that individual.

The Land Divestment Committee of the Ministry of Lands and Environment, which is an Advisory Committee to the Minister, was revamped. The Committee has recommended a number of positive changes to the process and is considering other changes, which, if implemented and consistently applied each and every time, would satisfy the concern for fairness, transparency, and merit.

As reported in the 2004 Annual Report, our concerns remain the same and we reiterate what was stated then:

***"We recommend that in an effort to ensure consistency in the procedures of divestment of publicly-owned land, whether directly owned or owned by para-statal companies:***

- 1. That all properties be divested through the National Land Divestment Committee.***
- 2. Where this is not done, that the procedures established by that Committee be utilized.***
- 3. That in every instance, the procedures must include advertisement of the property up for divestment, publication of the price and purchaser of the property.***

***In light of the foregoing, we strongly urge the intervention of the Cabinet and legislature to act with urgency in addressing what we regard to be a pressing issue of national importance."***

The procedures for land settlement schemes appear to satisfy the fairness and transparency requirements.

The Ministry of Local Government, Community Development & Sports has requested that the OC-G investigate the procurement activities of Parish Councils, and some of its Agencies, to determine conformity to procurement procedures. Investigations relating to the Kingston and St. Andrew Corporation (KSAC), the Portmore Municipality, the Social Development Commission (SDC, and the Sports Development Foundation (SDF), are well advanced, and the respective reports are scheduled to be completed within the first quartile of the upcoming fiscal year.

For the upcoming year, it is our intention to continue our vigilance in monitoring and, where necessary, investigating the procurement of non-construction contracts, with the stated objective of maintaining and deepening confidence in the public procurement process.

## **4.0 TECHNICAL SERVICES DIVISION**

### **Introduction**

The 2005 Report of the Technical Services Division starts with a brief retrospective review of its work, and includes the achievements of the National Contracts Commission (NCC) over the first six and one-half years of its existence. The Technical Services Division is the Secretariat for the NCC.

The NCC was established in June 1999, by an amendment to the Contractor-General Act, as a separate and independent Commission. The seven-year tenure of the first Commission will end on 16th May, 2006.

In September 2000, Chairman Gordon Wells retired due to ill health, and Engineer Leo Lawson was appointed Chairman. In 2005, the NCC lost two Commissioners. The former Chairman, Mr. Leo Lawson, died in July and Commissioner Anthony Gibson died in October. Commissioner Donald Miller was appointed Chairman on 16th December, 2005, until the end of the Commission.

### **Retrospective**

During its first two years, the Commission concentrated on establishing the Guidelines and Procedures required for best practices in procurement, thereby fulfilling its mandate. The Commission set for itself a ten-day response time for consideration of all matters put before it, in order to allay any delays in the process for procuring entities.

Among its notable achievements, the Commission:

- Established a Memorandum of Understanding regarding the responsibilities between the Ministry of Finance and the NCC in January 2000;
- Redefined and established the Contractor Registration System and commenced the Registration of Works Contractors in August 2000;
- Established the Handbook of Public Sector Procurement Procedures in May 2001 in conjunction with the Ministry of Finance and Planning, other ministries and agencies and private sector consultants;
- Established and appointed members to seven Sector Committees between October 2000 and 2001, to facilitate the review and processing of contract recommendations from procuring entities;
- Sustained a thrust for informing and educating the Public and Private Sector entities about developments and the progress of the Commission, through press releases, brochures, newsletters, website, media and public speaking events and seminars;
- Established a Memorandum of Understanding with HEART/NCTVET to facilitate the assessment and accreditation of applicants for registration as Grade 5 Contractors/Tradesmen. This Grade replaced, in January 2003, the former Grade "D" Contractors from the previous system operated by the Government Contracts Committee.
- Assumed responsibility for the registration of public sector Suppliers of Goods and Services

in April 2003. The list was previously administered by the Ministry of Finance and Planning.

The Commissioners worked assiduously to ensure that the procurement processes of contracts submitted by the government entities were transparent and fair and that value for money was obtained. The turn around time for review of submissions by the NCC was maintained at 10 days, which has resulted in timely endorsement/recommendation of awards.

### **Registration**

During this year, there has been a significant increase in applications for registration to the three Registers the Commission currently maintains, i.e. (i) Suppliers of Goods and Services, (ii) Works Contractors – Grades 1 to 4 and (iii) Contractor- Tradesmen – Grade 5.

#### **Suppliers of Goods and Services**

Approximately three hundred (300) new applicants for registration were received in 2005. This represents an increase of 19% over last year's list of one thousand six hundred (1,600) suppliers.

#### **Works Contractors – Grades 1 to 4**

During the year, two hundred and fifty (250) new applications were received for registration as works contractors. This represented an increase of 40% over the six hundred and fifty (650), who had applied up to the end of 2004.

#### **Grade 5 – Contractor-Tradesmen**

A review of contracts awarded to Grade 5 Registered Contractors during 2005 was conducted. From the sample of entities contacted, only 1% of the contracts below the value of \$250,000 were awarded to Registered Grade 5 Contractors. The agencies explained that the low user rate of this group of contractors was due to the number that had registered. Discussions with a number of agencies led to a 78% increase in applications for registration, which is reflected in our database at the end of 2005.

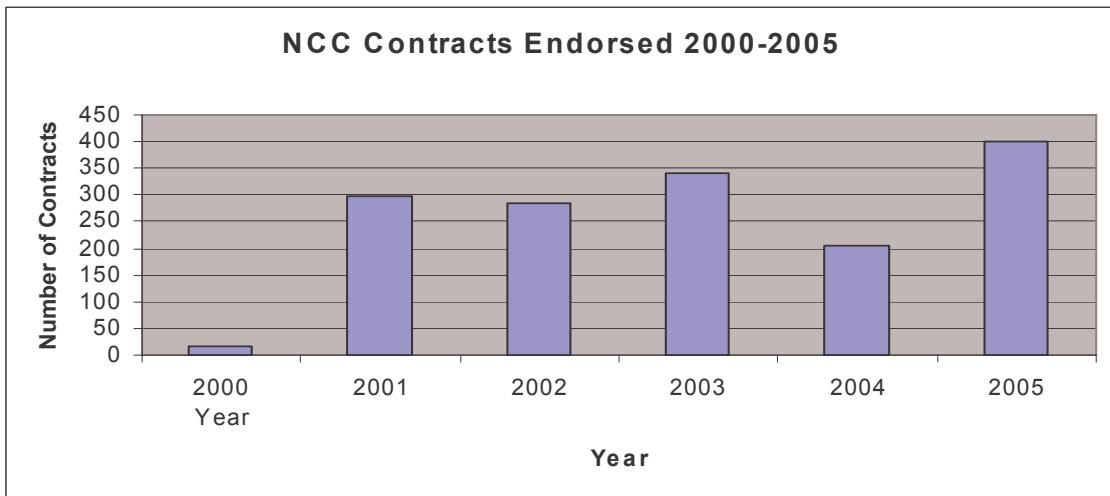
### **Web Site Automation**

As a result of the development and implementation of a Contracts Management System, the lists of Registered Contractors were automated by 29th August, 2005. The Contracts Management System is administered by the Information Unit of the Office of the Contractor-General, and will allow for the provision of current up-to-date lists.

### **Contract Submissions – Review and Endorsements**

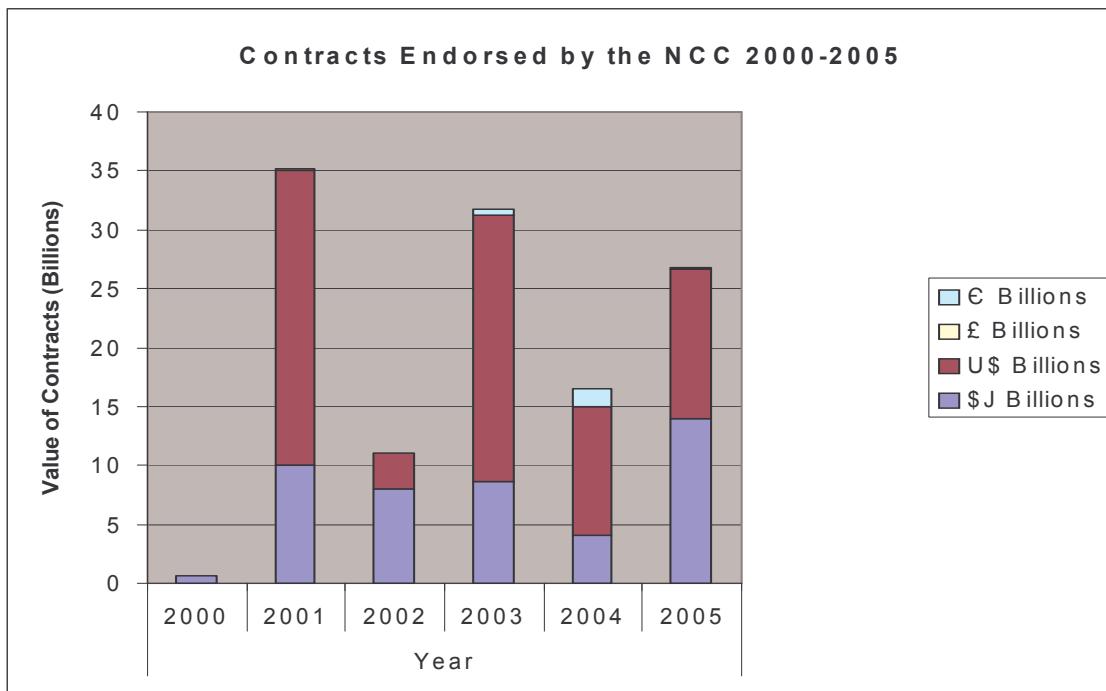
Since the six and one-half years of the Commission's establishment, it has reviewed and endorsed over one thousand five hundred (1,500) contract submissions valued at over one hundred and twenty billion Jamaica dollars (J\$120,000,000,000.00). Since 2001, the Commission has reviewed and endorsed an average of two hundred and eighty (280) submissions per year. (See Chart 4.1).

**Chart No. 4.1**



In 2005, four hundred (400) submissions were endorsed, which represented a 42% increase over the annual average.

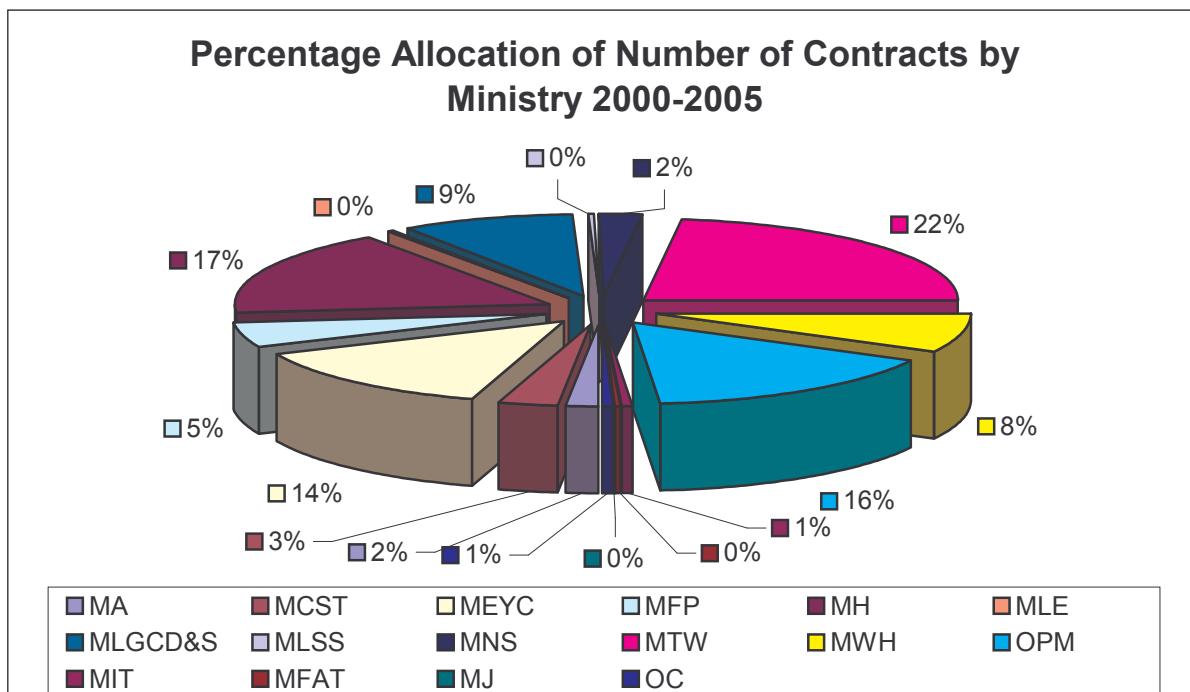
**Chart No. 4.2**



The total value of the contracts endorsed in 2005 is J\$26.79 billion, inclusive of overseas contracts denominated in foreign currency. (See Chart 4.2). In 2001 and 2003 the totals were J\$35 billion and J\$31 billion respectively. In both years, several overseas contracts were designated in foreign currency. For the year 2005, endorsed contracts denoted in Jamaica Dollars amounted to J\$14 billion which was the highest to date.

The Ministry of Transport and Works had the highest total value of contracts endorsed by the Commission over the period 2000 to 2005. The percentage allocation of all the ministries is shown on Chart No. 4.3.

**Chart No. 4.3**



In 2005, there was a continued heightened awareness of the Government Procurement Policy Guidelines, as indicated by the increase in correspondence for guidance and clarification from public sector entities. Nevertheless, some procurement was conducted outside the guidelines. In these instances, the entities were informed of the breaches and their submissions rejected and returned, indicating reasons for not endorsing the procurement.

#### **Revision of Handbook of Procurement Policies**

During the last quarter of 2005, the Commission agreed to the production of a revised and updated version of the Handbook. As with the first edition, the Ministry of Finance and Planning and the NCC have established a working group to generate a revised draft version by mid 2006.

Table 4.1

**NATIONAL CONTRACTS COMMISSION ENDORSED CONTRACTS.**  
**06.01.2005 -21.12.2005**

YEAR	NOS.	WORKS J\$	NOS.	GOODS J\$	NOS.	SERVICES J\$	SUB-TOTAL W, G & S.
<b>2005</b>	<b>181</b>	<b>10,525,268,209</b>	<b>92</b>	<b>2,594,274,297</b>	<b>46</b>	<b>819,525,160</b>	<b>J\$13,939,067,666</b>
YEAR	NOS.	WORKS US\$	NOS.	GOODS US\$	NOS.	SERVICE US\$	SUB-TOTAL W, G & S.
<b>2005</b>	<b>6</b>	<b>102,975,063</b>	<b>34</b>	<b>68,664,246</b>	<b>40</b>	<b>32,859,657</b>	<b>US\$204,499,966</b>
<b>J\$ EQUIV.</b>							
<b>62.51</b>	<b>6</b>	<b>6,436,971,188</b>	<b>34</b>	<b>4,292,202,017</b>	<b>40</b>	<b>2,054,057,159</b>	<b>J\$12,783,230,364</b>
YEAR	NOS.	WORKS UK£	NOS.	GOODS UK£	NOS.	SERVICE UK£	SUB-TOTAL W, G & S.
<b>2005</b>		-		-	1	600,000	UK£600,000
<b>J\$ EQUIV.</b>							
<b>112.603</b>					<b>1</b>	<b>67,578,000</b>	<b>J\$67,578,000</b>
YEAR	NOS.	WORKS EURO€	NOS.	GOODS EURO€	NOS.	SERVICE EURO €	SUB-TOTAL W, G & S.
<b>2005</b>		-		-		-	-
<b>J\$ EQUIV.</b>							
<b>GROSS TOTAL</b>	<b>187</b>	<b>J\$16,962,239,397</b>	<b>126</b>	<b>J\$6,886,476,314</b>	<b>87</b>	<b>J\$2,941,160,319</b>	<b>J\$26,789,876,030</b>

## **5.0 COMMUNICATION AND PUBLIC SECTOR PROCUREMENT TRAINING**

### **Training**

The year 2005 was the busiest year, so far, for public sector procurement workshops and meetings to discuss specific issues in procurement. In some cases, deficiencies in a government entity's methods of procurement were identified by members of the inspectorate, who either advised the entity to request a presentation/workshop, or referred the matter to the Communications Officer to initiate training. In other instances, seminars, workshops or meetings were initiated by the government entity, which invited the Office to participate, either as sole-presenter or co-presenter.

During 2005, there were 17 such events (See Table 5.1).

It was anticipated that there would have been an increase in the number of workshops and other related activities for this year, and hence a need to increase the number of workshop presenters to meet the demand and, at the same time, not over-burden those staff members who had been presenting for several years. By April, three teams were established, with three members on each team, comprising staff from the Inspectorate and Technical Services Divisions (See Table 5.2). These team members would present within the four modules contained in the main body of the presentation as indicated:

Module 1	-	Contract Values and Advertising
Module 2	-	Tender Procedures
Module 3	-	Evaluation of Tenders, and
Module 4	-	The Inspectorate

Practice Sessions were held to hone presenters' skills and to ensure that they would be equipped with the information to adequately answer any questions that might be raised at workshops. Towards the end of the year, plans were once again under way to continue developing the presentation. All presenters were required to take part in the activity.

These seminars/workshops are important in ensuring that public sector entities follow the best practices of public sector procurement, as documented in the Handbook of Public Sector Procurement. The desired objective is to ensure that the process is fair, equitable, transparent and efficient. Thus, the workshops seek to:

- Improve entities' understanding of the process;
- Increase knowledge of the guidelines contained in the Handbook;
- Highlight how public sector entities are expected to conduct the procurement process.

The Office continued to distribute copies of the Information CD ROM at the workshops. The CD will be updated next year with revised versions of the Handbook and the Power Point presentation.

**Table 5.1**  
**Training and Dissemination of Information**

Agency/Organisation	Training/Information	Date
National Investment Bank of Jamaica	Public Sector Procurement Workshop	3 <sup>rd</sup> March
National Water Commission	Meeting with senior members of NWC staff to discuss specific areas of NCC procedures	20 <sup>th</sup> April
Ministry of Health	Public Sector Procurement Workshop	5 <sup>th</sup> May
National Solid Waste Management Authority	Public Sector Procurement Workshop	12 <sup>th</sup> May
Jamaica Constabulary Staff College	Principle of Governance Lecture to the members of Command Programme 2005 delivered by the Contractor-General	27 <sup>th</sup> May
Ministry of National Security	Public Sector Procurement Workshop	30 <sup>th</sup> May
Bank of Jamaica	Public Sector Procurement Workshop with focus on NCC guidelines	2 <sup>nd</sup> June
National Water Commission	NWC Workshop – Kingston	9 <sup>th</sup> June
Consumer Affairs Commission	Attendance at CAC Staff Meeting by Director of Construction Contracts to provide guidance on certain aspects of Public Sector Procurement	14 <sup>th</sup> June
National Water Commission	NWC Workshop – Montego Bay	16 <sup>th</sup> June
Ministry of Justice	Public Sector Procurement Workshop	23 <sup>rd</sup> June
HEART/NTA	Public Sector Procurement Workshop	30 <sup>th</sup> June
Ministry of Commerce, Science & Technology	Procurement Refreshers Seminar – presentation by Deputy Contractor-General on specific procurement issues	30 <sup>th</sup> June
HEART/NTA	Public Sector Procurement Workshop	11 <sup>th</sup> July
Ministry of Water & Housing	Public Sector Procurement Workshop	25 <sup>th</sup> August
Nutrition Products Limited	Public Sector Procurement Workshop	1 <sup>st</sup> September
Child Development Agency	Procurement Workshop	13 <sup>th</sup> October

If the OC-G budget can accommodate, we hope to acquire a projector and a new laptop to improve the calibre of the workshops, and to more readily facilitate in-house training programmes.

**Table 5.2**  
**Procurement Workshop Presenters**

<b>Team 1</b>	Gary Wong	Gary Lawrence	Reginald Cornwall
<b>Team 2</b>	Paul East	Gairy Taylor	Andrew Sturridge
<b>Team 3</b>	Joseph Heholt	Dwight Reid	Eldon Livingston

### **New Advertising Options**

The New Options for Advertising of public sector contracts, previously developed, were approved by the National Contracts Commission in September, and posted the OC-G and NCC web sites. In addition, these were included in the September issue of the UPDATE bulletin and distributed to public sector entities, media houses, and professional organizations.

### **Press Releases**

The Office continues to issue monthly press releases of the Contracts and Variations endorsed by the National Contracts Commission. These are sent to media houses requesting publication and, in general, for information. The releases are also posted to the OC-G and NCC web sites.

In October, the contracts endorsement press release was generated for the first time using the Contract Endorsement Module of the Contracts Management System (CMS). Once the CMS is fully functional, it will generate a web page that can be automatically posted to the web sites as well as produce a press release for dispatch to media houses.

### **Web Sites**

The Procurement Notice Board web site continues to be under-utilised by public sector entities. It is anticipated that, with the issue of the new advertising options, this situation will improve. We continue to take the opportunity at workshops to inform entities of the importance and convenience of utilizing this service.

The Office continues to answer queries through its web site at [www.ocg.gov.jm](http://www.ocg.gov.jm), to provide information to members of the public, and to assist students and others conducting research in the area of procurement.

### **Surveys**

Two survey questionnaires were developed. The first, a workshop evaluation questionnaire will be tested in 2006 at the first workshop for that year. The questionnaire is intended to identify any areas of the presentation that may be improved, such as content quality and suitability, use of materials and presentation methodology.

The second questionnaire was prepared in collaboration with the Information Systems Division. This survey was a follow-up to another conducted between December 2003 and January 2004, the objective of which was to determine the preferred method of distributing the government's Public Sector Procurement Handbooks. This new survey sought to determine, from entities, among other things, the adequacy of information, the ease with which information is obtained, and preferred methods of acquiring this information.

### **Newsletter**

The first issue of the in-house newsletter was published in March 2005. The establishment of a committee was proposed to facilitate its timely publication. This committee would include, initially, the editor, lifestyle writer, sports editor and photographer.

## **6.0 INFORMATION SYSTEMS DIVISION**

In 2005, the Information Systems Division implemented several in-house projects to ensure the effective use of technology in the performance of functions related to the operations of the Contractor General and the National Contracts Commission. The Division also assisted in the provision of information to all the Office's external stakeholders.

### **Web Sites**

There was continued maintenance and updating of information on the web sites of the Office of the Contractor-General, the National Contracts Commission and the Procurement Notice Board including posting of the following:

- Quarterly issues of the Update Bulletin;
- Monthly issues of the Press Release of contracts endorsed by the NCC;
- Daily updates to the list of registered works contractors;
- Daily updates to the list of registered suppliers of goods and services;
- Periodic updates to the list of registered grade 5 contractors;
- Amendments to administrative forms;
- Amendments to application forms;
- Amendments to Government Procurement Procedures Handbook;
- Amendments to other information such as the lists of government agencies, ministries and membership of sector committees.

### **Contracts Management System**

Version 2 of this application system was released with considerable enhancements including modifications to existing programmes, and additional programmes, to make the system more efficient. In addition, the application was ported to a new server running the Linux operating system. The application comprises three modules, each of which automates a core function of the office. These are contractor registration, contract endorsement and contract monitoring.

### **Contractor Registration Module**

- The input of Works contractor application data was made faster and more efficient by:
  - combining screens;
  - checking off categories applied for and saving these with a single click;

- providing a facility to find out if a staff member is also in other registered contractor companies;
  - providing a pick list for items of equipment;
  - providing pick lists for discipline and institution in the staff member qualification screen;
  - reordering of fields in the contracts completed screen and adding clear instructions for each step;
  - providing an optional short screen alternative to the contracts completed screen;
  - verification of mandatory data before closing the application process.
- A separate screen was provided for the input of basic Grade 5 contractor application data.
- A screen was provided for the recommendation of a Supplier for registration.
- A special screen was provided to correct contractor data.
- The expiration of both Works Contractors and Suppliers was made automatic and daily.
- Posting of the list of registered Works contractors and list of Suppliers on the OC-G and NCC web sites was made automatic and daily, pulling data from the Contracts Management System database.
- Existing reports were fine-tuned, namely Works Contractor Assessment Review, Supplier Assessment Review, Evaluation Result and NCC Certificate of Registration.
- Additional reports were provided: Supplier Inspection Form, Works Contractor Verification Form, Processing Time Report, Highest Grade Statistical Report, Contractor Registration Revenue Report and Contractor Review.
- Assistance was given to users in the input of contractor registration data.
- The following other enhancements have been designed and development is in progress:
  - control of transaction order;
  - deletion of duplicate data;
  - a new secure menu system with user roles and access privileges for each role.

### **Contract Endorsement Module**

- A search facility was provided by contract name;
- The submission and endorsement screens were combined;
- A new screen was provided for inputting of variations to an endorsed contract;
- The generation of the Press Release issued by the Communications Officer was automated;

- Assistance was given to users in the input of contract endorsement data;
- Development of additional reports is in progress, namely Endorsed Contracts Processing Time Report, Contracts Analysis and Contract Review.

### **Contract Monitoring Module**

- Development of this module is in progress with the addition of new screens for input of end-of-contract data related to the performance of the contractor, monthly reporting data and annual reporting data;
- Additional reports being developed are the Monthly Report, Annual Report Appendices and a Contract Completion Status Report;

### **Inventory Management System**

Enhancements were made to the Inventory Management System utilized by the Finance and Administration Department providing categorization of items, list of items issued, list of items acquired and login and password security.

### **Open Source Migration**

Several government agencies are now adopting open source alternatives to proprietary software, and the Office of the Contractor-General has been designated by the Central Information Technology Office (CITO) as a pilot office in this effort. These open source software provide a more cost effective automated solution for common office functions. We are using a phased approach to familiarize and train staff in the use of the Open Office suite of office productivity software and Mozilla Firefox for internet browsing. The standard word processing document format will remain as Microsoft Word, the standard spreadsheet format will be Microsoft Excel, and the standard presentation format will be Microsoft PowerPoint.

### **Communication**

In collaboration with the Communications Officer, the Information Systems Department has made efforts to communicate with government agencies by:

- maintaining a list of email addresses;
- producing information CDs comprising electronic versions of the Government Procurement Procedures Handbook, contractors lists, presentations and other information;
- preparing a follow-up survey to the one conducted during the period December 2003 to January 2004.

## 7.0 APPROPRIATION ACCOUNT

### OFFICE OF THE CONTRACTOR-GENERAL

Account of the sum expended as compared with the sum approved for the service of the Office of the Contractor-General in the year ended 31<sup>st</sup> March, 2005

Service	Total approved estimate \$	Expenditure \$	Expenditure compared with estimate \$	
			More than estimate	Less than estimate
<b>HEAD No. 0400 - OFFICE OF THE CONTRACTOR-GENERAL</b>				
<b>21 - Compensation of Employees</b>				
Original Estimate	\$37,933,000.00			
Supplementary	0.00	37,933,000.00	36,522,292.84	1,410,707.16
<b>22 - Travel Expenses &amp; Subsistence</b>				
Original Estimate	\$6,908,000.00			
Supplementary	0.00	6,908,000.00	7,166,607.35	258,607.35
<b>23 - Rental of Property, Machine &amp; Equipment</b>				
Original Estimate	\$3,970,000.00			
Supplementary	0.00	3,970,000.00	3,945,445.00	24,555.00
<b>24 - Public Utility Services</b>				
Original Estimate	\$2,400,000.00			
Supplementary	0.00	2,400,000.0	2,839,769.47	439,769.47
<b>25 - Purchase of Other Goods &amp; Services</b>				
Original Estimate	\$6,272,000.00			
Supplementary	0.00	6,272,000.00	6,992,090.93	720,090.93
<b>28 - Retiring Benefits</b>				
Original Estimate	\$9,910,000.00			
Supplementary	0.00	9,910,000.00	9,319,618.16	590,381.84
<b>31 - Purchase of Equipment</b>				
Original Estimate	\$ 744,000.00			
Supplementary	0.00	744,000.00	684,268.25	59,731.75
<b>TOTAL - Head No. 0400</b>	68,137,000.00	67,470,092.00	1,418,467.75	2,085,375.75
Surplus to be surrendered to Consolidated Fund		666,908.00		
Signed: Derrick McKoy Contractor-General 25 <sup>th</sup> July, 2005				

# **APPROPRIATION ACCOUNT**

## **OFFICE OF THE CONTRACTOR-GENERAL**

Explanation of the causes of variation between approved estimates and expenditure:

### **21 - COMPENSATION OF EMPLOYEES**

The under-expenditure of \$1,410,707.16 was due to the non-payment of monthly statutory deductions by the Accountant General's Department of \$340,388.93 for the period November, 2004 to February, 2005. The balance of \$1,070,318.23 was due to the retirement of a few senior staff members over the period.

### **22-TRAVEL EXPENSE AND SUBSISTENCE ALLOWANCE**

The over-expenditure of \$258,607.35 resulted from an increase in Travelling Allowances during the financial year.

### **23-RENTAL OF PROPERTY, MACHINERY AND EQUIPMENT**

The under-expenditure of \$24,555.00 was the result of an over-estimation in the approved estimates.

### **24-PUBLIC UTILITY SERVICE**

The over-expenditure of \$439,769.47 was the result of an increase in the cost of utility services.

### **25-PURCHASE OF OTHER GOODS AND SERVICES**

The over-expenditure of \$720,090.93 was due to a cut in the requested allocation of \$332,000.00 and an increase in the cost of goods and services over the period.

### **28-RETIRING BENEFITS**

The under-expenditure of \$590,381.84 was savings realized due to the retirement of a few senior staff members before the end of their contract period.

### **31-PURCHASE OF EQUIPMENT**

The under-expenditure of \$59,731.75 was the result of an effort to remain within the budgetary provision for the financial year.

Signed: Derrick McKoy  
Contractor-General  
25<sup>th</sup> July, 2005

I have examined the above Account for the year ended 31<sup>st</sup> March, 2005 in accordance with the Financial Administration and Audit Act. I have obtained all the information and explanations that I required. In my opinion, proper accounting records were kept, and I certify as a result of my audit, that the attached Account is a fair representation of the financial transactions for the year.

Signed: A.P. Strachan  
Auditor General  
11<sup>th</sup> November, 2005

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

KEY: N/A - NOT AVAILABLE

<b><u>BASIC INFORMATION</u></b>		<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b>
<b>CLIENT MINISTRY</b> <b>EXECUTING AGENCY</b> <b>PROJECT NAME/DESCRIPTION</b> <b>LOCATION</b>		<p><b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION  <b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/  EVALUATION/ VALIDITY PERIOD  <b>AWARD</b> : FAIRNESS/IMPARTIALITY/MERIT</p>
<p><b>MINISTRY OF AGRICULTURE</b>   AGRICULTURAL SUPPORT SERVICES PROJECT   <b>M&amp;M Hatcheries</b>   The creation of approximately 210m<sup>2</sup> of additional building space of structural steel framework, block walls with aluminium roof sheeting, inclusive of external fish quarantine tanks and filter beds.</p> <p>Shrewsbury, Portland</p> <p>Contract Sum: \$9.53M</p>		<p>Tenders were invited via national advertisement on 10<sup>th</sup> May, 2004. The four (4) contractors who purchased tender documents returned completed tenders at the public opening on 11<sup>th</sup> June, 2004.</p> <p>One tender was deemed non-responsiveness because of a failure to produce the required documentation. The three responsive tenders were subjected to a quality cost-based evaluation, which resulted in the second lowest tenderer gaining the most points.</p> <p>The second lowest tender, submitted by Cornwall Development and Engineers Ltd., was recommended for the award. NCC endorsed this recommendation and the contract was awarded.</p> <p>The procedure adopted was fair and impartial, and the award was based on merit.</p>

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

KEY: N/A - NOT AVAILABLE

<b><u>BASIC INFORMATION</u></b>		<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b>
CLIENT MINISTRY	PRE-QUALIFICATION	: INVITATION/EVALUATION
EXECUTING AGENCY	TENDER	: INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/ EVALUATION/ VALIDITY PERIOD
PROJECT NAME/DESCRIPTION	AWARD	: FAIRNESS/IMPARTIALITY/MERIT
LOCATION		
<b>MINISTRY OF AGRICULTURE</b> AGRICULTURAL SUPPORT SERVICES PROJECT <b>Sealapia Farm Packaging House</b> The construction of a packaging house of approximately 780 m <sup>2</sup> , of reinforced concrete columns and beams, block walls with a slab roof.  Iter Boreale, St. Mary  Contract Sum: \$10.36M		<p>Tenders were invited via national advertisement on 11th January, 2004 and six (6) contractors returned completed tenders at the scheduled public opening on 13<sup>th</sup> February, 2004.</p> <p>Four (4) tenders were deemed non-responsiveness for failure to produce requisite tender bonds or proof of NCC registration. The two (2) tenders deemed responsive were then subjected to a quality cost-based evaluation.</p> <p>A recommendation was later made for the contract to be awarded to the lowest tenderer, who ranked highest in the overall evaluation. Since none of the firms' proposals met IDB requirements, the sector committee, located at the Ministry of Health, referred the proposal to the NCC. After investigating the matter, the NCC endorsed the initial recommendation, and the contract was later awarded to Cornwall Development and Engineers Ltd.</p> <p>The procedure adopted was fair, impartial and the award based on merit.</p>

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

KEY: N/A - NOT AVAILABLE

<b><u>BASIC INFORMATION</u></b>		<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b>
CLIENT MINISTRY EXECUTING AGENCY PROJECT NAME/DESCRIPTION LOCATION		<p><b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION</p> <p><b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/ EVALUATION/ VALIDITY PERIOD</p> <p><b>AWARD</b> : FAIRNESS/IMPARTIALITY/MERIT</p>
<b>MINISTRY OF EDUCATION, YOUTH &amp; CULTURE</b>  MINISTRY OF EDUCATION, YOUTH AND CULTURE  <b>Shortwood Teachers College- Early Childhood Centre</b>  The construction of a two-storey reinforced concrete framed building of gross floor area 1179m2.  St. Andrew  Contract Sum: \$48.79M		<p>An invitation for contractors to tender on this project was advertised in the Daily Gleaner on 14<sup>th</sup> July, 2004. To be eligible to tender, the contractor must be registered with the National Contracts Commission in specified grade(s) and category(ies) and must also be tax compliant.</p> <p>At the tender opening, one of the six (6) tenderers was found to be ineligible and his tender was disqualified.</p> <p>The evaluation exercise included correction of arithmetical errors, and comparison analysis.</p> <p>The lowest tenderer had a minor error, which had no effect on the ranking of the tenders. The performance of the lowest tenderer, B&amp; H Structures, was raised and a response was sought concerning a specific contract.</p> <p>A recommendation for the award of the contract to the B&amp;H Structures was made after the committee accepted the explanation of the contractor.</p> <p>The tender process was fair.</p>

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

KEY: N/A - NOT AVAILABLE

<b><u>BASIC INFORMATION</u></b>		<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b>
CLIENT MINISTRY EXECUTING AGENCY PROJECT NAME/DESCRIPTION LOCATION		<p><b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION</p> <p><b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/ EVALUATION/ VALIDITY PERIOD</p> <p><b>AWARD</b> : FAIRNESS/IMPARTIALITY/MERIT</p>
<b>MINISTRY OF EDUCATION, YOUTH &amp; CULTURE</b>  MINISTRY OF EDUCATION, YOUTH & CULTURE  <b>St. Jago High School</b>  Construction of a Two-Storey Four-Classroom Block  St. Catherine  Contract Sum: \$18.40M		<p>A tender advertisement was published in the print media on 15<sup>th</sup> and 18th May, 2005 inviting tax compliant firms, registered with the National Contracts Commission (NCC) in specified grades, to pre-qualify for tendering on these school projects, which fall under the GOJ/MOEY&amp;C programme.</p> <p>Following the pre-qualification exercise, the contractors were sent letters of invitation on 15<sup>th</sup> June, 2005 to tender on this project. Only one (1) response was recorded on 29<sup>th</sup> June, 2005 at the public opening.</p> <p>Examination of the tender revealed minor errors, but these had little or no effect on the tender sum. The evaluation included comparing items in the tender with the client's estimate.</p> <p>The NCC endorsed the recommendation that the contract, for the sum of \$18,407,430.00, be awarded to Matrix Engineering Works Limited.</p>

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

KEY: N/A - NOT AVAILABLE

<b><u>BASIC INFORMATION</u></b>		<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b>
CLIENT MINISTRY EXECUTING AGENCY PROJECT NAME/DESCRIPTION LOCATION		<p><b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION</p> <p><b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/ EVALUATION/ VALIDITY PERIOD</p> <p><b>AWARD</b> : FAIRNESS/IMPARTIALITY/MERIT</p>
<b>MINISTRY OF EDUCATION, YOUTH &amp; CULTURE</b>  MINISTRY OF EDUCATION, YOUTH & CULTURE  <b>Lacovia High School</b>  Two-Storey, Four-Classroom Block  Lacovia, St. Elizabeth  Contract Sum: \$14.93M		<p>An advertisement published in the print media on 15th and 18<sup>th</sup> May, 2005 invited tax compliant firms, registered with the NCC, in specified grades, to pre-qualify for tendering on construction of school buildings under the GOJ/MOEY&amp;C Programme.</p> <p>Following the pre-qualification exercise, five contractors were sent letters of invitation on 5<sup>th</sup> June, 2005 to tender on this project. Four responses were received and recorded on 29<sup>th</sup> June, 2005 at a public tender opening.</p> <p>Evaluation results indicated that the lowest tenderer had a minor error. The tender document did not stipulate that errors were to be corrected, and the tenderer, W.G. Walters Construction Company Limited, stood by the submitted tender sum and was subsequently recommended for the award of the contract.</p> <p>This method of not amending the tender sum due to errors is one of the two universally accepted. The award of the contract was endorsed by the NCC.</p>

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

KEY: N/A - NOT AVAILABLE

<b><u>BASIC INFORMATION</u></b>		<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b>
CLIENT MINISTRY EXECUTING AGENCY PROJECT NAME/DESCRIPTION LOCATION		<p><b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION</p> <p><b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/ EVALUATION/ VALIDITY PERIOD</p> <p><b>AWARD</b> : FAIRNESS/IMPARTIALITY/MERIT</p>
<p><b>MINISTRY OF EDUCATION, YOUTH &amp; CULTURE</b></p> <p>THE CULTURE, HEALTH, ARTS, SPORTS, EDUCATION (CHASE ) FUND</p> <p><b>Mount Ogle Basic School</b></p> <p>The Proposed Renovation and Expansion of Mount Ogle Basic School at Lawrence Tavern.</p> <p>St. Andrew</p> <p>Contract Sum: \$9.10M</p>		<p>An invitation to tender on this proposed renovation works was advertised in the local newspapers on 13<sup>th</sup> November, 2004. The closing date was 10<sup>th</sup> December, 2004 at 3:00 p.m. Seven tenders were opened at the public opening held at 3:15 p.m. on the closing day.</p> <p>During the evaluation, four tenders were rejected for non-responsiveness, which included the absence of tender bond, NCC certificate and Tax Compliance Certificate. The contract sum was estimated at \$11,642,879.00.</p> <p>Arithmetical errors were found for Terracon Engineers Ltd. and, after correction, Terracon's amount was 4.81 % higher than the tender amount, but 18.08% lower than the pre-tender estimate. The next best corrected tender was 14.4% lower than the pre-estimate.</p> <p>The contract was awarded to Terracon, the lowest tenderer with a price list that was deemed reasonable.</p> <p>The tender process was fair and the award was done with merit.</p>

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

KEY: N/A - NOT AVAILABLE

<b><u>BASIC INFORMATION</u></b>		<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b>
CLIENT MINISTRY EXECUTING AGENCY PROJECT NAME/DESCRIPTION LOCATION		<p><b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION</p> <p><b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/ EVALUATION/ VALIDITY PERIOD</p> <p><b>AWARD</b> : FAIRNESS/IMPARTIALITY/MERIT</p>
<b>MINISTRY OF EDUCATION, YOUTH &amp; CULTURE</b>  MINISTRY OF EDUCATION, YOUTH & CULTURE  <b>Jose Marti Technical High School</b>  Construction of a single storey two-classroom block, extension of existing block to include girls' and boys' bathrooms, store room and two stair cases.  Central Village, St. Catherine  Contract Sum: \$33.23M		<p>The Ministry of Education, Youth and Culture placed an advertisement in the Daily Gleaner 18<sup>th</sup> May, 2005 inviting contractors registered with the National Contracts Commission (NCC), in specified grades to pre-qualify for tendering on the Critically Needed Schools Programme.</p> <p>Six (6) firms responded, and five (5) firms returned completed documents on 26<sup>th</sup> May, 2005. The documents were recorded and stored until 1<sup>st</sup> June, 2005, when they were publicly opened.</p> <p>The subsequent pre-qualification assessment resulted in all five firms pre-qualifying.</p> <p>Three firms were invited to tender for this contract as the other two were said to have no interest in working in the area. Two of the three firms returned completed tenders by the deadline on 29<sup>th</sup> July, 2005 and these were recorded at a public opening the same day.</p> <p>Following an evaluation process, the lowest tender was withdrawn by the contractor, after he was informed of the discrepancies found on the Summary pages of his tender.</p> <p>The recommendation was endorsed by the NCC for the award of the contract to Matrix Engineering Limited, for the tender price of \$33,234,280.00.</p>

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

KEY: N/A - NOT AVAILABLE

<b><u>BASIC INFORMATION</u></b>		<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b>
CLIENT MINISTRY EXECUTING AGENCY PROJECT NAME/DESCRIPTION LOCATION		<p><b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION</p> <p><b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/ EVALUATION/ VALIDITY PERIOD</p> <p><b>AWARD</b> : FAIRNESS/IMPARTIALITY/MERIT</p>
<b>MINISTRY OF EDUCATION, YOUTH &amp; CULTURE</b>  MINISTRY OF EDUCATION, YOUTH & CULTURE  <b>Manchester Resource Centre</b>  Renovation of existing building with reinforced concrete columns, beams, suspended floor slab, hollow concrete block walls, rendered and painted along with windows and woodwork.  Church Teachers' College, Manchester  Contract Sum: \$8.86M		<p>An advertisement was published in the print media on 16<sup>th</sup> January, 2005 inviting tenders from contractors for this GOJ/CDB-funded project. To be eligible, local tenderers were required to complete a qualification document, provide proof of NCC registration in the specified grade, and submit a valid Tax Compliance Certificate before contract signing. A successful foreign contractor would need to register with the NCC before award of the contract.</p> <p>Three local contractors submitted their tenders, which were recorded at a public opening on the return date, 16th February, 2005.</p> <p>Arithmetical errors in the tenders were corrected, followed by the analysis of the tenders. The lowest tender, which came from W.G. Walters Construction Company Limited, had minor errors. However, the company confirmed its willingness to stand by the corrected tender sum. It was recommended that the contract be awarded to this tenderer, and the NCC subsequently endorsed the recommendation</p> <p>The procedure was fair, impartial, and based on merit.</p>

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

KEY: N/A - NOT AVAILABLE

<b><u>BASIC INFORMATION</u></b>		<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b>
CLIENT MINISTRY EXECUTING AGENCY PROJECT NAME/DESCRIPTION LOCATION		<p><b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION</p> <p><b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/ EVALUATION/ VALIDITY PERIOD</p> <p><b>AWARD</b> : FAIRNESS/IMPARTIALITY/MERIT</p>
<b>MINISTRY OF EDUCATION, YOUTH &amp; CULTURE</b>  MINISTRY OF EDUCATION, YOUTH AND CULTURE  <b>The Proposed Youth Centre</b> Converting an existing building into a proposed youth centre for the National Centre for Youth Development, at 1 Humber Avenue, Montego Bay.  St. James  Contract Sum: \$4.95M		<p>A contract award submission to the NCC was rejected on 16<sup>th</sup> March, 2005 because the invitation was not advertised and the process of choosing tenderers was not transparent.</p> <p>Subsequently, the advertisement was carried in the Daily Gleaner of 30<sup>th</sup> March, 2005. The closing date for return of tenders was extended, by an addendum, to 13<sup>th</sup> April, 2005.</p> <p>Five (5) tenders were submitted but one did not have the valid NCC certificate in the category specified. The NCC did not verify an appeal by the tenderer, and the tender was rejected.</p> <p>Evaluation of the three lowest tenders included arithmetical checks for errors, and a comparison exercise. The result of the exercise was in favour of an award to the lowest responsive tender, which was 13.55% lower than the pre-tender estimate.</p> <p>Caribbean Electrical Co. Ltd. was the successful contractor for the award, which was fair and impartial.</p>

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

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<b><u>BASIC INFORMATION</u></b>		<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b>
CLIENT MINISTRY EXECUTING AGENCY PROJECT NAME/DESCRIPTION LOCATION		<p><b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION</p> <p><b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/ EVALUATION/ VALIDITY PERIOD</p> <p><b>AWARD</b> : FAIRNESS/IMPARTIALITY/MERIT</p>
<b>MINISTRY OF EDUCATION, YOUTH &amp; CULTURE</b>  MINISTRY OF EDUCATION, YOUTH AND CULTURE  <b>School Feeding Programme</b>  To supply 252 drums of butter oil for utilization on the Nutribun component, for the preparation of snacks for the School Feeding Programme.  Kingston  Contract Sum: \$12.16M		<p>An invitation to tender was advertised on 5<sup>th</sup> May, 2005 in The Daily Gleaner. The tender documents were to be collected on 20<sup>th</sup> May 2005 and a public opening was slated to commence after the deadline expired at 12:00 noon.</p> <p>Five (5) tenders were taken from the tender box, and three were recorded. The two tenders that were not shown on the Tender Record Form were deemed, at the opening, to be non-responsive for non-submission of a registration letter. Only one tender was received for the Butter Oil item on the list of the food commodities.</p> <p>After an evaluation of the tender, the only tenderer, Beta Milk Co. Ltd., was recommended for the award of the contract, and the NCC endorsed the award on 15<sup>th</sup> June, 2005.</p> <p>The tender process was fair, and the award was based on merit.</p>

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

KEY: N/A - NOT AVAILABLE

<b><u>BASIC INFORMATION</u></b>		<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b>
CLIENT MINISTRY EXECUTING AGENCY PROJECT NAME/DESCRIPTION LOCATION		<p><b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION</p> <p><b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/ EVALUATION/ VALIDITY PERIOD</p> <p><b>AWARD</b> : FAIRNESS/IMPARTIALITY/MERIT</p>
<b>MINISTRY OF EDUCATION, YOUTH &amp; CULTURE</b>  MINISTRY OF EDUCATION, YOUTH AND CULTURE  <b>School Feeding Programme</b>  To supply for School Feeding Programme, for School Term 2005, the following: white rice, cornmeal counter flour, corned beef, tinned mackerel, vegetable oil, and butter oil.  Kingston  Contract Sum: \$41.13M		<p>An invitation for tenders was advertised on 9th October, 2005, in The Daily Gleaner. The tender documents were to be collected and returned on 25th October, 2005, and a public opening was slated to commence after the deadline for return expired at 12:00 noon.</p> <p>Five (5) tenders were taken from the tender box, and two tenders were recorded. The three tenders that were shown on the tender Record Form were deemed, at the opening, to be non-responsive for non-submission of a registration letter. One tender was received for all items on the list of food commodities, with the exception of Butter Oil.</p> <p>After an evaluation, the tenderer, T. Geddes Grant Distributors Ltd., was recommended for the award of the contract, and the NCC endorsed the award on 23<sup>rd</sup> November, 2005.</p> <p>The tender process was fair, and the award was based on merit.</p>

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

KEY: N/A - NOT AVAILABLE

<b><u>BASIC INFORMATION</u></b>		<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b>
CLIENT MINISTRY	EXECUTING AGENCY	PRE-QUALIFICATION : INVITATION/EVALUATION
PROJECT NAME/DESCRIPTION	LOCATION	TENDER : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/ EVALUATION/ VALIDITY PERIOD
AWARD		FAIRNESS/IMPARTIALITY/MERIT
<b>MINISTRY OF EDUCATION, YOUTH &amp; CULTURE</b>		
MINISTRY OF EDUCATION, YOUTH AND CULTURE		
<b>School Feeding Programme</b>		
To supply for School Feeding Programme, for school term 2005, the following: white rice, cornmeal counter flour, corned beef, tinned mackerel, vegetable oil, and butter oil.		An invitation for tenders was advertised on 5 <sup>th</sup> May, 2005, in The Daily Gleaner. The tender documents were to be collected on 20 <sup>th</sup> May, 2005, and a public opening was slated to commence at 12.00 noon.
Kingston		Five (5) tenders were taken from the tender box, and three tenders were recorded. The two tenders that were not shown on the Tender Record Form were deemed at the opening to be non-responsive for not submitting a registration letter. One tender was received for multiple items on the list of the food commodities, except for Butter Oil, and another was for the Long Grain Rice item, only.
Contract Sum: \$38.50M		After an evaluation and comparison of these two tenders, it was recommended that the contract be awarded to T. Geddes Grant Distributors Ltd., the tenderer with the multiple items, and cheaper price for the Long Grain Rice. The NCC endorsed the contract on 15 <sup>th</sup> June, 2005.
		The tender process was fair, and the award was based on merit.

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

KEY: N/A - NOT AVAILABLE

<b><u>BASIC INFORMATION</u></b>		<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b>
CLIENT MINISTRY EXECUTING AGENCY PROJECT NAME/DESCRIPTION LOCATION		<p><b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION</p> <p><b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/ EVALUATION/ VALIDITY PERIOD</p> <p><b>AWARD</b> : FAIRNESS/IMPARTIALITY/MERIT</p>
<b>MINISTRY OF EDUCATION, YOUTH &amp; CULTURE</b>  <b>Critically Needed Secondary School Places</b>  Construction of a two-storey, four-classroom block at Iona High School.  St. Mary  Contract Sum: \$21.37M		<p>Invitation was published in the local print media on the 15<sup>th</sup> and 18<sup>th</sup> May, 2005 inviting National Contracts Commission (NCC) registered contractors in specified grades and category, who were tax compliant, to pre-qualify and tender for contracts under this programme.</p> <p>Pre-qualification documents were made available as of 17<sup>th</sup> to 24<sup>th</sup> May, 2005.</p> <p>Five of the six firms that had responded to the prequalification invitation submitted documents, and these were later assessed for pre-qualification.</p> <p>Pre-qualified firms were sent letters dated 26<sup>th</sup> August, 2005 inviting them to submit tenders for construction works to be undertaken at Iona High School.</p> <p>Four firms responded and purchased tender documents, which were returned by the stated deadline of 13<sup>th</sup> September, 2005.</p> <p>Following a public opening, the tenders were checked for arithmetical errors, and subsequently analysed and compared. All five tenders were below the pre-tender's estimate of \$25,853,151.00, and the evaluation resulted in a recommendation favouring the lowest tenderer, W.A. Reid Construction Limited.</p> <p>The award of the contract to W.A. Reid Construction was fair, and was endorsed by the NCC, and forwarded to Cabinet for ratification.</p>

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

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<u>BASIC INFORMATION</u>		<u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u>
CLIENT MINISTRY EXECUTING AGENCY PROJECT NAME/DESCRIPTION LOCATION		<p><b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION</p> <p><b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/ EVALUATION/ VALIDITY PERIOD</p> <p><b>AWARD</b> : FAIRNESS/IMPARTIALITY/MERIT</p>
<b>MINISTRY OF EDUCATION, YOUTH &amp; CULTURE</b>		
<p>MINISTRY OF EDUCATION, YOUTH &amp; CULTURE</p> <p><b>Cross Keys High School</b></p> <p>Construction of a two-storey four-classroom block, and a single-storey building, to include girls' and boys' bathrooms and janitor's closet, etc.</p> <p>Cross Keys, Manchester</p> <p>Contract Sum: \$18.59M</p>		<p>The Ministry placed an advertisement in the local print media on 15<sup>th</sup> and 18<sup>th</sup> May, 2005 for contractors registered with the National Contracts Commission (NCC), in grades 3 and above in the Building Construction category, to pre-qualify for tendering on the Critically Needed Schools Programme.</p> <p>Six firms responded and five returned completed documents on 26<sup>th</sup> May, 2005. The documents were recorded and stored until 1<sup>st</sup> June, 2005 when they were publicly opened. The assessment resulted in the pre-qualification of all five firms.</p> <p>The pre-qualified firms were invited to tender for the contract, and they all supported the invitation by returning tenders by the 19<sup>th</sup> August, 2005 deadline.</p> <p>All tenders were responsive, and were further analysed and compared.</p> <p>The subsequent recommendation was in favour of the lowest tenderer, W.G. Walters Construction Company Limited. The tender was endorsed by the NCC, and forwarded to Cabinet for ratification. The award was fair and based on merit.</p>

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

KEY: N/A - NOT AVAILABLE

<b><u>BASIC INFORMATION</u></b>		<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b>
CLIENT MINISTRY EXECUTING AGENCY PROJECT NAME/DESCRIPTION LOCATION		<p><b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION</p> <p><b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/ EVALUATION/ VALIDITY PERIOD</p> <p><b>AWARD</b> : FAIRNESS/IMPARTIALITY/MERIT</p>
<b>MINISTRY OF EDUCATION, YOUTH &amp; CULTURE</b>  MINISTRY OF EDUCATION, YOUTH & CULTURE  <b>Proposed Youth Centre</b>  Converting a section of an existing building into a Youth Centre.  West Palm Avenue, Portland  Contract Sum: \$6.62M		<p>An advertisement was placed in the print media on 17<sup>th</sup> February, 2005, inviting National Contracts Commission (NCC) registered contractors, who were also tax compliant, to tender on the contract for the proposed Youth Centre.</p> <p>Six firms purchased tender documents and four returned completed tenders by the stated deadline, 2<sup>nd</sup> March, 2005. Following a public opening, the tenders were compared, and the evaluation process resulted in a recommendation of award to the lowest tenderer, Eagle Construction Limited.</p> <p>The NCC endorsed the recommendation by letter dated 6<sup>th</sup> April, 2005.</p> <p>Based on the information reviewed, the award was fair and based on merit.</p>

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

KEY: N/A - NOT AVAILABLE

<u>BASIC INFORMATION</u>		<u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u>
CLIENT MINISTRY EXECUTING AGENCY PROJECT NAME/DESCRIPTION LOCATION		<p><b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION</p> <p><b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/ EVALUATION/ VALIDITY PERIOD</p> <p><b>AWARD</b> : FAIRNESS/IMPARTIALITY/MERIT</p>
<b>MINISTRY OF EDUCATION, YOUTH &amp; CULTURE</b>  MINISTRY OF EDUCATION, YOUTH & CULTURE  <b>Port Antonio High School:</b>  The construction of a two-story four-classroom block. A reinforced structure to include bathroom and staff room facilities.  Port Antonio, Portland  Contract Sum: \$14.08M		<p>An advertisement was published in the print media during May 2005 that invited Tax Compliant firms registered with the National Contracts Commission in specific grades, to pre-qualify for tendering on schools under this programme.</p> <p>At the extended deadline of 26<sup>th</sup> May 2005 for the return of documents, five were received and stored until 1<sup>st</sup> June, 2005, at which time they were opened. The one-day extension of the deadline was to compensate for the public holiday on 23<sup>rd</sup> May, 2005.</p> <p>The subsequent pre-qualification assessment resulted in all five firms being pre-qualified.</p> <p>Tendering documents were made available on the 18<sup>th</sup> July to be returned by 2:00 p.m. on the 29<sup>th</sup> July, 2005. Three of the pre-qualified firms responded and their tenders were recorded at a public opening. The subsequent evaluation, which includes comparing items in the tenders with the pre-tender's estimate of \$20,744,523.00, resulted in a recommendation to award the contract to the lowest tenderer, Alfrasure Structures and Roofing Limited.</p> <p>The recommendation to award the contract to Alfrasure Structures and Roofing Limited, for the tender price of \$14,085,000, was endorsed by the NCC.</p>

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

KEY: N/A - NOT AVAILABLE

<b><u>BASIC INFORMATION</u></b>		<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b>
CLIENT MINISTRY EXECUTING AGENCY PROJECT NAME/DESCRIPTION LOCATION		<p><b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION</p> <p><b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/ EVALUATION/ VALIDITY PERIOD</p> <p><b>AWARD</b> : FAIRNESS/IMPARTIALITY/MERIT</p>
<b>MINISTRY OF EDUCATION, YOUTH &amp; CULTURE</b>  MINISTRY OF EDUCATION, YOUTH & CULTURE  <b>Primary Education Support Project (PESP)</b>  <b>Bromley All-Age School</b>  Two-storey classroom block, 931 metres, with external works and the necessary facilities.  St. Mary  Contract Sum: \$18.40M		<p>The pre-qualification exercise for contractors on this programme was conducted between July and September 2004.</p> <p>The information provided suggests that six (6) firms responded to the pre-qualification advertisement, of which four (4) were successful.</p> <p>In April 2005, three (3) of the pre-qualified contractors were invited to tender on this contract, and all three returned completed tenders by the 9<sup>th</sup> May, 2005, noon deadline.</p> <p>Arithmetical checks of the tenders found errors in all the tenders but, when corrected, their relative positions did not change.</p> <p>One tenderer, W.G. Walters Construction Limited, did not stand by the corrected tender price and the IADB's document should have been rejected at that time.</p> <p>The subsequent recommendation to award the contract to W.A. Reid Construction Company Limited, the lowest responsive tenderer, was supported by the National Contracts Commission (NCC). The award awaits Cabinet approval.</p>

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

KEY: N/A - NOT AVAILABLE

<b><u>BASIC INFORMATION</u></b>		<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b>						
CLIENT MINISTRY EXECUTING AGENCY PROJECT NAME/DESCRIPTION LOCATION		<p><b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION  <b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/  EVALUATION/ VALIDITY PERIOD  <b>AWARD</b> : FAIRNESS/IMPARTIALITY/MERIT</p>						
<p><b>MINISTRY OF FINANCE &amp; PLANNING</b>   JAMAICA SOCIAL INVESTMENT FUND (JSIF)   <b>Unity Primary and Infant School Expansion</b>   Construction of a two-classroom school block inclusive of kitchen and sanitary facilities, sickbay and staff room.   Unity, St. Andrew   Contract Sum: \$8.09M</p>		<p>Following a public invitation to tender in the Sunday Herald and Gleaner on 15<sup>th</sup> August, 2004, three (3) tenders were received and were publicly opened on 8<sup>th</sup> September, 2004. C &amp; N Construction did not submit a Tender Bond with their tender and was, therefore, considered non-responsive.</p> <p>The emerging responsive tenders were:</p> <table> <tbody> <tr> <td>Dilcon Construction Ltd.</td> <td>\$8,091,956.86</td> </tr> <tr> <td>Garan-Tee Construction Co. Ltd.</td> <td>\$10,964,528.20</td> </tr> <tr> <td>D. Bissasor Associate Ltd.</td> <td>\$9,873,770.18.</td> </tr> </tbody> </table> <p>Documents perused indicate that all tenderers have the requisite technical expertise, and access to relevant equipment. In addition, they all showed an acceptable track record of dealing with similar projects.</p> <p>Dilcon Construction Co. met all of the required criteria, and was awarded the contract in the sum of \$8,091,956.86. Our observation of the process, and the information provided by JSIF, led us to conclude that this selection followed the stipulated government guidelines, and that the result was fair and based on merit.</p>	Dilcon Construction Ltd.	\$8,091,956.86	Garan-Tee Construction Co. Ltd.	\$10,964,528.20	D. Bissasor Associate Ltd.	\$9,873,770.18.
Dilcon Construction Ltd.	\$8,091,956.86							
Garan-Tee Construction Co. Ltd.	\$10,964,528.20							
D. Bissasor Associate Ltd.	\$9,873,770.18.							

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

KEY: N/A - NOT AVAILABLE

<b><u>BASIC INFORMATION</u></b>		<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b>				
CLIENT MINISTRY		PRE-QUALIFICATION : INVITATION/EVALUATION				
EXECUTING AGENCY		TENDER : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/ EVALUATION/ VALIDITY PERIOD				
PROJECT NAME/DESCRIPTION		AWARD : FAIRNESS/IMPARTIALITY/MERIT				
LOCATION						
<b>MINISTRY OF FINANCE &amp; PLANNING</b>  JAMAICA SOCIAL INVESTMENT FUND (JSIF)  <b>Cacoon All-Age School Expansion and Minor Rehabilitation</b>  Construction of kitchen and sanitary block. Rehabilitation of existing school building.  Cacoon, Hanover  Contract Sum: \$6.74M		<p>Following a public invitation to tender in the Herald and Gleaner on 8th August, 2004, three (3) tenders were received when tenders were opened on 8th September, 2004. C &amp; N Construction did not submit a Tender Bond with their tender and, therefore, was determined to be non-responsive.</p> <p>The emerging responsive tenders were:</p> <table> <tr> <td>Gabe Designers and Contractors Ltd.</td> <td>\$6,740,339.00</td> </tr> <tr> <td>Garan-Tee Construction Co. Ltd.</td> <td>\$7,897,220.00.</td> </tr> </table> <p>From information observed, all tenderers had the requisite technical expertise and access to relevant equipment. They also showed an acceptable track record of dealing with similar projects</p> <p>Gabe Designers &amp; Contractors Ltd. satisfied all other criteria and was awarded the contract in the sum of \$6,740,339.00. Based on our observation of the process and review of the information provided by JSIF, we conclude that this selection followed the stipulated government guidelines, and that the result was fair and based on merit.</p>	Gabe Designers and Contractors Ltd.	\$6,740,339.00	Garan-Tee Construction Co. Ltd.	\$7,897,220.00.
Gabe Designers and Contractors Ltd.	\$6,740,339.00					
Garan-Tee Construction Co. Ltd.	\$7,897,220.00.					

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

KEY: N/A - NOT AVAILABLE

<u>BASIC INFORMATION</u>		<u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u>						
CLIENT MINISTRY EXECUTING AGENCY PROJECT NAME/DESCRIPTION LOCATION		<p><b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION  <b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/  EVALUATION/ VALIDITY PERIOD  <b>AWARD</b> : FAIRNESS/IMPARTIALITY/MERIT</p>						
<p><b>MINISTRY OF FINANCE &amp; PLANNING</b>  <b>JAMAICA SOCIAL INVESTMENT FUND (JSIF)</b>  <b>Galloway Basic School Construction</b>  Construction of a new three-bedroom block, with kitchen and sanitary facilities.  Galloway, Westmoreland  Contract Sum: \$8.11M</p>		<p>Following a public invitation to tender in the Herald and Gleaner on 5<sup>th</sup> June, 2005, four (4) tenders were received at the public opening on 8<sup>th</sup> September, 2005. All four tenders were responsive, and the following represented the three lowest tenders.</p> <table style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 60%;">Howard Construction Co.</td> <td style="width: 40%;">\$8,117,587.50</td> </tr> <tr> <td>Garan-Tee Construction Co. Ltd.</td> <td>\$8,523,850.00</td> </tr> <tr> <td>D. Bissasor Associate Ltd.</td> <td>\$8,537,048.46.</td> </tr> </table> <p>From information observed, all tenderers had the requisite technical expertise and access to relevant equipment. The tenderers all showed an acceptable track record of dealing with similar projects.</p> <p>Howard Construction Co. satisfied all other criteria and was awarded the contract in the sum of \$8,117,587.50. We have concluded from our observation that the process of selection was in keeping with the stipulated government guidelines, and the final result was fair and based on merit.</p>	Howard Construction Co.	\$8,117,587.50	Garan-Tee Construction Co. Ltd.	\$8,523,850.00	D. Bissasor Associate Ltd.	\$8,537,048.46.
Howard Construction Co.	\$8,117,587.50							
Garan-Tee Construction Co. Ltd.	\$8,523,850.00							
D. Bissasor Associate Ltd.	\$8,537,048.46.							

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

**KEY: N/A - NOT AVAILABLE**

<b><u>BASIC INFORMATION</u></b>		<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b>
CLIENT MINISTRY EXECUTING AGENCY PROJECT NAME/DESCRIPTION LOCATION		<p><b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION</p> <p><b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/ EVALUATION/ VALIDITY PERIOD</p> <p><b>AWARD</b> : FAIRNESS/IMPARTIALITY/MERIT</p>
<p><b>MINISTRY OF FINANCE &amp; PLANNING</b></p> <p>JAMAICA SOCIAL INVESTMENT FUND (JSIF)</p> <p><b>Masefield Basic School</b></p> <p>Construction of a standard two-classroom, equipped basic school to accommodate approximately 64 children from Top Road, Develand, Fullersfield, and Delf, in the parish of Westmoreland.</p> <p>Masefield Basic School Westmoreland</p> <p>Contract Sum: \$8.94M</p>		<p>The Office of the Prime Minister and the International Bank for Reconstruction and Development (IBRD) through the Jamaica Social Investment Fund (JSIF), invited tenders via The Daily Gleaner and The Herald on 5<sup>th</sup> June, 2005, with instructions to return documents by 6<sup>th</sup> July, 2005.</p> <p>Four (4) contractors responded to the Invitation and submitted tenders. The tenders were opened on the 13<sup>th</sup> July, in the conference room, at the Jamaica Social Investment Fund Building, 1<sup>C</sup>-1<sup>F</sup> Pawsey Road, Kingston 5, Jamaica.</p> <p>Based on the analysis and the review of the submissions, Garan-Tee Construction Company, the lowest responsive tenderer, was recommended for award of the contract, for the sum of \$8,946,985.00.</p> <p>The tender procedure was executed within the ambit of the Government Procurement Policy, and was based on merit.</p>

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

KEY: N/A - NOT AVAILABLE

<b><u>BASIC INFORMATION</u></b>		<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b>
CLIENT MINISTRY EXECUTING AGENCY PROJECT NAME/DESCRIPTION LOCATION		<p><b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION</p> <p><b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/ EVALUATION/ VALIDITY PERIOD</p> <p><b>AWARD</b> : FAIRNESS/IMPARTIALITY/MERIT</p>
<p><b>MINISTRY OF FINANCE &amp; PLANNING</b></p> <p>JAMAICA SOCIAL INVESTMENT FUND (JSIF)</p> <p><b>Hurricane Ivan Repair Cascade Primary School</b></p> <p>Rehabilitation of the existing building, and construction of a new toilet block.</p> <p>Cascade Primary School Portland</p> <p>Contract Sum: \$4.28M</p>		<p>The Office of the Prime Minister and the International Bank for Reconstruction and Development (IBRD), through the Jamaica Social Investment Fund (JSIF), invited tenders, via The Daily Gleaner and The Herald, on 19<sup>th</sup> December, 2004, with instructions to return documents by 5<sup>th</sup> January, 2005.</p> <p>Two (2) contractors submitted tenders and both were opened on 5<sup>th</sup> January, 2005 in the conference room, at the Jamaica Social Investment Fund Building, 1<sup>C</sup>-1<sup>F</sup> Pawsey Road, Kingston 5, Jamaica.</p> <p>Garan-Tee Construction Company, being the lowest responsive tender, and having met all other stipulations, was awarded the contract for a sum of \$4,287,287.70.</p> <p>The tender procedure was executed within the ambit of the Procurement Policy, and was based on merit.</p>

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

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<b><u>BASIC INFORMATION</u></b>		<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b>
CLIENT MINISTRY EXECUTING AGENCY PROJECT NAME/DESCRIPTION LOCATION		<p><b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION</p> <p><b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/ EVALUATION/ VALIDITY PERIOD</p> <p><b>AWARD</b> : FAIRNESS/IMPARTIALITY/MERIT</p>
<p><b>MINISTRY OF FINANCE &amp; PLANNING</b></p> <p>JAMAICA SOCIAL INVESTMENT FUND (JSIF)</p> <p><b>Baxter's Mountain All-Age School</b></p> <p>The works involve the rehabilitation of the existing building and sanitary facilities</p> <p>St. Mary</p> <p>Contract Sum: \$4.07M</p>		<p>An invitation to tender was advertised in The Sunday Gleaner of 19<sup>th</sup> December, 2004 for contractors to tender on the contract. The tender document was available the following day, with returns to be made by 12:00 noon on 5<sup>th</sup> January, 2005.</p> <p>Three (3) tenders were recorded at the public opening on 5<sup>th</sup> January, 2005.</p> <p>The evaluation included a post qualification process. Two tenders did not satisfy the eligibility criteria, and were given no further consideration in the process.</p> <p>Arithmetical checks revealed no errors in the remaining responsive tender from Garan-Tee Construction Company Ltd., which was 10.17% above the pre-tender estimate.</p> <p>The contract was awarded to Garan-Tee Construction Company Ltd., which had the only responsive tender after evaluation.</p> <p>The tender process was fair, and the award was based on merit.</p>

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

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<b><u>BASIC INFORMATION</u></b>		<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b>
CLIENT MINISTRY EXECUTING AGENCY PROJECT NAME/DESCRIPTION LOCATION		<p><b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION</p> <p><b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/ EVALUATION/ VALIDITY PERIOD</p> <p><b>AWARD</b> : FAIRNESS/IMPARTIALITY/MERIT</p>
<b>MINISTRY OF FINANCE &amp; PLANNING</b> JAMAICA SOCIAL INVESTMENT FUND (JSIF) <b>New Road Domestic Water Supply Upgrade</b> The works involve the rehabilitation of a water supply system, owned and operated by the National Water Commission. It further involves the installation of a pumping unit, along with switchgear, a storage tank, and distribution pipelines with laterals.  St. Mary Contract Sum: \$7.25M		<p>An invitation to tender was advertised in the local newspapers on 13<sup>th</sup> February, 2005, for contractors to tender on this project.</p> <p>The return date for the tenders was 16<sup>th</sup> March, 2005. Three tenders were opened immediately following the noon deadline.</p> <p>The three tenders were evaluated, with two satisfying the eligibility criteria. The other tenderer was not registered with the National Contracts Committee, hence the tender was rejected.</p> <p>Arithmetical checks of the tenders revealed errors. Bacchus Engineering was 3.95% lower than the pre-tender estimate. The next best tender was 17.95% higher than the pre-estimate.</p> <p>The contract was awarded to Bacchus Engineering Works Ltd., which had the lower tender.</p> <p>The tender process was fair, and the award was based on merit.</p>

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

KEY: N/A - NOT AVAILABLE

<b><u>BASIC INFORMATION</u></b>		<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b>
CLIENT MINISTRY EXECUTING AGENCY PROJECT NAME/DESCRIPTION LOCATION		<p><b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION</p> <p><b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/ EVALUATION/ VALIDITY PERIOD</p> <p><b>AWARD</b> : FAIRNESS/IMPARTIALITY/MERIT</p>
<p><b>MINISTRY OF FINANCE &amp; PLANNING</b></p> <p>JAMAICA SOCIAL INVESTMENT FUND (JSIF)</p> <p><b>Hurricane Ivan Repairs Wiese Road Basic School</b></p> <p>The works involve the rehabilitation of the existing building and sanitary facilities.</p> <p>Bull Bay. St. Andrew</p> <p>Contract Sum: \$7.89M</p>		<p>An invitation to tender was published in the local newspapers, on 23<sup>rd</sup> December, 2004, for contractors to submit tenders for the repairs for this school. The deadline for return of the tenders was 12:00 noon, on 10<sup>th</sup> January, 2005.</p> <p>Only one tender was received at the public opening of tenders, which took place on the return date.</p> <p>The tender from Garan-Tee Construction was responsive and comparable with the pre-tender estimate. The evaluation report recommended award of the contract to Garan-Tee, which appeared to be a fair decision.</p> <p>The National Contracts Commission endorsed the recommendation on 21<sup>st</sup> February, 2005.</p>

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

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<b><u>BASIC INFORMATION</u></b>		<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b>
CLIENT MINISTRY EXECUTING AGENCY PROJECT NAME/DESCRIPTION LOCATION		<p><b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION</p> <p><b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/ EVALUATION/ VALIDITY PERIOD</p> <p><b>AWARD</b> : FAIRNESS/IMPARTIALITY/MERIT</p>
<p><b>MINISTRY OF FINANCE &amp; PLANNING</b></p> <p>TAX ADMINISTRATION SERVICES DEPARTMENT</p> <p><b>Generator Set and Controls</b></p> <p>Supply and installation of stand-by Generator set and controls at three locations of the Inland Revenue Departments.</p> <p>St. Ann's Bay, Mandeville and Savanna-La-Mar</p> <p>Contract Sum: US\$0.1M</p>		<p>The tender for Generator Set and Controls. was published in the Sunday Gleaner, 5<sup>th</sup> December, 2004, and the deadline for return of tenders was 24<sup>th</sup> December, 2004, at 10:00 a.m. The tender period was extended to 5th January, 2005, at the same time, and opening of tenders took place at 10:20 a.m.</p> <p>There was a discrepancy between the advertised tender security amount and that stated in the tender document. The advertised amount was \$100,000.00 but a tenderer submitted \$50,000.00 as indicated in the tender document. As provided for in the guidelines, the amount in the document stands as the security.</p> <p>The documents of the sole tenderer, Thomas Hamilton &amp; Associates, were evaluated, and they were recommended for award of the contract. The National Contracts Commission endorsed the award on 24<sup>th</sup> March, 2005.</p> <p>The tender process was fair, and the award was based on merit.</p>

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

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<b><u>BASIC INFORMATION</u></b>		<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b>
CLIENT MINISTRY EXECUTING AGENCY PROJECT NAME/DESCRIPTION LOCATION		<p><b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION</p> <p><b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/ EVALUATION/ VALIDITY PERIOD</p> <p><b>AWARD</b> : FAIRNESS/IMPARTIALITY/MERIT</p>
<p><b>MINISTRY OF HEALTH</b></p> <p>NATIONAL BLOOD TRANSFUSION SERVICE</p> <p><b>Procurement of Blood Bags</b></p> <p>To supply blood bags for two (2) years to the National Blood Transfusion Services.</p> <p>21 Slipe Pen Rd., Kingston 5 Kingston</p> <p>Contract Sum: \$22.26M</p>		<p>An invitation to tender for the project was advertised in the Sunday Gleaner on 27<sup>th</sup> February, 2005 and return of tenders was scheduled for 21<sup>st</sup> March, 2005. The tender opening was erroneously scheduled for 12:30 a.m. and later amended to 12:15 p.m.</p> <p>Four tenders which were received at an earlier date were opened and evaluated. The disqualification of two tenders was due to non-compliance to specification. As a result, their financial tenders were not accepted for further consideration.</p> <p>The evaluation of the remaining two tenders resulted in a recommendation award of the contract to Vital Med Distributors Ltd., which was ranked higher in the overall assessment than Scientific &amp; Medical Supplies, the tenderer with the lower price.</p> <p>The tender procedure was fair, and the award was based on merit.</p>

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

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<b><u>BASIC INFORMATION</u></b>		<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b>
CLIENT MINISTRY EXECUTING AGENCY PROJECT NAME/DESCRIPTION LOCATION		<p><b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION</p> <p><b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/ EVALUATION/ VALIDITY PERIOD</p> <p><b>AWARD</b> : FAIRNESS/IMPARTIALITY/MERIT</p>
<p><b>MINISTRY OF HEALTH</b> SOUTHERN REGIONAL HEALTH AUTHORITY</p> <p><b>Hurricane Damage Repairs to Lionel Town Hospital</b> The repair of roofs on a number of buildings at the hospital, inclusive of rehabilitation works to nurses' quarters.</p> <p>Lionel Town, Clarendon Contract Sum: \$8.60M</p>		<p>A selective tender was advertised nationally on 5<sup>th</sup> May, 2005, and four (4) contractors returned completed tenders at the scheduled public opening on 20<sup>th</sup> May, 2005.</p> <p>All four (4) tenders were responsive, and thus subjected to detailed evaluation.</p> <p>The NCC endorsed the recommendation for the award of the contract to the lowest responsive tenderer. The contract was awarded to L.C. Housing Extension Ltd.</p> <p>The procedure adopted was fair and impartial, and the award was based on merit.</p>

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

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<u>BASIC INFORMATION</u>		<u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u>
CLIENT MINISTRY EXECUTING AGENCY PROJECT NAME/DESCRIPTION LOCATION		<p><b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION</p> <p><b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/ EVALUATION/ VALIDITY PERIOD</p> <p><b>AWARD</b> : FAIRNESS/IMPARTIALITY/MERIT</p>
<p><b>MINISTRY OF HEALTH</b> SOUTHERN REGIONAL HEALTH AUTHORITY (SRHA)</p> <p><b>Hurricane Damage Repairs -- Black River Hospital</b> The repair, renovation, and extension of the operating theatre, inclusive of repairs to existing covered walkways.</p> <p>Black River, St. Elizabeth</p> <p>Contract Sum: \$9.99M</p>		<p>In an apparent confusion of the terminology, SRHA mistakenly sought, and received permission from the NCC to do a selective tender, when they had intended to conduct a limited tender. Three (3) NCC registered contractors were invited via letters dated 23<sup>rd</sup> February, 2005 to submit tenders by 9<sup>th</sup> March, 2005. All three returned responsive tenders at the scheduled public opening, and were subjected to detailed evaluation.</p> <p>This resulted in a recommendation for the award to the lowest responsive tender, submitted by Patrick Sweetland.</p> <p>This recommendation was at first rejected by the NCC, for failure to seek their approval before conducting a limited tender. It was at this stage that SRHA realized their error and appealed to the NCC, which endorsed the award, after further examination. The contract was subsequently awarded to Patrick Sweetland in the amount of \$9,995,093.00.</p> <p>Despite the error, the tender procedure was fair and impartial, and the award was based on merit.</p>

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

KEY: N/A - NOT AVAILABLE

<b><u>BASIC INFORMATION</u></b>		<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b>
CLIENT MINISTRY EXECUTING AGENCY PROJECT NAME/DESCRIPTION LOCATION		<p><b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION</p> <p><b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/ EVALUATION/ VALIDITY PERIOD</p> <p><b>AWARD</b> : FAIRNESS/IMPARTIALITY/MERIT</p>
<p><b>MINISTRY OF HEALTH</b> SOUTHERN REGIONAL HEALTH AUTHORITY</p> <p><b>Renovation of Post Natal Unit Mandeville Hospital</b> Renovation works include the erection of partitions, installation of medical gases, associated mechanical and electrical works, and the construction of external stairs.</p> <p>Mandeville, Manchester</p> <p>Contract Sum: \$5.09M</p>		<p>A selective tender via national advertisement was carried out during the period 3<sup>rd</sup> December, 2003, to 16<sup>th</sup> January, 2004. Five (5) contractors returned completed tenders at the scheduled public opening, but one was deemed non-responsive, for failure to submit proof of NCC registration.</p> <p>Subsequent detailed evaluations resulted in a recommendation for the award of contract to the lowest responsive tender.</p> <p>The NCC endorsed the recommendation, and the contract was subsequently awarded to Island Woods Development Ltd.</p> <p>The procedure adopted was fair, impartial, and the award was based on merit.</p>

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

KEY: N/A - NOT AVAILABLE

<b><u>BASIC INFORMATION</u></b>		<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b>
<b>CLIENT MINISTRY</b> <b>EXECUTING AGENCY</b> <b>PROJECT NAME/DESCRIPTION</b> <b>LOCATION</b>		<p><b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION  <b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/  EVALUATION/ VALIDITY PERIOD  <b>AWARD</b> : FAIRNESS/IMPARTIALITY/MERIT</p>
<p><b>MINISTRY OF HEALTH</b>  SOUTHERN REGIONAL HEALTH AUTHORITY</p> <p><b>Provision of security services at Mandeville Hospital</b>  The SRHA proposed to procure private security services for Mandeville Hospital.</p> <p>Manchester</p> <p>Contract Sum: \$39.01M</p>		<p>An invitation was placed in the Daily Gleaner for security firms to tender on four hospital security packages, to be priced separately.</p> <p>The period for the return of tenders was extended from 15<sup>th</sup> February, 2005 to 18<sup>th</sup> February, 2005. A public opening of the tenders on the return date was scheduled to commence after the closing time, at 11:15 a.m.</p> <p>One of two tenders , which would have been late, was accepted by the Director of Operations and Maintenance for the SRHA, after the closing time of 11:00 a.m. She was reminded that the individual, although on the compound, was late by a few minutes in submitting the documents. The tender was not accepted, and subsequently returned.</p> <p>Only two members of the opening committee were present, and it was pointed out that a minimum of three persons was needed in order to be compliant with the guidelines. An additional colleague was, at that point, added to the committee.</p> <p>The technical and financial proposals for the four hospitals were then read and recorded separately.</p> <p>The list of items to be submitted was indicated with numerals on the tender opening form. After the evaluation of the tenders for this hospital, Sentinel Stanguard &amp; Investigation Ltd., which was the lowest tender submitted, and technically qualified, was awarded the contract. The NCC endorsed the award, with instructions for it to be forwarded to Cabinet for its approval.</p> <p>The tender procedure was fair, and the award was based on merit.</p>

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

KEY: N/A - NOT AVAILABLE

<b><u>BASIC INFORMATION</u></b>		<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b>
<b>CLIENT MINISTRY</b> <b>EXECUTING AGENCY</b> <b>PROJECT NAME/DESCRIPTION</b> <b>LOCATION</b>		<p><b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION  <b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/  EVALUATION/ VALIDITY PERIOD  <b>AWARD</b> : FAIRNESS/IMPARTIALITY/MERIT</p>
<p><b>MINISTRY OF HEALTH</b>  SOUTHERN REGIONAL HEALTH AUTHORITY  <b>Provision of security services at May Pen Hospital</b>  The SRHA proposed to procure private security services for May Pen Hospital.</p> <p>Clarendon  Contract Sum:\$25.75M</p>		<p>An invitation was placed in the Daily Gleaner for security firms to tender on four hospital security packages, to be priced separately.</p> <p>The period for the return of tenders was extended from 15<sup>th</sup> February, 2005 to 18<sup>th</sup> February, 2005. A public opening of the tenders on the return date was scheduled to commence after the closing time, at 11.15 a.m.</p> <p>One of two tenders, which would have been late, was accepted by the Director of Operations and Maintenance for the SRHA, after the closing time of 11:00 a.m. She was reminded that the individual, although on the compound, was actually late by a few minutes in submitting the documents as the document was not in the box at closing time. The tender was not accepted, and subsequently returned.</p> <p>Only two members of the opening committee were present, and it was pointed out that a minimum of three persons was needed in order to be compliant with the guidelines. An additional colleague was, at that point, added to the committee.</p> <p>The technical and financial proposals for the four hospitals were then read, and recorded separately.</p> <p>The list of items to be submitted was indicated with numerals on the tender opening form. After the evaluation of the tender of this hospital, Sentinel Stangaurd &amp; Investigation Ltd., which was the lowest tender submitted, and technically qualified, was awarded the contract. The NCC endorsed the award, with instructions for it to be forwarded to Cabinet for its approval.</p> <p>The tender procedure was fair, and the award was based on merit.</p>

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

KEY: N/A - NOT AVAILABLE

<b><u>BASIC INFORMATION</u></b>		<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b>
CLIENT MINISTRY EXECUTING AGENCY PROJECT NAME/DESCRIPTION LOCATION		<p><b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION  <b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/  <b>EVALUATION/ VALIDITY PERIOD</b>  <b>AWARD</b> : FAIRNESS/IMPARTIALITY/MERIT</p>
<p><b>MINISTRY OF HEALTH</b>  <b>SOUTHERN REGIONAL HEALTH AUTHORITY</b>  <b>Provision of security services at Black River Hospital</b>  The SRHA proposed to procure private security services for Black River Hospital.</p> <p>St. Elizabeth  Contract Sum:\$7.29M</p>		<p>An invitation was placed in the Daily Gleaner for security firms to tender on four hospital security packages, to be priced separately.</p> <p>The period for the return of tenders was extended from 15<sup>th</sup> February, 2005 to 18<sup>th</sup> February, 2005. A public opening of the tenders on the return date was scheduled to commence after the closing time, at 11:15 a.m.</p> <p>One of two tenders, which would have been late, was accepted by the Director of Operations and Maintenance for the SRHA, after the closing time of 11:00 a.m. She was reminded that the individual, although on the compound, was actually late by a few minutes in submitting the documents, as the document was not in the box at closing time. The tender was not accepted, and subsequently returned.</p> <p>Only two members of the opening committee were present, and it was pointed out that a minimum of three persons were needed in order to be compliant with the guidelines. An additional colleague was, at that point, added to the committee.</p> <p>The technical and financial proposals for the four hospitals were then read, and recorded separately.</p> <p>The list of items to be submitted was indicated with numerals on the tender opening form. After the evaluation of the tender of this hospital, Sentinel Stanguard &amp; Investigation Ltd., which was the lowest tender submitted and technically qualified, was awarded the contract. The NCC endorsed the award, with instructions for it to be forwarded to Cabinet for its approval.</p> <p>The tender procedure was fair, and the award was based on merit.</p>
<b>MINISTRY OF HEALTH</b>		

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

KEY: N/A - NOT AVAILABLE

<b><u>BASIC INFORMATION</u></b>		<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b>
<b>CLIENT MINISTRY</b>		<b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION
<b>EXECUTING AGENCY</b>		<b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/ EVALUATION/ VALIDITY PERIOD
<b>PROJECT NAME/DESCRIPTION</b>		<b>AWARD</b> : FAIRNESS/IMPARTIALITY/MERIT
SOUTHERN REGIONAL HEALTH AUTHORITY  <b>Provision of security services at Percy Junor Hospital</b> The SRHA proposed to procure private security services for Percy Junor Hospital.	Manchester  Contract Sum: \$10.93M	An invitation was placed in the Daily Gleaner for security firms to tender on four hospital security packages, to be priced separately.  The period for the return of tenders was extended from 15 <sup>th</sup> February, 2005 to 18 <sup>th</sup> February, 2005. A public opening of the tenders on the return date was scheduled to commence after the closing time, at 11:15 a.m.  One of two tenders , which would have been late, was accepted by the Director of Operations and Maintenance for the SRHA, after the closing time of 11:00 a.m. The Director was reminded that the individual, although on the compound, was actually late by a few minutes in submitting the documents, as the document was not in the box at closing time. The tender was not accepted, and therefore returned.  Only two members of the opening committee were present, and it was pointed out that a minimum three persons was needed in order to be compliant with the guidelines. An additional colleague was, at that point, added to the committee.  The technical and financial proposals for the four hospitals were then read and recorded separately.  The list of items to be submitted was indicated with numerals on the tender opening form. After the evaluation of the tenders of this hospital, Sentinel Stanguard & Investigation Ltd., which was the lowest tender submitted, and technically qualified, was awarded the contract. The NCC endorsed the award, with instructions for it to be forwarded to Cabinet for its approval.  The tender procedure was fair, and the award was based on merit.
<b>MINISTRY OF HEALTH</b>		

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

KEY: N/A - NOT AVAILABLE

<b><u>BASIC INFORMATION</u></b>		<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b>
<b>CLIENT MINISTRY</b>		<b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION
<b>EXECUTING AGENCY</b>		<b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/ EVALUATION/ VALIDITY PERIOD
<b>PROJECT NAME/DESCRIPTION</b>		<b>AWARD</b> : FAIRNESS/IMPARTIALITY/MERIT
WESTERN REGIONAL HEALTH AUTHORITY  <b>Rehabilitation of the Main Ward, Falmouth Hospital</b> The renovation of damaged roofs inclusive of the installation of new ceilings, painting, electrical installation, and related works.	Falmouth, Trelawny  Contract Sum: \$6.83M	An invitation to tender was advertised nationally on 21 <sup>st</sup> February, 2005, for the works and, although five (5) documents were purchased, only one (1) was recorded at the public opening on 14th March, 2005.  The tender was deemed to be non-responsive, due to the absence of financial information. However, because of the urgency of the works, the WRHA sought permission, from the National Contracts Commission (NCC), to evaluate the tender. The NCC granted permission in the absence of other tenders, and due to the urgency to reopen the female ward (closed as a result of hurricane damages), which was a component of the project.  The subsequent evaluation resulted in a recommendation for the award to be made to ASB Construction.  The decision of the NCC constitutes a departure from the guidelines which prohibit non-responsive tenders from consideration for a contract award. It is therefore necessary for the NCC, in such cases, to adequately document the reasons and circumstances, under which this rule was waived, as this could set a precedent and lead to possible future abuse.  The tender procedure was fair, and the award was based on merit.
<b>MINISTRY OF HEALTH</b>		

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

KEY: N/A - NOT AVAILABLE

<b><u>BASIC INFORMATION</u></b>		<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b>
<b>CLIENT MINISTRY</b>		<b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION
<b>EXECUTING AGENCY</b>		<b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/ EVALUATION/ VALIDITY PERIOD
<b>PROJECT NAME/DESCRIPTION</b>		<b>AWARD</b> : FAIRNESS/IMPARTIALITY/MERIT
<b>LOCATION</b>		
WESTERN REGIONAL HEALTH AUTHORITY  <b>Rehabilitation of Maternity Ward – Noel Holmes Hospital</b>  The renovation of damaged roofs, inclusive of the replacing of electrical installation, and painting.	Lucea, Hanover  Contract Sum: \$6.51M	A selective tender was advertised nationally on 21 <sup>st</sup> February, 2005, and two (2) contractors returned completed tenders at the scheduled public opening on 14 <sup>th</sup> March, 2005.  One (1) tender was deemed non-responsive for failure to produce requested financial information. Despite this, the consultant Quantity Surveyor evaluated both tenders. Fortunately the non-responsive tender was improperly priced and therefore was not considered for the award. While the consultant should not have evaluated a non-responsive tender, WRHA should not have cleared this tender for evaluation in the first place.  The evaluation resulted in a recommendation for the award to be made to the only responsive tender. The NCC endorsed this recommendation, thereby paving the way for the contract to be awarded.  Despite the mentioned departure in the evaluation process, the award decision was fair, impartial, and based on merit.
<b>MINISTRY OF HEALTH</b>		

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

KEY: N/A - NOT AVAILABLE

<b><u>BASIC INFORMATION</u></b>		<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b>
CLIENT MINISTRY EXECUTING AGENCY PROJECT NAME/DESCRIPTION LOCATION		<p><b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION</p> <p><b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/ EVALUATION/ VALIDITY PERIOD</p> <p><b>AWARD</b> : FAIRNESS/IMPARTIALITY/MERIT</p>
NORTH EAST REGIONAL HEALTH AUTHORITY (NERHA)  <b>Expansion of the Male Medical Ward - St. Ann's Bay Hospital</b>  The alteration and expansion of the existing building to include new roofing, floors, windows, doors, walkways, medical gas, electrical and plumbing installation, and related works.  St. Ann's Bay, St. Ann  Contract Sum: \$ 19.31M		<p>A selective tender was advertised nationally on 23<sup>rd</sup> July, 2003, and seven (7) firms returned completed tenders at the scheduled public opening on 21<sup>st</sup> August, 2003.</p> <p>The evaluation was conducted and the lowest responsive tender was recommended for the award of the contract. Up to that point, the process was conducted in adherence to the GOJ procurement procedures. Thereafter, it departed from accepted procedures. The contract was not presented to the NCC for endorsement, neither was it sent to parliament for their approval, as required for all contracts above \$15 million.</p> <p>After protracted delays purportedly, due to paper work within the Ministry of Health, the contract was signed on 23<sup>rd</sup> December, 2003. This was done without the knowledge of this Office, despite the fact that representatives had attended the tender opening, and had indicated an interest to continue monitoring.</p> <p>Whilst the process of award was based on impartiality and merit, it did not satisfy the need for transparency.</p>
<b>MINISTRY OF LABOUR &amp; SOCIAL; SECURITY</b>		

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**PRE-CONTRACT PROCESS**

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<b><u>BASIC INFORMATION</u></b>		<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b>
<b>CLIENT MINISTRY</b>		<b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION
<b>EXECUTING AGENCY</b>		<b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/ EVALUATION/ VALIDITY PERIOD
<b>PROJECT NAME/DESCRIPTION</b>		<b>AWARD</b> : FAIRNESS/IMPARTIALITY/MERIT
NATIONAL INSURANCE FUND  <b>Insurance placement</b> <b>2005/2006 -2007/2008, for the assets of the fund.</b>	Kingston	An invitation to tender for insurance placement was advertised in the Daily Gleaner dated 16 <sup>th</sup> January, 2005 for registered insurance companies and brokers. The Ministry was informed that tenderers should be registered with the National Contracts Commission (NCC).  The deadline for return of tenders was set for 3:00 p.m., on 8 <sup>th</sup> February, 2005. At the public opening, five (5) Insurance Brokers submitted a total of 14 proposals. A that point, the need for NCC registration was reaffirmed to the tender official as being necessary to do business with the Government.  Tenderers were provided with insurance specifications and instructions. In addition, the Ministry had reportedly prepared an addendum regarding the necessity for NCC registration and conveyed this to tenderers. Nevertheless, NCC registration was disregarded at the opening, and not recorded.  Actuarial review of the proposals was conducted by Coke & Associates/Eckler Partners Limited, and the report recommended Marathon Insurance Brokers Ltd. for the three-year contract in the amount of \$ 10.342M, for the first year, and Globe Insurance Co. Ltd. as the insurer.  The recommendation for the award was endorsed by the NCC, by letter dated 29 <sup>th</sup> April, 2005.  The tender procedure was fair, and the award was based on merit.
Contract Sum: \$10.34M		
<b>MINISTRY OF LAND AND ENVIRONMENT</b>		

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**PRE-CONTRACT PROCESS**

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CLIENT MINISTRY EXECUTING AGENCY PROJECT NAME/DESCRIPTION LOCATION		<p><b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION</p> <p><b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/ EVALUATION/ VALIDITY PERIOD</p> <p><b>AWARD</b> : FAIRNESS/IMPARTIALITY/MERIT</p>
NATIONAL LAND AGENCY  <b>UPS Procurement and Installation</b>  Provision of equipment, and services, for the implementation of UPS infrastructure.  Kingston  Contract Sum: \$13.79M		<p>An invitation to tender was advertised in the Daily Gleaner on the 10<sup>th</sup> and 14<sup>th</sup> August, 2005 for this project. Tender documents were to be submitted by 2:00 p.m. on 9<sup>th</sup> September, 2005.</p> <p>Following the issue of two addenda and the return of the documents, four tenders were recorded and were publicly opened.</p> <p>One tender was rejected because tenderer's National Contracts Commission registration certificate had expired. In addition to cost, the evaluation process included criteria for technical compliance, and utilized a weighting system to rank the tenderer in each category. Innovative Corporate Solutions Co. Ltd. (ISCL) scored 88.34 points in the assessment, with the nearest rival scoring a close 88.30. Had a benefit analysis been applied, the award may have gone to the rival company, whose tender was \$1.59 million less than ISCL.</p> <p>The contract was endorsed by the NCC on 21<sup>th</sup> December, 2005.</p>

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**PRE-CONTRACT PROCESS**

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CLIENT MINISTRY EXECUTING AGENCY PROJECT NAME/DESCRIPTION LOCATION		<p><b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION</p> <p><b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/ EVALUATION/ VALIDITY PERIOD</p> <p><b>AWARD</b> : FAIRNESS/IMPARTIALITY/MERIT</p>
<p><b>MINISTRY OF LOCAL GOVERNMENT COMMUNITY DEVELOPMENT &amp; SPORTS</b>  (MLGCD&amp;S)</p> <p><b>Parish Infrastructure Development Project</b>  <b>PIDP/04/66</b></p> <p>Realignment and reshaping of the carriageway, including initial cleanup and desilting of the road reservation; provision of base course and double surface dressing, including asphaltic concrete in selected locations.</p> <p>Beacon Hill Road, St. Thomas.</p> <p>Contract Sum: \$7.97M</p>		<p>The Ministry invited tenders for the rehabilitation of damaged roads in the parish of St. Thomas.</p> <p>The invitation for tenders was advertised in two local newspapers over a one-week period. Tender documents became available on Monday, 31<sup>st</sup> May, 2004 from the Ministry's office.</p> <p>The tender documents were publicly opened on Wednesday, 20<sup>th</sup> June, 2004, at the Ministry, in the presence of staff representatives and contractors.</p> <p>Of the 13 firms that returned tender documents, only one was disqualified. That firm did not submit a valid tax compliance certificate.</p> <p>Following the evaluation of all the responsive tenders in accordance with the GoJ procurement standards and the lending institution's criteria, it was recommended that Ronham &amp; Associates Limited be recommended for the award of contract. This contract was endorsed by the NCC on 20<sup>th</sup> October, 2004.</p> <p>The procedure adopted was fair, and the award was based on merit.</p>

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<b><u>BASIC INFORMATION</u></b>		<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b>
CLIENT MINISTRY EXECUTING AGENCY PROJECT NAME/DESCRIPTION LOCATION		<p><b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION</p> <p><b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/ EVALUATION/ VALIDITY PERIOD</p> <p><b>AWARD</b> : FAIRNESS/IMPARTIALITY/MERIT</p>
<p><b>MINISTRY OF LOCAL GOVERNMENT COMMUNITY DEVELOPMENT &amp; SPORTS</b>  (MLGCD&amp;S)</p> <p><b>Parish Infrastructure Development Project</b></p> <p><b>PIDP/04/68</b></p> <p>Rehabilitation of roadway to include, but not to be limited to the re-alignment, re-shaping of carriage way; provision of base course and double surface dressing, as well as the construction of new drains, culverts and catch basin.</p> <p>Belle Castle Road, Benjamin Hill Road, Stanton - Harcourt Portland</p> <p>Contract Sum: \$18.53M</p>		<p>The Ministry, under the Parish Infrastructure Development programme funded by the Government of Jamaica (GoJ) and Inter American Development Bank (IDB), invited tenders via the two daily newspapers on 30<sup>th</sup> May and 2<sup>nd</sup> June, 2004, with instructions to return documents by 30<sup>th</sup> June, 2004.</p> <p>Nine (9) contractors responded to the Invitation and submitted tenders. The tenders were publicly opened on 30<sup>th</sup> June, 2004.</p> <p>Based on the criteria listed in the tender document, eight (8) tenders were considered responsive. Construction Solution, being the lowest responsive tender and having met all other stipulations, was awarded the contract for the sum of \$18,534,675.00.</p> <p>Examination of this tender concluded that the analysis and tender procedure were executed within the ambit of the Government Procurement Policy.</p>

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

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<b><u>BASIC INFORMATION</u></b>		<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b>
CLIENT MINISTRY EXECUTING AGENCY PROJECT NAME/DESCRIPTION LOCATION		<p><b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION</p> <p><b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/ EVALUATION/ VALIDITY PERIOD</p> <p><b>AWARD</b> : FAIRNESS/IMPARTIALITY/MERIT</p>
<p><b>MINISTRY OF LOCAL GOVERNMENT COMMUNITY DEVELOPMENT &amp; SPORTS</b>  (MLGCD&amp;S)</p> <p><b>Road Rehabilitation in the parish of St Mary</b></p> <p>Rehabilitation of roadway including realigning and shaping carriageway, de-silting base course, double surface dressing, asphalt paving, culverts, catchments basins, and retaining walls.</p> <p>Bonny Gate to Crescent St Mary</p> <p>Contract Sum: \$15.92M</p>		<p>European Union Stabex Fund had given the Government of Jamaica a Grant to effect repairs to the island's road network. One of the roads selected was along the stretch from Bonny Gate to Crescent, in the Parish of St Mary.</p> <p>By this Grant, the Ministry of Local Government invited tenders via the two daily newspapers on the 13<sup>th</sup> February 2005, with instructions for tenders to be returned by 14<sup>th</sup> March, 2005.</p> <p>Ten (10) contractors responded to the invitation. The tenders were publicly opened on 14<sup>th</sup> March, 2005.</p> <p>Four (4) tenders were considered non responsive, based on the criteria listed in the tender document.</p> <p>The lowest tender had an arithmetical error, which resulted in an increase, but the ranking of the tender was not affected by the addition.</p> <p>B.F. Pavement &amp; Construction met all the requirements, and hence was awarded the contract for the sum of \$15,926,240.00.</p> <p>Examination of this tender concluded that the analysis and tender procedure were executed within the ambit of the Government Procurement Policy.</p>

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<b><u>BASIC INFORMATION</u></b>		<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b>
CLIENT MINISTRY EXECUTING AGENCY PROJECT NAME/DESCRIPTION LOCATION		<p><b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION</p> <p><b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/ EVALUATION/ VALIDITY PERIOD</p> <p><b>AWARD</b> : FAIRNESS/IMPARTIALITY/MERIT</p>
<p><b>MINISTRY OF LOCAL GOVERNMENT COMMUNITY DEVELOPMENT &amp; SPORTS</b>  (MLGCD&amp;S)</p> <p><b>Road Rehabilitation</b>  Rehabilitation of roadway including: to realign and shape carriageway, de-silting base course, double surface dressing, asphalt paving, culverts, catchments basins, and retaining walls.</p> <p>Rodney Hall &amp; Shantalee Portland</p> <p>Contact Sum: \$13.92M</p>		<p>The Ministry, under the Parish Infrastructure Development Programme, funded by the Government of Jamaica (GoJ) and the Inter-American Development Bank (IDB), invited tenders via the two daily newspapers on 30<sup>th</sup> May and 2<sup>nd</sup> June, 2004, with instructions to return documents by 30<sup>th</sup> June, 2004.</p> <p>Nine (9) contractors submitted tenders. The tenders were publicly opened on 30<sup>th</sup> June, 2004.</p> <p>Eight (8) tenders were considered responsive, based on the criteria listed in the tender document.</p> <p>Construction Solutions was the lowest responsive tender and met all other stipulations. However, the PIDP Grade 1 rating limited the company to a maximum of contracts valuing \$24 million and so they could not be awarded the contract.</p> <p>Based on the analysis and the review, the agency recommended that the contract be awarded to Asphalting Specialist Co. Ltd., the next lowest tenderer, for the sum of \$13,920,212.00.</p> <p>Examination of this tender concluded that the analysis, and tender procedure were executed within the ambits of the Government Procurement Policy.</p>

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

KEY: N/A - NOT AVAILABLE

<b><u>BASIC INFORMATION</u></b>		<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b>
CLIENT MINISTRY	PRE-QUALIFICATION : INVITATION/EVALUATION	
EXECUTING AGENCY	TENDER : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/ EVALUATION/ VALIDITY PERIOD	
PROJECT NAME/DESCRIPTION	AWARD : FAIRNESS/IMPARTIALITY/MERIT	
LOCATION		
<p style="text-align: center;"><b>MINISTRY OF LOCAL GOVERNMENT COMMUNITY DEVELOPMENT &amp; SPORTS</b></p> <p><b>Infrastructure Development Of The Jamaica Fire Brigade</b></p> <p>To rehabilitate Fire Station inclusive of sanitary facilities, roofing, flooring infrastructure, and structural repairs.</p> <p>Falmouth Fire Station Trelawny Contract Sum: \$83.74M</p>	<p>The Government of Jamaica, through the Ministry of Local Government, Community Development and Sports, has embarked on a programme of infrastructure development of the Fire Brigade, with the Falmouth Fire Station being the first of a new prototype, standardized fire station building, to be constructed under this initiative.</p> <p>Invitations to tender were advertised in both the Daily Gleaner and the Jamaica Observer on 16<sup>th</sup> May and 18<sup>th</sup> May, 2005, with instructions to return documents by 17<sup>th</sup> June, 2005.</p> <p>Three (3) contractors responded to the invitation and submitted tenders. The tenders were opened on 17<sup>th</sup> June, 2005, in the conference room, on the second floor of the National Works Agency, 140 Maxfield Avenue, Kingston 10.</p> <p>Tank-Weld Limited, being the lowest responsive tender, and having met all other stipulations, was awarded the contract for a sum of \$83,741,503.61.</p> <p>Examination of this tender concluded that the analysis and tender procedure were executed within the ambit of the Government Procurement Policy.</p>	

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

KEY: N/A - NOT AVAILABLE

<b><u>BASIC INFORMATION</u></b>		<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b>
CLIENT MINISTRY EXECUTING AGENCY PROJECT NAME/DESCRIPTION LOCATION		<p><b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION</p> <p><b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/ EVALUATION/ VALIDITY PERIOD</p> <p><b>AWARD</b> : FAIRNESS/IMPARTIALITY/MERIT</p>
<p><b>MINISTRY OF TRANSPORT &amp; WORKS</b></p> <p>NATIONAL WORKS AGENCY</p> <p><b>Approach To Plantain Garden River Bridge</b></p> <p>To construct new road approach to include setting out and asphalt, as described.</p> <p>Bath, St. Thomas</p> <p>Contract Sum: \$14.99M</p>		<p>Advertisements were published in the local newspapers during December 2004 for contractors registered with the National Contracts Commission (NCC), who were tax compliant, to pre-qualify and tender on the works. The pre-qualification questionnaire and the tender document were to be placed in separate envelopes, and submitted in a third, sealed envelope by the return date, 28th December, 2004.</p> <p>Five contractors returned their documents before the 12:00 noon deadline, and the questionnaires were opened at 2:30 p.m. for evaluation. Two firms were non-responsive for failing to submit the required documents, and one firm did not attain the minimum score required to be pre-qualified.</p> <p>The tender opening record showed tenders from five contractors, but only two of these were eligible to have had their tenders opened at the public opening of tenders. However, during the evaluation process, the ineligible tenders were not analysed or mentioned in the report.</p> <p>The Agency breached standard procurement procedures when they opened tenders of the non-compliant tenderers. These tenders should have been returned unopened to the contractors, since they failed to pre-qualify.</p> <p>The Agency recommended that the contract be awarded to Alcar Construction and Haulage Company Limited, in the sum of \$14.,993,340.00.</p> <p>The recommendation was endorsed by the NCC at a meeting held on 11th May, 2005.</p>

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

KEY: N/A - NOT AVAILABLE

<b><u>BASIC INFORMATION</u></b>		<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b>
CLIENT MINISTRY EXECUTING AGENCY PROJECT NAME/DESCRIPTION LOCATION		<p><b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION</p> <p><b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/ EVALUATION/ VALIDITY PERIOD</p> <p><b>AWARD</b> : FAIRNESS/IMPARTIALITY/MERIT</p>
<b>MINISTRY OF TRANSPORT &amp; WORKS</b>  NATIONAL WORKS AGENCY  <b>Hurricane Ivan Relief Programme</b>  Construction Of Retaining Walls.  Wheelerfield Cedar Grove St Thomas  Contract Sum \$3.89M		<p>The Government of Jamaica had received a grant from the International Development Bank (IDB), to be used for the repairs to the island's road network, which was damaged during hurricane Ivan in September 2004.</p> <p>The National Works Agency invited tenders via the two daily newspapers on 21st December, 2004, with instructions for tenders to be returned by 5th January, 2005.</p> <p>Seven (7) contractors responded to the invitation. The tenders were publicly opened on 14th May, 2005 in the conference room, on the second floor of the National Works Agency, 140 Maxfield Avenue, Kingston 10.</p> <p>Two (2) tenders were considered non-responsive, based on the criteria listed in the tender document. K.K. Construction, which had the lowest tender rates for all critical items, concrete and rock rubble walls, was some 30% lower than the engineer's estimate. This raised concerns with the evaluation committee, resulting in the consideration of the next lowest tenderer, Alcar Construction. However, this contractor had already been awarded contracts of up to three times his grade limit.</p> <p>Walker &amp; Walker Construction Co Ltd., being the next lowest responsive tender, and having met all other stipulations, was awarded the contract for the sum of \$3,891,600.00.</p> <p>Examination of this tender concluded that, the analysis and tender procedure were executed as required by GoJ procurement policy.</p>

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

KEY: N/A - NOT AVAILABLE

<b><u>BASIC INFORMATION</u></b>		<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b>
CLIENT MINISTRY	PRE-QUALIFICATION	: INVITATION/EVALUATION
EXECUTING AGENCY	TENDER	: INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/ EVALUATION/ VALIDITY PERIOD
PROJECT NAME/DESCRIPTION	AWARD	: FAIRNESS/IMPARTIALITY/MERIT
LOCATION		
<b>MINISTRY OF TRANSPORT &amp; WORKS</b>  NATIONAL WORKS AGENCY  <b>Hurricane Ivan Relief Programme</b>  Construction Of retaining walls.		<p>The Government of Jamaica had received a grant from the International Development Bank (IDB), to be used for repairs to the island's road network, which was damaged during hurricane Ivan in September 2004.</p> <p>The National Works Agency invited tenders via the two daily newspapers on 21st December, 2004, with instructions for tenders to be returned by 5th January, 2005.</p> <p>Seven (7) contractors responded to the invitation. The tenders were publicly opened on 14th May, 2005 in the conference room, on the second floor of the National Works Agency, 140 Maxfield Avenue, Kingston 10.</p> <p>Two (2) tenders were considered non-responsive, based on the criteria listed in the tender document.</p> <p>Sanjon Construction Co. Ltd., being the lowest responsive tender and having met all other stipulations, was awarded the contract for the sum of \$4,109,760.00.</p> <p>Examination of this tender concluded that the analysis and tender procedure were executed as required by GoJ procurement policy.</p>

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

KEY: N/A - NOT AVAILABLE

<u>BASIC INFORMATION</u>		<u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u>
CLIENT MINISTRY	PRE-QUALIFICATION : INVITATION/EVALUATION	
EXECUTING AGENCY	TENDER : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/ EVALUATION/ VALIDITY PERIOD	
PROJECT NAME/DESCRIPTION	AWARD : FAIRNESS/IMPARTIALITY/MERIT	
LOCATION		
<b>MINISTRY OF TRANSPORT &amp; WORKS</b> NATIONAL WORKS AGENCY <b>Flood Damaged Road Rehabilitation Programme Trelawny</b> Realign, reshape carriageway, de-silting base course, double surface dressing, asphalt paving, install culverts, construct catchment basins and retaining walls. Albert Town - Troy Trelawny Contract Sum: \$21.11M		<p>The contract of approximately \$21,117,328.10 was awarded to Asphalting Specialist, under the of Flood Damaged Road Rehabilitation Programme, funded by the Government of Jamaica (GoJ) and the Caribbean Development Bank (CDB).</p> <p>Analysis of the Tender Report/Tender Procedure indicates that the Invitation to Tender was advertised in both the Daily Gleaner and the Jamaica Observer, with instructions to return the documents by 5th August, 2004.</p> <p>Four (4) contractors responded to the Invitation, and submitted tenders, of which two (2) were non-responsive. The tenders were opened on 16th July in the conference room, on the second floor of the National Works Agency, 140 Maxfield Avenue, Kingston 10.</p> <p>Asphalting Specialist, being the lowest responsive tender, and having met all other stipulations, was awarded the contract.</p> <p>Examination of this tender concluded that the analysis and tender procedure were executed as required by GoJ procurement policy, and was based on merit.</p>

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

KEY: N/A - NOT AVAILABLE

<b><u>BASIC INFORMATION</u></b>		<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b>
CLIENT MINISTRY EXECUTING AGENCY PROJECT NAME/DESCRIPTION LOCATION		<p><b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION  <b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/  EVALUATION/ VALIDITY PERIOD  <b>AWARD</b> : FAIRNESS/IMPARTIALITY/MERIT</p>
<b>MINISTRY OF TRANSPORT &amp; WORKS</b>  NATIONAL WORKS AGENCY  <b>Flood Damaged Road Rehabilitation Programme</b>  Realign, reshape carriageway, de-silting base course, double surface dressing, asphalt paving, install culverts, construct catchment basins and retaining walls.  Albert Town - Ulster Spring Trelawny  Contract Sum:\$19.50 M		<p>The Government of Jamaica and the Caribbean Development Bank (CDB), through the Ministry of Transport &amp; Works, invited tenders via both the Daily Gleaner and Jamaica Observer, to do works under the Rehabilitation of Flood Damaged Road Programme, with instructions to return documents by 5th August, 2004.</p> <p>Four (4) contractors responded to the invitation and submitted tenders. These were publicly opened on 5th August, 2004 in the conference room, on the second floor of the National Works Agency, 140 Maxfield Avenue, Kingston 10.</p> <p>Two (2) of the tenders were considered non-responsive, based on the criteria listed in the tender document.</p> <p>Asphalting Specialist, being the lowest responsive tender, and having met all other stipulations, was awarded the contract for a sum of \$19,508,600.00.</p> <p>The tender procedure was executed within GoJ procurement guidelines, and was based on merit.</p>
<b>MINISTRY OF TRANSPORT &amp;</b>		

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

KEY: N/A - NOT AVAILABLE

<b><u>BASIC INFORMATION</u></b>		<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b>
CLIENT MINISTRY		PRE-QUALIFICATION : INVITATION/EVALUATION
EXECUTING AGENCY		TENDER : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/ EVALUATION/ VALIDITY PERIOD
PROJECT NAME/DESCRIPTION		AWARD : FAIRNESS/IMPARTIALITY/MERIT
LOCATION		
<b>WORKS</b>		
NATIONAL WORKS AGENCY		
<b>Hurricane Ivan Relief Programme</b>		
Construction of retaining walls		The Government of Jamaica has received a grant from the International Development Bank (IDB), to be used for repairs to the island's road network, which was damaged during hurricane Ivan in September 2004.
Aqualta Vale and Broad Gate St. Mary		The National Works Agency invited tenders via the two daily newspapers on 21st December, 2004 with instructions for tenders to be returned by 5 <sup>th</sup> January, 2005.
Contract Sum:\$6.62M		Nineteen (19) contractors responded to the invitation. The tenders were publicly opened on 14th May, 2005, in the conference room, on the second floor of the National Works Agency, 140 Maxfield Avenue Kingston 10.
		Four (4) tenders were considered non-responsive, based on the criteria listed in the tender document.
		Beechers Construction Co. Ltd., being the lowest responsive tender, and having met all other stipulations, was awarded the contract for the sum of \$6,629,200.00.
		Examination of this tender concluded that the analysis and tender procedure were executed as prescribed by GoJ procurement policy.
<b>MINISTRY OF TRANSPORT &amp;</b>		

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

KEY: N/A - NOT AVAILABLE

<b><u>BASIC INFORMATION</u></b>		<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b>
CLIENT MINISTRY EXECUTING AGENCY PROJECT NAME/DESCRIPTION LOCATION		<p><b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION</p> <p><b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/ EVALUATION/ VALIDITY PERIOD</p> <p><b>AWARD</b> : FAIRNESS/IMPARTIALITY/MERIT</p>
<b>WORKS</b>  NATIONAL WORKS AGENCY  <b>Hurricane Ivan Relief Programme</b>  Construction Of retaining walls.  Mocho - Arcadia, Flamstead Gardens, Vaughnsfield St James  Contract Sum:\$4.18M		<p>The Government of Jamaica had received a grant from the International Development Bank (IDB), to be used for repairs to the island's road network, which was damaged during hurricane Ivan in September 2004.</p> <p>The National Works Agency invited tenders via the two daily newspapers on 21st December, 2004, with instructions for tenders to be returned by 5th January, 2005.</p> <p>Two (2) contractors responded to the invitation. The tenders were publicly opened on 14th May, 2005, in the conference room, on the second floor of the National Works Agency, 140 Maxfield Avenue, Kingston 10.</p> <p>Based on the criteria listed in the tender document, both tenders were responsive.</p> <p>Sanjon Construction Co. Ltd., being the lowest responsive tender and having met all other stipulations, was awarded the contract for the sum of \$4,189,500.00.</p> <p>Examination of this tender concluded that the analysis and tender procedure were executed as required by GoJ procurement policy.</p>
<b>MINISTRY OF TRANSPORT &amp;</b>		

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

KEY: N/A - NOT AVAILABLE

<b><u>BASIC INFORMATION</u></b>		<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b>
CLIENT MINISTRY		PRE-QUALIFICATION : INVITATION/EVALUATION
EXECUTING AGENCY		TENDER : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/
PROJECT NAME/DESCRIPTION		EVALUATION/ VALIDITY PERIOD
LOCATION		AWARD : FAIRNESS/IMPARTIALITY/MERIT
<b>WORKS</b>		
NATIONAL WORKS AGENCY		
<b>Hurricane Ivan Relief Programme</b>		
Construction Of Retaining Walls.		The Government of Jamaica has received a grant from the International Development Bank (IDB), to be used for repairs to the island's road network, which was damaged during hurricane Ivan in September 2004.
Caine Shop - Highgate Hall Manchester		The National Works Agency invited tenders via the two daily newspapers on 21st December, 2004, with instructions for tenders to be returned by 5th January, 2005.
Contract Sum:\$9.01M		<p>Twelve (12) contractors responded to the invitation. The tenders were publicly opened on 14th May, 2005, in the conference room, on the second floor of the National Works Agency, 140 Maxfield Avenue, Kingston 10.</p> <p>Five (5) tenders were considered non-responsive, based on the criteria listed in the tender document.</p> <p>Build Rite Construction Co. Ltd., being the lowest responsive tender, and having met all other stipulations, was awarded the contract for the sum of \$9,013,500.00.</p> <p>Examination of this tender concluded that the analysis and tender procedure were executed within GoJ public sector procurement guidelines.</p>
<b>MINISTRY OF TRANSPORT &amp;</b>		

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

KEY: N/A - NOT AVAILABLE

<b><u>BASIC INFORMATION</u></b>		<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b>
CLIENT MINISTRY		PRE-QUALIFICATION : INVITATION/EVALUATION
EXECUTING AGENCY		TENDER : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/ EVALUATION/ VALIDITY PERIOD
PROJECT NAME/DESCRIPTION		AWARD : FAIRNESS/IMPARTIALITY/MERIT
LOCATION		
<b>WORKS</b>		
NATIONAL WORKS AGENCY (NWA)		
<b>CDB Flood Damage Road Rehabilitation Programme</b>		
Rehabilitation includes site clearance, earthworks, storm water drains, retaining walls, base formation, and road surfacing for the road from Woodstock to New Market.		<p>The National Works Agency invited tenders for the road works rehabilitation contract in the parish of Westmoreland.</p> <p>Invitation to pre-qualify and tender was advertised in The Gleaner and The Jamaica Observer, and the tender documents were made available on 9th August, 2004. The three-envelope system was used for return of tenders.</p> <p>Four pre-qualification documents were opened on 20th August, 2004 and evaluated. Of the four, one was disqualified.</p> <p>On 25th August, 2004 the tenders from the three qualified contractors were opened and evaluated in the presence of various NWA personnel.</p> <p>The evaluation report indicated that one of the contractors was not eligible, on the grounds that this tender exceeded the grade limit. In the other case, it was discovered that the contractor was not registered with the NCC, at the time of tender.</p> <p>The recommendation for award was to the sole responsive tenderer Surrey Paving &amp; Aggregate Limited, and was in accordance with the GoJ procurement guidelines and the lending institution's criteria.</p> <p>The process was fair, and the award was based on merit.</p>
Westmoreland		
Contract Sum: \$107.51M		
<b>MINISTRY OF TRANSPORT &amp; WORKS</b>		

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

KEY: N/A - NOT AVAILABLE

<b><u>BASIC INFORMATION</u></b>		<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b>
CLIENT MINISTRY EXECUTING AGENCY PROJECT NAME/DESCRIPTION LOCATION		<p><b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION  <b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/  <b>EVALUATION/ VALIDITY PERIOD</b>  <b>AWARD</b> : FAIRNESS/IMPARTIALITY/MERIT</p>
NATIONAL WORKS AGENCY  <b>CDB Flood Damaged Road Rehabilitation Programme</b>  The works include construction of two bunds comprising of site clearance, earthworks, stone supply and packing, vegetation works, and culvert installation.  Eden, Swift River Road Portland.  Contract Sum: \$18.57M		<p>The NWA's invitation to tender was advertised over a two-week period for the rehabilitation of flood-damaged roads in the parish of Portland. This re-tendering was as a result of termination of the original contract by mutual agreement between Cooper &amp; Associates, the contractor, and the NWA.</p> <p>Prequalification and tender documents became available on 9<sup>th</sup> August, 2004.</p> <p>The pre qualification documents for four tenderers were opened on the return date of 27<sup>th</sup> August, 2004 and, after an evaluation, two tenderers were qualified to have their tenders open. The documents for the other two were returned unopened.</p> <p>On 3<sup>rd</sup> September, 2004, the two eligible tenders were opened for evaluation, in the presence of NWA officials and the contractors' representatives.</p> <p>Construction Solutions Limited was recommended for the award of the contract, based on the Government of Jamaica guidelines and the lending institution's criteria.</p> <p>The procedure adopted was fair, and the award was based on merit.</p>
<b>MINISTRY OF TRANSPORT &amp; WORKS</b>  NATIONAL WORKS AGENCY		

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

KEY: N/A - NOT AVAILABLE

<b><u>BASIC INFORMATION</u></b>		<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b>
CLIENT MINISTRY		PRE-QUALIFICATION : INVITATION/EVALUATION
EXECUTING AGENCY		TENDER : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/ EVALUATION/ VALIDITY PERIOD
PROJECT NAME/DESCRIPTION		AWARD : FAIRNESS/IMPARTIALITY/MERIT
LOCATION		
<b>CDB Flood Damaged Road Rehabilitation Programme</b>		
The works include site clearance, earthworks, pavement, retaining walls, and walkway.		This contract was awarded previously to Cooper & Associates Limited. However, the executing agency NWA, and the contractor mutually agreed to terminate the contract.
Cooper's Hill, Portland		This allowed the NWA to invite new tenders for the works. The invitation to pre-qualify and tender was published in The Gleaner newspaper over a two-week period.
Contract Sum: \$14.88M		Following the return of the documents, the pre-qualification documents of seven firms were opened in the presence of staff members of the NWA, the Office of the Contractor-General and representatives of the contractors, on 27 <sup>th</sup> August, 2004.
		An evaluation process resulted in five tenderers qualifying, and their tenders were publicly opened on 3 <sup>rd</sup> September, 2004. The evaluation results showed that the three lowest tenders were substantially below the estimate. The lowest tender was 32% below the client's estimate. Therefore, it was recommended that the contract be awarded to Surrey Paving Co. Ltd., the lowest responsive tenderer.
		The procedure adopted was fair, and the award was based on merit.
<b>MINISTRY OF TRANSPORT &amp; WORKS</b>		
NATIONAL WORKS AGENCY		

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

KEY: N/A - NOT AVAILABLE

<b><u>BASIC INFORMATION</u></b>		<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b>
<b>CLIENT MINISTRY</b>	<b>EXECUTING AGENCY</b>	<b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION
<b>PROJECT NAME/DESCRIPTION</b>	<b>TENDER</b>	<b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/ EVALUATION/ VALIDITY PERIOD
<b>LOCATION</b>	<b>AWARD</b>	<b>AWARD</b> : FAIRNESS/IMPARTIALITY/MERIT
<b>CDB Flood Damaged Road Rehabilitation Programme</b> The works include site clearance, earthworks, storm water drainage systems, retaining wall, base construction and road surfacing. Construction of a fording.  Moore Park To Church Hill Corner, Portland  Contract Sum: \$10.60M		<p>The contract for these works were being re-tendered as the original contract between Channus Block &amp; Quarry Limited, and the NWA was terminated.</p> <p>The invitation to pre-qualify and to tender was advertised, in The Gleaner newspaper, over a two-week period. A three-envelope system was adopted for the return of the documents.</p> <p>Six pre-qualification documents were publicly opened on 3rd December, 2004, at the NWA head office, and evaluated. The audited statements from the five tenderers were not submitted and, as a consequence, the tenders were deemed non-responsive.</p> <p>Based on the Government of Jamaica public sector procurement guidelines, and the lending agency's criteria, the only responsive tender was opened, and evaluated, on 14th December, 2004.</p> <p>The contractor, Alcar Construction &amp; Haulage Co. Ltd., was recommended for the award.</p> <p>The procedure was fair, and the contract was awarded based on merit.</p>
<b>MINISTRY OF TRANSPORT &amp; WORKS</b>  NATIONAL WORKS AGENCY  <b>CDB Flood Damaged Roads</b>		

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

**KEY: N/A - NOT AVAILABLE**

<b><u>BASIC INFORMATION</u></b>		<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b>
<b>CLIENT MINISTRY</b>		<b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION
<b>EXECUTING AGENCY</b>		<b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/ EVALUATION/ VALIDITY PERIOD
<b>PROJECT NAME/DESCRIPTION</b>		<b>AWARD</b> : FAIRNESS/IMPARTIALITY/MERIT
<b>LOCATION</b>		
<p><b>Programme</b></p> <p>The scope of works includes site clearance, and the construction of a retaining wall using gabion baskets.</p> <p>Bog Walk To Sligoville, St. Catherine</p> <p>Contract Sum: \$5.60M</p>		<p>The National Works Agency invited tenders for the rehabilitation of flood damaged roads.</p> <p>The invitation for tenders was advertised in one local newspaper over a two-week period. Tender documents became available on 16th August, 2004, from NWA's head office, with a return date set for 24th August, 2004.</p> <p>The documents were publicly opened on 25th August, 2004 at NWA headquarters, in the presence of staff members of NWA, the Office of the Contractor-General, and contractors' representatives.</p> <p>Nine firms returned tenders, but only eight tenders were opened. Upon evaluation of the responsive tenders, in accordance with the GoJ procurement procedures, and the lending institution criteria, it was recommended that Beecher Construction Limited be awarded the contract, being the lowest, most responsive tenderer.</p> <p>The procedure adopted was fair, and the award of the contract was based on merit.</p>
<p><b>MINISTRY OF TRANSPORT &amp; WORKS</b></p> <p>NATIONAL WORKS AGENCY</p> <p>CDB Flood Damaged Road Rehabilitation Programme</p>		

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

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<b><u>BASIC INFORMATION</u></b>		<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b>
<b>CLIENT MINISTRY</b>		<b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION
<b>EXECUTING AGENCY</b>		<b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/ EVALUATION/ VALIDITY PERIOD
<b>PROJECT NAME/DESCRIPTION</b>		
<b>LOCATION</b>		
Site clearance, earthworks, storm drainage systems, base formation and road surfacing.		The NWA invited tenders for the rehabilitation of flood-damaged roads in the parish of Clarendon. The invitation for tenders was advertised in one local newspaper over a two-week period.
Freetown – Alley, Clarendon		The pre-qualification documents became available on 9th August, 2004.
Contract Sum: \$24.14M		A complete pre-qualification questionnaire and tender documents, along with other stated requirements were to be submitted by 20th August, 2004.
		Pre-qualification questionnaires from six firms were recorded at a public opening on the return date, in the presence of NWA officers and the contractors' representatives.
		After all the responsive tenders were evaluated in accordance with the GoJ procurement procedures, and the lending institution's criteria, it was recommended that BF Pavements & Consultants Co. Ltd. be awarded the contract.
		The procedure adopted was fair, and the award was based on merit.
<b>MINISTRY OF TRANSPORT &amp; WORKS</b>		
NATIONAL WORKS AGENCY		
<b>CDB Flood Damaged Road Rehabilitation Programme</b>		

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

**KEY: N/A - NOT AVAILABLE**

<b>BASIC INFORMATION</b>		<b>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</b>
<b>CLIENT MINISTRY</b> <b>EXECUTING AGENCY</b> <b>PROJECT NAME/DESCRIPTION</b> <b>LOCATION</b>		<p><b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION  <b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/  <b>EVALUATION/ VALIDITY PERIOD</b>  <b>AWARD</b> : FAIRNESS/IMPARTIALITY/MERIT</p>
The works comprises but is not limited to site clearance, earthworks, pavements drainage and rubble masonry wall, re-alignments, resurfacing of roadway, drainage clearing and rework.  St. Margaret's Bay To Rock Hall, Portland.  Contract Sum: \$39.97M		<p>The National Works Agency (NWA), an executive agency of the Government of Jamaica, invited tenders from NCC registered contractors for the rehabilitation of flood-damaged roads in the parish of Portland.</p> <p>The invitation for tenders was advertised in one local newspaper, the Daily Gleaner, over a two-week period. The standard requirements were listed for such contractual works.</p> <p>Tender documents became available on Thursday, 10th April, 2004 at the NWA head Office. Tenders were publicly opened on Friday, 16th April, 2004 at 2:30 p.m. in the Conference Room of the NWA.</p> <p>Seven tenders were received and opened. Of the seven, two tenders were rejected because they did not satisfy the requirements of the agency, the lending institution, and NCC.</p> <p>After evaluating all responsive tenders, Alcar Construction &amp; Haulage Company Ltd., which was the lowest responsive tender, was recommended for the road rehabilitation contract.</p> <p>The procedure was fair, and the award was based on merit.</p>
<b>MINISTRY OF TRANSPORT &amp; WORKS</b>  NATIONAL WORKS AGENCY  <b>CDB Rehabilitation Programme</b>		

# ANNUAL REPORT

## PRE-CONTRACT PROCESS

KEY: N/A - NOT AVAILABLE

<u>BASIC INFORMATION</u>		<u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u>
<b>CLIENT MINISTRY</b> <b>EXECUTING AGENCY</b> <b>PROJECT NAME/DESCRIPTION</b> <b>LOCATION</b>		<p><b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION  <b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/  <b>EVALUATION/ VALIDITY PERIOD</b>  <b>AWARD</b> : FAIRNESS/IMPARTIALITY/MERIT</p>
The works include site clearance, earthworks, pavement, retaining wall and walkways.  Davis Road, Wain Fording, And Land Settlement, Portland.  Contract Sum: \$9.62M		<p>This is a case of the re-tendering of a contract that was terminated by a mutual agreement between the contractor, Cooper &amp; Associates, and the executing agency NWA.</p> <p>An invitation to pre-qualify and tender was advertised in The Daily Gleaner newspaper paper over a two-week period and required that tenderers complete and return both documents by 27th August, 2004.</p> <p>The public opening of the pre-qualification questionnaires took place on the return date, in the presence of staff members of the NWA, the Office of the Contractor-General, and representatives of the contractor.</p> <p>From the evaluation of the questionnaires, two of the five contractors who submitted documents were deemed non-responsive at the public opening. The three responsive tenders were opened and the tender sum recorded on 3rd September, 2004.</p> <p>The evaluation of the tenders resulted in a recommendation for award to Alcar Construction &amp; Haulage, the lowest responsive tenderer.</p> <p>The process was fair, and the contract was awarded based on merit.</p>
<b>MINISTRY OF TRANSPORT &amp; WORKS</b>  <b>NATIONAL WORKS AGENCY</b>  <b>CDB Rehabilitation Programme</b>		The scope of works include the
		The National Works Agency invited tenders for the rehabilitation of flood-

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

**KEY: N/A - NOT AVAILABLE**

<b>BASIC INFORMATION</b>		<b>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</b>
<b>CLIENT MINISTRY</b> <b>EXECUTING AGENCY</b> <b>PROJECT NAME/DESCRIPTION</b> <b>LOCATION</b>		<p><b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION  <b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/  <b>EVALUATION/ VALIDITY PERIOD</b>  <b>AWARD</b> : FAIRNESS/IMPARTIALITY/MERIT</p>
construction of a random rubble retaining wall, and the reconstruction of sections of the roadway.  Trinityville, St. Thomas.  Contract Sum: \$7.20M		<p>damaged roads.</p> <p>The invitation for tenders and pre-qualification was advertised in one local newspaper over a two-week period. The three-envelope system was used.</p> <p>Tender and pre-qualification documents were available to the public as of 22nd December, 2004, from NWA's head office. All documents were to be returned on 6th January, 2005. However, an addendum was issued to all tenderers that the new return date was set at 14th January, 2005.</p> <p>The pre-qualification documents were publicly opened on the new date, approximately one-half hour after the tender closed, at the NWA's Head Office, in the presence of both the NWA representative and contractors.</p> <p>Of the six firms returning tenders, only four firms had their tenders qualified. These were opened on 7th February, 2005 at the NWA's Head Office.</p> <p>The tenders were evaluated in accordance with the GoJ procurement procedures. Build-Rite Construction Limited was recommended for the award of contract.</p> <p>The procedure adopted was fair, and the award was based on merit.</p>
<b>MINISTRY OF TRANSPORT &amp; WORKS</b>  NATIONAL WORKS AGENCY (NWA)  <b>CDB Flood Damage Rehabilitation Programme</b>  The works include asphaltic concrete paving, site clearance, earthworks,		<p>The NWA invited tenders for the rehabilitation of flood damaged roads in the parish of St. Catherine</p>

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

KEY: N/A - NOT AVAILABLE

<b><u>BASIC INFORMATION</u></b>		<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b>
<b>CLIENT MINISTRY</b>		<b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION
<b>EXECUTING AGENCY</b>		<b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/ EVALUATION/ VALIDITY PERIOD
<b>PROJECT NAME/DESCRIPTION</b>		<b>AWARD</b> : FAIRNESS/IMPARTIALITY/MERIT
<b>LOCATION</b>		
storm water drainage, retaining walls and base formation.	Lakes Pen to Independence City St. Catherine  Contract Sum: \$59.00M	<p>Contractors registered with the National Contracts Commission (NCC) were invited to tender on this project via advertisement in the local newspapers over a two-week period during August 2004.</p> <p>The advertisement stipulated that pre-qualification and tender documents were to be enclosed in separate envelopes, and sealed in a third envelope. The return date of the documents was 20th August, 2004. Six pre-qualification documents were opened and recorded.</p> <p>Based on the evaluation report of the pre-qualification documents, two (2) contractors failed to pre-qualify.</p> <p>The opening of tenders for the pre-qualified contractors tenders took place on 25th August, 2004.</p> <p>Evaluation was carried out according to the GoJ guidelines and the lending institution's criteria. Alcar Construction and Haulage Co. Ltd. was recommended for the award of the contract.</p> <p>The tender and evaluation process were carried out satisfactorily, and the recommendation was based on merit.</p>
<b>MINISTRY OF TRANSPORT &amp; WORKS</b>	NATIONAL WORKS AGENCY  <b>CDB Flood Damaged Rehabilitation Programme</b>	The scope of works includes site clearance, storm water drainage,
		The National Works Agency invited tenders for the rehabilitation of flood-damaged roads.

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**PRE-CONTRACT PROCESS**

**KEY: N/A - NOT AVAILABLE**

<b>BASIC INFORMATION</b>		<b>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</b>
<b>CLIENT MINISTRY</b> <b>EXECUTING AGENCY</b> <b>PROJECT NAME/DESCRIPTION</b> <b>LOCATION</b>		<p><b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION  <b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/  <b>EVALUATION/ VALIDITY PERIOD</b>  <b>AWARD</b> : FAIRNESS/IMPARTIALITY/MERIT</p>
earthworks, road pavement and retaining wall construction.  Norbrook To Woodford, St. Andrew  Contract Sum: \$8.70M		<p>The original contract with Channus Block &amp; Marl Quarry Ltd. for these works was terminated. This resulted in a call for new tenders by the executing agency.</p> <p>Invitation for tenders was advertised in The Daily Gleaner newspaper over a two-week period. The documents were available on 7th June, 2004 from the Agency's head office.</p> <p>The public opening was held on 18th June, 2004, during which time 12 tenders were opened in the presence of the contractors' representatives and NWA officers.</p> <p>Eleven tenders were responsive and, after an evaluation of the three lowest tenders, a recommendation was made for the contract to be awarded to Ronham &amp; Associates, the lowest tenderer.</p> <p>The procedure adopted was fair, and the award was based on merit.</p>
<b>MINISTRY OF TRANSPORT &amp; WORKS</b>  NATIONAL WORKS AGENCY  <b>CDB Flood Damaged Roads Rehabilitation Programme</b>  Includes the rehabilitation of roadway,		The National Works Agency invited tenders for the rehabilitation of flood

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**PRE-CONTRACT PROCESS**

**KEY: N/A - NOT AVAILABLE**

<b>BASIC INFORMATION</b>		<b>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</b>
<b>CLIENT MINISTRY</b> <b>EXECUTING AGENCY</b> <b>PROJECT NAME/DESCRIPTION</b> <b>LOCATION</b>	site clearance, earthworks, drainage and pavement works.  Swift River, Portland  Contract Sum: \$12.73M	<p><b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION  <b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/  <b>EVALUATION/ VALIDITY PERIOD</b>  <b>AWARD</b> : FAIRNESS/IMPARTIALITY/MERIT</p> <p>damaged roads.</p> <p>These works were re-tendered, due to the termination, by mutual agreement, of the contract with Cooper and Associates and the NWA.</p> <p>The invitation for pre-qualification and tenders was advertised in The Gleaner newspapers over a two-week period. Pre-qualification and tender documents became available on Monday, 9th August, 2004, at NWA's head office.</p> <p>Initially, 11 pre-qualification questionnaires were opened publicly on Friday, 27th August, 2004. Of the 11 tenders received, only five were deemed eligible. Tender packages were returned unopened to the remaining six ineligible contractors.</p> <p>Tender packages for the eligible firms were opened publicly on 3rd September, 2004, in the presence of the NWA and the contractors' representatives.</p> <p>Construction Solutions Limited was recommended for the award after evaluation of the tenders, using GoJ procurement guidelines and the criteria set by the lending institution.</p> <p>The procedure adopted was fair, and the award was based on merit.</p>
<b>MINISTRY OF TRANSPORT AND WORKS</b>  <b>NATIONAL WORKS AGENCY</b>  <b>CDB Flood Damaged Rehabilitation Programme</b>	Realignment; site clearance; earthworks; storm water drainage, retaining wall; base construction and road surfacing, using asphaltic	<p>The National Works Agency invited tenders for the rehabilitation of flood-damaged roads.</p> <p>The invitation for tenders was advertised in The Daily Gleaner newspaper over</p>

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

KEY: N/A - NOT AVAILABLE

<b><u>BASIC INFORMATION</u></b>		<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b>
<b>CLIENT MINISTRY</b> EXECUTING AGENCY <b>PROJECT NAME/DESCRIPTION</b> <b>LOCATION</b>		<p><b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION  <b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/  <b>EVALUATION/ VALIDITY PERIOD</b>  <b>AWARD</b> : FAIRNESS/IMPARTIALITY/MERIT</p>
concrete; and double surface dressing.  Windsor Castle to Lambkin Hill, St. Mary  Contract Sum: \$50.96M		<p>a two-week period. Tender documents became available on Wednesday, 30th March, 2005 from the NWA's head office.</p> <p>Five contractor's pre-qualification documents were publicly opened on Wednesday, 13th April, 2005 at NWA headquarters, in the presence of NWA and the contractors' representatives. The pre-qualification evaluation resulted in only three tenders qualifying. These tenders were to be opened on Friday, 22nd April, 2005 at the same location.</p> <p>All the responsive tenders were evaluated in accordance with GoJ procurement procedures and the lending institution's criteria. Dwight's Construction Co. Ltd. was recommended for the award of the contract.</p> <p>The procedure adopted was fair, and the award was based on merit.</p>
<b>MINISTRY OF TRANSPORT &amp; WORKS</b>  NATIONAL WORKS AGENCY (NWA)  <b>IDB-ERF 066/IDB Funded Hurricane Ivan Repair Programme</b>  Retaining walls and road surface repairs.  May Pen -- Sour Sop Turn, And		<p>The National Works Agency invited tenders for the IDB funded Hurricane Ivan Repairs Programme.</p> <p>The invitation for tenders was advertised in The Gleaner newspaper over a</p>

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**PRE-CONTRACT PROCESS**

KEY: N/A - NOT AVAILABLE

<b><u>BASIC INFORMATION</u></b>		<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b>
<b>CLIENT MINISTRY</b>		<b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION
<b>EXECUTING AGENCY</b>		<b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/ EVALUATION/ VALIDITY PERIOD
<b>PROJECT NAME/DESCRIPTION</b>		<b>AWARD</b> : FAIRNESS/IMPARTIALITY/MERIT
<b>LOCATION</b>		
Sour Sop Turn -- Danks, Clarendon	Contract Sum: \$5.58M	<p>two-week period between 21<sup>st</sup> December, 2004 and 5<sup>th</sup> January, 2005.</p> <p>The documents for three tenderers were opened on 5<sup>th</sup> January, 2005 at the head office of the NWA, in the presence of staff members of NWA, and representatives of both the Office of the Contractor-General and the contractors.</p> <p>An examination of the qualification information, followed by an evaluation of the three responsive tenders, was undertaken. Sealand Electrical Sales &amp; Service Co. Ltd., the lowest tenderer was recommended for the award of the contract, based on the GoJ procurement guidelines, and the lending institution criteria.</p> <p>The procedure adopted was fair, and the award was based on merit.</p>
<b>MINISTRY OF TRANSPORT &amp; WORKS</b>		
NATIONAL WORKS AGENCY (NWA)		
<b>IDB-ERF 78/IDB Funded Hurricane Ivan Repairs Programme</b>		
Rock rubble retaining wall works and selected asphaltic concrete applications.	<p>The National Works Agency invited tenders for this project in the parish of St. Andrew.</p> <p>The invitation for tenders was advertised in The Gleaner newspapers over a</p>	

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

KEY: N/A - NOT AVAILABLE

<u>BASIC INFORMATION</u>		<u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u>
<b>CLIENT MINISTRY</b> <b>EXECUTING AGENCY</b> <b>PROJECT NAME/DESCRIPTION</b> <b>LOCATION</b>		<p><b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION  <b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/  <b>EVALUATION/ VALIDITY PERIOD</b>  <b>AWARD</b> : FAIRNESS/IMPARTIALITY/MERIT</p>
Jack's Hill Road -- Sunset Avenue, St. Andrew  Contract Sum: \$11.86M		<p>two-week period. The tender duration commenced 21<sup>st</sup> December, 2004 and ended 5<sup>th</sup> January, 2005.</p> <p>The documents for eight (8) tenderers were opened on 5<sup>th</sup> January, 2005 at the head office of the NWA in the presence of staff members of the NWA and the Office of the Contractor-General, as well as the contractors' representatives.</p> <p>After examination of the qualification information, and evaluation of the eight tenders received, only the three lowest responsive tenders were considered. Alcar Construction &amp; Haulage Co. Limited, the lowest tenderer, was recommended for the award of the contract, based on the GoJ procurement guidelines and the lending institution's criteria.</p> <p>The procedure adopted was fair, and the award was based on merit.</p>
<b>MINISTRY OF TRANSPORT &amp; WORKS</b>  NATIONAL WORKS AGENCY  <b>Mabey And Johnson Priority Programme</b>  Construction of Hog Hole Bridge Linstead, St. Catherine  Contract Sum: \$13.51M		<p>The Agency attempted to procure the services of a contractor for these works on three occasions. On the first, the agency placed an advertisement in the local print media. The response was poor, qualifying data was not submitted and the</p>

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**PRE-CONTRACT PROCESS**

KEY: N/A - NOT AVAILABLE

<b><u>BASIC INFORMATION</u></b>		<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b>
CLIENT MINISTRY EXECUTING AGENCY PROJECT NAME/DESCRIPTION LOCATION		<p><b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION  <b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/  <b>EVALUATION/ VALIDITY PERIOD</b>  <b>AWARD</b> : FAIRNESS/IMPARTIALITY/MERIT</p>
		<p>sole tenderer was not pre-qualified. On the second occasion, the sole tenderer was qualified, and the tender was subsequently opened and analysed.</p> <p>The evaluation finding was that the tender offer was too high, and the agency sought to have the tender price reduced. However, in the agency's opinion, a \$1-million adjustment was not enough to make the tender reasonable, hence, the process was aborted.</p> <p>In its third attempt, the agency used limited tendering, and three contractors were invited. Two of the three contractors returned sealed tenders by the deadline - 7th March, 2005. The evaluation of the two tenders resulted in a recommendation and, subsequently, was awarded to the lowest tenderer, Kingston Industrial Construction Limited, for the corrected tender sum. The National Contracts Commission (NCC) endorsed the award at their meeting on 11th May, 2005.</p> <p>This final tender exercise appears to be satisfactory and fair.</p>
MINISTRY OF TRANSPORT AND WORKS  PORT AUTHORITY OF JAMAICA  <b>The Half-Way-Tree Transportation Centre</b>  The design and construction of the Half-Way-Tree transportation centre.  Half-Way-Tree, St. Andrew.		
		<p>On 5<sup>th</sup> December, 2001 the Ministry of Transport and Works, and Metropolitan Management Transport Holdings Limited (MMTHL) invited the Belgian firm Transurb, to carry out a feasibility study for the design and construction of the Half-Way-Tree Transportation Centre. Transurb submitted its proposal to the Ministry and the MMTHL on 2<sup>nd</sup> March, 2002. This was</p>

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**PRE-CONTRACT PROCESS**

KEY: N/A - NOT AVAILABLE

<b><u>BASIC INFORMATION</u></b>		<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b>
<b>CLIENT MINISTRY</b>	<b>EXECUTING AGENCY</b>	<b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION
<b>PROJECT NAME/DESCRIPTION</b>	<b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/ EVALUATION/ VALIDITY PERIOD	
<b>LOCATION</b>	<b>AWARD</b> : FAIRNESS/IMPARTIALITY/MERIT	
Contract Sum: €48.99M	<p>followed by the submission of a revised proposal on 21<sup>st</sup> August, 2002.</p> <p>The new proposal was accepted by letter to the company dated 23<sup>rd</sup> August, 2002, and a commercial contract signed on 18<sup>th</sup> November, 2002.</p> <p>Due to the financial constraints being experienced by the GoJ, the Belgian Government was requested to assist in finding a solution which would allow implementation of the project. The GoJ agreed that a scaled down project be adopted, which would allow for a substantial reduction in cost. The Belgian Government subsequently offered a soft loan representing 100% of the contract sum. The loan will be repaid over a period of ten (10) years, at an interest rate of 3% per annum.</p> <p>The contractor is responsible for the coordination of all the works, supervision, labour, materials, plant, equipment and all other resources for the design, execution, and completion of the works.</p> <p>The Port Authority of Jamaica, the implementing agency, is responsible for coordinating the financing of the works, and ensuring that the necessary waivers, releases, concessions, exemptions and orders from the Ministry of Finance and Planning taxation authority are granted.</p> <p>The project will be carried out over a period of twenty-seven (27) months.</p> <p>Cabinet approval for the project was given 27<sup>th</sup> February, 2005.</p>	
<b>MINISTRY OF WATER &amp; HOUSING</b>  <b>NATIONAL WATER COMMISSION</b>  <b>Rural Water Supply Phase II, Lot #1</b>		

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

KEY: N/A - NOT AVAILABLE

<b><u>BASIC INFORMATION</u></b>		<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b>
<b>CLIENT MINISTRY</b>		<b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION
<b>EXECUTING AGENCY</b>		<b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/ EVALUATION/ VALIDITY PERIOD
<b>PROJECT NAME/DESCRIPTION</b>		<b>AWARD</b> : FAIRNESS/IMPARTIALITY/MERIT
<b>LOCATION</b>		
Upgrading and refurbishing of existing scheme, installation of pipelines and mechanical/ electrical equipment.		
Hope Bay/St. Margaret's Bay Water Supply Portland		An invitation for tenderers to submit technical and financial proposals for the European Union (EU) funded Rural Water Supply Phase II project, was advertised on 30 <sup>th</sup> January, 2005 in the print media. The tender document was packaged with four contracts, to be priced independently, or any combination thereof.
Contract Sum: \$102.04M		The only tender submitted for the four packages was from a foreign contractor, Vinci Grand Projects, amounting to \$681.1 Million. The tendered sum far exceeded the budgetary sum of \$309.9 million and, in accordance with EU procedures, the tender process was annulled.
		The tender exercise was repeated on 12 <sup>th</sup> May, 2005 and bids were received from two (2) contractors, and opened on 12 <sup>th</sup> July, 2005. One of the tenderers priced all four contracts while the other had prices for three of them. The tenders were examined, and arithmetical errors were corrected. This was followed by a comparison exercise.
		The evaluation resulted in a recommendation for the Lot #1 contract to be awarded to the lowest tenderer. The contractor, M & M Jamaica Limited, was the successful tender, and the National Contracts Commission endorsed the award.
		The procedure was carried out fairly, and the award was based on merit.
<b>MINISTRY OF WATER &amp; HOUSING</b>		
NATIONAL WATER COMMISSION		
<b>Rural Water Supply, Phase II</b> – Supply of Materials, Lots #1 and #4		

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**PRE-CONTRACT PROCESS**

KEY: N/A - NOT AVAILABLE

<b><u>BASIC INFORMATION</u></b>		<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b>
<b>CLIENT MINISTRY</b>		<b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION
<b>EXECUTING AGENCY</b>		<b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/ EVALUATION/ VALIDITY PERIOD
<b>PROJECT NAME/DESCRIPTION</b>		
<b>LOCATION</b>		
The supply of pipelines, fittings, valves and appurtenances.		
National Water Commission Stores		
Contract Sum: \$264.43M		
		An invitation for tenderers to submit technical and financial proposals for the European Union (EU) funded Rural Water Supply Phase II Project, was advertised on 2nd February, 2005 in the print media. The tender document was packaged to allow for the submission of separate tenders on Lots #1 and #4, or on Lot #2, or Lot #3.
		Tenders were to be returned to the offices of the National Water Commission, 18 Oxford Road, Kingston 5 on 29 <sup>th</sup> April, 2005, no later than by 11:30 a.m. Five contractors returned tenders, and these were publicly opened immediately afterwards.
		One bidder was found to be not technically compliant and, as a result, it was not considered for further evaluation. The compliant bids were examined and arithmetical errors were corrected, followed by a comparison exercise.
		The evaluation resulted in a recommendation for Lots #1 and #4 contracts to be awarded to the lowest bidder. The contractor, Gazzina Trading (Italy), was the successful bidder, and the National Contracts Commission endorsed the award.
		The procedure was carried out fairly, and the award was based on merit.
<b>MINISTRY OF WATER &amp; HOUSING</b> <b>NATIONAL WATER COMMISSION</b> <b>Rural Water Supply Phase II,</b> <b>Lot #2</b>		

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

KEY: N/A - NOT AVAILABLE

<b><u>BASIC INFORMATION</u></b>		<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b>
<b>CLIENT MINISTRY</b>		<b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION
<b>EXECUTING AGENCY</b>		<b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/ EVALUATION/ VALIDITY PERIOD
<b>PROJECT NAME/DESCRIPTION</b>		<b>AWARD</b> : FAIRNESS/IMPARTIALITY/MERIT
<b>LOCATION</b>		
Upgrading and refurbishing of existing scheme, installation of pipelines and mechanical/ electrical equipment.	Milk River Water Supply  Contract Sum: \$82.53M	<p>An invitation for tenderers to submit technical and financial proposals for the European Union (EU) funded Rural Water Supply Phase II project was advertised on 30<sup>th</sup> January, 2005 in the print media. The tender document was packaged, with four contracts to be priced independently, or any combination of the contracts. thereof.</p> <p>The only tender submitted for the four packages amounted to \$681.1 million, from a foreign contractor, Vinci Grand Projects. The tendered sum far exceeded the budgetary sum of \$309.9 million and, in accordance with the EU procedures, the tender process was annulled.</p> <p>The tender exercise was repeated on 12<sup>th</sup> May, 2005. Tenders were received from two contractors and opened on 12<sup>th</sup> July, 2005. One of the tenderers priced all four contracts, while the other had prices for three. The bids were examined, and arithmetical errors were corrected. This was followed by a comparison exercise.</p> <p>The evaluation resulted in a recommendation for the Lot #2 contract to be awarded to the lowest tenderer. The contractor, M &amp; M Jamaica Limited, was the successful tenderer, and the National Contracts Commission endorsed the award.</p> <p>The procedure was carried out fairly, and the award was based on merit.</p>
<b>MINISTRY OF WATER &amp; HOUSING</b>  NATIONAL WATER COMMISSION <b>Rural Water Supply Phase II – Supply of Materials Lot #2</b>		

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

KEY: N/A - NOT AVAILABLE

<b><u>BASIC INFORMATION</u></b>		<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b>
<b>CLIENT MINISTRY</b>		<b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION
<b>EXECUTING AGENCY</b>		<b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/ EVALUATION/ VALIDITY PERIOD
<b>PROJECT NAME/DESCRIPTION</b>		
<b>LOCATION</b>		
The Supply of Pipelines, Fittings, Valves and Appurtenances.		
National Water Commission Stores		
Contract Sum: \$56.15M		
		An invitation for tenderers to submit technical and financial proposals for the European Union (EU) funded Rural Water Supply Phase II project, was advertised on 2nd February, 2005 in the print media. The tender document was packaged to allow the submission of separate tenders on Lots #1 and #4 ,or on Lot #2, or Lot #3.
		Tenders were to be returned to the Offices of the National Water Commission, 18 Oxford Road, Kingston 5 on 29th April, 2005, no later than 11.30 a.m. Tenders were received from five (5) contractors, and opening was publicly carried out the same day commencing at 11:30 a.m.
		One tenderer was found to be not technically compliant and, as a result, was not considered for further evaluation. The compliant tenders were examined and arithmetical errors were corrected. The tender was then evaluated against the pre-tender estimate.
		The evaluation resulted in a recommendation for the Lot #2 contract to be awarded to the lowest tenderer. The contractor, Farmex Technologies (France), was the successful tenderer. The National Contracts Commission endorsed the award.
		The procedure was carried out fairly, and the contract was based on merit.
<b>MINISTRY OF WATER &amp; HOUSING</b>  NATIONAL WATER COMMISSION		

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

KEY: N/A - NOT AVAILABLE

<u>BASIC INFORMATION</u>		<u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u>
CLIENT MINISTRY EXECUTING AGENCY PROJECT NAME/DESCRIPTION LOCATION		<p><b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION</p> <p><b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/ EVALUATION/ VALIDITY PERIOD</p> <p><b>AWARD</b> : FAIRNESS/IMPARTIALITY/MERIT</p>
<b>Rural Water Supply – Phase II – Supply of Materials, Lot #3</b>  The supply of pipelines, fittings, valves and appurtenances.  National Water Commission  Contract Sum: \$25.75M		<p>An invitation for tenderers to submit technical and financial proposals for the European Union (EU) funded Rural Water Supply Phase II Project was advertised on 2nd February, 2005 in the print media. The tender document was packaged to allow the submission of separate tenders on Lots #1 and #4, or on Lot #1, or Lot #3.</p> <p>Tenders were to be returned to the offices of the National Water Commission, 18 Oxford Road, Kingston 5 on 29th April, 2005, no later than 11:30 a.m. Tenders were received from five (5) contractors and opening was publicly carried out the same day commencing at 11:30 a.m.</p> <p>One tender was found to be not technically compliant and, as a result, it was not considered for further evaluation. The compliant tenders were examined and arithmetical errors were corrected. This was followed by a comparison exercise.</p> <p>The evaluation resulted in a recommendation for the Lot #3 contract to be awarded to the lowest tenderer. The contractor, Farmex Technologies (France) was the successful tenderer, and the National Contracts Commission endorsed the award.</p> <p>The procedure was carried out fairly, and the award was based on merit.</p>
<b>MINISTRY OF WATER &amp; HOUSING</b>  NATIONAL WATER COMMISSION		

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

KEY: N/A - NOT AVAILABLE

<b><u>BASIC INFORMATION</u></b>		<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b>
CLIENT MINISTRY		PRE-QUALIFICATION : INVITATION/EVALUATION
EXECUTING AGENCY		TENDER : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/ EVALUATION/ VALIDITY PERIOD
PROJECT NAME/DESCRIPTION		AWARD : FAIRNESS/IMPARTIALITY/MERIT
LOCATION		
<b>Rural Water Supply Project Phase II – Christiana/ Spauldings, Lot #3</b>	Upgrading and refurbishing of the existing scheme, installation of pipelines, mechanical/ electrical equipment.	Rural Water Supply Phase II is a European Union (EU) funded project which was first publicly advertised in the print media on 30th January, 2005. Tenderers were invited to submit technical and financial proposals for the Works Contract on four Lots #1 to #4. Tenderers or interested contractors could tender on individual lots, all four, or any combination of lots.
Manchester/Clarendon		One tenderer, Vinci Grand Projects, responded to the advertisement but the proposed sum of J\$681,119,898.00 submitted was considered prohibitive as it far exceeded the budgeted sum of J\$309,884,497.41. Consequently, in accordance with the EU procedures, the tender process was annulled.
Contract Sum: \$165.31M		An Invitation to Tender was again publicly advertised in the print media on 12th May, 2005 for return by 11:30 a.m. on 12th July, 2005. The requirements were the same as in the previous invitation.
		Two tenders were received, with both tendering on all four lots. They were fully compliant administratively, and their technical and financial tenders were duly evaluated. Following the correction of arithmetical errors to the financial offers, and further analysis, it was determined that M & M Jamaica Limited's tender in the sum of \$165,315,967.00, being the lower in cost for Lot #3, should be ranked first. The successful tender was recommended for award.
		This recommendation was endorsed by the NCC, and ratified by Cabinet.
		The process appeared fair, and the award was based on merit.
<b>MINISTRY OF WATER &amp; HOUSING</b>  NATIONAL WATER COMMISSION		

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

KEY: N/A - NOT AVAILABLE

<u>BASIC INFORMATION</u>		<u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u>
CLIENT MINISTRY EXECUTING AGENCY PROJECT NAME/DESCRIPTION LOCATION		<p><b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION</p> <p><b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/ EVALUATION/ VALIDITY PERIOD</p> <p><b>AWARD</b> : FAIRNESS/IMPARTIALITY/MERIT</p>
<b>Rural Water Supply Phase II Lot #4</b>  Upgrading and refurbishing of the existing scheme, installation of pipelines and mechanical/ electrical equipment.  Shuttlewood Water Supply St. James  Contract Sum: \$125.30M		<p>An invitation for tenderers to submit technical and financial proposals for the European Union (EU) funded Rural Water Supply Phase II Project was advertised 30<sup>th</sup> January, 2005 in the print media. The tender document was packaged with four contracts to be priced independently, or by any combination of the contracts.</p> <p>The only tender submitted for the four packages amounted to \$681.1 million, from a foreign contractor Vinci Grand Projects. The tendered sum far exceeded the budgetary sum of \$309.9 million. In accordance with the EU procedures, the tender process was annulled.</p> <p>The tender exercise was repeated on 12<sup>th</sup> May, 2005. Tenders were received from two contractors, and opened immediately after, on the same day. One of the bidders priced all four contracts while the other priced three. The tenders were examined and arithmetical errors were corrected, followed by a comparison exercise.</p> <p>The evaluation resulted in a recommendation for Lot #4 contract to be awarded to the lowest tenderer. The contractor, M &amp; M Jamaica Limited, was the successful tenderer, and the National Contracts Commission endorsed the award.</p> <p>The procedure was carried out fairly, and the award was based on merit.</p>
<b>MINISTRY OF WATER &amp; HOUSING</b>  NATIONAL WATER COMMISSION		

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

KEY: N/A - NOT AVAILABLE

<u>BASIC INFORMATION</u>		<u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u>
CLIENT MINISTRY EXECUTING AGENCY PROJECT NAME/DESCRIPTION LOCATION		<p><b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION</p> <p><b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/ EVALUATION/ VALIDITY PERIOD</p> <p><b>AWARD</b> : FAIRNESS/IMPARTIALITY/MERIT</p>
<p><b>Santa Cruz Water Supply (Phase1)</b></p> <p><b>Contract PT1W</b></p> <p>Construction of 2.15 km of 400 mm diameter Ductile Iron pipe.</p> <p>Content to Rocky Hill -- Santa Cruz St Elizabeth</p> <p>Contract Sum: \$7.81M</p>		<p>The NWC published an invitation in the print media in June 2003 for contractors registered with the NCC in a specified category and grade to tender for this pipeline project.</p> <p>Eight contractors submitted tenders by the deadline for return, on 15<sup>th</sup> July, 2003. At the public opening, one tender was not recorded due to the absence of an NCC Registration Certificate, and two other tenders were subsequently rejected for non-compliance to the Instructions to tenderers.</p> <p>During the evaluation process, arithmetical errors were corrected, and the three lowest tenders were analyzed. The lowest responsive, corrected tender was recommended for the award of the contract. The favoured contractor was Lloyd Bryan Construction.</p> <p>The NCC endorsed the award of the contract, which appeared fair, and was based on merit.</p>
<p><b>MINISTRY OF WATER &amp; HOUSING</b></p> <p>NATIONAL WATER COMMISSION</p>		

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

KEY: N/A - NOT AVAILABLE

<b><u>BASIC INFORMATION</u></b>		<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b>
<b>CLIENT MINISTRY</b>		<b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION
<b>EXECUTING AGENCY</b>		<b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/ EVALUATION/ VALIDITY PERIOD
<b>PROJECT NAME/DESCRIPTION</b>		<b>AWARD</b> : FAIRNESS/IMPARTIALITY/MERIT
<b>LOCATION</b>		
<b>Contract PT1E</b>  Construction of 1.34 km of 300 mm diameter Ductile Iron Pipe.		The Executing Agency published an invitation in the print media in June 2003 for the National Contracts Commission (NCC) contractors, registered in a specific category and grades, to tender for this pipeline project.
Content to Rocky Hill -- Santa Cruz St. Elizabeth  Contract Sum: \$5.82M		Eight contractors submitted bids by the deadline for the return of tenders, on 15 <sup>th</sup> July, 2003. At the public opening, two tenders were rejected due to the absence of NCC Registration Certificates, and an improper tender bond from one of the two.  During the evaluation process, two more bids were rejected because of material modifications in the bids. Upon completion of the analysis, the lowest responsive tender was recommended for the award of the contract. The tender from the favoured contractor, Frederick Rodrigues & Associates Ltd., was 3.3% lower than the engineer's estimate, and hence this contractor was recommended for the award of the contract. NCC endorsed the award.  The process appeared to be fair, and was based on merit.
<b>MINISTRY OF WATER &amp; HOUSING</b>  NATIONAL WATER COMMISSION  <b>North-Western Parishes Water Supply Project.</b>		

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

KEY: N/A - NOT AVAILABLE

<b><u>BASIC INFORMATION</u></b>		<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b>
<b>CLIENT MINISTRY</b> EXECUTING AGENCY PROJECT NAME/DESCRIPTION LOCATION		<p><b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION  <b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/  <b>EVALUATION/ VALIDITY PERIOD</b>  <b>AWARD</b> : FAIRNESS/IMPARTIALITY/MERIT</p>
The rehabilitation of Martha Brae Treatment Plant, design and construction of trunk main, distribution system facilities, and network improvement.  Martha Brae/Falmouth, Harmony Hall, Duncans. Trelawny.  Contract Sum: US\$35.43M		<p>After much effort on the part of the National Water Commission for private investment for this project, an engineering firm's proposal was a welcome approach as it differed from all the previous ones, which never materialized into actual proposals.</p> <p>In December 2003 and in January 2004 Sogea-Satom submitted to the National Water Commission a technical concept and price proposal for the North-Western Parishes Water Supply Project. The proposal comprised the following:</p> <ul style="list-style-type: none"> <li>1) The design and construction of capital works for the rehabilitation of the existing NWC's 6 mlgd. Martha Brae water treatment plant, and the construction of trunk transmission and distribution facilities to enable the rehabilitated plant to serve the Duncans/Harmony Hall area of Trelawny.</li> <li>2) Network improvement toward a reduction in unaccounted for water, and an increase in NWC's billed consumption, within these sections of the Parishes of Trelawny, St. James, Hanover and Westmoreland. It was proposed that the capital works would be undertaken at a fixed price, and the network improvement element would be done on the basis of a lump sum fee, for certain aspects of the work. In addition, the reimbursement of other physical cost, at cost plus overhead and profit.</li> <li>3) Participation by the contractor was equity linked, partly in kind and partly in cash deposit, under the network improvement element, with recovery of this equity link to actual contractor performance in meeting targets.</li> </ul> <p>The NWC engaged the services of a consulting engineer to do an analysis of the proposal received from Sogea-Satom. The consultant concluded that the scope for the technical proposal was technically sound, but recommended some modification to enhance cost efficiency. The consultant also recommended a longer contract period for the equity-linked network improvement element. This was considered to be more beneficial to the NWC.</p> <p>The NWC subsequently sought and obtained NCC's endorsement and Cabinet's permission to enter into negotiations with the contractor. This resulted in a reformulation of the project and a revised financial offer from the contractor.</p> <p>Based on the foregoing exercise the decision was taken to award the contract to Sogea-Satom, in the fixed sum of US\$35,434,961.00.</p> <p>The NCC endorsed the award, and Cabinet approval was given.</p>

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

**KEY: N/A - NOT AVAILABLE**

<b><u>BASIC INFORMATION</u></b>		<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b>
CLIENT MINISTRY		PRE-QUALIFICATION : INVITATION/EVALUATION
EXECUTING AGENCY		TENDER : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/ EVALUATION/ VALIDITY PERIOD
PROJECT NAME/DESCRIPTION		AWARD : FAIRNESS/IMPARTIALITY/MERIT
LOCATION		
<b>MINISTRY OF WATER &amp; HOUSING</b>  NATIONAL WATER COMMISSION <b>The Procurement of Water Works Utility Vehicles, and Light Crane Trucks</b>		

# ANNUAL REPORT

## PRE-CONTRACT PROCESS

KEY: N/A - NOT AVAILABLE

<u>BASIC INFORMATION</u>		<u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u>										
<b>CLIENT MINISTRY</b> EXECUTING AGENCY <b>PROJECT NAME/DESCRIPTION</b> <b>LOCATION</b>		<p><b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION</p> <p><b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/ EVALUATION/ VALIDITY PERIOD</p> <p><b>AWARD</b> : FAIRNESS/IMPARTIALITY/MERIT</p>										
National Water Commission  Kingston & St. Andrew  Contract Sum: N/A		<p>The National Water Commission, through advertisements in the local media in February 2005, requested proposals for the supply of specialised purpose-built vehicles, with the aim of enhancing the efficiency of operations and the efficiency of the company in general.</p> <p>Seven (7) interested parties collected documents and were instructed to submit proposals to the NWC Purchasing Department, 18 Oxford Road, Kingston 5, by Thursday, 19<sup>th</sup> May, 2005, no later than 10:00 a.m.</p> <p>Two (2) companies submitted proposals, and the technical proposals were publicly opened the same day, beginning at 11:00 a.m.</p> <p>The proposals received were as follows:</p> <ul style="list-style-type: none"> <li>1.Key Motors Limited</li> <li>2.Vehicles &amp; Supplies Limited</li> </ul> <p>The Technical Proposals were examined and analyzed to ensure compliance with the criteria, as established in the Request for Proposal (RFP).</p> <p>These were:</p> <table style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 60%;">1. Cost</td> <td style="width: 40%;">30 %</td> </tr> <tr> <td>2. Technical Capability</td> <td>20 %</td> </tr> <tr> <td>3. Maintenance Support</td> <td>30 %</td> </tr> <tr> <td>4. <u>Functionality and Suitability</u></td> <td>20 %</td> </tr> <tr> <td>Total</td> <td>100 %</td> </tr> </table> <p>Upon completion of the evaluation exercise, it was concluded that:</p> <ol style="list-style-type: none"> <li>1. The lifting capacity of 3,000 kg. at a distance of 4.0 metres for the crane trucks was not met by either supplier.</li> <li>2. Vehicles &amp; Supplies Limited offered a larger engine than was specified.</li> <li>3. Technically, both proposals failed to satisfy the minimum specifications for the enclosures and cc rating of the vehicles requested.</li> </ol> <p>Based on the above, the decision was taken by the evaluation committee, to reject all proposals in accordance with the Terms and Conditions of the Request For Proposals (RFP).</p> <p>Further, it was recommended that the specifications be modified (within reason), particularly for the Water Works Utility Vehicles and the Light Crane Truck, so that the suppliers may get a better idea of NWC's requirements.</p>	1. Cost	30 %	2. Technical Capability	20 %	3. Maintenance Support	30 %	4. <u>Functionality and Suitability</u>	20 %	Total	100 %
1. Cost	30 %											
2. Technical Capability	20 %											
3. Maintenance Support	30 %											
4. <u>Functionality and Suitability</u>	20 %											
Total	100 %											
<b>MINISTRY OF WATER &amp; HOUSING</b>  NATIONAL WATER COMMISSION  <b>NWC's Public Relation Contracts.</b>												

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

**KEY: N/A - NOT AVAILABLE**

<b>BASIC INFORMATION</b>		<b>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</b>
<b>CLIENT MINISTRY</b> <b>EXECUTING AGENCY</b> <b>PROJECT NAME/DESCRIPTION</b> <b>LOCATION</b>	The Design and Production of Advertisements and Promotion Programmes.  Kingston & St. Andrew.  Contract Sum: \$3.41M	<p><b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION  <b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/  <b>EVALUATION/ VALIDITY PERIOD</b>  <b>AWARD</b> : FAIRNESS/IMPARTIALITY/MERIT</p> <p>The National Water Commission has in place a Public Relations Contract for advertising and graphic art works. This is in the form of a retainer agreement with Dunlop Corbin Compton Associates, Communication Company, in the amount of \$3,418,758.00, which has been in place since January 1993.</p> <p>The agreement is subject to variations based upon the National Water Commission's requirements and revisions of the sum, within the purview of a mutual agreement with regards to specific projects. The duration was for a period of one (1) year, and is subject to renewal based on a performance evaluation.</p> <p>The above-mentioned agreement has been in effect for over 12 years and, in the NWC's opinion, it has been working. However, the Office of the Contractor-General is of the view that, although this arrangement might be working, it was not in the best interest of the National Water Commission and was not in compliance with the NCC Guidelines for Procurement, which allow for transparency. The agreement appears to be an open-ended contract, with no specific time for completion.</p> <p>The OC-G recommended that the contract should be competitively tendered to allow for transparency, and to ensure value for money.</p> <p>The National Water Commission has accepted the advice of the OC-G and has subsequently prepared Tender Documents with the intention of inviting prospective tenderers. This was scheduled to be carried out during September 2005.</p>
<b>MINISTRY OF WATER &amp; HOUSING</b>  <b>NATIONAL WATER COMMISSION (NWC)</b>  <b>Supply of Aluminium Sulphate</b>		

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

KEY: N/A - NOT AVAILABLE

<b><u>BASIC INFORMATION</u></b>		<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b>
<b>CLIENT MINISTRY</b>		<b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION
<b>EXECUTING AGENCY</b>		<b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/ EVALUATION/ VALIDITY PERIOD
<b>PROJECT NAME/DESCRIPTION</b>		<b>AWARD</b> : FAIRNESS/IMPARTIALITY/MERIT
<b>LOCATION</b>		
To supply aluminium sulphate for the annual needs of the NWC.		Tender invitation for this project was advertised in The Daily Gleaner, and interested suppliers were asked to return tenders by 2 <sup>nd</sup> March, 2005.
Kingston		An addendum to the tender document was circulated, and a request for extension of the return date was granted to 17th March, 2005. The public opening was scheduled for the same day after the 10:00 a.m. closing time.
Contract Sum: \$18.86M		Two (2) compliant tenders were received, and recorded, along with an alternative tender from one of the tenders.
		The evaluation results indicated that the tenders satisfied the technical specifications. The fact that the product was produced in Jamaica, at the lowest price, made it advantageous to recommend Industrial Chemical Co. (Jamaica) Ltd. as the supplier. The other supplier, Pamona Corporation, would have to import the product at a higher cost.
		The National Contracts Commission endorsed the award on 9th November, 2005, and it was sent to the Cabinet for their approval.
		The tender procedure was fair, and the award was based on merit.
<b>MINISTRY OF WATER &amp; HOUSING NATIONAL WATER COMMISSION (NWC) Supply of Call Management Services</b>		

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

KEY: N/A - NOT AVAILABLE

<b><u>BASIC INFORMATION</u></b>		<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b>
<b>CLIENT MINISTRY</b>		<b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION
<b>EXECUTING AGENCY</b>		<b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/ EVALUATION/ VALIDITY PERIOD
<b>PROJECT NAME/DESCRIPTION</b>		<b>AWARD</b> : FAIRNESS/IMPARTIALITY/MERIT
<b>LOCATION</b>		
The National Water Commission (NWC) proposed to procure inbound and outbound call management services.	Kingston	This project has had two previous tender calls. The first submission was rejected by the National Contracts Commission (NCC), and the second call resulted in the tenders being non-responsive and uncompetitive.
Contract Sum: \$25.79M		<p>This tender exercise is exactly one year later than the first.</p> <p>The requests for proposals included a technical data and a financial tender. Four firms responded and returned the documents by the deadline on 16th January, 2005.</p> <p>The evaluation was not done in accordance with standard practice. The result of the evaluation was that one tenderer did not have the technical qualification, and another did not achieve the minimum points for consideration. Both were disqualified.</p> <p>The overall analysis showed that Touchpoint Centers International (TCI), the lowest tender, was ranked higher in terms of points attained over Cable &amp; Wireless (Jamaica) Limited. The contract award to TCI was endorsed by the NCC on 29th July, 2005, and was sent to Cabinet for ratification</p> <p>The tender procedure and award appeared to be fair.</p>
<b>MINISTRY OF WATER &amp; HOUSING</b> NATIONAL WATER COMMISSION (NWC)	<b>Supply of Tyres</b>	

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

KEY: N/A - NOT AVAILABLE

<b><u>BASIC INFORMATION</u></b>		<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b>
<b>CLIENT MINISTRY</b>		<b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION
<b>EXECUTING AGENCY</b>		<b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/ EVALUATION/ VALIDITY PERIOD
<b>PROJECT NAME/DESCRIPTION</b>		<b>AWARD</b> : FAIRNESS/IMPARTIALITY/MERIT
<b>LOCATION</b>		
The National Water Commission (NWC) proposed to procure the annual supply of tyres for NWC's fleet of motor vehicles.	Kingston	An invitation to tender was advertised in The Daily Gleaner on the 7th and 10th November, 2004, with instructions for the return of tenders on 1st December, 2004
Contract Sum: \$21.33M		Precise instructions were not given where tenderers should deposit their tender documents. The exact location of the tender box was not disclosed, to ensure unhindered deposit of tenders. The acting purchasing manager agreed that the matter would be addressed to avoid inconvenience in the future.
		Five (5) tenders were opened and recorded. Tenders from Goodyear (Jamaica) Limited and Jamaica Industrial Equipment Co. Ltd.(JIE) were not read aloud due to the absence of their National Contracts Commission (NCC) registration documents. JIE, however, had submitted a copy of an application letter to the NCC.
		The NCC Secretariat was contacted regarding the validity of documents and also other issues surrounding the opening of tenders. After the complaints and consultation with the Secretariat, a meeting was reconvened on 9th March, 2005 and the tender prices of the above bidders were duly recorded.
		The evaluation of the tenders was carried out satisfactorily and JIE, the lowest tenderer, was recommended for the award of the contract. The NCC endorsed the award on 27 <sup>th</sup> July, 2005, and it was sent to the Cabinet for ratification.
		Although the tender process may have created some confusion, the award process was fair.
<b>MINISTRY OF WATER &amp; HOUSING</b>  WATER RESOURCES AUTHORITY  <b>Prescribed Licences</b>		

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

KEY: N/A - NOT AVAILABLE

<b><u>BASIC INFORMATION</u></b>		<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b>
<b>CLIENT MINISTRY</b>		<b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION
<b>EXECUTING AGENCY</b>		<b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/ EVALUATION/ VALIDITY PERIOD
<b>PROJECT NAME/DESCRIPTION</b>		
<b>LOCATION</b>		
Hope Gardens, St Andrew.	<p>The Water Resources Authority, which has Offices at Hope Gardens, St. Andrew, is a statutory body, under the purview of the Ministry of Water &amp; Housing.</p> <p>The function of the Authority is to promote the conservation and the proper use of underground Water Resources, in order to control the exploitation of such resources, and to obtain and compile data on Hydrological Information in relation to all wells, bore holes or other works, regardless of the purpose for which these were constructed. The Authority is empowered to inspect all wells, bore holes or to explore other works that it believes may exist</p> <p>A licence must be obtained by completing the prescribed form, accompanied by an application fee of Twelve thousand dollars (12,000.00), before these operations can proceed. This would then be followed by publications in the newspapers, carried over a period of not less than two (2) weeks, to allow correspondence in writing to the Authority by any persons who may object. A licence may be refused if:</p> <ol style="list-style-type: none"> <li>1. The proposed site is declared a critical area. For example, an area designated for conservation of underground water in the public interest?</li> <li>2. Objections are made by persons with a well in close proximity to the one being proposed.</li> </ol> <p>The proposed source for abstraction is inadequate. During monitoring, the OC-G observed that there were instances when the requirement of posting, for public viewing, a map showing the location of the proposed site, at the stated post office for public viewing, was not met. Further, while monitoring this project, the OC-G observed that there was no map showing the location of the proposed site, as required by the ACT.</p> <p>These breaches were brought to the attention of the Water Resources Authority and have since been corrected.</p> <p>A total of 100 applications for licences were received during the period January to December, 2005. Forty-five (45) were granted, Fifty-three (53) are being processed, and two (2) were refused.</p> <p>The procedures appeared to be fair and transparent.</p>	
<b>MINISTRY OF WATER &amp; HOUSING</b> CARIB ENGINEERING CORPORATION LTD.		

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

KEY: N/A - NOT AVAILABLE

<b><u>BASIC INFORMATION</u></b>		<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b>
<b>CLIENT MINISTRY</b>		<b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION
<b>EXECUTING AGENCY</b>		<b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/ EVALUATION/ VALIDITY PERIOD
<b>PROJECT NAME/DESCRIPTION</b>		<b>AWARD</b> : FAIRNESS/IMPARTIALITY/MERIT
<b>LOCATION</b>		
<b>Huddersfield, Mango Valley Water Supply</b>  The supply and installation of Pumping Equipment.		Invitation to tender for this contract was published in the printed media on 10 <sup>th</sup> and 15 <sup>th</sup> August, 2003. Twelve (12) contractors responded and purchased documents, but only four (4) responses were recorded at the public opening of the tender at 12:30 p.m. on 2 <sup>nd</sup> September, 2003, the return date for the documents.
Huddersfield, Mango Valley St. Mary  Contract Sum: \$8.05M		<p>During evaluation, it was discovered that the estimate from the engineer was not based on current market value. After an adjustment, it was increased from \$6.089M to \$7.826M. After correction of arithmetical errors, one tender became unreasonably high, and was therefore not considered during analysis.</p> <p>Upon completion of the evaluation exercise in September 2003, a recommendation for award of the contract was made in favour of the lowest tender. Following this process, the Ministry experienced financial constraints, which resulted in a delay to award the contract, until funding became available in October 2004. The National Contracts Commission endorsed the award of the contract on 10<sup>th</sup> November, 2004.</p> <p>The validity period was extended to 30th October, 2004, hence the material and labour fluctuation clause will be applied. The Agency is of the opinion that the final contract sum will not be excessive.</p>
<b>MINISTRY OF WATER &amp; HOUSING</b>  NATIONAL IRRIGATION COMMISSION		

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

KEY: N/A - NOT AVAILABLE

<u>BASIC INFORMATION</u>		<u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u>							
CLIENT MINISTRY EXECUTING AGENCY PROJECT NAME/DESCRIPTION LOCATION		PRE-QUALIFICATION : INVITATION/EVALUATION TENDER : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/ EVALUATION/ VALIDITY PERIOD AWARD : FAIRNESS/IMPARTIALITY/MERIT							
<b>National Irrigation Development Programme Pilot Project Contract D</b> Supply and installation of eight (8) vertical turbine pumps, motors controls, and the rehabilitation of five wells.  Hounslow, Beacon/Little Park Pedro Plains, St. Elizabeth.  Contract Sum: \$102.31M		Letters dated 4th April, 2005 were sent to three (3) pre-qualified Contractors. Tenders were to be returned on Friday, 3rd June, 2005, no later than 4:00 p.m. One Contractor responded, and this tender was opened publicly the same day, beginning at 4:30 p.m. <table style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="text-align: left; width: 40%;">Tenders</th> <th style="text-align: left;">Tender Sum</th> </tr> </thead> <tbody> <tr> <td>Jamaica Wells &amp; Services Ltd.</td> <td>- \$102,317,775.86.</td> </tr> <tr> <td>Engineer's estimate</td> <td>- \$96,998,900.04.</td> </tr> </tbody> </table> After evaluation, the Agency decided to award the contract to Jamaica Wells & Services Ltd. in the corrected tender sum of \$102,317,775.86, being 5.55% above the engineer's estimate. The National Contracts Commission (NCC) endorsed the award, and Cabinet approval was given. The agreement was signed on 23rd November, 2005, and works are expected to start in January 2006. The selection and subsequent award were carried out in accordance with standard procedures, and were based on merit.		Tenders	Tender Sum	Jamaica Wells & Services Ltd.	- \$102,317,775.86.	Engineer's estimate	- \$96,998,900.04.
Tenders	Tender Sum								
Jamaica Wells & Services Ltd.	- \$102,317,775.86.								
Engineer's estimate	- \$96,998,900.04.								
<b>OFFICE OF THE PRIME MINISTER</b> JAMAICA CRICKET 2007 LIMITED									

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

KEY: N/A - NOT AVAILABLE

<b>BASIC INFORMATION</b>		<b>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</b>
CLIENT MINISTRY EXECUTING AGENCY PROJECT NAME/DESCRIPTION LOCATION	PRE-QUALIFICATION : INVITATION/EVALUATION TENDER : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/ EVALUATION/ VALIDITY PERIOD AWARD : FAIRNESS/IMPARTIALITY/MERIT	
<b>Design And Construction Of A New Multi-Purpose Stadium Facility, Trelawny</b> To build a 10,000-fixed-seat (7,500 South stand and 2,500 North stand) and mound, multi-purpose stadium, comprising building area of approx. 15794 m <sup>2</sup> , and parking area on a 122,972 m <sup>2</sup> site.  Florence Hall, Trelawny  Contract Sum: RMB ¥248,798.49M	<p>On 2<sup>nd</sup> May, 2004, the Government of Jamaica (GoJ), through its executing Agency, Jamaica Cricket 2007 Limited, published an advertisement in the print media for tendering on this project. The publication was a joint request for pre qualification and proposals for interested firms/consortia to refurbish and upgrade the existing facility at (Sabina Park), and the design and construction of a new multipurpose stadium facility on a Greenfield site in Trelawny. Dates for the collection of tender documents and return of tenders were extended to 27th May, 2004 and 15th July, 2004 respectively, after consultation with the National Contracts Commission (NCC).</p> <p>The two-envelope system was employed. In the event that tenderers failed to qualify, their proposal would not be opened. Other requirements included registration with the NCC in the Grade 1 Building Construction category, and possession of a valid Tax Compliance Certificate.</p> <p>Twelve firms purchased the documents, and two tenders were received and opened by the deadline, for return of tenders on 15th July, 2004. The technical proposals from both firms were opened and examined, and the Bouygues Batiment International (BBI) financial proposal was accepted for evaluation. Negotiation with the tenderer resulted in an agreed sum of US\$23,280,000.00, and recommendation for an award of the contract, which was endorsed by the NCC.</p> <p>Based on the bilateral agreement between the GoJ and the Exim Import Bank of China, Cabinet approved the contract for the schematic design component in the BBI proposal.</p> <p>The Office of the Prime Minister, by letter dated 12th August, 2005, requested and was given permission by the NCC to sole source the procurement for the “new multipurpose stadium facility”.</p> <p>Following the contractual negotiation process, the NCC endorsed the recommendation for award of the contract to China National Complete Plant Import &amp; Export Corporation (COMPLANT), for a value/amount not exceeding RMB Yuan 250 million (Renminbi Yuan).</p> <p>It was noted that the construction contract, which was part of the BBI proposal, could not have been awarded to COMPLANT, based on the provisions of the bilateral agreement.</p>	
<b>OFFICE OF THE PRIME MINISTER</b> JAMAICA CRICKET 2007 LIMITED		

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

KEY: N/A - NOT AVAILABLE

<b><u>BASIC INFORMATION</u></b>		<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b>
CLIENT MINISTRY EXECUTING AGENCY PROJECT NAME/DESCRIPTION LOCATION		<p><b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION  <b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/  <b>EVALUATION/ VALIDITY PERIOD</b>  <b>AWARD</b> : FAIRNESS/IMPARTIALITY/MERIT</p>
<b>Refurbish and upgrade the existing Stadium facility at Sabina Park</b>  Refurbishing and upgrading of an existing 14,500-seat cricket stadium to a total capacity of 20,699, including permanent seats totalling 16,699.  Sabina Park, Kingston  Contract Sum: US\$18.60M		<p>Expression of Interest (EOI) was the initial process for the Stadia Developments Projects.</p> <p>On 2<sup>nd</sup> May, 2004, the Government of Jamaica, through its executing Agency, advertised in the print media a Request for Proposal (RFP) for the interested firms/consortia to refurbish and upgrade an existing facility (Sabina Park), and to design and construct a new facility on a Greenfield site in Trelawny.</p> <p>The dates for collection of documents and return of tender were extended from 20th May, 2004 to 27th May, 2004, and from 28th June, 2004 to 15th July, 2004, respectively.</p> <p>The two-envelope system was used for this two-stage tender process. The proposals of tenderers who failed the pre-qualification stage, would not be opened. The tenderers were required to be tax compliant and registered with the National Contracts Commission (NCC), in the grade 1 category for Building Construction.</p> <p>Eight firms purchased the document for this project but, at the opening, only one tender was received. The technical proposal was opened for the assessment, and the proposal, which was from tenderer Ashtrom Building Systems Limited, accepted.</p> <p>The proposed sum was US\$21.006 million and, following a negotiation process, the recommended amount of US\$18.603 million for the contract was endorsed by the National Contracts Commission, and ratified by Cabinet.</p> <p>The process was fair, and the award was based on merit</p>
<b>OFFICE OF THE PRIME MINISTER</b>  NATIONAL HOUSING TRUST		

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

KEY: N/A - NOT AVAILABLE

<b><u>BASIC INFORMATION</u></b>		<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b>
<b>CLIENT MINISTRY</b>		<b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION
<b>EXECUTING AGENCY</b>		<b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/ EVALUATION/ VALIDITY PERIOD
<b>PROJECT NAME/DESCRIPTION</b>		<b>AWARD</b> : FAIRNESS/IMPARTIALITY/MERIT
<b>LOCATION</b>		
<b>Reservoir At Bellaire Housing Development</b>		
Installation of steel reservoir, including infrastructure works, epoxy coating and pipelines, distribution network.		In June 2004, the National Housing Trust published invitations in The Daily Gleaner for contractors to tender on this project in June 2004. The closing date for return of tenders was 5 <sup>th</sup> July, 2004.  An addendum was issued advising those contractors who were interested, that they should be registered with the National Contracts Commission (NCC).  At the opening, only one tender was received. The evaluation and comparison with the pretender estimate, resulted in some issues that led to a negotiation of the contract with the tenderer. The tender sum from the tenderer, Tankweld Limited, was \$10.9 million. The negotiation process resulted in a slight increase of the tender.  Permission to negotiate had been granted by NCC, which later endorsed the award.  The contractual process appeared to be fair and the award was based on merit.
Dumbarton, St. Ann		
Contract Sum: \$11.11M		
<b>OFFICE OF THE PRIME MINISTER</b>		
NATIONAL HOUSING TRUST (NHT)		

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

KEY: N/A - NOT AVAILABLE

<b><u>BASIC INFORMATION</u></b>		<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b>
CLIENT MINISTRY EXECUTING AGENCY PROJECT NAME/DESCRIPTION LOCATION		<p><b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION</p> <p><b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/ EVALUATION/ VALIDITY PERIOD</p> <p><b>AWARD</b> : FAIRNESS/IMPARTIALITY/MERIT</p>
<b>Green Pond Reservoirs</b>  The supply and installation of two (2) 1.9 million-litre water storage tanks, inclusive of internal pipes and fittings.  Cornwall Courts Montego Bay, St. James  Contract Sum: \$28.22M		<p>An invitation to tender was advertised nationally on 10th November, 2003, and three (3) contractors returned completed tenders by the scheduled public opening on 3rd December, 2003.</p> <p>All three tenders were deemed responsive and were subjected to detailed evaluation. The exercise resulted in a recommendation for the award of the contract to the lowest responsive tender, which was submitted by Kingston Industrial Construction Ltd.</p> <p>This recommendation was endorsed by the NCC, and approved by Cabinet, after which the contract was awarded.</p> <p>Notably, during these proceedings, the consulting engineers, Jentech, failed to include a contingency sum in the contract bills. All the tenderers indicated a different amount for the contingency sum, which had to be ignored for a fair evaluation. The contingency sum is meant to cover unforeseen items, or items which could not reasonably be quantified at the time of tender.</p> <p>Despite this omission, the tender procedure adopted was fair and impartial, and the award was based on merit.</p>
<b>OFFICE OF THE PRIME MINISTER</b>  NATIONAL HOUSING TRUST		

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

KEY: N/A - NOT AVAILABLE

<u>BASIC INFORMATION</u>		<u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u>
CLIENT MINISTRY	EXECUTING AGENCY	PRE-QUALIFICATION : INVITATION/EVALUATION
PROJECT NAME/DESCRIPTION	LOCATION	TENDER : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/ EVALUATION/ VALIDITY PERIOD
AWARD : FAIRNESS/IMPARTIALITY/MERIT		
<b>Fire Detection and Suppression System at the Registry (Vault and Storage Area)</b>  To supply and install a clean fire extinguishing system, and to provide maintenance service for the new installation.	St. Andrew  Contract Sum: \$3.30M	<p>The National Housing Trust invited tenders for the procurement of a Fire Suppression System, which was published on November 2004. Return of the completed tender documents was set for 12 noon on 19th November, 2004, and the public opening of the tenders took place on that day at 2:25 p.m.</p> <p>Five tenders were received, but identification and numbering procedures were badly handled in the search for bonds and other requirements. The chairman of the tender committee was informed of the guidelines for examining and recording the tenders.</p> <p>The evaluation exercise resulted in the disqualification of four tenders for not satisfying one or more requirements stipulated in the tender document. The sole remaining tender, which was from Fire Safety Mechanical Services Limited ,satisfied all the requirements, and was 10% less than the pre-tender estimate. The tender was recommended for the award.</p> <p>The contract awarded to Fire Safety Mechanical Services Limited was fair.</p>
<b>OFFICE OF THE PRIME MINISTER</b>  URBAN DEVELOPMENT CORPORATION (UDC)		

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

KEY: N/A - NOT AVAILABLE

<b><u>BASIC INFORMATION</u></b>		<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b>
CLIENT MINISTRY		PRE-QUALIFICATION : INVITATION/EVALUATION
EXECUTING AGENCY		TENDER : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/ EVALUATION/ VALIDITY PERIOD
PROJECT NAME/DESCRIPTION		AWARD : FAIRNESS/IMPARTIALITY/MERIT
LOCATION		
<b>Development of Hellshire Park Estates – Lot “C”.</b> Construction of infrastructure works such as sewerage, water , stormwater, electrical installation , access roads, walkway and landscaping; the design and construction of 165 two-bedroom, single family dwelling houses.		<p>Tenderers were publicly invited via advertisement in the print media. The tender documents were made available from 13<sup>th</sup> June, 2005 for completion, and return, by 1:00 p.m. on 8<sup>th</sup> August, 2005.</p> <p>Tenderers were required to be registered with the National Contracts Commission (NCC).</p> <p>The two-envelope procedure was used whereby a pre-qualification exercise was carried out to identify suitable firms based on set criteria. This was followed by the opening of the tenders of firms that prequalified.</p> <p>Eight documents were purchased and two returned by the specified time. Following the prequalification exercise, both tenders qualified and were opened publicly. The tenders of Ashtrom Building Systems Limited (Ashtrom) and West Indies Home Contractors Limited (WIHCON), were 20.9% and 7.3%, respectively, above the original Quantity Surveyor’s estimate. This estimate was, however, revised after errors and omissions were found in the bills of quantities. A total revision of the prices of concrete and steel was done.</p> <p>Corrections of arithmetical errors, and evaluation of the tenders, resulted in Ashtrom being 10.3% above, and WIHCON being 2.15% below the revised QS estimate. The lower tender, which was from West Indies Home Contractors Limited, was recommended for award. It was endorsed by the NCC and Cabinet.</p> <p>The tender process was fair, and the award based on merit.</p>
<b>OFFICE OF THE PRIME MINISTER</b> URBAN DEVELOPMENT CORPORATION (UDC)		

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

KEY: N/A - NOT AVAILABLE

<b><u>BASIC INFORMATION</u></b>		<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b>
<b>CLIENT MINISTRY</b>		<b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION
<b>EXECUTING AGENCY</b>		<b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/ EVALUATION/ VALIDITY PERIOD
<b>PROJECT NAME/DESCRIPTION</b>		<b>AWARD</b> : FAIRNESS/IMPARTIALITY/MERIT
<b>LOCATION</b>		
<b>Redevelopment of Two Sisters Cave, Hellshire</b>		
Construction of a duplex vending kiosk, 2 No. toilet blocks, sewage treatment and disposal system; the refurbishing of the existing office building, entrance pavilion, viewing platforms, steps to cave, driveway, and parking area.		The UDC invited tenders for this project via the print media and the tender document was made available on 1 <sup>st</sup> July, 2004, with a return date no later than 1:00 p.m. on 29 <sup>th</sup> July, 2004.  Tenderers were required to be registered with the National Contracts Commission (NCC) in the category of Building Construction, at Grades 3 or higher, and to be in possession of a valid Tax Compliance Certificate.  Five (5) documents were collected and returned, as stipulated in the publication. One of the tenders from a Grade 4 contractor was not opened because of his failure to meet the specified grade. The four (4) remaining tenders were the subject of an arithmetical check and evaluation.  The lowest corrected tender, which was from B.W. Thompson and Associates Ltd., being 7.4% below the Engineer's estimate, was recommended for award. The NCC endorsed the award on 12th January, 2005.  The process was fair, and the award was based on merit.
Hellshire, St.Catherine		
Contract Sum: \$9.39M		
<b>OFFICE OF THE PRIME MINISTER</b>		
URBAN DEVELOPMENT COOPERATION (UDC)		
<b>Lilliput Relift Pumping Station</b>		

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

KEY: N/A - NOT AVAILABLE

<b><u>BASIC INFORMATION</u></b>		<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b>
<b>CLIENT MINISTRY</b>		<b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION
<b>EXECUTING AGENCY</b>		<b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/ EVALUATION/ VALIDITY PERIOD
<b>PROJECT NAME/DESCRIPTION</b>		<b>AWARD</b> : FAIRNESS/IMPARTIALITY/MERIT
<b>LOCATION</b>		The construction of a Relift Booster Station; the supply and installation of two (2) Booster Pumps, Motor Control Centre (switchgear), and a 20,000 Imperial Gallons Steel Water Tank; interconnection of station pipework from, and to the existing supply and discharge line.
Lilliput, St. James		Tenderers were invited via advertisement in the print media. The document was made available from 15th December, 2004 for completion and return by 1:00 p.m. on 17th January, 2005.
Contract Sum \$15.79M		Eligibility requirements included registration with the National Contracts Commission in the required grade and category. Ten documents were purchased and three were returned by the specified time. Two tenders were disqualified at the public opening, as these were considered non-compliant with the registration requirements.
		After correction of arithmetical errors, and evaluation of the tenders, the remaining tender from Bacchus Engineering Works Limited, which was 12.5 % below the Engineer's estimate, was recommended for award. It was endorsed by the NCC and Cabinet.
		The tender process was fair, and the award was based on merit.
<b>OFFICE OF THE PRIME MINISTER</b> URBAN DEVELOPMENT CORPORATION <b>Modernization of Passenger Elevators</b>		

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

**KEY: N/A - NOT AVAILABLE**

<b><u>BASIC INFORMATION</u></b>		<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b>
<b>CLIENT MINISTRY</b> <b>EXECUTING AGENCY</b> <b>PROJECT NAME/DESCRIPTION</b> <b>LOCATION</b>	<b>PRE-QUALIFICATION</b> : INVITATION/EVALUATION <b>TENDER</b> : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/ <b>EVALUATION/ VALIDITY PERIOD</b> <b>AWARD</b> : FAIRNESS/IMPARTIALITY/MERIT	<p>Upgrading of the four (4) passenger electric gearless traction passenger elevators.</p> <p>Block 4, The Office Centre Building, 12 Ocean Boulevard, Kingston</p> <p>Contract Sum: \$20.47M</p> <p>Tenders were invited via advertisement in the print media. Tender documents were made available from 8th November, 2004, for return by 2:30 p.m. on 6th December, 2004.</p> <p>Eligibility requirements included registration with the National Contracts Commission (NCC) in the appropriate grade and category.</p> <p>Three documents were purchased, and two returned by the specified time. One tender was disqualified at the public opening as it was considered non-compliant with a specified section of the Instructions to Tenderers. The three-envelope tender procedure was used.</p> <p>The responsive tender from Comfortair Engineering Limited had no arithmetical errors, and was 4.1% above the revised Engineer's estimate. It was recommended for award, which was endorsed by the NCC and Cabinet.</p> <p>The Engineer's estimate used at the tender opening exercise was prepared in November 2000, and was not updated before the issue of the advertisement of 'Invitation to Tender' in 2004.</p> <p>The tender process was fair, and the award was based on merit.</p>

# ANNUAL REPORT

Post-Contract Activities as at December 2005

## APPENDIX II

BASIC INFORMATION		CONTRACT INFORMATION				COMMENTS ON ANY RELEVANT ISSUE		
1. CLIENT MINISTRY 2. EXECUTING AGENCY 3. PROJECT NAME & DESCRIPTION 4. LOCATION 5. DATE TENDERED & ENDORSED	1. LEAD CONSULTANT 2. CONTRACTOR 3. PROJECT MGR. 4. CONTRACT SUM	1. TYPE 2. PERIOD 3. START DATE 4. COMP. DATE	1. % EXECUTED 2. TIME ELAPSED 3. COSTS TO DATE 4. ADDITIONAL COSTS	1. SECURITIES 2. T.C.C. 3. MOBILISATION	MANAGEMENT CO-ORDINATION SITE SUPERVISION	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS		
<b>MINISTRY OF AGRICURE</b> <b>AGRICULTURAL SUPPORT SERVICES PROJECT (ASSP)</b> <b>M &amp; M Hatcheries</b>	B.G.W Cawston & Partners	Lump sum 6 months Cornwall Development & Engineering Ltd. ASSP	92 % 12 months \$8.19M 18.07.05 None \$9.53M	Yes Yes Yes	This contract has suffered a number of setbacks during implementation. The passage of two hurricanes and frequent inclement weather conditions retarded progress. Inadequate design also proved to be a source of delays and created variations that are likely to inflate the final cost by as much as 13 per cent. These two factors accounted for three (3) months' extension of time.	The contractor is also responsible for some delays due to his failure to carry out the works diligently. It has had several work stoppages, apparently due to its inability to adequately fund the project. Despite several discussions and letters, the slow progress has continued.	Supervision was among the areas of concern in the earlier periods of contract activities. Although this was addressed with a change in supervisory personnel, subsequent increase in production has not been sustained.	

# ANNUAL REPORT

## Post-Contract Activities as at December 2005

### APPENDIX II

BASIC INFORMATION		CONTRACT INFORMATION				COMMENTS ON ANY RELEVANT ISSUE		
1. CLIENT MINISTRY 2. EXECUTING AGENCY 3. PROJECT NAME & DESCRIPTION 4. LOCATION 5. DATE TENDERED & ENDORSED	1. LEAD CONSULTANT 2. CONTRACTOR 3. PROJECT MGR. 4. CONTRACT SUM	1. TYPE 2. PERIOD 3. START DATE 4. COMP. DATE	1. % EXECUTED 2. TIME ELAPSED 3. COSTS TO DATE 4. ADDITIONAL COSTS	1. SECURITIES 2. T.C.C. 3. MOBILISATION	MANAGEMENT CO-ORDINATION SITE SUPERVISION	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS		
<b>MINISTRY OF AGRICULTURE</b>  AGRICULTURAL SUPPORT SERVICES PROJECT (ASSP)	<b>Sealapia Farm Packaging House</b>  The construction of a packaging house of approx. 780 m <sup>2</sup> of reinforced concrete columns and beams, block walls with a slab roof.	B.G.W Cawston & Partners Cornwall Development & Engineering Ltd.	Lump sum 6 months 28.09.04 28.03.05	Nil 15 months None None	Yes Yes Yes	The contractor started activities on the agreed contract commencement date, but was prevented from completing the day's work by members of the Iter Boreale Community who indicated "that there were some unresolved matters between the owners of the land and the community."	The ASSP met with the community on 4 <sup>th</sup> October, 2004 to discuss the difficulties and on 5 <sup>th</sup> October, 2005 instructed the contractor to "withdraw all equipment/materials from the site until further notice is given."	Notice to resume working was given on 15 <sup>th</sup> November, 2004, at which point a redesign was necessary for a more adequate foundation. This process was delayed and in July 2005, the contractor agreed to compensation arising from the suspension of the works. The ASSP estimated that it would require an additional \$3.36 million to conduct a soil test, compensate the contractor and redesign and construct new
	Iter Boreale, St. Mary ASSP	\$10.36M						
	Date Tendered: 11 <sup>th</sup> January, 2004							
	Date Endorsed: 26 <sup>th</sup> January, 2004							

# ANNUAL REPORT

## Post-Contract Activities as at December 2005

### APPENDIX II

BASIC INFORMATION		CONTRACT INFORMATION		COMMENTS ON ANY RELEVANT ISSUE		
1. CLIENT MINISTRY 2. EXECUTING AGENCY 3. PROJECT NAME & DESCRIPTION 4. LOCATION 5. DATE TENDERED & ENDORSED	1. LEAD CONSULTANT 2. CONTRACTOR 3. PROJECT MGR. 4. CONTRACT SUM	1. TYPE 2. PERIOD 3. START DATE 4. COMP. DATE	1. % EXECUTED 2. TIME ELAPSED 3. COSTS TO DATE 4. ADDITIONAL COSTS	1. SECURITIES 2. T.C.C. 3. MOBILISATION	MANAGEMENT CO-ORDINATION SITE SUPERVISION	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS
					foundation.	To date no work has been done and no monies paid.

**APPENDIX II**

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## Post-Contract Activities as at December 2005

BASIC INFORMATION		CONTRACT INFORMATION				COMMENTS ON ANY RELEVANT ISSUE		
1. CLIENT MINISTRY 2. EXECUTING AGENCY 3. PROJECT NAME & DESCRIPTION 4. LOCATION 5. DATE TENDERED & ENDORSED	1. LEAD CONSULTANT 2. CONTRACTOR 3. PROJECT MGR. 4. CONTRACT SUM	1. TYPE 2. PERIOD 3. START DATE 4. COMP. DATE	1. % EXECUTED 2. TIME ELAPSED 3. COSTS TO DATE 4. ADDITIONAL COSTS	1. SECURITIES 2. T.C.C. 3. MOBILISATION	MANAGEMENT Co-ORDINATION SITE SUPERVISION	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS		
<b>MINISTRY OF EDUCATION, YOUTH &amp; CULTURE</b>  <b>MINISTRY OF EDUCATION, YOUTH &amp; CULTURE</b>  <b>Manchester Resource Centre</b>	Michael Robinson Lump sum & Associates	100% 4 months	Yes Yes	Yes Yes	This four-month contract has over-run its scheduled completion date by approximately two (2) months.	The quality of the work is satisfactory enough, although areas of poor workmanship were pointed out to be corrected/remedied.	Progress was affected by inclement weather, including hurricanes Wilma and Dennis, as well as the lack of detailed instructions from the client regarding changes.	Expenditure to date of \$4.79 million does not reflect the actual volume of work accomplished.

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## Post-Contract Activities as at December 2005

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BASIC INFORMATION					CONTRACT INFORMATION				COMMENTS ON ANY RELEVANT ISSUE		
1. CLIENT MINISTRY	1. LEAD CONSULTANT	1. TYPE	1. % EXECUTED	1. SECURITIES	MANAGEMENT	CO-ORDINATION	SITE SUPERVISION	QUALITY OF WORK	ADDITIONAL COSTS	PERFORMANCE OF PROFESSIONALS	
2. EXECUTING AGENCY	2. PERIOD	2. TIME ELAPSED	2. T.C.C.	2. T.C.C.							
3. PROJECT NAME & DESCRIPTION	3. START DATE	3. COSTS TO DATE	3. MOBILISATION	3. MOBILISATION							
4. LOCATION	4. COMP. DATE	4. ADDITIONAL COSTS	4. CONTRACT SUM	4. CONTRACT SUM							
5. DATE TENDERED & ENDORSED											
<b>MINISTRY OF EDUCATION, YOUTH AND CULTURE</b>  MINISTRY OF EDUCATION, YOUTH AND CULTURE											
<b>Shortwood Teachers College</b>											
<b>Early Childhood Centre</b>											
The construction of a two-storey reinforced concrete framed building of gross floor area 1179 m <sup>2</sup> .	Burrowes & Wallace	Lump sum	65%	Yes							
St. Andrew	B&H Structures Ltd.	12 months	8 months	Yes							
		April 2005	\$21.05 m	Yes							
			Nil								
Date Tendered:	Mr. Gladstone Solomon (B&H Structures Ltd)	April 2006									
14th June, 2004											
Date Endorsed:			\$48.79M								
14th July, 2004											

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1. CLIENT MINISTRY 2. EXECUTING AGENCY 3. PROJECT NAME & DESCRIPTION 4. LOCATION 5. DATE TENDERED & ENDORSED	1. LEAD CONSULTANT 2. CONTRACTOR 3. PROJECT MGR. 4. CONTRACT SUM	1. TYPE 2. PERIOD 3. START DATE 4. COMP. DATE	1. % EXECUTED 2. TIME ELAPSED 3. COSTS TO DATE 4. ADDITIONAL COSTS	1. SECURITIES 2. T.C.C. 3. MOBILISATION	MANAGEMENT Co-ORDINATION SITE SUPERVISION	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS	
<b>MINISTRY OF EDUCATION, YOUTH &amp; CULTURE</b>  MINISTRY OF EDUCATION, YOUTH & CULTURE						The general management of the contract is satisfactory so far, and has resulted in a good standard of work.	
<b>Critically Needed Secondary School Places</b>						Progress was affected by a number of factors: inclement weather including hurricane Wilma, cement shortage and delays in payment to the contractor. The expenditure is well below the value of the work executed.	
<b>Lacovia High School</b>	Nil	Lump sum	80%	Yes		The performance of the professionals is reasonable.	
	W.A. Walters Construction	3 months	4 months	Yes			
Construction of a two-storey four-classroom block with reinforced concrete foundation, block walls, suspended floors and all other facilities.	Company Limited	10.08.05	\$4.40M	No			
	Chief Architect	09.11.05	Nil				
Lacovia: St. Elizabeth	Ministry of Education, Youth & Culture						
Date Tendered: 29th June, 2005	\$14.93M						
Date Endorsed: 20th July, 2005							

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1. CLIENT MINISTRY	1. LEAD CONSULTANT	1. TYPE	1. % EXECUTED	1. SECURITIES	MANAGEMENT	QUALITY OF WORK	
2. EXECUTING AGENCY	2. PERIOD	2. TIME ELAPSED	2. T.C.C.	2. MOBILISATION	Co-ORDINATION	ADDITIONAL COSTS	
3. PROJECT NAME & DESCRIPTION	3. START DATE	3. COSTS TO DATE	3. MOBILISATION	3. MOBILISATION	SITE SUPERVISION	PERFORMANCE OF PROFESSIONALS	
4. LOCATION	4. COMP. DATE	4. ADDITIONAL COSTS					
5. DATE TENDERED & ENDORSED	4. CONTRACT SUM						
<b>MINISTRY OF EDUCATION, YOUTH &amp; CULTURE</b> <small>MINISTRY OF EDUCATION, YOUTH &amp; CULTURE</small>							
<b>Critically Needed Secondary School Places</b>							
<b>Port Antonio High School</b>	Monteith's Quantity Surveyors	Lump sum 4 months	68% 4 months	Yes Yes	The scheduled starting date of the contract was affected by the late payment of a mobilization advance.		
		29.08.05	\$7.57M	Yes	The general performance of the contractor on this contract is satisfactory and the quality of the work is acceptable.		
		Still in progress	\$4.40M		Progress of the activities was affected by inclement weather including hurricane Wilma, cement shortage in the industry, and late payment of the contractor's claims. The contractor issued verbal notice of his intention to claim for extension of time.		
Construction of a two-storey four-classroom block to include staff rooms, Structures & girls and boys bathroom, with gross floor area of 445 m <sup>2</sup> .	Roofing Limited						
Port Antonio – Portland	Ministry of Education, Youth & Culture (Chief Architect)						
Date tendered: 29th July, 2005	\$14.08M						
Date Endorsed: 20th July, 2005							

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1. CLIENT MINISTRY	1. LEAD CONSULTANT	1. TYPE	1. % EXECUTED	1. SECURITIES	MANAGEMENT	QUALITY OF WORK	PERFORMANCE OF PROFESSIONALS
2. EXECUTING AGENCY	2. PERIOD	2. TIME ELAPSED	2. T.C.C.	2. CO-ORDINATION	Co-ORDINATION	ADDITIONAL COSTS	PERFORMANCE OF PROFESSIONALS
3. PROJECT NAME & DESCRIPTION	3. START DATE	3. COSTS TO DATE	3. MOBILISATION	3. SITE SUPERVISION	SITE SUPERVISION		
4. LOCATION	4. COMP. DATE	4. ADDITIONAL COSTS					
5. DATE TENDERED & ENDORSED	4. CONTRACT SUM						
<b>MINISTRY OF EDUCATION, YOUTH &amp; CULTURE</b> <small>MINISTRY OF EDUCATION, YOUTH &amp; CULTURE</small>							
<b>Critically Needed Secondary School Places</b>							
<b>Charlemont High School</b>	Nil	Lump sum	70%	Yes	The general management of this contract is satisfactory and the quality of work is on par with set standards. Delays in payment to the contractor have affected the progress of the works.		
	W.A. Reid	4 months	5 months	Yes	The shortage of cement in the industry and inclement weather have also affected the progress of the works.		
	Two-storey four-classroom block with reinforced concrete frames, blockwall, Company Ltd. doors, aluminium windows and other facilities.	18.07.05	\$5.26M	No	Both of these issues are the real causes for the time overrun.		
	Ministry of Education, Youth & Culture (Chief Architect)	-	Nil				
	Charlemont, St. Catherine						
Date Tendered:							
29 <sup>th</sup> June, 2005							
Date endorsed:							
20th July, 2005							

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BASIC INFORMATION		CONTRACT INFORMATION				COMMENTS ON ANY RELEVANT ISSUE		
1. CLIENT MINISTRY	LEAD CONSULTANT	1. TYPE	1. % EXECUTED	1. SECURITIES	MANAGEMENT	QUALITY OF WORK		
2. EXECUTING AGENCY	2. PERIOD	2. TIME ELAPSED	2. T.C.C.	2. CO-ORDINATION	ADDITIONAL COSTS			
3. PROJECT NAME & DESCRIPTION	3. START DATE	3. COSTS TO DATE	3. MOBILISATION	3. SITE SUPERVISION	PERFORMANCE OF PROFESSIONALS			
4. LOCATION	4. COMP. DATE	4. ADDITIONAL COSTS						
5. DATE TENDERED & ENDORSED	4. CONTRACT SUM							
<b>MINISTRY OF EDUCATION, YOUTH &amp; CULTURE</b>  NATIONAL CENTER FOR YOUTH DEVELOPMENT								
<b>National Youth Centre, Port Antonio</b>  Converting of a section of existing Georgian building into proposed Youth Centre.	MOEY&C Eagle Construction Limited Port Antonio, Portland	Lump sum 3 months 04.10.05 National Centre for Youth Dev. (MOEY&C)	85% 3 months \$0.63M Nil \$6.62M	Yes Yes No	The contractor did not make a request for a mobilization advance. Work on this contract started in early October, 2005 following some delays in obtaining the necessary clearance from the Railway Corporation, on whose property the structure is located.			
Date Tendered: 2 <sup>nd</sup> March, 2005					Site management and the quality of work are satisfactory to date, however, variations and late changes have already affected the completion date.			
Date Endorsed: 6 <sup>th</sup> April, 2005								

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1. CLIENT MINISTRY	1. LEAD CONSULTANT	1. TYPE	1. % EXECUTED	1. SECURITIES	MANAGEMENT CO-ORDINATION	QUALITY OF WORK			ADDITIONAL COSTS		
2. EXECUTING AGENCY	2. CONTRACTOR	2. PERIOD	2. TIME ELAPSED	2. T.C.C.	SITE SUPERVISION	ADDITIONAL COSTS			PERFORMANCE OF PROFESSIONALS		
3. PROJECT NAME & DESCRIPTION	3. START DATE	3. COMP. DATE	3. COSTS TO DATE	3. MOBILISATION							
4. LOCATION	4. COMP. DATE	4. ADDITIONAL COSTS	4. CONTRACT SUM								
5. DATE TENDERED & ENDORSED											
<b>MINISTRY OF EDUCATION, YOUTH &amp; CULTURE</b>  MINISTRY OF EDUCATION, YOUTH AND CULTURE											
<b>The Proposed Youth Centre</b>  Converting an existing building into a proposed Youth Centre for the National Centre for Youth Development at 1 Humber Avenue, Montego Bay.  Montego Bay, St. James	Ministry of Education, Youth and Culture	Lump sum 4 months 08.08.05 Caribbean Electrical Co. Ltd.	70% 5 months \$2.84M - Nil	Yes Yes Yes	The contractor, after being paid a mobilization advance, took possession of the site and commenced activities for the project on 3 <sup>rd</sup> August, 2005.	The site diary is infrequently utilised to capture the progress of the works. The site foreman was not present on visits to the site.	Work has progressed slowly, mainly due to the adverse weather conditions in the project area.	The quality of the work is satisfactory.	It is expected that an extension of time will be sought by the contractor to complete the project in early 2006.		
Date Tendered: 16 <sup>th</sup> April 2005											
Date Endorsed: 16 <sup>th</sup> May, 2005											

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1. CLIENT MINISTRY	1. LEAD CONSULTANT	1. TYPE	1. % EXECUTED	1. SECURITIES	MANAGEMENT	QUALITY OF WORK	ADDITIONAL COSTS
2. EXECUTING AGENCY	2. PERIOD	2. TIME ELAPSED	2. T.C.C.	2. CO-ORDINATION	CO-ORDINATION	ADDITIONAL COSTS	PERFORMANCE OF PROFESSIONALS
3. PROJECT NAME & DESCRIPTION	3. START DATE	3. COSTS TO DATE	3. MOBILISATION	3. SITE SUPERVISION	3. SITE SUPERVISION	3. SITE SUPERVISION	3. SITE SUPERVISION
4. LOCATION	4. COMP. DATE	4. ADDITIONAL COSTS	4. ADDITIONAL COSTS	4. ADDITIONAL COSTS	4. ADDITIONAL COSTS	4. ADDITIONAL COSTS	4. ADDITIONAL COSTS
5. DATE TENDERED & ENDORSED	4. CONTRACT SUM						
<b>MINISTRY OF EDUCATION, YOUTH &amp; CULTURE</b> <b>HEART TRUST/NTA</b>							
<b>Re-development of Library Building</b> Construction of Library Building of approximately 283 m <sup>2</sup> . Beechamville, St. Ann	Lump sum Consultants Limited	100% 7.5 months	Yes Yes	9 months \$9.97M Nil	Progress of the activities for most of the time was on schedule but was subsequently affected by two hurricanes, Dennis and Emily, which delayed completion. Delayed rock excavation and ceiling work also contributed to time overrun. The cost so far includes \$0.519 million for variations and \$0.28 million for labour fluctuation. The final account is outstanding.		
Date Tendered: 30 <sup>th</sup> November, 2004	21st Century Building Services Limited	07.02.05 08.11.05	APEC Consultants Limited	R. Brandon Architect			
Date Endorsed: 5 <sup>th</sup> January, 2005				\$12.50M			

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1. CLIENT MINISTRY	1. LEAD CONSULTANT	1. TYPE	1. % EXECUTED	1. SECURITIES	MANAGEMENT	QUALITY OF WORK			CO-ORDINATION	ADDITIONAL COSTS	PERFORMANCE OF PROFESSIONALS
2. EXECUTING AGENCY	2. PERIOD	2. TIME ELAPSED	2. T.C.C.	2. CO-ORDINATION	CO-ORDINATION	ADDITIONAL COSTS			SITE SUPERVISION		
3. PROJECT NAME & DESCRIPTION	3. START DATE	3. COSTS TO DATE	3. MOBILISATION	3. MOBILISATION							
4. LOCATION	4. COMP. DATE	4. ADDITIONAL COSTS	4. CONTRACT SUM	4. CONTRACT SUM							
5. DATE TENDERED & ENDORSED											
<b>MINISTRY OF EDUCATION, YOUTH &amp; CULTURE</b>  HEART TRUST/NTA											
<b>Library Building at Black River Vocational Training Centre</b>											
Construction of a single storey reinforced concrete structure with sanitary and other facilities and external works.											
Cosmo Whyte Architect Limited	Lump sum	33%	Yes								
	3 months	2 months	Yes								
Garan-Tee Construction Company Limited	3 months	2 months	Yes								
Black River, St. Elizabeth	\$1.66M	\$1.66M	Nil								
Date Tendered:	31.10.05	-									
20 <sup>th</sup> June, 2005	(P. Edmond - Supervising Architect) Cosmo Whyte Architect Limited										
Date Endorsed:											
24 <sup>th</sup> August, 2005											
	\$11.41M										

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1. CLIENT MINISTRY	1. LEAD CONSULTANT	1. TYPE	1. % EXECUTED	1. SECURITIES	MANAGEMENT	CO-ORDINATION	SITE SUPERVISION	QUALITY OF WORK	ADDITIONAL COSTS	PERFORMANCE OF PROFESSIONALS	
2. EXECUTING AGENCY	2. CONTRACTOR	2. PERIOD	2. TIME ELAPSED	2. T.C.C.							
3. PROJECT NAME & DESCRIPTION	3. START DATE	3. COSTS TO DATE	3. MOBILISATION	3. ADDITIONAL COSTS							
4. LOCATION	4. COMP. DATE										
5. DATE TENDERED & ENDORSED	4. CONTRACT SUM										
<b>MINISTRY OF EDUCATION, YOUTH &amp; CULTURE</b>  THE CULTURE, HEALTH, ARTS, SPORTS, EDUCATION (CHASE) FUND The Proposed Renovation and Expansion of Mount Ogle Basic School at Lawrence Tavern,	Woodrow Whiteley & Associates	Lump sum 4 months	75%	Yes	The contractor was paid a mobilization advance and took possession of the site. Activities for the project were initiated on 29th July, 2005.	Variations had been ordered to demolish a burnt-out building, which could not be modified. The contractor and project manager complained that the slow pace with which CHASE approved and provided instructions for the revised scope of works has caused the delays.					
St. Andrew	Terracon Engineers Ltd.	29.07.05	\$6.57M	Yes							
Date Tendered: 10 <sup>th</sup> December, 2004	Woodrow Whiteley & Associates	30.11.05	Nil								
Date Endorsed: 6 <sup>th</sup> April, 2005			\$9.10M								

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Post-Contract Activities as at December 2005

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		1. LEAD CONSULTANT	1. TYPE PERIOD	1. % EXECUTED	1. SECURITIES	MANAGEMENT	CO-ORDINATION	QUALITY OF WORK
		2. CONTRACTOR	2. START DATE	2. TIME ELAPSED	2. T.C.C.	2. T.C.C.	3. MOBILISATION	ADDITIONAL COSTS
		3. PROJECT MGR.	3. COMP.	3. COSTS TO DATE	3. MOBILISATION	3. MOBILISATION	4. SITE SUPERVISION	PERFORMANCE OF PROFESSIONALS
		4. CONTRACT DATE	4. CONTRACT SUM	4. ADDITIONAL COSTS	4. ADDITIONAL COSTS	4. ADDITIONAL COSTS	4. SITE SUPERVISION	PERFORMANCE OF PROFESSIONALS
<b>MINISTRY OF FINANCE &amp; PLANNING</b>								

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1. CLIENT MINISTRY 2. EXECUTING AGENCY 3. PROJECT NAME & DESCRIPTION 4. LOCATION 5. DATE TENDERED & ENDORSED	1. LEAD CONSULTANT 2. CONTRACTOR 3. PROJECT MGR. 4. CONTRACT SUM	1. TYPE 2. PERIOD 3. START DATE 4. COMP. DATE	1. % EXECUTED 2. TIME ELAPSED 3. COSTS TO DATE 4. ADDITIONAL COSTS	1. SECURITIES 2. T.C.C. 3. MOBILISATION	MANAGEMENT CO-ORDINATION SITE SUPERVISION	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS	
JAMAICA SOCIAL INVESTMENT FUND  <b>Cacoon All Age School Expansion</b> Construction of kitchen and sanitary block. Rehabilitation of existing school building.	Western Engineering Services Ltd.  Gabe Designers and Contractors Ltd.  Cacoon, Hanover	Fixed price  4 months  02.02.05  -	98%  8 months  \$7.16M  \$0.42M  Western Engineering Services Ltd.	Yes  Yes  Yes  \$6.74M	The management of this project was fair, considering the challenges faced by both the contractor and consultants. However, there is some concern that the contractor has failed to maintain up-to-date site records.  The project suffered a 100% time overrun. Cost overrun was kept considerably lower at just over 6%. The overrun in cost came as a result of variations to the designs at substructure and suspended slab levels. In addition, increased costs resulted from the extension to Preliminaries.  The contractor was unable to counteract the time overrun caused by constant breakdowns of the NWC's water delivery service. This, along with severe weather conditions, contributed to the time overrun.		

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1. CLIENT MINISTRY 2. EXECUTING AGENCY 3. PROJECT NAME & DESCRIPTION 4. LOCATION 5. DATE TENDERED & ENDORSED	1. LEAD CONSULTANT 2. CONTRACTOR 3. PROJECT MGR. 4. CONTRACT SUM	1. TYPE 2. PERIOD 3. START DATE 4. COMP. DATE	1. % EXECUTED 2. TIME ELAPSED 3. COSTS TO DATE 4. ADDITIONAL COSTS	1. SECURITIES 2. T.C.C. 3. MOBILISATION	MANAGEMENT CO-ORDINATION SITE SUPERVISION	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS		
<b>MINISTRY OF FINANCE &amp; PLANNING</b>  <b>JAMAICA SOCIAL INVESTMENT FUND</b>  <b>Unity Primary and Infant School Expansion</b>	Patrick Aitcheson  Dilcon Construction Ltd.  Unity, St. Andrew  Date Tendered: 15 <sup>th</sup> August, 2004  Date Endorsed: 24 <sup>th</sup> November, 2004	Fixed Price  4 months  04.02.05  -  J\$8.09M	85%  6 months  J\$0.55M  \$0.43M	Yes  Yes  Yes	This project has suffered numerous delays. This is attributed mainly to financial difficulties being faced by the contractor and to a lesser extent, approved variations of over \$400,000.00 To date seven per cent (7%) of the contract sum has been disbursed and, with some vigilance on the part of the contractor, the projected final cost can be kept to a minimum.			

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<b>MINISTRY OF FINANCE &amp; PLANNING</b>  JAMAICA SOCIAL INVESTMENT FUND (JSIF)								
<b>Baxter's Mountain All Age School – Hurricane Ivan Repairs</b>  The works involve the rehabilitation of the existing building and sanitary facilities.	Pyramid Jamaica Engineers Ltd.  Garan-Tee Construction Co. Ltd.  St. Mary	Lump sum  2 months  27.06.05  -  Jamaica Social Investment Fund (JSIF)	94%  3 months  \$4.43M  \$0.36M  \$4.07M	Yes  Yes  No	Adverse weather conditions delayed the progress of the activities of the project. Varying the scope of works has resulted in increased cost. The work is still incomplete and the quality of work so far is satisfactory. The above issues will result in the extension of the contract period.			

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1. CLIENT MINISTRY	1. LEAD CONSULTANT	1. TYPE	1. % EXECUTED	1. SECURITIES	MANAGEMENT	QUALITY OF WORK		
2. EXECUTING AGENCY	2. CONTRACTOR	2. PERIOD	2. TIME ELAPSED	2. T.C.C.	CO-ORDINATION	ADDITIONAL COSTS		
3. PROJECT NAME & DESCRIPTION	3. START DATE	3. COSTS TO DATE	3. MOBILISATION	3. SITE SUPERVISION	SUPERVISION	PERFORMANCE OF PROFESSIONALS		
4. LOCATION	4. COMP. DATE	4. ADDITIONAL COSTS						
5. DATE TENDERED & ENDORSED	4. CONTRACT SUM							
<b>MINISTRY OF FINANCE &amp; PLANNING</b>  JAMAICA SOCIAL INVESTMENT FUND (JSIF)								
<b>Wiese Road Basic School</b>  The works involve the rehabilitation of the existing building and sanitary facilities.	Pyramid Jamaica Engineers Ltd.  Garan-Tee Construction Co. Ltd.  Bull Bay, St. Andrew	Lump sum  2 months  27.06.05  27.09.05	60%  6 months  \$4.44M  Nil	Yes  Yes  No	Progress was delayed by adverse weather conditions. Increase in the scope of works resulted in a cost overrun. These issues will likely result in an extension of the completion date.	The quality of work is satisfactory.		
Date Tendered: 10 <sup>th</sup> January, 2005	Jamaica Social Investment Fund (JSIF)	\$7.89M						
Date Endorsed: 21 <sup>st</sup> February, 2005								

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1. CLIENT MINISTRY 2. EXECUTING AGENCY 3. PROJECT NAME & DESCRIPTION 4. LOCATION 5. DATE TENDERED & ENDORSED	1. LEAD CONSULTANT 2. CONTRACTOR 3. PROJECT MGR. 4. CONTRACT SUM	1. TYPE 2. PERIOD 3. START DATE 4. COMP. DATE	1. % EXECUTED 2. TIME ELAPSED 3. COSTS TO DATE 4. ADDITIONAL COSTS	1. SECURITIES 2. T.C.C. 3. MOBILISATION	MANAGEMENT CO-ORDINATION SITE SUPERVISION	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS		
<b>MINISTRY OF FINANCE &amp; PLANNING</b>  JAMAICA SOCIAL INVESTMENT FUND	<b>Hurricane Ivan Repair</b>  Cascade Primary School- Garan-Tee Construction Company. JSIF  Rehabilitation of the existing building and construction of a new toilet block.	Lump Sum 4 months - \$4.28M	0% Nil Nil -	Yes Yes Yes -		No work has begun on this project because the access road was destroyed by hurricane Ivan and has not yet been repaired.		

Date Tendered:  
19<sup>th</sup> December, 2004

Date Endorsed:  
23<sup>rd</sup> February, 2005

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1. CLIENT MINISTRY 2. EXECUTING AGENCY 3. PROJECT NAME & DESCRIPTION 4. LOCATION 5. DATE TENDERED & ENDORSED	1. LEAD CONSULTANT 2. CONTRACTOR 3. PROJECT MGR. 4. CONTRACT SUM	1. TYPE 2. PERIOD 3. START DATE 4. COMP. DATE	1. % EXECUTED 2. TIME ELAPSED 3. COSTS TO DATE 4. ADDITIONAL COSTS	1. SECURITIES 2. T.C.C. 3. MOBILISATION	MANAGEMENT CO-ORDINATION SITE SUPERVISION	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS		
<b>MINISTRY OF FINANCE &amp; PLANNING</b>  JAMAICA SOCIAL INVESTMENT FUND (JSIF)								
<b>New Road Domestic Water Supply Upgrade</b>  The rehabilitation of a water supply system owned and operated by the National Water Commission.	National Water Commission  Bacchus Engineering  JSIF	Lump sum  4 months  26.09.05  26.01.06  \$7.25M	60%  4 months  \$1.73M  Nil	Yes  Yes  No	The contractor acquired the pump for the renovation of the pump station, and the installation was completed.  Despite delays in construction work caused by adverse weather conditions, the project progressed steadily. The quality of work is satisfactory.			

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<b>MINISTRY OF FINANCE &amp; PLANNING</b>  <b>JAMAICA SOCIAL INVESTMENT FUND (JSIF)</b>								
<b>Nutshell Basic School Construction</b>  The proposed project will include the construction of a two-classroom school with kitchen and sanitary facilities.	B.G.W. Cawston & Partners  Cornwall Development & Engineers Ltd.  St. Catherine	Lump sum  4 months  29.07.05  30.11.05  JSIF  \$4.85M	100%  6.5 months  \$7.62M  \$42,430.80	Yes  Yes  Yes	Practical completion was 3 <sup>rd</sup> May, 2005  The JSIF Supervisor's final report for defects has been submitted. Remedial works are being undertaken to the satisfaction of the community representatives.	Supervision was inadequate. The quality of locks for the doors, painting and some of the areas of workmanship also needed improvement.  The final payments were made on 7 <sup>th</sup> December, 2005. The additional cost was due to an increase in the scope of works.		

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<b>MINISTRY OF FINANCE &amp; PLANNING</b>  JAMAICA SOCIAL INVESTMENT FUND (JSIF)								
<b>Masefield Basic School Expansion:</b>  Construction of a standard two-classroom equipped basic school to accommodate approximately 64 children in the Parish of Westmoreland.	JSIF	Lump sum	90 %	Yes		The works associated with the project have progressed satisfactorily. On-site supervision was adequate and the site was well organized.		
	Garan-Tee Construction Company.	4 months	2 months	Yes		The contractor has completed approximately 90% of the works to date with only painting, finishes and the installation of classroom fixtures to be done.		
	Westmoreland	21.10.05	\$5.05M	Yes		No variation has been issued for this project, hence the contractor is likely to finish the project within the contract period and within budget.		
Date Tendered: 5 <sup>th</sup> June, 2005	JSIF	21.02.05	Nil					
Date Endorsed: 31 <sup>st</sup> August, 2005			\$8.94M					

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<b>MINISTRY OF FINANCE &amp; PLANNING</b>  JAMAICA SOCIAL INVESTMENT FUND  <b>Galloway Basic School Construction</b>								

Building of a new three-bedroom block with kitchen and sanitary facilities.

Galloway, Westmoreland.

Date Tendered:  
6<sup>th</sup> June, 2005

Date Endorsed:  
31<sup>st</sup> August, 2005

Quantity Surveying Consultants	Fixed price	50%	Yes				
Howard Construction Company	3 months	2 months	Yes				
-	24.10.05	J\$3.71M	Yes				
Quantity Surveying Consultants	-	Nil					
\$8.11M							

This project is on in earnest. With about 66% of time gone, the project is about 50% complete with about 46% of the contract sum already disbursed. The relatively close margin between the percentage of work and payments, is a reasonably good indication that there is some merit to the contractor's management of the project. There have been no significant problems on the site.

So far the quality of work has been reasonable. The contractor has done well to quickly adapt to slight variations on the contract in the early stages. The contractor will have to increase his efforts to bring time and executed works on par, to ensure that there will be no time overrun.

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<b>MINISTRY OF HEALTH</b>  NORTH EAST REGIONAL HEALTH AUTHORITY (NERHA)	<b>St. Ann's Bay Hospital</b>  <b>Expansion of the Male Medical Ward</b>	William Saunders  B & H Structures Ltd.	Lump sum  7 months  10.05.04  Nil	95%  19 months  \$12.33M  \$19.31M	Yes  Yes  Yes  Yes	The contractor performed poorly on this contract. Twenty-two (22) days after commencement, the client had reasons to record their concern regarding the contractor's rate of progress.  This problem continued throughout the period resulting in liquidated damages being assessed at over one million dollars.	Variations and inclement weather associated with hurricanes Charlie and Ivan have contributed to delays but the contractor has been granted an extension of time to offset these setbacks. The new date for completion was set at 11 <sup>th</sup> April, 2005 but the contractor failed to achieve this date as well as other dates set by the contractor.	The contractor's performance seems to stem from a severe cash flow problem and limited		

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administrative resources. This resulted in a failure to produce timely work schedule updates, and it was also compounded by his failure to make frequent claims. The matter was worsened by the Ministry's failure to honour certificates in a timely manner.

Although threats and even a notice of termination was issued, the ministry did not pursue this, opting instead to urge the contractor to complete the project.

The Contractor has not performed at the grade in which he is currently registered.

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2. EXECUTING AGENCY	2. PERIOD	2. TIME ELAPSED	2. T.C.C.	CO-ORDINATION	ADDITIONAL COSTS			
3. PROJECT NAME & DESCRIPTION	3. START DATE	3. COSTS TO DATE	3. MOBILISATION	SITE SUPERVISION	PERFORMANCE OF PROFESSIONALS			
4. LOCATION	4. COMP. DATE	4. ADDITIONAL COSTS						
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MINISTRY OF HEALTH								

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2. EXECUTING AGENCY	2. PERIOD	2. TIME ELAPSED	2. T.C.C.	2. T.C.C.	CO-ORDINATION	ADDITIONAL COSTS					
3. PROJECT NAME & DESCRIPTION	3. START DATE	3. COSTS TO DATE	3. MOBILISATION	3. MOBILISATION	SITE SUPERVISION	PERFORMANCE OF PROFESSIONALS					
4. LOCATION	4. COMP. DATE	4. ADDITIONAL COSTS									
5. DATE TENDERED & ENDORSED	4. CONTRACT SUM										
SOUTHERN REGIONAL HEALTH AUTHORITY (SRHA)											
<b>Hurricane Damage Repairs Lionel Town Hospital</b>											
The repair of roofs on a number of buildings at the hospital inclusive of rehabilitation works to the nurses quarters.	Apec Consultants	Lump sum	100%	Yes							
	W.G. Walters Construction Co.	12 weeks	20 weeks	Yes							
	08.08.05	\$9.07M		No							
	Apec Consultants	31.10.05	\$0.46M								
Date Tendered:											
5 <sup>th</sup> May, 2005	\$8.61M										
Date Endorsed:											
8 <sup>th</sup> July, 2005											

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2. EXECUTING AGENCY	2. PERIOD	2. TIME ELAPSED	2. T.C.C.	2. T.C.C.	CO-ORDINATION	ADDITIONAL COSTS					
3. PROJECT NAME & DESCRIPTION	3. START DATE	3. COSTS TO DATE	3. Mobilisation	3. Mobilisation	SITE SUPERVISION	PERFORMANCE OF PROFESSIONALS					
4. LOCATION	4. COMP. DATE	4. ADDITIONAL COSTS									
5. DATE TENDERED & ENDORSED	4. CONTRACT SUM										
<b>MINISTRY OF HEALTH</b>  SOUTHERN REGIONAL HEALTH AUTHORITY (SRHA)											
<b>Renovations of Post Natal Unit Mandeville Hospital</b>  Renovation works include the erection of partitions, installation of medical gases, associated mechanical and electrical works and the construction of an external stairs.  Mandeville, Manchester	Cheryl Pouchet Interface Designs	Lump sum 10 weeks 27.09.04 06.12.04	70% 10 weeks \$1.98M Nil	Yes Yes No	This six months contract experienced significant time overrun before the contractor's employment was finally terminated. At the very beginning, the contractor presented a work schedule reflecting a later start and completion date. It took several weeks before a schedule was accepted.						
Date Tendered: 3 <sup>rd</sup> December, 2003	Richard Pouchet Associates				The works initially progressed satisfactorily but steadily lost ground due to the contractor's failure to provide the requisite resources for the works. Some time was also lost because the works were being carried out adjacent to the postnatal ward. Approximately 20% of the work was completed by 6 <sup>th</sup> December, 2004. Despite several meetings and letters written to the contractor and SRHA's agreement to pay subcontractors directly, little improvement was recorded in 2005. Production improved with the introduction of a new site supervisor but this momentum was not maintained due to the lack of						
Date Endorsed: 16 <sup>th</sup> June, 2004	\$5.09M										

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2. EXECUTING AGENCY	2. CONTRACTOR	2. PERIOD	2. TIME ELAPSED	2. T.C.C.	CO-ORDINATION	PERFORMANCE OF PROFESSIONALS	
3. PROJECT NAME & DESCRIPTION	3. START DATE	3. COSTS TO DATE	3. MOBILISATION	3. MOBILISATION	SITE SUPERVISION		
4. LOCATION	4. COMP. DATE	4. ADDITIONAL COSTS	4. ADDITIONAL COSTS	4. ADDITIONAL COSTS	4. ADDITIONAL COSTS		
5. DATE TENDERED & ENDORSED	4. CONTRACT SUM						
						resources. In his defence, the contractor cited that the delays were caused by the nominated subcontractors.	
						SRHA eventually terminated Island Woods' contract in April 2005 and employed Modern Waterproofing and Construction Company in October 2005 to complete the works. This contractor is expected to begin work in January 2006.	
						Expenditure to date is not a true reflection of the value of work done but indicates shortcomings in the contractor's administration of claims.	

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2. EXECUTING AGENCY	2. PERIOD	2. TIME ELAPSED	2. T.C.C.	2. CO-ORDINATION	CO-ORDINATION	ADDITIONAL COSTS					
3. PROJECT NAME & DESCRIPTION	3. START DATE	3. COSTS TO DATE	3. Mobilisation	3. SITE SUPERVISION	SITE SUPERVISION	PERFORMANCE OF PROFESSIONALS					
4. LOCATION	4. COMP. DATE	4. ADDITIONAL COSTS	4. CONTRACT SUM								
5. DATE TENDERED & ENDORSED											
<b>MINISTRY OF HEALTH</b>  SOUTHERN REGIONAL HEALTH AUTHORITY  (SRHA)											
<b>Black River Hospital Renovation and Extension to Accident &amp; Emergency Dept.</b>											
The works is of reinforced framed concrete construction with reinforced flat and pitched timber roofs, porcelain floor tiles, internal block and drywall partitions, inclusive of electrical installation, air conditioning and the provision of Medical Gases.	Alberga Graham Ja. Ltd	Lump sum 6 months	100 % 13 months	Yes Yes	At the end of the last reporting period the contractor had recorded 35% completion with two months of the original contract period remaining. It was conceded then that the completion date could not be realized. A six-week extension was granted which changed the completion date to 8 <sup>th</sup> April, 2005. However, this new date was not achieved due to the Contractor's cash flow problems. In addition, two new dates were set, but were not met despite the client's pre-purchasing arrangement to alleviate the financial difficulties experienced by the contractor.						
	W.G. Walters Construction Co.	30.08.04	\$29.28M	Yes							
	Alberga Graham Ja. Ltd	29.02.05	Nil								
	Black River, St. Elizabeth	\$29.99M									
Date Tendered:	3 <sup>rd</sup> December, 2003										
Date Endorsed:	7 <sup>th</sup> April, 2004										

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						It is expected that an additional extension will be granted, but it will not be sufficient to offset the extent of the delays.	The quality of the work is satisfactory.

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2. EXECUTING AGENCY	2. CONTRACTOR	2. PERIOD	2. TIME ELAPSED	2. T.C.C.	CO-ORDINATION	ADDITIONAL COSTS					
3. PROJECT NAME & DESCRIPTION	3. START DATE	3. COSTS TO DATE	3. MOBILISATION	3. MOBILISATION	SITE SUPERVISION	PERFORMANCE OF PROFESSIONALS					
4. LOCATION	4. COMP. DATE	4. ADDITIONAL COSTS	4. CONTRACT SUM	4. CONTRACT SUM							
5. DATE TENDERED & ENDORSED											
<b>MINISTRY OF HEALTH</b> WESTERN REGIONAL HEALTH AUTHORITY (WRHA)											
<b>Rehabilitation of Main Ward Falmouth Hospital</b>	Michael Allen	Lump sum	100%	Yes							
The renovation of damaged roofs inclusive of the installation of new ceilings, painting, electrical installation and related works.	ASB Construction Company	10 weeks 27.06.05	10 weeks \$6.52M	Yes							
Falmouth, Trellawny	WRHA	05.09.05	Nil	No							
Date Tendered: 21 <sup>st</sup> February, 2005		\$6.83M									
Date Endorsed: 5 <sup>th</sup> May, 2005											

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<b>MINISTRY OF HEALTH</b>  WESTERN REGIONAL HEALTH AUTHORITY (SRHA)											
<b>Rehabilitation of Maternity Ward Percy Junior Hospital</b>  The works include the repairs to roof, ceiling, walls, floor and electrical works.  Spaulding, Clarendon	Alberga Graham Ja. Ltd  W.G. Walters Construction Co.	Lump sum  10 weeks  20.06.05	100%  6 weeks  \$5.79M	Yes  Yes  No	The contractor started work on time and worked diligently throughout the life of the contract. The result is a contract that was completed ahead of schedule. The final account is not yet agreed upon but indications are that the works were completed within budget.  Quality of workmanship is fair.						
Date Tendered: 24 <sup>th</sup> January, 2005	Alberga Graham Ja. Ltd	30.08.05	Nil								
Date Endorsed: 8 <sup>th</sup> June, 2005		\$6.83M									

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4. LOCATION	4. COMP. DATE	4. ADDITIONAL COSTS	4. ADDITIONAL COSTS	4. ADDITIONAL COSTS							
5. DATE TENDERED & ENDORSED	4. CONTRACT SUM										
<b>MINISTRY OF HEALTH</b>  WESTERN REGIONAL HEALTH AUTHORITY (WRHA)											
<b>Rehabilitation of Maternity Ward – Noel Holmes Hospital</b>	Michael Allen  Gabe Designers & Contractors Ltd.	Lump sum  10 weeks  27.06.05	96%  26 weeks  \$5.72M	Yes  Yes  No	The works started well but progress slowed over time. Delays were due to cash flow and inadequate resources. This prompted WRHA to consider termination, but this option was not thought to be in the best interest.						
The renovation of damaged roofs inclusive of the replacing of electrical installation and painting.  Lucea, Hanover	WRHA	05.09.05  \$6.51M	Nil		Variation in the works also caused delays. The majority of these were for termite treatment, and additional fixtures required by the hospital.						
Date Tendered:  21 <sup>st</sup> February, 2005					Inclement weather also contributed to the delays, and as a result, the contractor was granted a four-week extension, but additional extension claims are expected, which, if granted, will result in reduced liquidated damages.						
Date Endorsed:  5 <sup>th</sup> May, 2005					Inconsistent quality of workmanship has also forced the contractor to devote time and scarce resources to remedial works. The WRHA must assume some of the blame for the poor quality as they failed to assign a clerk of works to superintend activities on the site. This is a						

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1. CLIENT MINISTRY							
2. EXECUTING AGENCY							
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2. EXECUTING AGENCY	2. CONTRACTOR	2. PERIOD	2. TIME ELAPSED	2. T.C.C.	Co-ORDINATION	ADDITIONAL COSTS		
3. PROJECT NAME & DESCRIPTION	3. START DATE	3. COMP. DATE	3. COSTS TO DATE	3. MOBILISATION	SITE SUPERVISION	PERFORMANCE OF PROFESSIONALS		
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MINISTRY OF LOCAL GOVERNMENT, COMMUNITY DEVELOPMENT & SPORTS. MLGCD&S	Browns Town Market Rehabilitation	Renovations and extension to the Brown's Town market and related facilities.	W.A. Reid Construction Ltd MLGCD&S	Lump sum 22.08.01 21.05.02 \$50.53M	90 % 19 months \$62.4M 9 months	Yes Yes Yes	After a series of efforts by the Ministry and Contractor to iron out difficulties relating to conflicts and delays on the project, including Notices of Determination, a decision was taken to re-assign the contract to another NCC-registered contractor. The total value of works that was executed by Coopers & Assoc. is approximately \$31.8 million	The contract was reassigned to W.A. Reid Construction Ltd. to be completed at a cost of \$29,303,455.00. The Deed of Assignment was executed on 31 <sup>st</sup> May, 2004. The contract period was for six months to be completed by December 2004.
		Date Tendered: 12 <sup>th</sup> November, 2000					Implementation was affected by many problems including labour disputes, political issues and the passage of hurricane Ivan. To date, the reassigned works have incurred variations of \$10,782,860.00 and the contract is still incomplete.	The above issues were not effectively addressed, hence the contract was adversely affected.

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2. EXECUTING AGENCY	2. PERIOD	2. TIME ELAPSED	2. T.C.C.	2. MOBILISATION	CO-ORDINATION	ADDITIONAL COSTS					
3. PROJECT NAME & DESCRIPTION	3. START DATE	3. COSTS TO DATE	3. MOBILISATION	3. SITE SUPERVISION	PERFORMANCE OF PROFESSIONALS	PERFORMANCE OF PROFESSIONALS					
4. LOCATION	4. COMP. DATE	4. ADDITIONAL COSTS	4. ADDITIONAL COSTS	4. ADDITIONAL COSTS							
5. DATE TENDERED & ENDORSED	4. CONTRACT SUM										
<b>MINISTRY OF LOCAL GOVERNMENT, COMMUNITY DEVELOPMENT &amp; SPORTS (MOLGD&amp;S)</b> <small>(MOLGD&amp;S)</small>											
<b>Infrastructure development of the Jamaica Fire Brigade rehabilitation of Fire Stations across the island.</b>											
Falmouth Fire Station	MOLGD&S	Lump sum	8%	Yes	Construction of the Falmouth Fire Station has begun and is scheduled to be completed within eighteen (18) months from December 2005.						
Trelawny	Tank-Weld Ltd.	18 months	1 month	Yes	During the first two months, the contractor found old foundations, septic tanks and absorption pits, which were covered with grass and unearthened during stripping of site.						
Date Tendered: 16 <sup>th</sup> May, 2005	MOLGD&S	16.11.05	\$8.37M	Yes	Pipes, pits, cisterns and foundation had to be removed.						
Date Endorsed: 27 <sup>th</sup> July, 2005	\$83.74M	08.02.07	Nil		The site office and hoarding are being erected and piles are to be prepared.						
					The work and supervision of this project is satisfactory to date.						

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<b>MINISTRY OF LOCAL GOVERNMENT, COMMUNITY DEVELOPMENT &amp; SPORTS (MOLG&amp;S)</b> <small>(MLGCD&amp;S)</small>							<p>This project is 90% completed. The contractor is currently preparing to pave and should be finished by the end of January 2006.</p> <p>The delayed completion is primarily due to heavy rainfall during the last two months.</p> <p>There was a variation of \$419,580.00, which was covered by the contingency fund, hence the contract sum was not increased.</p> <p>The overall management of the site and quality of work were satisfactory.</p> <p>The agency and their consultants efficiently carried out their responsibilities.</p>	

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BASIC INFORMATION					CONTRACT INFORMATION				COMMENTS ON ANY RELEVANT ISSUE		
1. CLIENT MINISTRY 2. EXECUTING AGENCY 3. PROJECT NAME & DESCRIPTION 4. LOCATION 5. DATE TENDERED & ENDORSED	1. LEAD CONSULTANT 2. CONTRACTOR 3. PROJECT MGR. 4. CONTRACT SUM	1. TYPE 2. PERIOD 3. START DATE 4. COMP. DATE	1.% EXECUTED 2. TIME ELAPSED 3. COSTS TO DATE 4. ADDITIONAL COSTS	1. SECURITIES 2. T.C.C. 3. MOBILISATION	MANAGEMENT CO-ORDINATION SITE SUPERVISION	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS					
<b>MINISTRY OF LOCAL GOVERNMENT COMMUNITY DEVELOPMENT &amp; SPORTS (MLGCD&amp;S)</b>											
<b>European Union Stabex Fund</b>											
<b>Road Rehabilitation SX/WK/02/OT/09</b>	(MLGCD&S)	Lump sum	100 %	Yes							
Rehabilitation of roadway to include but not be limited to re-alignment, reshaping of carriage way, provision of base course and double surface dressing, as well as construction of new drains, culverts and catch basin.	Patrick E. Thompson Construction Co. Ltd.	4 months	4 months	Yes							
Mumble --Toms Hope Road -- Tramway Portland	(MLGCD&S)	19.07.05	\$13.26M	Yes							
		18.11.05	\$1.95M								
Date Tendered: 13 <sup>th</sup> February, 2005											
Date Endorsed: 27 <sup>th</sup> April, 2005											
The agency and consultants carried out their											

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Post Contract Activities as at December 2005

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BASIC INFORMATION		CONTRACT INFORMATION				COMMENTS ON ANY RELEVANT ISSUE		
1. CLIENT MINISTRY	1. LEAD CONSULTANT	1. TYPE	1. % EXECUTED	1. SECURITIES	MANAGEMENT	QUALITY OF WORK	ADDITIONAL COSTS	PERFORMANCE OF PROFESSIONALS
2. EXECUTING AGENCY	2. CONTRACTOR	2. PERIOD	2. TIME ELAPSED	2. T.C.C.	CO-ORDINATION	ADDITIONAL COSTS	PERFORMANCE OF PROFESSIONALS	PERFORMANCE OF PROFESSIONALS
3. PROJECT NAME & DESCRIPTION	3. PROJECT MGR.	3. START DATE	3. COSTS TO DATE	3. MOBILISATION	SITE SUPERVISION	ADDITIONAL COSTS	PERFORMANCE OF PROFESSIONALS	PERFORMANCE OF PROFESSIONALS
4. LOCATION	4. CONTRACT SUM	4. COMP. DATE	4. ADDITIONAL COSTS					
5. DATE TENDERED & ENDORSED								
						responsibilities satisfactorily, and the quality of work was also satisfactory.		

# ANNUAL REPORT

Post-Contract Activities as at December 2005

## APPENDIX II

BASIC INFORMATION		CONTRACT INFORMATION				COMMENTS ON ANY RELEVANT ISSUE	
1. CLIENT MINISTRY 2. EXECUTING AGENCY 3. PROJECT NAME & DESCRIPTION 4. LOCATION 5. DATE TENDERED & ENDORSED	1. LEAD CONSULTANT 2. CONTRACTOR 3. PROJECT MGR. 4. CONTRACT SUM	1. TYPE 2. PERIOD 3. START DATE 4. COMP. DATE	1. % EXECUTED 2. TIME ELAPSED 3. COSTS TO DATE 4. ADDITIONAL COSTS	1. SECURITIES 2. T.C.C. 3. MOBILISATION	MANAGEMENT CO-ORDINATION SITE SUPERVISION	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS	
<b>MINISTRY OF LOCAL GOVERNMENT, COMMUNITY DEVELOPMENT &amp; SPORTS</b>  MLGCD&S	<b>European Union Stabex Fund</b>  <b>Road Rehabilitation EUS/03/15</b>	MLGCD&S  Realign, shape carriageway, de-silt base course, double surface dressing, asphalt paving, lay culverts, and construct catchment basins and retaining walls.	Lump sum 4 months 05.01.04	100 % 19 months \$26.97M	Yes Yes Yes	The works associated with this contract progressed satisfactorily. The management system was effective and supervision was thorough. The quality of work was also satisfactory.	Practical completion was awarded on this project on the 31 <sup>st</sup> July, 2004, but due to damage caused by hurricanes, further repairs such as clearance of landslips, patching and drain cleaning were undertaken and completed on 4 <sup>th</sup> August, 2005.  In addition, material and labour fluctuations also contributed to the increase in the contract sum and the contract period.

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1. CLIENT MINISTRY 2. EXECUTING AGENCY 3. PROJECT NAME & DESCRIPTION 4. LOCATION 5. DATE TENDERED & ENDORSED	1. LEAD CONSULTANT 2. CONTRACTOR 3. PROJECT MGR. 4. CONTRACT SUM	1. TYPE 2. PERIOD 3. START DATE 4. COMP. DATE	1.% EXECUTED 2. TIME ELAPSED 3. COSTS TO DATE 4. ADDITIONAL COSTS	1. SECURITIES 2. T.C.C. 3. MOBILISATION	MANAGEMENT CO-ORDINATION SITE SUPERVISION	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS		
<b>MINISTRY OF LOCAL GOVERNMENT, COMMUNITY DEVELOPMENT &amp; SPORTS</b>  MLGCD&S								
<b>European Union Stabex Fund Road Rehabilitation</b>  Road Rehabilitation EUS/03/16	MLGCD&S  Realign, shape carriageway, de-silt base course, double surface dressing, asphalt paving, lay culverts, and construct catchment basins and retaining walls.	Lump sum  4 months	100 %  19 months	Yes  Yes	Yes  Yes	The works were completed satisfactorily Supervision was adequate and management was effective. The quality of the finished work on these roads is fairly good.	Practical completion was awarded on this project on the 31 <sup>st</sup> July, 2004, but due to the hurricane damage further repairs such as clearance of landslips, patching, construction of a Rubble Retaining Wall and drain cleaning were necessary. Final completion was granted on 4 <sup>th</sup> August, 2005.	Besides the additional works, material and labour fluctuations also contributed to the increase in the contract sum and the contract period.

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## APPENDIX II

BASIC INFORMATION					CONTRACT INFORMATION				COMMENTS ON ANY RELEVANT ISSUE		
1. CLIENT MINISTRY	1. LEAD CONSULTANT	1. TYPE	1.% EXECUTED	1. SECURITIES	MANAGEMENT CO-ORDINATION	SITE SUPERVISION	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS				
2. EXECUTING AGENCY	2. PERIOD	2. TIME ELAPSED	2. T.C.C.	2. SECURITIES	3. COSTS TO DATE	3. MOBILISATION					
3. PROJECT NAME & DESCRIPTION	3. START DATE	3. COSTS TO DATE	3. MOBILISATION	3. COSTS TO DATE	4. COMP. DATE	4. ADDITIONAL COSTS					
4. LOCATION	4. COMP. DATE	4. ADDITIONAL COSTS									
5. DATE TENDERED & ENDORSED	4. CONTRACT SUM										
<b>MINISTRY OF LOCAL GOVERNMENT COMMUNITY DEVELOPMENT &amp; SPORTS (MLGCD&amp;S)</b>											
<b>Government of Jamaica / European Union Stabex Fund</b>											
<b>Road Rehabilitation EUS-03-19</b>											
Rehabilitation of roadway including: realigning and shaping carriageway, desilting of base course, double surface dressing, asphalt paving, culverts, catchments basins and retaining walls.	MLGCDS	Lump sum	100%	Yes	Seematt Construction Co. Ltd.	\$28.36M	Work is 100% complete. Practical completion was granted on 20 <sup>th</sup> August, 2004 but additional work was necessary due to hurricane damages.				
				Yes		\$14.76M	Retaining walls were built where there was puddling and undercutting of the roadway. Asphalt concrete was laid in areas where water entered the roadway from sloping areas and modification was made to the existing drainage system. Final completion was granted on 22 <sup>nd</sup> April, 2005.				
				Yes		\$13.60M	The increased cost to date and length of the contract period were due to these variations and also to labour and material fluctuations.				
					Airhouse-Crooks Bottom-Breadnut Walk-Berkshire St Elizabeth		The agency and consultants carried their responsibilities satisfactorily. The quality of work is also satisfactory.				
					Date Tendered: 23 <sup>rd</sup> February, 2003						
					Date Endorsed: 23 <sup>rd</sup> September, 2003						

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1. CLIENT MINISTRY 2. EXECUTING AGENCY 3. PROJECT NAME & DESCRIPTION 4. LOCATION 5. DATE TENDERED & ENDORSED	1. LEAD CONSULTANT 2. CONTRACTOR 3. PROJECT MGR. 4. CONTRACT SUM	1. TYPE 2. PERIOD 3. START DATE 4. COMP. DATE	1.% EXECUTED 2. TIME ELAPSED 3. COSTS TO DATE 4. ADDITIONAL COSTS	1. SECURITIES 2. T.C.C. 3. MOBILISATION	MANAGEMENT CO-ORDINATION SITE SUPERVISION	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS		
<b>MINISTRY OF LOCAL GOVERNMENT, COMMUNITY DEVELOPMENT &amp; SPORTS.</b>  MLGCD&S  Rehabilitation of Parochial Roads  PIDP/03/51.	MLGCD&S  Y P Seaton & Associates Co Ltd  MLGCD&S  (\$Mark Henry)	Lump sum  05.01.04  5 months  \$17.29M	100 %  24 months  \$22.90M  \$6.49M  (\$Mark Henry)	Yes  Yes  Yes	<p>There has been a time overrun of almost 400%. due mainly to severe weather conditions including Hurricane Ivan. It must be noted that the hurricane occurred some three (3) months after the original completion date expired. Other contributory factors to the time overrun are political interference and labour disruptions.</p> <p>The nearly 40% variation to the contract was attributed to additional works and fluctuations of prices on the world oil market. This in turn affected the basic prices to supply and transport asphalt to the sites.</p> <p>Based on a site inspection on 20th July, 2005, the contractor was denied practical (substantial) completion and given 14 days to correct defects. The contractor was advised that failure to do so would result in completion of the works by the Hanover Parish Council and that the cost would be</p>			

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BASIC INFORMATION		CONTRACT INFORMATION				COMMENTS ON ANY RELEVANT ISSUE	
1. CLIENT MINISTRY	1. LEAD CONSULTANT	1. TYPE	1. % EXECUTED	1. SECURITIES	MANAGEMENT	QUALITY OF WORK	
2. EXECUTING AGENCY	2. CONTRACTOR	2. PERIOD	2. TIME ELAPSED	2. T.C.C.	CO-ORDINATION	ADDITIONAL COSTS	
3. PROJECT NAME & DESCRIPTION	3. PROJECT MGR.	3. START DATE	3. COSTS TO DATE	3. MOBILISATION	SITE SUPERVISION	PERFORMANCE OF PROFESSIONALS	
4. LOCATION	4. CONTRACT SUM	4. COMP. DATE	4. ADDITIONAL COSTS				
5. DATE TENDERED & ENDORSED							

deducted from the retention. The Ministry carried out the completion of the works.

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BASIC INFORMATION					CONTRACT INFORMATION				COMMENTS ON ANY RELEVANT ISSUE		
1. CLIENT MINISTRY	1. LEAD CONSULTANT	1. TYPE	1.% EXECUTED	1. SECURITIES	MANAGEMENT CO-ORDINATION	SITE SUPERVISION	QUALITY OF WORK ADDITIONAL COSTS	PERFORMANCE OF PROFESSIONALS			
2. EXECUTING AGENCY	2. PERIOD	2. TIME ELAPSED	2.T.C.C.	2. T.C.C.							
3. PROJECT NAME & DESCRIPTION	3. START DATE	3. COSTS TO DATE	3. MOBILISATION								
4. LOCATION	4. COMP. DATE	4. ADDITIONAL COSTS									
5. DATE TENDERED & ENDORSED	4. CONTRACT SUM										
<b>MINISTRY OF LOCAL GOVERNMENT, COMMUNITY DEVELOPMENT &amp; SPORTS.</b>											
MLGCD&S											
<b>Rehabilitation of Parochial Roads</b>											
PIDP/03/52.											
The works include realignment, reshaping of carriageway, provision of base course, double surface dressing, asphaltic concrete in selected areas as well as the construction of new side drains, installation of culverts and constructing retaining walls.	MLGCD&S Y P Seaton & Associates Co Ltd 4 months 05.01.04	Lump sum \$13.99M	95% 24 months \$18.90M \$5.44M -	Yes Yes Yes	There has been a time overrun of almost 400% due mainly to severe weather conditions including Hurricane Ivan. It must be noted that the hurricane occurred some three months after the original date of the project had expired. Labour disputes also contributed to the time overrun.		The nearly 40% variation to the contract can be attributed to additional works and fluctuations in world oil market prices. This in turn affected the basic prices to supply and transport asphalt to the sites.				
Barnes Lane, Land Top Road. Hanover											
Date Tendered: 18 <sup>th</sup> June, 2003											
Date Endorsed: 17 <sup>th</sup> September, 2003											

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BASIC INFORMATION		CONTRACT INFORMATION				COMMENTS ON ANY RELEVANT ISSUE		
1. CLIENT MINISTRY	1. LEAD CONSULTANT	1. TYPE	1. % EXECUTED	1. SECURITIES	MANAGEMENT	QUALITY OF WORK	ADDITIONAL COSTS	PERFORMANCE OF PROFESSIONALS
2. EXECUTING AGENCY	2. CONTRACTOR	2. PERIOD	2. TIME ELAPSED	2. T.C.C.	CO-ORDINATION	ADDITIONAL COSTS	PERFORMANCE OF PROFESSIONALS	PERFORMANCE OF PROFESSIONALS
3. PROJECT NAME & DESCRIPTION	3. PROJECT MGR.	3. START DATE	3. COSTS TO DATE	3. MOBILISATION	SITE SUPERVISION	MANAGEMENT	CO-ORDINATION	SITE SUPERVISION
4. LOCATION	4. CONTRACT SUM	4. COMP. DATE	4. ADDITIONAL COSTS			MANAGEMENT	CO-ORDINATION	SITE SUPERVISION
5. DATE TENDERED & ENDORSED						MANAGEMENT	CO-ORDINATION	SITE SUPERVISION

evidence of the contractor's site management was found on the Ministry's files.

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1. CLIENT MINISTRY 2. EXECUTING AGENCY 3. PROJECT NAME & DESCRIPTION 4. LOCATION 5. DATE TENDERED & ENDORSED	1. LEAD CONSULTANT 2. CONTRACTOR 3. PROJECT MGR. 4. CONTRACT SUM	1. TYPE 2. PERIOD 3. START DATE 4. COMP. DATE	1.% EXECUTED 2. TIME ELAPSED 3. COSTS TO DATE 4. ADDITIONAL COSTS	1. SECURITIES 2. T.C.C. 3. MOBILISATION	MANAGEMENT CO-ORDINATION SITE SUPERVISION	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS		
<b>MINISTRY OF LOCAL GOVERNMENT, COMMUNITY DEVELOPMENT &amp; SPORTS (MLGCD&amp;S)</b>	<b>Parish Infrastructure Development Project</b>							
PIDP/03/53	MLGCDS Y.P. Seaton & Associates MLGCD&S	Lump sum 05.01.04 05.05.04 -	100% 19 months \$9.61M \$2.74M \$7.04M	Yes Yes Yes	Work is completed and in fairly good condition. Additional work was done on the drains (channels) and sub-base. The original road section that was designated to be repaired was already repaired by the National Works Agency. MLGCDS decided then to repair the section of the Orange Hill Road. This contributed to the lengthy delays in the contract period as not only did the Agency have to decide on a new road section to repair but had to also do all the preliminary designs and investigations for the new section.	Hurricane Ivan also contributed to both the delays and cost overrun.	The contractor's performance on this project was very poor and tardy at times. There were	

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BASIC INFORMATION		CONTRACT INFORMATION				COMMENTS ON ANY RELEVANT ISSUE				
1. CLIENT MINISTRY	1. LEAD CONSULTANT	1. TYPE	1. % EXECUTED	1. SECURITIES	MANAGEMENT	QUALITY OF WORK				
2. EXECUTING AGENCY	2. CONTRACTOR	2. PERIOD	2. TIME ELAPSED	2. T.C.C.	CO-ORDINATION	ADDITIONAL COSTS				
3. PROJECT NAME & DESCRIPTION	3. PROJECT MGR.	3. START DATE	3. COSTS TO DATE	3. MOBILISATION	SITE SUPERVISION	PERFORMANCE OF PROFESSIONALS				
4. LOCATION	4. CONTRACT SUM	4. COMP. DATE	4. ADDITIONAL COSTS							
5. DATE TENDERED & ENDORSED										
						instances where weeks had passed without any work being done on site.				
		The cost increase was due to the variations, and labour and material fluctuations.								

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BASIC INFORMATION		CONTRACT INFORMATION				COMMENTS ON ANY RELEVANT ISSUE		
1. CLIENT MINISTRY 2. EXECUTING AGENCY 3. PROJECT NAME & DESCRIPTION 4. LOCATION 5. DATE TENDERED & ENDORSED	1. LEAD CONSULTANT 2. CONTRACTOR 3. PROJECT MGR. 4. CONTRACT SUM	1. TYPE 2. PERIOD 3. START DATE 4. COMP. DATE	1. % EXECUTED 2. TIME ELAPSED 3. COSTS TO DATE 4. ADDITIONAL COSTS	1. SECURITIES 2. T.C.C. 3. MOBILISATION	MANAGEMENT CO-ORDINATION SITE SUPERVISION	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS		
<b>MINISTRY OF LOCAL GOVERNMENT, COMMUNITY DEVELOPMENT &amp; SPORTS (MLGCD&amp;S)</b>  (MLGCD&S)	<b>Parish Infrastructure Development Project</b>							
PIDP/03/55	The works include re-alignment, reshaping to the carriageway, provision for base course, double surface dressing, asphalt concrete in selected areas.	MLGCD&S  Y.P. Seaton & Associates	Lump sum  05.01.04  05.05.04  \$15.14M	100%  16 months  \$17.88M  \$2.50M	Yes  Yes  Yes	Work is completed and in fairly good condition.  Additional work was done on the drains (channels) and sub-base.  Labour disputes between the residents of Truro Housing Scheme, Mint Road and the contractor, plus additional road repairs, due to damage caused by hurricane Ivan, contributed to the lengthy delays during construction.	The contractor's performance on this project was very poor and he was very tardy. There were instances where weeks had elapsed without any work being done on the site. The Agency had to employ the services of a nominated subcontractor to complete these projects.  The increased cost was due to the variations,	

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BASIC INFORMATION		CONTRACT INFORMATION				COMMENTS ON ANY RELEVANT ISSUE		
1. CLIENT MINISTRY	1. LEAD CONSULTANT	1. TYPE	1. % EXECUTED	1. SECURITIES	MANAGEMENT	QUALITY OF WORK		
2. EXECUTING AGENCY	2. CONTRACTOR	2. PERIOD	2. TIME ELAPSED	2. T.C.C.	Co-ORDINATION	ADDITIONAL COSTS		
3. PROJECT NAME & DESCRIPTION	3. START DATE	3. COSTS TO DATE	3. COSTS TO DATE	3. MOBILISATION	SITE SUPERVISION	PERFORMANCE OF PROFESSIONALS		
4. LOCATION	4. COMP. DATE	4. ADDITIONAL COSTS						
5. DATE TENDERED & ENDORSED	4. CONTRACT SUM							
						labour and material fluctuations.		

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1. CLIENT MINISTRY 2. EXECUTING AGENCY 3. PROJECT NAME & DESCRIPTION 4. LOCATION 5. DATE TENDERED & ENDORSED	1. LEAD CONSULTANT 2. CONTRACTOR 3. PROJECT MGR. 4. CONTRACT SUM	1. TYPE 2. PERIOD 3. START DATE 4. COMP. DATE	1. % EXECUTED 2. TIME ELAPSED 3. COSTS TO DATE 4. ADDITIONAL COSTS	1. SECURITIES 2. T.C.C. 3. MOBILISATION	MANAGEMENT CO-ORDINATION SITE SUPERVISION	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS		
<b>MINISTRY OF LOCAL GOVERNMENT, COMMUNITY DEVELOPMENT AND SPORTS.</b> <b>(MLGCD&amp;S)</b> (MLGCD&S)	<b>Parochial Road Rehabilitation in St. Thomas</b>	<b>PIDP#04/65</b>	Fixed price	100 %	Yes	Interaction between the client and contractor was good, and the contract was completed in a professional and satisfactory manner.	The additional cost was due to an increase in the scope of work, which was necessary to address damage caused by Hurricanes Ivan and Charley as well as heavy rains from other weather systems. The heavy rains have also contributed to the delays in work progress.	The actual work is complete, however “substantial completion” has not yet been issued by the client, but is under review.

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1. CLIENT MINISTRY	1. LEAD CONSULTANT	1. TYPE	1. % EXECUTED	1. SECURITIES	MANAGEMENT	QUALITY OF WORK									
2. EXECUTING AGENCY	2. PERIOD	2. TIME ELAPSED	2. T.C.C.	2. MOBILISATION	CO-ORDINATION	ADDITIONAL COSTS									
3. PROJECT NAME & DESCRIPTION	3. START DATE	3. COSTS TO DATE	3. COMP. DATE	3. MOBILISATION	SITE SUPERVISION	PERFORMANCE OF PROFESSIONALS									
4. LOCATION	4. COMP. DATE	4. ADDITIONAL COSTS	4. CONTRACT SUM												
5. DATE TENDERED & ENDORSED	4. CONTRACT SUM														
<b>MINISTRY OF LOCAL GOVERNMENT, COMMUNITY DEVELOPMENT &amp; SPORTS (MLGCD&amp;S)</b>	MLGCD&S														
<b>Parish Infrastructure Development Programme.</b>															
<b>PIDP/04/66</b>		MLGCD&S	Fixed price	60%	Yes	The quality of the work is not satisfactory. The contractor has not responded to warnings from the client.									
The scope of works includes the realignment and reshaping of the carriageway including initial cleanup and de-silting of the road reservation.; provision of base course and double surface dressing, including asphaltic concrete in selected locations.		Ronham & Associates Co. Ltd.	4 months	12 months	Yes	Consultation with site representatives concerning the slow work progress, resulted in unsatisfactory explanations and reasons.									
Beacon Hill Road, St. Thomas		04.01.05	\$6.02M	\$1.60M	Yes	This project lacks the resources required to make any meaningful effort to carry out the work. It would appear that the contractor is financially incapable of carrying out his obligations to the contract based on the progress observed during site visits.									
Date Tendered: 20 <sup>th</sup> June, 2004		-	\$7.90 m			It is fair to say that some delays occurred as a consequence of Hurricane Wilma, but the extent of the delay of the contract completion is more confined to the slow progress of site activities.									
Date Endorsed: 20 <sup>th</sup> October, 2004															

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1. CLIENT MINISTRY	1. LEAD CONSULTANT	1. TYPE	1. % EXECUTED	1. SECURITIES	MANAGEMENT CO-ORDINATION	QUALITY OF WORK	ADDITIONAL COSTS	PERFORMANCE OF PROFESSIONALS
2. EXECUTING AGENCY	2. CONTRACTOR	2. PERIOD	2. TIME ELAPSED	2. T.C.C.	2. ADDITIONAL COSTS		3. ADDITIONAL COSTS	
3. PROJECT NAME & DESCRIPTION	3. PROJECT MGR.	3. START DATE	3. COSTS TO DATE	3. MOBILISATION	3. ADDITIONAL COSTS		4. ADDITIONAL COSTS	
4. LOCATION	4. CONTRACT SUM	4. COMP. DATE	4. ADDITIONAL COSTS	4. ADDITIONAL COSTS	5. ADDITIONAL COSTS		6. ADDITIONAL COSTS	
5. DATE TENDERED & ENDORSED					7. ADDITIONAL COSTS		8. ADDITIONAL COSTS	

The management and coordination of this contract were inadequate.

Information concerning the extension of time has not been seen.

The issue at this time regarding this contract now lies in whether or not taxpayers would have received value for money on this project.

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1. CLIENT MINISTRY	1. LEAD CONSULTANT	1. TYPE	1. % EXECUTED	1. SECURITIES	MANAGEMENT	QUALITY OF WORK					
2. EXECUTING AGENCY	2. PERIOD	2. TIME ELAPSED	2. T.C.C.	2. SITE SUPERVISION	CO-ORDINATION	ADDITIONAL COSTS					
3. PROJECT NAME & DESCRIPTION	3. START DATE	3. COSTS TO DATE	3. MOBILISATION	3. MOBILISATION	PERFORMANCE OF PROFESSIONALS						
4. LOCATION	4. COMP. DATE	4. ADDITIONAL COSTS	4. CONTRACT SUM	4. CONTRACT SUM							
5. DATE TENDERED & ENDORSED											
<b>MINISTRY OF LOCAL GOVERNMENT, COMMUNITY DEVELOPMENT &amp; SPORTS (MLGCD&amp;S)</b> MLGCD&S											
<b>Road Rehabilitation</b>											
PIDP/04/67	MLGCD&S	Fixed price	100%	Yes	Overall the management and co-ordination of the contract by those involved was satisfactory. The quality of work done was also satisfactory.						
The scope of work is but not limited to the realignment, reshaping, provision of base course and double surface dressing. Removal of soft spots, construction of side drains, retaining walls and lay culvert pipes.	Asphalting Specialist	4 months	12 months	Yes	Variations valued at \$6.90 million resulted in an extension of the contract and to the scope of work. The request for additional costs was sent to the NCC on the Permanent Secretary's request, and its endorsement was received.						
Roselle, Seaforth Housing Scheme Road Catholic Lane. St Thomas	MLGCD&S	05.01.05	\$14.08M	Yes	This variation is due to a change in the finished application to the road surface, for a layer with more effective sealing capabilities than the previous protective layer required in the contract documents. This change may have also come about due to the terrain's subjection to regular rainfall, and hence its rapid rate of deterioration, and which may require further rehabilitation in the near future.						
Date Tendered: 30 <sup>th</sup> June, 2004.											
Date Endorsed: 20 <sup>th</sup> October, 2004											

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1. CLIENT MINISTRY 2. EXECUTING AGENCY 3. PROJECT NAME & DESCRIPTION 4. LOCATION 5. DATE TENDERED & ENDORSED	1. LEAD CONSULTANT 2. CONTRACTOR 3. PROJECT MGR. 4. CONTRACT SUM	1. TYPE PERIOD 2. START DATE 4. COMP. DATE	1. % EXECUTED 2. TIME ELAPSED 3. COSTS TO DATE 4. ADDITIONAL COSTS	1. SECURITIES 2. T.C.C. 3. MOBILISATION	MANAGEMENT CO-ORDINATION SITE SUPERVISION	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS		
						On 15 <sup>th</sup> December, 2005, the contractor wrote the Ministry stating that all works under the contract, inclusive of variations, were complete.		

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BASIC INFORMATION		CONTRACT INFORMATION				COMMENTS ON ANY RELEVANT ISSUE		
1. CLIENT MINISTRY	1. LEAD CONSULTANT	1. TYPE	1. % EXECUTED	1. SECURITIES	MANAGEMENT	QUALITY OF WORK		
2. EXECUTING AGENCY	2. PERIOD	2. TIME ELAPSED	2. T.C.C.	2. MOBILISATION	CO-ORDINATION	ADDITIONAL COSTS		
3. PROJECT NAME & DESCRIPTION	3. START DATE	3. COSTS TO DATE	3. COMP. DATE	3. MOBILISATION	SITE SUPERVISION	PERFORMANCE OF PROFESSIONALS		
4. LOCATION	4. COMP. DATE	4. ADDITIONAL COSTS	4. CONTRACT SUM					
5. DATE TENDERED & ENDORSED	4. CONTRACT SUM							
<b>MINISTRY OF LOCAL GOVERNMENT COMMUNITY DEVELOPMENT &amp; SPORTS (MLGCD&amp;S) (MLGCD&amp;S)</b>								
<b>Parochial Roads in Portland</b>								
<b>PIDP/04/68</b>								
Rehabilitation of roadway to include but not be limited to re-alignment, reshaping of carriage way, provision of base course and double surface dressing, as well as construction of new drains, culverts and catch basin.	(MLGCD&S)	Lump Sum 2 months	100 % 4 months	Yes Yes Yes	Construction Solution 03.01.05 03.05.05	\$32.02M \$12.16M	Works on this project are 100% completed. The contract sum has increased due to fluctuation in the price of material and additional work as follows:  <u>Stanton - Harcourt</u> <ul style="list-style-type: none"><li>○ Additional drainage works;</li><li>○ Removal of landslips caused by hurricane Ivan;</li><li>○ Removal of old kerb and channels;</li><li>○ Strengthening of sub base in certain areas of the roadway;</li><li>○ Construction of Rubble Retaining Wall to support road.</li></ul>	
Belle Castle Road, Benjamin Hill Road, Stanton - Harcourt Portland		\$18.53M						
Date Tendered: 30 <sup>th</sup> May, 2004								
Date Endorsed: 29 <sup>th</sup> September, 2004								
<b>Benjamin Hill Road</b>								
<b>Belle Castle Road</b>								

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1. CLIENT MINISTRY	1. LEAD CONSULTANT	1. TYPE	1. % EXECUTED	1. SECURITIES	MANAGEMENT	QUALITY OF WORK	ADDITIONAL COSTS	
2. EXECUTING AGENCY	2. PERIOD	2. TIME ELAPSED	2. T.C.C.	2. CO-ORDINATION	ADDITIONAL COSTS	ADDITIONAL COSTS	PERFORMANCE OF PROFESSIONALS	
3. PROJECT NAME & DESCRIPTION	3. START DATE	3. COSTS TO DATE	3. MOBILISATION	3. SITE SUPERVISION				
4. LOCATION	4. COMP. DATE	4. ADDITIONAL COSTS	4. CONTRACT SUM					
5. DATE TENDERED & ENDORSED								
					communities;			
					<ul style="list-style-type: none"><li>○ Removal and repositioning of water pipes to enable construction of concrete drains.</li></ul>			
					The Agency and its consultants carried out their responsibilities satisfactorily and the quality of work was also satisfactory.			

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BASIC INFORMATION					CONTRACT INFORMATION				COMMENTS ON ANY RELEVANT ISSUE		
1. CLIENT MINISTRY	1. LEAD CONSULTANT	1. TYPE	1. % EXECUTED	1. SECURITIES	MANAGEMENT	QUALITY OF WORK					
2. EXECUTING AGENCY	2. PERIOD	2. TIME ELAPSED	2. T.C.C.	2. MOBILISATION	CO-ORDINATION	ADDITIONAL COSTS					
3. PROJECT NAME & DESCRIPTION	3. START DATE	3. COSTS TO DATE	3. COMP. DATE	3. MOBILISATION	SITE SUPERVISION	PERFORMANCE OF PROFESSIONALS					
4. LOCATION	4. COMP. DATE	4. ADDITIONAL COSTS	4. CONTRACT SUM								
5. DATE TENDERED & ENDORSED											
<b>MINISTRY OF LOCAL GOVERNMENT COMMUNITY DEVELOPMENT &amp; SPORTS (MLGCD&amp;S)</b>  (MLGCD&S)											
<b>Parish Infrastructure Development Programme</b>											
To rehabilitate roadway to include but not be limited to re-alignment, re-shaping of carriageway, provision of base course and double surface dressing, as well as construction of new drains, culverts and catch basins.	(MLGCD&S)	Lump Sum 4 months	100 % 8 months	Yes Yes	Yes	Works on this project are 100% completed, with certificate of completion granted on the 23 <sup>rd</sup> September, 2005.	The following factors contributed to the increase in contract sum and contract period:  <u>Rodney Hall:</u>				
		Asphalting Specialist Co. Ltd.	\$26.26M	Yes		○ Demolition and removal of concrete drains; ○ Removal of landslips, strengthening of sub-base;					
		03.01.05	\$12.96M			○ Construction of Rubble Retaining Wall; ○ Extension of Rodney Hall Road by approximately four 4/5 km to complete loop connecting main road to community;					
		(MLGCD&S)	03.05.05			○ Material and labour fluctuations.					
		Rodney Hall & Shantalee Portland	\$13.92M								
		Date Tendered:	30 <sup>th</sup> May, 2004								
		Date Endorsed:	29 <sup>th</sup> September, 2004								
		<b>Shantalee:</b>				○ Extension of roadway leading to a coffee farm in the vicinity of Blue Mountain Ridge;					
						○ Construction of a retaining wall on the main road leading to the site;					
						○ Material and labour fluctuations.					

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1. CLIENT MINISTRY	1. LEAD CONSULTANT	1. TYPE	1. % EXECUTED	1. SECURITIES	MANAGEMENT	QUALITY OF WORK	ADDITIONAL COSTS	ADDITIONAL COSTS
2. EXECUTING AGENCY	2. CONTRACTOR	2. PERIOD	2. TIME ELAPSED	2. T.C.C.	CO-ORDINATION	PERFORMANCE OF PROFESSIONALS	PERFORMANCE OF PROFESSIONALS	PERFORMANCE OF PROFESSIONALS
3. PROJECT NAME & DESCRIPTION	3. PROJECT MGR.	3. START DATE	3. COSTS TO DATE	3. MOBILISATION	SITE SUPERVISION			
4. LOCATION	4. CONTRACT SUM	4. COMP. DATE	4. ADDITIONAL COSTS					
5. DATE TENDERED & ENDORSED								
						The Agency and consultants carried out their responsibilities satisfactorily. The quality of work was also satisfactory.		

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1. CLIENT MINISTRY	1. LEAD CONSULTANT	1. TYPE	1. % EXECUTED	1. SECURITIES	MANAGEMENT	QUALITY OF WORK					
2. EXECUTING AGENCY	2. PERIOD	2. TIME ELAPSED	2. T.C.C.	2. MOBILISATION	CO-ORDINATION	ADDITIONAL COSTS					
3. PROJECT NAME & DESCRIPTION	3. START DATE	3. COSTS TO DATE	3. ADDITIONAL	3. MOBILISATION	SITE SUPERVISION	PERFORMANCE OF PROFESSIONALS					
4. LOCATION	4. COMP. DATE	4. ADDITIONAL COSTS	4. CONTRACT SUM	4. CONTRACT SUM							
5. DATE TENDERED & ENDORSED											
OFFICE OF THE PRIME MINISTER	NATIONAL HOUSING TRUST										
<b>National Housing Trust</b>	<b>Multi-Storey Car Park</b>	Doug Wright and Associates	Fixed price	80%	Yes	<i>Site Management</i>	When this project was first reported in the 2004 Annual Report, site activities were largely on schedule. Since then, the situation has deteriorated significantly whereby, to date, the contractor has a time overrun of approximately 50%, with the project being approximately 80% complete. Most of the problems are due to the contractor's lack of control of the project. Our observation is that natural disruption to site activities contributed very little to the present situation. This fact is borne out by the numerous concerns raised by both the client and consultant.				
Construction of a multi-storey car park on Lots 2 and 3, Park Boulevard to accommodate staff and visitors to Emancipation Park.	Park Boulevard, St. Andrew	Cooper and Associates, Ltd.	10 months	15 months	Yes		The Client Agency has made many attempts to alleviate the contractor's cash flow problems by pre-purchasing. In addition, the Client has been directly involved in site management. Despite these efforts, the project could not be brought back on schedule. It is a condition of the contract that the contractor provides certain key personnel during the life of the project. However,				
		NHT	29.09.04	\$216.0M	Yes						
			29.07.05	\$2.9M							
Date Tendered:	12 <sup>th</sup> November, 2000										
Date Endorsed:	14 <sup>th</sup> March, 2001										

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2. EXECUTING AGENCY	2. PERIOD	2. TIME ELAPSED	2. T.C.C.	2. SITE SUPERVISION	CO-ORDINATION	ADDITIONAL COSTS			PERFORMANCE OF PROFESSIONALS				
3. PROJECT NAME & DESCRIPTION	3. START DATE	3. COSTS TO DATE	3. MOBILISATION	3. MOBILISATION	CO-ORDINATION	ADDITIONAL COSTS			SITE SUPERVISION				
4. LOCATION	4. COMP. DATE	4. ADDITIONAL COSTS	4. CONTRACT SUM	4. CONTRACT SUM	CO-ORDINATION	ADDITIONAL COSTS			SUPERVISION				
5. DATE TENDERED & ENDORSED													
1. LEAD CONSULTANT	1. LEAD CONSULTANT	1. TYPE	1. % EXECUTED	1. SECURITIES	MANAGEMENT	QUALITY OF WORK			CO-ORDINATION	ADDITIONAL COSTS			
2. PERIOD	2. PERIOD	2. TIME ELAPSED	2. T.C.C.	2. SITE SUPERVISION	CO-ORDINATION	ADDITIONAL COSTS			PERFORMANCE OF PROFESSIONALS				
3. START DATE	3. START DATE	3. COSTS TO DATE	3. MOBILISATION	3. MOBILISATION	CO-ORDINATION	ADDITIONAL COSTS			SUPERVISION				
4. COMP. DATE	4. COMP. DATE	4. ADDITIONAL COSTS	4. CONTRACT SUM	4. CONTRACT SUM	CO-ORDINATION	ADDITIONAL COSTS							
5. CONTRACT SUM													

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1. CLIENT MINISTRY	1. LEAD CONSULTANT	1. TYPE	1. % EXECUTED	1. SECURITIES	MANAGEMENT	QUALITY OF WORK		ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS	
2. EXECUTING AGENCY	2. CONTRACTOR	2. PERIOD	2. TIME ELAPSED	2. T.C.C.	CO-ORDINATION	ADDITIONAL COSTS			
3. PROJECT NAME & DESCRIPTION	3. START DATE	3. COSTS TO DATE	3. MOBILISATION	3. MOBILISATION	SITE SUPERVISION	PERFORMANCE OF PROFESSIONALS			
4. LOCATION	4. COMP. DATE	4. ADDITIONAL COSTS	4. ADDITIONAL COSTS	4. ADDITIONAL COSTS	4. ADDITIONAL COSTS	PERFORMANCE OF PROFESSIONALS			
5. DATE TENDERED & ENDORSED	4. CONTRACT SUM					PERFORMANCE OF PROFESSIONALS			
						PERFORMANCE OF PROFESSIONALS			
						PERFORMANCE OF PROFESSIONALS			

Given the level of assistance the contractor has received on this project, and his lack of performance, we have reached the conclusion that the contractor is operating at a level below his Grade One Status.

benefits.

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1. CLIENT MINISTRY 2. EXECUTING AGENCY 3. PROJECT NAME & DESCRIPTION 4. LOCATION 5. DATE TENDERED & ENDORSED	1. LEAD CONSULTANT 2. CONTRACTOR 3. PROJECT MGR. 4. CONTRACT SUM	1. TYPE 2. PERIOD 3. START DATE 4. COMP. DATE	1. % EXECUTED 2. TIME ELAPSED 3. COSTS TO DATE 4. ADDITIONAL COSTS	1. SECURITIES 2. T.C.C. 3. MOBILISATION	MANAGEMENT CO-ORDINATION SITE SUPERVISION	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS		
<b>OFFICE OF THE PRIME MINISTER</b>  NATIONAL HOUSING TRUST  <b>Fire Detection and Suppression System at the Registry (Vault and Storage Area)</b>	Ken Warren Associates Ltd.	Lump sum	100%	Yes		The Contractor was given approximately 75% of the contract sum as mobilisation to assist with items purchased from overseas suppliers, who had requested payment in full.		
To supply and install a clean fire extinguishing system, and the provision of maintenance service for the new installation.  St. Andrew	Fire Safety & Mechanical Services Ltd.	3 months	3 months	Yes		Delays in the project were due to variations in the scope of works, which had increased the cost of the project, and also adjustments in the vault area that took some time to be completed. The project progressed steadily to practical completion. The quality of work was satisfactory.		
Date Tendered: 19 <sup>th</sup> November, 2004	11.07.05	\$3.37M						
Date Endorsed:	31.10.05	\$71,428.68						
	\$3.30M							
						A three-month period for defect liability has been satisfactorily completed.		

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OFFICE OF THE PRIME MINISTER  NATIONAL HOUSING TRUST (NHT)	<b>Green Pond Reservoirs</b>  The supply and installation of two (2) 1.9 million-litre water storage tanks, inclusive of internal pipes and fittings.  Cornwall Courts Montego Bay, St. James	Jentech Consultants Ltd.  Kingston Industrial Construction Ltd..	Lump sum  7 months  14.02.05  14.09.05	53 %  10 months  \$23.5M  Nil	Yes  Yes  Yes	Although the NCC endorsed the award in June 2004, and Cabinet gave its approval in July of the same year, the contract was not signed until 12 <sup>th</sup> January, 2005. This is reportedly due to the separation of the tank sites required by the NWC.  The foregoing meant that prior to commencement, substantial escalations were already forecast. Prolonged delays were also experienced because of the NHT's failure to hand over the site. This was scheduled for March but was not done until September, 2005. Fortunately, the job entailed substantial prefabrication that was done offsite. This eventually caused some inconvenience for the contractor who complained of being seriously hampered in his ability to do other contract work.  NHT agreed to a mobilization amounting to \$15.52 million (54% of contract). This allowed the contractor to pre-purchase all plate and structural steel required thereby reducing the likely effect of escalations. This mobilization					

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					bond covered the entire amount, and the NHT recovered the pre-purchase amount over three certificates. Since the handing over of the site, work has been progressing slightly behind schedule			

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1. CLIENT MINISTRY 2. EXECUTING AGENCY 3. PROJECT NAME & DESCRIPTION 4. LOCATION 5. DATE TENDERED & ENDORSED	1. LEAD CONSULTANT 2. CONTRACTOR 3. PROJECT MGR. 4. CONTRACT SUM	1. TYPE 2. PERIOD 3. START DATE 4. COMP. DATE	1. % EXECUTED 2. TIME ELAPSED 3. COSTS TO DATE 4. ADDITIONAL COSTS	1. SECURITIES 2. T.C.C. 3. MOBILISATION	MANAGEMENT CO-ORDINATION SITE SUPERVISION	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS		
<b>OFFICE OF THE PRIME MINISTER</b>  NATIONAL HOUSING TRUST  <b>Reservoir At Bellaire Housing Development</b>	CEAC Solutions Co. Ltd.  Tankweld Ltd.  NIHT-Relocation 2000	Lump sum  3 months  11.07.05  31.10.05	70%  6 months  \$2.59M  Nil	Yes  Yes  Yes	Negotiation for a contract sum was an ongoing exercise. This delayed the implementation of the works.  The contractor was paid a mobilization sum and took possession of the site sometime in June 2005. The activities on the site commenced in July 2005. Further delays were due to adverse weather conditions. Nevertheless, the project progressed at a steady pace, and the quality of the work was satisfactory.			

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1. CLIENT MINISTRY	1. LEAD CONSULTANT	1. TYPE	1. % EXECUTED	1. SECURITIES	MANAGEMENT	QUALITY OF WORK					
2. EXECUTING AGENCY	2. PERIOD	2. TIME ELAPSED	2. T.C.C.	2. CO-ORDINATION	CO-ORDINATION	ADDITIONAL COSTS					
3. PROJECT NAME & DESCRIPTION	3. START DATE	3. COSTS TO DATE	3. MOBILISATION	3. SITE SUPERVISION	SITE SUPERVISION	PERFORMANCE OF PROFESSIONALS					
4. LOCATION	4. COMP. DATE	4. ADDITIONAL COSTS									
5. DATE TENDERED & ENDORSED	4. CONTRACT SUM										
<b>OFFICE OF THE PRIME MINISTER</b>  URBAN DEVELOPMENT CORPORATION											
<b>Redevelopment of Two Sisters Cave Hellshire</b>											
Construction of a duplex vending kiosk, two toilet blocks, and sewage treatment and disposal system; refurbishing of the existing office building, entrance pavilion, viewing platforms, steps to cave, driveway and parking area.	Urban Development Corporation (UDC)	Lump sum 4 months 24.05.05 B.W. Thompson and Associates Ltd	80 7 months \$6.2M 26.09.05	Yes Yes Yes	The activities got off to a slow start due partially to difficulties experienced in excavating the foundations, and the contractor's inability to provide the necessary resources. The Agency's failure to issue timely instructions, and the passage of two hurricanes also contributed to delays.  Work progressed at an average of 11% per month for the first seven months.	Site Supervision	Management	Co-ordination	Quality of Work	Additional Costs	Performance of Professionals
	Hellshire, St.Catherine	Urban Development Corporation (UDC)	\$9.4M		Extension of time has been granted twice. The last period expired on 25th November, 2005, but the work is still ongoing.						
Date Tendered: 1 <sup>st</sup> July, 2004					The management of the project was poor, below standard, and unacceptable. The quality of work was fair for the most part. The professional's performance so far has been fairly good.						
Date Endorsed: 12 <sup>th</sup> January, 2005											

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<b>OFFICE OF THE PRIME MINISTER</b>  URBAN DEVELOPMENT COOPERATION	<b>Lilliput Relift Pumping Station</b>  The construction of a relift booster station, the supply and installation of two (2) booster pumps, motor control centre (switchgear) and a 20,000 imperial gallons steel water tank, interconnection of station pipework from and to the existing supply and discharge line.	Urban Development Cooperation	Lump Sum 26 weeks	90 20 Weeks	Yes Yes	The contractor carried out the management, coordination and the site supervision diligently which resulted in the completion of most of the activities by early December 2005.					
		Bacchus Engineering Works Limited	19.07.05 18.01.06	\$ 13.3M Nil		The sterilization of the water tank and commissioning of the system are the major works remaining to be done. This activity has been delayed, as the National Water Commission's application to the Jamaica Public Service for electricity has to be done before this activity.					
		Lilliput, St. James	Urban Development Cooperation	\$15.8M		The quality of work and performance by the professional has been good.					
	Date tendered:	17 <sup>th</sup> January, 2005									
	Date Endorsed:	16 <sup>th</sup> March, 2005									

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<b>OFFICE OF THE PRIME MINISTER</b>  URBAN DEVELOPMENT CORPORATION											
<b>The North Western Jamaica School Project</b>	Ade B Consultants & Pro Plan (Consulting Engineers)	Lump sum 8 months	99 15 months	Yes Yes Yes	Management, coordination and site supervision by the contractor has been poor as in spite of the completion of the school from March 2004 and the expired maintenance period, remedial works are ongoing. Corrective measures to the defective water tank and landscaping to the playing field are still outstanding. The quality of work has been fair.						
<b>Frome Technical High School</b>	WIHCON Infrastructure Limited	13.12.02 24.03.04	\$285.4M \$13.8M		Additional cost is as a result of piling to the foundations, re-measurement of site works and installation of a fire alarm system requested by the Fire Department.						
The construction of a Technical High School.	Urban Development Corporation (UDC)	3rd June, 2002	\$271.6M		The consulting engineer has been tardy in resolving the leaking tank issue in a timely manner.						
Frome, Westmoreland					Performance of the client ministry and project management in general has been satisfactory.						

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2. EXECUTING AGENCY	2. PERIOD	2. TIME ELAPSED	2. T.C.C.	2. MOBILISATION	SITE SUPERVISION	ADDITIONAL COSTS	PERFORMANCE OF PROFESSIONALS
3. PROJECT NAME & DESCRIPTION	3. START DATE	3. COSTS TO DATE	3. MOBILISATION	3. SITE SUPERVISION			
4. LOCATION	4. COMP. DATE	4. ADDITIONAL COSTS	4. SITE SUPERVISION				
5. DATE TENDERED & ENDORSED	4. CONTRACT SUM						
<b>OFFICE OF THE PRIME MINISTER</b>  URBAN DEVELOPMENT CORPORATION  <b>The North Western Jamaica School Project</b>							
<b>Green Pond Basic School</b>	Berkeley and Spence/BGW Crawston & Partner (Q/S)	Lump sum 5 months	100% 15 months	Yes	Yes	Yes	This contract falls under the North Western Jamaica Schools Programme, which is slated to design and build 17 schools over a 36-month period (June 2002 - June 2005).
Design and construct Green Pond Basic School.  Green Pond, St. James	WIHCN Infrastructure Limited	10.03.04 01.07.05	\$40.58M Nil	Yes	Yes	Yes	The school was scheduled to be completed in five months and was 60% completed in December 2004. The challenges were highlighted in the 2004 Annual Report.
Date Tendered: 29th October, 2001	UDC (T. Heaven)						In 2005 some improved progress was seen, with special reference to the erection of the super structure, roof framing and covering. This, however, gave way to a slow pace of activities on the finishing work. The practical completion was achieved on 1 <sup>st</sup> July, 2005, approximately 19 months after the starting date. This is twice as long, as the time scheduled.
Approved by Cabinet: 3rd June, 2002	\$44.38M						The programme schedule will, of necessity, be adjusted, due to land acquisition delays and the

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OFFICE OF THE PRIME MINISTER					late handing over of the site to the contractor.  The general quality of work is acceptable but some care needs to be taken with the finishing.			

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<b>OFFICE OF THE PRIME MINISTER</b>  URBAN DEVELOPMENT CORPORATION	<b>The North Western Jamaica School Project:</b>  <b>Hague Basic School</b>	A De B Consultants & Pro Plan (Consulting Engineers)	Lump sum 5 months	95	Yes	On account of the unavailability of sites and economies of scale, the contractor suspended activities from October 2004 to February 2005, delaying the scheduled completion of the school.	Completion was attained in August 2005 and the school opened in September 2005. The maintenance period is still in effect.	Management, coordination and site supervision were not of a satisfactory standard in the implementation of this project. Consequently, an extended period was required for completing the activities.	The quality of work was fair.	The consulting engineer has been tardy in resolving the issue of the leaking water tank in a timely manner.	

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								Performance of the Client Ministry and project management in general has been satisfactory.

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BASIC INFORMATION					CONTRACT INFORMATION				COMMENTS ON ANY RELEVANT ISSUE		
1. CLIENT MINISTRY 2. EXECUTING AGENCY 3. PROJECT NAME & DESCRIPTION 4. LOCATION 5. DATE TENDERED & ENDORSED	1. LEAD CONSULTANT 2. CONTRACTOR 3. PROJECT MGR. 4. CONTRACT SUM	1. TYPE PERIOD 2. START DATE 3. COMP. DATE	1. % EXECUTED 2. TIME ELAPSED 3. COSTS TO DATE 4. ADDITIONAL COSTS	1. SECURITIES 2. T.C.C. 3. MOBILISATION	MANAGEMENT CO-ORDINATION SITE SUPERVISION	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS					
<b>OFFICE OF THE PRIME MINISTER</b>  URBAN DEVELOPMENT CORPORATION	Ade B Consultants & Pro Plan (Consulting Engineers)	Lump sum 7 months 12.05.04 WIHCON Infrastructure Limited Urban Development Corporation	99 15 months \$144.06M \$16.06M \$128.08M	Yes Yes Yes	On account of the unavailability of sites and economies of scale, the contractor suspended activities from October 2004 to February 2005, delaying the scheduled completion of the school.	Completion was attained in August 2005 and the school opened in September 2005. The maintenance period is still in effect.	Management, coordination and site supervision was not of a satisfactory standard on this project. Consequently, an extended period was required for completing the activities.				
<b>Hague Primary school</b>  The construction of a Primary School.  Hague, Trelawny	Negotiation: 3 <sup>rd</sup> June, 2002				The quality of work was fair.	Additional cost is due to re-measurement of site works and installation of a fire alarm system requested by the Fire Department.					

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1. CLIENT MINISTRY 2. EXECUTING AGENCY 3. PROJECT NAME & DESCRIPTION 4. LOCATION 5. DATE TENDERED & ENDORSED	1. LEAD CONSULTANT 2. CONTRACTOR 3. PROJECT MGR. 4. CONTRACT SUM	1. TYPE PERIOD 2. START DATE 3. COMP. DATE	1. % EXECUTED 2. TIME ELAPSED 3. COSTS TO DATE 4. ADDITIONAL COSTS	1. SECURITIES 2. T.C.C. 3. MOBILISATION	MANAGEMENT CO-ORDINATION SITE SUPERVISION	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS		
						The consulting engineer has been tardy in resolving the issue of the leaking water tank in a timely manner.	Performance of the Client Ministry and project management in general, has been satisfactory.	

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1. CLIENT MINISTRY 2. EXECUTING AGENCY 3. PROJECT NAME & DESCRIPTION 4. LOCATION 5. DATE TENDERED & ENDORSED	1. LEAD CONSULTANT 2. CONTRACTOR 3. PROJECT MGR. 4. CONTRACT SUM	1. TYPE PERIOD 2. START DATE 3. COMP. DATE	1. % EXECUTED 2. TIME ELAPSED 3. COSTS TO DATE 4. ADDITIONAL COSTS	1. SECURITIES 2. T.C.C. 3. MOBILISATION	MANAGEMENT CO-ORDINATION SITE SUPERVISION	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS					
<b>OFFICE OF THE PRIME MINISTER</b>  URBAN DEVELOPMENT CORPORATION	<b>The North Western Jamaica School Project-</b>  <b>Holland High School</b>	Ade B Consultants & Pro Plan (Consulting Engineers)	Lump sum 08.03.04 8 months	99 13 months \$230.4M	Yes Yes Yes	Although practical completion was achieved in September 2004 and the maintenance period has expired, remedial works are not yet completed.	Outstanding works are as follows: <ul style="list-style-type: none"><li>• landscaping to the playing field</li><li>• corrective works to defective water tank</li></ul> The reconstruction of retaining walls, which had collapsed as a result of rains in December 2004, has been completed. The landscaping work in the surrounding area is ongoing.	Management, coordination and site supervision by the contractor were not of a satisfactory standard, as minor activities have taken an inordinately long time to be completed.	The quality of work has been fair for most trades.		

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<b>BASIC INFORMATION</b>		<b>CONTRACT INFORMATION</b>				<b>COMMENTS ON ANY RELEVANT ISSUE</b>		
		1. LEAD CONSULTANT	1. TYPE	1. % EXECUTED	1. SECURITIES	MANAGEMENT	QUALITY OF WORK	
		2. CONTRACTOR	2. PERIOD	2. TIME ELAPSED	2. T.C.C.	CO-ORDINATION	ADDITIONAL COSTS	
		3. PROJECT MGR.	3. START DATE	3. COSTS TO DATE	3. MOBILISATION	SITE SUPERVISION	PERFORMANCE OF PROFESSIONALS	
		4. COMP. DATE	4. ADDITIONAL COSTS					
		4. CONTRACT SUM						
1. CLIENT MINISTRY								
2. EXECUTING AGENCY								
3. PROJECT NAME & DESCRIPTION								
4. LOCATION								
5. DATE TENDERED & ENDORSED								

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1. CLIENT MINISTRY 2. EXECUTING AGENCY 3. PROJECT NAME & DESCRIPTION 4. LOCATION 5. DATE TENDERED & ENDORSED	1. LEAD CONSULTANT 2. CONTRACTOR 3. PROJECT MGR. 4. CONTRACT SUM	1. TYPE PERIOD 2. START DATE 3. COMP. DATE	1. % EXECUTED 2. TIME ELAPSED 3. COSTS TO DATE 4. ADDITIONAL COSTS	1. SECURITIES 2. T.C.C. 3. MOBILISATION	MANAGEMENT CO-ORDINATION SITE SUPERVISION	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS					
<b>OFFICE OF THE PRIME MINISTER</b>  URBAN DEVELOPMENT CORPORATION	Ade B Consultants & Pro Plan (Consulting Engineers)	Lump sum 8 months 16.05.05 WIHCON Infrastructure Limited	66 7 months \$144.0M - Urban Development Corporation	Yes Yes Yes Nil	Work commenced in May 2005 and was projected to be completed in December 2005. This date had to be revised to February 2006 due to the passage of hurricane Wilma, which caused delays in the execution of some activities.	Coordination and site supervision need to be more efficient to bring the project back on schedule.	The quality of work has been satisfactory.	Performance of the professionals has been satisfactory.			

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1. CLIENT MINISTRY 2. EXECUTING AGENCY 3. PROJECT NAME & DESCRIPTION 4. LOCATION 5. DATE TENDERED & ENDORSED	1. LEAD CONSULTANT 2. CONTRACTOR 3. PROJECT MGR. 4. CONTRACT SUM	1. TYPE PERIOD 2. START DATE 3. COMP. DATE	1. % EXECUTED 2. TIME ELAPSED 3. COSTS TO DATE 4. ADDITIONAL COSTS	1. SECURITIES 2. T.C.C. 3. MOBILISATION	MANAGEMENT CO-ORDINATION SITE SUPERVISION	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS					
<b>OFFICE OF THE PRIME MINISTER</b>  URBAN DEVELOPMENT CORPORATION	<b>The North Western Jamaica School Project:</b>  <b>Lucea Basic school</b>	Ade B Consultants & Pro Plan (Consulting Engineers)	Lump sum 5 months	20 3 months \$16.7M Nil	Yes Yes Yes	This project commenced in September 2005 and is projected to be completed in February 2006. The passage of hurricane Wilma has caused flooding to sections of the site. Consequently it has delayed some contract activities.	Coordination, site supervision, and the quality of work thus far have been satisfactory. Performance of the professionals has been good.				

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<b>OFFICE OF THE PRIME MINISTER</b>  URBAN DEVELOPMENT CORPORATION											
<b>The North Western Jamaica School Project</b>  <b>Orange Bay High school</b>	Ade B Consultants & Pro Plan (Consulting Engineers)	Lump sum 8 months	11.7 -	Yes Yes Yes	This site was acquired through compulsory acquisition.  Site clearance and marling are currently in progress.						

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<b>OFFICE OF THE PRIME MINISTER</b>  URBAN DEVELOPMENT CORPORATION  <b>The North Western Jamaica School Project-</b>  <b>Providence Basic school</b>	Ade B Consultants & Pro Plan (Consulting Engineers)  WIHCON Infrastructure Limited  Urban Development Corporation	Lump sum  5 months  12.09.05  -	-  3 months  \$0.6M  Nil  \$44.4M	Yes  Yes  Yes	The original site location for this school demanded that sections of it had to be built by using the traditional blockwall construction method. To reduce cost, additional land is being sought to accommodate the systems type used. Negotiations between the Client Ministry and an entity, to secure the lands, is ongoing. In the interim, the contractor has been doing site clearance.						

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1. CLIENT MINISTRY 2. EXECUTING AGENCY 3. PROJECT NAME & DESCRIPTION 4. LOCATION 5. DATE TENDERED & ENDORSED	1. LEAD CONSULTANT 2. CONTRACTOR 3. PROJECT MGR. 4. CONTRACT SUM	1. TYPE PERIOD 2. START DATE 3. COMP. DATE	1. % EXECUTED 2. TIME ELAPSED 3. COSTS TO DATE 4. ADDITIONAL COSTS	1. SECURITIES 2. T.C.C. 3. MOBILISATION	MANAGEMENT CO-ORDINATION SITE SUPERVISION	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS					
<b>OFFICE OF THE PRIME MINISTER</b>  URBAN DEVELOPMENT CORPORATION	<b>The North Western Jamaica School Project</b>										
<b>Spot Valley High School</b>	Ade B Consultants & Pro Plan (Consulting Engineers)	Lump sum 8 months	100 13 months	Yes Yes	This school was 94% completed in December 2004, and was scheduled for completion early January 2005. Poor coordination of finishes, and also electrical installations resulted in delays. Practical completion was achieved in April 2005. The school was opened in September 2005.						
The construction of a new High School.  Spot Valley, St. James	WIHCON Infrastructure Limited	10.02.04	\$230.4M	Yes	A sewage plant to facilitate the connection of the school sewer system (not a part of this contract) has not yet been completed. As an interim measure, the contractor has undertaken disposal of the schools sewage.						
Engagement was by Sole Source Negotiation: 3 <sup>rd</sup> June, 2002	Urban Development Corporation	01.04.05	\$12.8M		Repairs to retaining walls and the drainage system, which were damaged as a result of inclement weather in April 2005, have been completed and cleaning up of the site is ongoing.						
					Management, coordination and site						

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1. CLIENT MINISTRY	1. LEAD CONSULTANT	1. TYPE	1. % EXECUTED	1. SECURITIES	MANAGEMENT CO-ORDINATION	SITE SUPERVISION	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS			
2. EXECUTING AGENCY	2. PERIOD	2. TIME ELAPSED	2. T.C.C.	2. MOBILISATION						
3. PROJECT NAME & DESCRIPTION	3. START DATE	3. COSTS TO DATE	3. MOBILISATION	3. ADDITIONAL COSTS						
4. LOCATION	4. COMP. DATE									
5. DATE TENDERED & ENDORSED	4. CONTRACT SUM									

supervision by the contractor were not of a satisfactory standard as was evidenced by their inability to achieve targeted dates for the completion of various activities during the construction and maintenance period of the works. The quality of work has been fair.

Additional costs are due to re-measurement of the site works, fluctuations in material and labour and also installation of a fire alarm system required by the Fire Department

The consulting engineer has been tardy in resolving the issue of the leaking tank in a timely manner.

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1. CLIENT MINISTRY 2. EXECUTING AGENCY 3. PROJECT NAME & DESCRIPTION 4. LOCATION 5. DATE TENDERED & ENDORSED	1. LEAD CONSULTANT 2. CONTRACTOR 3. PROJECT MGR. 4. CONTRACT SUM	1. TYPE PERIOD 2. START DATE 3. COMP. DATE	1. % EXECUTED 2. TIME ELAPSED 3. COSTS TO DATE 4. ADDITIONAL COSTS	1. SECURITIES 2. T.C.C. 3. MOBILISATION	MANAGEMENT CO-ORDINATION SITE SUPERVISION	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS					
<b>OFFICE OF THE PRIME MINISTER</b>  URBAN DEVELOPMENT CORPORATION	Ade B Consultants & Pro Plan (Consulting Engineers)  WIHCON Infrastructure Limited  Urban Development Corporation	Lump sum 7 months 01.10.03 29.10.04 \$135.1M  \$7.1M  \$128.0M	99% 12.5 months Yes  Yes  Yes	Yes  Yes  Yes	Despite being given Practical Completion from October 2004, remedial works are still ongoing. The corrective measures to the leaking water tank and fungus-like appearance on the floor slabs are of major concern.	Management, coordination and supervision of activities by the contractor during the construction and maintenance period were not very efficient or effective. As a result, some activities are still outstanding. The quality of work has been fair.	Additional cost are due to fluctuation in material and labour, re-measurement of site works and installation of a fire alarm system required by the Fire Department.	The consulting engineer's failure to resolve defects in the water tank and floor slab has			

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1. CLIENT MINISTRY	1. LEAD CONSULTANT	1. TYPE	1. % EXECUTED	1. SECURITIES	MANAGEMENT	QUALITY OF WORK				
2. EXECUTING AGENCY	2. PERIOD	2. TIME ELAPSED	2. T.C.C.	2. MOBILISATION	CO-ORDINATION	ADDITIONAL COSTS				
3. PROJECT NAME & DESCRIPTION	3. START DATE	3. COSTS TO DATE	3. MOBILISATION	3. SITE SUPERVISION	PERFORMANCE OF PROFESSIONALS					
4. LOCATION	4. COMP. DATE	4. ADDITIONAL COSTS	4. ADDITIONAL COSTS	4. ADDITIONAL COSTS						
5. DATE TENDERED & ENDORSED	4. CONTRACT SUM									
						impacted negatively on performance.				
						Performance of the Client Ministry and project management in general has been satisfactory.				

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1. CLIENT MINISTRY 2. EXECUTING AGENCY 3. PROJECT NAME & DESCRIPTION 4. LOCATION 5. DATE TENDERED & ENDORSED	1. LEAD CONSULTANT 2. CONTRACTOR 3. PROJECT MGR. 4. CONTRACT SUM	1. TYPE PERIOD 2. START DATE 3. COMP. DATE	1. % EXECUTED 2. TIME ELAPSED 3. COSTS TO DATE 4. ADDITIONAL COSTS	1. SECURITIES 2. T.C.C. 3. MOBILISATION	MANAGEMENT CO-ORDINATION SITE SUPERVISION	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS	
MINISTRY OF TRANSPORT &  WORKS  AIRPORT AUTHORITY OF JAMAICA	<b>Additions/Alterations to Departure Concourse</b>  Increase internal enclosed space by 450 m <sup>2</sup> , add space for commercial opportunities, external kerb, install canopy, new floors, glazing and electrical/mechanical equipment.	Harold Morrison and Ass.	Lump sum  15 months	90%  Yes	Yes	The contractor was granted an extension of time of 12 weeks based on delays due to a KSAC Stop Order, inclement weather and the variation order for the Maintenance Building Renovation. Since May 2005, a number of inspections have been conducted by the consultants and a defects list was issued to the contractor, who has not made much effort to address them. A practical completion inspection was conducted on 19 <sup>th</sup> August and the contractor was granted sectional completion for some aspects of the works. These works include road, relocation of pipelines, kerbside pavement, and A/C and electrical installations.	

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1. CLIENT MINISTRY	1. LEAD CONSULTANT	1. TYPE	1. % EXECUTED	1. SECURITIES	MANAGEMENT	QUALITY OF WORK		
2. EXECUTING AGENCY	2. CONTRACTOR	2. PERIOD	2. TIME ELAPSED	2. T.C.C.	CO-ORDINATION	ADDITIONAL COSTS		
3. PROJECT NAME & DESCRIPTION	3. START DATE	3. COSTS TO DATE	3. MOBILISATION	3. MOBILISATION	SITE SUPERVISION	PERFORMANCE OF PROFESSIONALS		
4. LOCATION	4. COMP. DATE	4. ADDITIONAL COSTS						
5. DATE TENDERED & ENDORSED	4. CONTRACT SUM							
							to \$15.8 million. This has contributed to an estimated final cost of about \$188 million.	

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1. CLIENT MINISTRY	1. LEAD CONSULTANT	1. TYPE	1. % EXECUTED	1. SECURITIES	MANAGEMENT	QUALITY OF WORK					
2. EXECUTING AGENCY	2. CONTRACTOR	2. PERIOD	2. TIME ELAPSED	2. T.C.C.	CO-ORDINATION	ADDITIONAL COSTS					
3. PROJECT NAME & DESCRIPTION	3. PROJECT MGR.	3. START DATE	3. COSTS TO DATE	3. MOBILISATION	SITE SUPERVISION	PERFORMANCE OF PROFESSIONALS					
4. LOCATION	4. COMP. DATE	4. ADDITIONAL COSTS									
5. DATE TENDERED & ENDORSED	4. CONTRACT SUM										
<b>MINISTRY OF TRANSPORT &amp; WORKS</b>  NATIONAL WORKS AGENCY	<b>Construction Of Banbury Bridge</b>  Construct reinforced concrete abutments and frames structure, including four 63 metre-long girders and construction of a 10m wired reinforcement slab on steel girders, side walk and wing walls, river training works, and lay asphaltic concrete to deck and approach slab.	NWA B & H Structures Company Limited	Lump sum 12 months 24.10.02	50% 38 months \$25.0M	Yes Yes Yes	A total of 38 months have elapsed and 50% of the contract activities are yet to be completed. The early reports laid some of the blame for the contractor's poor performance on the late payments of claims, and delays in acquiring the site.  In 2005, the Agency's funding improved, but the performance of the contractor remains the same. Delays were caused by inadequate site supervision, lack of coordination in the scheduling of the activities, late response in carrying out instructions, the breakdown of equipment, late start of the on site activities and inadequate cash flow. There was also inclement weather, and the closure of the Bog Walk Gorge made it difficult for heavy equipment to reach the site.  The contractor was granted extension of time to make up for these events.					

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2. EXECUTING AGENCY	2. PERIOD	2. TIME ELAPSED	2. T.C.C.	2. CO-ORDINATION	CO-ORDINATION	ADDITIONAL COSTS		
3. PROJECT NAME & DESCRIPTION	3. START DATE	3. COSTS TO DATE	3. MOBILISATION	3. SITE SUPERVISION	SITE SUPERVISION	PERFORMANCE OF PROFESSIONALS		
4. LOCATION	4. COMP. DATE	4. ADDITIONAL COSTS	4. CONTRACT SUM					
<b>MINISTRY OF TRANSPORT &amp; WORKS</b>  NATIONAL WORKS AGENCY	<b>Construction Of Plantain Garden Bridge</b>		Lump sum 24 months	97% 52 months	Yes Yes	The Contractor General 2003 and 2004 annual reports highlighted the poor management of this contract.		
	Construct new bridge spanning 291 feet NWA and 34 feet overall width including carriageway, walkway with railing, B & H abutments, wing walls, steel girders and reinforced concrete deck.		Structures Company Limited Bath – St. Thomas NWA	\$34.84M 03.09.01 -\$ \$27.16M	\$4.68M	In 2005, the contractor, for the most part, abandoned the site as evidenced by the lack of activity for prolonged periods. He was only on site during the last quarter of 2005. A small portion of work, mainly fair facing of the abutments, was accomplished. The river training work is yet to start. Although the contractor's performance has frustrated the Agency, the contract still has not been terminated.		
	Date Tendered: 7 <sup>th</sup> May, 1999					Termination of the contract would allow the Agency to negotiate the completion of the outstanding work with the contractor who is doing the approach road.		
	Date Endorsed: N/A							

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<b>MINISTRY OF TRANSPORT &amp; WORKS</b>  NATIONAL WORKS AGENCY (NWA)								
<b>Caribbean Development (CDB) Flood Damage Rehabilitation Programme</b>	National Works Agency	Fixed price	100%	Yes				
The works comprise, but are not limited to, site clearance, earthworks, pavements, drainage, rubble masonry wall, re-alignments, resurfacing of roadway, drainage clearing and rework.	Six months	12 months	Yes					
St. Margaret's Bay to Rock Hall, Portland.	Alcar Construction & Haulage Co. Ltd.	16.08.05	\$40.77M	Yes				
Date Tendered: 16 <sup>th</sup> April, 2004.	18.08.05	\$4.62M						
Date Endorsed: Not applicable. Contract was exempted from NCC's endorsement due to its classification as emergency work.	\$39.97M							

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2. EXECUTING AGENCY	2. CONTRACTOR	2. PERIOD	2. TIME ELAPSED	2. T.C.C.	CO-ORDINATION	PERFORMANCE OF PROFESSIONALS	PERFORMANCE OF PROFESSIONALS	PERFORMANCE OF PROFESSIONALS
3. PROJECT NAME & DESCRIPTION	3. PROJECT MGR.	3. START DATE	3. COSTS TO DATE	3. MOBILISATION	SITE SUPERVISION			
4. LOCATION	4. COMP. DATE	4. ADDITIONAL COSTS						
5. DATE TENDERED & ENDORSED	4. CONTRACT SUM							
						Again, heavy rains showed that additional infrastructural works would be needed to prevent the roads from premature deterioration due to rain and vehicular traffic.		

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2. EXECUTING AGENCY	2. PERIOD	2. TIME ELAPSED	2. T.C.C.	CO-ORDINATION	SITE SUPERVISION		
3. PROJECT NAME & DESCRIPTION	3. START DATE	3. COSTS TO DATE	3. MOBILISATION				
4. LOCATION	4. COMP. DATE	4. ADDITIONAL COSTS					
5. DATE TENDERED & ENDORSED	4. CONTRACT SUM						
<b>MINISTRY OF TRANSPORT &amp; WORKS</b>  NATIONAL WORKS AGENCY (NWA)							
<b>CDB Flood Damage Rehabilitation Programme</b>							
Works include site clearance, storm water drainage, earthworks, road pavement and retaining wall construction.	National Works Agency Ronham & Associated Ltd.	Fixed price 3 months 03.01.05	55% 12 months \$4.58M Nil	Yes Yes Yes	This project was awarded to Channus Quarry and Block Co. Ltd. approximately three years ago. Channus was unable to complete the contract and so it was terminated. The NWA retendered the works and this time it was awarded to Ronham & Associates. Termination of this second award was issued on 21 <sup>st</sup> September, 2004.  NWA's files indicate that the contractor owes them J\$4.91 million.	A third tender notice was issued and new tender documents were made available by the NWA on 25 <sup>th</sup> October, 2005.	
Date Tendered: 18 <sup>th</sup> June, 2004	National Works Agency \$8.70M				This contractor has also performed poorly with another contract of similar scope of works under the local government ministry within the parish of St. Thomas.		
Date Endorsed: Not applicable. Contract was exempted from NCC's endorsement due to its classification as emergency work.							

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							during the past months. However, this increase in cost may not have been realized if the original contract had been completed as scheduled.

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<b>MINISTRY OF TRANSPORT &amp; WORKS</b>  NATIONAL WORKS AGENCY (NWA)  <b>CDB Flood Damage Rehabilitation Programme</b>								

The works include site clearance, earthworks, storm water drains, retaining walls, base formation and road surfacing.

Woodstock to New Market,  
Westmoreland

NWA  
\$107.5M

Date Tendered:  
9<sup>th</sup> August, 2004

Date Endorsed:  
Not applicable. Contract was exempted from NCC's endorsement due to its classification as emergency work.

Despite the slow start of this project, there was much improvement within a few weeks. Delays were due to inclement weather and confusion regarding the start up date between the agency and contractor.

Nevertheless, communication between both parties to the contract was satisfactory once the project started. The performance of the NWA's resident manager was satisfactory.

The quality of work executed by the contractor was in keeping with the specifications. The Contractor still has not collected monies owed, including retention funds.

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1. CLIENT MINISTRY 2. EXECUTING AGENCY 3. PROJECT NAME & DESCRIPTION 4. LOCATION 5. DATE TENDERED & ENDORSED	1. LEAD CONSULTANT 2. CONTRACTOR 3. PROJECT MGR. 4. CONTRACT SUM	1. TYPE 2. PERIOD 3. START DATE 4. COMP. DATE	1. % EXECUTED 2. TIME ELAPSED 3. COSTS TO DATE 4. ADDITIONAL COSTS	1. SECURITIES 2. T.T.C.C. 3. MOBILISATION	MANAGEMENT CO-ORDINATION SITE SUPERVISION	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS		
<b>MINISTRY OF TRANSPORT &amp; WORKS</b>  NATIONAL WORKS AGENCY (NWA)								
<b>CDB Flood Damage Rehabilitation Programme</b>	National Works Agency BF Pavements Ltd. NWA	Fixed price 3 months 10.01.05 Under review \$24.14M	85% 12 months \$9.94M \$1.05M	Yes Yes No	The project's rate of progress has slowed to a snail's pace. Site visits showed that no real progress was made. NWA wrote several letters concerning the rate of the contractor's progress. Letters from NWA indicating "extension of Notice to Terminate" date back to July 2005, although the contract should have been completed in March 2005. NWA's reason for delaying termination of the contract is unclear.	For months, infrastructure works were left unattended with no safety measures put in place. From our observations, it would seem that the contractor undermined the project by not providing the resources required to complete the work on time.	Pre-qualification exercises are carried out to determine, inter alia, whether the contractor is financial competent to carry out the work if awarded the contract.	The contractor seemed incapable of meeting

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1. CLIENT MINISTRY 2. EXECUTING AGENCY 3. PROJECT NAME & DESCRIPTION 4. LOCATION 5. DATE TENDERED & ENDORSED	1. LEAD CONSULTANT 2. CONTRACTOR 3. PROJECT MGR. 4. CONTRACT SUM	1. TYPE PERIOD 2. START DATE 3. COMP. DATE 4. CONTRACT SUM	1. % EXECUTED 2. TIME ELAPSED 3. COSTS TO DATE 4. ADDITIONAL COSTS	1. SECURITIES 2. T.C.C. 3. MOBILISATION 4. ADDITIONAL COSTS	MANAGEMENT CO-ORDINATION SITE SUPERVISION	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS	
							financial obligations. This may also have been as a result of inconsistent payments from NWA. Additional costs to the project are due to changes made to the drainage designs to correct failing road surfaces. Finally, during the reporting period, the contractor nominated a subcontractor to complete the works. It was not until December 2005 that any significant work was done on the project.

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1. CLIENT MINISTRY	1. LEAD CONSULTANT	1. TYPE	1. % EXECUTED	1. SECURITIES	MANAGEMENT	QUALITY OF WORK				
2. EXECUTING AGENCY	2. CONTRACTOR	2. PERIOD	2. TIME ELAPSED	2. T.C.C.	CO-ORDINATION	ADDITIONAL COSTS				
3. PROJECT NAME & DESCRIPTION	3. START DATE	3. COSTS TO DATE	3. MOBILISATION	3. SITE SUPERVISION	PERFORMANCE OF PROFESSIONALS	PERFORMANCE OF PROFESSIONALS				
4. LOCATION	4. COMP. DATE	4. ADDITIONAL COSTS	4. ADDITIONAL COSTS	4. ADDITIONAL COSTS						
5. DATE TENDERED & ENDORSED	4. CONTRACT SUM									
<b>MINISTRY OF TRANSPORT &amp; WORKS.</b>  NATIONAL WORKS AGENCY (NWA)  <b>CDB Flood Damage Rehabilitation Programme</b>										
The works include construction of a gabion basket retaining wall, and road rehabilitation.	National Works Agency Beecher Construction Ltd. Bogwalk to Sligoville (Retaining Wall)	Fixed price 3 months 20.09.04 28.08.05 NWA \$5.60M	100% 11 months \$5.50M Nil  Date Tendered: 24 <sup>th</sup> August, 2004  Date Endorsed: Not Applicable. Contract was exempted from NCC's endorsement due to its classification as emergency work.	Yes Yes No  Initial contractual works began as far back as October 2003. The original contract was subcontracted to Alcar Construction & Haulage Company Limited. Alcar then subcontracted the work to another contractor.  In November 2003, work had been halted due to non-payment to the subcontractor employed by Alcar.  In September 2004, Beecher Construction began working in the same locale. Problems such as work stoppages developed.  Workmen on the site were dissatisfied with	Management Co-ordination Site Supervision	Quality of Work Additional Costs Performance of Professionals				

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1. CLIENT MINISTRY	1. LEAD CONSULTANT	1. TYPE	1. % EXECUTED	1. SECURITIES	MANAGEMENT	QUALITY OF WORK		
2. EXECUTING AGENCY	2. CONTRACTOR	2. PERIOD	2. TIME ELAPSED	2. T.C.C.	CO-ORDINATION	ADDITIONAL COSTS		
3. PROJECT NAME & DESCRIPTION	3. START DATE	3. COSTS TO DATE	3. MOBILISATION	3. SITE SUPERVISION	PERFORMANCE OF PROFESSIONALS			
4. LOCATION	4. COMP. DATE	4. ADDITIONAL COSTS						
5. DATE TENDERED & ENDORSED	4. CONTRACT SUM							
							their rate of pay, and had lost confidence in the contractor's professionalism.	

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## Post-Contract Activities as at December 2005

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1. CLIENT MINISTRY	1. LEAD CONSULTANT	1. TYPE	1. % EXECUTED	1. SECURITIES	MANAGEMENT	CO-ORDINATION	SITE SUPERVISION	QUALITY OF WORK	ADDITIONAL COSTS	PERFORMANCE OF PROFESSIONALS	
2. EXECUTING AGENCY	2. CONTRACTOR	2. PERIOD	2. TIME ELAPSED	2. T.C.C.							
3. PROJECT NAME & DESCRIPTION	3. START DATE	3. COSTS TO DATE	3. MOBILISATION	3. PROJECT MGR.							
4. LOCATION	4. COMP. DATE	4. ADDITIONAL COSTS	4. CONTRACT SUM	4. CONTRACT SUM							
5. DATE TENDERED & ENDORSED											
<b>MINISTRY OF TRANSPORT &amp; WORKS</b>  NATIONAL WORKS AGENCY											
<b>CDB Flood Damage Rehabilitation Programme</b>											
Rehabilitation of roadway to comprise site clearance, earthworks, drainage works and pavement works.	National Works Agency	Fixed price	100 %	Yes							
		3 months	12 months	Yes							
	Construction Solutions Ltd.	04.11.04	\$12.73M	No							
	National Works Agency	04.02.05	\$3.83M								
Date Tendered:											
27 <sup>th</sup> August, 2004											
Date Endorsed:											
Not applicable. Contract was exempted from NCC's endorsement due to its classification as emergency work.											

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1. CLIENT MINISTRY 2. EXECUTING AGENCY 3. PROJECT NAME & DESCRIPTION 4. LOCATION 5. DATE TENDERED & ENDORSED	1. LEAD CONSULTANT 2. CONTRACTOR 3. PROJECT MGR. 4. CONTRACT SUM	1. TYPE 2. PERIOD 3. START DATE 4. COMP. DATE	1. % EXECUTED 2. TIME ELAPSED 3. COSTS TO DATE 4. ADDITIONAL COSTS	1. SECURITIES 2. T.C.C. 3. MOBILISATION	MANAGEMENT CO-ORDINATION SITE SUPERVISION	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS		
<b>MINISTRY OF TRANSPORT &amp; WORKS</b>  NATIONAL WORKS AGENCY (NWA)  <b>CDB Flood Damage Rehabilitation Programme</b>  Cooper's Hill, Portland	National Works Agency  Surrey Paving Co. Ltd.  NWA	Fixed price  3 months  04.01.05  03.04.05  \$14.85M  \$1.60M  \$14.85M	100 %  6 months  \$14.85M  \$1.60M	Yes  Yes  No			An increase in the final contract sum was due to heavy rainfalls, which triggered landslides and necessitated repairs to roadway.  An additional sum of \$436,000.00 was paid as interest accrued, due to late payments of certificates. The first three certificates were not paid by NWA within the 56 days prescribed in the contract  “Substantial completion” of this contract was achieved on 2 <sup>nd</sup> June, 2005.	Notwithstanding the delays and the client’s tardiness in paying the contractor, the coordination and management of the project by client and contractor were satisfactory.

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1. CLIENT MINISTRY 2. EXECUTING AGENCY 3. PROJECT NAME & DESCRIPTION 4. LOCATION 5. DATE TENDERED & ENDORSED	1. LEAD CONSULTANT 2. CONTRACTOR 3. PROJECT MGR. 4. CONTRACT SUM	1. TYPE 2. PERIOD 3. START DATE 4. COMP. DATE	1. % EXECUTED 2. TIME ELAPSED 3. COSTS TO DATE 4. ADDITIONAL COSTS	1. SECURITIES 2. T.C.C. 3. MOBILISATION	MANAGEMENT CO-ORDINATION SITE SUPERVISION	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS		
<b>MINISTRY OF TRANSPORT &amp; WORKS</b>  NATIONAL WORKS AGENCY (NWA)  <b>CDB Flood Damage Rehabilitation Programme</b>								
The works include site clearance, earthworks, pavement, retaining wall and walkways.	National Works Agency	Fixed price	100%	Yes		This contract was originally awarded to Cooper & Associates, but was terminated by mutual agreement by both parties to the contract.		
Davis Road, Wain Fording and Land settlement, Portland.	Alcar Construction & Haulage Co. Ltd.	3 months	4 months	Yes		NWA granted Alcar Construction & Haulage Company limited an extension of time as inclement weather delayed the works. This revised completion date was 29th April, 2005.		
Date Tendered: 3 <sup>rd</sup> September, 2004	03.01.05 29.04.05	\$6.90M Nil		Yes		The progress of the work was satisfactory.		
Date Endorsed: Not applicable. Contract was exempted from NCC's endorsement due to its classification as emergency work.	\$9.60M					Coordination of resources by the contractor was good. Site supervision was adequate.		
						Roads in question received river shingle base and double surface dressing wearing surfaces.		

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1. CLIENT MINISTRY 2. EXECUTING AGENCY 3. PROJECT NAME & DESCRIPTION 4. LOCATION 5. DATE TENDERED & ENDORSED	1. LEAD CONSULTANT 2. CONTRACTOR 3. PROJECT MGR. 4. CONTRACT SUM	1. TYPE 2. PERIOD 3. START DATE 4. COMP. DATE	1. % EXECUTED 2. TIME ELAPSED 3. COSTS TO DATE 4. ADDITIONAL COSTS	1. SECURITIES 2. T.C.C. 3. MOBILISATION	MANAGEMENT CO-ORDINATION SITE SUPERVISION	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS		
<b>MINISTRY OF TRANSPORT &amp; WORKS</b>  NATIONAL WORKS AGENCY (NWA)  <b>CDB Flood Damage Rehabilitation Programme</b>								

The works include construction of two bunds comprising of site clearance, earthworks, stone supply & packing, vegetation works and culvert installation..

Eden, Swift River Road in the parish of Portland

National Works Agency

Construction Solutions Ltd.

\$22.25M

30.06.05

\$3.67M

\$18.57M

100 %

8 months

08.11.04

Fixed price

6 months

Yes

Yes

Yes

The increase in cost was due to a change in the scope of works. Also, heavy rains interrupted activities. In lieu of the bund construction, items were removed from the contract, and two random rubble walls were constructed in order to protect the edge of the roadway for vehicular traffic.

Timeliness in deciding to change the methodology of the construction process was lacking. Months went by before work began at the bund/rock rubble wall location. Apart from the delays in decision-making, the work would have no doubt been delayed due to the unusually heavy rainfalls in this locale. However, once the work started, satisfactory progress was made.

The contractor proved to be competent and the quality of work is satisfactory.

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1. CLIENT MINISTRY 2. EXECUTING AGENCY 3. PROJECT NAME & DESCRIPTION 4. LOCATION 5. DATE TENDERED & ENDORSED	1. LEAD CONSULTANT 2. CONTRACTOR 3. PROJECT MGR. 4. CONTRACT SUM	1. TYPE 2. PERIOD 3. START DATE 4. COMP. DATE	1. % EXECUTED 2. TIME ELAPSED 3. COSTS TO DATE 4. ADDITIONAL COSTS	1. SECURITIES 2. T.C.C. 3. MOBILISATION	MANAGEMENT CO-ORDINATION SITE SUPERVISION	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS		
<b>MINISTRY OF TRANSPORT &amp; WORKS</b>  NATIONAL WORKS AGENCY (NWA)  <b>CDB Flood Damage Rehabilitation Programme</b>								
The construction of a fording along the Church Hill Corner to Moore Park road. This includes site clearance, gabion basket retaining walls, wing walls, 3 feet culvert pipes, concrete works and river training.	National Works Agency  Alcar Construction & Haulage Co. Ltd.  NWA	Fixed price  3 months  18.04.05  18.06.05  \$10.57M  \$00.27M  \$10.57M	100%  5 months  \$10.57M  \$00.27M	Yes  Yes  No	The increase in the cost was due to an approved extension of time, hence extra preliminary costs had to be taken into account. Extension was requested because of hurricane Dennis, and other inclement weather conditions.  Overall, the management of the project was satisfactory. The quality of work is of a very high standard.	The contractor requested an inspection for final completion on 19 <sup>th</sup> June 2005.		

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1. CLIENT MINISTRY 2. EXECUTING AGENCY 3. PROJECT NAME & DESCRIPTION 4. LOCATION 5. DATE TENDERED & ENDORSED	1. LEAD CONSULTANT 2. CONTRACTOR 3. PROJECT MGR. 4. CONTRACT SUM	1. TYPE 2. PERIOD 3. START DATE 4. COMP. DATE	1. % EXECUTED 2. TIME ELAPSED 3. COSTS TO DATE 4. ADDITIONAL COSTS	1. SECURITIES 2. T.C.C. 3. MOBILISATION	MANAGEMENT CO-ORDINATION SITE SUPERVISION	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS		
<b>MINISTRY OF TRANSPORT &amp; WORKS</b>  NATIONAL WORKS AGENCY  <b>CDB Flood Damage Rehabilitation Programme</b>	National Works Agency  Build-Rite Construction Co. Ltd.	Fixed price  3 months  09.05.05  09.08.05	100%  \$7.20M  \$0.34M  \$7.20M	Yes  Yes  No	The purpose of the project is to restore vehicular traffic flow to sections of the roadway, which along with the riverbank, were badly eroded by heavy rains.  The contractor and client carried out their duties according to the terms of the contract.  The increase in cost arose from extended preliminaries, for example, supervision by the contractor due to heavy rainfalls. The delays have caused the construction period to be extended. Practical completion was given on 13 <sup>th</sup> September, 2005.  Resource allocation and supervision were satisfactory.			

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1. CLIENT MINISTRY	1. LEAD CONSULTANT	1. TYPE	1. % EXECUTED	1. SECURITIES	MANAGEMENT	QUALITY OF WORK		
2. EXECUTING AGENCY	2. PERIOD	2. TIME ELAPSED	2. T.C.C.	2. T.C.C.	CO-ORDINATION	ADDITIONAL COSTS		
3. PROJECT NAME & DESCRIPTION	3. START DATE	3. COSTS TO DATE	3. MOBILISATION	3. MOBILISATION	SITE SUPERVISION	PERFORMANCE OF PROFESSIONALS		
4. LOCATION	4. COMP. DATE	4. ADDITIONAL COSTS						
5. DATE TENDERED & ENDORSED	4. CONTRACT SUM							
<b>MINISTRY OF TRANSPORT &amp; WORKS</b>  NATIONAL WORKS AGENCY (NWA)								
<b>CDB Flood Damage Rehabilitation Programme</b>								
The works comprises of, but not limited to, site clearance, earthworks, pavements drainage, realignment and resurfacing of roadway, drainage clearing and rework.	National Works Agency  Dwight's Construction Ltd.	Fixed price  6 months  02.08.05  02.02.06	40%  5 months  \$16.24M  \$0.89M	Yes  Yes  Yes	The consultant, contractor and Client have performed satisfactorily in completing the works. Site logistics and overall supervision of site works are in accordance with the contract and good construction practices.	Rain affected the progress of the works during the earlier stages of the contract.		
	Windsor Castle to Lambkin Hill, St. Mary NWA	\$50.96M			The additional costs stem from an increase in the scope of works, to allow for sustainable work on the roads. No fluctuation in price rate has been seen.	It is questionable whether the time allowed for this project was adequate.		
Date Tendered: 13 <sup>th</sup> April, 2005.								
Date Endorsed: 12 <sup>th</sup> May, 2005								

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<b>MINISTRY OF TRANSPORT &amp; WORKS</b>  NATIONAL WORKS AGENCY.(NWA)  <b>CDB Flood Damage Rehabilitation Programme</b>								
The works include asphaltic concrete paving, site clearance, earthworks, storm water drainage, retaining walls and base formation.	National Works Agency  Alcar Construction & Haulage Co. Ltd.  NWA	Fixed price  3 months  01.01.05  01.04.05  \$59.00M	100 %  2 months  \$56.00M  Nil  \$59.00M	Yes  Yes  Yes	The contract was completed ahead of the scheduled time. This can be attributed to two factors: the high volatility of locale, which would make it prudent for the contractor to be out of the area quickly and secondly, the terrain, which may account for the speed at which the work was executed. Both contractor and client performed satisfactorily. The site was always well organized. There were no delays of deliverables to the site.	The standard of work was satisfactory, and was a good indicator of the quality of service and professionalism delivered by both parties to the contract.	The contract was completed with a net savings of approximately \$3.00 million.	

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<b>MINISTRY OF TRANSPORT &amp; WORKS</b>  NATIONAL WORKS AGENCY (NWA)  <b>IDB-ERF 066/IDB Funded Hurricane Ivan Repair Programme</b>								

Works include retaining construction and repairs to roadway.

May Pen -- Sour Sop Turn and Sour Sop Turn -- Danks, Clarendon

Date Tendered:  
5<sup>th</sup> January, 2005

Date Endorsed:  
Not applicable. Contract was exempted from NCC's endorsement due to its classification as emergency work.

Work on this contract began in May 2005. The increase in cost was due to additional works that were needed to secure existing works, which would ensure the longevity of the roadway for vehicular traffic.

The quality of works executed is satisfactory. Both Client and contractor performed satisfactorily.

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1. CLIENT MINISTRY 2. EXECUTING AGENCY 3. PROJECT NAME & DESCRIPTION 4. LOCATION 5. DATE TENDERED & ENDORSED	1. LEAD CONSULTANT 2. CONTRACTOR 3. PROJECT MGR. 4. CONTRACT SUM	1. TYPE 2. PERIOD 3. START DATE 4. COMP. DATE	1. % EXECUTED 2. TIME ELAPSED 3. COSTS TO DATE 4. ADDITIONAL COSTS	1. SECURITIES 2. T.C.C. 3. MOBILISATION	MANAGEMENT CO-ORDINATION SITE SUPERVISION	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS		
<b>MINISTRY OF TRANSPORT &amp; WORKS</b>  NATIONAL WORKS AGENCY (NWA)  <b>IDB - ERF 78/IDB Funded Hurricane Ivan Repairs Programme</b>								

The scope of work includes rock rubble retaining wall construction, and selected asphaltic concrete applications.

Jack's Hill Road - Sunset Avenue,  
St. Andrew

Date Tendered:  
5<sup>th</sup> January 2005

Date Endorsed:  
Not applicable. Contract was exempted from NCC's endorsement due to its classification as emergency work.

National Works Agency

Alcar Construction & Haulage Co. Ltd.

NWA

Fixed price

97%

No

From commencement,

10 months

Yes

Yes

\$14.08M

\$2.13M

\$11.85M

2 months

07.03.05

07.05.05

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1. CLIENT MINISTRY	1. LEAD CONSULTANT	1. TYPE	1. % EXECUTED	1. SECURITIES	MANAGEMENT	QUALITY OF WORK	ADDITIONAL COSTS	ADDITIONAL COSTS
2. EXECUTING AGENCY	2. CONTRACTOR	2. PERIOD	2. TIME ELAPSED	2. T.C.C.	CO-ORDINATION	PERFORMANCE OF PROFESSIONALS	PERFORMANCE OF PROFESSIONALS	PERFORMANCE OF PROFESSIONALS
3. PROJECT NAME & DESCRIPTION	3. PROJECT MGR.	3. START DATE	3. COSTS TO DATE	3. MOBILISATION	SITE SUPERVISION			
4. LOCATION	4. COMP. DATE	4. ADDITIONAL COSTS						
5. DATE TENDERED & ENDORSED	4. CONTRACT SUM							
						configurations to meet the site conditions. The work is substantially complete. Quality of work is satisfactory.		

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<b>MINISTRY OF TRANSPORT &amp; WORKS</b>  NATIONAL WORKS AGENCY (NWA)  <b>IDB Funded Hurricane Ivan Repair Programme</b>  Construction of retaining walls.	NWA  Walker& Walker Construction  NWA  \$3.89M	Fixed price  2 months  03.03.05  03.05.05	100%  4 months  \$4.68M  \$0.79M	Yes  Yes  Yes	The works on this project are 100% completed, with minor activities left to be carried out.  An additional section of wall was built to join the new wall to the existing wall, and this resulted in the increase in the contract sum.  The delay was due to the changes in the scope of works and non-payment of claims by the agency.  The agency and their consultants carried out their responsibilities satisfactorily. The quality of work was also satisfactory.			

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1. CLIENT MINISTRY	1. LEAD CONSULTANT	1. TYPE	1. % EXECUTED	1. SECURITIES	MANAGEMENT	QUALITY OF WORK			
2. EXECUTING AGENCY	2. PERIOD	2. TIME ELAPSED	2. T.C.C.	2. CO-ORDINATION	CO-ORDINATION	ADDITIONAL COSTS			
3. PROJECT NAME & DESCRIPTION	3. START DATE	3. COSTS TO DATE	3. MOBILISATION	3. SITE SUPERVISION	SITE SUPERVISION	PERFORMANCE OF PROFESSIONALS			
4. LOCATION	4. COMP. DATE	4. ADDITIONAL COSTS							
5. DATE TENDERED & ENDORSED	4. CONTRACT SUM								
<b>MINISTRY OF TRANSPORT &amp; WORKS</b>  NATIONAL WORKS AGENCY (NWA)									
<b>IDB Funded Hurricane Ivan Repair Programme</b>  Construction of retaining walls	NWA	Lump sum	100 %	Yes	The original design for one section of the retaining walls was unsuitable for the soil conditions. As a result, an alternative design was done to suit that section of the site. The design required omission of various items and the addition of other items, which increased the quantities of materials, as well as the cost of the contract.				
Aqualta Vale & Broad Gate St Mary	Beecher's Construction Co. Ltd.	2 months	10 months	Yes	The delay in completion was as a result of the change in the scope of works and also inclement weather caused by hurricanes Emily and Wilma.				
		28.02.05	\$7.86M	Yes	The certificate of Substantial Completion was awarded on the 28 <sup>th</sup> October, 2005.				
Date Tendered: 5 <sup>th</sup> January 2005		28.04.05	\$1.02M		The agency and their consultants carried out their responsibilities satisfactorily. The quality of work was also satisfactory.				
Date Endorsed: Not applicable. Contract was exempted from NCC's endorsement due to its classification as emergency work.		\$6.62M							

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1. CLIENT MINISTRY 2. EXECUTING AGENCY 3. PROJECT NAME & DESCRIPTION 4. LOCATION 5. DATE TENDERED & ENDORSED	1. LEAD CONSULTANT 2. CONTRACTOR 3. PROJECT MGR. 4. CONTRACT SUM	1. TYPE 2. PERIOD 3. START DATE 4. COMP. DATE	1. % EXECUTED 2. TIME ELAPSED 3. COSTS TO DATE 4. ADDITIONAL COSTS	1. SECURITIES 2. T.C.C. 3. MOBILISATION	MANAGEMENT CO-ORDINATION SITE SUPERVISION	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS		
<b>MINISTRY OF TRANSPORT &amp; WORKS</b>  NATIONAL WORKS AGENCY (NWA)								
<b>IDB Funded Hurricane Ivan Repair Programme</b>  Construction of retaining walls.	NWA  Build Rite Construction Co. Ltd.  NWA  Date Tendered: 5 <sup>th</sup> January 2005	Lump sum  2 months  14.03.05  14.05.05  \$9.01M	100 %  5 months  \$11.01M  \$1.99M	Yes  Yes  Yes	The original design for one section of the retaining walls was inadequate for the soil conditions. As a result, an alternative design was done to suit that section of the site. The design required omission of various items and the addition of other items, which increased the quantities of material as well as the cost of the contract.	The delay in completion was as a result of the change in the scope of works and also inclement weather caused by hurricanes Emily and Wilma. The agency and their consultants carried out their responsibilities satisfactorily. The quality of work was also satisfactory.		

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<b>MINISTRY OF TRANSPORT &amp; WORKS</b>  NATIONAL WORKS AGENCY (NWA)  <b>IDB Funded Hurricane Ivan Repair Programme</b>								
Construction of retaining walls.  Mocho - Arcadia, Flamstead Gardens, Vaughnsfield St James	NWA  Sanjon Construction Co. Ltd.  NWA	Lump  2 months  02.03.05  02.05.05	95 %  10 months  \$5.35M  \$1.04M  \$4.18M	Yes  Yes  Yes				

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1. CLIENT MINISTRY	1. LEAD CONSULTANT	1. TYPE	1. % EXECUTED	1. SECURITIES	MANAGEMENT	QUALITY OF WORK	ADDITIONAL COSTS	ADDITIONAL COSTS
2. EXECUTING AGENCY	2. CONTRACTOR	2. PERIOD	2. TIME ELAPSED	2. T.C.C.	CO-ORDINATION	PERFORMANCE OF PROFESSIONALS	PERFORMANCE OF PROFESSIONALS	PERFORMANCE OF PROFESSIONALS
3. PROJECT NAME & DESCRIPTION	3. PROJECT MGR.	3. START DATE	3. COSTS TO DATE	3. MOBILISATION	SITE SUPERVISION			
4. LOCATION	4. COMP. DATE	4. ADDITIONAL COSTS						
5. DATE TENDERED & ENDORSED	4. CONTRACT SUM							
						period proved futile.		
						The quality of work to date is satisfactory.		

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1. CLIENT MINISTRY 2. EXECUTING AGENCY 3. PROJECT NAME & DESCRIPTION 4. LOCATION 5. DATE TENDERED & ENDORSED	1. LEAD CONSULTANT 2. CONTRACTOR 3. PROJECT MGR. 4. CONTRACT SUM	1. TYPE 2. PERIOD 3. START DATE 4. COMP. DATE	1. % EXECUTED 2. TIME ELAPSED 3. COSTS TO DATE 4. ADDITIONAL COSTS	1. SECURITIES 2. T.C.C. 3. MOBILISATION	MANAGEMENT CO-ORDINATION SITE SUPERVISION	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS		
<b>MINISTRY OF TRANSPORT &amp; WORKS</b>  NATIONAL WORKS AGENCY (NWA)								

### IDB Funded Hurricane Ivan Repair Programme

Construction of retaining walls.

Guilisboro - Kensington & Guilsboro - Mt. Industry  
St James

NWA

Sanjon Construction Co.

Ltd.

Lump sum

85 %

2 months

10 months

02.03.05

\$1.78M

02.05.05

\$86,470.00

\$2.08M

Yes

Yes

\$2.08M

Yes

Date Tendered:  
5<sup>th</sup> January 2005

Date Endorsed:

Not applicable. Contract was exempted from NCC's endorsement due to its classification as emergency work.

The works on this project are approximately 85% complete, with minor works left to be done.

The contractor ceased working for weeks at a time because of late payment of claims. This factor contributed to extensive delays and a protracted contract period.

The increase in the contract sum was due to a change in the scope of works, and to the repair of damage caused by hurricanes.

The contractor on this project has been very tardy and inefficient in carrying out his duties, but the quality of work has been satisfactory to date.

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1. CLIENT MINISTRY 2. EXECUTING AGENCY 3. PROJECT NAME & DESCRIPTION 4. LOCATION 5. DATE TENDERED & ENDORSED	1. LEAD CONSULTANT 2. CONTRACTOR 3. PROJECT MGR. 4. CONTRACT SUM	1. TYPE 2. PERIOD 3. START DATE 4. COMP. DATE	1. % EXECUTED 2. TIME ELAPSED 3. COSTS TO DATE 4. ADDITIONAL COSTS	1. SECURITIES 2. T.C.C. 3. MOBILISATION	MANAGEMENT CO-ORDINATION SITE SUPERVISION	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS		
<b>MINISTRY OF TRANSPORT &amp; WORKS</b>  NATIONAL WORKS AGENCY (NWA)  <b>IDB Funded Hurricane Ivan Repair Programme</b>								
Construction of retaining walls.  Kew - Mosquito Cove, Riley - Dias Hanover	NWA  Sanjion Construction Co. Ltd.	Fixed  2 months  28.02.05	90 %  10 months  \$3.03M	Yes  Yes  Yes	The works on this project are approximately 90% completed, with only minor works left to be done.  The delay in completion was as a result of minor changes in the scope of works, and inclement weather caused by hurricanes Emily and Wilma.	The contractor ceased working for weeks at a time, due to late payment of claims by the Agency,  The contractor was very tardy and inefficient in carrying out his duties and attempts to contact him during this period have been futile.  The modification to the scope of work, and repairing the hurricane damage, caused additional work and hence, the contract cost is likely to increase.	The quality of work to date is satisfactory.	

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1. CLIENT MINISTRY 2. EXECUTING AGENCY 3. PROJECT NAME & DESCRIPTION 4. LOCATION 5. DATE TENDERED & ENDORSED	1. LEAD CONSULTANT 2. CONTRACTOR 3. PROJECT MGR. 4. CONTRACT SUM	1. TYPE 2. PERIOD 3. START DATE 4. COMP. DATE	1. % EXECUTED 2. TIME ELAPSED 3. COSTS TO DATE 4. ADDITIONAL COSTS	1. SECURITIES 2. T.C.C. 3. MOBILISATION	MANAGEMENT CO-ORDINATION SITE SUPERVISION	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS		
<b>MINISTRY OF TRANSPORT &amp; WORKS</b>  NATIONAL WORKS AGENCY (NWA).								
<b>Flood Damaged Road Rehabilitation Programme</b>  Realign, reshape carriageway, de-silt base course, double surface dressing, asphalt paving, install culverts, and construct catchment basins and retaining walls.	NWA  Albert Town - Troy Trelawny	Lump sum  08.05.05  \$21.11M	65 %  4 months  03.01.05  Nil	11 months  \$11.97M	Yes  Yes  Yes	No work has been done on this project since 2 <sup>nd</sup> September, 2005. The contractor has blamed his inability to perform on the lack of financial resources.  The NWA issued several warning letters to the contractor, but this proved futile. The Agency eventually agreed to assign the remaining portions of the works under the contract to General Paving company Ltd.	Date Tendered: 5 <sup>th</sup> August, 2004  Date Endorsed: Not applicable. Contract was exempted from NCC's endorsement due to its classification as emergency work.	

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1. CLIENT MINISTRY	1. LEAD CONSULTANT	1. TYPE	1. % EXECUTED	1. SECURITIES	MANAGEMENT	QUALITY OF WORK		
2. EXECUTING AGENCY	2. CONTRACTOR	2. PERIOD	2. TIME ELAPSED	2. T.C.C.	Co-ORDINATION	ADDITIONAL COSTS		
3. PROJECT NAME & DESCRIPTION	3. PROJECT MGR.	3. START DATE	3. COSTS TO DATE	3. MOBILISATION	SITE SUPERVISION	PERFORMANCE OF PROFESSIONALS		
4. LOCATION	4. COMP. DATE	4. ADDITIONAL COSTS						
5. DATE TENDERED & ENDORSED	4. CONTRACT SUM							
<b>MINISTRY OF TRANSPORT &amp; WORKS</b>	NATIONAL WORKS AGENCY (NWA)							
<b>Flood Damaged Road Rehabilitation Programme</b>	NWA	Lump sum	100%	Yes				
Realign, reshape carriageway, de-silting of base course, double surface dressing, asphalt paving, install culverts, construct catchment basins and retaining walls.	General Paving Co. Ltd.	4 months	2 months	Yes				
Darliston to New Market Westmoreland	NWA	03.01.05	\$24.11M	Yes				
		03.03.05	\$2.81M					
		\$26.56M						
Date Tendered:								
16th July, 2005								
Date Endorsed:								
Not applicable. Contract was exempted from NCC's endorsement due to its classification as emergency work.								

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1. CLIENT MINISTRY 2. EXECUTING AGENCY 3. PROJECT NAME & DESCRIPTION 4. LOCATION 5. DATE TENDERED & ENDORSED	1. LEAD CONSULTANT 2. CONTRACTOR 3. PROJECT MGR. 4. CONTRACT SUM	1. TYPE 2. PERIOD 3. START DATE 4. COMP. DATE	1. % EXECUTED 2. TIME ELAPSED 3. COSTS TO DATE 4. ADDITIONAL COSTS	1. SECURITIES 2. T.C.C. 3. MOBILISATION	MANAGEMENT CO-ORDINATION SITE SUPERVISION	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS		
<b>MINISTRY OF TRANSPORT &amp; WORKS.</b>  NATIONAL WORKS AGENCY (NWA)	<b>Flood Damaged Road Rehabilitation Programme</b>  Realign, reshape carriageway, de-silting base course, double surface dressing, asphalt paving, install culverts, and construct catchment basins and retaining walls.	NWA  Asphalting Specialist  NWA  Albert Town – Ulster spring Trelawny	Lump sum  4 months  03.01.05  \$19.50M	59 %  11 months  \$10.56M  Nil	Yes  Yes  Yes	No work has been done on this project since 2 <sup>nd</sup> September, 2005. The contractor has blamed his inability to perform on the lack of financial resources.  The NWA, after issuing several warning letters to the contractor that were to no avail, eventually agreed to assign the remaining portions of the works under the contract to General Paving Company Ltd.		

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1. CLIENT MINISTRY	1. LEAD CONSULTANT	1. TYPE	1. % EXECUTED	1. SECURITIES	MANAGEMENT	QUALITY OF WORK	
2. EXECUTING AGENCY	2. PERIOD	2. TIME ELAPSED	2. T.C.C.	2. CO-ORDINATION	CO-ORDINATION	ADDITIONAL COSTS	
3. PROJECT NAME & DESCRIPTION	3. START DATE	3. COSTS TO DATE	3. MOBILISATION	3. SITE SUPERVISION	SITE SUPERVISION	PERFORMANCE OF PROFESSIONALS	
4. LOCATION	4. COMP. DATE	4. ADDITIONAL COSTS	4. ADDITIONAL COSTS	4. ADDITIONAL COSTS	4. ADDITIONAL COSTS	4. ADDITIONAL COSTS	
5. DATE TENDERED & ENDORSED	4. CONTRACT SUM						
<b>MINISTRY OF TRANSPORT &amp; WORKS</b>  NATIONAL WORKS AGENCY (NWA)							
<b>North Jamaica Development Project</b>  <b>Northern Coastal Highway Improvement Project – Segment II</b>  Improvement of 97 kilometres of roadway, including the reconstruction of existing alignment, new alignment and overlaying of existing pavement, construction of six new bridges, and rehabilitation of four existing bridges, laybys and bus bays.	Stanley Consultant Inc.	Lump sum 913 days 21.12.01 Stanley Consultant Inc.	78% 482 months 1472 days US\$65.15M US\$4.0M	Yes Yes Yes Yes	Implementation of this contract, which ultimately resulted in slow progress.  In 2005, sporadic efforts were made to speed up the works and catch up in some areas. However, this was not sufficient to cope with changes in the construction schedule.	At a meeting on March 2005, a decision was taken and agreed by the parties involved with this project to:	1. Omit section I from the contract (Montego Bay to Greenside); 2. Revise completion dates to December 2005; 3. Set a new escalation formula for foreign currency; 4. Set a new escalation formula for local
Date Tendered:  18 <sup>th</sup> August, 2000	Gius Lipins	US\$60.4M					
Date Endorsed:  11 <sup>th</sup> April, 2001							

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1. CLIENT MINISTRY	1. LEAD CONSULTANT	1. TYPE	1. % EXECUTED	1. SECURITIES	MANAGEMENT	QUALITY OF WORK		
2. EXECUTING AGENCY	2. CONTRACTOR	2. PERIOD	2. TIME ELAPSED	2. T.C.C.	CO-ORDINATION	ADDITIONAL COSTS		
3. PROJECT NAME & DESCRIPTION	3. START DATE	3. COSTS TO DATE	3. MOBILISATION	3. MOBILISATION	SITE SUPERVISION	PERFORMANCE OF PROFESSIONALS		
4. LOCATION	4. COMP. DATE	4. ADDITIONAL COSTS	4. ADDITIONAL COSTS	4. ADDITIONAL COSTS				
5. DATE TENDERED & ENDORSED	4. CONTRACT SUM							
1. CLIENT MINISTRY	1. LEAD CONSULTANT	1. TYPE	1. % EXECUTED	1. SECURITIES	MANAGEMENT	QUALITY OF WORK		
2. EXECUTING AGENCY	2. CONTRACTOR	2. PERIOD	2. TIME ELAPSED	2. T.C.C.	CO-ORDINATION	ADDITIONAL COSTS		
3. PROJECT NAME & DESCRIPTION	3. START DATE	3. COSTS TO DATE	3. MOBILISATION	3. MOBILISATION	SITE SUPERVISION	PERFORMANCE OF PROFESSIONALS		
4. LOCATION	4. COMP. DATE	4. ADDITIONAL COSTS	4. ADDITIONAL COSTS	4. ADDITIONAL COSTS				
5. DATE TENDERED & ENDORSED	4. CONTRACT SUM							

Subsequently, with additional equipment and a greater production rate, the Contractor was able to complete the Falmouth Bypass and Bengal Bridge, and the opening of other road sections. Testing and sterilization of water lines, construction of culverts and asphaltic concrete pavements, were also accomplished.

The project is progressing at a better rate than in the past, but is still incomplete at the time of this report.

The contractor presented a revised work programme in August 2005, which proposes an extension of time to July 2006.

The quality of the work carried out is satisfactory. Torrential rains on two occasions caused damages to the Falmouth Bypass. Repairs will have to be undertaken.

Finally, the projected final cost is US\$86,696,000.00 or US\$26,295,376.00 above the original contract sum after the sum for Section I was omitted.

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<b>MINISTRY OF TRANSPORT &amp; WORKS</b>  PORT AUTHORITY OF JAMAICA  <b>Cranes Restoration Project F-J</b>  Repairs including anti-corrosive treatment, modification, removal, overhaul and replacement of a component to five-container handling cranes.	Port Authority of Jamaica  East Coast Cranes & electrical Contracting Inc.  Kingston Container Terminal Kingston	20 weeks  18.08.03  23.02.04	100%  80 weeks  US\$0.806M  US\$58,545.13	Yes  N/A  Yes	The main issues affecting the time for completion of the works and the additional cost are as follows:  1. The impact of vessel activities in the vicinity of the contractor's works. Cranes on which work was to be carried out were often sandwiched between other cranes, thus making work restrictive or unsafe. In addition, priority was always given to vessel activity on the Terminal;  2. Changes to the scope of work due to defects uncovered as the work progressed;  3. Processing time for variation assessments and approvals.	The performance of the agency was unacceptable. In spite of the scheduling challenges faced by the contractor at the Terminals, the agency could have reduced the overall time overrun if they were more vigilant		

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2. EXECUTING AGENCY	2. CONTRACTOR	2. PERIOD	2. TIME ELAPSED	2. T.C.C.	CO-ORDINATION						
3. PROJECT NAME & DESCRIPTION	3. PROJECT MGR.	3. START DATE	3. COSTS TO DATE	3. MOBILISATION	SITE SUPERVISION						
4. LOCATION	4. COMP. DATE	4. ADDITIONAL COSTS									
5. DATE TENDERED & ENDORSED	4. CONTRACT SUM										
									in the processing of variations. This has caused the contract to incur additional costs resulting from contractual claims.		

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<b>MINISTRY OF TRANSPORT &amp; WORKS</b>  PORT AUTHORITY OF JAMAICA							This Contract was delayed as a result of: 1. The contractor's inefficiency in the sourcing of materials for the works; 2. The changes in the scope of the works.  With respect to (2) above, progress on the work suffered because of prolonged deliberations between client and contractor. In this regard the performance of both client and contractor was unacceptable.	

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<b>MINISTRY OF TRANSPORT AND WORKS</b>  MINISTRY OF TRANSPORT & WORKS. PORT AUTHORITY OF JAMAICA  Asphaltic concrete paving to North Terminal at the Kingston Container Terminal.	Alberga/ Port Authority of Jamaica	Lump sum 50 weeks	100% 20 months	Yes Yes Yes	The contract was delayed as a result of the difficulties in synchronizing work activities with the port operations. Delays also arose from adverse weather conditions and the contractor's own site management problems.	The 38% increase in cost was attributed mainly to an additional 210,000 m <sup>2</sup> of pavement representing a 12% increase in scope. There was also a significant increase in the cost of oil resulting in a 40% fluctuation in cost for asphaltic concrete and tack coat.		

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2. EXECUTING AGENCY	2. CONTRACTOR	2. PERIOD	2. TIME ELAPSED	2. T.C.C.							
3. PROJECT NAME & DESCRIPTION	3. START DATE	3. COSTS TO DATE	3. MOBILISATION								
4. LOCATION	4. COMP. DATE	4. ADDITIONAL COSTS									
5. DATE TENDERED & ENDORSED	4. CONTRACT SUM										
<b>MINISTRY OF WATER &amp; HOUSING</b> CARIB ENGINEERING CORPORATION LTD.											
<b>Darliston Water Supply</b>											
The construction of a treatment plant Fisher Pryce & and the supply and installation of all the necessary appurtenances.	Lump sum 8 months	92%	Yes								
Cooper & Associates Ltd		18 months	Yes								
Roaring River Treatment Plant, Westmoreland.	30.06.04	\$114.49M	Yes								
Mr. Audley Thompson	15.02.06	\$19.58M									
Date Tendered:											
15 <sup>th</sup> February, 2001											
Date Endorsed:											
4 <sup>th</sup> June, 2001											

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2. EXECUTING AGENCY	2. PERIOD	2. TIME ELAPSED	2. T.C.C.	2. MOBILISATION	CO-ORDINATION	ADDITIONAL COSTS				
3. PROJECT NAME & DESCRIPTION	3. START DATE	3. COSTS TO DATE	3. MOBILISATION	3. MOBILISATION	SITE SUPERVISION	PERFORMANCE OF PROFESSIONALS				
4. LOCATION	4. COMP. DATE	4. ADDITIONAL COSTS								
5. DATE TENDERED & ENDORSED	4. CONTRACT SUM									
<b>MINISTRY OF WATER &amp; HOUSING</b>  CARIB ENGINEERING CORPORATION LTD.										
<b>Cotterwood Water Supply: Build, Operate and Transfer Contractor</b>										
Supply and lay approximately 14 KmCarib of PVC/DI/GI pipes. Supply, installEngineering and commission into service two (2) NoCorporation Ltd 40 HP pumps. Supply and erect a(CECL) 500,000-litre steel tank and related civil works.	Lump sum	60	Yes	This project commenced with the contractor receiving part payment of the requested mobilization. Consequently, the quantity of material (pipes and fittings) initially ordered and shipped was inadequate to carry out site activities for any prolonged period. This resulted in delays. Other factors that have contributed to delays are as follows:						
Bacchus Engineering Works  Cotterwood, St. Elizabeth	270 days	353 days	Yes	• downtime of essential equipment						
Date Tendered: 9 <sup>th</sup> December, 2003	11.01.05	US\$ 0.8 M	Yes	• inclement weather						
Date Endorsed: 29 <sup>th</sup> July, 2004	08.10.05	Nil		• unavailability of sites						
		US\$2.36M		• late delivery of second shipment of pipes and fittings						
				• financial constraints						
				At the end of the reporting period, December 2005, laying and testing of pipes were estimated to be approximately 90% complete, and the overall completion approximately 60%. The contractor has applied for an extension of time, which is being reviewed by CECL.						

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2. EXECUTING AGENCY	2. CONTRACTOR	2. PERIOD	2. TIME ELAPSED	2. T.C.C.							
3. PROJECT NAME & DESCRIPTION	3. START DATE	3. COSTS TO DATE	3. MOBILISATION	4. ADDITIONAL COSTS							
4. LOCATION	4. COMP. DATE	4. CONTRACT SUM									
5. DATE TENDERED & ENDORSED											

Management, coordination and site supervision have not been of a satisfactory standard, as the contractor needs to place more emphasis on the organization of the works, the posting of signs and site safety. On average, the quality of work has been good.

Performance of the professionals has been fair.

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2. EXECUTING AGENCY	2. PERIOD	2. TIME ELAPSED	2. T.T.C.C.	2. MOBILISATION	CO-ORDINATION	ADDITIONAL COSTS				
3. PROJECT NAME & DESCRIPTION	3. START DATE	3. COSTS TO DATE	3. MOBILISATION	3. MOBILISATION	SITE SUPERVISION	PERFORMANCE OF PROFESSIONALS				
4. LOCATION	4. COMP. DATE	4. ADDITIONAL COSTS								
5. DATE TENDERED & ENDORSED	4. CONTRACT SUM									
<b>MINISTRY OF WATER &amp; HOUSING</b>  CARIB ENGINEERING CORPORATION LTD (CECL)										
<b>Build, Operate and Transfer Contract for White Horses/Botany Bay/ Pamphret Water Supply.</b>										
Laying of approx.17.2 Km of Carib PVC/DI/GI pipelines (to be provided by the Ministry of Water & Housing);Corporation Ltd supply, installation and commissioning(CECL) of 2# borehole pumps; supply and erection of 1# 2,273,000-litre and 1#Bacchus 500,000-litre steel tank.		Lump sum 270 days 05.09.05 01.06.06	16% 85 days -	Yes Yes Yes	Access to the proposed start location at the Goodyear Factory was delayed pending authorization. Consequently, activities have commenced outside the main gates of the compound. This includes excavation and laying of pipes. Progress has, however, been hampered due to: <ul style="list-style-type: none"><li>• inclement weather</li><li>• faulty equipment</li><li>• difficult soil conditions</li></ul>	The scheduled date for commencement was revised from 8th August, 2005 to 5th September, 2005 after payment of mobilization.				
St. Thomas - between Springfield Morant Bay & Pamphret	Carib Engineering Corporation Ltd (CECL)	USS\$3.393M								
Date Tendered:	18 <sup>th</sup> December, 2003									
Date Endorsed:	9 <sup>th</sup> June, 2004									

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Post-Contract Activities as at December 2005

## APPENDIX II

BASIC INFORMATION				CONTRACT INFORMATION				COMMENTS ON ANY RELEVANT ISSUE		
1. CLIENT MINISTRY	1. LEAD CONSULTANT	1. TYPE	1. % EXECUTED	1. SECURITIES	MANAGEMENT	QUALITY OF WORK	ADDITIONAL COSTS	PERFORMANCE OF PROFESSIONALS		
2. EXECUTING AGENCY	2. CONTRACTOR	2. PERIOD	2. TIME ELAPSED	2. T.C.C.	CO-ORDINATION	SITE SUPERVISION				
3. PROJECT NAME & DESCRIPTION	3. START DATE	3. COSTS TO DATE	3. MOBILISATION	4. ADDITIONAL COSTS						
4. LOCATION	4. COMP. DATE	4. CONTRACT SUM								
5. DATE TENDERED & ENDORSED										

up to the standard expected.

The agency's inability to effectively deal with the issue of access problems to the factory compound in a timely manner, reflects poorly on their performance.

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2. EXECUTING AGENCY	2. PERIOD	2. TIME ELAPSED	2. T.C.C.	2. MOBILISATION	CO-ORDINATION	ADDITIONAL COSTS					
3. PROJECT NAME & DESCRIPTION	3. START DATE	3. COSTS TO DATE	3. MOBILISATION	3. MOBILISATION	SITE SUPERVISION						
4. LOCATION	4. COMP. DATE	4. ADDITIONAL COSTS	4. ADDITIONAL COSTS	4. ADDITIONAL COSTS							
5. DATE TENDERED & ENDORSED	4. CONTRACT SUM										
<b>MINISTRY OF WATER &amp; HOUSING</b>  NATIONAL IRRIGATION COMMISSION	<b>Seven Rivers Irrigation Project</b>  Installation of PVC pipelines, fittings, valves and appurtenances.  Seven Rivers, St. James.	Hydroplan Ingenieur-Gesellschaft mbh  Trans Carib Enterprises Limited  Mr. Stephen Lawrence	Lump sum  9months  Proposed  January 06  September 06  May 2005  \$23.80M	Yes  Yes  Yes	As a result of financial constraints, a decision was taken to delay the implementation of the project until November 2004. This date was not attainable and, as a consequence, the startup was rescheduled for the financial year 2005-2006.  The contract was signed on 23 <sup>rd</sup> November, 2005 for commencement of the work in January 2006.  The NIC has engaged the services of Carib Engineering Corporation Ltd. to provide administrative and supervisory services for the project.  Almost two years have elapsed since the award of the contract. During this period, fluctuation in prices has occurred, therefore a substantial increase of the price fluctuation during this period is expected to cause an increase. The scope of work may also change.						

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2. EXECUTING AGENCY	2. PERIOD	2. TIME ELAPSED	2. T.C.C.	2. MOBILISATION	CO-ORDINATION	ADDITIONAL COSTS			SITE SUPERVISION		
3. PROJECT NAME & DESCRIPTION	3. START DATE	3. COSTS TO DATE	3. MOBILISATION	3. MOBILISATION	3. MOBILISATION	3. MOBILISATION					
4. LOCATION	4. COMP. DATE	4. ADDITIONAL COSTS	4. ADDITIONAL COSTS	4. ADDITIONAL COSTS	4. ADDITIONAL COSTS	4. ADDITIONAL COSTS					
5. DATE TENDERED & ENDORSED	4. CONTRACT SUM										
<b>MINISTRY OF WATER &amp; HOUSING</b>  NATIONAL IRRIGATION COMMISSION	<b>Beacon/Little Park/Pedro Plains Irrigation Project.</b>  The installation of PVC pipelines, fittings, valves and appurtenances.  Beacon/Little Park/Pedro Plains. St. Elizabeth.	Hydroplan Ingénieur Gesellschaft mbh	Lump sum 15 months	98 % 12 months	Yes Yes	Yes	Following completion of the tender process, and signing of the contract, the project got off to a late start. The contractor has worked speedily, which makes the project likely to finish ahead of the scheduled completion date.	Due to the time it took the Ministry to award the contract, an adjustment to the contract sum was accepted and endorsed by the National Contracts Commission.	Representation was made by farmers to include the irrigation works outside of the project site, but in the adjoining areas. After the study was completed the Ministry made arrangements for funding and preparation for the additional work. The contractor was issued with a variation order.	The anticipated completion cost of the project is \$68,885,791.79.	The contractor has performed efficiently, with good quality work, and should be praised for his efforts to complete 98 per cent of the project in
	Date Tendered: 4 <sup>th</sup> June, 2003	M&M Jamaica Ltd.	10.01.05	\$65.80M	\$15.35M						
	Date Endorsed: 8 <sup>th</sup> October, 2003	Mr. Stephen Lawrence	10.03.06	\$53.53M							

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2. EXECUTING AGENCY	2. CONTRACTOR	2. PERIOD	2. TIME ELAPSED	2. T.C.C.	CO-ORDINATION	ADDITIONAL COSTS		SITE SUPERVISION			
3. PROJECT NAME & DESCRIPTION	3. START DATE	3. COSTS TO DATE	3. MOBILISATION	3. SECURITIES	4. PROJECT MGR.	4. ADDITIONAL COSTS	PERFORMANCE OF PROFESSIONALS				
4. LOCATION	4. COMP. DATE	4. CONTRACT SUM	4. ADDITIONAL COSTS	4. SECURITIES	4. PROJECT MGR.	4. ADDITIONAL COSTS					
5. DATE TENDERED & ENDORSED											

record time. He deserves all praises for his effort to accomplish 98% completion of the project in record time. The professionals must be commended for their contribution also.

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## APPENDIX II

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2. EXECUTING AGENCY	2. PERIOD	2. TIME ELAPSED	2. T.C.C.	2. MOBILISATION	CO-ORDINATION	ADDITIONAL COSTS				
3. PROJECT NAME & DESCRIPTION	3. START DATE	3. COSTS TO DATE	3. MOBILISATION	3. MOBILISATION	SITE SUPERVISION	PERFORMANCE OF PROFESSIONALS				
4. LOCATION	4. COMP. DATE	4. ADDITIONAL COSTS								
5. DATE TENDERED & ENDORSED	4. CONTRACT SUM									
<b>MINISTRY OF WATER &amp; HOUSING</b> NATIONAL WATER COMMISSION	<b>Kingston Metropolitan Area Water Supply.</b>	Nippon koei Montgomery N/A	Lump sum 5 years	20% 37 months	Yes Yes	The work on this project commenced in November 2002 for implementation to be carried out over a period of five (5) years ending in May 2007. This date was later extended to December 2007.				
	Rehabilitation of existing facilities, reducing unaccounted for water, development of additional sources, and strengthening NWC's institutional capacity.	Mr. Garth E. Jackson	November 2002	US\$9.5M		The institutional strengthening component of the project has been completed and implemented. The contracting arrangements to install the bulk flow metres are being carried out. However, in order to expedite this activity, a few source meters are being installed under a fast-tracked pilot project.				
	Kingston Metropolitan Area	December 2006	\$42.5M			Preliminary results of the test carried out on the alluvium aquifer in South East St. Catherine suggested a substantially less quantity than that which was previously estimated. This is due to adverse changes in land use activities, and the built up environment in close proximity to the aquifer. The impact of these result could affect the original scope of the project.				
	Date Tendered: 1 <sup>st</sup> December, 2000	US\$13.7M	N/A			Detailed Engineering designs for the rehabilitation works: Lot #1 have been completed and tenders are to be submitted by 31 <sup>st</sup> January, 2006. The designs				
	Date Endorsed: 12 <sup>th</sup> December, 2001									

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Post-Contract Activities as at December 2005

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2. EXECUTING AGENCY	2. CONTRACTOR	2. PERIOD	2. TIME ELAPSED	2. T.C.C.	CO-ORDINATION	ADDITIONAL COSTS					
3. PROJECT NAME & DESCRIPTION	3. START DATE	3. COSTS TO DATE	3. MOBILISATION	3. SECURITIES	MANAGEMENT	QUALITY OF WORK	ADDITIONAL COSTS	PERFORMANCE OF PROFESSIONALS	SITE SUPERVISION	CO-ORDINATION	PERFORMANCE OF PROFESSIONALS
4. LOCATION	4. COMP. DATE	4. ADDITIONAL COSTS	4. CONTRACT SUM	4. SECURITIES	MANAGEMENT	QUALITY OF WORK					
5. DATE TENDERED & ENDORSED											

for the New Supply (Lot #2) are on hold, pending the resolution of the available source.

The draft tender documents for the Irrigation Works (Lot #3) are substantially completed. However, the scope of this component needs to be confirmed based on the above concerns regarding source availability.

Expenditure now totals:

- Japan Bank for International Cooperation: US\$9.5 million;
- Government of Jamaica: J\$42.5 million.

# ANNUAL REPORT

Post-Contract Activities as at December 2005

## APPENDIX II

BASIC INFORMATION					CONTRACT INFORMATION				COMMENTS ON ANY RELEVANT ISSUE		
1. CLIENT MINISTRY	1. LEAD CONSULTANT	1. TYPE	1. % EXECUTED	1. SECURITIES	2. TIME ELAPSED	2. T.C.C.	3. MOBILISATION	MANAGEMENT	QUALITY OF WORK	ADDITIONAL COSTS	PERFORMANCE OF PROFESSIONALS
2. EXECUTING AGENCY	2. PERIOD	3. CONTRACTOR	3. START DATE	3. COSTS TO DATE	4. COMP. DATE	4. ADDITIONAL COSTS	4. CONTRACT SUM	CO-ORDINATION	SITE SUPERVISION		
<b>MINISTRY OF WATER &amp; HOUSING</b> NATIONAL WATER COMMISSION											
<b>Santa Cruz Water Supply (Phase1)</b> <b>Contract PT1W</b>	of National Water Commission	Lump sum	98	No	17 months	Yes	No	The contractor progressed slowly on this project as a result of :			
Construction of 2.15 km 400 mm diameter D.I. Pipeline.	4 months							<ul style="list-style-type: none"> <li>• Inclement weather</li> <li>• The contractor's financial constraints.</li> </ul>			
Content to Rocky Hill, Santa Cruz, St. Elizabeth	Lloyd Bryan Construction	12.07.04	\$6.15M	No				Although the weather affected the project extensively, the inadequacy in management and coordination and the lack of proper site supervision played a significant role in the contractor's negative performance.			
Date Tendered: 15 <sup>th</sup> July, 2003	National Water Commission	Ongoing						In August 2005, an agreement was reached that due to the contractor's financial difficulties, a nominated sub-contractor (Frederic Rodreques & Associates Ltd.) would complete the remaining works.			
Date Endorsed: 31 <sup>st</sup> March, 2004	\$7.82M	-						Hydrostatic testing, sterilization of pipeline and final reinstatement of roadway are now far advanced at the time of this report.			
								There is no information that there will be any extension of time. However, the contract sum is likely to increase, due to the approval of variations			

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2. EXECUTING AGENCY	2. CONTRACTOR	2. PERIOD	2. TIME ELAPSED	2. T.C.C.	CO-ORDINATION	PERFORMANCE OF PROFESSIONALS		
3. PROJECT NAME & DESCRIPTION	3. START DATE	3. COSTS TO DATE	3. MOBILISATION	3. MOBILISATION	SITE SUPERVISION			
4. LOCATION	4. COMP. DATE	4. ADDITIONAL COSTS	4. ADDITIONAL COSTS	4. ADDITIONAL COSTS	4. ADDITIONAL COSTS			
5. DATE TENDERED & ENDORSED	4. CONTRACT SUM							
						totalling \$0.59 million.		
						The professionals have been very tardy in applying measures to correct these problems.		

# ANNUAL REPORT

Post-Contract Activities as at December 2005

## APPENDIX II

BASIC INFORMATION	1. LEAD CONSULTANT 2. CONTRACTOR 3. PROJECT MGR. 4. CONTRACT SUM	1. TYPE 2. PERIOD 3. START DATE 4. COMP. DATE	1. % EXECUTED 2. TIME ELAPSED 3. COSTS TO DATE 4. ADDITIONAL COSTS	CONTRACT INFORMATION		MANAGEMENT CO-ORDINATION SITE SUPERVISION	COMMENTS ON ANY RELEVANT ISSUE
				1. SECURITIES 2. T.C.C. 3. MOBILISATION	4. ADDITIONAL COSTS		
<b>MINISTRY OF WATER &amp; HOUSING</b>  NATIONAL WATER COMMISSION	<b>Santa Cruz Water Supply (Phase1)</b>  - Contract PT1E	Construction of 1.34 km 300 mm diameter D.I. Pipeline.	National Water Commission  Fredrick Rodrigues & Associates	Lump sum 4 months 26.07.04 Ongoing	98% 17 months - -	Yes Yes No	<p>Inclement weather was a major contributor to the delay of this project. Delays also occurred during construction, as the contractor experienced difficulties in obtaining water for the testing of the pipelines.</p> <p>During December 2005, approximately eighty per cent of the pipeline was successfully tested and testing of the remaining twenty percent is in progress. Ninety-five per cent permanent reinstatement of roadway has also been completed. The quality of work has been fair.</p> <p>There is no evidence that any extension of time has been granted. The current expenditure for the project was not available.</p> <p>The professionals have not expended the effort, and/or acted with urgency to get the project completed in a timely manner.</p>

**NCC-ENDORSED MINISTRIES CONTRACTS 2005**

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE J\$ (Unless Otherwise Stated)	COMMENTS
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**Ministry of Agriculture**

1	Ministry of Agriculture - Agricultural Support Services Project	11.05.05	To supply Agricultural Equipment	Hood-Daniel Well Co. Ltd.	Goods	6,380,489.09	Status was not determined at the time of preparing this report.
2	Ministry of Agriculture - Agricultural Support Services Project	11.05.05	To supply Agricultural Equipment.	Jamaica Industrial Equipment Ltd.	Goods	7,482,099.53	Status was not determined at the time of preparing this report.
3	Ministry of Agriculture	30.06.05	To provide security services for Ministry of Agriculture.	Atlas Protection Ltd.	Services	34,887,744.00	Status was not determined at the time of preparing this report.
4	Ministry of Agriculture - Agricultural Support Services Project	24.08.05	The supply, installation and commissioning of an Irrigation System Bodies Research Station, Old Harbour, St. Catherine.	Jamaica Drip Irrigation Ltd.	Works	10,059,803.73	Status was not determined at the time of preparing this report.
5	Jamaica Agricultural Society	26.10.05	Printing of Agricultural Produce Receipt Books under the National Praedial Larceny Programme (NPLP)	Moore Business Forms Caribbean Ltd.	Goods	22,000,000.00	Status was not determined at the time of preparing this report.

**Ministry of Commerce, Science & Technology**

**NCC-ENDORSED MINISTRIES CONTRACTS 2005**

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE J\$ (Unless Otherwise Stated)	COMMENTS
1	Ministry of Commerce, Science & Technology	24.03.05	Computer and Network hardware, and software system	Illuminat Jamaica Ltd.	Goods	5,295,916.37	Status was not determined at the time of preparing this report.
2	PETROJAM Ltd.	19.05.05	Rehabilitation of roads, and drainage at the refinery compound, Kingston.	Asphalting Specialists Ltd.	Works	58,988,052.00	Status was not determined at the time of preparing this report.
3	PETROJAM Ltd.	19.05.05	Prefabricate pipeline transport, and install on seabed, under-water, Marcus Garvey Drive Refinery.	Under Water Services Ltd.	Works	15,580,000.00	Status was not determined at the time of preparing this report.
4	PETROJAM Ltd.	30.06.05	Installation of mooring facilities for delivery of heavy fuel oil at JPS Power Barge Compound, Rockfort, St. Andrew.	TANK-WELD Ltd.	Works	21,432,000.00	Status was not determined at the time of preparing this report.
5	Ministry of Commerce, Science & Technology	12.08.05	Procure technical advice to perform services on behalf of the joint venture partnership for the LNG project.	CH-IV International	Services	US\$2,405,755.00	Status was not determined at the time of preparing this report.
6	Spectrum Management Authority	25.08.05	Automated management systems training for personnel including software, hardware and accessories. Remote and Radio Monitoring system, location control centre -- Kingston Metropolitan Area.	TCI International Ltd.	Services	US\$1,668,226.00	Status was not determined at the time of preparing this report.

**Ministry of Commerce, Science & Technology**

**NCC-ENDORSED MINISTRIES CONTRACTS 2005**

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE J\$ (Unless Otherwise Stated)	COMMENTS
7	PETROJAM Ltd.	21.09.05	Financial advisory service upgrade to include internal analysis and evaluation at Marcus Garvey Drive, Kingston.	KPMG/NCB	Services	US\$2,940,000.00	Status was not determined at the time of preparing this report.
8	Petroleum Corporation of Jamaica/NGC of Trinidad & Tobago	22.09.05	Jamaica LNG Import Terminal Project: Storage facilities, and plant and distribution system.	Mustang Engineering	Services	US\$2,040,000.00	Status was not determined at the time of preparing this report.

**Ministry of Education, Youth & Culture**

1	Heart Trust/ National Training Agency	06.01.05	Construction of Proposed Library at Beechamville Vocational Training Centre, St. Ann.	21st Century Building Services Ltd.	Works	12,500,000.00	Status was not determined at the time of preparing this report.
2	Ministry of Education, Youth & Culture Textbook 2005	12.01.05	Print and distribute Primary Text Books to approximately 800 primary schools.	Eniath's Printing Services Ltd.	Goods	60,000,000.00	Status was not determined at the time of preparing this report.
3	Overseas Examination Office	03.02.05	Construction of new office complex for Administration of Examination, 2 <sup>A</sup> Piccadilly Rd., Kingston 5.	McGregor & Levy Ltd.	Works	120,000,000.00	Status was not determined at the time of preparing this report.

**Ministry of Education, Youth & Culture**

**NCC-ENDORSED MINISTRIES CONTRACTS 2005**

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE J\$ (Unless Otherwise Stated)	COMMENTS
4	Overseas Examination Office	17.02.05	Electrical installation, alarm system and communication infrastructure at new office complex, 2 <sup>A</sup> Piccadilly Rd., Kingston 5.	Lesmack Engineers Ltd.	Works	20,574,093.59	Status was not determined at the time of preparing this report.
5	Overseas Examination Office	17.02.05	Installation of heating, ventilation and air-conditioning at new office complex, 2 <sup>A</sup> Piccadilly Rd., Kingston 5.	AREL Ltd.	Works	11,589,586.84	Status was not determined at the time of preparing this report.
6	Ministry of Education, Youth & Culture	23.03.05	Redevelopment, rehabilitation and expansion of Manchester Resource Centre, Mandeville, Manchester.	W.G. Walters Construction	Works	8,861,771.00	Status was not determined at the time of preparing this report.
7	HEART Trust/NTA	06.04.05	Development of Beauty Care Facilities at 10 Hope Rd., Kingston 10.	Prime Development Ltd.	Works	169,572,721.89	Status was not determined at the time of preparing this report.
8	Ministry of Education, Youth & Culture	06.04.05	Construction to convert section of an existing Georgian Building for a Proposed Youth Centre West Palm Ave., Port Antonio, Portland.	Eagle Construction Ltd.	Works	6,625,473.00	Status was not determined at the time of preparing this report.
9	Ministry of Education, Youth & Culture	06.04.05	Expansion and renovation of Mt. Ogle Basic School at Lawrence Tavern, St. Andrew.	Terracon Engineering Ltd.	Works	9,100,000.00	Status was not determined at the time of preparing this report.

**Ministry of Education, Youth & Culture**

**NCC-ENDORSED MINISTRIES CONTRACTS 2005**

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE J\$ (Unless Otherwise Stated)	COMMENTS
10	HEART TRUST/INTA	06.04.05	Supply and installation of 230KVA generator at Cornwall Automotive Training Institute Flankers, Montego Bay, St. James.	Lesmack Engineers Ltd.	Works	4,066,839.30	Status was not determined at the time of preparing this report.
11	Ministry of Education, Youth & Culture - National Centre for Youth Development	18.05.05	Conversion of existing building for Youth Centre 1 Humber Ave. St. James.	Caribbean Electrical Co. Ltd.	Works	4,951,833.00	Status was not determined at the time of preparing this report.
12	Ministry of Education, Youth & Culture - National Book Rental Scheme	19.05.05	Procurement and Distribution of Secondary and Primary Schools Text Books.	Carlton Publishers Ltd.	Goods	140,925,984.80	Status was not determined at the time of preparing this report.
13	Ministry of Education, Youth & Culture - National Book Rental Scheme	19.05.05	Procurement and Distribution of Secondary and Primary Schools Text Books.	Sangsters Bookstore Ltd.	Goods	76,783,140.71	Status was not determined at the time of preparing this report.
14	Ministry of Education, Youth & Culture - National Book Rental Scheme	19.05.05	Procurement and Distribution of Secondary and Primary Schools Text Books.	Kingston Book Shop	Goods	224,879,408.52	Status was not determined at the time of preparing this report.
15	Ministry of Education Youth & Culture - National Book Rental Scheme	19.05.05	Procurement and Distribution of Secondary and Primary Schools Text Books.	Book Wizard Ltd.	Goods	48,097,342.93	Status was not determined at the time of preparing this report.

**Ministry of Education, Youth & Culture**

## **NCC-ENDORSED MINISTRIES CONTRACTS 2005**

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE J\$ (Unless Otherwise Stated)	COMMENTS
16	Ministry of Education, Youth & Culture	19.05.05	Procurement of 162,000 Integrated Primary Text Books.	Carlong Publishers Ltd.	Goods	54,396,000.00	Status was not determined at the time of preparing this report.
17	Ministry of Education, Youth & Culture	19.05.05	Procurement of 55,000 Integrated Primary Text Books	Mid Island Educators	Goods	19,800,000.00	Status was not determined at the time of preparing this report.
18	University of Technology	15.06.05	Modification of roof and upper floors of blocks A and B at UTECH, to include mezzanine structural framing.	Bajad Ltd.	Works	19,458,632.00	Status was not determined at the time of preparing this report.
19	Ministry of Education, Youth & Culture	15.06.05	Auditing of the Rose Projects for the financial years 2004-2006.	KPMG Peat Marwick	Services	4,624,000.00	Status was not determined at the time of preparing this report.
20	Ministry of Education, Youth & Culture	15.06.05	Procurement of commodities for the School Feeding Programme.	Beta Milk Co Ltd.	Goods	12,165,300.00	Status was not determined at the time of preparing this report.
21	University of Technology	15.06.05	Modification of roof and upper floors of blocks E and F at UTECH, to include mezzanine structural framing.	Bajad Ltd.	Works	19,458,632.00	Status was not determined at the time of preparing this report.
<b>Ministry of Education, Youth &amp; Culture</b>							
22	Ministry of Education, Youth & Culture	15.06.05	Procurement of flour, cornmeal, corn beef, mackerel and rice commodities for the School Feeding Programme.	T Geddes Grant Distributors Ltd.	Goods	38,506,500.00	Status was not determined at the time of preparing this report.
23	Ministry of Education, Youth & Culture	23.06.05	Project manager for Educational Management Information System (EMIS) strengthening of the PESP.	Gladstone M. Fisher	Services	US\$120,000.00	Status was not determined at the time of preparing this report.

**NCC-ENDORSED MINISTRIES CONTRACTS 2005**

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE J\$ (Unless Otherwise Stated)	COMMENTS
24	Ministry of Education, Youth & Culture	21.07.05	Construction of a two-storey , four-classroom block with sanitary facilities and staff room at Lacovia High School, St. Elizabeth.	W G Walters Construction Co. Ltd.	Works	14,931,030.75	Status was not determined at the time of preparing this report.
25	Ministry of Education, Youth & Culture	21.07.05	Construction of a two-storey , four-classroom block with sanitary facilities and staff room at Charlemont High School, St. Catherine.	W.A. Reid Construction	Works	14,442,656.00	Status was not determined at the time of preparing this report.
26	Ministry of Education, Youth & Culture	21.07.05	Construction of a 2 storey , four classroom block with sanitary facilities and staff room at St Jago high School , St. Catherine.	Matrix Engineering Works Ltd.	Works	18,407,430.00	Status was not determined at the time of preparing this report.
27	Ministry of Education, Youth & Culture	28.07.05	Processing data for Grade 6 and Grade 9 achievement test, Junior High School and Secondary School certificates Examination.	DPK Jamaica Ltd.	Services	22,443,750.00	Status was not determined at the time of preparing this report.

**Ministry of Education, Youth & Culture**

28	Ministry of Education, Youth & Culture	04.08.05	Construction of two new two-storey classroom blocks, and a single-storey toilet block to complete this primary school complex as replacement works; Gordon Town All-Age School, St. Andrew.	HDB Construction Ltd.	Works	107,931,180.00	Status was not determined at the time of preparing this report.
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**NCC-ENDORSED MINISTRIES CONTRACTS 2005**

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE J\$ (Unless Otherwise Stated)	COMMENTS
29	Ministry of Education, Youth & Culture	04.08.05	Construction of a two storey concrete structure to form a primary school complex for Lewis Store as replacement works at Bromley All-Age School, St. Mary.	W.A. Reid Construction	Works	48,590,358.00	Status was not determined at the time of preparing this report.
30	Ministry of Education, Youth & Culture	11.08.05	Construction of two and seven-classroom blocks, with sanitary facilities and storeroom at Jose Marti Technical High School, St. Catherine.	Matrix Engineering Works Ltd	Works	33,234,280.00	Status was not determined at the time of preparing this report.
31	Ministry of Education, Youth & Culture	11.08.05	Construction of a four-classroom block, with sanitary facilities and staff room. Port Antonio High school, Portland.	Alfrasure Structures & Roofing Ltd.	Works	14,085,000.00	Status was not determined at the time of preparing this report.
32	HEART Trust/National Training Agency	24.08.05	To procure seven (7) double cab, pickup trucks, Oxford Road, Kingston 5.	Kingston Industrial Garage	Goods	10,200,000.00	Status was not determined at the time of preparing this report.

**Ministry of Education, Youth & Culture**

33	HEART Trust/National Training Agency	24.08.05	Construction of new Library at Black River Vocational Training Centre, St. Elizabeth.	Garan-Tee Construction Co Ltd.	Works	9,708,870.00	Status was not determined at the time of preparing this report.
34	HEART Trust/NTA	24.08.05	Procure computer and supplies for HEART ITC/TVET Resource Centre, Gordon Town, Kingston 6.	DELL World Trade	Goods	US\$754,448.00	Status was not determined at the time of preparing this report.

## **NCC-ENDORSED MINISTRIES CONTRACTS 2005**

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE J\$ (Unless Otherwise Stated)	COMMENTS
35	National Centre for Youth Development (MOEY&C)	25.08.05	Prime Minister Youth Award for Excellence Ceremony/Jamaica Youth in Concert, to be held at Emancipation Park on 4th December, 2005.	Ricardo Chin Production Services	Services	7,971,500.00	Status was not determined at the time of preparing this report.
36	Jamaica Library Service	15.09.05	Implementation of Local Area Network at the Kingston and St Andrew Parish Library at Tom Redcam Drive, Kingston 5.	IBM World Trade Corporation	Goods	US\$231,208.86	Status was not determined at the time of preparing this report.
37	University of Technology	29.09.05	Procurement of personal computers, laptops and servers. UTECH.	Business Management Ltd.	Goods	9,635,150.00	Status was not determined at the time of preparing this report.
38	University of Technology	29.09.05	Provision of security guard services at the College, Papine. (See Comments)	Atlas Protection Ltd.	Services	18,587,320.00	This contract is estimated to cost approximately \$26.6M

### **Ministry of Education, Youth & Culture**

39	Ministry of Education, Youth & Culture	06.10.05	Provision of computerization process services of Examination Data, Jamaica Schools Certification, Package 3.	DPK Jamaica Ltd.	Services	7,278,069.03	Status was not determined at the time of preparing this report.
40	Ministry of Education, Youth & Culture	06.10.05	Provision of computerization process services of Examination Data, Jamaica Schools Certification, Package 2.	DPK Jamaica Ltd.	Services	11,036,340.00	Status was not determined at the time of preparing this report.

**NCC-ENDORSED MINISTRIES CONTRACTS 2005**

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE J\$ (Unless Otherwise Stated)	COMMENTS
41	Ministry of Education, Youth & Culture	06.10.05	Provision of computerization process services of Examination Data GSAT/GNAT Jamaica High School Certification Package 1.	DPK Jamaica Ltd.	Services	31,337,200.00	Status was not determined at the time of preparing this report.
42	Ministry of Education, Youth & Culture	12.10.05	Construction of two-storey block with four classrooms, laboratory & Sanitary facilities at Cross Keys High School in Manchester.	W.G. Walters Construction Co Ltd.	Works	18,594,359.20	Status was not determined at the time of preparing this report.
43	Ministry of Education, Youth & Culture	12.10.05	Construction of a two-storey block with four (4) classrooms, laboratory, and other facilities at Iona High School in St. Mary.	W.A. Reid Construction	Works	21,374,816.00	Status was not determined at the time of preparing this report.

**Ministry of Education, Youth & Culture**

44	Ministry of Education, Youth & Culture	26.10.05	Primary Education Support Project - Project Manager for development of literacy material for literacy intervention strategy . -Workbooks, manuals and artwork camera ready status.	Marguerite Diane Browne	Services	US\$165,250.00	Status was not determined at the time of preparing this report.
45	Ministry of Education, Youth & Culture	02.11.05	Construction for Extension to Cumberland & Eltham High Schools, St. Catherine.	West Indies Home Contractor Ltd.	Works	11,548,000.00	Status was not determined at the time of preparing this report.

**NCC-ENDORSED MINISTRIES CONTRACTS 2005**

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE J\$ (Unless Otherwise Stated)	COMMENTS
46	Heart Trust/NTA	02.11.05	Addition and renovation to slaughter house at Ebony Park Academy, Toll Gate, Clarendon.	21st Century Building Services Ltd.	Works	4,915,185.00	Status was not determined at the time of preparing this report.
47	Ministry of Education, Youth & Culture	09.11.05	3 storey and part 2 Storey Five Classrooms block including facilities for critically needed secondary school places at Bishop Gibson High School, Mandeville, Manchester.	S W C Woodwork & Construction Ltd.	Works	16,893,500.00	Status was not determined at the time of preparing this report.
48	Ministry of Education, Youth & Culture	09.11.05	3 storey and part 2 Storey Five Classrooms block including facilities for critically needed secondary school places at Decarteret College, Mandeville, Manchester.	S W C Woodwork & Construction Ltd.	Works	18,265,714.00	Status was not determined at the time of preparing this report.

**Ministry of Education, Youth & Culture**

49	Heart Trust/NTA	23.11.05	To procure high-capacity digital copier/printer for the Gordon Town Road Centre, St. Andrew.	Productive Business Solutions	Goods	7,862,060.31	Status was not determined at the time of preparing this report.
50	Ministry of Education, Youth & Culture	23.11.05	Construct additional classrooms to block C, D and E including plumbing & electrical installation at Annotto Bay High School, St. Mary.	SWC Woodwork & Construction	Works	109,922,829.00	Status was not determined at the time of preparing this report.
51	Ministry of Education, Youth & Culture	23.11.05	Procurement of rice, commeal, counter flour, vegetable oil, tinned corn beef and mackerel, for Government Schools Feeding Programme	T Geddes Grant (Distributors) Ltd.	Goods	41,135,800.00	Status was not determined at the time of preparing this report.

## **NCC-ENDORSED MINISTRIES CONTRACTS 2005**

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE J\$ (Unless Otherwise Stated)	COMMENTS
52	Ministry of Education, Youth & Culture	23.11.05	Procurement of 252 drums of butter oil for Government Schools Feeding Programme	Beta Milk Co. Ltd.	Goods	13,482,000.00	Status was not determined at the time of preparing this report.
53	Heart Trust/NTA	23.11.05	Construction of new library at Port Maria Vocational Training Centre, St. Mary.	W.G.Walters Construction	Works	17,636,859.00	Status was not determined at the time of preparing this report.
54	University of Technology	23.11.05	Demolition and alterations to UTECH Food Lab, the Faculty of Education & Liberal Studies	Danem Engineering Ltd.	Works	7,408,438.50	Status was not determined at the time of preparing this report.

### **Ministry of Education, Youth & Culture**

55	Ministry of Education, Youth & Culture	23.11.05	Procurement of computers and supplies for 15 Early Childhood Centres Islandwide.	Copier Concepts Ltd.	Goods	9,447,000.00	Status was not determined at the time of preparing this report.
56	Ministry of Education, Youth & Culture	30.11.05	Renovation and expansion of Hope Village Basic School Williamsfield, Manchester.	Garan-Tee Construction Co Ltd.	Works	23,499,805.00	Status was not determined at the time of preparing this report.
57	Heart Trust/NTA	07.12.05	Procure placement of Heart Trust Group Life Insurance for 2006.	Allied Insurance Brokers/Guardian Insurance	Services	7,171,420.00	Status was not determined at the time of preparing this report.
58	Heart Trust/NTA	07.12.05	Procure placement of Heart Trust Group Health Insurance for 2006.	Blue Cross of Jamaica	Services	62,238,744.00	Status was not determined at the time of preparing this report.

## **NCC-ENDORSED MINISTRIES CONTRACTS 2005**

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE J\$ (Unless Otherwise Stated)	COMMENTS
59	Heart Trust/NTA	07.12.05	Procurement of modular furniture for National TVET Centre Gordon Town, St. Andrew.	EHC Industries Ltd.	Goods	8,770,099.01	Status was not determined at the time of preparing this report.
60	Heart Trust/NTA	07.12.05	Replacing aluminium windows in the Administration Building at National TVET Centre, Gordon Town, St. Andrew.	Garan-Tee Construction Co Ltd.	Works	4,243,320.00	Status was not determined at the time of preparing this report.

### **Ministry of Education, Youth & Culture**

61	Heart Trust/NTA	07.12.05	Supply and install passenger elevator at Ministry of Education, Youth & Culture, Heroes Circle, Kingston.	Jamaica Electrical and Mechanical Engineers Ltd.	Works	4,458,093.85	Status was not determined at the time of preparing this report.
62	University of Technology	21.12.05	Demolition and alterations to existing two-storey building, and expansion of the existing reinforcement structure - The Calvin McCain Library at UTECH.	Jatlin Construction and Associates Ltd.	Works	25,000,096.59	Status was not determined at the time of preparing this report.
1	Ministry of Finance & Planning	12.01.05	Bulk supply of petroleum products to Government Institutions.	Petroleum Company of Jamaica. PETCOM	Goods	204,591,640.00	Status was not determined at the time of preparing this report.
2	Development Bank of Jamaica	19.01.05	Renovations and extension to existing offices at 11a -15 Oxford Road, Kingston 5.	Tankweld Construction Co Ltd.	Works	11,700,000.00	Status was not determined at the time of preparing this report.
3	Ministry of Finance & Planning	19.01.05	Printing of Property Tax Assessment Notices.	Moore Business Forms	Goods	8,744,000.00	Status was not determined at the time of preparing this report.

**NCC-ENDORSED MINISTRIES CONTRACTS 2005**

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE J\$ (Unless Otherwise Stated)	COMMENTS
4	Jamaica Social Investment Fund	19.01.05	Repairs to Ballards Valley Primary School, St. Elizabeth.	Howard Construction Company Limited	Works	6,442,680.00	Practical completion granted 27th July, 2005. Defects liability period expires 12th December, 2005.

**Ministry of Finance & Planning**

5	Jamaica Social Investment Fund	19.01.05	Repairs to Epping Forest Primary School, St. Elizabeth.	W A Reid Construction Co.	Works	11,328,142.60	Practical completion granted 24th August, 2005. Defects liability period expires 24th February, 2006.
6	Jamaica Social Investment Fund	19.01.05	Repairs to Williamsfield All Age School, Westmoreland.	Terracon Engineering Ltd.	Works	4,141,980.00	Practical completion granted 14th June, 2005. Defects liability period expires 14th December, 2005.
7	Bank of Jamaica	26.01.05	Group Health Insurance Coverage 2005/2006. Nethersole Place, Kingston.	First Life Insurance Company	Services	42,616,142.00	Status was not determined at the time of preparing this report.
8	Bank of Jamaica	26.01.05	Group Life Insurance Coverage 2005/2006. Nethersole Place, Kingston.	Guardian Life Insurance Company	Services	7,144,749.00	Status was not determined at the time of preparing this report.
9	Financial Services Commission	17.02.05	Legal Capacity -- Application of Enforcement Measures.	Gowling Lafleur Henderson, LLP	Services	US\$158,100.00	Status was not determined at the time of preparing this report.
10	Financial Services Commission	17.02.05	Corporate Governance -- Requirements and Practices Project.	D. M. Mac Pherson & Associates Inc.	Services	US\$ 91,000.00	Status was not determined at the time of preparing this report.

**NCC-ENDORSED MINISTRIES CONTRACTS 2005**

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE J\$ (Unless Otherwise Stated)	COMMENTS
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**Ministry of Finance & Planning**

11	Financial Services Commission	23.02.05	Project to assist in establishing standards, with respect to prospectus requirements and on-going disclosure requirements.	Gowling Lafleur Henderson, LLP	Services	US\$140,200.00	Status was not determined at the time of preparing this report.
12	Ministry of Finance & Planning	23.02.05	Supply and installation of private branch exchange (PBX) at St Andrew Revenue Service Centre, 191 Constant Spring Road, Kingston 8.	Fujitsu Transaction Solutions (Jamaica ) Ltd.	Services	US\$116,838.29	Status was not determined at the time of preparing this report.
13	Jamaica Social Investment Fund	23.02.05	Rehabilitation of existing building, and repairs to sanitary facilities at Baxter's Mountain All-Age School, St. Mary.	Garan-Tee Construction Co Ltd.	Works	4,071,195.00	Practical completion expected shortly.
14	Jamaica Social Investment Fund	23.02.05	Rehabilitation of existing building, and repairs to sanitary facilities at Bromley Basic School, St. Mary.	W. A. Reid Construction Co. Ltd.	Works	6,087,266.01	New design complete. Awaiting approval from SDC to utilize new site.
15	Jamaica Social Investment Fund	23.02.05	Rehabilitation of existing building, and new toilet block at Cascade Primary School, Portland.	Garan-Tee Construction Co. Ltd.	Works	4,287,287.40	Work has stopped. The road was cut off by hurricane; contractor was unable to access site.
16	Jamaica Social Investment Fund	23.02.05	Rehabilitation of existing building and repairs to sanitary facilities at Content Basic School, St. Andrew.	W. A. Reid Construction Co. Ltd.	Works	6,253,906.51	Work in progress.

**NCC-ENDORSED MINISTRIES CONTRACTS 2005**

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE J\$ (Unless Otherwise Stated)	COMMENTS
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**Ministry of Finance & Planning**

17	Jamaica Social Investment Fund	23.02.05	Rehabilitation of existing building, and repairs to sanitary facilities at Mahoe Hill All Age School, St. Mary.	Garan-Tee Construction Co. Ltd.	Works	5,897,547.75	Status was not determined at the time of preparing this report.
18	Jamaica Social Investment Fund	23.02.05	Construction of four classrooms, administrative section, and sanitary facilities expansion for teachers and students, at New Road All Age School, Westmoreland.	D. Bisasor & Associates Ltd.	Works	11,505,419.00	Work in progress.
19	Jamaica Social Investment Fund	23.02.05	Rehabilitation of existing building and new toilet block at Weise Road Basic School - ST. Andrew.	Garan-Tee Construction Co. Ltd.	Works	7,899,499.40	Work held up because of debris deposited on site due to passage of hurricanes Emily and Dennis.
20	Jamaica Social Investment Fund	23.02.05	Site clearance, earthworks, provision for drainage facilities, construction of base layer, including primary coat road surfacing, and erection of retaining structures. White Sand Road, St. Ann.	Terracon Engineering Ltd.	Works	9,989,970.00	Status was not determined at the time of preparing this report.
21	Bank of Jamaica	24.02.05	Placement of insurance for specified property risk. Period (Three years) 2005 to 2008, Nethersole Place, Kingston.	Marathon Insurance Brokers	Services	17,458,768.00	Status was not determined at the time of preparing this report.

**Ministry of Finance & Planning**

**NCC-ENDORSED MINISTRIES CONTRACTS 2005**

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE J\$ (Unless Otherwise Stated)	COMMENTS
22	Bank of Jamaica	03.03.05	Business Continuity Planning Consultancy Services.	Sigma Risk Management Inc.	Services	US\$89,625.00	Status was not determined at the time of preparing this report.
23	Jamaica Social Investment Fund	10.03.05	Renovations and refurbishing works to offices at 1C-1F Pawsey Road (JSIF Main Office).	Contraxx Enterprises Ltd.	Works	4,522,800.00	Status was not determined at the time of preparing this report.
24	Ministry of Finance & Planning	24.03.05	Supply and install generator set and control at St Ann's Bay -- Mandeville and Savanna-La-Mar Collectorates.	Thomas Hamilton & Associates	Services	102,986.62	Status was not determined at the time of preparing this report.
25	Financial Services Commission	24.03.05	Establish early development of the Chief Actuary's Dept. at FSC, 9-43 Barbados Ave., Kingston 5	International Business and Technical Consultants	Services	US\$139,524.00	Status was not determined at the time of preparing this report.
26	Development Bank of Jamaica Ltd.	12.04.05	Insurance placement for 2005 - 2008 11a-15 Oxford Rd., Kingston 5.	Allied Insurance Brokers	Services	7,062,243.00	Status was not determined at the time of preparing this report.
27	Jamaica Social Investment Fund	27.04.05	Consultancy for National Community Development Project Baseline Survey.	The Caribbean Consulting Group	Services	US\$345,190.00	Status was not determined at the time of preparing this report.
28	Jamaica Social Investment Fund	27.04.05	Consultancy - Technical Studies and Preparatory Activities.	HTSPE Ltd./Hytech	Services	US\$936,456.00	Status was not determined at the time of preparing this report.

**Ministry of Finance & Planning**

**NCC-ENDORSED MINISTRIES CONTRACTS 2005**

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE J\$ (Unless Otherwise Stated)	COMMENTS
29	Ministry of Finance & Planning	12.05.05	Private Security Services At 30 National Heroes Circle. <b>Contract to be negotiated for lower cost.</b>	Guardsman Ltd.	Services	11,246,868.50	Status was not determined at the time of preparing this report.
30	Bank of Jamaica	12.05.05	Procurement of Financial Institution Supervisory Information System – FISIS to analyze and regulate the financial sector.	Bearing Point Inc.	Services	US\$1,557,494.00	Status was not determined at the time of preparing this report.
31	Jamaica Social Investment Fund	12.05.05	New Road domestic water supply upgrade, St. Mary.	Bacchus Engineering Ltd.	Works	7,251,654.34	Status was not determined at the time of preparing this report.
32	Jamaica Social Investment Fund	12.05.05	Rehabilitation work to Ormsby Hall/Holy Rosary School, Kingston.	Alfrasure Structures & Roofing Ltd.	Works	8,115,170.20	Work in progress.
33	Jamaica Social Investment Fund	12.05.05	Rehabilitation and sanitary work at Rennock Lodge All-Age School, Kingston.	Guarantee Construction Co Ltd.	Works	7,889,760.00	Practical completion. Inspection to be done 7th December, 2005.
34	Jamaica Social Investment Fund	12.05.05	Two-storey block of 8-classroom extension at Dupont Primary School, St. Andrew.	D. Bisasor & Associates Ltd.	Works	14,981,416.60	Status was not determined at the time of preparing this report.
35	Jamaica Social Investment Fund	12.05.05	Construction of new block of six classrooms at St. Richards Primary School, St. Andrew.	D. Bisasor & Associates Ltd.	Works	11,563,713.00	Work in progress.

**Ministry of Finance & Planning**

**NCC-ENDORSED MINISTRIES CONTRACTS 2005**

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE J\$ (Unless Otherwise Stated)	COMMENTS
36	Jamaica Social Investment Fund	12.05.05	Expansion, and sanitary facilities at Seaview Gardens Primary School, St. Andrew.	D. Bisasor & Associates Ltd.	Works	8,970,780.00	Work in progress.
37	Jamaica Social Investment Fund	12.05.05	Rehabilitation of the existing building and sanitation at Homestead Primary, St. Catherine.	D. Bisasor & Associates Ltd.	Works	4,378,442.00	Practical completion. Inspection to be done 7th December, 2005.
38	Jamaica Social Investment Fund	12.05.05	Expansion of existing building and sanitary facilities, at McCauley Primary School, St. Catherine.	D. Bisasor & Associates Ltd.	Works	7,558,070.00	Social unrest preventing practical completion.
39	Jamaica Social Investment Fund	12.05.05	Rehabilitation of existing building and boundary wall at Greenwich Town All-Age School, St. Andrew.	D. Bisasor & Associates Ltd.	Works	6,667,623.10	Practical completion granted 23rd November, 2005. Defect liability period expires 23rd May, 2006.
40	Jamaica Social Investment Fund	12.05.05	Rehabilitation of existing building, and sanitary facilities, at St. Michael's Primary School, Kingston.	D. Bisasor & Associates Ltd.	Works	5,352,270.00	Practical completion inspection to be done 7th December, 2005.
41	Fiscal Services Ltd.	11.07.05	Procurement of software licence agreement for use of data management software product - Old Hope Road, Kingston 6.	IBM World Trade Corporation	Services	US\$2,050,000.00	Status was not determined at the time of preparing this report.

**Ministry of Finance & Planning**

42	Jamaica Social Investment Fund	04.08.05	Construction of a two classroom basic school with kitchen and sanitary facilities at Arcadia Basic School, St. Thomas.	Terracon Engineers Ltd.	Works	7,202,411.00	Work in progress.
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## NCC-ENDORSED MINISTRIES CONTRACTS 2005

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE J\$ (Unless Otherwise Stated)	COMMENTS
43	Jamaica Social Investment Fund	04.08.05	Construct new classroom with removable partition, construction of sanitary facilities for students and teachers renovate building and fix ceiling and roof at May Day Basic School, Manchester.	Garan-Tee Construction Co. Ltd.	Works	4,845,227.65	Work In progress.
44	Jamaica Social Investment Fund	04.08.05	Construction of new block of four classrooms at St. Benedict's Primary School, St. Andrew.	Garan-Tee Construction Co. Ltd.	Works	12,439,769.95	Work in progress.
45	Bank of Jamaica	29.08.05	Procure Licence for Oracle database Upgrade and application server software BoJ, Nethersole Place.	Illuminat Jamaica Ltd.	Services	US\$119,089.80	Status was not determined at the time of preparing this report.
46	Jamaica Social Investment Fund	31.08.05	Rehabilitate and equip the existing Building, 3D Early Childhood Centre for Children with Disabilities, St. Catherine.	Garan-Tee Construction Co. Ltd.	Works	5,523,833.50	Work to commence December 2005.
47	Jamaica Social Investment Fund	31.08.05	Construction of three-classroom block, with kitchen and sanitary facilities at Galloway (Waterworks) Basic School, Westmoreland.	Howard Construction Co.	Works	8,117,587.50	Work in progress.
<b>Ministry of Finance &amp; Planning</b>							
48	Jamaica Social Investment Fund	31.08.05	Construction of a standard two-classroom block, and sanitary facilities at Masefield Basic School, Westmoreland.	Garan-Tee Construction Co. Ltd.	Works	8,946,985.00	Work in progress.
49	Jamaica Social Investment Fund	31.08.05	Construction of new bathroom and kitchen facilities at Tulloch Primary in St. Catherine.	D. Bisasor & Associates Ltd.	Works	4,821,602.50	Status was not determined at the time of preparing this report.

## NCC-ENDORSED MINISTRIES CONTRACTS 2005

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE J\$ (Unless Otherwise Stated)	COMMENTS
50	Jamaica Social Investment Fund	31.08.05	Rehabilitation of building and repairs to roof, construct kitchen and student bathrooms at Woodhall Basic School in St. Catherine.	Howard Construction Co.	Works	5,253,196.00	Status was not determined at the time of preparing this report.
51	Jamaica Social Investment Fund	31.08.05	Construction of a new health centre, the Whitehall Health Centre, St. Thomas.	D. Bisasor & Associates Ltd.	Works	8,253,186.67	Work commenced 7 <sup>th</sup> November, 2005.
52	Jamaica Social Investment Fund	31.08.05	Demolish, and do alteration to the existing buildings at Cross Roads, Denham Town and Kingston Central Police Stations.	Cornwall Development & Engineers Ltd.	Works	4,851,848.85	Status was not determined at the time of preparing this report.
53	Bank of Jamaica	15.09.05	Procurement of 33 Note Book Computers for BoJ, Nethersole Place, Kingston.	Illuminat Jamaica Ltd.	Goods	4,053,126.00	Status was not determined at the time of preparing this report.
54	Bank of Jamaica	15.09.05	Procurement of 105 personal computers for BoJ, Nethersole Place, Kingston.	Management Control System Limited	Goods	US\$114,450.00	Status was not determined at the time of preparing this report.

## Ministry of Finance & Planning

55	Jamaica Social Investment Fund	21.09.05	Construction of three classrooms, and facilities at Old Harbour Bay Basic School, St. Catherine.	Garan-Tee Construction Co Ltd.	Works	8,986,473.00	Work in progress.
56	Jamaica Social Investment Fund	21.09.05	Construction of two classrooms, rehabilitation to existing building, and new sanitary block at Duanvale Primary School in Trelawny.	Howard Construction Co.	Works	11,911,087.50	Work to commence on 5th December, 2005.

## **NCC-ENDORSED MINISTRIES CONTRACTS 2005**

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE J\$ (Unless Otherwise Stated)	COMMENTS
57	Fiscal Services Ltd.	21.09.05	Provision for use of Software Licence, and Technical Support, at Old Hope Road Office, Kingston 6.	IBM World Trade Corporation	Services	US\$2,050,244.00	Status was not determined at the time of preparing this report.
58	Ministry of Finance & Planning	29.09.05	Provision of janitorial and ancillary services at the Ministry.	Minott Janitorial Services Ltd.	Services	486,211.80	Status was not determined at the time of preparing this report.
59	Jamaica Social Investment Fund	06.10.05	Rehabilitation of 3.8 km of roadways at Airy Castle and Bowden Hill, at Stony Hill in St Andrew.	Seematt Construction Co. Ltd.	Works	8,540,316.00	Status was not determined at the time of preparing this report.
60	Jamaica Social Investment Fund	06.10.05	Construction of kitchen, three classrooms, canteen, sanitary facilities refurbishing, at Middle Quarters All-Age School, St. Elizabeth.	Howard construction Co. Ltd.	Works	14,773,012.65	Status was not determined at the time of preparing this report.

## **Ministry of Finance & Planning**

61	Jamaica Social Investment Fund	06.10.05	Construction of new school including, two classroom, principal's office, kitchen, canteen, and sanitary facilities for Sunning Hill Basic School.	Terracon Engineers Ltd.	Works	7,116,697.00	Work to commence in December 2005
62	Bank of Jamaica	26.10.05	Procurement of female uniforms for staff at Bank of Jamaica, Nethersole Place. Kingston.	International Export Uniforms Inc.	Goods	US\$74,270.00	Status was not determined at the time of preparing this report.
63	Fiscal Services Commission (MFP)	26.10.05	Preparation of Policies and Procedures Manuals & Staff Training, Barbados Ave., Kingston 5.	Deloitte, Touche, Tohmatsu	Services	US\$100,000.00	Status was not determined at the time of preparing this report.

**NCC-ENDORSED MINISTRIES CONTRACTS 2005**

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE J\$ (Unless Otherwise Stated)	COMMENTS
64	Bank of Jamaica	26.10.05	Resurfacing of the UDC car park and adjacent sections. Nethersole Place, Kingston.	General Paving Co Ltd.	Works	5,895,189.00	Status was not determined at the time of preparing this report.
65	Bank of Jamaica	16.11.05	Procure IBM hardware for alternate processing site at JNAP Building, 30 - 36 Knutsford Boulevard, Kingston 5.	IBM World Trade Corporation	Goods	US \$191,627.28	Status was not determined at the time of preparing this report.
66	Bank of Jamaica	16.11.05	Procure DELL hardware for alternate processing site at JNAP Building, 30 - 36 Knutsford Boulevard, Kingston 5.	DELL World Trade	Goods	US \$235,606.00	Status was not determined at the time of preparing this report.

**Ministry of Finance & Planning**

#	MINISTRY	DATE	DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE J\$ (Unless Otherwise Stated)	COMMENTS
67	Ministry of Finance & Planning	23.11.05	Supply and install standby generator equipment set and controls in Collectorate buildings at Lucea, Black River, Santa Cruz and Old Harbour.	Danem Engineering Ltd.	Works	US \$132,630.04	Status was not determined at the time of preparing this report.
68	Ministry of Finance & Planning	23.11.05	Supply and install standby generator equipment set and controls in collectorate buildings at Linstead, Port Maria and Browns Town.	Thomas Hamilton & Associates	Works	US \$103,030.28	Status was not determined at the time of preparing this report.
69	Jamaica Social Investment Fund	30.11.05	Reinstatement of 1.88km of roadway, including sub-base, reshaping, and new surfacing at Mountain Pass Feeder Road in St. Catherine.	Contraxx Enterprises Ltd.	Works	6,738,000.00	Status was not determined at the time of preparing this report.

**NCC-ENDORSED MINISTRIES CONTRACTS 2005**

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE J\$ (Unless Otherwise Stated)	COMMENTS
70	Jamaica Social Investment Fund	30.11.05	Impact Evaluation Assessment of JSIF performance by beneficiaries and stakeholders.	Trevor Hamilton Associates Centre for Excellence	Services	6,296,546.80	Status was not determined at the time of preparing this report.
71	Jamaica Social Investment Fund	30.11.05	Extension and refurbishing, including four additional rooms and terrace to courtyard at the Bamboo Primary and Junior High School, St. Ann.	W.G Walters Construction Co. Ltd.	Works	10,959,602.75	Status was not determined at the time of preparing this report.

**Ministry of Health**

1	Ministry of Agriculture Agricultural Support Services Project	12.01.05	Construct extension to agricultural warehouse & new sewage lines, Norman Manley International Airport, Kingston.	B.W. Thompson & Assoc. Ltd.	Works	13,000,000.00	
2	Health Corporation Ltd.	02.02.05	Procurement of pharmaceutical and medical sundries.	Facey Commodity Co.	Goods	79,598,967.22	Goods are being supplied, with contracts scheduled to be completed on 31st September, 2006.
3	Health Corporation Ltd.	02.02.05	Procurement of pharmaceutical and medical sundries.	Apotex	Goods	76,478,674.00	Goods are being supplied, with contracts scheduled to be completed on 31st September, 2006.

**NCC-ENDORSED MINISTRIES CONTRACTS 2005**

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE J\$ (Unless Otherwise Stated)	COMMENTS
4	Health Corporation Ltd.	02.02.05	Procurement of pharmaceutical and medical sundries.	Lasco Distributors Ltd.	Goods	73,666,006.80	Goods are being supplied, with contracts scheduled to be completed on 31st September, 2006.
5	Health Corporation Ltd.	02.02.05	Procurement of pharmaceutical and medical sundries.	Masters International (Uk) Ltd.	Goods	69,697,806.54	Goods are being supplied, with contracts scheduled to be completed on 31st September, 2006.

**Ministry of Health**

6	Health Corporation Ltd.	02.02.05	Procurement of pharmaceutical and medical sundries.	Glaxosmithkline	Goods	55,773,822.36	Goods are being supplied, with contracts scheduled to be completed on 31st September, 2006.
7	Health Corporation Ltd.	02.02.05	Procurement of pharmaceutical and medical sundries.	Medimpex WI Ltd.	Goods	44,995,756.00	Goods are being supplied, with contracts scheduled to be completed on 31st September, 2006.
8	Health Corporation Ltd.	02.02.05	Procurement of pharmaceutical and medical sundries.	T's Med International LLC.	Goods	43,993,774.00	Goods are being supplied, with contracts scheduled to be completed on 31st September, 2006.

**NCC-ENDORSED MINISTRIES CONTRACTS 2005**

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE J\$ (Unless Otherwise Stated)	COMMENTS
9	Health Corporation Ltd.	02.02.05	Procurement of pharmaceutical and medical sundries.	Baxter Sales & Distribution	Goods	40,285,895.00	Goods are being supplied, with contracts scheduled to be completed on 31st September, 2006.
10	Health Corporation Ltd.	02.02.05	Procurement of pharmaceutical and medical sundries.	Remedica Ltd.	Goods	36,183,696.00	Goods are being supplied, with contracts scheduled to be completed on 31st September, 2006.

**Ministry of Health**

11	Health Corporation Ltd.	02.02.05	Procurement of pharmaceutical and medical sundries.	Biochemie West Indies	Goods	32,091,820.00	Goods are being supplied, with contracts scheduled to be completed on 31st September, 2006.
12	Health Corporation Ltd.	02.02.05	Procurement of pharmaceutical and medical sundries.	Novo Nordisk	Goods	24,552,000.00	Goods are being supplied, with contracts scheduled to be completed on 31st September, 2006.
13	Health Corporation Ltd.	02.02.05	Procurement of pharmaceutical and medical sundries.	Eli Lilly Exports	Goods	24,184,960.00	Goods are being supplied, with contracts scheduled to be completed on 31st September, 2006.

**NCC-ENDORSED MINISTRIES CONTRACTS 2005**

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE J\$ (Unless Otherwise Stated)	COMMENTS
14	Health Corporation Ltd.	02.02.05	Procurement of pharmaceutical and medical sundries.	Lascelles Laboratories	Goods	21,607,093.00	Goods are being supplied, with contracts scheduled to be completed on 31st September, 2006.
15	Health Corporation Ltd.	02.02.05	Procurement of pharmaceutical and medical sundries.	Abbott International	Goods	20,028,442.80	Goods are being supplied, with contracts scheduled to be completed on 31st September, 2006.

**Ministry of Health**

16	Health Corporation Ltd.	02.02.05	Procurement of pharmaceutical and medical sundries.	Aventis Pharma	Goods	17,619,098.00	Goods are being supplied, with contracts scheduled to be completed on 31st September, 2006.
17	Health Corporation Ltd.	02.02.05	Procurement of pharmaceutical and medical sundries.	Schering Las Americas	Goods	16,741,550.00	Goods are being supplied, with contracts scheduled to be completed on 31st September, 2006.
18	Health Corporation Ltd.	02.02.05	Procurement of pharmaceutical and medical sundries.	Rambaxy Laboratories	Goods	16,542,666.40	Goods are being supplied, with contracts scheduled to be completed on 31st September, 2006.

**NCC-ENDORSED MINISTRIES CONTRACTS 2005**

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE J\$ (Unless Otherwise Stated)	COMMENTS
19	Health Corporation Ltd.	02.02.05	Procurement of pharmaceutical and medical sundries.	Astra Zeneca	Goods	13,999,184.60	Goods are being supplied, with contracts scheduled to be completed on 31st September, 2006.
20	Health Corporation Ltd.	02.02.05	Procurement of pharmaceutical and medical sundries.	Bristol Myers Squibb	Goods	13,585,471.00	Goods are being supplied, with contracts scheduled to be completed on 31st September, 2006.

**Ministry of Health**

21	Health Corporation Ltd.	02.02.05	Procurement of pharmaceutical and medical sundries.	Novocor Pharm	Goods	11,316,240.00	Goods are being supplied, with contracts scheduled to be completed on 31st September, 2006.
22	Health Corporation Ltd.	02.02.05	Procurement of pharmaceutical and medical sundries.	Mac's Pharmaceutical	Goods	10,494,101.40	Goods are being supplied, with contracts scheduled to be completed on 31st September, 2006.
23	Health Corporation Ltd.	02.02.05	Procurement of pharmaceutical and medical sundries.	Health 2000	Goods	9,431,297.40	Goods are being supplied, with contracts scheduled to be completed on 31st September, 2006.

**NCC-ENDORSED MINISTRIES CONTRACTS 2005**

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE J\$ (Unless Otherwise Stated)	COMMENTS
24	Health Corporation Ltd.	02.02.05	Procurement of pharmaceutical and medical sundries.	Servier Caribbean Ltd.	Goods	8,939,284.00	Goods are being supplied, with contracts scheduled to be completed on 31st September, 2006.
25	Health Corporation Ltd.	02.02.05	Procurement of pharmaceutical and medical sundries.	Renal Dynamics Of N. America	Goods	8,509,500.00	Goods are being supplied, with contracts scheduled to be completed on 31st September, 2006.

**Ministry of Health**

26	Health Corporation Ltd.	02.02.05	Procurement of pharmaceutical and medical sundries.	Sanofi Synth Labs	Goods	6,634,911.40	Goods are being supplied, with contracts scheduled to be completed on 31st September, 2006.
27	Health Corporation Ltd.	02.02.05	Procurement of pharmaceutical and medical sundries.	Novartis Pharma	Goods	6,412,154.08	Goods are being supplied, with contracts scheduled to be completed on 31st September, 2006.
28	Health Corporation Ltd.	02.02.05	Procurement of pharmaceutical and medical sundries.	Nicholas Piramal India Ltd.	Goods	5,914,800.00	Goods are being supplied, with contracts scheduled to be completed on 31st September, 2006.

**NCC-ENDORSED MINISTRIES CONTRACTS 2005**

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE J\$ (Unless Otherwise Stated)	COMMENTS
29	Health Corporation Ltd.	02.02.05	Procurement of pharmaceutical and medical sundries.	Supreme Chemicals	Goods	5,687,849.00	Goods are being supplied, with contracts scheduled to be completed on 31st September, 2006.
30	Health Corporation Ltd.	02.02.05	Procurement of pharmaceutical and medical sundries.	Disposables Ltd.	Goods	5,627,740.00	Goods are being supplied, with contracts scheduled to be completed on 31st September, 2006.

**Ministry of Health**

31	Health Corporation Ltd.	02.02.05	Procurement of pharmaceutical and medical sundries.	Carlisle Laboratories	Goods	4,924,175.16	Goods are being supplied, with contracts scheduled to be completed on 31st September, 2006.
32	Health Corporation Ltd.	02.02.05	Procurement of pharmaceutical and medical sundries.	Roche Diagnostics Division ( Guatemala)	Goods	4,749,005.94	Goods are being supplied, with contracts scheduled to be completed on 31st September, 2006.
33	Health Corporation Ltd.	02.02.05	Procurement of pharmaceutical and medical sundries.	Puerto Rico Pharm	Goods	4,509,904.80	Goods are being supplied, with contracts scheduled to be completed on 31st September, 2006.

**NCC-ENDORSED MINISTRIES CONTRACTS 2005**

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE J\$ (Unless Otherwise Stated)	COMMENTS
34	Health Corporation Ltd.	02.02.05	Procurement of pharmaceutical and medical sundries.	Wyeth Pharmaceuticals	Goods	4,394,622.00	Goods are being supplied, with contracts scheduled to be completed on 31st September, 2006.
35	Health Corporation Ltd.	02.02.05	Procurement of pharmaceutical and medical sundries.	Dr. Reddy's Laboratories	Goods	4,192,841.76	Goods are being supplied, with contracts scheduled to be completed on 31st September, 2006.

**Ministry of Health**

36	Health Corporation Ltd.	02.02.05	Procurement of pharmaceutical and medical sundries.	Medi-Grace Ltd.	Goods	4,106,818.00	Goods are being supplied, with contracts scheduled to be completed on 31st September, 2006.
37	Health Corporation Ltd.	02.02.05	Procurement of pharmaceutical and medical sundries.	Pharmaco Industries Ltd.	Goods	33,788,760.00	Goods are being supplied, with contracts scheduled to be completed on 31st September, 2006.
38	Health Corporation Ltd.	02.02.05	Procurement of pharmaceutical and medical sundries.	Shanghai Medicines	Goods	26,313,018.24	Goods are being supplied, with contracts scheduled to be completed on 31st September, 2006.

**NCC-ENDORSED MINISTRIES CONTRACTS 2005**

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE J\$ (Unless Otherwise Stated)	COMMENTS
39	Health Corporation Ltd.	02.02.05	Procurement of pharmaceutical and medical sundries.	Shanghai Changjun Import	Goods	21,844,810.92	Goods are being supplied, with contracts scheduled to be completed on 31st September, 2006.
40	Health Corporation Ltd.	02.02.05	Procurement of pharmaceutical and medical sundries.	Wrp Asia Pacific Sdn	Goods	20,377,316.80	Goods are being supplied, with contracts scheduled to be completed on 31st September, 2006.

**Ministry of Health**

41	Health Corporation Ltd.	02.02.05	Procurement of pharmaceutical and medical sundries.	Renal Dynamics Of N. America	Goods	13,565,352.00	Goods are being supplied, with contracts scheduled to be completed on 31st September, 2006.
42	Health Corporation Ltd.	02.02.05	Procurement of pharmaceutical and medical sundries.	Ansell	Goods	13,343,144.00	Goods are being supplied, with contracts scheduled to be completed on 31st September, 2006.
43	Health Corporation Ltd.	02.02.05	Procurement of pharmaceutical and medical sundries.	Optimum Trading Ltd.	Goods	9,646,257.60	Goods are being supplied, with contracts scheduled to be completed on 31st September, 2006.

**NCC-ENDORSED MINISTRIES CONTRACTS 2005**

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE J\$ (Unless Otherwise Stated)	COMMENTS
44	Health Corporation Ltd.	02.02.05	Procurement of pharmaceutical and medical sundries.	Gst Corporation	Goods	8,009,780.00	Goods are being supplied, with contracts scheduled to be completed on 31st September, 2006.
45	Health Corporation Ltd.	02.02.05	Procurement of pharmaceutical and medical sundries.	Urgo Labs	Goods	6,765,192.00	Goods are being supplied, with contracts scheduled to be completed on 31st September, 2006.

**Ministry of Health**

46	Health Corporation Ltd.	02.02.05	Procurement of pharmaceutical and medical sundries.	Ethnor Del Istmo Sa	Goods	6,201,860.00	Goods are being supplied, with contracts scheduled to be completed on 31st September, 2006.
47	Health Corporation Ltd.	02.02.05	Procurement of pharmaceutical and medical sundries.	American Hospital Supplies	Goods	6,097,204.00	Goods are being supplied, with contracts scheduled to be completed on 31st September, 2006.
48	Health Corporation Ltd.	02.02.05	Procurement of pharmaceutical and medical sundries.	Boin Medica	Goods	5,878,840.00	Goods are being supplied, with contracts scheduled to be completed on 31st September, 2006.

**NCC-ENDORSED MINISTRIES CONTRACTS 2005**

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE J\$ (Unless Otherwise Stated)	COMMENTS
49	Health Corporation Ltd.	02.02.05	Procurement of pharmaceutical and medical sundries.	Troge Medical Gmbh	Goods	5,351,778.00	Goods are being supplied, with contracts scheduled to be completed on 31st September, 2006.
50	Health Corporation Ltd.	02.02.05	Procurement of pharmaceutical and medical sundries.	A. A Laquis	Goods	5,234,536.00	Goods are being supplied, with contracts scheduled to be completed on 31st September, 2006.

**Ministry of Health**

51	Southern Regional Health Authority	03.02.05	Provision for cleaning and portering, May Pen Hospital.	Milestone Environmental Ltd.	Services	50,062,428.00	Status was not determined at the time of preparing this report.
52	Southern Regional Health Authority	03.02.05	Provision for cleaning and portering, Mandeville Hospital.	Lamasa Ltd.	Services	74,069,244.00	Status was not determined at the time of preparing this report.
53	National Sugar Co. Ltd.	17.02.05	Insurance placement 2005-2007 for the following: Clarendon Distillers Ltd. – Clarendon, Long Pond Distillers Ltd. – Trelawny, National Rums of Jamaica Ltd. – Kingston, Imswood Distillery Ltd. – St. Catherine.	Marathon Insurance Brokers	Services	6,860,418.00	Status was not determined at the time of preparing this report.
54	Western Regional Health Authority	17.02.05	Supply Chemistry Reagents and Machines to Cornwall Regional/Savanna La Mar and Falmouth Hospitals for a three-year period.	Inter-Commercial Distributors Ltd.	Goods	36,040,417.74	Status was not determined at the time of preparing this report.

**NCC-ENDORSED MINISTRIES CONTRACTS 2005**

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE J\$ (Unless Otherwise Stated)	COMMENTS
55	Western Regional Health Authority	17.02.05	Private security for Savanna-La-Mar PG Hospital for two years.	Ranger Protection Ltd.	Services	15,589,080.00	Status was not determined at the time of preparing this report.
56	Ministry of Health	20.04.05	Supply and install COBALT 60 Source, at Kingston Public Hospital, and Cornwall Regional Hospital.	Arel Ltd.	Goods	11,608,608.69	Status was not determined at the time of preparing this report.

**Ministry of Health**

57	Western Regional Health Authority	26.05.05	Works on roof of the main and surgical building at Falmouth Hospital, Falmouth.	ASB Construction Co	Works	6,830,324.00	Status was not determined at the time of preparing this report.
58	Western Regional Health Authority	26.05.05	Rehabilitation of the Maternity Ward building damaged by Hurricane Ivan at the Noel Holmes Hospital, lucea.	Gabe Designers & Contractors Ltd.	Works	6,511,394.00	Status was not determined at the time of preparing this report.
59	Southern Regional Health Authority	08.06.05	Repairs to hurricane damage to Kitchen, new staff quarters, matron quarters, female medical block and associated works at the Percy Junior Hospital, Spaldings.	Patrick Sweetland	Works	6,832,755.00	Status was not determined at the time of preparing this report.
60	Southern Regional Health Authority	16.06.05	Repairs to hurricane damage building and extension to operating theatre and associates works at the Black River Hospital, St. Elizabeth.	Patrick Sweetland	Works	9,995,093.00	Status was not determined at the time of preparing this report.

**NCC-ENDORSED MINISTRIES CONTRACTS 2005**

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE J\$ (Unless Otherwise Stated)	COMMENTS
61	Ministry of Health HIV/AIDS Treatment, Prevention and Policy Project	22.06.05	Procurement of reagents and consumables for testing, for AIDS in Viral load machine.	Roche Diagnostics Division (Guatemala)	Goods	US \$326,562.43	Status was not determined at the time of preparing this report.

**Ministry of Health**

62	Ministry of Health - HIV/AIDS Treatment, Prevention and Policy Project	22.06.05	Procurement of reagents and consumables for testing for AIDS, in CD Machine.	Becton Dickinson & Co.	Goods	US \$126,400.00	Status was not determined at the time of preparing this report.
63	Ministry of Health - North East Regional Health Authority	30.06.05	Re-roofing of Male Medical Ward and Laundry Department at Annotto Bay Hospital.	Garan-Tee Construction Co. Ltd.	Works	4,582,670.00	Status was not determined at the time of preparing this report.
64	Ministry of Health - Southern Regional Health Authority	08.07.05	Hurricane damage repairs to roofs of the main ward, blocks 1 and 2, operating theatre, kitchen, laundry, nurses quarters, Lab and X-Ray, and walkways, including painting and electrical works, Lionel Town Hospital.	L. C. Housing Extension Ltd.	Works	8,606,840.00	Status was not determined at the time of preparing this report.
65	Eastern Jamaica Agricultural Support Project	21.07.05	Supply of Agricultural Equipment: Coffee processing for Blue Mountain Coffee Cooperative Society at Cedar Valley, St. Thomas.	Commodity Processing Systems Ltd.	Goods	9,577,030.00	Status was not determined at the time of preparing this report.

**NCC-ENDORSED MINISTRIES CONTRACTS 2005**

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE J\$ (Unless Otherwise Stated)	COMMENTS
66	Child Development Agency	24.08.05	Renovation of Muirton Boy's Home Building in Manchioneal.	Airtrog Construction Co. Ltd.	Works	5,269,318.75	Status was not determined at the time of preparing this report.

**Ministry of Health**

67	South East Regional Health Authority	15.09.05	Remedial work to roof of the Administration Building, roof sheets to Edwin Ward and minor carpentry work at Kingston Public, and Victoria Jubilee Hospital, Kingston.	Chicon Enterprises Ltd.	Works	10,531,287.26	Status was not determined at the time of preparing this report.
68	South East Regional Health Authority	15.09.05	Repairs to roof of building damaged by Hurricane at the Bellevue Hospital, Kingston.	Chicon Enterprises Ltd.	Works	6,398,700.00	Status was not determined at the time of preparing this report.
69	Southern Regional Health Authority	28.09.05	Provision of security services for Mandeville Regional Hospital and Manchester Health Dept., Manchester.	Sentinel Stanguard & Investigations Ltd.	Services	39,015,000.00	Status was not determined at the time of preparing this report.
70	Southern Regional Health Authority	28.09.05	Provision of security services for May Pen and Lionel Town Hospitals, Clarendon.	Crime Prevention Security Ltd.	Services	25,751,317.50	Status was not determined at the time of preparing this report.
71	Southern Regional Health Authority	28.09.05	Provision of security services for Black River Hospital, St. Elizabeth.	Quest Security Services	Services	7,279,000.00	Status was not determined at the time of preparing this report.

**NCC-ENDORSED MINISTRIES CONTRACTS 2005**

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE J\$ (Unless Otherwise Stated)	COMMENTS
72	Southern Regional Health Authority	28.09.05	Provision of security services for Percy Junior Hospital, Manchester.	Quest Security Services	Services	10,935,000.00	Status was not determined at the time of preparing this report.

**Ministry of Health**

73	South East Regional Health Authority	05.10.05	Modification & Extension to Accident & Emergency Department and new Medical Record building at Spanish Town Hospital, St. Catherine.	TankWeld Construction Co. Ltd.	Works	58,000,000.00	Status was not determined at the time of preparing this report.
74	South East Regional Health Authority	05.10.05	Construction of an annex with ancillary facilities and the renovation of existing building, upgrading works for Day Care Centre at Bellevue Hospital, Kingston.	ASB Construction Ltd.	Works	5,197,925.00	Status was not determined at the time of preparing this report.
75	Southern Regional Health Authority	26.10.05	Repairs to hurricane damage on the Chapeltown Community Hospital building including roof, ceiling, windows and electrical works.	L.C. Housing Extension Ltd.	Works	4,284,279.00	Status was not determined at the time of preparing this report.
76	Ministry of Health - HIV/AIDS Treatment Prevention and Policy Efforts	09.11.05	Procurement of anti-retroviral drugs for treatment of HIV/AIDS patients.	Bristol -Myers Squibb Puerto Rico	Goods	US\$97,275.00	Status was not determined at the time of preparing this report.
77	Ministry of Health - HIV/AIDS Treatment Prevention and Policy Efforts	09.11.05	Procurement of anti-retroviral drugs for treatment of HIV/AIDS patients.	Abbott Laboratories Puerto Rico	Goods	US\$474,174.63	Status was not determined at the time of preparing this report.

**NCC-ENDORSED MINISTRIES CONTRACTS 2005**

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE J\$ (Unless Otherwise Stated)	COMMENTS
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**Ministry of Health**

78	Ministry of Health - HIV/AIDS Treatment Prevention and Policy Efforts	09.11.05	Procurement of anti-retroviral drugs for treatment of HIV/AIDS patients.	Medi-Grace Ltd. (Jamaica)	Goods	US\$462,382.00	Status was not determined at the time of preparing this report.
79	Ministry of Health - HIV/AIDS Treatment Prevention and Policy Efforts	09.11.05	Procurement of ant -retroviral drugs for treatment of HIV/AIDS patients.	Lasco Distributors Ltd. (Jamaica)	Goods	US\$117,170.28	Status was not determined at the time of preparing this report.
80	Western Regional Health Authority	09.11.05	Repair to Dietary Department roof at Falmouth Hospital.	Neville Diaram	Works	4,769,988.00	Status was not determined at the time of preparing this report.
81	Health Corporation Ltd.	09.11.05	Procurement of pollution control device scrub-system for incinerator, 78 Marcus Garvey Drive.	Facultative Technologies	Goods	J \$310,750.00 + US\$279,200.00	Status was not determined at the time of preparing this report.
82	Southern Regional Health Authority	23.11.05	To supply and installation Bituminous asphalt waterproofing, corrective work to structure and repairs, may pen hospital.	Economic Maintenance Products Ltd.	Works	58,451,659.70	Status was not determined at the time of preparing this report.
83	HIV/AIDS-Treatment, Prevention and Policy Efforts -- Ministry of Health	14.12.05	Procurement of anti- retroviral drugs for treatment of HIV/AIDS patients.	Lasco Distributors Ltd. (Jamaica)	Goods	US\$538,011.00	Status was not determined at the time of preparing this report.

**Ministry of Health**

**NCC-ENDORSED MINISTRIES CONTRACTS 2005**

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE J\$ (Unless Otherwise Stated)	COMMENTS
84	National Blood Transfusion Services	14.12.05	Procurement of Blood Bags for National Blood Transfusion Services, 21 Slipe Pen Rd., Kingston.	Vital Med Distributors Ltd.	Goods	22,260,528.48	Status was not determined at the time of preparing this report.

**Ministry of Land & Environment**

1	National Land Agency	06.10.05	Procurement of web development and hosting for information, mapping, title and valuation roll etc.	Orion Technologies Inc.	Services	US\$160,000.00	Status was not determined at the time of preparing this report.
2	National Land Agency	21.12.05	Installation and Configuration of seven UPS units at Charles Street, North Street, and Ardenne Road.	Innovative Corporate Solution	Goods	13,799,639.34	Status was not determined at the time of preparing this report.

**Ministry of Local Government Community Development & Sports**

1	Ministry of Local Government, Community Development & Sports	07.04.05	VARIATION ORDER for contract - PIDP/04/68. Additional work to Stanton Harcourt Rd - Benjamin Hill – Belle Castle Rd., Portland.	Construction Solution Co. Ltd.	Works	9,232,200.00	Contract completed 8 <sup>th</sup> April, 2005.
2	Ministry of Local Government, Community Development & Sports	07.04.05	VARIATION ORDER for contract -- PIDP/04/69. Additional work to Shantilly Rd — Rodney Hall Rd., Portland.	Asphalting Specialists Ltd.	Works	5,083,609.50	Practical completion received on 23 <sup>rd</sup> September, 2005

**Ministry of Local Government Community Development & Sports**

**NCC-ENDORSED MINISTRIES CONTRACTS 2005**

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE J\$ (Unless Otherwise Stated)	COMMENTS
3	Ministry of Local Government, Community Development & Sports	07.04.05	VARIATION ORDER for contract EUS/03/16. Additional work at Orange River-Mears Kraal-Bull Head/Sandy River-Seven Ground in Clarendon.	Construction Solution Co. Ltd.	Works	3,889,000.00	Final completion received on 4 <sup>th</sup> August, 2005.
4	Ministry of Local Government, Community Development & Sports	07.04.05	VARIATION ORDER for contract EUS/03/04. Additional work at Mollison, Manchester.	SWC Woodwork & Construction.	Works	1,230,400.00	Final completion received 8 <sup>th</sup> November, 2005.
5	Ministry of Local Government, Community Development & Sports	21.04.05	VARIATION ORDER for contract SX/WK/02/OY/05. Bath – Manfield and Hayfield road, St. Thomas.	Alcar Construction & Haulage Co. Ltd.	Works	4,055,050.00	Final completion received 25 <sup>th</sup> November, 2005.
6	Ministry of Local Government, Community Development & Sports	28.04.05	Contract: SX/WK/02/OT/08. Rehabilitation of Bonny Gate to Crescent Road 2.4 km. in St. Mary.	B F Pavement & Consultant Ltd.	Works	15,926,240.00	98% complete. Minor repairs to be done.
7	Ministry of Local Government, Community Development & Sports	28.04.05	Contract: SX/WK/02/OT/09. Rehabilitation of Mumble-Toms Hope Road, and Tramway - Toms Hope/Sandy River, Portland.	Patrick E Thompson Ltd.	Works	11,311,100.00	Practical completion received 25th November, 2005

**Ministry of Local Government Community Development & Sports**

8	Ministry of Local Government, Community Development & Sports	12.05.05	Variation Order -Renovation and Extension to Browns Town Market, St. Ann.	W A Reid Construction	Works	7,517,877.00	Variations
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**NCC-ENDORSED MINISTRIES CONTRACTS 2005**

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE J\$ (Unless Otherwise Stated)	COMMENTS
9	Ministry of Local Government, Community Development & Sports	12.05.05	PIDP/04/68a Additional to Stanton Harcourt, Benjamin Hill, Belle Castle 3 Commodore roads in Portland.	Construction Solution Co. Ltd.	Works	10,232,200.00	Contract complete 8th April, 2005.
10	Ministry of Local Government, Community Development & Sports	12.05.05	PIDP/04/69a Additional to Rodney Hall, Shantmy and White Gate Roads in Portland.	Asphalting Specialists Ltd.	Works	5,083,609.50	Practical completion received 23rd September, 2005.
11	Ministry of Local Government, Community Development & Sports	08.07.05	Supply of fire fighting vehicle and spares, safety products, industrial construction equipment and machine, Haguey Park Road, Kingston.	Rosenbauer-America Llc	Goods	US \$9,208,243.00	Status was not determined at the time of preparing this report.
12	Ministry of Local Government, Community Development & Sports	28.07.05	Construction of concrete building to house the Fire Brigade Station in Falmouth at Lower Parade Street, Treawny.	TankWeld Ltd.	Works	83,741,503.61	Project 9% complete.
<b>Ministry of Local Government Community Development &amp; Sports</b>							
13	Ministry of Local Government, Community Development & Sports	01.09.05	VARIATION ORDER for contract PIDP/04/67. Road Rehabilitation of Roselle Land, Settlement, Seaforth Housing Scheme and Catholic Lane, St Thomas.	Asphalting Specialists Ltd.	Works	3,411,106.00	Status was not determined at the time of preparing this report.

**NCC-ENDORSED MINISTRIES CONTRACTS 2005**

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE J\$ (Unless Otherwise Stated)	COMMENTS
14	Ministry of Local Government, Community Development & Sports	01.09.05	VARIATION ORDER for contract PIDP/04/69. Rehabilitation of Rodney Hall and Shantilly roads, Portland.	Asphalting Specialists Ltd.	Works	6,650,913.79	Practical completion received 23rd September, 2005.
15	Ministry of Local Government, Community Development & Sports	01.09.05	VARIATION ORDER for contract PIDP/03/52. Repairs to road, including bushing, cleaning and sweeping debris and drains, at Land Top Road and Barnes Lane, Hanover.	Y. P. Seaton & Associates Co. Ltd.	Works	5,437,045.01	Practical completion received 20th May, 2005.
16	Ministry of Local Government, Community Development & Sports	01.09.05	VARIATION ORDER for contract PIDP/03/51. Repairs to road, including bushing, cleaning and sweeping debris and drains, at Pell River Road and Wharf Road, Hanover.	Y. P. Seaton & Associates Co. Ltd.	Works	6,494,959.97	Status was not determined at the time of preparing this report.
17	Ministry of Local Government, Community Development & Sports	06.10.05	Contract EU\$03/22A. Construct new side drains and retaining wall, Kentish Main to Pennington Square, St. Catherine.	Construction Solutions Ltd.	Works	5,597,200.00	Job to be redesigned.

**Ministry of Local Government Community Development & Sports**

18	Ministry of Local Government, Community Development & Sports	13.10.05	VARIATION ORDER for Contract PIDP/03/63. Mile Gully and Coffee Walk Roads: bushing, cleaning silt and debris, St. Mary.	Dwight's Construction Ltd.	Works	221,400.00	Practical completion awarded on 18th February, 2005.
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**NCC-ENDORSED MINISTRIES CONTRACTS 2005**

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE J\$ (Unless Otherwise Stated)	COMMENTS
19	Ministry of Local Government, Community Development & Sports	02.11.05	Replace doors and windows, and rehabilitation of sanitary facilities; painting works at York Park Fire Station, Kingston.	Island Woods & Development Ltd.	Works	7,602,330.00	Status was not determined at the time of preparing this report.
20	St. Elizabeth Parish Council	02.11.05	Rehabilitation works on the Vineyard Roads in St. Elizabeth.	S W C Woodwork & Construction Ltd.	Works	4,159,850.00	Status was not determined at the time of preparing this report.
21	Ministry of Local Government Community Development & Sports	16.11.05	Contract EUS05/14A. Construct retaining structure, drainage and reinstatement of roads, Mount Felix, St. Thomas.	Seematt Construction Co. Ltd.	Works	7,582,750.00	Status was not determined at the time of preparing this report.

**Ministry of Labour & Social Security.**

1	Ministry of Labour & Social Security	23.03.05	Construction of a two-storey building and associated works at Port Maria, St. Mary.	Garan-Tee Construction Co. Ltd.	Works	33,736,160.00	Status was not determined at the time of preparing this report.
2	Ministry of Labour & Social Security	29.04.05	Insurance placement for NIF portfolio, three-year period: 2005-2007.	Marathon Insurance Brokers	Services	10,342,386.00	Status was not determined at the time of preparing this report.

**Ministry of National Security**

**NCC-ENDORSED MINISTRIES CONTRACTS 2005**

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE J\$ (Unless Otherwise Stated)	COMMENTS
1	Electoral Office of Jamaica	24.02.05	Laptop Computer with carry-around data (fingerprint etc), for confirmation of personal identity of electors.	IBM World Trade Corporation	Goods	16,554,000.00	Status was not determined at the time of preparing this report.
2	Electoral Office of Jamaica	10.03.05	Procurement of equipment for proprietary software, required for use as operating system.	Cogent Systems Inc.	Goods	6,798,300.00	Status was not determined at the time of preparing this report.
3	Jamaica Constabulary Force	16.03.05	Procurement of computers and network equipment for Police Stations islandwide.	Business Management Ltd.	Goods	US\$140,311.00	Status was not determined at the time of preparing this report.
4	Ministry of National Security	28.04.05	Supply and install Digital Microwave Network for the Jamaica Constabulary Force, at locations islandwide.	Harris Corporation	Goods	US\$2,238,397.00	Status was not determined at the time of preparing this report.
<b>Ministry of National Security</b>							
5	Ministry of National Security	30.06.05	Procurement of mobile radios for Jamaica Constabulary Force.	Motorola International	Goods	US\$214,270.00	Status was not determined at the time of preparing this report.
6	Ministry of National Security	30.06.05	Procurement of Integrated Ballistic Identification System (IBIS) for Jamaica Constabulary Force, for Central Hub in Kingston, and remote sites in Montego Bay and Mandeville.	Forensic Technology W. A. I. Inc.	Goods	US\$1,402,460.00	Status was not determined at the time of preparing this report.
7	Ministry of National Security	31.08.05	Procurement of Ballistic Testing and Data Acquisition System for National Firearms Licensing Authority, Kingston Metropolitan Area.	Forensic Technology W. A. I. Inc.	Goods	US\$531,947.00	Status was not determined at the time of preparing this report.

## **NCC-ENDORSED MINISTRIES CONTRACTS 2005**

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE J\$ (Unless Otherwise Stated)	COMMENTS
8	Ministry of National Security	20.10.05	Procurement of turnkey information technology system for the Dept. of Correctional Services islandwide.	Illuminat Jamaica Ltd.	Services	US\$658,646.88	Status was not determined at the time of preparing this report.
9	Ministry of National Security	20.10.05	Procurement of turnkey information technology system for the Jamaica constabulary Force formation islandwide.	Illuminat Jamaica Ltd.	Services	US\$2,348,353.66	Status was not determined at the time of preparing this report.

## **Ministry of Transport and Works**

1	Port Authority of Jamaica	06.01.05	Design and Supervise construction of Cruise Ship Pier at Lucea, Hanover.	ADeB Consultants	Services	US\$1,192,368.00	Status was not determined at the time of preparing this report.
2	Port Authority of Jamaica	06.01.05	To Procure and Commission two empty Containers Handlers for Kingston Container Terminal.	Deryck A Gibson Ltd.	Goods	US\$516,994.00	Status was not determined at the time of preparing this report.
3	National Works Agency	21.02.05	Follow-on contract for Consultancy for the design and supervision of IADB Hurricane Ivan Rehabilitation Programme.	WSP International Management Consultants Inc.	Services	US\$697,000.00	Contract expires 14th January, 2006. Contract complete. WSP still submitting invoices.
4	National Works Agency	23.03.05	Construction of random rubble retaining wall & reconstruct sections of road, Trinityville to Cedar Valley, St. Thomas.	Build-Rite Construction Ltd.	Works	7,195,400.00	Contract completed December 2005.

## **NCC-ENDORSED MINISTRIES CONTRACTS 2005**

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE J\$ (Unless Otherwise Stated)	COMMENTS
5	National Works Agency	23.03.05	Construction of gabion wall, lay mattress sections of road, and build stone Drain. Trinityville To Cedar Valley, ST. Thomas.	Asphalting Specialists Ltd.	Works	21,748,364.61	Work to commence 2006. Sub-contracted to General Paving.
6	Port Authority of Jamaica	23.03.05	Supply and commission three container handlers at Kingston Container Terminal.	Deryck A. Gibson Ltd.	Goods	US\$791,001.00	Status was not determined at the time of preparing this report.
7	National Works Agency	14.04.05	Routine maintenance of 207 km of road during a three-year period. Manchester.	Build-Rite Construction Co. Ltd.	Works	129,288,120.00	Not implemented as at 31st December, 2005.

## **Ministry of Transport and Works**

8	National Works Agency	14.04.05	Routine maintenance of 213 km of road during a three-year period, North Manchester.	Build-Rite Construction Co. Ltd.	Works	124,960,120.00	Not implemented as at 31st December, 2005.
9	National Works Agency	14.04.05	Routine maintenance of 140 km of road during a three-year period, West Portland.	Alcar Construction & Haulage Co. Ltd.	Works	99,236,495.00	Not implemented as at 31st December, 2005.
10	National Works Agency	14.04.05	Routine maintenance of 154 km of road during a three-year period, East Portland.	Alcar Construction & Haulage Co. Ltd.	Works	139,083,607.40	Not implemented as at 31st December, 2005.
11	National Works Agency	14.04.05	Routine maintenance of 163 km of road during a three-year period, North East St. Catherine.	Alcar Construction & Haulage Co. Ltd.	Works	130,697,110.00	Not implemented as at 31st December, 2005.
12	National Works Agency	14.04.05	Routine maintenance of 141 km of road during a three-year period, West St. Catherine.	Build-Rite Construction Co. Ltd.	Works	103,886,200.00	Not implemented as at 31st December, 2005.

## **NCC-ENDORSED MINISTRIES CONTRACTS 2005**

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE J\$ (Unless Otherwise Stated)	COMMENTS
13	National Works Agency	14.04.05	Routine maintenance of 179 km of road during a three-year period, West St. Thomas.	Ian Johnson Equipment Rental & Construction Co.	Works	80,850,120.00	Not implemented as at 31st December, 2005.
14	National Works Agency	14.04.05	Routine maintenance of 183 km of road during a three-year period, East St. Thomas.	Ian Johnson Equipment Rental & Construction Co	Works	73,133,845.00	Not implemented as at 31st December, 2005.

### **Ministry of Transport and Works**

15	National Works Agency	14.04.05	Routine maintenance of 64 km of road during a three-year period, Westmoreland.	D R Foote Construction Co. Ltd.	Works	49,581,822.50	Not implemented as at 31st December, 2005.
16	National Works Agency	14.04.05	Routine maintenance of 175 km of road during a three-year period, East Westmoreland.	D R Foote Construction Co. Ltd.	Works	73,654,510.00	Not implemented as at 31st December, 2005.
17	Port Authority of Jamaica	28.04.05	Dry Docking of M/V Jamaica II: including cleaning, painting, removal of parts, and overhaul of its engine.	North Florida Shipyard	Services	US\$81,069.00	Status was not determined at the time of preparing this report.
18	National Works Agency	29.04.05	Road rehabilitation works on Church Hill Corner to More Park Road, Portland.	Build-Rite Construction Co. Ltd.	Works	32,589,735.00	Work still in progress as at 31st December, 2005 - 40% completed.
19	National Works Agency	29.04.05	CDB/Flood Damage Rehab. Construction of random rubble wall and road patching Trinityville to Cedar Valley, St. Thomas.	Build-Rite Construction Co. Ltd.	Works	58,016,527.57.	Commenced June, 2005. Work in progress.

**NCC-ENDORSED MINISTRIES CONTRACTS 2005**

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE J\$ (Unless Otherwise Stated)	COMMENTS
20	National Works Agency	29.04.05	CDB/Flood Damage Rehabilitation. Construction of retaining wall, and repairs to road near to wall, Donnington, St. Mary.	Dwight's Construction Ltd.	Works	14,922,112.00	Works completed as at 31st December, 2005.
21	National Works Agency	12.05.05	Construction of approach road to Plantain Garden River Bridge, St. Thomas.	Alcar Construction & Haulage Co. Ltd.	Works	14,993,340.00	Completed as of December 23, 2005.

**Ministry of Transport and Works**

22	National Works Agency	12.05.05	Construction of Hog Hole Bridge, Bog Walk, St. Catherine.	Kingston Industrial Construction Ltd.	Works	13,512,452.16	Work to commence January 2006.
23	National Works Agency	12.05.05	Clear site earthworks, base construction, resurfacing, retaining wall, and asphaltic concrete. Windsor Castle, Lambkin Hill, St. Mary.	Dwight's Construction Ltd.	Works	50,976,921.00	Work in progress.
24	National Road Operating & Construction Co Ltd.	18.05.05	Infrastructure works for the relocation of the fishing village in Portmore.	M & M Jamaica Ltd.	Works	11,420,765.00	Status was not determined at the time of preparing this report.
25	Ministry of Transport & Works	08.07.05	Procurement of services for institutional strengthening, National Road Service Improvement Programme.	Dillion Consulting Ltd.	Services	US\$924,920.00	Status was not determined at the time of preparing this report.
26	National Works Agency	08.07.05	Procurement of Latex Cationic Emulsion for Spray Patching Programme. NWA, Maxfield Ave.	Valley Slurry Seal Ltd.	Goods	US\$500,000.00	Contract in progress as of December 2005.

**NCC-ENDORSED MINISTRIES CONTRACTS 2005**

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE J\$ (Unless Otherwise Stated)	COMMENTS
27	National Works Agency	12.07.05	Remedial work to piers and abutments on the Flat River Bog Walk Gorge Bridge, St. Catherine.	Nakash Construction & Equipment Ltd.	Works	7,000,000.00	Work to commence January 2006.

**Ministry of Transport and Works**

28	National Road Operating & Construction Co. Ltd.	20.07.05	Proposed fishing complex at Jamworld Entertainment Centre, Portmore.	M & M Jamaica Ltd.	Works	12,951,161.00	Status was not determined at the time of preparing this report.
29	National Works Agency	21.07.05	Routine maintenance programme for bushing and drains clearance, package #1, Portland.	Gabions & Structures Co. Ltd.	Works	4,386,015.00	Not implemented as at 31st December, 2005.
30	National Works Agency	21.07.05	Construction of gabion retaining wall at St. Mary High School, St. Mary.	Dwight's Construction Ltd.	Works	6,708,900.00	Not implemented as at 31st December, 2005.
31	Montego Bay Free Zone Co. Ltd.	04.08.05	Procurement of security services patrol, control access and recording info. Montego Bay Free Zone Co. Ltd.	Atlas Protection Ltd.	Services	23,876,415.00	Status was not determined at the time of preparing this report.
32	National Works Agency	18.08.05	Construction of gabion wall, approaches, sidewalk, asphaltic concrete and guard rails. Comfort Hall Bridge, Manchester.	Seematt Construction Co. Ltd.	Works	11,480,400.85	Works in progress as at 31st December, 2005.
33	Ministry of Transport & Works	18.08.05	Rehabilitation and Reconstruction of Ocho Rios to Port Antonio main road.	E Pihl & Sons AS	Works	5,689,862,360.00	Status was not determined at the time of preparing this report.

**NCC-ENDORSED MINISTRIES CONTRACTS 2005**

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE J\$ (Unless Otherwise Stated)	COMMENTS
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**Ministry of Transport and Works**

34	Transport Authority	24.08.05	Procure security services to include armed and unarmed guards, and record-keeping at Hargreaves Pound, Mandeville, Manchester.	Brigade Security Service Ltd.	Services	1,892,064.00	Status was not determined at the time of preparing this report.
35	Transport Authority	24.08.05	Procure security services to include armed and unarmed guards, and record-keeping at 25 & 27 Lyndhurst Road, Kingston 10.	Millex Security Services Ltd.	Services	2,836,416.00	Status was not determined at the time of preparing this report.
36	Transport Authority	24.08.05	Procure security services to include armed and unarmed guards, and record-keeping at 26 Caribbean Park, Tower Isle, St. Mary.	Millex Security Services Ltd.	Services	1,436,064.00	Status was not determined at the time of preparing this report.
37	Transport Authority	24.08.05	Procure security services to include armed and unarmed guards, and record-keeping at Bevin Avenue, Montego Bay, St. James.	Millex Security Services Ltd.	Services	1,436,064.00	Status was not determined at the time of preparing this report.
38	Transport Authority	24.08.05	Procure security services to include armed and unarmed guards, and record keeping at Savanna-La-Mar Depot, Westmoreland.	Millex Security Services Ltd.	Services	1,928,064.00	Status was not determined at the time of preparing this report.
39	Transport Authority	24.08.05	Procure security services to include armed and unarmed guards, and record keeping at Swanssea, May Pen, Clarendon.	Millex Security Services Ltd.	Services	1,472,064.00	Status was not determined at the time of preparing this report.

**NCC-ENDORSED MINISTRIES CONTRACTS 2005**

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE J\$ (Unless Otherwise Stated)	COMMENTS
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**Ministry of Transport and Works**

40	Transport Authority	24.08.05	Procure security services to include armed and unarmed guards, and record keeping at Head Office, 119 Maxfield Ave., Kingston 10.	Ranger Protection & Security Co. Ltd.	Services	3,473,280.00	Status was not determined at the time of preparing this report.
41	Transport Authority	24.08.05	Procure security services to include armed and unarmed guards, and record keeping at Operations Department, 107 Maxfield Ave., Kingston 10.	Ranger Protection & Security Co. Ltd.	Services	1,256,640.00	Status was not determined at the time of preparing this report.
42	Transport Authority	24.08.05	Procure security services to include armed and unarmed guards, and record keeping at Block C, Cow Park, Lakes Pen, St. Catherine.	Ranger Protection & Security Co. Ltd.	Services	3,292,320.00	Status was not determined at the time of preparing this report.
43	Transport Authority	24.08.05	Procure security services to include unarmed guards and record keeping at Unit U, LOJ Complex, Montego Bay, St. James.	Ranger Protection & Security Co. Ltd.	Services	420,000.00	Status was not determined at the time of preparing this report.
44	Transport Authority	24.08.05	Procure security services to include unarmed guards, and record keeping at 10-12 Caledonia Road, Mandeville.	Alpha Security Services	Services	426,000.00	Status was not determined at the time of preparing this report.
45	Port Authority of Jamaica	25.08.05	Engineering services, for the design and supervision of the reconstruction of Montego Bay Cruise Ship Terminal Development, St. James.	Mott MacDonald	Services	US\$1,906,671.00	Status was not determined at the time of preparing this report.

**Ministry of Transport and Works**

**NCC-ENDORSED MINISTRIES CONTRACTS 2005**

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE J\$ (Unless Otherwise Stated)	COMMENTS
46	Port Authority of Jamaica	25.08.05	Supply and installation of automated gate system at Kingston Container Terminal.	Science Applications International	Works	US\$2,008,133.00	Status was not determined at the time of preparing this report.
47	National Works Agency	25.08.05	Construction of rock rubble retaining wall at Dump, Moravia, Manchester.	E & W Construction	Works	2,270,380.00	Work in progress as of 31st December, 2005.
48	National Works Agency	25.08.05	Repairs to gully wall at Sandy Gully to Liguanea Preparatory School, St. Andrew.	Dwight's Construction	Works	3,193,000.00	Works completed as of 31st December, 2005.
49	National Works Agency	25.08.05	Construction of gabion basket retaining Wall at Hardware Gap,Portland.	Surrey Paving & Aggregate Ltd.	Works	13,667,800.00	
50	National Works Agency	25.08.05	Gabion protection works to bridge piers Pamphret, Morant Bay, St. Thomas.	Gabions & Structures	Works	7,868,350.00	Work not commenced as of 31st December, 2005.
51	National Works Agency	25.08.05	Procurement of Gabion Baskets for New Works Contracts, ordered from Maxfield Office.	Kingston Industrial Agencies Ltd.	Goods	10,646,548.00	Status was not determined at the time of preparing this report.
52	Port Authority of Jamaica	31.08.05	Supply and delivery of steel sheet piles for Breasting Dolphins at Montego Bay Free Port	Pamona Corporation Ltd.	Goods	US\$456,316.75	Status was not determined at the time of preparing this report.
<b>Ministry of Transport and Works</b>							
53	Port Authority of Jamaica	14.09.05	Hiring of tug boat in Kingston Harbour as replacement for dry-docked PAJ tug.	Coloured Fin Ltd.	Services	US\$155,907.00	Status was not determined at the time of preparing this report.

## NCC-ENDORSED MINISTRIES CONTRACTS 2005

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE J\$ (Unless Otherwise Stated)	COMMENTS
54	Port Authority of Jamaica	14.09.05	Dry Docking for PAJ tug boat M/V "Ocho Rios", for cleaning, repainting, and repairs at Jacksonville, Florida, USA.	North Florida Shipyard Inc.	Services	US \$125,224.00	Status was not determined at the time of preparing this report.
55	Ministry of Transport & Works	29.09.05	Reconstruction of reinforced concrete wall, and invert slab at the Trade Centre section of Sandy Gully, St. Andrew.	Chin's Construction	Works	4,657,951.43	Works completed as December 31, 2005.
56	Ministry of Transport & Works	29.09.05	Reconstruction of random rubble stone wall, and invert slab at the Blaize Industrial Park section of Sandy Gully, St. Andrew.	Chin's Construction	Works	4,855,490.00	Works completed as December 31, 2005.
57	Port Authority of Jamaica	02.11.05	Procurement of STS45 spade spreader for Kingston Container Terminal, Port Bustamante.	Bromma Inc	Goods	US\$169,986.00	Status was not determined at the time of preparing this report.
58	Port Authority of Jamaica	02.11.05	Supply and commissioning of 15 pickup trucks for Kingston Container Terminal, Port Bustamante.	Kingston Industrial Agencies Ltd.	Goods	US\$471,774.15	Status was not determined at the time of preparing this report.
59	Ministry of Transport & Works	16.11.05	Cleaning, dusting, sanitation and the related janitorial operations at the Ministry's offices, Maxfield Ave.	Office Services 2004	Services	4,391,612.40	Status was not determined at the time of preparing this report.
<b>Ministry of Transport and Works</b>							
60	Port Authority of Jamaica	14.12.05	Supply and commission six gantry cranes at Kingston Container Terminal, Port Bustamante	Shanghai Zhenhua Port Machinery Co. Ltd.	Goods	US\$44,059,400.00	Status was not determined at the time of preparing this report.
61	Port Authority of Jamaica	14.12.05	Procurement of Straddle Carrier Tyres for Kingston Container Terminal, Port Bustamante.	Mitsui & Co Ltd.	Goods	US\$1,103,400.00	Status was not determined at the time of preparing this report.

## **NCC-ENDORSED MINISTRIES CONTRACTS 2005**

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE J\$ (Unless Otherwise Stated)	COMMENTS
62	Port Authority of Jamaica	14.12.05	Procurement of Straddle Carrier Tyres in 2006 for Kingston Container Terminal, Port Bustamante.	Mitsui & Co Ltd.	Goods	US\$183,900.00	Status was not determined at the time of preparing this report.
63	Port Authority of Jamaica	14.12.05	Engineering services for the procurement of Gantry Cranes, Kingston Container Terminal, Port Bustamante.	Gottlieb, Barnett & Bridges	Services	US\$1,474,910.00	Status was not determined at the time of preparing this report.
64	NMIA -Airports Ltd.	14.12.05	Construction of two-storey building to upper level of the passenger pier, including all the associated works, at the Norman Manley International Airport.	Kier Construction Ltd.	Works	US\$50,454,787.00	Status was not determined at the time of preparing this report.
65	Port Authority of Jamaica	14.12.05	Construction of Cruise Ship Berth Pier, including piling for platform, with backfilling and surfacing, at Montego Bay Freeport, St James.	TankWeld Construction Co. Ltd.	Works	26,876,855.00	Status was not determined at the time of preparing this report.

### **Ministry of Transport and Works**

66	Port Authority of Jamaica	14.12.05	Consultancy engineering services for civil works at the Kingston Container Station, Port Bustamante.	Smada Consultants Ltd.	Services	US\$2,295,200.00	Status was not determined at the time of preparing this report.
67	National Works Agency	14.12.05	Northern Coastal Highway improvement segment 2A, Montego Bay to Greenside.	E Pihl & Son. A.S.	Works	US\$50,276,482.69	Work to commence January 2006.

### **Ministry of Water & Housing**

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**NCC-ENDORSED MINISTRIES CONTRACTS 2005**

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE J\$ (Unless Otherwise Stated)	COMMENTS
1	Ministry of Water & Housing	12.01.05	Design, supply, and erect 1.136 million litre steel tank at Mango Valley/Huddersfield, St. Mary.	Florida Aquastore.	Works	16,661,694.00	Agreement signed as of 31st December, 2005.
2	National Water Commission	19.01.05	Engineering services for the administration and supervision of water supply improvement project in Trelawny.	FiWi Corporation	Services	US\$228,500.00	Agreement signed as of 31st December, 2005.
3	Ministry of Water & Housing	27.01.05	Supply and installation of 75HP pump, motor control centre, and station pipeworks	Laidmar Irrigation Company Limited	Works	4,028,350.00	Agreement signed as of 31st December, 2005.
4	National Water Commission	03.02.05	Armoured courier and safety services for Clarendon, St. Mary, Manchester, Portland, St. Elizabeth, St. James and Trelawny.	Atlas Armoured Services Ltd.	Services	3,579,985.45	Status was not determined at the time of preparing this report.

**Ministry of Water & Housing**

5	National Water Commission	03.02.05	Armoured courier and safety services for Kingston & St. Andrew, Westmoreland, St. Ann, St. Catherine, Hanover and St. Thomas.	Crime Prevention Armoured Services	Services	12,272,896.25	Status was not determined at the time of preparing this report.
6	National Water Commission	17.02.05	Construction, testing, and commissioning into service, 2.28 km of 100 mm diameter ductile iron pipes at Job Lane, Christiansa and Moravia Water Treatment Plant, Manchester.	Fredericks Rodrigues & Associates.	Works	7,223,255.00	Testing pipes in progress. Pipe laying 95% completed.

## NCC-ENDORSED MINISTRIES CONTRACTS 2005

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE J\$ (Unless Otherwise Stated)	COMMENTS
7	National Housing Trust	17.02.05	Construction of reservoir and associated works at Bellaire, Dumbarton, St. Ann.	TANK-WELD Ltd.	Works	11,110,410.63	Status was not determined at the time of preparing this report.
8	National Housing Development Corporation Ltd.	06.04.05	Construction to complete roads, water supply and surface drainage at Wellington Heights, St. Andrew.	TANK-WELD Construction Ltd.	Works	40,456,935.00	Status was not determined at the time of preparing this report.
9	National Water Commission	14.04.05	Supply of male uniforms for period 2005-2006, NWC.	Fabric Consultants Ltd.	Goods	13,790,553.00	Status was not determined at the time of preparing this report.
10	National Water Commission	14.04.05	Supply of male and female uniforms for the period 2005-2006, NWC.	Sun Island Jamaica Ltd.	Goods	778,138.00	Status was not determined at the time of preparing this report.
<b>Ministry of Water &amp; Housing</b>							
11	National Water Commission	14.04.05	Supply of male uniforms for period 2005-2006, NWC.	Satisfaction 2000 Ltd.	Goods	1,099,068.30	Status was not determined at the time of preparing this report.
12	National Water Commission	14.04.05	Supply of male and female uniforms for the period 2005-2006, NWC.	L.P. Azar Ltd.	Goods	5,628,915.00	Status was not determined at the time of preparing this report.
13	National Water Commission	14.04.05	Supply of male and female uniforms for the period 2005-2006, NWC.	Caromax Enterprises Ltd.	Goods	2,466,750.00	Status was not determined at the time of preparing this report.
14	National Housing Development Corporation Ltd.	08.06.05	Construction of infrastructure works to include roads, water and sewer lines at Providence Heights Flankers, St. James.	Surrey Paving & Aggregate Ltd.	Works	86,555,955.00	Status was not determined at the time of preparing this report.

**NCC-ENDORSED MINISTRIES CONTRACTS 2005**

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE J\$ (Unless Otherwise Stated)	COMMENTS
15	Ministry of Water & Housing	20.07.05	Erection of prefabricated metal clad housing 5 units in districts of St. Elizabeth.	Nathan Thompson	Works	2,509,573.00	Status was not determined at the time of preparing this report.
16	Ministry of Water & Housing	20.07.05	Subdivision surveys for Canaan Heights Development in Clarendon.	Stewart Loffers & Associates	Works	879,444.00	Status was not determined at the time of preparing this report.
17	Ministry of Water & Housing	21.07.05	Strata titles surveys for additional 66 apartments and 12 townhouses at Arnett Gardens, Kingston.	Donovan Simpson & Associates	Works	655,980.00	Status was not determined at the time of preparing this report.

**Ministry of Water & Housing**

18	National Water Commission	28.07.05	RURAL WATER SUPPLY PROJECT - supply of pipes fittings, pressure filters and spares for installation at Milk River(Clarendon), Shettlewood (Hanover), Hope Bay and St. Margaret's Bay (Portland), and Christiana/Spalding (Manchester).	Gazzina Trading	Goods	264,434,129.49	Agreement signed. Project to commence January 2006.
19	National Water Commission	28.07.05	RURAL WATER SUPPLY PROJECT - procurement of Compact Water Treatment Plant Lot 2 for Christiana/Spalding, Manchester.	Farmex Technologies	Goods	56,157,598.00	Agreement signed. Project to commence January 2006.

**NCC-ENDORSED MINISTRIES CONTRACTS 2005**

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE J\$ (Unless Otherwise Stated)	COMMENTS
20	National Water Commission	28.07.05	RURAL WATER SUPPLY PROJECT. Supply of pumps, electrical equipment and spare parts for Hope Bay, St. Margaret's Bay (Portland), Shettlewood (Hanover), Christiana/Spalding (Manchester), and Milk River (Clarendon).	Farmex Technologies	Goods	25,756,272.00	Agreement signed. Project to commence January 2006.
21	National Water Commission	28.07.05	Supply of tyres for NWC's fleet of motor vehicles for 2005 for one year.	Jamaica Industrial Equipment Ltd.	Goods	21,333,233.70	Agreement signed. Project to commence January 2006.

**Ministry of Water & Housing**

22	National Water Commission	28.07.05	Supply and installation of bill inserting machine along with the appropriate peripherals at 4 Marescaux Road, Kingston 5.	Business Management Ltd.	Goods	US\$252,096.65	Status was not determined at the time of preparing this report.
23	National Water Commission	28.07.05	Procurement of laboratory equipment and other pharmaceutical supplies NWC's complex at Marescaux Road.	Industrial & Technical Supplies (Jamaica) Ltd.	Goods	US\$76,215.35	Status was not determined at the time of preparing this report.
24	National Water Commission	29.07.05	Supply of inbound and outbound call management Services for NWC.	Touch Point International Centres	Services	25,794,328.00	Status was not determined at the time of preparing this report.
25	National Water Commission	04.08.05	Annual supply of liquid chlorine.	Jones Chemical Inc.	Goods	US\$ 992,500.00	Status was not determined at the time of preparing this report.

## **NCC-ENDORSED MINISTRIES CONTRACTS 2005**

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE J\$ (Unless Otherwise Stated)	COMMENTS
26	National Water Commission	18.08.05	Complete pipe laying, construct manholes for drainage at North Side Plaza complex to Old Hope Road trunk sewer.	D. Bisasor & Associates Ltd.	Works	5,148,816.00	Substantially complete as of December 8, 2005.
27	National Water Commission	25.08.05	Lease and maintenance of multi-function copiers for NWC's offices islandwide.	Advanced Integrated Systems	Services	US\$260,830.00	Status was not determined at the time of preparing this report.

### **Ministry of Water & Housing**

28	National Water Commission	15.09.05	Rural water supply upgrading and refurbishing of existing scheme pipeline and equipment at Hope Bay/St. Margaret's Bay.	M & M Jamaica Ltd.	Works	102,044,595.91	Substantially complete as of December 8, 2005.
29	National Water Commission	15.09.05	Rural water supply upgrading and refurbishing of existing scheme pipeline and equipment at Milk River.	M & M Jamaica Ltd.	Works	82,533,735.31	Contract awarded. Commencement is scheduled for startup in January 2006
30	National Water Commission	15.09.05	Rural water supply upgrading and refurbishing of existing scheme pipeline and equipment at Shettlewood.	M & M Jamaica Ltd.	Works	125,306,116.10	Contract awarded. Commencement is scheduled for startup in January 2006
31	National Irrigation Commission Ltd.	21.09.05	Supply and installation of pumping equipment and the rehabilitation of five wells at Hounslow, Beacon and Little Park, St. Elizabeth.	Jamaica Wells & Services Ltd.	Works	102,317,775.86	Contract awarded. Commencement is scheduled for startup in January 2006

**NCC-ENDORSED MINISTRIES CONTRACTS 2005**

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE J\$ (Unless Otherwise Stated)	COMMENTS
32	National Water Commission	27.09.05	Rural water supply upgrading and refurbishing of existing scheme pipeline and equipment at Christiana/ Spaldings, Manchester.	M & M Jamaica Ltd.	Works	165,315,967.00	Contract signed December 13, 2005.
33	National Water Commission	29.09.05	Provision of Group Health Insurance.	Life of Jamaica Ltd.	Services	166,502,482.00	Status was not determined at the time of preparing this report.

**Ministry of Water & Housing**

34	National Water Commission	29.09.05	Provision of Group Life & Personal Accident Insurance.	Progressive Insurance Brokers	Services	10,363,473.00	Status was not determined at the time of preparing this report.
35	Ministry of Water & Housing - Land Administration Unit	20.10.05	Subdivision surveys of 1248 lots for Phase 2, Seaview Gardens, St. Andrew.	Donovan Simpson & Associates	Services	6,715,200.00	Status was not determined at the time of preparing this report.
36	National Housing Development Corporation Ltd.	20.10.05	LUANA Drainage Works – Construction of outlets from existing sewerage treatment plant, and surface water drainage system, St. Elizabeth.	D.R. Foote Construction Co. Ltd.	Works	11,210,467.77	Status was not determined at the time of preparing this report.
37	National Water Commission	09.11.05	Procurement of aluminium sulphate for NWC 2005.	Industrial Chemical Co Jamaica Ltd.	Goods	18,865,450.00	Status was not determined at the time of preparing this report.
38	National Housing Development Corporation Ltd.	21.12.05	Earthworks and the construction of roadways and drainage system at Hague, Cave Island, Trellawny.	Build-rite Construction Co. Ltd.	Works	20,579,350.00	Status was not determined at the time of preparing this report.

## **NCC-ENDORSED MINISTRIES CONTRACTS 2005**

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE J\$ (Unless Otherwise Stated)	COMMENTS
1	Public Sector Reform Unit	17.02.05	Procurement of services for the transformation of the Ministry of National Security, Immigration, Passport, and Citizenship Divisions to Performance Based Institutions.	ATOS Consulting Ltd.	Services	US\$694,935.00	Status was not determined at the time of preparing this report.
2	Jamaica Bauxite Mining Ltd..	23.03.05	JBML insurance placement for property and liability risk portfolio 2005-2006/2007-2008, 36-43 Trafalgar Rd.	Fraser, Fontaine & Kong Ltd.	Services	6,368,302.00	Status was not determined at the time of preparing this report.
3	Cabinet Office	14.04.05	Consultancy for Strategic Modernization of Jamaica Fire Brigade.	P.A. Consulting Group	Services	US\$151,440.00	Status was not determined at the time of preparing this report.
4	Public Sector Reform Unit	11.08.05	Procurement of books for the enhanced summer Literacy Programme.	Bryan's Bookstores Ltd.	Goods	2,922,200.00	Status was not determined at the time of preparing this report.
5	Public Sector Reform Unit	11.08.05	Procurement of books for the enhanced summer Literacy Programme.	Book Merchant Ltd.	Goods	US\$90,605.00	Status was not determined at the time of preparing this report.
6	Public Sector Reform Unit	18.08.05	To provide support to the Jamaica Constabulary Force component of the Corporate Strategy 2005-2006.	ATOS Consulting Ltd.	Services	UK£600,000.00	Status was not determined at the time of preparing this report.

### **Office of the Cabinet**

1	Public Sector Reform Unit	17.02.05	Procurement of services for the transformation of the Ministry of National Security, Immigration, Passport, and Citizenship Divisions to Performance Based Institutions.	ATOS Consulting Ltd.	Services	US\$694,935.00	Status was not determined at the time of preparing this report.
2	Jamaica Bauxite Mining Ltd..	23.03.05	JBML insurance placement for property and liability risk portfolio 2005-2006/2007-2008, 36-43 Trafalgar Rd.	Fraser, Fontaine & Kong Ltd.	Services	6,368,302.00	Status was not determined at the time of preparing this report.
3	Cabinet Office	14.04.05	Consultancy for Strategic Modernization of Jamaica Fire Brigade.	P.A. Consulting Group	Services	US\$151,440.00	Status was not determined at the time of preparing this report.
4	Public Sector Reform Unit	11.08.05	Procurement of books for the enhanced summer Literacy Programme.	Bryan's Bookstores Ltd.	Goods	2,922,200.00	Status was not determined at the time of preparing this report.
5	Public Sector Reform Unit	11.08.05	Procurement of books for the enhanced summer Literacy Programme.	Book Merchant Ltd.	Goods	US\$90,605.00	Status was not determined at the time of preparing this report.
6	Public Sector Reform Unit	18.08.05	To provide support to the Jamaica Constabulary Force component of the Corporate Strategy 2005-2006.	ATOS Consulting Ltd.	Services	UK£600,000.00	Status was not determined at the time of preparing this report.

**NCC-ENDORSED MINISTRIES CONTRACTS 2005**

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE J\$ (Unless Otherwise Stated)	COMMENTS
7	Public Sector Reform Unit	23.11.05	Modernization of the Ministry of Education, Youth & Culture.	P.A. Consulting Group	Services	US\$500,000.00	Status was not determined at the time of preparing this report.
8	Public Sector Reform Unit	23.11.05	Strategic Review of the Cabinet Office.	ATOS Consulting Ltd.	Services	US\$382,895.00	Status was not determined at the time of preparing this report.

**Office of the Cabinet**

7	Public Sector Reform Unit	23.11.05	Modernization of the Ministry of Education, Youth & Culture.	P.A. Consulting Group	Services	US\$500,000.00	Status was not determined at the time of preparing this report.
8	Public Sector Reform Unit	23.11.05	Strategic Review of the Cabinet Office.	ATOS Consulting Ltd.	Services	US\$382,895.00	Status was not determined at the time of preparing this report.

**Office of the Prime Minister**

1	Urban Development Corporation	12.01.05	Redevelopment of Two Sisters Cave, Hellshire.	B.W. Thompson & Assoc. Ltd.	Works	9,391,179.00	Status was not determined at the time of preparing this report.
2	Jamaica Defence Force	14.01.05	Supply and install kitchen equipment in JDF cookhouse at Up Park Camp.	Kingston Industrial Agencies	Goods	US\$281,402.00	Status was not determined at the time of preparing this report.
3	Urban Development Corporation	20.01.05	Supply and install video surveillance system at Dunn's River Park, Green Grotto Caves and Ocho Rios Bay Beach, St. Ann.	Jamaica Microfilm Inc Co Ltd.	Goods	8,923,332.00	Status was not determined at the time of preparing this report.

**Office of the Prime Minister**

**NCC-ENDORSED MINISTRIES CONTRACTS 2005**

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE J\$ (Unless Otherwise Stated)	COMMENTS
4	Urban Development Corporation	16.03.05	Supply and installation of booster pumps, motor control centre steel water tank and associated work including construction & commissioning of lift station in Lilliput, St. James.	Bacchus Engineering Ltd.	Works	15,791,385.10	Status was not determined at the time of preparing this report.
5	Jamaica Defence Force	05.05.05	Infrastructure upgrade for A/C Heating & Ventilation - UP PARK CAMP, KINGSTON.	Kingston Industrial Agencies	Works	4,777,909.00	Status was not determined at the time of preparing this report.
6	National Housing Trust	11.05.05	Civil work for oxidation ditch type sewage treatment plant Twickenham Park, Spanish Town, St. Catherine.	H.D.B Construction Co. Ltd.	Works	63,781,870.51	Status was not determined at the time of preparing this report.
7	National Housing Trust	08.06.05	Alteration to office to include dry wall partitions, accessories and finishes to the Head Office at Park Boulevard.	MLO Services Ltd.	Works	19,400,000.00	Status was not determined at the time of preparing this report.
8	National Housing Trust	15.06.05	Alteration to office include dry wall partitions, accessories and finishes to the Union St. Mo Bay Branch Office in St. James.	MLO Services Ltd.	Works	45,191,371.00	Status was not determined at the time of preparing this report.
9	National Housing Trust	15.06.05	Procure and install water supply pumps and standby generator at Monymusk in Hayes, Clarendon.	Champion Industrial Equipment	Goods	6,039,496.00	Status was not determined at the time of preparing this report.

**Office of the Prime Minister**

## **NCC-ENDORSED MINISTRIES CONTRACTS 2005**

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE J\$ (Unless Otherwise Stated)	COMMENTS
10	Creative Production & Training Centre Office of the Prime Minister	16.06.05	Industrial cleaning and testing of video electronic equipment at the fire damaged building - Creative Production & Training Centre - Caenwood Centre, Arnold Road.	BMS-CAT	Services	US\$30,968.63	Status was not determined at the time of preparing this report.
11	National Housing Trust	20.07.05	Construction of a two-storey office building, and associated works, for NHT Branch Office at Twickenham Park, St. Catherine.	TANK-WELD Construction Ltd.	Works	119,167,000.00	Status was not determined at the time of preparing this report.
12	Urban Development Corporation	11.08.05	Upgrading of four elevators at the Office Centre Building, Block 4, Ocean Blvd. Kingston.	Comfortair Engineering Ltd.	Works	20,477,723.56	Status was not determined at the time of preparing this report.
13	National Housing Trust	15.09.05	Renovation of NHT Branch Office -- electrical works at Union Street in Montego Bay, St. James.	Synergy Engineering Ltd.	Works	13,358,894.71	Status was not determined at the time of preparing this report.
14	National Housing Trust	15.09.05	Renovation of NHT Branch Office -- heating, ventilation, and air-conditioning at Union Street in Montego Bay, St. James.	CAC 2000 Ltd.	Works	11,879,014.62	Status was not determined at the time of preparing this report.
15	Creative Production & Training Centre	29.09.05	Supply equipment for the renovation of TV Studio and Control Room at CPTC, Arnold Road, Kingston.	Broadcasting International Group	Goods	US\$741,544.00	Status was not determined at the time of preparing this report.
<b>Office of the Prime Minister</b>							
16	Urban Development Corporation	20.10.05	Development of Hellshire Park Estate Lot "C": Infrastructure works, design and construction of 165 two-bedroom units.	West Indies Home Contractor Ltd.	Works	480,813,856.12	Status was not determined at the time of preparing this report.

**NCC-ENDORSED MINISTRIES CONTRACTS 2005**

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE J\$ (Unless Otherwise Stated)	COMMENTS
17	National Housing Trust)	26.10.05	Supply and install liners in sewage treatment pond at Frome Sugar Housing Project, Westmoreland.	D.R. Foote Construction Co. Ltd.	Works	16,642,700.00	Status was not determined at the time of preparing this report.
18	National Housing Trust	16.11.05	Supply and install a/c and exhaust equipment at NHT Twickenham Park Branch Office, St. Catherine.	Synergy Engineering Ltd.	Works	8,930,701.97	Status was not determined at the time of preparing this report.
19	National Housing Trust	16.11.05	Undertake the electrical installation at NHT Twickenham Park Branch Office, St. Catherine.	KSA Engineering Consultants Ltd.	Works	7,547,757.59	Status was not determined at the time of preparing this report.
20	National Housing Trust	16.11.05	Inner City Housing Project -- Infrastructure electrical installation to Block J at Denham Town.	Arima Engineering Co. Ltd.	Works	16,576,122.64	Status was not determined at the time of preparing this report.
21	National Housing Trust	23.11.05	Construct lift station and associated works at Frome Sugar Housing Project, Westmoreland.	D R Foote Construction Ltd.	Works	8,872,965.00	Status was not determined at the time of preparing this report.

**Office of the Prime Minister**

22	Jamaica Cricket 2007 Ltd.	14.12.05	Supply and install modular scoreboard, data analysis software, time management and vendor support services at Sabina Park Cricket Stadium, Kingston.	Stella Vista South Africa (Pty) Ltd.	Services	US \$1,253,840.00	Status was not determined at the time of preparing this report.
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**NCC-ENDORSED MINISTRIES CONTRACTS 2005**

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE J\$ (Unless Otherwise Stated)	COMMENTS
23	National Housing Trust	21.12.05	Upgrading mechanical, electrical and civil works at the Sewage Treatment Plant in Red Hills Pen Housing Development, Morant Bay, St. Thomas	Nubian Construction (Engineering) Ltd.	Works	9,378,180.30	Status was not determined at the time of preparing this report.
24	Urban Development Corporation	21.12.05	Design and install one 150,000-gallon water tank, including the foundation, inlet, outlet, and overflow pipe, connect to existing tank at Lilliput in St. James.	TANK-WELD LTD.	Works	9,779,814.00	Status was not determined at the time of preparing this report.

## CONSTRUCTION CONTRACTS MONITORED IN 2005

#	Project	Agency	Contractor	Contract Sum/ (Engineer's Estimate) J\$ Millions	Action To Date
1	Construction of random rubble retaining wall, and the reconstruction of a section of roadway CDB/2004/12/14 in St. Thomas.	NWA	Build Rite Construction	7.10	Monitoring.
2	Investigation - Sandals Whitehouse.	UDC	Main Contractor - Ashstrom Building Systems	US\$73.7 Contract is estimated to complete at US \$110	Investigation is in progress.
3	CDB/Flood Damaged Roads Programme. Swift River, Portland.	NWA	Construction Solutions	12.73	Monitoring.
4	CDB/Flood Damaged Roads Programme. Construction of 2# Bunds, Swift River, Portland.	NWA	Construction Solutions	18.57	Monitoring complete.
5	The construction of approaches to the Comfort Hall Bridge, Manchester.	NWA	Get information to start file	13.14	Monitoring will continue in 2006.
6	CDB Programme, road rehabilitation for Church Hill Corner to Moore Park, Portland.	NWA	Build Rite Construction	10.57	Monitoring will continue in 2006.
7	Road Rehabilitation, Windsor Castle to Lambkin Hill, St. Mary.	NWA	Dwight's Construction Ltd.	50.96	Monitoring will continue in 2006.
8	Parish Infrastructure Development Programme. PIDP/04/65-67, Beacon Hill Road, St. Thomas.	MLGCD&S	RonHam & Associates	7.90	Monitoring.
9	Hurricane Ivan Project: Sandy Gully, Gore Close -- Repair of Gully Wall, St. Andrew.	NWA	Chin's Construction Ltd.	2.72	Monitoring.
10	Hurricane Ivan Project: May Pen to Sour Sop Turn, Danks, Clarendon. Retaining wall and road repairs.	NWA	Sealand Electrical & Sales Ltd.	5.58	Monitored.

## CONSTRUCTION CONTRACTS MONITORED IN 2005

#	Project	Agency	Contractor	Contract Sum/ (Engineer's Estimate) J\$ Millions	Action To Date
11	CDB, Flood Damaged Roads Rehabilitation Programme. Norbrook to Woodford, St. Andrew.	NWA	RonHam & Associates	8.68	Monitoring. Contract terminated.
12	CDB, Flood Damaged Roads Rehabilitation Programme. Woodstock to New Market.	NWA	Surrey Paving	102.00	Monitored.
13	IDB-ERF 108 River Training Sections 4, 5, 6 and 7. Chalky River, St. Andrew.	NWA	Sean D. Construction		Monitored.
14	Bog Walk to Sligoville (Retaining Wall).	NWA	Beecher Construction	5.20	Monitored.
15	Flood Rehabilitation Roads Programme for Coopers Hill, Portland.	NWA	Surrey Paving		Monitoring.
16	CDB Flood Damaged Roads Rehabilitation Programme, Freetown to Ashley, Clarendon.	NWA	BF Pavements	24.14	Monitoring, will continue in 2006.
17	IP Telephony system.	PAJ	Innovative Corporate Solutions	15.69	Monitoring/To be submitted to Cabinet.
18	PIDP/04/65, Somerset and Village Roads, St. Thomas.	MLGCD&S	Seematt Construction Co. Ltd.	13.23	Contract being monitored.
19	CDB Land Settlement, Davis Road and Wain Fording.	NWA	Alcar Construction	9.62	Contract being monitored.
20	Road Rehabilitation: St. Margaret's Bay to Rock Hall, Portland.	NWA	Alcar Construction	39.90	Contract being monitored.
21	Hurricane Ivan Urgent Road Repairs. St. Andrew.	NWA	Sean D Construction	7.01	Contract being monitored.
22	Lakes Pen -- Independence City. Grange Lane. CDB Flood Damaged Roads.	NWA	Alcar Construction Ltd.	60.08	Contract being monitored.
23	IDB-ERF 115. Repairs to Gully Wall at Trade Centre, Sandy Gully, St. Andrew.	NWA	Chin's Construction	4.53	Contract being monitored.

## CONSTRUCTION CONTRACTS MONITORED IN 2005

#	Project	Agency	Contractor	Contract Sum/ (Engineer's Estimate) J\$ Millions	Action To Date
24	Road rehabilitation, Roselle, Seaforth, Catholic Lane, St. Thomas	MLGCD&S	Asphalting specialist	14.08	Contract being monitored.
25	Mabey and Johnson Priority Bridge Programme, Queensborough, St. Andrew.	NWA	no selection as yet	34.85	Monitoring pre-contract activities.
26	IDB ERF 107. River Training. Sections 1, 2 and 3 at Chalky River, Nine miles, St. Andrew	NWA	Sean D Construction	7.01	Monitoring
27	Mabey and Johnson Bridge Programme, Kings Valley, Westmoreland	NWA	Not yet selected	22.00	Will be monitoring once work commences.
28	IDB, Jacks Hill Road and Sunset Avenue retaining wall	NWA	Alcar Construction	11.00	Contract monitored.
29	IDB, Hurricane Ivan works, Sandy Gully, behind Mega Mart -- repair to gully wall	NWA	Hydav Construction	3.55	Contract monitored.
30	IDB ERF repairs to gully wall at Sandy Gully to Liguanea Preparatory School, St. Andrew	NWA	Dwight's Construction Ltd.		Contract monitored.
31	Mineral Heights Housing Development -- Phase II Clarendon, completion of Sewage Treatment Plant	NWC	M&M Jamaica Ltd.	12.50	Contract monitored.
32	Green Grotto Caves Upgrading Works	UDC	S.C. Cox & Brothers Ltd.	48.00	Contract monitored.
33	Redevelopment of Two Sisters Cave, Hellshire	UDC	B.W. Thompson & Associates	9.39	Contract monitored.
34	Lilliput Relift Pumping Station	UDC	Bacchus Engineering Works Ltd.	15.80	Contract monitored.
35	White Horses/Botany Bay/Phamphret Water Supply	Ministry of Water & Housing/CECL	Bacchus Engineering Works Ltd.	212.10	Contract monitored.
36	Cotterwood Water Supply -- Build, Operate and Transfer contract	Ministry of Water & Housing/CECL	Bacchus Engineering Works Ltd.	147.71	Contract monitored.

## CONSTRUCTION CONTRACTS MONITORED IN 2005

#	Project	Agency	Contractor	Contract Sum/ (Engineer's Estimate) J\$ Millions	Action To Date
37	Frome Technical High	UDC/Ministry of Education, Youth & Culture	WIHCON Infrastructure Ltd.	271.60	Contract monitored.
38	Holland High	UDC/Ministry of Education, Youth & Culture	WIHCON Infrastructure Ltd.	217.60	Contract monitored.
39	Spot Valley High	UDC/Ministry of Education, Youth & Culture	WIHCON Infrastructure Ltd.	217.60	Contract monitored.
40	Hopewell High	UDC/Ministry of Education, Youth & Culture	WIHCON Infrastructure Ltd.	217.60	Contract monitored.
41	Orange Bay High	UDC/Ministry of Education, Youth & Culture	WIHCON Infrastructure Ltd.	217.60	Contract monitored.
42	Success Primary	UDC/Ministry of Education, Youth & Culture	WIHCON Infrastructure Ltd.	128.00	Contract monitored.
43	Hague Primary	UDC/Ministry of Education, Youth & Culture	WIHCON Infrastructure Ltd.	128.00	Contract monitored.
44	Hague Basic	UDC/Ministry of Education, Youth & Culture	WIHCON Infrastructure Ltd.	44.40	Contract monitored.
45	Lucea Basic	UDC/Ministry of Education, Youth & Culture	WIHCON Infrastructure Ltd.	44.40	Contract monitored.

## CONSTRUCTION CONTRACTS MONITORED IN 2005

#	Project	Agency	Contractor	Contract Sum/ (Engineer's Estimate) J\$ Millions	Action To Date
46	Hopewell Basic	UDC/Ministry of Education, Youth & Culture	WIHCON Infrastructure Ltd.	44.40	Contract monitored.
47	Providience Basic	UDC/Ministry of Education, Youth & Culture	WIHCON Infrastructure Ltd.	44.40	Contract monitored.
48	The Maintenance/Dredging of Hunts Bay Gully Phase 1 -- Cleaning of Sandy Gully	UDC/Transport & Works	WIHCON Infrastructure Ltd.	84.10	Contract monitored.
49	The Maintenance/Dredging of Hunts Bay Estuary Phase 2 -- Dredging of Hunts Bay, Sandy Gully, and Rio Cobre Estuary	UDC/Transport & Works	WIHCON Infrastructure Ltd.	1,691.00	Contract monitored.
50	Dunn's River Water Treatment and Distribution System	UDC	W.G. Northover & Associates Ltd.	14.90	Contract monitored.
51	Upgrading of Dunn's River Electrical and Telephone System	UDC	Donald's Engineering Ltd.	9.99	Contract monitored.
52	Upgrade of the Oceana Fire Alarm and Detection System	UDC	National Safety Ltd.	23.00	Contract monitored.
53	Santa Cruz Water Supply Phase 1 -- Contract PT1E	NWC	Frederick Rodrigues & Associates	5.82	Contract monitored.
54	Santa Cruz Water Supply Phase 1 -- Contract PT1W	NWC	Lloyd Bryan Construction	7.81	Contract monitored.
55	Privatization of Caymanas Track Limited Horseracing Facility	NIBJ	Awaiting Cabinet decision	N/A	Contract monitored.
56	Rehabilitation Work to Black River Truss Bridge	NWA	Kingston Industrial Construction Ltd.	17.00	Contract monitored.

## CONSTRUCTION CONTRACTS MONITORED IN 2005

#	Project	Agency	Contractor	Contract Sum/ (Engineer's Estimate) J\$ Millions	Action To Date
57	Rehabilitation of existing building and construction of new toilet block at Weise Road Basic school, St Andrew	JSIF	Garan-Tee Construction Co. Ltd.	7.90	Contract monitored.
58	Electrical installation works for the Proposed Youth Centre Motego Bay	Ministry of Education, Youth & Culture	Caribbean Electrical Co. Ltd.	4.95	Contract monitored.
59	Mt. Ogle Basic School -- Expansion and Renovation	CHASE Fund	Terracon Engineers Limited	9.10	Contract monitored.
60	Reservoir for Belle Aire, St. Ann	Office of the PM/NHT	Tank-Weld Metals Ltd.	1.11	Contract monitored.
61	Shortwood Early Childhood Institute	Ministry of Education, Youth & Culture	B & H Structures Limited	48.79	Contract monitored.
62	Retrofit and the Electrification of Five Shore Cranes	Port Authority of Jamaica	J. H. Dunstan & Assoc.	8.89	Contract monitored.
63	Billing and Collection System at Kingston Container Terminal.		Adjoined Consulting Ltd.& Cosmos NV		
64	Fire Suppression System	NHT	Fire Safety & Mechanical Services Ltd.	3.30	
65	Upgrading of Elevators at Block 4, 12 Ocean Boulevard, Kingston	UDC			
66	Supply Drip Irrigation System -- Clarendon and St. Catherine	Sugar Industry Research Institute	Jamaica Drip Irrigation Ltd.	3.90	Completed.
67	Middle Quarters All-Age School Expansion and Upgrading	JSIF	Howard Construction Co. Ltd.	14.77	Post contract activities to commence.
68	Hounslow Irrigation Rehabilitation Project	National Irrigation Commission	M & M Jamaica Ltd.	41.04	Project being monitored.
69	Beacon/Little Park/Pedro Plain Irrigation Project	National Irrigation Commission	M&M Jamaica Ltd.	53.53	Project being monitored.

## CONSTRUCTION CONTRACTS MONITORED IN 2005

#	Project	Agency	Contractor	Contract Sum/ (Engineer's Estimate) J\$ Millions	Action To Date
70	Seven Rivers Irrigation Project	National Irrigation Commission	Y.P. Seaton & Associates Ltd.	23.79	Project being monitored.
71	Mango Valley, Huddersfield, Fellowship Hall Water Supply	Carib. Engineering Corp. Ltd.	Beaverdam Construction Co. Ltd.	23.59	Project being monitored.
72	Mango Valley Water Supply -- Bolted Steel Tank	Carib. Engineering Corp. Ltd.	Florida Aquastore	16.66	Project being monitored.
73	Kingston Metropolitan Area Water Supply, Consulting Services	National Water Commission	Nippon Kogi & Montgomery	856.40	Project being monitored.
74	Half-Way-Tree Transportation Centre	Ministry Transport & Works	Transurb Technirail	3,921.64	Pre-Contract Report to be prepared.
75	North Western Parish Water Supply Project	National Water Commission	Sogea-Satom	2,214.73	Pre-Contract Report to be prepared.
76	Shettlewood Water Supply Scheme	National Water Commission	M&M Jamaica Ltd.	125.31	Pre-Contract Report to be prepared.
77	Milk River Water Supply Scheme	National Water Commission	M & M Jamaica Ltd.	82.53	Pre-Contract Report to be prepared.
78	Hope Bay Water Supply Scheme	National Water Commission	M&M Jamaica Ltd.	102.04	Pre-Contract Report to be prepared.
79	Supply and installation of pumping equipment/ rehabilitation of wells	National Irrigation Commission	Jamaica Wells & Services Ltd.	96.99	Pre-Contract Report to be prepared.
80	Manchester Parish Council Building	MLGCD&S	M & M Jamaica Ltd.	33.30	Project completed.
81	Parochial Road Rehabilitation Westmoreland, PIDP/03/53	MLGCD&S	Y.P. Seaton & Associates	7.04	Project being monitored.
82	Parochial Road Rehabilitation Westmoreland, PIDP/03/55	MLGCD&S	Y.P. Seaton & Associates	15.15	Project being monitored.

## CONSTRUCTION CONTRACTS MONITORED IN 2005

#	Project	Agency	Contractor	Contract Sum/ (Engineer's Estimate) J\$ Millions	Action To Date
83	Rehabilitation to Airhouse to Crooks, Bottom-Breadnut, Walk-Berkshire roads EUS/03/19, St Elizabeth	MLGCD&S	Seemat Construction Co. Ltd. & V.O & J Heavy Equipment	13.60	Project completed.
84	Rehabilitation to Roads EUS/03/20, St Elizabeth	MLGCD&S	Seemat Construction Co. Ltd. & V.O & J Heavy Equipment	5.58	Project completed.
85	Rehabilitation to Parochial and RADA roads EUS/03/18, Clarendon	MLGCD&S	Y P. Seaton	32.07	Some projects under the programme are being monitored.
86	Rehabilitation of Rodney and Shantimy roads, PIDP/04/69, Portland	MLGCD&S	Asphalting Specialist	13.92	Project being monitored.
87	Rehabilitation to Stanton, Harcourt roads Belle Castle road - Benjamin Hill Harcourt PIDP/04/68	MLGCD&S	Asphalting Specialist	18.53	Project being monitored.
88	Construction of concrete building at Lower Parade St for Falmouth Fire Station	MLGCD&S	Tank-Weld Ltd.	83.74	Project being monitored.
89	Rehabilitation to roads Bonny Gate to Crescent (St Mary)	MLGCD&S	B. F. Pavement & Construction Co	15.93	Project being monitored.
90	Rehabilitation: Mumble - Toms Hope Road and Tramway to Sandy River roads Portland	MLGCD&S	Patrick E Thompson	11.31	Project being monitored.
91	Road Rehabilitation: Beecher Town to Milford via Parry Town	NWA	Quality Engineering and Construction Services	41.20	Project being monitored.
92	Road Rehabilitation: Albert Town Troy -- Ultra Spring, Trelawny	NWA	Asphalting Specialist	1.96	Project being monitored.
93	Road Rehabilitation: Albert Town --Troy, Trelawny	NWA	Asphalting Specialist	21.12	Project being monitored.
94	Rehabilitation of Flood Damaged Roads, Darliston -- New Market, Westmorland	NWA	General Paving Company Ltd.	26.56	Project being monitored.

## CONSTRUCTION CONTRACTS MONITORED IN 2005

#	Project	Agency	Contractor	Contract Sum/ (Engineer's Estimate) J\$ Millions	Action To Date
95	Construction of RR Wall: Riley -- Dias -- Glasgow/Kew -- Mosquito Cove (Hanover)	NWA	Sanjon Asphalting	4.20	Project being monitored.
96	Construction of RR Wall: Caines Shop -- Highgate Hall (Manchester)	NWA	Build Rite Construction	9.01	Project being monitored.
97	Construction of RR Wall: Mocho -- Arcadia/Vaughnsfield -- Niagara/Flamstead Gardens -- Mocho/Ocho -- Niagara (St James)	NWA	Sanjon Asphalting	41.89	Project being monitored.
98	Construction of RR Wall: Broadgate--Toms River/Aguulta Vale -- Broadgate (St Mary) Ridge/Planters to Sandy Ground Clarendon	NWA	Beecher's Construction	66.29	Project being monitored.
99	Construction of RR Wall: Bartons -- Ginger Ridge/Planters to Sandy Ground Clarendon	NWA	Alcar Construction	81.48	Project being monitored.
100	Construction of RR Wall: Wheelersfield -- Cedar Grove, St Thomas	NWA	Walker & Walker	3.99	Project being monitored.
101	Construct two standard classroom blocks and sanitary facilities at Masefield basic school Westmoreland	JSIF	Garan-Tee Construction	8.95	Project being monitored.
102	Cascade Primary -- Hurricane Ivan Repairs (Portland)	JSIF	Garan-Tee Construction	6.63	Project being monitored.
103	National Housing Trust Multi-Storey Car Park Park Boulevard	NHT	Cooper and Associates	222.47	Project being monitored.
104	Road Rehabilitation. PIDP/03/51	Ministry of Labour	Y.P. Seaton	17.30	Project being monitored.
105	Renovation/Alterations to Departure Concourse at the NMLA	Airport Authority	Cooper and Associates	161.50	Project being monitored.
106	Crane Restoration	Port Authority	East Coast Cranes & Electrical Contracting Inc.	4,675.65	Project being monitored.
107	Paving of North Terminal	Port Authority	Surrey Paving & Aggregates Ltd.	226.81	Project being monitored.

## CONSTRUCTION CONTRACTS MONITORED IN 2005

#	Project	Agency	Contractor	Contract Sum/ (Engineer's Estimate) J\$ Millions	Action To Date
108	Kingston Container Terminal – Admin Building Component for Car Park	Port Authority	Pavement and Structures	31.12	Project being monitored.
109	Cacoan All-Age School Refurbishing	JSIF	Gabe Designers & Contractors Ltd.	6.74	Project was monitored; however a pre-contract evaluation is to be done.
110	Unity Primary and Infant School Expansion	JSIF	Dilcon Construction Ltd.	8.09	Project was monitored; however, a pre-contract evaluation is to be done.
111	Renovations to Brown's Town Market	MLGCD&S	W.A. Reid Construction Co. Ltd.	50.57	
112	Construct a 3 classroom block with kitchen and sanitary facilities, Galloway Basic School, Westmoreland	JSIF	Howard Construction Company	8.11	Contract being monitored.
113	Construction of the National Centre For Youth Development (Portland)	Ministry of Education, Youth & Culture	Eagle Construction Limited	6.62	Contract being monitored.
114	Rehab and expansion of Manchester Resource Centre in Mandeville	Ministry of Education, Youth & Culture	W.G Walters Construction Ltd.	8.86	Contract being monitored.
115	Construct a Two-storey 4 classroom block at Lacovia High School, St Elizabeth	Ministry of Education, Youth & Culture	W.G Walters Construction Ltd.	14.93	Contract being monitored.
116	Renovation and extension to the St. Jago High School, Spanish Town, St. Catherine	Ministry of Education, Youth & Culture	Matrix Engineering Works Ltd.	18.41	Contract being monitored.
117	Extension of the Port Antonio High School, Port Antonio, Portland	Ministry of Education, Youth & Culture	Alfrasure Structures and Roofing Ltd.	14.09	Contract being monitored.
118	Extension to the Charlemont High School, Charlemont, St. Catherine	Ministry of Education, Youth & Culture	W.G Walters Construction Ltd.	14.44	Contract being monitored.
119	Construction of the New Administrative Building, Piccadilly Road, Kingston, St. Andrew	Overseas Examination Office	McGregor & Levy Ltd.	120.00	Contract being monitored.

## CONSTRUCTION CONTRACTS MONITORED IN 2005

#	Project	Agency	Contractor	Contract Sum/ (Engineer's Estimate) J\$ Millions	Action To Date
120	Construction of a two-storey classroom block at Cross Keys High School, Manchester	Ministry of Education, Youth & Culture	W.G Walters Construction Ltd.	18.59	Pre-contract report to be done.
121	Construction of a two-storey classroom block at Iona High School, St. Mary	Ministry of Education, Youth & Culture	W.A. Reid Construction Company Ltd.	21.37	Pre-contract under review.
122	North Western Jamaica School Project (Construction of the Green Pond High School) Hanover	Ministry of Education, Youth & Culture/UDC	WIHCON Infrastructure Ltd.	217.61	Contract monitored.
123	North Western Jamaica School Project (Construction of the Green Pond Primary School)	Ministry of Education, Youth & Culture/UDC	WIHCON Infrastructure Ltd.	128.08	Contract monitored.
124	North Western Jamaica School Project (Construction of the Green Pond Basic School)	Ministry of Education, Youth & Culture/UDC	WIHCON Infrastructure Ltd.	44.38	Contract monitored.
125	Construction of Beechamville Library	Heart Trust/NTA (MoEY&C)	21st Century Building Services Ltd.	12.50	Contract monitored.
126	Kuwait Fund Road Rehabilitation Programme, Lot 4	National Works Agency	Asphaltic Concrete Enterprise Ltd.	317.50	Contract monitored.
127	Kuwait Fund Road Rehabilitation Programme, Lot 13	National Works Agency	Surrey Paving and Aggregate	200.43	Contract monitored.
128	Construction Plantain Garden River Bridge, St. Thomas	National Works Agency	B & H Structures	27.16	Contract being monitored.
129	Construction of approach road to the Plantain Garden River Bridge, St. Thomas	National Works Agency	Alcar Construction & Haulage Company	14.99	Contract being monitored.
130	Construction of the Serge Island Bridge, St. Thomas	National Works Agency	V.O. Watson and O'Neil & Associates Ltd.	11.56	Contract being monitored.
131	Construction of Banbury Bridge, Linstead, St. Catherine	National Works Agency	B & H Structures	32.41	Contract being monitored.

## CONSTRUCTION CONTRACTS MONITORED IN 2005

#	Project	Agency	Contractor	Contract Sum/ (Engineer's Estimate) J\$ Millions	Action To Date
132	Northern Coastal Highway Improvement Project -- Segment 2	National Works Agency/Ministry of Transport and Works	Jose Catrellone Construcciones Civiles S.A.	3,775.60	Contract being monitored.
133	Construction of Hog Hole Bridge	National Works Agency	Kingston Industrial Construction Limited	13.51	Pre contract under review.
134	OPEC Kuwait Fund Package, Road Rehabilitation - 2B, Lots 26, 19, 25	National Works Agency	Lagan/Surrey J.V.	235.97	Contract monitored/Revised contract value: \$356.73M.
135	Construction of May Pen Police Station, May Pen, Clarendon	National Works Agency	HDB Construction Limited	58.06	Contract monitored.
136	Construction of new Cargo Building , NMIA	Airport Authority	HDB Construction Limited	191.23	Contract monitored.
137	Convalescent Home Black River, St. Elizabeth	Ministry of National Security	Garan-Tee Construction	23.27	Contract monitored.
138	Construction of Stettin Methodist Basic School	Jamaica Social Investment Fund	Cornwall Development & Engineering Ltd.	5.83	Contract monitored.
139	Construction of Wire Fence Basic School, Trelawny	Jamaica Social Investment Fund	W.A. Reid Construction	6.78	Contract monitored.
140	Construction of New Roads Basic School, Westmoreland	Jamaica Social Investment Fund	W.A. Reid Construction	6.45	Contract monitored.
141	Construction of Joyland Basic School	Jamaica Social Investment Fund	Garan-Tee Construction Co.	4.15	Contract monitored.
142	Investigation National Solid Waste Management Authority procurement process	N/A	N/A	N/A	Investigation of breaches in GOJ Procurement Procedures.
143	Refurbishing of Lucea Police and Courthouse, Lucea, Hanover	Ministry of Justice	Bernard Construction	6.70	Contract monitored.
144	Construction of the Falmouth Police Station, Falmouth, Trelawny	Ministry of National Security	Ashtron Building System	140.00	Contract monitored.

## CONSTRUCTION CONTRACTS MONITORED IN 2005

#	Project	Agency	Contractor	Contract Sum/ (Engineer's Estimate) J\$ Millions	Action To Date
145	Epping Forrest All Age School, St. Elizabeth	Jamaica Social Investment Fund	W.A Reid	11.33	Contract monitored
146	Ballards Valley Primary School St. Elizabeth	Jamaica Social Investment Fund	Howard Construction Co. Ltd.	6.44	Contract monitored.
147	New Roads All-Age-School, Westmoreland	Jamaica Social Investment Fund	D. Bisasor & Associates Ltd.	11.51	
148	Construction JDF Barracks	Jamaica Defence Force	Ashtrom Building Systems	140.00	Contract monitored.
149	Bromley Basic School, Hanover	Jamaica Social Investment Fund	W.A. Reid Construction	6.08	Contract monitored.
150	M&M Hatcheries: Construction of Export Facility	Ministry of Agriculture ASSP	Cormwall Development Agencies	9.53	Monitoring and collecting data, site visits continue.
151	Construction of Sealapia Farm Packaging House	Ministry of Agriculture	Cornwall Development Agencies	10.36	Monitoring and collecting data, site visits continue.
152	Renovation/Rehabilitation of the Muirton Boys' Home	Ministry of Health/ Child Development Agency	Artrrog Construction Company	5.08	Monitoring and collecting data, site visits continue.
153	Renovation and Extension to the Black River A & E Department	Ministry of Health/SRHA	W.G. Walters Construction Co. Ltd.	29.99	Monitoring and collecting data, site visits continue.
154	Hurricane Damage Repairs, Black River Hospital	Ministry of Health/SRHA	Patrick Sweetland	10.00	Monitoring and collecting data, site visits continue.
155	Lionel Town Hospital Hurricane Damage Repairs	Ministry of Health/SRHA	LC Housing and Extension Ltd.	8.61	Monitoring and collecting data, site visits continue.
156	Renovation of the Post Natal Unit, Mandeville Hospital	Ministry of Health/SRHA	Island Woods & Development Ltd.	5.09	Monitoring and collecting data, site visits continue.
157	Hurricane Damage Repairs, Percy Junior Hospital	Ministry of Health/ SRHA	Patrick Sweetland	6.83	Monitoring and collecting data, site visits continue.

## CONSTRUCTION CONTRACTS MONITORED IN 2005

#	Project	Agency	Contractor	Contract Sum/ (Engineer's Estimate) J\$ Millions	Action To Date
158	Power Wash: Cornwall Regional Hospital	Ministry of Health/WRHA	Danem Engineers Ltd.	1.89	Monitoring and collecting data, site visits continue.
159	Rehabilitation of the Maternity Ward, Noel Holmes Hospital	Ministry of Health/WRHA	Gabe Designers & Contractors Ltd.	6.71	Monitoring and collecting data, site visits continue.
160	Rehabilitation of Main Ward, B149 Falmouth Hospital	Ministry of Health/WRHA	ABS Construction Company	6.83	Monitoring and collecting data, site visits continue.
161	Expansion of the Male Ward, St. Ann's Bay Hospital	Ministry of Health/NERHA	B&H Structures Co. Ltd.	19.31	Monitoring and collecting data, site visits continue.
162	Port Maria Hospital Renovation, Phase II	Ministry of Health/NERHA	W.G. Walters Construction Co. Ltd.	2.47	Monitoring and collecting data, site visits continue.
163	Re-roofing of Male Ward and Laundry, Annotto Bay Hospital	Ministry of Health/NERHA	Garant-Tee Construction Company Ltd.	4.58	Monitoring and collecting data, site visits continue.
164	Water Works Infrastructure Works	National Housing Trust	D.R. Foote Construction Company Ltd.	21.04	Monitoring and collecting data, site visits continue.
165	Inner City Housing Project	NHT/NHDC	Ashtröm Building Systems	5,000.00	Monitoring and collecting data, site visits continue.
166	Green Pond Reservoirs Cornwall Courts, St. James	NHT	Kingston Industrial Construction Ltd.	28.22	Monitoring and collecting data, site visits continue.
167	Frome Sugar Housing Project	NHT	D R Foote Construction Company Ltd.	149.63	Monitoring and collecting data, site visits continue.
168	Renovation and alteration of Athletes' Residence, UTECH	University of Technology	Alpha Construction Company Ltd.	7.04	Monitoring and collecting data, site visits continue.
169	Addition to Administration Building, UTECH	University of Technology	Alpha Construction Company Ltd.	10.37	Monitoring and collecting data, site visits continue.
170	Northern Coastal Highway Improvement Project, Segment 3	Ministry of Transport and Works	E. Phil & Sons AS.	5,690.00	Monitoring and collecting data, site visits continue.

## CONSTRUCTION CONTRACTS MONITORED IN 2005

#	Project	Agency	Contractor	Contract Sum/ (Engineer's Estimate) J\$ Millions	Action To Date
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### Office of National Reconstruction (ONR) Hurricane Damage Repairs

1	Hurricane damage repairs of Cave Valley All-Age, Hanover	ONR	CDM		1.17 Project being monitored.
2	Church Hill Primary, Hanover	ONR	Centrac Construction		1.29 Project being monitored.
3	Cove Primary, Hanover	ONR	Caple C&N Construction		1.63 Project being monitored.
4	Mount Ward Primary, Hanover	ONR	Samleer Construction		0.53 Project being monitored.
5	St. Simon Primary, Hanover	ONR	Caple C&N Construction		1.67 Project being monitored.
6	Clifton All-Age, Hanover	ONR	Peat Building Repairs		1.96 Project being monitored.
7	Kendal Primary, Hanover	ONR	Samleer Construction		1.68 Project being monitored.
8	Lucea Primary, Hanover	ONR	CDM C		1.33 Project being monitored.
9	Winchester Primary	ONR/MOE	Astrong		0.39 Project being monitored.
10	Golden Grove Primary	ONR/MOE	Rebar Construction		0.80 Project being monitored.
11	Arcadia Primary	ONR/MOE	Lotus Construction		0.92 Project being monitored.
12	Pear Tree River Primary	ONR/MOE	B&H Structures		2.00 Project being monitored.
13	Wilmington Primary	ONR/MOE	Lotus Construction		1.21 Project being monitored.
14	Hazard Primary	ONR/MOE	B&H Structures		3.21 Project being monitored.
15	Crooked River All-Age	ONR/MOE	Sealand Electrical		2.63 Project being monitored.
16	Sanguinetti Primary	ONR/MOE	B&H Structures		2.54 Project being monitored.
17	Infrastructure Works at Portland Cottage, Rocky Point and Bourkefield	National Works Agency	ONR-FORCE ACCOUNT Contractor's estimates were over \$200.0M		200.00 Project being monitored.
18	Repairs to Anchovy High School, St James	ONR/MOE	Nivrac Construction Ltd.		5.13 Project being monitored.
19	Bouge Hill All-Age	ONR/MOE	Centrac Ltd.		1.90 Project being monitored.

## CONSTRUCTION CONTRACTS MONITORED IN 2005

#	Project	Agency	Contractor	Contract Sum/ (Engineer's Estimate) J\$ Millions	Action To Date
20	Cambridge High	ONR/MOE	Centrac Ltd.	0.79	Project being monitored.
21	Chetwood Memorial	ONR/MOE	Armex Construction Services	2.60	Project being monitored.
22	Cornwall College	ONR/MOE	Wesley Morgan and Ass.	2.45	Project being monitored.
23	Howard Cooke Primary	ONR/MOE	Sealand Electrical	3.48	Project being monitored.
24	Johns Hall All-Age	ONR/MOE	Centrac Ltd.	2.27	Project being monitored.
25	Maldon Primary	ONR/MOE	Modern Waterproofing	1.05	Project being monitored.
26	Bigwood Primary School	ONR/MOE	Reliance Construction Services	0.66	Project being monitored.
27	Mayfield All-Age School	ONR/MOE	Reliance Construction Services	1.49	Project being monitored.
28	Merrywood Primary School	ONR/MOE	Reliance Construction Services	0.95	Project being monitored.
29	Ballards Valley Primary School	ONR/MOE	Sealand Electrical	0.82	Project being monitored.
30	Goshen Primary School	ONR/MOE	Guarantee Construction	2.17	Project being monitored.
31	Lititz All-Age & Infant School	ONR/MOE	Bajad Ltd.	1.24	Project being monitored.
32	Grange Hill Primary School	ONR/MOE	Wamex Construction	1.30	Project being monitored.
33	Georges Plain Primary School	ONR/MOE	Caple C & N Construction	1.61	Project being monitored.
34	Townhead Primary	ONR/MOE	Lascare Fencing & Construction	1.89	Project being monitored.
35	Frome Technical High School	ONR/MOE	Caribbean Development & Management Ltd.	3.99	Project being monitored.
36	St. Paul's Primary School	ONR/MOE	F.C.P Construction Co. Ltd.	1.18	Project being monitored.
37	Paul Island Primary School	ONR/MOE	F.C.P Construction Co. Ltd.	1.65	Project being monitored.
38	Savanna-La-Mar Infant School	ONR/MOE	F.C.P. Construction	1.16	Project being monitored.
39	Hasting Primary School	ONR/MOE	ASB Construction Ltd.	1.43	Project being monitored.
40	Alps All-Age School	ONR/MOE	D. Basasor & Associates	0.44	Project being monitored.

## CONSTRUCTION CONTRACTS MONITORED IN 2005

#	Project	Agency	Contractor	Contract Sum/ (Engineer's Estimate) J\$ Millions	Action To Date
41	Warsop All-Age School	ONR/MOE	Caribbean Development & Management	0.94	Project being monitored.
42	Stewart Town All-Age School	ONR/MOE	Caribbean Development & Management	2.84	Project being monitored.
43	Waldensia Primary School	ONR/MOE	W.A. Reid	1.75	Project being monitored.
44	Troy All-Age School	ONR/MOE	W.A. Reid	4.04	Project being monitored.
45	Nazareth All-Age School	ONR/MOE	Guarantee Construction	0.15	Project being monitored.
46	Bethabara Primary and Junior High School	ONR/MOE	Celebrity Construction	1.36	Project being monitored.
47	Mizpah All-Age School	ONR	W.A. Reid	3.40	Project being monitored.
48	Harry Watch All-Age School	ONR	W.A. Reid	3.39	Project being monitored.
49	Catadupa Primary & Junior High: construction of Resource Centre, and installation of Lighting Arrest	ONR	Warmex Construction Services		Project being monitored.
50	Orange Hill All-Age: general repairs	ONR	Warmex Construction Services	0.48	Project being monitored.
51	Salt Spring All-Age	ONR	Warmex Construction Services	2.24	Project being monitored.
52	Vaughnsfield Primary and Infant: major repairs to Timber Flooring and Plant	ONR	Modern Waterproofing	0.79	Project being monitored.
53	Barracks Road Primary: waterproofing, and repairs to Teacher's Cottage; Major School Plant and Removal; and repair to defective concrete	ONR	Centrac Ltd.	2.99	Project being monitored.
54	Chatworth All-Age: repairs to main building, and electrical repairs	ONR	Centrac Ltd.	1.90	Project being monitored.
55	Annotto Bay High School -- repairs to Sewage	ONR	Allcome Enterprise	0.60	Project being monitored.
56	Jobs Hill All-Age: hurricane damage/repairs to roof, doors and windows	ONR	Sealand Electrical	0.51	Project being monitored.

## CONSTRUCTION CONTRACTS MONITORED IN 2005

#	Project	Agency	Contractor	Contract Sum/ (Engineer's Estimate) J\$ Millions	Action To Date
57	Alva Primary & Infant	ONR	W.A. Reid Construction	0.42	Project being monitored.
58	Epworth All-Age	ONR	W.A. Reid Construction	2.30	Project being monitored.
59	Forth George Primary	ONR	North Asphalt Specialist	3.49	Project being monitored.
60	Gilbratar All-Age	ONR	W.A. Reid Construction	1.80	Project being monitored.
61	Murry Mountain All-Age	ONR	Tropical Metal Products	1.60	Project being monitored.
62	Parry Town Primary	ONR	Sealand Electrical	1.48	Project being monitored.
63	Watsonville Primary	ONR	Sealand Electrical	1.13	Project being monitored.
64	Camperdown All-Age	ONR	North Asphalt Specialist	0.60	Project being monitored.
65	Jefferyville Primary	ONR	Nunes Welding	2.30	Project being monitored.
66	Linton park All-Age	ONR	Sealand Electrical	1.39	Project being monitored.
67	Lower Buxton All-Age	ONR	Nunes Welding	0.99	Project being monitored.
68	Turribury All-Age	ONR	Nunes Welding	1.59	Project being monitored.
69	Sturge Town All-Age	ONR	Sealand Electrical	0.68	Project being monitored.
70	Irons Mountain All-Age	ONR	Sealand Electrical	0.78	Project being monitored.
71	Village All-Age	ONR	Tropical Metal Products	0.58	Project being monitored.
72	Charlton Primary	ONR	Sealand Electrical	2.16	Project being monitored.
73	Britonville All-Age	ONR	Rebar Construction	2.16	Project being monitored.
74	Ocho Rios Primary	ONR	Sealand Electrical	2.26	Project being monitored.
75	Madras All-Age	ONR	Sealand Electrical	1.00	Project being monitored.
76	Mount Waddy All-Age	ONR	Sealand Electrical	1.23	Project being monitored.
77	Central Branch All-Age	ONR	Allcome Enterprise	1.01	Project being monitored.
78	Kingston College	ONR	Nivrac Construction	2.99	Project being monitored.

NON-CONSTRUCTION CONTRACTS MONITORED IN 2005				APPENDIX V	
#	Project	Agency	Contractor(s)	Contract Sum/Client Estimate \$ (Unless Otherwise Stated)	Action To Date

## NON-CONSTRUCTION CONTRACTS MONITORED IN 2005

#	Project	Agency	Contractor(s)	Contract Sum/Client Estimate \$ (Unless Otherwise Stated)	ACTION TO DATE
1	Sugar/Ethanol Project.	MOMET/PCJ	J. P. Mukherji & Associates	US\$193,197	Monitored.
2	LPG contract 2004-2006.	Petrojam/MCS & T	Carib LPG Trading	US\$48M	Monitored.
3	National Praedial Larceny Control Programme.	Ministry of Agriculture	Moores Business Forms (Caribbean)	22,000,000.00	Monitored.
4	Call Management Services.	National Water Commission (NWC)	Touchpoint Centers International	25,794,328.00	Monitored.
5	Pump shafts and Cored Bronze.	NWC	1. Bar-John industrial Supplies 2. Champion Industrial Equipment Supplies 3. Jamaica Wells & Services Ltd.	US\$6649.22 US\$16,463.10 US\$21,235.00	Monitored.
6	Proposal for Advertising Agency.	Jamaica Urban Transport Company (JUTC)	Not applicable	25,000,000 (Client's estimate)	Monitored.
7	Supply of tyres.	NWC	Not applicable	Not applicable	Withdrawn.
8	Primary Textbook Programme 2005.	Ministry of Education	Eniath's Printing Services Ltd.	60,000,000.00	Monitored.
9	Supply of agricultural equipment.	Ministry of Agriculture	Kingston Industrial Agencies Ltd.	US\$141,361.00	Monitored.
10	Private Security Guard Services.	Ministry of Agriculture	Atlas Protection Ltd.	34,887,744.00	Monitored.
11	Burglar Alarm Systems.	Post and Telecommunication	Not applicable	Not applicable	Withdrawn.
13	Security Services.	Transport Authority	Brigade, Milex, Ranger & Alpha Security Companies	8,612,336.00	Monitored.

## APPENDIX V

## NON-CONSTRUCTION CONTRACTS MONITORED IN 2005

#	Project	Agency	Contractor(s)	Contract Sum/Client Estimate \$ (Unless Otherwise Stated)	ACTION TO DATE
14	Supply of Calcium Hypochlorite (Granular Chlorine).	NWC	Not applicable	Not applicable	Withdrawn.
15	Supply of Aluminium Sulphate.	NWC	Industrial Chemicals Ltd.	18,865,450.00	Monitored.
16	Procurement of Insurance Services.	Aeronautical Telecommunications Ltd.	Not applicable	Not applicable	Wrote to entity to include NCC requirement monitoring.
17	National Insurance Fund: Insurance Services.	Ministry of Labour & Social Security	Marathon Insurance Brokers	10,342,386.00	Monitored.
18	Security Services.	National Investment Bank of Jamaica (NIBJ)	Not applicable	Not applicable	Withdrawn.
19	Security Services.	Ministry of Health	Not applicable	Not applicable	Withdrawn.
20	Stationery and office Supplies.	NWC	Not applicable	Not applicable	Initial tender process was aborted/monitored..
21	Supply of Petroleum for GOJ.	Ministry of Finance & Planning	Petroleum Co. of Jamaica	04,591,640.00	Monitored.
22	Janitorial services.	NWC	Not applicable	Not applicable	Withdrawn.
23	Consultancy services for expansion at Jamaica customs NPE.	Tax Administration Services Dept.	Morris Chin & Associates	2,835,000.00	Monitored.
24	Insurance Placement: Trelawny Sugar Co .Ltd.	Jamaica Sugar Co. Ltd.	Allied Insurance Brokers	2,018,966/ US\$17,843	Monitored.
25	Motor vehicle Insurance Placement.	Ministry of Justice	Not applicable	Not applicable	Monitored Tender Opening.

## NON-CONSTRUCTION CONTRACTS MONITORED IN 2005

#	Project	Agency	Contractor(s)	Contract Sum/Client Estimate \$ (Unless Otherwise Stated)	ACTION TO DATE
26	Procurement of Insurance Services.	Scientific Research Council	Not applicable	Not applicable	Wrote entity to ensure that the requirement for NCC registration was included in the tender process, particularly In the tender advertisement and tender document.
27	Procurement of Security Services.	University of Technology, Jamaica (UTECH)	Atlas Protection Ltd.	8,587,320.00	Monitored.
28	Supply Drip Irrigation System – Clarendon and St. Catherine.	Sugar Industry Research Institute	Jamaica Drip Irrigation Ltd.	3,276,570.88	Monitored.
29	The supply of blood bags.	Ministry of Health	Vital Med Distributors Ltd.	22,260,528.48	Monitored.
30	IP Telephony System.	Port Authority of Jamaica	Not applicable	US\$288,411.00 (Client's estimate)	Monitored.
31	UPS Procurement & Installation.	National Land Agency	Innovative Corporate Solution	13,799,639.34	Monitored.
32	Security Services.	Ministry of Health	Not applicable	Not applicable	Monitored.
33	National Textbook Rental Scheme.	Ministry of Education	Four (4) Contractors	490,485,875.00	Monitored.
34	Early Childhood Unit: computer equipment.	Ministry of Education	Copier Concept Ltd.	9,447,680.00	Monitored.
35	Supply of aircraft rescue and firefighting vehicle.	Airports Authority of Jamaica	NSG Export Ltd.	US\$989629.68	Monitored.
36	To procure Janitorial Services.	Bureau of Standards	Not applicable	Not applicable	Monitored.
37	Security Services	Bureau of Standards	Not applicable	Not applicable	Monitored.
38	School feeding programme.	Ministry of Education	Beta Milk Co. Ltd./T. Geddes Grant Ltd.	25,647,300.00/ 79,6423.80.00	Monitored.

## NON-CONSTRUCTION CONTRACTS MONITORED IN 2005

#	Project	Agency	Contractor(s)	Contract Sum/Client Estimate \$ (Unless Otherwise Stated)	ACTION TO DATE
39	Water Works utility vehicles and light trucks.	NWC	Not applicable	Not applicable	Withdrawn.
40	To procure janitorial services.	UTECH	Not applicable	Not applicable	Withdrawn.
41	To procure waste disposal services.	UTECH	Garbage Disposal & Sanitation Systems Ltd.	1,937,000.00	Monitored.
42	Computerized Examination Data. Supply of Computer Hardware.	Min. of Education	DPK Jamaica Ltd.	72,093,359.03	Monitored.
43		UTECH	Business Management Ltd.	9,635,150.00	Monitored.
44	To supply uniforms and safety gear for Rapid Response Unit.	Ministry of Water & Housing	Not applicable	Not applicable	Withdrawn.
45	Events Management Services.	Bureau Standards, Jamaica	Not applicable	Not applicable	Withdrawn.
46	LNP Import Terminal regasification and distribution Project	Petrojam/NGC of T & T	Mustang Engineering Ltd.	US\$2,040,000.00	Monitored.
47	Oil exploration procurement.	Petrojam	Not applicable	Not applicable	Monitored.
48	Provision of medical equipment -- Black River Hospital (Phase 2)	Southern Regional Health Authority (SRHA)	Not applicable	Not applicable	Monitored.
49	To procure Janitorial Services	Ministry Transport and Works	Offices Services 2004 Ltd.	4,391,612.40	Monitored.
50	To procure a Time and Attendance System	JUTC	Not applicable	US\$218,000.00 (Client's estimate)	Monitored.
51	Supply of PVC Pipe fitting, pump and connections	Ministry of Agriculture	Not applicable	Not applicable	Monitored.
52	For the provision of a Automatic vehicle location/Monitoring System	JUTC	Not applicable	\$9,500,000.00 (Client estimate)	Monitored.

## NON-CONSTRUCTION CONTRACTS MONITORED IN 2005

#	Project	Agency	Contractor(s)	Contract Sum/Client Estimate \$ (Unless Otherwise Stated)	ACTION TO DATE
53	To supply Employee uniforms – Administrative and non-administrative.	JUTC	Not applicable	16,900,00.00 (Client's estimate)	Monitored.
54	To procure Janitorial Services	JUTC	Not applicable	\$21,000,00.00 (Client's estimate)	Monitored.
55	Renovation works/ system furniture	National Housing Trust (NHT)	Not applicable	4,686,608.89/ 1,298,557.87 (Client's estimate)	Monitored.
56	Jamaica LNG Import Terminal project	Office of the Prime Minister (OPM)/Petroleum Corporation of Jamaica	Mustang Engineering L.P	US\$165,315	Monitored.
57	Supply and installation of generator set and controls: Lot #2 -- Old Harbour, Black River, Lucea and Santa Cruz Collectortates; Lot #3: Linstead, Port Maria and Brown's Town Collectortates; Lot#4 -- Buff Bay, Chapleton and Lionel Town Collectortates.	Tax Administration Services Dept.	Thomas Hamilton & Associates	US\$ 103,030.28 US\$ 132,630.04  US\$ 102,986.62 (Withdrawn)	Monitored.
58	Generator set and controls: St. Ann's Bay, Mandeville, Savanna-la-mar and Kingston.	Tax Administration Services Dept.	Thomas Hamilton & Associates	US\$114,000	Monitored.
59	Supply of reagents	Ministry of Health	Not applicable	Not applicable	Monitored.
60	Group Health, Life & Personal Accident Insurance procurement	NWIC	Not applicable	Not applicable	Monitored.
61	Automated Spectrum Management System	Ministry of Commerce & Technology	TCI International Inc.	\$1,668,226.00	Monitored.

## NON-CONSTRUCTION CONTRACTS MONITORED IN 2005

#	Project	Agency	Contractor(s)	Contract Sum/Client Estimate \$ (Unless Otherwise Stated)	ACTION TO DATE
62	Mail Transportation	Ministry of Commerce & Technology	Thirty (30) contractors	\$115,385,512.30	Monitored.
63	Provision for Automated Palm and Finger Print	Ministry of National Security (MNS)	Sagem	US\$3,610,000	Monitored.
64	Consultancy services: LNG	OPM	CH - IV International	US\$2,405,755	Monitored.
65	Procurement of Ballistics Testing and Data Acquisition	MNS	Forensic Technology W.A.I. Inc.	US\$1,402,460	Monitored.
67	Procurement of computerized data processing examination services -- Packages 1-3	Ministry of Education and Youth	DPK Information Systems Ja.	\$49,651,609	Monitored.
68	Procurement of Kitchen Equipment.	Ministry of National Security/Jamaica Defence Force	KIG Agencies	\$4,777,909	Monitored.
69	Complaint against Registrar of Titles.	Ministry of Land and Environment	N/A	N/A	Investigated.
70	Procurement of microwave backhaul for JCF.	Ministry of Justice	Harris Corporation	US\$2,238,397	Monitored.
71	Review of procurement process.	Social Development Foundation	N/A	N/A	Investigated.

## STAFF SITUATION FOR 2005

COMPLEMENT	APPROVED	EMPLOYED	VACANT
Contractor-General	1	1	-
Consultant	1	-	1
Legal Advisor	1	-	1
Director - Technical Services	1	1	-
Director - Construction Contracts	1	1	-
Director - Licences & Permits	1	1	-
Director - Finance & Administration	1	1	-
Director - Information Technology	1	1	-
Architect	1	1	-
Co-ordinator Inspection & Research	1	1	-
Senior Inspectors	12	10	2
Data Base Administrator	1	1	-
Financial Analyst	1	-	1
Administrator	1	-	1
Executive Secretary 11	1	1	-
Communication Officer	1	1	-
Quality Control Supervisor	1	1	-
Data Entry Clerks	2	1	1
Chief Accountant	1	1	-
Civil Engineer	1	1	-
Quantity Surveyor	1	-	1
Personnel Officer	1	-	1
Office Manager	1	1	-
Senior Accountant	1	1	-
Senior Secretary	5	5	-
Accountant	2	2	-
Secretaries	3	1	2
Registrar	1	1	-
Clerical Officer	1	1	-
Clerk (Registry)	2	2	-
Telephone Operator/Receptionist	1	1	-
Driver	2	1	1
Office Attendant (Female)	3	3	-
Messenger (Male)	1	1	-
<b>TOTAL</b>	<b>57</b>	<b>45</b>	<b>12</b>

## STAFF TRAINING

The following are courses attended by the Staff of the Office of the Contractor-General for the period ending December 2005.

CANDIDATES	NAME OF COURSE	INSTITUTION	DATE
Brian Worrel	Supplies Management Level 3	Management Institute of National Development (MIND)	7 <sup>th</sup> February - 30 <sup>th</sup> March, 2005
Deniece Cornwall	Records Management Workshop	Office of Disaster Preparedness and Emergency Management (ODPEM)	22 <sup>nd</sup> April, 2005
Deniece Cornwall	Supervisory Management	MIND	25 <sup>th</sup> April - 16 <sup>th</sup> June, 2005
Rosemarie White	Records Management	MIND	25 <sup>th</sup> - 27 <sup>th</sup> April, 2005
Kevin Wedderburn	Diploma in Computer Systems Technology	Vector Technology Institute	April 2005 (start)
Lafete Edghill	Investigative Interviewing Training	MIND	13 <sup>th</sup> - 14 <sup>th</sup> June, 2005
Andrea Hoo Fung	Investigative Interviewing Training	MIND	13 <sup>th</sup> - 14 <sup>th</sup> June, 2005
Brian Worrel	BSc. Public Sector Management	MIND	September 2005 (start)
Georgeia Robinson	MBA	Mona School of Business - University of the West Indies (UWI)	Programme duration - 2004 -2006
Andrea Hoo Fung	MSc. Human Resource Development	UWI	Programme duration - 2004 - 2006
Sylvia Frater-Squire	Certificate in Public Administration Year 2	MIND	September 2005 (start)
Michael Hyatt	Fraud & Forensic Investigation for Law Enforcement Agencies	Institute of Internal Auditors (Ja. Chapter)	31 <sup>st</sup> October, 2005
Lafete Edghill	"	"	"
Reginald Cornwall	"	"	"
Samuel Richards	"	"	"
Eldon Livingston	"	"	"
Gairy Taylor	"	"	"
Andrew Sturridge	"	"	"
Paul East	"	"	"
Percival Griffiths	"	"	"
Leonard Bailey	"	"	"
Dwight Reid	"	"	"