

**THE
TWENTIETH ANNUAL REPORT
OF
THE CONTRACTOR-GENERAL**



JANUARY TO DECEMBER 2006



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PREPARED AND PUBLISHED BY THE OFFICE OF THE CONTRACTOR-GENERAL

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Any reply or subsequent reference to this communication should be addressed to the **Contractor-General** and the following reference quoted:-

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May 22, 2007

Senator The Honourable Syringa Marshall-Burnett, CD
President of the Senate
Houses of Parliament
81 Duke Street
Kingston

The Honourable Michael Peart, M.P.
Speaker of the House of Representatives
Houses of Parliament
81 Duke Street
Kingston

Dear Honourable Madame President and Honourable Speaker:

In accordance with the provisions of Section 28 (2) of the Contractor General Act, I now have the good honour and privilege to submit to you, one hundred and ten (110) copies of the Twentieth Annual Report of the Contractor General for calendar year 2006.

As you will recall, Section 28 (3) of the Contractor General Act calls for the Report to be "... submitted to the Speaker of the House of Representatives and the President of the Senate who shall, as soon as possible, have them laid on the Table of the appropriate House."

I therefore so advise and avail myself of this opportunity to renew to you, Honourable Madame President and Honourable Speaker, the assurance of my highest considerations.

With many kind regards.

Very respectfully yours,

Greg Christie (Signed)

Greg Christie
Contractor General

OFFICE OF THE CONTRACTOR-GENERAL

ANNUAL REPORT 2006

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1.0 CONTRACTOR-GENERAL'S INTRODUCTORY REMARKS

Opening Comments

In keeping with the requirements of Section 28 (2) of the Contractor General Act, I am privileged to submit to the Parliament of Jamaica this, the 20th Annual Report of the Office of the Contractor General. The Report addresses the execution of my statutory functions during calendar year 2006. Two thousand and six (2006) marks my first full year in Office as I was appointed Contractor General of Jamaica effective December 1, 2005.

Perhaps it would be good, at the very outset, if I were to restate the principal functions of the Independent Commission of the Contractor General. These are the functions which every appointed Contractor General is bound by law, and by oath, to faithfully perform. The functions are mandated to be discharged "*on behalf of Parliament*" and, by extension, on behalf of the People of Jamaica.

As provided for by Section 4 (1) of the Contractor General Act, the prescribed statutory functions of a Contractor General are "*to monitor the award and implementation of Government contracts with a view to ensuring (a) that such contracts are awarded impartially and on merit, (b) that the circumstances in which each contract is awarded or ... terminated do not involve impropriety or irregularity, and (c) that the implementation of such contracts conforms to the terms thereof*".

The Contractor General is also mandated by Section 4 (1) of the Act to monitor the grant, issue, suspension or revocation of any prescribed licence to ensure, *inter alia*, that the circumstances of the grant, etc. do not involve impropriety or irregularity.

Additionally, Section 15 (1) of the Contractor General Act empowers a Contractor General to conduct formal investigations into certain matters. These include the registration of contractors, tender procedures, contract awards and the grant of licences. The power of the Contractor General to conduct an investigation is, however, a discretionary one. It is initiated only "*if he considers it necessary or desirable*" to do so.

Finally, in keeping with the provisions of Section 23J of the Contractor General Act, the Office of the Contractor General (OC-G) is obliged to perform a subsidiary support role as the provider of secretarial, administrative and technical resource services to the National Contracts Commission (NCC). As is well known, however, the NCC is, in all other respects, a separate, distinct and independent Statutory Commission.

In 2006, the OC-G, despite operating within exceedingly constrained and pre-existing human and budgetary resource allocations, challenged itself to discharge the aforementioned functions in a more extensive manner than had ever before been attempted in the Organization's 20 year history.

Looking back, I am happy to report that through the hard work of its two (2) Inspectorates, which comprised an average of nine (9) inspectors in 2006, its Technical Services Department,

its Information System Department and its Finance and Administration Department, the OC-G was successful in achieving all of the goals which it had set itself and more.

These achievements were made possible by a committed and re-energized OC-G staff. They were driven and inspired, *inter alia*, by the OC-G's newly declared strategic and operating objectives of (a) transforming itself into a 'best in class' organization (b) preventing corruption in Government procurement, (c) ensuring compliance with the Government's Procurement Procedures and Guidelines and (d) significantly enhancing transparency and probity in the public sector contract award process.

2006 Operating and Performance Highlights Summary

Outlined below are some of the principal operating and performance achievements which were accomplished by the OC-G in 2006.

Development and Implementation of the Quarterly Contract Awards (QCA) Report Regime

In 2006, the OC-G completely developed and implemented its Quarterly Contract Awards (QCA) Report Regime. This unprecedented and ground-breaking, anti-corruption initiative, has significantly enhanced the effective capacity of the OC-G to monitor and to investigate the procurement and contract award activities of the country's estimated 180 Procuring Public Bodies.

Essentially, the QCA Regime requires every Procuring Public Body to submit to the OC-G, quarterly reports of particulars of contracts which are awarded by it in the value range of \$250,000 to \$3,999,999.99, commencing with contracts which are awarded as of May 1, 2006.

Also included in the QCA Reports, are particulars which will indicate the extent to which each Public Body has complied with the Government's Procurement Procedures. QCA Reports are required to be submitted, by law, to the OC-G within 30 days of the ending of each calendar year quarter. They must be submitted on specially prescribed Excel electronic and hard copy forms.

As the OC-G already has full access to the particulars of Government contract awards which are \$4 Million and above in value, the QCA Report Regime has now positioned the Organization to directly monitor and/or investigate an estimated *10,000 Government contract awards annually* in a value range of \$250,000 to infinity.

The Regime will also allow the OC-G to publish the actual Reports on its website and, by so doing, secure a level of transparency, over the Jamaica public sector procurement process, which was previously considered to be unattainable. The OC-G's objective is to commence the full publication of all submitted QCA Reports by April 2007.

The full impact of the OC-G's QCA Report Regime is discerned when one takes into consideration the fact that prior to its gestation in 2006, the OC-G's physical contract monitoring capability was demonstrably limited to only *~300 contracts* per annum.

Conduct of Special Investigations

The OC-G completed fifteen (15) special investigations in 2006 (not including investigations which were related to Government land divestment matters). By comparison, in the preceding three (3) year period, only two (2) special investigations were completed by the Organization.

It is also instructive to note that, during the year, reports for eight (8) of the subject fifteen (15) investigations were submitted by the OC-G to Parliament, pursuant to the discretionary powers which are reserved to the Contractor General by Section 28 (2) of the Contractor General Act.

Pursuant to Section 28 (4) of the Act, the complete content of these reports were also made public by the OC-G. The full reports are currently available for viewing, or for download, from the OC-G's website at www.ocg.gov.jm.

There were seven (7) other special investigations which were commenced by the OC-G in 2006. These investigations are scheduled for completion in calendar year 2007.

Verbatim extracts of the executive summaries of the reports of investigation into the referenced fifteen (15) matters, together with other related particulars, are detailed in Appendix I to this Report.

A formal enquiry into a Government land sale matter was also conducted *and* completed by the OC-G in 2006. The matter is discussed in the *Contractor General's Introductory Remarks* section of this Report under the heading: *Divestment and Sale of Government-Owned Lands and Assets*.

Efforts to Restructure the OC-G

During early 2006, several formal representations were made to the Government to secure the restructuring of the OC-G. This was done in an effort to (a) strengthen the OC-G's human and budgetary resources and (b) to restructure its organization, to enable it to more effectively and efficiently discharge its several functions under the Contractor General Act.

The organizational structure of the OC-G was last revised by Parliament, and its constituent staffing positions reviewed and re-classified, in May 1999. The OC-G, which completed its 20th year in 2006, is critically understaffed and is strapped with a less than acceptable deficit of resources and budgetary support.

By way of example, the OC-G's capital budget for the 2005/2006 financial year was \$0. Additionally, although the Parliament of Jamaica, in May 1999, had approved 57 staffing positions for the Organization, no more than 46 of those positions have ever been filled. Further, the OC-G has never had in its employ certain critical staff, among them being a Human Resources Manager (or Personnel Officer).

The OCG's efforts to have the entire situation addressed eventually bore fruit in the form of an agreement which was reached, in April 2006, between the OC-G and the Public Sector Reform Unit (PSRU) of the Office of the Cabinet. The principal objective of the agreement was to undertake a joint restructuring assessment of the OC-G's organization, its operations and its resources.

The agreement was struck after written and oral representations were made to certain Government authorities, and after two (2) meetings were convened by me with the Cabinet Secretary and the PSRU's Director on March 28, 2006 and March 29, 2006, respectively, to formally present to them the justifications for the restructuring proposals.

The assessment, which was formally commenced on May 9, 2006, was completed in mid-July 2006. The final and agreed OC-G restructuring proposals, which include provision for a significant increase in the OC-G's annual budget, a re-organization of its staffing structure, the expansion of its present head count from approx. 46 to 64, and the relocation and enlargement of its physical offices, have been formally approved for implementation in the latter part of the 2007/2008 Government financial year.

Timely Preparation and Submission of 2005 Annual Report to Parliament

The OC-G was successful in preparing and submitting to Parliament, in July 2006, its 380-page 2005 Annual Report. The significance of this accomplishment lies in the fact that this was the first occasion in six (6) years that an Annual Report of the OC-G was being presented to the Parliament of Jamaica within 12 months of the ending of the year to which it was related.

The effort, for which the staff of the OC-G must be highly commended, followed from a personal commitment which was given by me to the former Prime Minister of Jamaica, the Most Hon. P.J. Patterson, and the Leader of the Opposition, Mr. Bruce Golding, during the course of two (2) consecutive courtesy calls which I had paid on them shortly after I was appointed into Office as Contractor General.

It is also worthy of note that the OC-G's 2005 Annual Report represented the first time that the OC-G Organization had had an Annual Report which exceeded 160 pages in content.

This was deliberately done to (a) enable Parliament and the People of Jamaica to exercise an enhanced level of scrutiny over the OC-G's operations, and (b) bring even more transparency to the Government's procurement process, by ensuring that a far greater amount of information was being made available for examination, particularly as it related to the contract monitoring activities of the Organization.

Improvements in 2006 Annual Report

The OCG, in 2006, continued its efforts to improve the substance and depth of the information which is provided in its Annual Reports. In 2006, we went even further than we did for our 2005 Annual Report and developed and implemented a new computerized application for the storage, collation and presentation of the information which relates to our Pre and Post Contract-Award monitoring activities.

As a consequence, the OCG's 2006 Annual Report now includes more detailed reports for each contract which has been monitored.

As was previously indicated, the 2006 Annual Report also has verbatim extracts of the executive summaries of the reports of the fifteen (15) special investigations which were concluded by the OC-G during 2006.

Several other improvements will be observed in the OC-G's 2006 Annual Report.

Dissemination of Information via Media Releases

In calendar year 2006, the OC-G was moved to issue as many as eighteen (18) Media Releases to the local mainstream print and electronic Media. Four (4) letters were also written by the OC-G to the Editors of local Media institutions.

This was all done in an effort to educate and/or to inform the vast majority of Jamaicans about certain specific OC-G issues, activities, positions and/or concerns which, in the opinion of the OC-G, were of such import that they warranted immediate and full disclosure to the People of Jamaica and the Media.

Copies of all of the referenced Media Releases, and letters to the Editor, are available for viewing on the OC-G's website at www.ocg.gov.jm.

Subject to applicable laws, the OC-G will continue to utilize the medium of written Media Releases as one way of communicating to the People of Jamaica, in a prompt, transparent and uniform manner, the issues which are being dealt with on their behalf.

On behalf of myself and the Officers of the OC-G, I would like to use this opportunity to sincerely thank the Jamaican Media for the invaluable and enormous support which they have given to the OC-G, throughout the year. There is no doubt that they have assisted us significantly to effectively achieve our information dissemination objectives and, for that, we are grateful.

Launch of Revamped OC-G Website and Dissemination of Information via the Internet

We significantly revamped the OC-G's website and launched a new site in May 2006. The primary objectives of the new website, which is located at www.ocg.gov.jm, are to enhance transparency in the Jamaican public sector procurement process and to ensure that relevant information, which relates to the activities, functions and requirements of the OC-G, and the National Contracts Commission (NCC), is readily made available to all key stakeholders.

The new website is split into three specific sections to particularize the information which is related to the OC-G, the Commission of the Contractor-General (CG) and the National Contracts Commission (NCC). The website is designed to provide the Government, Public Bodies, prospective contractors, registered contractors, members of the public, the Media, and other stakeholders, with full electronic access to a host of relevant OC-G, CG and NCC information.

Currently included on the site is a regularly updated list of NCC-registered contractors, contractor registration and associated forms, particulars of NCC endorsements of Government contract award recommendations from June 2000 to date, the Government's Procurement Guidelines, the Government's Procurement Policy, OC-G Media Releases, OC-G special investigation reports, OC-G Annual Reports, OC-G operating highlights, the Contractor General Act, Frequently Asked Questions (FAQs), "Contact Us" communications facilities, information and procurement guides, OC-G career opportunities, links to anti-corruption websites and local news stories which are related to the OC-G.

As we regard the site to be a work in progress (WIP), we are constantly seeking to find new ways of improving its effectiveness and its responsiveness to the requirements of our varied stakeholders.

For example, during calendar year 2007, we will begin to publish on the site a listing of the QCA particulars of Government contract awards which fall within the value range of \$250,000 to \$3,999,999.99. Further, once particulars of Government contracts which are entered into by Parliamentarians become available, these will also be routinely posted on the OCG's website.

As an additional and improved OC-G communications measure, we have also revamped, in October of 2006, the OC-G's and NCC's information brochures as well as the OC-G's *Quick Guide to Contract Awards* brochure. This was done in order to provide more up-to-date information and a 'new look'. The brochures are available for download from the OC-G's website.

Information Technology Improvements

The OC-G enjoyed significant developments in its Information Technology and Systems capabilities in 2006. The improvements, which will substantially enhance the effectiveness and efficiency of the OC-G's operations, are discussed in full detail later in this Report.

Of particular note, however, is the fact that the OC-G has managed, in 2006, to achieve the full automation of its Contracts Management System (CMS). The ongoing development of this system was alluded to in the OC-G's 2005 Annual Report.

As a result of this achievement, the OC-G's contractor registration, contract endorsement and contract monitoring module functions, are now fully automated. This will facilitate an increase in efficiency and expedition in the generation of critical reports.

Implementation of a Uniform OC-G Complaints Response Procedure

One of the most important initiatives which was implemented by the OC-G, during 2006, was a uniform Complaints and Request for Enquiry/Investigation Procedure.

The Procedure was designed primarily to mandate the manner in which the OC-G will respond to all Complaints or Requests for Enquiries or Investigations which it receives, in so far as same is related to an allegation of a breach of the Government's Procurement Procedures or an allegation of impropriety or irregularity in the award of a Government contract, licence or permit.

The Procedure, among other things, requires the Contractor General to (a) personally respond, in writing, to the Complainant, within two business days of the receipt of the Complaint or Request, (b) notify the Complainant of the name of the OC-G Director whom he has assigned to manage the resolution of the matter, and (c) invite the Complainant to contact the assigned Director at any time if the Complainant feels that it is necessary to do so.

Approximately twenty-five (25) written Complaints or Requests, which were related to Public Body procurement issues, were responded to by the OC-G in this manner during 2006.

In each of the responses, the Complainant was personally assured by me that I am committed to ensuring that all legitimate complaints which are lodged with the OC-G are reviewed on the basis of their merits, and in an impartial, fair and objective manner, and with as much expedition as the OC-G's assets, resources and the prevailing circumstances will permit.

Contract Monitoring Activities

The particulars of 6,172 contract awards, in the value range of \$250,000 to \$3,999,999.99, have been reported to the OC-G in respect of contracts which were awarded by approximately 180 Public Bodies between May 1 and December 31, 2006.

The results of a preliminary evaluation of the particulars of these 6,172 contracts are provided later in this Report. A more detailed analysis of the referenced QCA data will be undertaken by the OC-G in 2007 and the findings will be published and the requisite remedial actions pursued.

Outside of these 6,172 contracts, and the NCC's contract award recommendation endorsements, the OC-G has monitored, island-wide, some 300 contracts in 2006. Two hundred and eight (208) of these were works or construction contracts and the other 92 were goods and services contracts.

Details of the referenced works contracts are listed in Appendix IV to this Report whereas details of the 92 goods and services contracts are listed in Appendix V. Appendix II provides a selected list of 99 of the 300 contracts which were monitored by the OC-G throughout 2006.

Monitoring of Tenders and the Pre-Contract Award Procurement Process

Separate and apart from the foregoing, during 2006, the OC-G's Inspectors also monitored scores of tenders and the pre-contract award procurement processes of several Public Bodies. This was done both on a routine and general basis as well as in greater depth as the need arose.

Additionally, the OC-G, in 2006, established a revamped system for capturing, on a daily basis, every Public Body tender advertisement which appears in the local print media.

Contractor Evaluations/Verifications

The OC-G's nine (9) Inspectors, and its three (3) Technical Services Officers, conducted 782 contractor evaluation/verification visits in 2006. This compares to 526 visits which were conducted in 2005. Contractor verification visits, which are intended to preliminarily evaluate and authenticate the resources, assets and competence levels of contractors, are routinely carried out by the OC-G as a pre-requisite to the registration of contractors by the NCC.

Contractor and Work Site Inspection Trips

The same team, as above, traveled over 167,896 km, island-wide, in 2006, to facilitate the conduct of (a) the foregoing contractor verification visits and (b) 898 contract monitoring and work site inspection visits.

Facilitation and Support of Meetings of the National Contracts Commission (NCC)

The OC-G's Technical Services staff attended, facilitated and fully supported 45 weekly meetings of the NCC in 2006. The same team, in 2006, also monitored 155 NCC Sector Committee meetings.

Monitoring of NCC Endorsements of Contract Award Recommendations

Very importantly, in 2006, the OC-G's Technical Services staff provided all requisite technical, administrative and secretarial resource support services, to the NCC, to enable it to comprehensively evaluate, scrutinize and endorse 575 Government contract award recommendations of \$4 million in value and over. Of these, 287 were related to proposed works contracts, 197 to goods contracts, and the remaining 91 to services contracts.

In so doing, the OC-G succeeded in effectively monitoring the pre-contract award procurement processes which were associated with these endorsements. The aggregated value of these 575 contract award (recommendation) endorsements exceeded J\$24 billion. They are listed in Appendix III to this Report. By comparison, only 401 NCC contract endorsements were supported by the OC-G in 2005.

Processing of Contractor Registration Applications

The OC-G's Technical Services Department (TSD) staff processed applications for 1,052 goods and services and 468 works contractors, in 2006. This compares to the 385 and 521 applications, respectively, which were processed in 2005. Of the 1,052 goods and services contractors whose applications were processed in 2006, 761 were new applicants, whereas of the 468 works contractors, 161 were new applicants.

As is well known, except in very limited circumstances, a contractor who wishes to tender on a Government contract must first be processed by the OC-G, and registered with the NCC, to become a qualified Government contractor.

Conduct of Procurement Procedures Workshops for Public Bodies

In 2006, the OC-G continued to heed the demands of Public Bodies for the provision of Public Sector Procurement Workshops. Twenty-five (25) Workshops for over 35 Public Bodies were conducted island-wide, in 2006, in an effort to increase compliance with, and to promote a greater understanding of, the Government's Procurement Procedures. This compares to 17 Workshops which were conducted by the OC-G in 2005.

Some of the Workshops were convened after investigations were concluded by the OC-G and recommendations were made to have Procurement Officers, and other pertinent Public Body personnel, trained in the execution of the Government's procurement process.

The training of Public Body Officers in the Government's Procurement Procedures is the acknowledged responsibility of the Procurement Policy Implementation Unit (PPIU) of the Ministry of Finance and Planning. Notwithstanding, the OC-G, over the years, and despite its lack of resources for this purpose, has voluntarily conducted several Procurement Workshops free of cost and on a request basis.

Regrettably, however, the OC-G's Inspectors and Technical Services Officers, who conduct the Workshops, have become increasingly pre-occupied with the discharge of the OC-G's core statutory functions of monitoring and investigating the award of Government contracts and providing resource support assistance to the NCC.

Notwithstanding, the OCG believes that it is critical for Public Bodies to understand and to adhere to the Government's Procurement Procedures. It has therefore determined that it is imperative that a comprehensive procurement training programme should be established as soon as possible for Public Body employees and officers.

To this end, in the first quarter of January 2007, the OCG will consult with and submit to the Management Institute for National Development (MIND), a formal proposal for the joint development and implementation of such a programme.

Review, Development and/or Implementation of OC-G Office Management, Accounting and Procurement Procedures

During calendar year 2006, the OC-G's Finance and Administration Department commenced a comprehensive review of the OC-G's administrative, office management and accounting procedures to assure higher levels of operating effectiveness, efficiency and compliance.

The OC-G, in 2006, also developed and implemented a more robust auditing and procurement management system to strengthen, *inter alia*, those of the OC-G's accountability mechanisms which are directed at the OC-G's prudential management and expenditure of Government funds.

Implementation of OC-G Safety, Security and Emergency Management Initiatives

The OC-G implemented, in 2006, a comprehensive suite of safety, security and emergency management initiatives which are aimed at protecting life and property at the OC-G.

Development of Initiative to Transform the OC-G into a Performance-Based Organization

Finally, in 2006, we commenced the development of a number of programmes which are directed at improving the welfare of our staff and the organizational performance of the OC-G.

These programmes are intended to be brought on stream in the 2007/2008 financial year. The ultimate goal of the initiative is to transform the OC-G into a Performance-Based Organization and to ensure that its strategic and operating objectives are efficiently and effectively attained in a timely manner.

Some Concerns and Issues which are in Need of Address

Despite the OC-G's many significant achievements in 2006, the Organization was nevertheless faced with its fair share of continuing challenges, concerns and issues throughout the year.

As regards the OC-G's contract monitoring activities, our concerns are akin to that of the proverbial recurring decimal. Regrettably, we must again report that many works contracts, in 2006, continued to suffer from late or inadequate procurement planning, the lack of proper

project management, a paucity of on-site supervision as well as insufficient financial resources on the part of *both* the contractor and the Government procuring entity. These are factors which have all impacted negatively upon the outcome of the contracts and, thus, the public purse.

The Government, through its Cabinet, its Permanent Secretaries Group and the Ministry of Works, needs to be more proactive and aggressive in implementing *and enforcing* the requisite corrective measures and monitoring mechanisms that are desperately needed to cost-effectively govern the planning, execution and management of Government works contracts.

Until this is done, it should come as no surprise if the problems that have historically plagued these projects are the same ones that the OC-G will continue to report each year.

These difficulties and some of the other challenges which are standing in the way of the attainment of best practices in the area of Public Sector procurement, are discussed in greater detail in the Monitoring of Construction and Non-Construction Contracts sections of this Report. We have also provided a number of recommendations which we believe will substantially assist in effectively resolving several of the listed problems.

There are, however, a number of other issues which have either confronted the OC-G throughout the year or which we believe merits detailed highlighting for other good reasons. One or two of them have had and are having an adverse impact upon the discharge of the mandates of the OC-G. None of them is insubstantial or inconsequential in its gravity or in its import.

It is the considered but respectful opinion of the OC-G that the public interest demands that they should be addressed by the relevant authorities with urgency and decisiveness. They are as follows:

Failure of Public Bodies to Comply with the Lawful Requisitions of the OC-G and Violations of the Government's Procurement Guidelines

Unless and until the State is perceived to be *leading and comprehensively supporting* the fight to bring probity, transparency and accountability to the Jamaica Public Sector procurement process, and to root out corruption from its midst, the journey for the OC-G and, by extension, the country, will be a long, arduous and challenging one.

In 2006, too many Public Bodies and Public Officials continued to flout the Government's Procurement Procedures with impunity, while scores have flagrantly persisted in their refusal to comply with the lawful requisitions of the OC-G.

If the situation is allowed to continue unabated any longer, the whole rationale for having a Commission of the Contractor General, as one of the key foundations of the country's anti-corruption institutional framework, will be ultimately defeated.

It is for this reason, therefore, that the OC-G was forced to announce, in late 2006, its strategic adoption of a Zero Tolerance policy with respect to Public Bodies and Officers who choose to continue to ignore the OC-G's lawful directives.

Since such actions are unlawful under Section 29 of the Contractor General Act, in 2007 the OC-G will not hesitate to initiate criminal prosecution proceedings against any Public Body or Officer who, without justifiable or lawful excuse, fails to comply with a lawful requisition of the OC-G.

As a preliminary step, a Formal Warning of Prosecution was issued by the OC-G, on October 30, 2006, to the Principal and Accounting Officers of over 190 Public Bodies. The full text of the Warning is available for viewing on the OC-G's website. It is instructive to note that the OC-G, when it issued its Warning, was moved to make the following comment:

“These alarming statistics have unequivocally confirmed what was suspected all along and what has been the subject of numerous unheeded reports and complaints by the country's successive Contractors General. The unlawful disregard for compliance with the OC-G's requisitions, especially as it relates to requisitions for the supply of critical contract award data, is not only a cultural and embedded practice, it is manifestly systemic. It is therefore now abundantly clear that the OC-G is compelled to act and must do so forthrightly and dispassionately if it is to effectively discharge its several mandates under the law”.

As regards the issue of the pervasive and continuing violations of the Government's Procurement Procedures by Public Bodies, the OC-G, for the first time, is now possessed with an abundance of evidence which has established that the matter is one which has reached alarming proportions.

In its analysis of the QCA data which it has so far received, the OC-G has determined that more than 6,100 contracts, in the \$250,000 to \$3,999,999.99 range, valuing approx. \$5.7 Billion, were awarded by 174 Procuring Public Bodies during the period May 1 to December 31, 2006.

What is disconcerting, however, is that the OC-G's preliminary findings have disclosed that of the 6,172 contracts which were reviewed, over 3,100 or approx. 51% of the total, valuing more than \$2.7 billion, were reportedly awarded to contractors who were not registered with the National Contracts Commission (NCC) or who, put bluntly, were not qualified to receive Government contracts.

It was also further discovered that roughly 23% or just over 1,400 of the contracts, valuing more than \$1.1 Billion, were reportedly awarded without any evaluation by, or the approval of, the Procurement Committees of the awarding Public Bodies – all in flagrant breach of the relevant rules.

In an effort to curb this continuing and wanton disregard for the Government's Procurement Procedures, several but futile recommendations have been lodged with the State by successive Contractors General.

Parliament and the Government, for example, have been formally requested to elevate the Procedures to laws and, where appropriate, to ensure that breaches of same are attended with the imposition of punitive sanctions, inclusive of criminal penalties. I, myself, have registered at least three (3) such formal representations to the State in 2006 alone.

The first of these three (3) representations was made via letter to the Honourable Minister of Justice and the Attorney General on May 10, 2006. The letter was copied to the Honourable Speaker of the House, the Honourable President of the Senate, the Most Honourable Prime Minister and the Leader of the Opposition.

The representation, which was embodied in the form of a recommendation under Section 20 (1) of the Contractor General Act, came after the conclusion of the OC-G's 2006 investigations into the procurement practices of the Kingston & St. Andrew Corporation (KSAC), the Social Development Commission (SDC), the Sports Development Foundation (SDF) and the Portmore Municipality.

The second representation was made directly to Parliament, again in the form a recommendation under Section 20 (1) of the Act. The recommendation was contained in the OC-G's Report of Investigation into the Sandals Whitehouse Hotel Project, which was submitted to both Houses of Parliament on July 12, 2006.

The third representation was made to Parliament, in July 2006, via the OC-G's 2005 Annual Report.

Regrettably, however, as at December 31, 2006, none of these representations or recommendations had elicited a response from any of the named authorities.

Indeed, the OC-G is embarrassed to record that the matter was formally pleaded almost a decade ago, directly to both Houses of Parliament, via the conduit of the Contractor General's 1996 and 10th Annual Report.

At page one (1) of that Report, the then Contractor General, Mr. Gordon Wells, commented on a Circular which was issued by the Minister of Finance some ten (10) years earlier on October 7, 1986. The Minister's Circular lamented the fact that *"... certain statutory agencies ... which administer contracts on behalf of some Ministries and Departments, have not been complying with the approved (procurement) procedures laid down by Cabinet"*.

Mr. Wells had this to say: *"It is clear that the time for circulars has passed. Unless there is legislation with effective penalty clauses, some agencies will continue to ignore the (Government's procurement) guidelines"*.

It is evident, from the foregoing, that nothing further needs to be said on this matter. What is required is effective and urgent remedial action on the part of the authorities. There can be no doubt that it has been long overdue.

I would therefore consider it my duty, as Contractor General, to echo my predecessor's plea and to respectfully urge the Cabinet and the Legislature to do what they are now clearly obliged to do by acting on this matter with dispatch in the interest of the People of Jamaica.

Government Contracts Awarded to Members of Parliament and 'Related Persons'

The OC-G's attempts to bring probity to Government contracts which are entered into by Parliamentarians, can be traced back to 1994. At that time, the then Contractor General, Mr. Gordon Wells, wrote to the Cabinet Secretary to recommend that *"clear guidelines"* should be

established to govern the types of contracts which Members of Parliament should accept from Public Bodies.

Mr. Wells' letter, which was dated August 24, 1994, was copied to the Financial Secretary and to the Auditor General. As far as the OC-G is aware, Mr. Wells' recommendations have not yet been acted upon.

On January 12, 2006, the OC-G re-activated its efforts in the matter by writing to Parliament to advance for its consideration and response, three (3) proposals. The proposals were intended to secure the disclosure of the particulars of Government contracts to which Parliamentarians and other 'related persons' (i.e. a spouse, mother, father, sister, brother or child of a Parliamentarian) are parties.

The OC-G's January 12 letter was formally directed to the Honourable Speaker of the House of Representatives and to the Honourable President of the Senate. Formal copies of this letter were also directed to the then Most Honourable Prime Minister, the Leader of the Opposition and the Leaders of Government and Opposition Business in both Houses of Parliament.

Specifically, Parliament was respectfully requested to consider establishing effective mechanisms to ensure that any information which it now has, or in the future may have, regarding the following, was promptly made available to the OC-G, namely:

- (a) *"Any Government contract in respect of which a Member of Parliament is currently a beneficiary of a Section 41 (of the Constitution of Jamaica) exemption from Parliament, or in respect of which a request for such an exemption is currently pending;*
- (b) *Any future Government contract in respect of which a Member may apply to Parliament for the grant of a Section 41 exemption, or in respect of which a Member may otherwise become subject to the provisions of Section 41;*
- (c) *Subject to proof of prior knowledge on the part of a Member who is a relative of a Related Person, any Government contract in respect of which that Related Person would have become subject to the provisions of Section 41 of the Constitution if he/she were in fact a Member of Parliament".*

Achieving a definitive and timely response to its requests has however proven to be a challenging task for the OC-G. The OC-G was constrained to write at least six (6) follow up letters to the Legislature, in 2006, in its effort to elicit from it a clear and comprehensive position on the matter.

Parliament's first written communication to the OC-G was received in the form of a letter which was dated May 31, 2006, some four (4) months after the OC-G's January 12 proposal.

In that letter, the Clerk of the Houses of Parliament (Acting) responded to the first of the OC-G's proposals. The Clerk provided the OC-G with extracts of the Section 41 motions which were approved for eight (8) Parliamentarians between September 2003 and July 2005. No contract details were however provided. The Clerk also advised the OC-G that *"the House of Representatives has recently established an Ethics Committee, to which it is intended that all (Section 41) Exemption Motions will be referred"*.

Being concerned about what appeared to be the *carte blanche* manner in which Parliament had been granting Section 41 Exemptions (i.e. without enquiring into the material details or circumstances of the subject contracts) and the delay which was then being experienced by the OC-G in receiving a satisfactory response to all three (3) of its proposals, the OC-G, on June 15, 2006, wrote again to the Speaker of the House and to the President of the Senate, with copies to the Most Honourable Prime Minister and the Leader of the Opposition.

A prompt response was thereafter, on June 20, 2006, received from the Speaker. In his letter, the Speaker responded to the second of the OC-G's proposals in very positive terms. He assured the OC-G that Parliament *"for the future, ... will be in a position to provide you with the details that you are requesting, but for the past all that can be provided are the list of Parliamentarians that requested exemptions. I hope that this clarifies the situation as it exists and that for the future, details of any contract entered into by a Parliamentarian with the Government will be available for your perusal"*.

However, it was not clear, from the Speaker's letter, whether the OC-G's third proposal, as to the provision of information regarding "related persons", had also been considered or accepted by Parliament. Accordingly, on June 21, 2006, the OC-G wrote again to the Speaker of the House to seek his clarification on this specific issue.

A further follow-up letter was written to the Speaker by the OC-G on August 21, 2006. The dispatch of this further letter became necessary when a newspaper report of Sunday, August 20, 2006, attributed to the Speaker, an assertion that the OC-G had already been provided with the requested clarification regarding "related persons".

The Speaker was advised that no such clarification had been received by the OC-G as at August 21, 2006. Despite this, nothing was heard from the Honourable Speaker. In point of fact, as at December 31, 2006, the OC-G had still not received the requested clarification nor had it received a response to its requisitions of June 21, 2006 and August 21, 2006.

It is also important to record that by way of letters which were dated January 16, 2006 and May 29, 2006, respectively, the former Prime Minister, the Most Honourable P.J. Patterson and the Leader of the Opposition, Mr. Bruce Golding, had written to the OC-G to express their support for the subject proposals of January 12, 2006.

Copies of the referenced letters of support were conveyed by the OC-G, on August 21, 2006, to the Honourable Speaker, the Honourable President of the Senate, the Most Honourable Prime Minister, Mrs. Portia Simpson-Miller, and the Leader of the Opposition.

However, in spite of its efforts as above, and the support which has been expressed for its proposals, the OC-G, as at the end of 2006, was still unable to state with certainty, what steps, if any, Parliament and/or the Cabinet had taken or intends to take with respect to the issue of Government contracts which are awarded to 'related persons'.

The OC-G believes that the continued failure to address this critical deficiency will leave the subject Section 41 contract reporting requirements open to indirect circumvention and thus to an eventual undermining of the principles of transparency and public scrutiny which the OC-G feels must be led by the Cabinet and by the Legislature.

As I had indicated in my letter of January 12, 2006, *“I am of the fervent belief that if transparency and the public’s confidence in the Government contract awards and procurement system are to be effectively secured, there can be no better way of achieving this than for Parliamentarians themselves, as the servants of the people, to hold up their own commercial transactions with Government (together with those of their immediate relatives) to the light of public scrutiny”*.

Government Employees’ Administrative Services Only (G.E.A.S.O.) Health Scheme Contract

It is very important that the details of the OC-G’s most recent intervention in this matter, together with the circumstances which have warranted it, are recorded and reported.

The procurement of health services for the members of the Public Service is of considerable importance to the OC-G. The G.E.A.S.O. Health Scheme, which addresses this issue, has an estimated cost of J\$2 Billion per annum. Approximately \$1.68 Billion of this sum was reportedly paid by the Government and, by extension, the taxpayers of Jamaica, in the 2005/2006 fiscal year.

The OC-G’s concern about the G.E.A.S.O. Health Scheme is founded primarily upon the fact that the contract for the Scheme, as at December 2005, had not since 1995 been tendered by the Ministry of Finance and Planning (MOFP). The contract has been repeatedly renewed each year, on February 1, on an uncompetitive basis, and on each such occasion, the award has been made to one carrier, namely Blue Cross of Jamaica Ltd. (Blue Cross).

Secondly, and particularly because the contract has not been subjected to the scrutiny and the rigor of competition in the open marketplace, there remains an open question which is of significant and vital importance. The question is whether the Jamaican taxpayer and the Public Service employee, whose contributions together compose the contract costs, have received and are receiving value for money.

Thirdly, the OC-G has determined that the subject one-year contracts have all been successively awarded to Blue Cross, by the Government, in violation of its own Procurement Policy and Procedures. As far as the OC-G is aware, none of the annual contracts was either evaluated or endorsed by the National Contracts Commission (NCC), prior to their award, since the NCC commenced its contract endorsement operations in June of 2000. The contracts have also been awarded without due consideration to the principles of merit and impartiality which are enshrined in Section 4 (1) of the Contractor General Act.

Fourthly, the OC-G’s interest in the procurement of the Service is driven by the complexity of the procurement and also by the very important welfare implications which it poses for Government employees. The OC-G, it must be observed, is also very mindful of the unique administrative and technical infrastructure which must be invested by the service provider to effectively deliver health benefits to Public Officers.

It is also very important to record that the MOFP, by way of letter which was dated May 16, 2000, had sought the advice of the newly established NCC as to whether or not the annual G.E.A.S.O. contract should, at that point, be put to tender. In his response, which was dated

June 15, 2000, Mr. Gordon Wells, the then Chair of the NCC advised the MOFP that it was not the NCC's responsibility "*to advise whether or not a scheme should go to tender*".

Mr. Wells had also indicated, in his letter, that he had "*passed these papers to the (then) Contractor-General for his assessment and reply to you*". However, although the referenced letters and 'papers' are on file at the OC-G, there is no record, on the OC-G's files, of any other written communication on the matter for the period June 15, 2000 to early 2003.

Of note, however, was that during the period 2003 to 2005, a number of written representations were made directly to the MOFP, by another insurance carrier, for the G.E.A.S.O. Health Scheme to be put to competitive tender. The representations, which were copied to the OC-G, as at December 2005, had, for the most part, borne no fruit from the MOFP.

It was against this background, therefore, that the OC-G's own representations, for the G.E.A.S.O. Health Scheme contract to be put to public competitive tender, began in earnest in December 2005.

Having discovered that the annual contract with Blue Cross was next scheduled for expiration on January 31, 2006, our positions were first formally conveyed by way of letter to the Financial Secretary on December 15, 2005 and again on January 12, 2006.

A subsequent letter from the OC-G to the Honourable Minister of Finance and Planning, which was dated February 1, 2006, requested, *inter alia*, an update on the status of the contract with Blue Cross. The requisition resulted in the receipt of assurances, from the Ministry, that the contract would be put to public competitive tender. In point of fact, the Ministry advised the OC-G that Cabinet had agreed that the scheme should "*be put to public tender by April 2006*". (Ref. Cabinet Decision No. 37/05, dated December 19, 2005).

Recognizing, however, that the contract had been renewed again with Blue Cross, pending tender, the OC-G, by way of letters which were dated February 10 and 16, 2006, served the MOFP with formal notice of its intention to comprehensively monitor the anticipated and pending procurement.

Following after two (2) further letters which were dispatched to the MOFP on April 11 and May 3, 2006, the OC-G again wrote to the MOFP, on June 21, 2006. The objective of the last letter was to re-direct the Ministry's attention to the content of Cabinet's Decision No. 37/05 and to express, *inter alia*, the OC-G's concern that "*the decision of Cabinet should be implemented without further delay and that the award of the contract (should) be fair, transparent, meritorious, and that value for money should be achieved*".

Having not received a response to our letter of June 21, an additional letter was directed to the Financial Secretary on July 11, 2006. In that letter, we reiterated "*the concern ... that the preparation of the tender of the GEASO is taking an inordinately long time and could impair the integrity of the procurement process*". The OC-G's letter of July 11, 2006 was copied to the Minister of Finance and Planning and the Cabinet Secretary.

Despite all of these efforts to receive a definitive status update from the MOFP on the matter, nothing was heard from the Ministry. Not being satisfied that the tender was being satisfactorily expedited or that the OC-G's expressed concerns were being treated with the seriousness which

they deserved, the OC-G consequently took the decision, on August 17, 2006, to write directly to the Cabinet Secretary in the following terms:

“Dear Cabinet Secretary:

Re GEASO Health Plan – Contract Between the Government and Blue Cross of Jamaica

As you are aware, the Office of the Contractor General has been making aggressive and strong representations to the Government that the contract for the provision of health insurance for public sector workers (GEASO) must be renewed by way of PUBLIC COMPETITIVE TENDER.

For several years, this contract has been awarded, on a renewal basis, to the same contractor in direct contravention of the Government's own Procurement Procedures and in clear violation of the Public Body contract award principles which are enshrined in the Contractor General Act.

The OC-G has written approx. ten (10) letters since December 15, 2005 to the principal Government portfolio officers in this matter, namely the Minister of Finance and Planning, the Financial Secretary and the Deputy Financial Secretary, with copies to you in a number of instances.

Our letters to the Government, which ended with letters dated June 21 and July 11, 2006 to the Financial Secretary ..., have included strong and forthright recommendations that, in compliance with the prescribed Government of Jamaica Procurement Guidelines, as well as in the interest of fairness and transparency, the GEASO must be renewed on a competitive basis.

Additionally, Cabinet, by way of its decision No. 37/05, dated 19.12.05, had agreed that the scheme should be put to tender by April 2006.

Despite the foregoing, the target date for the tender of the subject contract is being constantly shifted. Needless to say, this could be and has been perceived as a further undermining of the Government of Jamaica's own Procurement Procedures and Guidelines.

It is our considered view that given the magnitude of the amounts involved - of ~ \$2 Billion, that the integrity of the public sector procurement process must be preserved and that the subject contract renewal must accordingly proceed, on a competitive basis, without any further delay.

In light of the gravity of this matter and the apparent attendant delays which are now clearly associated with it, this letter is being copied to the Most Honourable Prime Minister.

With many kind and sincere regards.

Very respectfully yours,

Greg Christie (Signed)

Greg Christie
Contractor General”

The OC-G's letter to the Cabinet Secretary, which was copied to the Most Honourable Prime Minister, the Honourable Minister of Finance and Planning and the Financial Secretary, subsequently produced a response from the Cabinet Office which was dated September 12, 2006.

In its response, The Cabinet Office advised the OC-G that *“the Ministry of Finance and Planning (MOFP) is now in a position to go to public tender for (the subject GEASO Health Plan) services. The MOFP expects to publish the Request for Proposals (RFP) on September 23, 2006, with a view to having a new contract in place in February 2007”*.

Following after the Cabinet Office’s letter, a verbal request was then made by the OC-G, on September 15, to the MOFP, for a copy of the RFP to be submitted for review prior to its placement. The request, however, was not complied with. In consequence, the OC-G was not afforded the opportunity to review the RFP prior to the MOFP’s advertisement of same in the Daily Gleaner newspaper of September 22, 2006.

This latest circumstance again underscored the necessity for the OC-G’s continued vigilance over, and proactive intervention into, the G.E.A.S.O. Health Scheme procurement.

Following the MOFP’s Daily Gleaner advertisement, the OC-G again wrote to the MOFP, on September 27, 2006, to remind the Ministry of the verbal request which had been previously made for a copy of the RFP to be provided to the OC-G for review. Consequent upon the OC-G’s letter of September 27, 2006, a meeting was then convened with a representative from the MOFP to discuss the matter.

At the meeting, a preliminary and verbal review of the RFP was undertaken, at which time certain inadequacies which were identified in the RFP were communicated to the Ministry’s representative. The findings of the review were subsequently detailed and formally communicated in writing, by the OC-G, to the Financial Secretary, on October 4, 2006.

The OC-G’s review of the RFP had revealed several weaknesses that would have compromised the fairness and transparency of the tender had the MOFP been allowed to proceed with the tender process un-impeded. Having regard to the gravity of the inadequacies of the RFP, the MOFP accepted the OC-G’s recommendation to withdraw the Invitation to Tender and to effect the appropriate amendments to same. The OC-G was so advised by the Financial Secretary on October 18, 2006.

Following the MOFP’s notification of its withdrawal of the Invitation to Tender, the OC-G, by way of letter dated October 23, 2006, reiterated its stance that it was incumbent upon the MOFP to expeditiously resume the tender process in order to meet Cabinet’s newly revised timeline of February 2007.

Subsequent to the amendments of the RFP, the MOFP, on November 30, 2006, assured the OC-G that it was its tentative plan to advertise the Invitation to Tender by the second week of December 2006. It said that it would do this with the objective of (a) securing a tender opening date for the first week of January 2007, and (b) ensuring completion of the actuarial assessment of the tenders by the end of January.

The MOFP also advised the OC-G that, *“barring any disruption to this schedule, it is anticipated that the new contract will be in place by April 2007”*.

It is the OC-G’s understanding that the MOFP’s Invitation to Tender was in fact re-issued by way of public advertisement, on December 19, 2006.

It is clear that definitive efforts are now being made by the MOFP and the Cabinet to competitively renew the G.E.A.S.O. contract. In going forward, however, there is no doubt that the process is one which should command the continued attention of the OC-G. Indeed, the public interest, itself, demands that the procurement should be subjected to the highest possible levels of public scrutiny, with particular regard being paid to the ideals of competition, transparency, fairness, merit and value for money.

It is also critically important that every possible step should be taken by the Cabinet to ensure that there are no further delays in the contract award process which remains to be completed in the matter.

A failure by the Cabinet to act accordingly would not only have the effect, however unintended, of giving the incumbent carrier a further unfair advantage, but it would also strike a potentially fatal blow to one of the guiding principles of the Government's own Policy on Public Sector Procurement, namely that which speaks to the maintenance of "fairness, integrity and public confidence in the procurement process".

In the final analysis, however, the OC-G feels obliged to respectfully but very strongly reiterate its recommendation to the Cabinet, the Government and the Legislature, to implement every immediate and appropriate measure to ensure that there is strict conformance, by Public Bodies, with the Government's Procurement Policy and Procedural Guidelines and also with the contract award principles which are enshrined in Section 4 (1) of the Contractor General Act.

Divestment and Sale of Government-Owned Lands and Assets

Transparency and probity are paramount in the negotiations and processes which relate to the sale and divestment of Government-owned lands and assets. Further, the development of a comprehensive land divestment policy and the harmonization of land divestment practices, are viewed as a critical means of standardizing the manner in which State lands are divested.

Accordingly, and despite the very important work of the National Land Divestment Committee (NLDC), the OC-G continues to pay keen attention to the divestment of state-owned lands and has been working closely with the NLDC and the Ministry with responsibility for Lands, in that regard.

However, there is one issue which has been impeding the work of the OC-G as it pertains to ensuring scrutiny, transparency, probity and value for money in Government land transaction matters.

In the 1989 case of *Wright v. Telecommunications of Jamaica*, Mr. Justice Wolfe (as he was then) found that a contract for the purchase of private lands by a Public Body was not covered by the Contractor General Act. It is, however, instructive to note that Mr. Justice Wolfe, himself, in the same case, opined that "*the public interest demands that contracts such as the instant one should come within the ambit of the Contractor General Act*".

Be that as it may, and although *Wright* did not involve the sale or divestment of publicly owned lands, the decision has however raised the question as to whether Government land or asset divestment transactions were intended by the Legislature to fall within the purview of the Contractor General Act.

The question was one which was answered in the affirmative by Queen's Counsel, Dr. the Hon. Lloyd Barnett, O.J., Q.C., when his advice was formally sought as to whether the Contractor General had the statutory authority to monitor contracts which involved the "*sale of public assets*" and, in particular, the divestment of the Donald Sangster International Airport by the National Investment Bank of Jamaica (NIBJ). In his written Legal Opinion of January 25, 2000, to the OC-G, Dr. Barnett concluded as follows:

"In my view the general objective of the (Contractor General) Act is to provide a comprehensive monitoring mechanism on behalf of Parliament of the contracts entered into by the Executive to ensure that they are awarded impartially and on merit, (that) there is no irregularity or impropriety in their (award or) termination and (that) their implementation conforms with their terms. There is no logical reason why these objectives should be confined to building and service contracts".

Another dimension to the issue was added on February 22, 1994, some five years after the decision in *Wright*, when the then Prime Minister of Jamaica, the Most Hon P.J. Patterson, announced in Parliament certain Cabinet Policy Guidelines for the Divestment of Government Owned Lands. In his Statement, the Prime Minister said that all State owned lands must first be publicly advertised or, where it is intended to divest or sell by way of private treaty, the matter must first be "*brought to the specific attention of the Contractor General for his prior guidance*".

When the *Wright* case, the Opinion of Queen's Counsel and the Cabinet Policy on Land Divestment, are all taken together, a number of ambiguities or questions are raised as to precisely what categories of land contracts are contemplated by the Contractor General Act.

The situation, which has created somewhat of a dilemma for the OC-G, was highlighted in the OC-G's 2004 Annual Report and was accompanied by an urgent plea for the Cabinet and the Legislature to remedy the problem. The obvious solution is to remove the supposed anomaly from the Act. However, to date, no action has been taken.

In the interim, and as a consequence, the OC-G is reluctant to monitor and/or to investigate *all* Public Body land transaction matters, preferring instead to limit its interventions solely to Government land or asset divestment cases, inclusive of those cases in which Public Bodies have agreed to submit to the OC-G's guidance, consistent with the 1994 Cabinet Policy Guidelines.

A case in point and a matter into which the OC-G had felt obliged to enquire, arose in March 2006. The matter had arisen when certain documents to which the OC-G was privy, suggested that the then Minister of Land and Environment had approved the sale of a Government-owned property to a Government-appointed Member of the Senate. The Honourable Minister's approval, which was advised by way of a letter which was dated January 18, 2006, had appeared to the OC-G to have contravened the minimum requirements of the referenced Cabinet Policy.

It is important to note that the Ministry's Permanent Secretary, in his March 31, 2006 response to the OC-G's March 13, 2006 letter of enquiry, had written, *inter alia*, in the following terms:

"As far as this matter is concerned, the Ministry would like to refer it formally to you for your comments and advice, consistent with the Prime Minister's Statement of 1994.

Notwithstanding legal opinion and case references in relation to the locus standi of the Contractor General in matters relating to land divestment, this Ministry would like to continue to voluntarily avail ourselves to your guidance and scrutiny in the interest of fairness and transparency in such a matter of national importance”.

Upon completion of the OC-G’s enquiry into the matter in December 2006, an investigation report was submitted to the Honourable Minister of Agriculture and Land and to the Ministry’s Permanent Secretary.

The OC-G’s report concluded, *inter alia*, that the Minister’s purported approval of the sale of the property, to the Senator, had *in fact* contravened the relevant Cabinet Policy Guidelines. The report also concluded that at least two (2) of the three (3) conditions which were imposed by the NLDC, when it had considered but deferred the Senator’s “application”, were “ignored” or otherwise overruled by the Honourable Minister.

Additionally, the OC-G concluded in its report that it was “*evident that the applicant Senator ... should have informed the Senate of her intention to enter into a contract with a Public Body for the purchase of the subject Government owned land at Trenton Road.*”

In this particular regard, the OC-G was mindful of a further requirement of the 1994 Cabinet Policy which apparently was intended to address the specific disclosure requirements, regarding Public Body contracts, which are imposed upon Parliamentarians by Section 41 of the Constitution of Jamaica.

In his February 22, 1994 Statement, the Prime Minister had said that “*in the case of members of the Legislature, ... who, pursuant to the provisions of the Constitution, ... envisage that they may enter into contracts with Government, including land, the sanction of the House, or Senate, will have to be secured **in advance** of the contract being concluded and not **after***”. (Prime Minister’s emphases). However, in the instant case, no evidence was adduced to show that the requirement was ever satisfied despite the Senator’s disclosure that her appointment to the Senate had taken place “*sometime about November 4, 2005*”.

In the premises, the OC-G, in its report, was moved to recommend that the Minister’s approval for the sale of the property, to the Senator, should “*be withdrawn, and that the land (should) be publicly advertised in the interest of transparency, competition and fairness*”.

Another recommendation which was made was that “*the Minister and the Ministry with responsibility for land must adhere, at all times, to the policy for the divestment of government-owned real estate*”. The report, which was formally conveyed under cover of letter, dated December 27, 2006, was copied by the OC-G to the Most Honourable Prime Minister.

The issue of the acquisition and divestment of land by Public Bodies is undoubtedly one of significant national importance. Consequently, it is one which must be accorded the seriousness which it rightly deserves. Such transactions, and particularly those which involve the sale or divestment of Government owned assets, should be un-ambiguously subjected, by law, to the independent scrutiny of the Contractor General, if probity is to be assured.

In the circumstances, the OC-G is obliged to respectfully repeat its call to the Cabinet, and to the Legislature, to amend the Contractor General Act. This should be done to give effect not just to the OC-G's recommendation but also to the clear exhortation which was rendered by our country's Supreme Court more than 17 years ago.

Alleged Inefficiency of the Government's Procurement Procedures

It is incumbent upon me to report that it was postulated by several Public Officials in 2006 that the Government Procurement Guidelines appear to be, in some instances, impractical and cumbersome. The point was sought to be made that the rules are perceived to be bent on prohibiting, rather than increasing, efficiency in the procurement process – thus arguably defeating one of the purposes for which they were originally established.

The fault for these alleged circumstances was attributed, in the main, and quite surprisingly, to the OC-G. On as many occasions as the complaints were made, the OC-G, in response, was therefore compelled to articulate a pellucid distinction between its role as the procurement process' watchdog or, if you will, its 'enforcer', versus that of the author of the Guidelines.

The latter role, it should be emphasized, is one which is reserved for the National Contracts Commission (NCC), the Ministry of Finance and Planning and, ultimately, the Cabinet itself. Section 23D (1) (g) of the Contractor-General Act is instructive on the matter. It clearly provides that one of the functions of the NCC is *"making recommendations to the Cabinet for improving the efficiency of the procedures for the granting and implementation of Government contracts"*.

The importance of this emphasis should not be dismissed nor should it be under-estimated, for at least one senior Government Minister, in 2006, by his public comments, revealed that he was not understanding of the NCC's and the Cabinet's responsibility in the matter.

The point, succinctly put, therefore, is that it is the Government, and not the OC-G, which determines, writes, sets and revises the Government's Procurement rules. The role of the OC-G is merely to ensure that the Guidelines, whenever they are promulgated or revised, are duly observed and applied in a manner which is consistent with the standards which are prescribed by Section 4 (1) of the Contractor General Act.

Notwithstanding these distinctive roles, the OC-G is nevertheless of the view that every effort should be made to ensure that the right balance is found. The NCC and the Government should endeavour to secure a procurement process which is efficient, with rules that are easy to comprehend, and practical to comply with. If this is not done, the rules will always be broken, ignored or circumvented.

At the same time, it is vitally important that the rules must also define a procurement process which is effective and capable of achieving the desired results. Put another way, the process must not only be efficient, but it must also be one which assures value to the tax-payer, is merit based, is free from corruption, impropriety and irregularity, is transparent, impartial, competitive and fair, and is capable of being enforced.

Use of an e-Procurement Notice Board/Website for Tender Advertisements vs. the Print Media

The Government's Procurement Procedures currently require Public Bodies to publicly advertise procurement opportunities which exceed a specified value threshold, and to do so on two (2) different occasions in national newspapers.

The obvious objective of such an advertising regime is to achieve and promote the principles of transparency, fairness and competition in the Government's procurement process. However, the OC-G has long recognized that such a regime comes at a significant economic cost to the Government and, by extension, the taxpayers of Jamaica.

At the time of the writing of this Report, the number of tender advertisements which appeared in one particular national newspaper, on two (2) consecutive Sundays, was estimated at 13 and 18 respectively. The average size of the published advertisements was approximately 4" to 5" x 9". Based upon industry cost estimates, and using these two (2) Sundays as a benchmark, the associated annualized average cost for Government tender advertisements, just for Sundays and in one national newspaper alone, was calculated to be in the region of \$27 million.

Using the same average benchmark, and assuming that tender advertisements are placed, at a minimum, in two different national newspapers and once on Sundays and once during the week, we calculated the annualized average print media placement cost, to the tax-payer, to be roughly \$80 million.

It is important to note that this annual cost estimate does not make provision for additional tender placements which are routinely made over and beyond the minimum requirements, nor does it include the costs which are associated with tender amendments, tender withdrawals and re-tendering exercises.

That said, the magnitude of this minimum \$80 million annualized advertising cost estimate can be placed in its true perspective when it is compared to the OC-G's and NCC's annual capital and operating budget which was \$98.8 million for the 2006/2007 financial year.

In light of the fact that the Government's policy for Public Sector procurement calls for maximizing economy and efficiency in the procurement process, it is the OC-G's considered view that addressing these relatively high publication expenditures can be a preliminary step in achieving the desired economy and efficiency in public procurement.

The OC-G, therefore, strongly supports the proposal that the Government should develop a single electronic gateway for advertising all Public Body procurements to the public at large, and to qualified contractors. If the assistance of the OC-G is required, we would be happy to provide it.

In point of fact, the OC-G has already developed, and implemented, a basic but little used system which was designed to facilitate, *inter alia*, the publication of Jamaica Government procurement opportunities over the Internet. The site can be accessed by going to the OC-G's website at www.ocg.gov.jm or to www.procurement.gov.jm/procurement.

An electronic procurement system (or an e-procurement system), even if composed solely of the foregoing proposed facility, would rebound in considerable savings to the taxpayer whilst enabling a more comprehensive database and advertising conduit for applicable tender opportunities.

While it is likely that the proposal may be initially resisted for any number of reasons, it should be borne in mind that the implementation and operation of an e-procurement system, as a primary component of a country's Public Sector procurement process, is today considered to be a best practice.

Some Concerns and Issues which are in Need of Address - Summary of Positions and/or Recommendations

1. Too many works contracts, in 2006, continued to suffer from late or inadequate procurement planning, the lack of proper project management, a paucity of on-site supervision, as well as insufficient financial resources on the part of *both* the contractor and the Government procuring entity. These are factors which have all impacted negatively upon the outcome of the contracts and thus, the public purse.

The Government, through its Cabinet, its Permanent Secretaries Group and the Ministry of Works, needs to be more proactive and aggressive in implementing *and enforcing* the requisite corrective measures and monitoring mechanisms that are desperately needed to cost-effectively govern the planning, execution and management of Government works contracts.

Until this is done, it should come as no surprise if the problems that have historically plagued these projects are the same ones that the OC-G will continue to report each year.

2. The problem of Public Bodies and Public Officials who refuse to comply with the lawful requisitions of the OC-G was one which persisted throughout 2006. In 2007, the OC-G will therefore commence the enforcement of its previously announced Zero Tolerance Policy. The OC-G will initiate criminal prosecution proceedings against any Public Body or Officer who, without justifiable or lawful excuse, fails to comply with its lawful directives or requisitions.
3. In an effort to curb the continuing and wanton disregard for the Government's Procurement Procedures, the Cabinet and the Legislature are respectfully requested to act with dispatch, in the public interest, to elevate the Procedures to laws and, where appropriate, to ensure that breaches of same are attended with the imposition of punitive sanctions, inclusive of criminal penalties.
4. The OC-G continues to look forward to receiving from Parliament the details of any Government contract exemptions which are granted to Parliamentarians under Section 41 of the Constitution of Jamaica. The OC-G will persist in its efforts to monitor and to investigate the award of Government contracts which are entered into by Parliamentarians to ensure that there is transparency and probity in the circumstances of these awards.

5. The Cabinet and/or Parliament should advise what steps, if any, they intend to take with respect to the issue of Government contracts which are entered into by 'related persons' (i.e. a spouse, mother, father, sister, brother or child of a Parliamentarian).

The OC-G's January 12, 2006 proposal, in this regard, had received the expressed support of the former Prime Minister of Jamaica, the Most Hon. P.J. Patterson, and the Leader of the Opposition, Mr. Bruce Golding.

The OC-G believes that the continued failure to address this critical deficiency will leave the Section 41 contract reporting requirements (of the Constitution) open to indirect circumvention and thus to an eventual undermining of the principles of transparency and public scrutiny which the OC-G feels must be led by the Cabinet and by the Legislature.

6. The Cabinet must insist upon strict conformance, by Public Bodies and Public Officers, *at all times*, with the Government's Procurement Guidelines. This must be moreso particularly in the case of major 'high dollar value' Government contract awards. Another "GEASO" should never be allowed to take place. It is the respectful but considered opinion of the OC-G that the Cabinet must act decisively to ensure that "fairness, integrity and public confidence in the procurement process" is maintained.
7. The decision in the 1989 *Wright* case, the Opinion of Queen's Counsel and the 1994 Cabinet Policy on Land Divestment, when they are all taken together, have raised a number of ambiguities, or questions, as to precisely what categories of land contracts are contemplated by the Contractor General Act.

The situation, which has created somewhat of a dilemma for the OC-G, was highlighted in the OC-G's 2004 Annual Report and was accompanied by an urgent plea for the Cabinet and the Legislature to remedy the problem. The obvious solution is to remove the supposed anomaly from the Act. However, to date, no action has been taken.

The issue of the acquisition and divestment of land by Public Bodies is undoubtedly one of significant national importance. Consequently, it is one which must be accorded the seriousness which it rightly deserves. Such transactions, and particularly those which involve the sale or divestment of Government owned assets, should be un-ambiguously subjected, by law, to the independent scrutiny of the Contractor General if probity is to be assured.

In the circumstances, the OC-G is obliged to respectfully repeat its call to the Cabinet, and to the Legislature, to amend the Contractor General Act. This should be done to give effect not just to the OC-G's recommendation but also to the clear exhortation which was rendered by our country's Supreme Court more than 17 years ago.

8. The NCC and the Government should endeavour to establish a procurement process which is efficient, with rules that are easy to comprehend, and practical to comply with. If this is not done, the rules will always be broken, ignored or circumvented.

At the same time, it is vitally important that the rules must also define a procurement process which is effective and capable of achieving the desired results. Put another way, the process must not only be efficient, but it must also be one which assures value to the tax-

payer, is merit based, is free from corruption, impropriety and irregularity, is transparent, impartial, competitive and fair, and is capable of being enforced.

9. The OC-G strongly supports the view that the Government should develop a single electronic gateway for advertising all Public Body procurements to the public at large, and to qualified contractors. If the assistance of the OC-G is required, we would be happy to provide it.

The OC-G has already developed, and implemented, a basic but little used system which was designed to facilitate, *inter alia*, the publication of Jamaica Government procurement opportunities over the internet. The site can be accessed by going to the OC-G's website at www.ocg.gov.jm or to www.procurement.gov.jm/procurement.

An electronic procurement system (or an e-procurement system), even if composed solely of the foregoing proposed facility, would save the Jamaican taxpayer an estimated \$80 Million each year whilst enabling a more comprehensive database and advertising conduit for applicable tender opportunities.

Closing Comment, Assurance and Pledge

The Officers of the OC-G, and myself, are acutely mindful of the very important responsibilities which have been reposed in us by the Contractor General Act.

We fully understand, and have accepted, that these responsibilities and functions are to be discharged solely "*on behalf of Parliament*" and, therefore, on behalf of the People of Jamaica. Indeed, we are privileged and honoured to have taken a solemn and inviolable oath in the foregoing regard.

It is against this background, therefore, that I can unreservedly assure the Parliament and the People of Jamaica, that, during the year which is under review, I did perform my functions, as Contractor General, in good faith, in the manner which is prescribed by the Contractor General Act.

For the future, I pledge that for as long as I shall hold the Commission of the Contractor General of Jamaica, I will, to the best of my ability, continue to fearlessly serve the collective interests of the People of Jamaica, whilst faithfully discharging my functions as Contractor General. I will do so forthrightly, fairly and impartially and I will do so in a manner which is in keeping with the highest standards of integrity and ethical conduct.

Greg Christie
Contractor General

2.0 MONITORING OF CONSTRUCTION CONTRACTS

Monitoring and Investigation of Construction Contracts

In 2006, the Office of the Contractor-General (OC-G), through the activities of its Construction Contracts Inspectorate Division, continued to be assiduous in its efforts to ensure compliance with the Government's Procurement Procedures as well as adherence to established procurement best practices.

The task, although Herculean, given the limited resources which were available to the OC-G, was nevertheless accomplished. This was done via the employment of strict and strategic management approaches which were designed to ensure the widest possible coverage in fulfilling the Organization's statutory mandates.

The OC-G, throughout the year, monitored different aspects of the pre and post-contract activities of 300 contracts. Of these, 208 were related to the execution of construction contracts (See Appendix IV for details.) The OC-G's Inspectors, on behalf of the NCC, also carried out the verification of over 782 contractors island-wide.

The OC-G's contractor verification activities are routinely undertaken in order to confirm contractors' addresses and locations as well as their capacity to perform, consistent with the declarations which are indicated in their applications – all in partial fulfillment of the criteria for their registration as qualified suppliers of works, goods and services to the Government.

The verification exercises were carried out daily by the OC-G, at the same time that it provided consulting and advisory services to Procuring Public Bodies as regards the best practices which should be employed in managing a plethora of procurement issues, some of which are not addressed by the Government Procurement Procedures Handbook (GPPH).

It is the OC-G's considered opinion that its efforts have contributed significantly in reducing the time which would have otherwise been expended in the procurement process, as well the delays which are often experienced in the implementation and execution of Government contracts and works projects.

This Report also encompasses the monitoring of several ongoing works projects, the implementation of which was commenced prior to 2006. The details which are related to the award and implementation processes for non-construction contracts (i.e. goods and services contracts), will be provided in another section of this Report.

During the year, the National Contracts Commission (NCC) endorsed 575 recommendations for the award of contracts for the procurement of works, goods and services. These recommendations were submitted by a variety of Government procuring entities (See Appendix III for details).

The aggregated value of these contracts was approximately J\$24.7 Billion. The endorsements constituted the single largest number which has been undertaken in any one year since the

Commission was established in 1999. The NCC's endorsements were made possible with the support and resources which were provided to it by the OC-G.

Given the number of contract award recommendations which were submitted to the NCC in 2006 (together with those submissions which sought the NCC's prior approval for the utilization of the Sole Source and Limited Tender procurement methodologies), the OC-G maintains the view that an enhanced effort was made by a greater number of Government entities to comply with the Government's Procurement Procedures in 2006.

The OC-G is, however, of the view that there is an urgent need for a structured programme of continuous training to deal with the issue of procurement planning and management, and the objectives of the Government's Procurement Policy, given the relatively high number of requests for assistance which were made to the Office by procuring entities in 2006. The requests were related, in the main, to the preparation and appraisal of tender documents, strategic procurement solutions and the interpretation of sections of the GPPH.

Although anecdotal, there is also a pervading belief, within the Public domain, that the Public Sector pays a significantly higher or premium cost for the supply of goods, services and works contracts, when compared to its counterparts in the Private Sector. This is, however, difficult to fathom, given the fact that approx. 85% of the contract award recommendations which were submitted to the NCC, in 2006, were made on the basis of the assessment of tenders which were subjected to competition.

The prevailing argument which has been put forward by contractors is that there are just too many problems and uncertainties when it comes to doing business with the Government. One such example is the delay in receiving payments from Government agencies after claims are submitted and certified. Another is the purported high finance charges which are allegedly incurred by contractors because of the late payments which they make to their creditors.

Summary Report for Pre and Post-Contract Award Activities as at December 2006

The OC-G, in 2006, monitored the post-contract stages of as many recommendations and endorsements of the NCC as its resources allowed. However, sustained monitoring was possible only in some cases. A total of 208 works projects were monitored by the OC-G throughout the year. These are detailed in Appendix IV. The monitored particulars of 99 projects are highlighted in even greater detail in Appendix II.

An outstanding weakness which we have observed in the post-NCC endorsement phases of works contracts is the delay in the awarding of the contracts and the subsequent delay in implementing them. This practice has had a significant negative cost impact upon the operations of some Government agencies.

The reality is that a project's costs will always be adversely impacted by an increase in the costs for labour and materials whenever there are extended delays. Also, if a project's scope of works is revised to address new issues which were not originally contemplated or which did not exist in the original designs, then it is only axiomatic that the project's costs will be increased.

During the 2006 calendar year, the NCC endorsed, or recommended for award, 287 works contracts at a cost of J\$10.98 Billion. These included contracts for Buildings, General Road Works and Rehabilitation, Bridge Construction, Pipe Laying, and Civil Engineering Works. (See Table 1.)

A review of the OC-G's past four (4) Annual Reports will reveal that the issues and problems which have been associated with the implementation of Government works contracts, have remained unchanged.

Many works contracts, in 2006, continued to suffer from late or inadequate procurement planning and the lack of proper management and contract administration – factors which have impacted negatively upon the outcome of the contracts and, ultimately, upon the country's national budget.

In addition, delays in payments to contractors, as well as the tardy performance of some contractors, have contributed significantly to the excessive time overruns which are being experienced on several of the contracts and projects that are implemented by the Government. These considerations, together with escalations in the cost of labour, materials and preliminaries, have been the leading contributory factors to the overruns in cost on many projects.

The implementation, during the post-contract phases, of a significant number of Government works projects, have also been impacted by deficiencies particularly as they relate to proper planning, on-site supervision and the contractor's ability to fund projects over an extended period.

The OC-G has noted that most of the projects which were implemented over the past five (5) years were completed way beyond the scheduled time. Most often this was as a consequence of inadequate funding by the client and by the contractors, inclement weather, tardy performance of some contractors and tardy consultants. These situations comprised the major setbacks in the implementation and execution of many Government works contracts.

In some instances, the procuring entity's policy, which was aimed at trying to reduce costs by maintaining minimum supervisory personnel, has resulted in poor work quality.

The delay, by Government procuring entities, in making payments to contractors, has also affected and/or compromised their ability to invoke the liquidated damages clause against contractors who have failed to perform within the terms and conditions of their contracts. As a consequence, this has placed the entities in a position where cost recovery has sometimes become nigh impossible.

It was also the OC-G's observation, in 2006, that procuring entities are finding it extremely difficult to get bonding companies to complete contracts when the services of the contractor are terminated. In such cases, the entity invariably opts to facilitate tardy contractors to complete their contracts, often when they are well beyond the scheduled completion time.

In the OCG's 2003 Annual Report, it was pointed out that Cabinet had authorised special waivers of the application of the Government Procurement Guidelines to several road and infrastructure projects. This was done in response to the extensive flood damages which ravaged the country in 2002. It was also observed, in December 2003, that some of these contracts had not been implemented while others were only partially implemented or had not even been awarded.

NCC-Endorsed Works Contracts 2006

Table 1

CATEGORIES	No	JA \$	US \$	UK £	EURO €	Total JA\$	PERCENTAGE
Asphaltic Concrete	13	532,089,231.69				532,089,231.69	4.84
Bridge Construction	6	165,253,876.01				165,253,876.01	1.5
Building Construction	86	1,470,949,702.15				1,470,949,702.15	13.39
Building Maintenance	4	28,697,842.19				28,697,842.19	0.26
Civil Engineering	65	1,704,037,708.00	16,494,269.53			2,798,267,548.62	25.46
Drilling	1	10,568,923.75				10,568,923.75	0.09
Electrical	5	151,155,010.67				151,155,010.67	1.38
Elevator, Escalator & Moving Walkways	3	73,068,288.93				73,068,288.93	0.67
Fencing	1	21,936,170.00				21,936,170.00	0.2
General Roads	73	1,370,075,733.27				1,370,075,733.27	12.47
General Services	9	228,079,905.03				228,079,905.03	2.08
Heating, Ventilation, A/C & Refrigeration	2	10,052,379.28				10,052,379.28	0.09
Interior Construction	2	11,489,110.00				11,489,110.00	0.11
Marine Engineering	1		37,272,495.06			2,472,657,322.28	22.5
Mechanical	3	542,936,770.68	235,311.94		11,340,317.93	1,442,411,744.23	13.13
Pipe laying	8	147,277,062.84				147,277,062.84	1.34
Roofing	2	15,462,622.04				15,462,622.04	0.14
Steel Erection	2	33,476,466.02				33,476,466.02	0.3
Tank Erection	1	5,870,200.00				5,870,200.00	0.05
GROSS TOTAL	287	6,522,477,002.55	54,002,076.53	0.00	11,340,317.93	10,988,839,139.00	100
Annual average for US \$1 = JA \$66.34. The rate for Euro € = JA \$ 77.94.							

Escalations in labour and material costs have increased the costs of these projects above and beyond what was originally planned, while quite a number of the scheduled works contracts were not awarded until 2006 under the Special and Emergency Flood Damage Repairs Programmes.

The predominant cause of non-implementation was found to be inadequate financing. It was also evident that many of these works contracts, which were endorsed by the NCC, were either shelved permanently or re-tendered, based upon the prevailing realities such as changes in the scope of works and increased costs.

Appendix II to this Report provides details of selected list of 99 contracts which were monitored by the OC-G in 2006.

The majority of the contracts, some of which are still in progress, reflect significant overruns in both the budgeted costs and the scheduled delivery time. As was previously indicated, this was due mainly to a failure by both the client agencies, and the contractors, to deploy adequate resources to properly capitalize the projects.

In the latter instance, the situation arose primarily as a direct result of some contractors overextending themselves by attempting to execute too many contracts concurrently. As we have done in previous reports, we must therefore again reiterate the importance of proper planning, resource allocation and realistic time and costs budgets.

We must, of course, also restate that overruns are often inevitable, particularly as they relate to considerations such as significant changes in the scope of works, inclement weather, industrial disputes and other factors. However, our monitoring exercise has indicated that most of the significant overruns which we have identified are as a result of unsatisfactory performance, absence of a proper work methodology, inadequate supervision, and the lack of the required financial resources on the part of *both* the contractor and client Government agency.

In general, there is very little evidence of proper planning whenever there is a change in the scope of works. One possible corrective action for this would be the reassessment of the work programme, or work methodology, with the aim of employing more resources so that practical completion can be achieved within the timeframe which was originally scheduled. Granting an extension of time seems to be the norm to accommodate these additional activities.

Despite the declaration by several Government procuring entities, in their submissions to the NCC, that funding is in place to support a contract, the late payment of the contractor's certificate for work-in-progress is more the rule rather than the exception.

This lack of project funding frequently contributes to overruns in both time and cost on Government works projects. Government procuring entities must be more attentive to pre-contract planning, particularly as it relates to their financial requirements and commitments. They must also conduct a thorough due diligence on contractors, particularly with regard to current workload and financial and resource capacity.

Recommendations

We reiterate that a more comprehensive and detailed implementation plan will improve the effective execution of future Government works contracts.

It is also necessary, prior to making a recommendation for the award, that Government procuring entities should determine whether the recommended contractors possess the necessary funding, equipment and manpower, as well as adequate budgetary allocations, to carry out the works that are proposed.

One of the functions of the NCC, which is mandated by law, is to “*continuously assess the financial and human resources, technical, financial and managerial capacity and performance of contractors*” (Ref. Section 23D (1) (f) of the Contractor General Act). The NCC is also authorized by law to “*make regulations prescribing the circumstances in which (the) registration (of contractors) may be cancelled*” (Ref. Section 23E (1) (e) of the Act).

Working in tandem with the respective portfolio Permanent Secretaries of the Government procurement entities, and the Ministry of Works, the NCC should therefore seek to establish a fluid resource and performance profile of existing Government works contractors.

The contractor resource and performance profile, which would be continuously updated, could then be utilized to facilitate a more informed contractor evaluation process, both for the benefit of the NCC and the relevant procuring entity. Where contractors have continuously failed to perform at the agreed standards, they should not be re-contracted and, indeed, their NCC registrations should be cancelled.

Much more attention should be given to calculating the time which is necessary to complete projects. During the period which is under review, few works contracts were completed in the prescribed time. A miscalculation of the required time means that the project cost will also be miscalculated.

The consultants or project managers, who are advising the Government agencies and portfolio Ministries, must be made to provide a more realistic projection of the project time and costs. We have observed, in many submissions to the NCC, the significant disparities which exist between the clients’ (or consultants’) estimates and the actual contract amounts. We have also observed that there is a disjuncture between the submitted work plans and the resources which are required to complete the contract on time, and within budget, without compromising the project’s outcome.

There is also a greater need for stricter procurement and contract management strategies on the part of Government procuring agencies. This can be achieved by both the contractor and the client agency executing stricter onsite supervision, better coordination of resources, and proper scheduling and allocation of resources.

Government procuring entities must place greater emphasis upon project management. This can be achieved, in part, by increasing the number of competent supervisors. Procuring entities must also ensure that the start-up time of the project is in keeping with the terms and conditions of the contract.

Project managers and consultants must be held accountable for the proper planning and implementation of works projects.

A greater effort should be made to reduce the time which elapses between NCC endorsement of the contract award recommendation to project start-up, particularly with regard to those contracts which are \$15 million and over in value and which will therefore require the Cabinet's approval. Such delays may, and in most cases will, contribute to an increase in the project cost.

The Instructions to Tenderers, which are contained in the tender documents, should comprise the following which are to be considered in the Evaluation of Bids:

- Proposed list of sub-contractors and works to be sub-contracted, if any;
- Cash Flow Projection for project;
- Construction Method Statement;
- Work Programme/Implementation Plan;
- Project Management Team and Organization Structure;
- List of Current Construction Contracts and Status of Completion.

These documents will substantially assist the procuring entity in its decision whether or not to make an award to a particular contractor. The documents will also provide justification for the entity's final decision.

Office of National Reconstruction (ONR)

In the OC-G's 2005 Annual Report, reference was made about the adverse effects of Hurricane Ivan, which severely damaged many schools and communities island-wide. As a consequence, the Government established the Office of National Reconstruction (ONR), which was mandated to survey the damage, prepare estimates, and effect the necessary repairs to all of the affected schools.

The ONR was also required to do the design and construction of infrastructure and housing units for residents of severely devastated communities in the parishes of St. Catherine and Clarendon.

The OC-G's Report also stated that representatives from the OC-G had visited a total of 78 of the affected schools, each at least once. The purpose of these visits was to ascertain the progress of the works which were then being carried out as well as the quality of the workmanship. It was reported that the visits revealed that, in mid-2005, work had not started on a large percentage of the schools which were scheduled for repairs and that those that had been started, were either well underway or had been completed.

The Report further stated that the OC-G had made several unsuccessful attempts to obtain information from the ONR and was consequently unable to comment on the procurement methodology which was utilized by the ONR in awarding these works contracts.

This information was made public by the Jamaican Parliament when the OC-G's 2005 Annual Report was tabled. It was later reported in the print media that the Chief Executive Officer of the ONR had said that he was "befuddled" that the OC-G had requested information and that same had not been furnished.

Upon learning of this, the OC-G again formally wrote to the ONR requesting the information which was considered pertinent in bringing closure to its monitoring activities in respect of the subject matter.

The data, which is represented in Tables 2 to 4, was obtained after perusing the information which was previously supplied by the ONR, together with that which was received from the institution in consequence of our further requisitions.

The OC-G was also informed, by the ONR, that these civil works contracts were abandoned in favour of the completion of the works via 'Forced Account' arrangements (i.e. utilizing the ONR's own resources to manage the subject works projects). The reasons which were advanced for this new approach to implementation were modifications to the scope of works and re-designing to accommodate changes to drains and sewer disposal systems, among other associated issues.

The Forced Account method was adopted as an alternative to starting the projects by issuing variation orders or re-tendering the contracts. The OC-G was satisfied that the urgency which attended these projects warranted immediate action in the public interest and in the interest of time.

The OC-G was also provided with comprehensive reports on the ONR's rehabilitation programme, as well as with the lists of contractors and services which they had used under the Hurricane Ivan Relocation Projects.

Our perusal of the documents indicated that Insurance was deleted from most, if not all, of the agreements. This, of course, would have resulted in the ONR being held liable for the costs of any un-insured risk, had same operated during the implementation process of the projects. It is the OC-G's understanding that the projects have so far been completed without any claims or litigation arising from the referenced insurance omissions in the agreements.

The OC-G's latest visit to the project sites (i.e. Bourkesfield, Portland Cottage and Rocky Point) had revealed that the quality of the works was satisfactory.

It must be recorded, however, that based upon the information which was furnished by the ONR, the total expenditure which was incurred to undertake the subject infrastructural works was \$309,959,917.20.

This figure, when compared with the original bid figure of \$232,806,540.00, represents an increase of \$77,153,377.20 or 33.14%.

The increase, according to the ONR, was occasioned by the additional infrastructural and building works which it said had to be undertaken.

For detailed information on the contracts which were entered into by the ONR, using the Forced Account methodology, and the allocation of the referenced and incurred costs, please see Appendix VI (Tables 21 to 24).

Office of National Reconstruction
Infrastructure Works

Table 2

Project Name and Description	Infrastructural works: site clearance, construction of roadway; procurement and installation of water pipes; construction of storm water drains and construction of retaining walls
Location	Bourkesfield, St. Catherine
Contractor and Contract Sum	Contractor: Build-Rite Construction Contract Sum: J\$62,673,046.00
Client Ministry and Implementing Agency	Ministry: Office of the Prime Minister Agency: Office of National Reconstruction (ONR) and National Housing Development Corporation (NHDC)
<p>The ONR, in conjunction with the NHDC, invited tenders from NCC-registered Contractors with a minimum of Grade 2 classification, for the purpose of infrastructural works located in Bourkesfield, St. Catherine.</p> <p>The scope of works included:</p> <ul style="list-style-type: none"> • Site clearance (carriageway) • Construction of roadways • Procurement & installation of water pipes • Construction of storm water drains • Construction retaining walls <p>The Invitation to Tender was published in a daily newspaper on January 28, February 2 & 6, 2005, to be returned on February 25, 2005, no later than 12:00 Noon.</p> <p>Five (5) tenders were received, of which only three (3) were deemed responsive and in accordance with the Instructions to Tenderers.</p> <p>Upon completion of an examination and analysis of the three lowest tenders, Build-Rite Construction was recommended to carry out the work for a total of Sixty-Two Million, Six Hundred and Seventy-Three Thousand and Forty Six Dollars (\$62,673,046.00).</p>	

Office of National Reconstruction
Infrastructure Works

Table 3

Project Name and Description	Infrastructural works: site clearance, construction of roadway; procurement and installation of water pipes; and construction of storm water drains
Location	Rocky Point, Clarendon
Contractor and Contract Sum	Contractor: Build-Rite Construction Contract Sum: J\$58,587,435.00
Client Ministry and Implementing Agency	Ministry: Office of the Prime Minister Agency: Office of National Reconstruction (ONR) and National Housing Development Corporation (NHDC)
<p>The ONR, in conjunction with the NHDC, invited tenders from NCC-registered Contractors with a minimum of Grade 2 classification, for the purpose of infrastructural works located in Rocky Point, Clarendon.</p> <p>The scope of works included:</p> <ul style="list-style-type: none"> • Site clearance • Construction of roadways • Procurement & installation of water pipes • Construction of storm water drains <p>The Invitation to Tender was published in a daily newspaper on January 28, February 2 & 6, 2005, to be returned on February 25, 2005, no later than 12:00 Noon.</p> <p>Eight (8) tenders were received of which only six (6) were deemed responsive in accordance with the Instructions to Tenderers.</p> <p>Upon completion of an examination and analysis of the three lowest tenders, Build-Rite Construction was recommended to carry out the works for a total of Fifty-Eight Million, Five Hundred and Eighty-Seven Thousand, Four Hundred and Thirty Five Dollars (\$58,587,435.00).</p>	

Office of National Reconstruction
Infrastructure Works

Table 4

Project Name and Description	Infrastructural works: Development of 300 service lots on approximately 28.3 hectares of land
Location	Portland Cottage, Clarendon
Contractor and Contract Sum	Contractor: Build-Rite Construction Contract Sum: J\$111,546,059.00
Client Ministry and Implementing Agency	Ministry: Office of the Prime Minister Agency: Office of National Reconstruction (ONR) and National Housing Development Corporation (NHDC)
<p>The ONR, in conjunction with the NHDC, invited tenders for the purpose of infrastructural works located in Portland Cottage, Clarendon.</p> <p>The scope of works included;</p> <ul style="list-style-type: none"> • The development of 300 service lots on approximately 28.3 hectares of land. • Site Clearance • Construction of roadways • Procurement & installation of water pipes • Construction of storm water drains <p>The Invitation to Tender was published in a daily newspaper on March 16, 17 & 18, 2005, to be returned on March 24, 2005, no later than 12:00 Noon.</p> <p>Six (6) tenders were received of which only four (4) were deemed responsive and in accordance with the Instructions to Tenderers.</p> <p>Upon completion of an examination and analysis of the three lowest tenders, Build-Rite Construction was recommended to carry out the works for a total of One Hundred and Eleven Million Five Hundred and Forty-Six Thousand and Fifty-Nine Dollars (\$111,546,059.00).</p>	

Selected Cases – Large Works Projects and/or Projects which have been impacted by Time and Cost Overruns

The cases which are highlighted in Tables 5 to 15 were chosen to either provide an overview of certain major Government works projects that are currently being implemented or to give an indication of the time and/or cost overruns, or other problems, which have impacted the implementation phase of a number of other projects.

Construction Contracts

Selected Cases – Large Works Projects and/or Projects which have been impacted by Time and Cost Overruns

Table 5

Project Name and Description	The design and construction of the Half Way Tree Transportation Centre
Location	Half Way Tree, St. Andrew
Contractor and Contract Sum	Contractor: Besix Jamaica Limited Contract Sum: €49,988,370.00
Client Ministry and Implementing Agency	Ministry: Ministry of Transport and Works Agency: Port Authority of Jamaica
Contract Award Date	December 13, 2004
<p>In December 2001, the Ministry of Transport & Works and Metropolitan Transport Holdings Limited (MMTH) invited the Belgian firm, Transurb, to carry out a Feasibility Study for the design and construction of the Half Way Tree Transportation Center. Transurb submitted its proposal to the Ministry and MMTH on March 2, 2002. This was followed by the submission of a revised proposal on August 21, 2002. A letter, dated August 23, 2002, was sent to the company accepting the new proposal, in pursuance of a Commercial Contract, which was signed on November 18, 2002.</p> <p>As the Government of Jamaica was experiencing financial constraints, a request was made to the Belgian Government to assist in finding a solution in the implementation of the project. It was agreed that a scaled-down project be adopted allowing for a substantial reduction in cost. The Belgians subsequently offered a soft loan representing 100% of the contract sum. The loan was scheduled over a period of ten (10) years at an interest rate of 3%.</p> <p>The Contractor is responsible for the coordination of all the works, supervision, labour, materials, plant, equipment and all other resources for the design, execution and completion of the works. The Port Authority of Jamaica, the implementing agency, is responsible for coordinating the financing of the works, and for ensuring that the necessary waivers, releases, concessions, exemptions, and orders from the Ministry of Finance and Planning, are granted.</p> <p>The Agreement between the Government of Jamaica and Transurb of Belgium, was signed on December 13, 2004. This was followed by Cabinet approval which was given on February 28, 2005. Works on the project commenced July 1, 2005 and was scheduled to be completed by September 1, 2007 - a construction period of Twenty-seven (27) months. However, as a result of delays being experienced, it was anticipated that the completion date might not be realised. The delays resulted from problems which were related to a shortage of cement and the quality of cement which was available on the market. There was also the problem of bad weather.</p> <p>The project is currently behind schedule by approximately Twenty (20) days with completion at 59%. As a result of the delays, the new completion date is projected to be October 01, 2007. Based upon institutional support and the project organizational structure, the new project completion date should be realized.</p>	

Construction Contracts

Selected Cases – Large Works Projects and/or Projects which have been impacted by Time and Cost Overruns

Table 6

Project Name and Description	NMIA Terminal Expansion Project - Construction of a two storey upper level passenger pier, including air conditioning, electrical, mechanical and other related works
Location	Norman Manley International Airport
Contractor and Contract Sum	Construction: Kier Construction Limited Contract Sum: J\$3,077,742,013.00
Client Ministry and Implementing Agency	Ministry: Ministry of Transport and Works Agency: Airport Authority of Jamaica
Contract Award Date	March 02, 2006

The Government of Jamaica, through its entity, the Norman Manley International Airports Limited (NMIA), made available tender documents for the terminal expansion to qualified Contractors. The tender period ran from March to May 2005. The procurement method employed was Selective Tendering. On May 24, 2005, there was a public opening of the returned tenders. However, upon reviewing the documents, all the tenders were rejected on the basis that the tender sums were approximately JA\$1.10 - \$2.40 Billion above the comparable estimate of JA\$3.20 Billion.

In June 2005, the NCC supported this recommendation and, in addition, supported the negotiation of the contract sum with the then lowest responsive bidder. The contract was awarded to Kier Construction Limited on December 14, 2005. The process was fair and transparent and the award was based on merit.

During the period under review, work progressed on several aspects of the project. For the terminal area, the mezzanine, roof and floor slabs were being cast. The framing for the glazing was underway. Construction of the passenger pier was in progress and on schedule. The roofing and cladding/glazing were substantially completed and rendering to stair core was well advanced. In addition, tile work was just recently begun. The overall progress has been in keeping with the construction schedule.

The organization of the site and administrative aspects, etc. have been satisfactorily coordinated and carried out. Site meetings have been held every two weeks since the commencement of the project, and issues relating to work schedule, logistics etc. are addressed at the most professional level, as anticipated when working on such large projects. Quality Control mechanisms, employed by the Contractor, appear to be working based upon the site visits and the quality of the site meetings attended. Construction is on schedule.

Construction Contracts

Selected Cases – Large Works Projects and/or Projects which have been impacted by Time and Cost Overruns

Table 7

Project Name and Description	National Housing Trust Multi-Storey Car Park - Construction of a multi-storey car park on Lots 2 and 3, Park Boulevard, to accommodate staff and visitors to Emancipation Park
Location	Park Boulevard, St. Andrew
Contractor and Contract Sum	Contractor: Cooper and Associates Contract Sum: J\$222.47M
Client Ministry and Implementing Agency	Ministry: Office of the Prime Minister Agency: National Housing Trust
Contract Award Date	September 29, 2004
<p>In the 2005 Annual Report it was stated that the contractor, Cooper and Associates, was running significantly behind the scheduled completion time with no feasible solution to stop any further delays. In addition, the Report stated that the contractor could not indicate with any certainty when the project would be completed.</p> <p>We reported that most of the problems were due to the contractor's own inability to properly control the project. Our observation was that natural disruption to site activities contributed very little to the present situation. This fact was borne out by the numerous concerns which were raised by both the client and the consultant.</p> <p>The client had made many attempts to alleviate the contractor's cash flow problems by pre-purchasing. In addition, the client had become directly involved in site management. Unfortunately, these efforts were not sufficient to bring the project back on schedule. The site suffered from a high turnover of professional staff and artisans. It is a condition of the contract that the contractor should provide certain key personnel during the life of the project.</p> <p>The contractor had revised his schedule on several occasions and had not been able to keep his target dates. This situation had led to the premature arrival of goods on site when, as in the case of lighting fixtures, the contractor was unprepared to take responsibility for them.</p> <p>Also a significant amount of time was spent on remedial works, some of which were critical to the completion of other tasks. In at least one instance, the project Architect had had to vary specifications for incorrectly finished work, in order to make it acceptable.</p> <p>The performance of the consulting team had been satisfactory. The lead consultants from Doug Wright and Associates had made numerous efforts to bring the contract back on track. Bi-monthly meetings that were scheduled, only for the earlier stages of the contract, have had to continue. This was augmented further by weekly meetings with the contractor.</p> <p>Both the client and the consultants were reluctant to call the bond as in their estimation the costs would outweigh the benefits.</p>	

Based of the foregoing the NHT eventually terminated the services of the contractor and has taken over the task of completing the project utilizing the Contract Management approach. In taking this approach, the NHT has become responsible for the procurement and management of the necessary goods and services for the completion of the project.

Since the NHT has assumed responsibility for the execution of the remaining portion of the project, steady progress has been made with practical completion set for early 2007.

Construction Contracts

Selected Cases – Large Works Projects and/or Projects which have been impacted by Time and Cost Overruns

Table 8

Project Name and Description	Development of HEART Trust/NTA School of Cosmetology
Location	Kingston, St Andrew
Contractor and Contract Sum	Contractor: Prime Development Limited Contract Sum: J\$169,572,721.84
Client Ministry and Implementing Agency	Ministry: Ministry of Education and Youth Agency: HEART Trust
Contract Award Date	September 13, 2005
<p>The HEART Trust/NTA placed advertisements in the local print media in November 2004, inviting NCC-registered contractors in specified Grades, who were tax compliant and up-to-date on their HEART contributions, to tender for this contract. The deadline for the return of documents was January 3, 2005, which was subsequently extended to January 10, 2005 to facilitate changes to the tender documents. Four (4) firms supported the invitation by returning bids before the extended deadline on January 10, 2005.</p> <p>These bids were opened publicly, shortly after the close, and recorded. Subsequent checks for responsiveness found two (2) bids non-responsive to the requirements for failing to provide up-to-date documents. The remaining two (2) bids were further analyzed and compared with the Quantity Surveyor's pre-tender estimate. The recommendation, consequent on these analyses, favoured Prime Development Limited, the lowest responsive bidder, for the bid price of \$169,572,721.84. The NCC endorsed the recommendation and Cabinet ratified the award. The procedure was examined and was found to be fair. The award was based upon merit.</p> <p>This contract was initially handed over to the contractor, in November 2005, when it commenced site setting out, leveling and site hoarding. The activities, however, had to be suspended after the agency realized that there were no approved drawings. The agency stated that the drawings were submitted to the KSAC well in advance of the award date. However, delays in the KSAC's approval process resulted in the unenviable position. The building approval was subsequently issued in March 2006 and the site was handed over to the Contractor on May 8, 2006. The official start date was set at May 29, 2006.</p> <p>The general progress of the works has been satisfactory, as too the quality of workmanship, although they have been affected by the shortage of cement as well as by changes which were made by the client in the scope of works.</p> <p>The contract has also been adversely affected by a cost escalation, in the amount of \$35,971,113.27, which was occasioned by the time which had elapsed from Tender to final implementation (January 2005 to May 2006. The amount has been endorsed by the NCC. The percentage of the works which had been executed at the end of the reporting period was 92%.</p>	

Construction Contracts

Selected Cases – Large Works Projects and/or Projects which have been impacted by Time and Cost Overruns

Table 9

Project Name and Description	Rose Project Phase 2 – Annotto Bay High School
Location	Annotto Bay, St. Mary
Contractor and Contract Sum	Contractor: SWC Woodwork and Construction Limited Contract Sum: J\$109,922,829.00
Client Ministry and Implementing Agency	Ministry: Ministry of Education and Youth Agency: N/A
Contract Award Date	March 30, 2006
<p>The Ministry published Invitations in the local print media on July 24, 2005. This Invitation was forwarded to the offices of the World Bank on July 14, 2005 for inclusion in the <i>UN Development Business</i>, an International publication. The Invitation Bid was for the construction of additional classrooms at the Annotto Bay High School under the Reform of Secondary Education (ROSE) project – Phase 2.</p> <p>The Invitation was sufficiently informative and instructive to facilitate a smooth pre-contract process. The Invitation was supported by four (4) Contractors who returned sealed bids by the 12:00 Noon deadline on September 12, 2005.</p> <p>The submission of qualifying documents was assessed and found to be acceptable. The bids were therefore publicly opened, shortly after the close, and duly recorded. Subsequent to analysis and comparison of the three lowest bids, a recommendation was made in favour of SWC Woodwork and Construction Limited, the lowest responsive bidder, in their tender price of \$109,922,829.00. The recommendation was endorsed by the NCC and ratified by Cabinet. The award was fair and based on merit.</p> <p>This contract was advertised in July 2005 and the recommendation for award was endorsed by the NCC in November 2005. The scheduled commencement date was set at January 2006. This, however, was not achieved due to delays which were associated with the internal approval process. The contract was commenced on April 10, 2006 and recorded good progress. However, some areas of workmanship were not on par and were pointed out for corrective action.</p> <p>The general management of this contract to date is good. However, the overall progress was affected by the cement crisis in the initial stages of construction and subsequently by excessive rainfall in November 2006. The contractor has also complained that the delay in submitting a Variation Order was affecting its claims as well as its progress on the works.</p>	

Construction Contracts

Selected Cases – Large Works Projects and/or Projects which have been impacted by Time and Cost Overruns

Table 10

Project Name and Description	Overseas Examination Centre, 2a Piccadilly Road
Location	Kingston
Contractor and Contract Sum	Contractor: Mc Gregor & Levy Ltd. Contract Sum: \$120,000,000.00
Client Ministry and Implementing Agency	Ministry: Ministry of Education and Youth Agency: N/A
Contract Award Date	No contract award date was made available in time for this report. The contract award recommendation was endorsed by the NCC on February 3, 2005.
<p>The Overseas Examination Centre placed an advertisement in the print media on October 10, 13 and 17, 2004, inviting tenders from Contractors who were registered in Building Construction Grade 1 or Electrical/Mechanical and Air Conditioning Grade 2. Bids were sought for the three (3) areas of the contract. The Invitation specified other eligibility requirements for the proposed Contractors and was sufficiently detailed to guide the process.</p> <p>Five (5) Contractors submitted tenders for the Building Construction contract - the main contract. Seven (7) Contractors submitted tenders for the Electrical/Mechanical contract. Six (6) firms collected the documents for the Air-Conditioning contract, but only two tenders were received by the deadline for the return on November 15, 2004.</p> <p>The tenders were opened publicly and recorded. The two tenders for the Air-Conditioning contract were analyzed and compared. The subsequent recommendation was in favour of the lower. In the case of the Building Construction contract and the Electrical/Mechanical contract, the three lowest tenders were subjected to a detailed analysis and comparison exercise.</p> <p>The results of the evaluation, in both instances, favoured the lowest tenders. The National Contracts Commission endorsed the recommendations for the awards as under: McGregor & Levy \$120,000,000.00 (main contract), Lesmack Engineering \$20,574,093.59 (Electrical/Mechanical contract) and Arel Limited \$11,589,586.84 (Air-Conditioning contract). The assessment revealed that the awards were based on merit.</p> <p>The main contract was scheduled to be completed in ten (10) months. It was advertised in October 2004 and the award recommendations were endorsed by the NCC in February 2005. The project actually commenced in August 2005, some six months after the NCC's endorsement. The initial progress was affected by torrential rainfall, work stoppage arising out of a labour dispute strike at Pre-Mix in December, and the cement crisis in 2006.</p> <p>The contractors were also hampered by the poor quality of the tradesmen, who were from the local area. Pilferage of the building materials was addressed by the contractor storing materials off-site and trucking them to the site on an as-needed basis. There was also the provision of a static security guard on the site.</p> <p>In general, slow progress continued on site with the quality of workmanship seeing some improvement. The contractor also suggested that with the timely flow of outstanding information, his progress could have been better. The contractor's work sequence had to be adjusted to accommodate the non-removal of a trailer container that was being used by the client as a conference room. This trailer could not be moved before April 30, 2006 at the earliest. Works which were scheduled for that section of the building had to be re-scheduled.</p>	

The contractor advised that a claim for additional time and cost would have been prepared regarding this delay. The last scheduled date for the removal was July 29, 2006. There has been a slow information flow from the Architect and this has become a concern for the contractor and project management. Notwithstanding, at the end of December 2006, substantial progress had been made - albeit at six months beyond the completion date.

Construction Contracts

Selected Cases – Large Works Projects and/or Projects which have been impacted by Time and Cost Overruns

Table 11

Project Name and Description	Construction Works to Gordon Town All Age School
Location	Gordon Town, St. Andrew
Contractor and Contract Sum	Contractor: HDB Construction Limited Contract Sum: J\$107,931,180.00
Client Ministry and Implementing Agency	Ministry: Ministry of Education and Youth Agency: N/A
Contract Award Date	No contract award date was made available in time for this report. The contract award recommendation was endorsed by the NCC on May 5, 2005.
<p>Pre-qualification of Contractors for this project was conducted in July 2004. Of the six (6) firms which responded to the pre-qualification invitation, four (4) were adjudged as having pre-qualified to tender under this programme. These four (4) firms were invited by letter, dated April 6, 2005, to bid on the schools under the programme, namely: Guy's Hill Primary, Brombley All Age, and Gordon Town All Age.</p> <p>All four (4) firms collected bidding documents. However, only two (2) firms submitted bids by the May 9, 2005 deadline, as was stipulated. The bids were publicly opened, shortly after the close, and recorded. Both responsive bids were subsequently checked for arithmetic accuracy, analyzed and compared. The bids had errors which were corrected. The bidders were informed and they chose to stand by the corrected bid price.</p> <p>The recommendation to award the contract to the responsive bidder with the lowest tender, HDB Construction Limited, was supported by the NCC and Cabinet, and the award was subsequently made. Based upon the information examined, the award was fair and was based on merit.</p> <p>Construction works of the contract commenced in January 2006, some seven (7) months after the tender call. Early progress of the works was affected by huge rocks in the foundation which required additional resources such as compressors and jack hammers. Also affecting the progress of work were inclement weather and the crisis in the cement industry.</p> <p>Early glitches with the timely honouring of the contractor's claim were sorted out sufficiently to allow for smooth progress of the works. Other glitches concerned the way information was made available to the contractor. The general progress of activity remained satisfactory and at the end of the period (December 2006), completion was estimated at 80%, with the standard of workmanship being deemed acceptable.</p>	

Construction Contracts

Selected Cases – Large Works Projects and/or Projects which have been impacted by Time and Cost Overruns

Table 12

Project Name and Description	Northern Coastal Highway Improvement Project – Segment II. Improvement of 97 kilometers of roadway, including the re-construction of existing alignment; new alignment and overlaying of existing pavement; construction of six new bridges; rehabilitation of four existing bridges, lay-bys, and bus bays
Location	St. James, Trelawny and St. Ann
Contractor and Contract Sum	Contractor: Jose Cartellone Construcciones Civiles SA. Contract Sum: US\$65.2M
Client Ministry and Implementing Agency	Ministry: Ministry of Transport and Works Agency: National Works Agency (NWA)
Contract Award Date	August 13, 2001
<p>The pre-qualification exercise which was conducted between June and August 1999, resulted in ten (10) firms being qualified to tender on the contract. Invitations to tender were sent to these firms via letter dated May 31, 2000. The instructions made clear that, among other things, sealed bids were to be returned by 11:00a.m. on August 4, 2000.</p> <p>The deadline was extended to August 18, 2000, by way of an Addendum. A poor response to the invitation saw only three (3) firms submitting bids by the extended deadline. A public opening of the bids, shortly after the close, recorded bids received as under:</p> <p>CCC-YPS-MARPLES (Joint Venture) – US\$60,260,538.90 Jose Cartellone Construcciones – US\$60,400,323.12 Logan Holdings Ltd. – US\$117,896,949.13</p> <p>The subsequent tender evaluation exercise resulted in a recommendation favouring the lowest Tenderer. However, a protest was lodged by Jose Cartellone Construcciones and remained unresolved after two subsequent checks into the national eligibility of Consolidated Contractors International (CCI), a member of CCC-YPS-MARPLES (Joint Venture).</p> <p>An intervention by the Inter-American Development Bank (IDB) was sought, and their Procurement Committee ruled in favour of the protester. CCC-YPS-MARPLES (Joint Venture) was subsequently disqualified. The second lowest bidder, Jose Cartellone Construcciones, was subsequently awarded the contract for their tender price of US\$60,400,323.12. The construction period was for thirty (30) months.</p> <p>Previous OC-G Annual Reports have highlighted the challenges the contractor has had to face during implementation, and which ultimately resulted in slow progress. The OC-G's 2005 Report highlighted the decisions which were arrived at in a meeting in March of that year, namely:</p> <ol style="list-style-type: none"> 1. Omit Section 1 from the contract (Montego Bay to Greenside) 2. Revise completion dates to December 31, 2005 3. New escalation formula for foreign currency 4. New escalation formula for local currency 	

5. Higher rates for contract work performed after June 30, 2004
6. Settle outstanding claims and advance of US\$2.9 million

The agreement, which includes a re-mobilization advance, was approved by Cabinet as a means of alleviating the contractor's cash flow problem and completing the contract by December 31, 2005. Consequent upon an agreement, the contract price was revised to US\$91.746 million from the original price of US\$60.4 million. Regrettably, this did not achieve the desired result and 20% of the contract was yet to be completed by the appointed date, due in part to the contractor's poor performance.

A fall-out from this agreement also occurred as the financial assistance to the contractor was done without the IDB's non-objection. This led to the IDB's suspension of disbursement of funds. Subsequent to a review, the Bank's disbursement resumed.

In 2006, the pace of activities had not increased significantly to meet targeted dates. An agreement which was signed on April 6, 2006, effectively revised the completion date to November 30, 2006. The Contractor has defaulted on this deadline and requested a further extension to March 15, 2007.

The works is now an estimated 95% complete with the outstanding works being drainage, signage and road marking. The client is not satisfied with the resources which are employed at the Rio Bueno site location and sees this as a possible cause for not achieving the desired completion.

Notwithstanding the foregoing, work has progressed sufficiently so that all the road sections, except for the Rio Bueno By-Pass, have opened up for vehicular traffic for which the official opening took place on the 14th December 2006.

Construction Contracts

Selected Cases – Large Works Projects and/or Projects which have been impacted by Time and Cost Overruns

Table 13

Project Name and Description	Plantain Garden River Bridge – construction of a new bridge spanning 291 feet and 34 feet overall width, including carriageway, walkway with railing, abutments, wing walls, steel girders and reinforced concrete deck
Location	Bath, St. Thomas
Contractor and Contract Sum	Contractor: B&H Structures Company Limited Contract Sum: J\$27.16M
Client Ministry and Implementing Agency	Ministry: Ministry of Transport and Works Agency: National Works Agency (NWA)
Contract Award Date	September 3, 2001
<p>Previous Annual Reports have highlighted the poor management of this project, by both the agency and the contractor. The contractor's poor management of the project has continued to affect the progress of the works. As a result, a warning of termination has been issued to the contractor.</p> <p>In 2004, the Agency improved its system for honouring claims, but the contractor's performance remained unsatisfactory. The contractor was granted a three-month extension of time, which increased the contract period to 27 months, leaving the contractor responsible for delays in excess of 13 months.</p> <p>It is likely that the contractor will have to pay liquidated damages. Expenditures to date are already indicating an overrun and, since variation and fluctuations presently total \$12.72 million, this is expected to increase.</p> <p>For the better part of 2005, the contractor seemed to have abandoned the site, as there were no sustained activities for any prolonged period. The contractor was only on site during the last quarter of 2005. A small portion of work, mainly the fair facing of the abutments, was accomplished. This tardy performance continued for 2006. The river training work is yet to commence.</p> <p>Given the contractor's lack of performance and the substantial time overruns which are now evident in the implementation of the project, we find it difficult to comprehend why the contract has not been terminated.</p> <p>Termination would have allowed the Agency to negotiate the completion of the outstanding work with the other contractor who is constructing the approach road to the bridge.</p>	

Construction Contracts

Selected Cases – Large Works Projects and/or Projects which have been impacted by Time and Cost Overruns

Table 14

Project Name and Description	Serge Island Bridge - Construction of a steel girder bridge, supported by reinforced concrete abutment with reinforced concrete slab, sidewalks and wing walls; river training and related works
Location	Serge Island, St. Thomas
Contractor and Contract Sum	Contractor: V.O. Watson and O'Neil Associates Limited Contract Sum: J\$11.56M
Client Ministry and Implementing Agency	Ministry: Ministry of Transport and Works Agency: National Works Agency (NWA)
Contract Award Date	October 23, 2002
<p>The OC-G's Annual Reports of 2004 and 2005 have highlighted the poor performance of the contractor on this contract which has ultimately led to the re-assignment of the works to a sub contractor, Alcar Construction and Haulage Co. Ltd., on July 12, 2005.</p> <p>The contractor had commenced activity at pace but ran into difficulty as the north abutment back-up wall, and the adjoining wing walls, all failed to meet the specified minimum strength at 14 days. Consequently, the defective walls were demolished and recast.</p> <p>Subsequently, the sub-contractor made progress and substantially completed the bridge structure by mid September 2005. Since this time, however, little or no work has been done on the bridge structure and the necessary hand rails are yet to be installed. Other works which are yet to be effected are the removal of the form work and the dismantling of the old bridge structure from the underside of the new bridge.</p> <p>The agency needs to take a firm decision against the contractor who has failed to perform. Options include the invoking of the contract's liquidated damage clause or the determination of the contract and activation of the contract's performance bond provisions.</p>	

Construction Contracts

Selected Cases – Large Works Projects and/or Projects which have been impacted by Time and Cost Overruns

Table 15

Project Name and Description	The construction of a framed structured bridge supported by reinforced concrete abutments, including four girders, 63m long, and the construction of a 10m wired reinforcement slab on steel girders; side walk and wing walls; river training works; laying of asphaltic concrete to deck and approach slab
Location	Banbury, St. Catherine
Contractor and Contract Sum	Contractor: B&H Structures Company Limited Contract Sum: J\$32.41M
Client Ministry and Implementing Agency	Ministry: Ministry of Transport & Works Agency: National Works Agency
Contract Award Date	October 24, 2002
<p>The general progress of the works on this project has been poor. No serious effort is being currently employed by the contractor. Poor organization by the contractor has resulted in the poor performance to date. The National Works Agency should share some of the blame for the delays which have resulted from late payments and lack of tight management in the earlier stages of the project's implementation.</p> <p>Safety on this project is also of concern as the site is not hoarded (or fenced) and other general safety measures are being ignored. The implementing agency is aware that the safety and welfare measures which are associated with their projects are of importance and they have pointed this out to the contractor.</p> <p>The quality of work on the site leaves much to be desired and the work is being executed in a stop/start manner. The poor work has resulted in the collapse, in December, of a section of the bridge deck while it was being poured.</p> <p>The delays which have been encountered to date on the project are likely to have a negative effect upon costs if they are not checked or adequately managed by the National Works Agency. A total of 36 months have elapsed and, in our assessment, about 70% of the contract activities are yet to be completed. The earlier reports had laid some of the blame for the contractor's poor performance on the late payment of claims and on site acquisition problems.</p> <p>Although the time which it has taken for the agency to honour payment claims has improved, since 2005, the performance of the contractor continues to remain poor. The primary reasons for the delays are inadequate site supervision, lack of coordination in the scheduling of the activities, contractor's tardy response to site instructions, the breakdown of equipment, late start of the on-site activities and cash flow problems. Also, the impact of inclement weather and the consequential closure of the Bog Walk Gorge have created some problems for heavy equipment to reach the site.</p> <p>A substantial amount of extension of time was granted to compensate the contractor for some of the delays which were occasioned by inevitable events. Notwithstanding, liquidated damages, if the clause is to be invoked by the agency, will be substantial.</p>	

3.0 MONITORING OF NON-CONSTRUCTION CONTRACTS, LICENCES, PERMITS AND CONCESSIONS

During the period which is under review, ninety-two (92) contracts were monitored by the OC-G's Non-Construction Contracts Inspectorate Department. (See Appendix V for details).

Additionally, the Department, in 2006, conducted twenty-two (22) special statutory investigations, fifteen (15) of which were completed. Reports for eight (8) of these investigations were submitted to Parliament pursuant to the discretionary powers which are reserved to the Contractor General by Section 28 (2) of the Contractor General Act.

All fifteen (15) investigation reports were submitted to the Heads of the respective Public Bodies and to the responsible portfolio Ministers of Government in accordance with the requirements of Section 20 (1) of the Contractor General Act. (See Appendix 1).

A formal enquiry into a Government land divestment issue was also conducted and completed by the OC-G in 2006. The matter is referenced in the *Contractor General's Introductory Remarks* section under the heading: *Divestment and Sale of Government-Owned Lands and Assets*.

Two hundred and eighty-eight (288) goods and services contracts, totaling J\$13,812,584,843.00, were endorsed by the National Contracts Commission (NCC), during 2006, with the support of the OC-G.

It is also worthy of note that, in 2006, the OCG increased its monitoring activities in respect of Government Licenses and Permits. Numerous Licenses and Permits are issued every year by various Government agencies. In many instances, there is no independent follow-up or accountability mechanism to govern the re-issue, suspension or revocation of these licenses. Throughout the year, the Department monitored the award and implementation of licences for drilling wells, mines and quarrying sites across several parishes throughout the island.

In 2006, aggressive steps were taken by the OC-G, via the development and implementation of its Quarterly Contract Award (QCA) Report Regime, to realize the unprecedented reporting, by Public Bodies, of the particulars of contracts which are awarded by them beneath the \$4 Million value threshold. Previously, there was no such reporting requirement, either to the NCC or to the OC-G.

The OC-G's QCA Report Regime has allowed the Organization's Inspectorates to significantly increase the scope of their activities, while continuing to ensure that Government procurements, at all levels, and in all value ranges, are conducted in an impartial, fair and meritorious manner. In consequence, the Non-Construction Contracts Inspectorate's scrutiny of contracts, in 2006, was extended to the over 6,000 contracts which were captured by the Regime.

In 2006, a number of improvements were observed in the adherence to the Government's Procurement Procedures by Public Bodies. These improvements were due in great measure to the proactive efforts of the OC-G to secure increased compliance with the Procedures as well as to the twenty-five (25) Procurement Workshops which it had conducted throughout the year.

The Workshops have been a part of the OCG's ongoing efforts to increase awareness, among Public Bodies, of those of the Government's procurement requirements which are contained in the Government Procurement Procedures Handbook (GPPH).

Some of the improvements were also to be attributed to the Inspectorate's continued interface with Public Bodies in an effort to guide them through various aspects of the procurement process. In many instances, contact with Government procuring agencies was initiated when tender advertisements appeared in the print media, from which time the requisite assistance was provided right through to the award of the subject contracts.

Despite the levels of improvement which we have observed in some aspects of public procurement throughout the year, the Department, however, continues to remain concerned that there are still some Public Bodies who continue to flout the Government's Procurement Procedures.

Areas of continued contravention include the failure to utilize appropriately registered contractors, a failure to seek the requisite approvals for sole sourcing prior to awarding contracts on that basis, and the absence of functional Procurement Committees as is mandated by the GPPH.

Some of the instances of these contraventions can be attributed to the inability of the Public Body to understand and/or to correctly apply the Government Procurement Guidelines specifically as they relate to procurement planning and the effective management of the procurement process.

- **Procurement Planning**

Effective planning is of paramount importance to the economy and efficiency of public sector procurement. It is incumbent upon procuring entities to plan procurement activities within the ambit of the rules of the GPPH, as well as within the limits of their budgetary allocations, in a proactive effort to prevent, *inter alia*, self-induced emergency procurements and cost overruns.

- **Effective Management of the Procurement Process**

Proper management of the procurement process, inclusive of the relevant training and administrative support for those who engage in public procurement, is also critical to facilitating adherence to the GPPH. The Department has noted inconsistencies and, in some instances, a lack of understanding of the Guidelines for the preparation of Tender Documents, Requests for Proposals, Evaluation Criteria, and Tender Opening Procedures.

The Division has also identified several shortcomings in the referenced areas and is in constant dialogue with procuring entities to assist them to remedy these difficulties. Some of the areas of concern include:

- A seeming lack of knowledge on the part of Public Bodies as regards the use of Tender Receipt Forms;

- The absence of a clearly defined and well communicated evaluation methodology; and,
- The absence of clear, coherent and properly written Instructions to Tenderers.

The Department is also particularly concerned about the practice of the opening of both the financial and technical components of bids at the Tender Opening. Such actions can only serve to compromise the integrity of the tender process and we must urge Public Bodies to take effective remedial action, by way of training and proper procurement management, to correct these tendencies.

The OC-G's Non-Construction Contracts Inspectorate will remain resolute in its commitment to stemming instances of procurement breaches by exercising those of its monitoring and investigative functions which are prescribed by the Contractor General Act.

To this end, and in keeping with the strategic and operating objectives of the OC-G, the Department has taken a more proactive and aggressive approach to the monitoring and investigation of Government contract awards, procurement practices and the issuance of licenses and permits. The Department will continue this effort, in 2007, with increased vigor and determination.

4.0 QUARTERLY CONTRACT AWARD (QCA) REPORTS – CONTRACTS UNDER \$4 MILLION

In its 2005 Annual Report, the Office of the Contractor General (OC-G) announced its intention to develop and to implement, in 2006, an “*effective and practicable scrutinizing mechanism ... to deal with contracts which are below the \$4 million threshold*”. This bold commitment was made against the background of the following circumstances:

1. In 2005, the OC-G was forced to discharge its contract monitoring and investigative mandates with only nine (9) Inspectors. With this limited resource base, only 330 contracts were fully monitored and/or investigated island-wide by the OC-G in 2005.
2. While recommendations for Government contract awards of a value of J\$4 million and above had been long subjected to extensive scrutiny and independent review by the NCC, the process which involved the award of contracts with a value of J\$3,999,999.99, and below, was one which was presided over by the Government Ministry and/or Public Body which eventually awarded the contract.
3. The further continuation of this situation was unacceptable to the OC-G for several reasons.
 - (a) First, there was no independent scrutiny of a routine, methodical or comprehensive nature of these contract awards;
 - (b) Second, no one, inclusive of the OC-G, knew whether the Public Bodies, which were awarding these contracts, were doing so in a manner that was fully consistent with the public sector procurement process ideals (i.e. that the award must assure value to the taxpayer, be merit based, be free from corruption, impropriety and irregularity, be transparent, impartial, competitive, fair, efficient and effective, and conducted in compliance with existing Government Procurement Procedures);
 - (c) Third, the contract award process for these contracts lacked transparency;
 - (d) Fourth, and as a consequence, the public’s perception of corruption in the Public Sector procurement process, to the extent that that perception existed and to the extent that it was related to this grouping of contracts, would understandably persist as long as the situation remained un-addressed.
4. The OC-G was also of the view that the maintenance of the aforementioned circumstances was in the interest of neither the State, the public, the taxpayer, the Government nor Public Sector Agencies themselves. It was untenable and it required urgent and effective remedial action.
5. The OC-G felt that it was vitally imperative that practical and effective mechanisms should be developed to enhance the level of compliance with, and behavioral discipline towards, the Government’s Procurement Procedures.

6. Finally, it was abundantly clear to the OC-G, that no one, inclusive of itself, knew exactly how many contracts in the sub-\$4 million category were being awarded annually by Public Bodies. It was reasonable to assume that the number was in the several hundreds, if not thousands. If this were indeed the case, it would be a load which the NCC, its Sector Committees and the OC-G would be unable to manually monitor, given their review regimes and their pre-existing structural and resource constraints.

The OC-G's solution to the foregoing was to be found in what it has now classified as its Quarterly Contract Awards (QCA) Reporting Regime. In keeping with the commitment which it had made in 2005, the OCG's QCA Report Regime, despite the many challenges and obstacles which were faced, was successfully designed, developed and implemented by the OC-G, in 2006, within pre-existing budgetary and human resource allocations, and without any capital sums whatsoever being expended.

The Regime, which basically requires every Procuring Public Body to submit, to the OC-G, quarterly reports of particulars of contracts which are awarded by it in the value range of \$250,000 to \$4 million, is now in full operation. It has not only proven to be an effective anti-corruption facility but it has also significantly enhanced the capacity of the OC-G to monitor and to investigate the procurement and contract award activities of the country's estimated 180 Procuring Public Bodies.

The QCA Regime was first formally launched on April 10, 2006 to govern contracts which were awarded as of May 1, 2006. Reports were initially required to be filed on a monthly basis through the conduit of the Government's Permanent Secretaries. However, on July 11, 2006, a Revised Requisition was issued by the OC-G to require the Reports to be filed, instead, on a quarterly basis and directly to the OC-G by all Procuring Public Bodies.

At first, compliance with the initial deadlines for the submission of QCA Reports was minimal at best. Full compliance was eventually achieved for the 2006 2nd and 3rd quarters but only after extensions of the originally communicated deadlines were granted and a formal notice to over 190 Public Bodies was issued. The OC-G's October 30, 2006 notice had warned that if Reports were not submitted by the prescribed deadlines, criminal prosecution proceedings would be initiated against delinquent procuring agencies, under the Contractor General Act.

The OCG's QCA Report Regime has been established as a particularly efficient tool for harnessing information on the procurement practices of Public Bodies. This is separate and apart from its unique utility in providing invaluable information in respect of the actual contracts which have been awarded. A preliminary analysis of the QCA Report information, which was provided by responsive Public Bodies for the 2nd, 3rd and 4th quarters of 2006, has already demonstrated this.

The information has disclosed that during the period May 1 to December 31, 2006, 174 Public Bodies awarded just over 6,100 contracts within the \$250,000 to \$3,999,999.99 Million value range. The contracts which were awarded, over the three quarters, approximated J\$5.7 Billion in total value.

It is instructive to note, however, that roughly 23%, or just over 1,400 of these contracts, valuing more than J\$1 Billion, were reportedly awarded without the approval of the Procurement Committees of the awarding Public Bodies. Even more alarming is the fact that 3,126 or approx. 51% of the total contracts which were awarded, valuing over J\$2.7 billion, were awarded to contractors who were reportedly not registered with the NCC.

2006 Quarterly Contract Award (QCA) Report Summary

2006 Reporting Period	Total # of Contracts Awarded	Total Value of Contracts Awarded (\$JA)	Total # of Contracts Approved by a Procurement Committee	Total # of Contracts NOT Approved by a Procurement Committee	Total Value of Contracts NOT Approved by a Procurement Committee (\$JA)	Total # of Contracts Awarded to Un-Registered Contractors	Total Value of Contracts Awarded to Un-Registered Contractors (\$JA)
2nd Quarter	1,169	1,066,753,187.22	886	275	194,057,481.55	622	528,625,946.40
3rd Quarter	2,514	2,486,495,171.67	1,840	674	624,478,277.96	1,210	1,072,421,051.82
4th Quarter	2,489	2,154,359,640.19	2,028	461	302,477,295.40	1,294	1,155,085,374.00
TOTALS	6172	\$5,707,607,999.08	4754	1410	\$1,121,013,054.90	3126	\$2,756,132,372.22

It is now beyond doubt that the QCA Report Regime has positioned the OC-G to more directly monitor and/or investigate an estimated 10,000 Government contract awards annually in a value range of \$250,000 to infinity. This is in stark contrast to the 300-plus contracts which the Organization was previously capable of monitoring each year.

The Regime will provide the OC-G with an unprecedented level of scrutiny over the Government's procurement process. Consistent with its newly crafted strategic plans, the OCG, upon its regular receipt of the subject QCA Reports, will now be positioned to accomplish the following:

- (1) Conduct specialized analyses of the QCA Reports to intelligently inform its contract monitoring and investigation activities and to assist it in identifying the following:
 - instances of non-compliance with established Government Procurement Procedures;
 - suspected tender and contract award irregularities;
 - instances of so called "contract-splintering";
 - multiple contract awards to the same contractor.
- (2) Publish the data which is received on the OCG's official website. The objective here will be to secure optimum publicity of the contract award particulars to all stakeholders, inclusive of the Media, the public at large, competing contractors and of course the Government itself. This, in turn, will:

- secure maximum transparency as it relates to certain key particulars of each contract award;
- serve as a deterrent to those who would be inclined to deviate from, or circumvent, the established Government Procurement Procedures;
- serve as a deterrent to those who would be inclined to introduce elements of corruption and impropriety in the process of Government contract awards.

(3) Monitor and identify certain trends in the public sector procurement and contract award processes and prepare and publish special reports which are related thereto.

(4) Determine and publish the aggregate values of contracts which are awarded in the J\$250,000 to J\$3,999,999.99 range.

The OC-G's objective is to commence the full publication of all submitted QCA data by April 2007 on its official website.

5.0 TECHNICAL SERVICES DIVISION

During 2006, the Technical Services Division (TSD) of the Office of the Contractor General (OC-G) continued in its role as the Secretariat for the National Contracts Commission (NCC).

Whereas the OC-G's TSD provides support services to the other Departments of the OC-G, its major function is to carry out the day to day activities which are necessary to maintain the effective and efficient operations of the NCC.

The TSD's primary functions, in so far as the NCC is concerned, include the following:

- Registering goods, services and works contractors in the appropriate categories;
- Representing the NCC on its seven (7) Sector Committees;
- Managing the correspondence between private and public sector entities and the NCC;
- Providing all technical, administrative and secretarial support to the weekly meetings of the NCC.

All recommendations for the award of Government contracts, which are valued at \$4 Million and above, must be reviewed and endorsed by the NCC prior to award. Similarly, Public Bodies who are desirous of proceeding on a Sole Source or Limited Tender procurement basis, must first seek the prior approval of the NCC if certain dollar value thresholds are exceeded.

The NCC, which was established in 1999 by way of an amendment to the Contractor General Act, operates as a fully Independent Statutory Commission. It is composed of a panel of eight (8) Commissioners. Once appointed into office, each member of the Commission serves for a term of seven (7) years. The Commission convened its first administrative meeting on August 4, 1999 and its first contract award recommendation endorsement meeting on June 28, 2000.

The Commission's first panel's seven-year tenure ended on May 16, 2006. A fully composed and new eight (8) member panel of the Commission assumed office on June 15, 2006, after a somewhat lengthy delay was experienced in its appointment. The delay prevented the NCC from convening four (4) of its regularly scheduled weekly meetings.

The new panel is comprised of the Hon. Shirley Tyndall, OJ, CD, who was appointed to the Chair of the Commission, effective May 17, 2006. The five (5) new members of the NCC who were designated by the Cabinet, namely, Mr. Robert Martin, Mr. Karl Martin, Mr. Donald Moore, Mrs. Jean Fairclough and Mr. Milton Hodelin, were appointed to the NCC effective June 13, 2006. Both Mr. Robert Martin and Mr. Karl Martin had previously served on the NCC.

The two remaining members of the new panel of the NCC, Mr. Donald Miller and Mr. Lascelles Dixon, were appointed effective June 15, 2006. Mr. Miller was appointed from the panel of nominees which was presented to the Governor General by the Construction Industry Council while Mr. Dixon was appointed from the panel which was presented by the Professional Societies Association of Jamaica. Mr. Miller is the immediate past Chair of the NCC.

The tenure of the new panel of the Commission will expire May 16, 2013.

The OC-G's TSD contractor registration activities for 2006 paints a picture of a significant increase in the number of contractors who sought registration with the NCC in order to qualify to bid on Government contracts.

A total of 1,574 contractor registration applications were processed in 2006 by the TSD. This is in stark contrast to the 949 applications which were handled in 2005.

The bulk of the contractors who sought registration with the NCC were goods and services contractors. One thousand and fifty-two (1,052) applications for these contractors were processed by the OC-G in calendar year 2006. Of this number, new applications accounted for 761 while the remaining 291 were re-registered contractors. In 2005, these figures were 300 and 85 respectively, thus producing 2006 increases of 154% and 242%, respectively, over 2005.

On the other side of the coin, however, applications for a total of 468 works contractors (Grades 1-4), were processed by the TSD in 2006. New applications for works contractors reflected a decline of 35.6% from 250 in 2005 to 161 in 2006, whereas re-registered contractors in this category increased from 271 to 307 or by 13.3%.

New applications for Grade 5 contractor tradesmen also reflected an upward increase of 35.3% from 34 in 2005 to 46 in 2006. On the other hand, re-registrations in this category declined by 11% or from 9 in 2005 to 8 in 2006.

Contractor Registration – New and Re-registered (RR)

YEAR	CATEGORY						TOTAL
	Goods & Service		Works-grade 1-4		Works- grade - 5		
2006	NEW	R/R	NEW	R/R	NEW	R/R	
	761	291	161	307	46	8	1,574
2005	300	85	250	271	34	9	949

The NCC endorsed 575 contract award recommendations in 2006 for an aggregated value of J\$24.7 Billion. Table 16 provides details of the distribution of endorsements in the categories of goods, services and works, with the corresponding values and currencies in which the contracts were awarded. Appendix III, on the other hand, provides full details of all of the subject endorsements.

The NCC convened 45 scheduled weekly meetings in 2006, compared to 49 in 2005. All of these meetings were fully supported by the technical, administrative and secretarial staff of the OC-G's Technical Services Department.

One hundred and fifty-five (155) NCC Sector Committee meetings were convened in 2006. The break-down is shown below. It should be noted that there is one (1) Technical Officer of the OC-G who is assigned to each of the seven (7) NCC Sector Committees. Each of these Officers is required to attend his/her designated Sector Committee meetings as often as they are convened throughout the year.

NCC Sector Committee Meetings For 2006

The Port Authority of Jamaica	21
Ministry of Health	34
Jamaica Social Investment Fund	9
Urban Development Corporation	12
Ministry of Education	20
National Works Agency	32
Ministry of Housing	27
Total :	155

The OC-G continues to publish, on its websites and to the Media, a monthly list of NCC-endorsed contract award recommendations which are generated from the NCC's weekly deliberations. The OC-G believes that the publication of these lists is in keeping with its strategic objectives of enhancing transparency and probity in the Government contract award and procurement process.

Commencing mid-2007, the OC-G will begin to include, in its future publications, an indication of the methodology of procurement (e.g. Open Tender, Selective Tender, Limited Tender or Sole Source) which is utilized by Government Procuring Public Bodies whose recommendations are endorsed by the NCC. The 2006 list of NCC endorsements, which is outlined in Appendix III to this Report, already provides this information.

It is also the intention of the OC-G, where applicable, to include in its future publications, a list of the most responsive bidders for each contract award recommendation which is endorsed by the NCC.

Table 16

Note: The information which is represented is to the nearest dollar. BOJ annual average January to December 2006 for
US \$1.00 = JA \$65.88; Euro €1 = JA \$77.94; Pound Sterling £1 = JA \$123.69

NATIONAL CONTRACTS COMMISSION ENDORSED CONTRACTS							
2006/1/1 - 2006/12/31							
YEAR	NOS	WORKS JA \$	NOS	GOODS JA \$	NOS	SERVICE JA \$	SUB-TOTAL W,G & S
2006	283	6,522,477,002	138	4,185,675,558	61	1,199,322,991	JA \$11,907,475,651
YEAR	NOS	WORKS US \$	NOS	GOODS US \$	NOS	SERVICE US \$	SUB-TOTAL W,G & S
2006	4	54,002,077	60	103,998,829	30	22,315,298	180,316,204
JA EQU							
65.88	4	JA \$3,557,656,833	60	JA \$6,851,442,855	30	JA \$1,470,131,832	JA \$11,879,231,520
YEAR	NOS	WORKS UK £	NOS	GOODS UK £	NOS	SERVICE UK £	SUB-TOTAL W,G & S
2006					2	857,075	857,075
JA EQU							
July 06 123.69					2	JA \$106,011,607	JA \$106,011,607
YEAR	NOS	WORKS EURO €	NOS	GOODS EURO €	NOS	SERVICE EURO €	SUB-TOTAL W,G & S
2006	1	11,340,318					11,340,318
JA EQU							
February 06 77.94							
	1	JA \$883,864,384					JA \$883,864,384
GROSS TOTAL	287	JA \$10,963,998,219	197	JA \$11,037,118,413	91	JA \$2,775,466,430	JA \$24,776,583,062

The percentage distribution of contract award recommendations which have been submitted to the NCC by various Government Ministries, and which have been endorsed, is represented by chart in Figures 1.0 and 2.0 below.

Figure 1.0

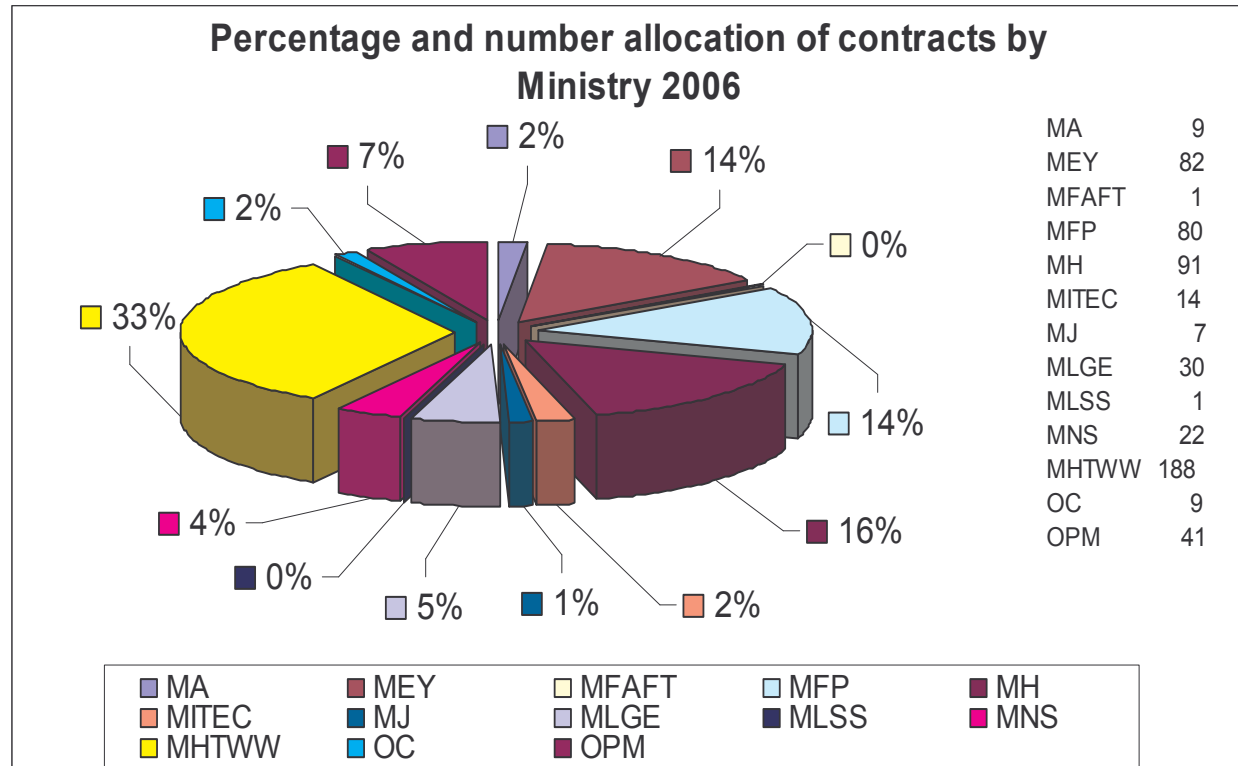
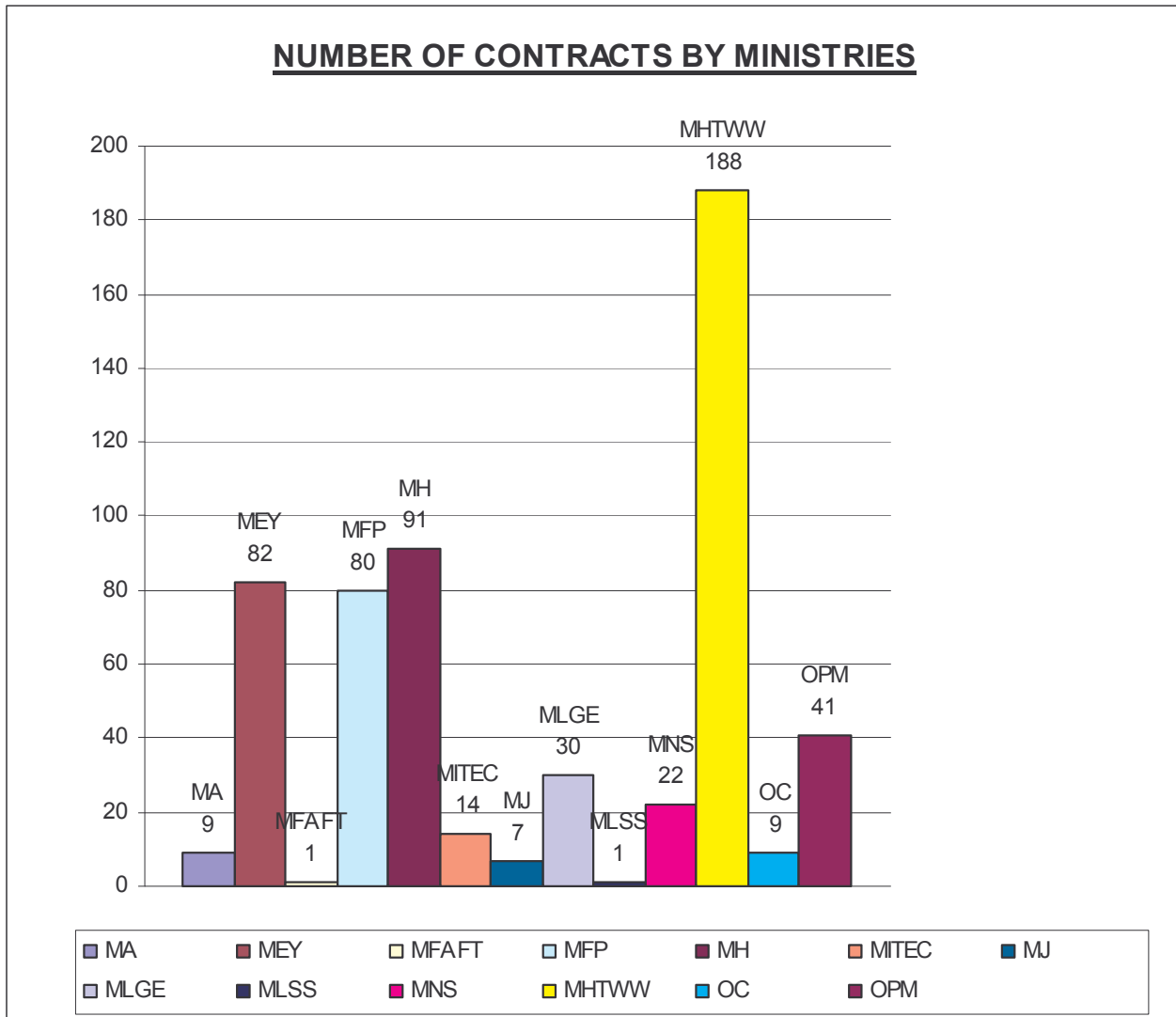


Figure 2.0



Tables 17 to 19 below, provide details of the total contract award recommendations which have been endorsed by the NCC in 2006. The information which is provided details the amount of money which was projected to be expended in each specified category of the three (3) governing procurement classifications, namely, works, goods and services.

NCC-Endorsed Works Contracts 2006
Table 17

CATEGORIES	No	JA \$	US \$	UK £	EURO €	Total JA\$	PERCENTAGE
Asphaltic Concrete	13	532,089,231.69				532,089,231.69	4.84
Bridge Construction	6	165,253,876.01				165,253,876.01	1.5
Building Construction	86	1,470,949,702.15				1,470,949,702.15	13.39
Building Maintenance	4	28,697,842.19				28,697,842.19	0.26
Civil Engineering	65	1,704,037,708.00	16,494,269.53			2,798,267,548.62	25.46
Drilling	1	10,568,923.75				10,568,923.75	0.09
Electrical	5	151,155,010.67				151,155,010.67	1.38
Elevator, Escalator & Moving Walkways	3	73,068,288.93				73,068,288.93	0.67
Fencing	1	21,936,170.00				21,936,170.00	0.2
General Roads	73	1,370,075,733.27				1,370,075,733.27	12.47
General Services	9	228,079,905.03				228,079,905.03	2.08
Heating, Ventilation, A/C & Refrigeration	2	10,052,379.28				10,052,379.28	0.09
Interior Construction	2	11,489,110.00				11,489,110.00	0.11
Marine Engineering	1		37,272,495.06			2,472,657,322.28	22.5
Mechanical	3	542,936,770.68	235,311.94		11,340,317.93	1,442,411,744.23	13.13
Pipe laying	8	147,277,062.84				147,277,062.84	1.34
Roofing	2	15,462,622.04				15,462,622.04	0.14
Steel Erection	2	33,476,466.02				33,476,466.02	0.3
Tank Erection	1	5,870,200.00				5,870,200.00	0.05
GROSS TOTAL	287	6,522,477,002.55	54,002,076.53	0.00	11,340,317.93	10,988,839,139.00	100
Annual average for US\$1 = JA \$66.34. The rate for Euro € = JA \$ 77.94							

NCC-Endorsed Goods Contracts 2006
Table 18

CATEGORIES	No	JA \$	US \$	UK £	EURO €	Total JA\$	PERCENTAGE
Audio Visual	3	33,719,999.60	2,347,773.83			188,391,339.52	1.71
Computers & Related Service	4	27,865,588.51	12,143,156.80			827,856,758.49	7.5
Computers & Supplies	11	40,798,317.00	15,614,995.72			1,069,514,235.03	9.7
Electrical Appliance & Equipment	3	30,774,803.51	4,446,057.10			323,681,045.25	2.93
Electrical & Communication Supplies	2		10,506,489.00			692,167,495.32	6.27
Furniture Supplies	4	55,685,601.06				55,685,601.06	0.5
General Purchases	1	20,908,723.75				20,908,723.75	0.19
General Supplies	7	70,782,855.54				70,782,855.54	0.64
Hardware & Haberdashery	3	26,471,804.01				26,471,804.01	0.24
Construction Equipment & Machinery	8	15,381,560.81	12,677,859.63			850,598,953.23	7.71
Information Technology Services	2		536,694.38			35,357,425.75	0.32
Information Technology Systems	8	17,347,787.31	2,427,751.59			177,288,062.05	1.61
Medical, Pharma-Equipment & Supplies	65	1,227,027,281.25	10,262,350.80			1,903,110,951.95	17.24
Merchandise	9	131,846,650.00				131,846,650.00	1.2
Motor Vehicle & Spares	30	335,262,322.92	15,852,712.33			1,379,639,011.22	12.5
Motor Vehicle Spares & Accessories	3		297,574.49			19,604,207.40	0.18
Office Equipment Supplies	3	31,987,958.50				31,987,958.50	0.29
Petroleum Products	1	993,027,900.00				993,027,900.00	9
Piling	1		7,588,873.90			499,955,012.53	4.53
Roofing	1	9,545,000.00				9,545,000.00	0.08
Safety Products	3	63,609,972.40	8,761,040.00			640,787,287.60	5.8
School Books & Equipment	8	927,406,050.08				927,406,050.08	8.4
School Furniture	1	49,022,907.29				49,022,907.29	0.44
Signage	1	4,397,300.00				4,397,300.00	0.04
Textile & Garment Manufacturers	15	72,805,174.32	535,500.00			108,083,914.32	0.98
GROSS TOTAL	197	4,185,675,557.86	103,998,829.57			11,037,118,449.89	100
Annual average for US\$1 = JA \$65.88							

NCC-Endorsed Services Contracts 2006
Table 19

CATEGORIES	No	JA \$	US \$	UK £	EURO €	Total JA\$	PERCENTAGE
Computers & Related Services	4	46,149,770.47	57,274.00			49,922,981.59	1.8
General Services	47	328,210,732.05	11,944,087.00	857,075.00		1,221,098,790.36	44
Industrial Construction Equipment & Machinery	1		17,632.43			1,161,624.49	0.04
Industrial Maintenance	1		1,000,000.00			65,880,000.00	2.37
Information Technology Services	8	64,392,100.00	1,229,363.05			145,382,537.73	5.24
Information Technology Systems	1		72,872.21			4,800,821.19	0.17
Insurance Services	12	392,514,919.00	6,787,329.00			839,664,153.52	30.25
Janitorial & Sanitation Services	1	7,158,832.00				7,158,832.00	0.26
Motor Vehicle & Accessories Services	1	11,939,000.00				11,939,000.00	0.43
Marine Engineering Services	1		129,584.00			8,536,993.92	0.31
Marine Services	2		636,951.00			41,962,331.88	1.51
Safety Services	12	348,957,637.30	440,205.00			377,958,342.70	13.62
GROSS TOTAL	91	1,199,322,990.82	22,315,297.69	857,075.00	0.00	2,775,466,409.38	100
Annual average for US\$1 = JA \$65.88. The rate for Pound Sterling UK £1 =JA \$123.69							

6.0 FINANCE AND ADMINISTRATION DIVISION

Finance

Pre-Audit Inspection

A standard Pre-Audit Inspection process was developed by the OC-G's Finance and Administration Division in 2006 to ensure the reduction and/or elimination of possible audit queries from the Government's Auditor General. The Department's Pre-Audit exercise is now being conducted on a monthly basis.

Implementation of a Computerized Payroll System

During 2006, the OC-G's Information Systems Department arranged the demonstration of two (2) payroll systems for the OC-G's Finance Department. Implementation of one of these systems, which is expected to improve the efficiency and integrity of the OC-G's payroll processes, is scheduled for the new 2007/2008 Financial Year.

Implementation of a Computerized Accounting System

In 2006, the Ministry of Finance and Planning selected the Office of the Contractor-General (OC-G) to be included in its Core User Group for the development and implementation of a new Government Financial Management System. The Ministry, which has already conducted an assessment at our offices, intends to implement the System in the new 2007/2008 Financial Year.

Procedural Manual

A document which outlines all of the functions and processes of the OC-G's Finance and Administration Department was drafted and subsequently finalized. This document will inform the OC-G's modernization initiatives and will also prove to be an effective tool for ensuring compliance with established work procedures and Government regulations, as well as facilitating the cross-training and orientation of new staff.

Loan Policy

An OC-G Staff Loan Policy was drafted in 2006 and is scheduled to be sent to the Ministry of Finance and Planning by the end of January 2007 for review and approval.

Office Management

Fire Safety Audit

A fire-safety audit of the OC-G's offices was commissioned by the OC-G and conducted by the Jamaica Fire Brigade in 2006. A full report on the audit, with detailed recommendations, is expected from the Fire Brigade in 2007.

Emergency Response Management Plan

A comprehensive OC-G Emergency Response Management Plan was developed in 2006 and will be fully implemented by the end of January 2007. Provision has also been made for the establishment of an Administering Committee which has a detailed terms of reference.

Cost Savings Committee

The OC-G, in 2006, also established a Cost Savings Committee. The Committee is vested with extensive terms of reference which are aimed at identifying and securing cost reduction opportunities in a variety of OC-G operating and functional areas. The Committee convened its first meeting in December 2006.

Revised Procurement Guidelines for Expenditures below \$250,000

A revised and more stringent procurement guideline to address OC-G expenditures beneath \$250,000 in value was drafted and is currently being reviewed by the OC-G's Procurement Committee Chairman. It is expected that the revised policy will be implemented by early 2007.

Human Resources Management

Despite the fact that the OC-G does not have a Human Resources Manager (or Officer) or Personnel Officer, every effort is being made by the OC-G's leadership to utilize the Organization's limited resources to recognize and to effectively address its varied human resources issues.

Policies and Codes

The following HR policies and codes were drafted in 2006 for implementation in the 2007/2008 fiscal year. The Disciplinary Code will receive input from the OC-G's staff and it will also be conveyed to the Ministry of Labour for counsel's review, recommendations and approval.

- Disciplinary Code & Incident Form
- Leave Policy (Implemented)
- Dress Code Policy
- Security Policy
- Training Policy
- Children at the Workplace Program
- Terms and Conditions of Employment

Staff Training

In its efforts to align staff training needs with the strategic objectives of the OC-G Organization, and despite a very small staff training budget, the OC-G continued to identify, in 2006, courses and seminars which were aimed at equipping staff with the requisite skills to secure both organizational and personal professional/career development. (See Appendix VII for details.)

Staff Welfare Programmes

Staff welfare is synonymous with good Human Resources practice. It is also instrumental as a motivational tool for staff. Drafts for the following programmes have been developed. It is expected that these programmes will be fully implemented in the 1st quarter of the new 2007/2008 fiscal year.

- Revolving Loan Scheme to assist staff with emergency expenditures
- Staff Financial, Investment and Retirement Planning counseling
- Awards and Recognition Programme
- Motor Vehicle Loan Scheme
- Staff Social Activities

Interview and Orientation

The year 2006 also saw the development and implementation of a number of OC-G strategies which were aimed at strengthening the recruitment and selection process for new employees. The strategies included:

- Development of a comprehensive Interview Assessment System
- Development of an Assessment Centre for Candidates

Corporate Issues

Performance Management System

A Performance Management System (PMS) was drafted by the Department in 2006. It is scheduled to be implemented in the 2007/2008 fiscal year as a part of the OC-G's strategic transformation plans.

Evaluation instruments have already been developed and the performance objective of each employee will be directly linked to the overall operational and strategic objectives of the Organization.

The PMS will be supported by measurement tools and a performance recognition programme which, in turn, will assist in determining and measuring an individual's suitability for the job or position that he/she holds.

7.0 COMMUNICATIONS & PUBLIC SECTOR PROCUREMENT TRAINING

Communications

In 2006, the OC-G's Communications Department continued to support the Office of the Contractor-General (OC-G) in the effective discharge of its mandates under the Contractor-General Act. The Department sought to improve its own efficiency and effectiveness and to realize, *inter alia*, the proper and effective management of the OC-G's internal and external communications and Media relations functions.

Government of Jamaica Procurement Notice Board

The number of requests to utilize the Government of Jamaica (GOJ) Notice Board, as an additional advertising medium, continues to increase. Each Government agency which is desirous of posting an Invitation to Tender on the Notice Board, is provided with its unique password, in addition to an email which details the steps for posting the advertisement.

It is anticipated that the GOJ Notice Board website will, in due course, be enhanced by the OC-G's Information Systems Department.

Websites

The OC-G continues to respond to queries which are placed through its website, www.ocg.gov.jm. The website is a dynamic one, with updates to the site being effected in a timely manner. The OC-G, in 2006, took advantage of the opportunity which was provided at its Procurement Workshop sessions, to reiterate to Public Bodies and Officers, the importance and convenience of perusing and using the site.

Media Relations

Successful Media relations efforts are greatly assisted by the correct identification, interpretation and satisfaction of the information needs of both the OC-G and the Media. In 2006, the local print and electronic Media were exceedingly instrumental in assisting the OC-G to communicate to its external stakeholders, inclusive of the Media itself, the issues which were being dealt with by the OC-G on their behalf.

Given the understanding of the Media's role, the OC-G continues to update its Media contact database to facilitate the timely and efficient dispatch of its Media Releases, eighteen (18) of which were issued by the Organization in 2006.

With the invaluable co-operation of the local Media, these Releases have not only succeeded in increasing the Public's awareness of the mandate and activities of the OC-G, but they have also afforded the OC-G with an invaluable conduit through which it can speak with immediacy to pertinent matters which are of vital importance to the Public which it serves.

In 2006, the OC-G also continued to disseminate monthly Media Releases of the details of the Government contract award recommendations which are routinely endorsed by the NCC. The Releases were sent to the local Media houses and were also published on the websites of the OC-G and the NCC.

Marketing Collateral

The OC-G's and NCC's Brochures, together with the OCG's Quick Guide to Contract Awards, were all revamped and revised in 2006. The brochures can be viewed on, or downloaded from, the OC-G's website at www.ocg.gov.jm.

Training

Public Sector Procurement Workshops

In 2006, the demand for training in Public Sector procurement increased significantly, especially in the 3rd and 4th quarters of the year. Twenty-five (25) Public Sector Procurement Workshops were conducted in 2006 by the OC-G, for more than 35 Public Bodies. This compares to 17 Workshops which were conducted in 2005.

Procurement Workshops are important in ensuring that Public Sector entities adhere to the best practices of Public Sector procurement as well as to the rules which are documented in the Government Procurement Procedures Handbook (GPPH).

In 2006, the Workshops sought, *inter alia*, to:

- Improve entities' understanding of the tender and procurement process as well as the various methodologies which can be employed throughout;
- Improve entities' knowledge and understanding of the Guidelines which are contained in the Handbook;
- Illustrate the ways in which Public Sector entities are expected to conduct the procurement process.

Based upon the feedback which the OC-G received from its many Workshop participants, via their completion of the OC-G's Workshop Questionnaire, the OC-G is satisfied that its presentations, in 2006, were successful in providing timely and invaluable information as well as dynamic and helpful exchanges to the Public Sector.

**OFFICE OF THE CONTRACTOR-GENERAL
PUBLIC SECTOR PROCUREMENT WORKSHOPS (2006)**

Table 20

AGENCY/ORGANIZATION	DATE OF WORKSHOP
Social Development Commission	January 12, 2006
Mount St. Vincent U. (PESP)	January 24 and 27, 2006
Ministry of National Security	February 11, 2006
Bank of Jamaica	February 16, 2006
National Solid Waste Management Authority	February 16, 2006
Registrar General's Department	April 20, 2006
Jamaica Library Services	May 11, 2006
Port Authority	May 18, 2006
Kingston and St. Andrew Corporation	June 6, 2006
Airports Authority	June 22, 2006
Planning Institute of Jamaica	July 24, 2006
Tourism Enhancement Fund	July 18, 2006
Jamaica Bauxite Institute	August 24, 2006
National Environment and Planning Agency	August 31, 2006
Ministry of Local Government and Environment + All Parish Councils	September 7, 2006
Jamaica Civil Aviation Authority + Transport Authority	September 14, 2006
Jamaica Civil Aviation Authority	September 28, 2006
Fiscal Services Limited	October 12, 2006
Bureau of Standards Jamaica	November 9, 2006
Ministry of Local Government and Environment + All Parish Councils	November 13, 2006
Urban Development Corporation	November 23, 2006
St. Joseph's Teachers College	December 7, 2006
Statistical Institute of Jamaica	December 7, 2006
Registrar General's Department	December 14, 2006

8.0 INFORMATION SYSTEMS DEPARTMENT

In 2006, the OC-G's Information Systems Department continued to play a major role in the operations of the Office of the Contractor General (OC-G). This was accomplished primarily by ensuring the effective use of technology in the performance of the functions which service the National Contracts Commission (NCC) and the OC-G.

The Department's main projects, in 2006, included the optimization of the OC-G's computer network server and client platforms, the re-designing of the Office's website under the direct supervision of the Contractor General, the initiation of an integrated management information system, completion of the implementation of the Contracts Management System (CMS), the development and implementation of a QCA Report System to manage the submission, recording and evaluation of data which is related to Government contract awards which are below \$4 million in value, and the analysis and development of a Task Scheduling System for improving the internal monitoring of tasks which are assigned to OC-G Officers.

Network and Computer Systems

The Department, in 2006, also completed a project which was aimed at standardizing all OC-G Server Operating Systems. The Domain Controller, Mail Server, Web Server and Firewall are now all running Linux distributions. All client machines were also standardized to Windows XP. An IT/IS Risk Management Plan was also created to establish and document short and long term backup and recovery procedures.

Web Sites

The OC-G's website was substantially revamped in May 2006. The primary objectives of the new website, which is located at www.ocg.gov.jm, are to enhance transparency in the Jamaican public sector procurement process and to ensure that relevant information, which relates to the activities, functions and requirements of the OC-G, and the National Contracts Commission (NCC), is readily made available to all key stakeholders.

The new website, which has an improved "look and feel", has proven to be extremely user-friendly. The site, which offers significantly much more information than its predecessor, is split into three specific sections to particularize the information which is related to the OC-G, the Commission of the Contractor-General (CG) and the National Contracts Commission (NCC).

The website is designed to provide the Government, Public Bodies, prospective contractors, registered contractors, members of the public, the Media, and other stakeholders, with full electronic access to a host of relevant OC-G, CG and NCC information.

Currently included on the site is a regularly updated list of NCC registered contractors, contractor registration and associated forms, particulars of NCC endorsements of Government contract award recommendations from June 2000 to date, the Government's Procurement Guidelines, the Government's Procurement Policy, OC-G Media Releases, OC-G special investigation reports, OC-G Annual Reports,

OC-G operating highlights, the Contractor General Act, Frequently Asked Questions (FAQs), “Contact Us” communications facilities, information and procurement guides, OC-G career opportunities, links to anti-corruption websites and local news stories which are related to the OC-G, C-G and NCC.

As a part of the ongoing development of the OC-G’s integrated information and communication technology system, all information which appears on the website which pertains to Government Ministries, Agencies and the NCC Sector Committees, and their members, is now automatically generated from the central OC-G database.

As the database is maintained and updated regularly, so too is the website. In addition, both the list of registered NCC works contractors and the list of registered services and goods contractors are updated daily, using data which is generated from the Contracts Management System (CMS) database.

Integration

As a strategic move towards the integration of existing and future OC-G application systems, using leading-edge information and communication technologies, the following projects were implemented by the Department in 2006:

Acquisition of the Report-Generation Tool, CrystalReports

The Office acquired CrystalReports, which is a leading report-generation software. It is used to output regular as well as adhoc customized information from any of the OC-G’s databases.

New Login and Menu System

The re-design and centralization of the menu and access control features of the OC-G’s CMS, have made insertions, deletions, creation of sub-menus and data ordering, more efficient. The security and management of the user login and menu access, through the creation of user roles, have also been improved. It is now possible to provide a single user login for access to all OC-G application systems.

Centralization of Data for Ministries, Agencies, Sector Committees and their Members

Data which is related to all Government procuring entities, inclusive of Ministries, Agencies and Departments, as well as the NCC Sector Committees and their members, have been placed in a common OC-G database. Consequently, all application systems, as well as the NCC website, can now retrieve this information from one central location where the data is maintained and kept up-to-date.

Contracts Management System (CMS)

The development of the OC-G’s CMS application system has now been completed, with the third and final module having been implemented in November 2006. The application comprises

three modules, each of which automates a core function of the Office. These are contractor registration, contract endorsement and contract monitoring.

With the completion of the system, and the integration projects which are mentioned above, the OC-G has become better equipped to provide real-time, up-to-date, complete and accurate information to both its internal management as well as to its external stakeholders.

Contractor Registration Module

The following enhancements were made to the functionality and reporting capabilities of this module:

- Control of the order in which transactions may be inputted;
- Facility for searching for and deleting duplicate contractors;
- Printing of NCC Certificates of Registration;
- Additional Reports developed in CrystalReports;
 - Highest Grade Report
 - Shared Staff Report
 - List of Contractors by Category

Contract Endorsement Module

The following enhancements were made to the functionality and reporting capabilities of this module:

- Facility to search for a contract, as was input from the Contract Monitoring module, and to input missing data;
- More efficient data input, in terms of speed and ease of use;
- Endorsement of variations and automatic inclusion in system-generated Media Release;
- Printing of the Endorsed Contracts Processing Time Report.

Contract Monitoring Module

This module was re-designed, developed and implemented with the following features:

- Facility to search for a contract, as was input from the Contract Endorsement module, and to input missing data;
- Input of monitoring data which is related to the Pre-Contract activity;
- Printing of the Pre-Contract Report;
- Input of change to the Project Team;
- Input of monitoring data related to interim activity;
- Printing of the Contract Monitoring Report;
- Input of monitoring data related to the final activity;

- Printing of the Final Report;
- Editing of comments for the Annual Report appendix;
- Printing of the Annual Report appendix;
- Viewing the profile of a Contract;
- Printing of the Contract Review Report.

Quarterly Contracts Award (QCA) System

This application system was developed and implemented internally to manage, *inter alia*, the receipt, collation and assessment of data which is to be submitted, on a quarterly basis, by approximately 180 Public Bodies, in respect of Government contracts which they have awarded which fall below the \$4 Million value threshold.

Task Scheduling System

The OC-G's two (2) Inspectorate Divisions requested a system to better schedule and manage the activities of their Inspectors while they are discharging their contract monitoring and investigation duties.

The requirements for the proposed system were analyzed, whilst taking into account the extent to which other OC-G Divisions could find the facility to be useful. Thus, based upon these considerations, the Task Scheduling System was designed and developed with flexibility to provide task management capabilities for all of the OC-G's Divisions.

The System has been targeted for testing and implementation early in 2007.

Features of the system will include:

- The creation, by an Officer, of a schedule within a range of dates;
- Facility for an Officer to input data for multiple tasks in a given schedule;
- Facility for approval of a schedule by an authorizing Officer, e.g. a Director;
- Facility for an Officer to input data about the completion of a task;
- Facility for an Officer to input comments which are related to a task;
- The viewing of a range of schedules for an Officer, including all of his/her tasks;
- The printing of a specific schedule for an Officer, including all of his/her tasks.

9.0 APPROPRIATION ACCOUNT

OFFICE OF THE CONTRACTOR-GENERAL

Account of the sum expended as compared with the sum approved for the service of the
Office of the Contractor-General in the year ended 31st March 2006

Service	Total approved estimate	Expenditure	Expenditure compared with estimate		
			More than estimate	Less than estimate	
Head No. 0400 - OFFICE OF THE CONTRACTOR-GENERAL					
21 - Compensation of Employees	44,553,000.00	40,346,962.11	684,795.10	4,206,037.89	
Original Estimate					\$37,056,000.00
1 st Supplementary					\$7,497,000.00
22 - Travel Expenses & Subsistence	9,275,000.00	9,959,795.10	684,795.10	48,577.07	
Original Estimate					\$7,639,000.00
1 st Supplementary					\$1,636,000.00
23 - Rental of Property, Machine & Equipment	4,543,000.00	4,494,422.93	322,105.97	2,353,730.59	
Original Estimate					\$4,543,000.00
1 st Supplementary					
24 - Public Utility Services	3,344,000.00	3,666,105.97	322,105.97	2,353,730.59	
Original Estimate					\$2,400,000.00
1 st Supplementary					\$944,000.00
25 - Purchase of Other Goods & Services	6,272,000.00	7,365,481.37	1,093,481.37	2,353,730.59	
Original Estimate					\$6,272,000.00
1 st Supplementary					
28 - Retiring Benefits	16,307,000.00	13,953,269.41	521,232.21	2,353,730.59	
Original Estimate					\$13,000,000.00
1 st Supplementary					\$3,307,000.00
31 - Purchase of Equipment	521,232.21	521,232.21	521,232.21	2,353,730.59	
Original Estimate					
1 st Supplementary					
TOTAL - Head No. 0400	84,294,000.00	80,307,269.10	2,621,614.65	6,608,345.55	
Surplus to be surrendered to Consolidated Fund		3,986,730.90			
Greg Christie (Signed)					
CONTRACTOR-GENERAL					
DATE: Dec. 28, 2006					

**OFFICE OF THE CONTRACTOR GENERAL
APPROPRIATION ACCOUNT**

Explanation of the causes of variation between approved estimates and expenditure.

21 - COMPENSATION OF EMPLOYEES

The under expenditure of \$4,206,037.89 was due to an over provision in the supplementary estimates 2005-2006.

22 - TRAVEL EXPENSE AND SUBSISTENCE ALLOWANCE

The over-expenditure of \$684,795.10 resulted from an under provision in the supplementary estimates 2005-2006 and an increase in mileage and subsistence rate during the financial year.

23 - RENTAL OF PROPERTY, MACHINERY AND EQUIPMENT

The under-expenditure of \$48,577.07 was due to savings incurred as a result of careful re-negotiation of scheduled rental rate increases.

24 - PUBLIC UTILITY SERVICE

The over-expenditure of \$322,105.97 was the result of a monthly increase, an average of \$5,411.00 on telephone usage and 3000 gallons in water usage. There was, however, a reduction in electricity usage of 753 kWh per month.

25 - PURCHASE OF OTHER GOODS AND SERVICES

The over-expenditure of \$1,093,481.37 was due to unforeseen expenses of \$626,686.09 (in part-payment) for shipping of household (and) personal effects from the United States of America (USA) for the newly-appointed Contractor-General. The balance of \$466,795.28 was incurred as a result of increases in the cost of other OC-G goods and services, such as: security, computer cartridges, stationery and food items.

28 - RETIRING BENEFITS

The under-expenditure of \$2,353,730.59 was due to an over-provision in the supplementary estimate and savings realized from non-payment of one year gratuity.

31 - PURCHASE OF EQUIPMENT

The over-expenditure of \$521,232.21 was as a result of an internal decision to acquire well-needed furniture and equipment from balances at the end of the financial year. The procurement was in keeping with the Ministry of Finance provisions for virement.

Greg Christie (Signed)

Dec. 28, 2006

.....

.....

Greg Christie

Date

CONTRACTOR-GENERAL

I have examined the above Account for the year ended March 31, 2006 in accordance with the Financial Administration and Audit Act. I have obtained all the information and explanations that I required. In my opinion, proper accounting records were kept, and I certify as a result of my audit, that the attached Account is a fair representation of the financial transactions for the year.

A. Strachan (Signed)

January 5, 2007

Auditor General

Date

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APPENDIX I

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APPENDIX I

Summaries of Special Investigation Reports

Between January and December, 2006, the Office of the Contractor General (OC-G) concluded fifteen (15) special Investigations into a variety of Public Body procurement issues. These investigations were conducted pursuant to the discretionary powers which are reserved to the Contractor General under Section 15 (1) of the Contractor General Act.

In keeping with the mandatory requirements of Section 20 (1) of the Contractor General Act, the Reports of Investigation for all fifteen (15) matters were promptly submitted to “*the principal officer of the Public Body concerned and the Minister having (portfolio) responsibility therefor.*”

In addition to the foregoing, the reports for eight (8) of the referenced Investigations were submitted to Parliament pursuant to the further discretionary powers which are reserved to the Contractor General under Section 28 (2) of the Contractor General Act.

The eight (8) Reports of Investigations which were so submitted were the Reports for:

- The Kingston & St. Andrew Corporation (KSAC) Investigation;
- The Portmore Municipality Investigation;
- The Social Development Commission (SDC) Investigation;
- The Sports Development Foundation (SDF) Investigation;
- The Sandals Whitehouse Hotel Investigation;
- The Addendum to the Sandals Whitehouse Hotel Report Investigation;
- The National Solid Waste Management Authority (NSWMA) Follow-up Investigation;
- The Petroleum Company of Jamaica (PETCOM) Investigation.

It is instructive to note that once an Investigation Report is submitted by the Contractor General to Parliament, the Speaker of the House of Representatives, and the President of the Senate, are thereupon obliged, by Section 28 (3) of the Act, to table the reports in each House “*as soon as possible.*”

Pursuant to Section 28 (4) of the Contractor General Act, and in the public interest, the complete content of these eight (8) reports were also made public by the OC-G. The reports are currently available for viewing on, or download from, the OC-G’s website at www.ocg.gov.jm.

As regards the respective dates of submission of the fifteen (15) Reports, the Reports for the KSAC, Portmore Municipality, SDC and SDF Investigations were submitted to the Speaker of the House of Representatives and to the President of the Senate on April 25, 2006.

Certain recommendations which arose out of one or more of these Reports were made by the OC-G, pursuant to Section 20 (1) of the Contractor General Act, to the Auditor General and to the Attorney General on May 2 and on May 10, 2006, respectively.

The Report of Investigation into the Sandals Whitehouse Hotel Project was conveyed to the Speaker of the House of Representatives and to the President of the Senate on July 12, 2006, with a request that they be tabled in Parliament.

The OC-G was advised that the Report was tabled in the House of Representatives on July 18, 2006 and in the Senate on July 20, 2006.

Arising out of the OC-G's Sandals Whitehouse Investigation and another related investigation which was produced by a Government commissioned Forensic Audit team, the Public Accounts Committee (PAC) of Parliament took a decision to conduct formal hearings into the matter.

At its second, third and fourth hearings, which were convened on September 19, September 26 and October 3, 2006, respectively, the PAC heard submissions from the OC-G.

An Addendum to the OC-G's Sandals Whitehouse Hotel Investigation Report was completed in October 2006 and submitted to Parliament on November 10, 2006. The Addendum was tabled in the House of Representatives on November 21, 2006 and in the Senate on November 24, 2006.

The decision to produce this Addendum was taken after documents which were previously not made available to the OC-G were submitted on July 25 and 27, 2006, after the OC-G's Report of Investigation into the Sandals Whitehouse Hotel Project was tabled in the House and in the Senate. The documents in question were submitted respectively by the Urban Development Corporation (UDC) and by DunnCox, the attorneys for Gorstew Ltd. Both the UDC and Gorstew Ltd. were principals in the Sandals Whitehouse Project.

The National Solid Waste Management Authority (NSWMA) Follow-up, and the Petroleum Company of Jamaica Limited (PETCOM) Investigation Reports, are to be submitted to Parliament in January 2007.

The NSWMA Report was a follow-up to a major 2005 OC-G Investigation which was conducted into the procurement practices of the NSWMA. The PETCOM report, on the other hand, will be submitted to Parliament due to the gravity of the breaches which were uncovered during the Investigation.

The submission particulars for the remaining seven (7) Investigations which were conducted by the OC-G are outlined below.

The Investigation Reports for the Montego Bay Free Zone, the Office of Utilities Regulation (OUR), the NSWMA, the Students' Loan Bureau (SLB) and the Registrar General's Department, were all submitted to the Minister with portfolio responsibility for each of the agencies, as well as to the Heads of the respective agencies themselves, under cover of letters which were dated December 27, 2006.

The Report of Investigation into the sole sourcing of services for the Prime Minister's 2006 Independence Gala was submitted to the Minister of Tourism, Entertainment, and Culture, and to the Ministry's Permanent Secretary, under cover of letter, which was dated December 29, 2006.

The OC-G's Report of Investigation into the procurement of certain legal services by the National Investment Bank of Jamaica (NIBJ), was submitted to the Minister of Finance and Planning and to the Chairman of the NIBJ, under cover of letter which was dated July 21, 2006.

In the public interest, and in keeping with its strategic objectives to enhance transparency and probity in the public sector procurement and contract award processes, the OC-G has taken the decision to reproduce herein, verbatim extracts of the Executive Summaries of all fifteen (15) of the aforementioned Reports of Investigation.

A list of the fifteen (15) investigation matters, together with verbatim extracts of the executive summaries of the reports of investigation which were prepared and submitted in relation to each, are set out hereunder.

1. Kingston and St. Andrew Corporation (KSAC)
2. Social Development Commission (SDC)
3. Sports Development Foundation (SDF)
4. Portmore Municipality
5. National Investment Bank of Jamaica (NIBJ)
6. Sandals Whitehouse Hotel Project
7. Sandals Whitehouse Hotel Project - Addendum
8. Montego Bay Free Zone (MBFZ)
9. Office of Utilities Regulation (OUR)
10. National Solid Waste Management Authority (NSWMA)
11. Students' Loan Bureau (SLB)
12. Registrar General's Department (RGD)
13. Prime Minister's Independence Gala
14. National Solid Waste Management Authority (NSWMA) – Follow-up
15. Petroleum Company of Jamaica (PETCOM)

OFFICE OF THE CONTRACTOR-GENERAL

Executive Summary of the Report of Investigation

Conducted into the Kingston and St. Andrew Corporation (KSAC)

Ministry of Local Government and Environment

Initiated: October 2005

Concluded: April 2006

In October 2005, the Office of the Contractor General (OC-G) initiated an investigation of the KSAC, following a request from the then Ministry of Local Government, Community Development and Sports (MLGCD&S).

The investigation found that the KSAC did not follow the Government of Jamaica Procurement Guidelines, in the awarding of contracts, that Councillors were exercising undue autonomy in the choice of Contractors, and that certain Contractors were awarded an inordinate number of contracts.

Accordingly, recommendations were made to educate the Agency's procurement officers on the best practices, as outlined in the Government Procurement Handbook.

We have also recommended that the Ministry of Local Government must implement effective measures to ensure that the KSAC scrupulously adheres, at all times, to the Government Procurement Guidelines when procuring goods, works and services.

OFFICE OF THE CONTRACTOR-GENERAL

Executive Summary of the Report of Investigation

Conducted into the Social Development Commission (SDC)

Ministry of Local Government and Environment

Initiated: May 2005

Concluded: April 2006

The Office of the Contractor-General (OC-G) in May 2005, initiated a monitoring of the Social Development Commission (SDC), an agency of the then Ministry of Local Government, Community Development and Sports (MLGCD&S), to determine whether it was adhering to the Government of Jamaica's procurement guidelines.¹ The monitoring was later upgraded to an investigation based on discussions with the Ministry.

While perusing the files of the SDC, inconsistencies were found in the procurement process used for purchasing items below the J\$4 million threshold. In some instances, evidence of the use of the Limited Tender method (i.e. the three quote system) was observed, but in other instances there was no evidence of the method of procurement utilized.

The investigation revealed that the Commission operated without a functioning Procurement Committee, or a Board of Directors, which may account for the deviations from the procurement guidelines. The OC-G recommended that a Procurement Workshop be conducted for the SDC. (The Workshop has since been held).

It was further recommended that the responsible Ministry must implement effective measures to ensure that the SDC adheres, at all times, to the Government Procurement Guidelines when procuring goods, works and services.

¹ As per OC-G's Director of Licence & Permits letter dated 20th May 2005

OFFICE OF THE CONTRACTOR-GENERAL

Executive Summary of the Report of Investigation

Conducted into the Sports Development Foundation (SDF)

Office of the Prime Minister

Initiated: May 2005

Concluded: April 2006

The Office of the Contractor General (OC-G) initiated, in May 2005, the monitoring of the Sports Development Foundation (SDF), an agency of the then Ministry of Local Government, Community Development and Sports (MLGCD&S).

During the monitoring exercise, the modus changed to an investigation, as a result of unspecified and unclear information reaching the office from the Ministry.

The investigation concluded that the SDF did not always follow the Government of Jamaica Procurement Guidelines, as evidenced by the engagement of Contractors and suppliers who were not registered with the National Contracts Commission (NCC) (see the Appendix). Therefore, it was recommended that a Procurement Workshop be conducted for the Foundation.

It was also further recommended that the responsible Ministry must implement effective measures to ensure that the SDF adheres, at all times, to the Government Procurement Guidelines when procuring goods, works and services.

OFFICE OF THE CONTRACTOR-GENERAL

Executive Summary of the Report of Investigation

Conducted into the Portmore Municipality

Ministry of Local Government and Environment

Initiated: August 2005

Concluded: April 2006

Portmore became a city in 2003 with the passing of the Municipality Act (22nd May 2003). Investigation proceedings were initiated based on a letter of request dated 3rd August 2005, from the then Ministry of Local Government, Community Development and Sports (MLGCD&S), on behalf of the minister, to determine the appropriateness of the procurement practices of all Parish Councils and Municipalities. Several visits and interviews were conducted with personnel of the Municipality, and relevant documents copied for inclusion in the OC-G's files.

It was found that the Municipality was operating without a Procurement Committee, and that contracts were being awarded without competitive bidding. Councilors were being allowed to recommend Contractors from their areas, and to disregard the requirement for Contractors to be registered on the NCC list of Contractors.

These findings were communicated to the Municipality and, as a result, a number of changes were made to their practices, including the establishment of a Procurement Committee and the use of competitive tendering. Additionally, Contractors are now required to be registered with the NCC.

The Municipality had always required Contractors to be tax compliant.

We strongly recommend that a Procurement Workshop be held to assist the Municipality as it continues to effect changes to its procurement practices.

We also recommend that the Ministry of Local Government must implement effective measures to ensure that the Portmore Municipality adheres, at all times, to the Government Procurement Guidelines when procuring goods, works and services.

OFFICE OF THE CONTRACTOR-GENERAL

Executive Summary of the Report of Investigation

Conducted into the Procurement of Legal Services by the NIBJ for the disposition of lands previously owned by the Jamaica Public Service Co. Ltd.

Ministry of Finance and Planning

Initiated: March 2006

Concluded: July 2006

The Office of the Contractor-General (OC-G) initiated, in October 2005, the monitoring of the award of a contract by the National Investment Bank of Jamaica (NIBJ) for the procurement of legal services in relation to lands previously owned by the Jamaica Public Service Company Ltd.

The monitoring was upgraded to an investigation, on 7th March, 2006, because of the non-responsiveness of the NIBJ in furnishing the OC-G with information it requested pertaining to the procurement of these legal services.

The investigation revealed that the NIBJ employed the Sole Source method of procurement for the engagement of Mr. Calvin Rose, Attorney-at-Law, to provide legal services for the transfer of non-operating lands owned by the Jamaica Public Services Company Limited (JPSCo.) to the Commissioner of Lands and other Government agencies, at a cost of \$26,419,250.00.

The method of procurement utilized by NIBJ breached the Government procurement Guidelines.

The procurement of legal services should have been referred to the National Contracts Commission for its endorsement, and thereafter submitted to Cabinet for its approval.

OFFICE OF THE CONTRACTOR-GENERAL

Executive Summary of the Report of Investigation

Conducted into the Sandals Whitehouse Hotel Project

Office of the Prime Minister

Initiated: January 2006

Concluded: June 2006

Acting under the discretionary powers which are reserved to the Contractor General by Section 15 of the Contractor General Act, the Office of the Contractor-General (OC-G) formally initiated an investigation into the Sandals Whitehouse Hotel project because of certain allegations of impropriety and corruption which were made about the project in Parliament and in the media.

The primary aim of the investigation was to ascertain whether there was compliance with any applicable Government procurement and contract award procedures, whether there were any instances of irregularity or impropriety in the award of contracts, whether the said contracts were awarded impartially and on merit, and to determine what were the circumstances behind the alleged overruns in cost and in time in the implementation of the subject contracts.

The investigation was instigated, at the instance of the Contractor General, in the interest of securing public scrutiny and transparency of the matters which are under consideration. The investigation was commenced, in earnest, in January 2006 and was concluded in mid-June 2006.

In 1989, the Urban Development Corporation (UDC) was mandated to prepare the South West Coast Development Plan. Thus, lands owned by the UDC were zoned for hotel development.

As part of the development strategy of the South West Coast, the UDC, in 1990, sold 287 acres of its Ackendown property to Gorstew Ltd. (a company owned and operated by The Hon. Gordon “Butch” Stewart, the Principal of the Sandals/Beaches Resort chain), for the purpose of constructing a 200 to 300 room hotel.

A specific term of the agreement for the sale of the land to Gorstew Ltd. was that construction of the hotel should commence in June 1991 and be completed by November 1992. However, it was not until October 1998 that construction commenced.

Implementation was halted because Gorstew Ltd. was unable to obtain funding, due to the projected initial low rates of return for this pioneer development project. Given the perceived importance of the project, the Government of Jamaica decided to facilitate its successful completion.

Consequently, Ackendown Newtown Development Company Limited (NEWTOWN), a joint venture between UDC, the National Investment Bank of Jamaica (NIBJ) and Gorstew Ltd., was incorporated to develop and complete the project. The NEWTOWN Heads of Agreement was

formulated to include, *inter alia*, the assignment of specific responsibilities to the entities named in the agreement.

In 2000, Ashtrom Building Systems (ASHTROM) was selected as the main Contractor for the project, using the negotiation process. ASHTROM was reportedly selected because of its proven experience in hotel construction, its financial capability to undertake a project of this magnitude and its professional ability to carry out design/construction functions.

The Contractor commenced working with the designers in early 2000. In December 2001, the UDC was designated the project managers through a Project Management Agreement between NEWTOWN and UDC. Prior to this, the UDC had been designated as the project's manager in the NEWTOWN Heads of Agreement which was executed in July 2001.

The project commenced in November 2001, with a scheduled 24-month completion period. Due to changes in the Scope of Works and other associated issues, the project was not completed as originally scheduled. Construction of the facility, which was changed from a Beaches Resort facility to a Sandals Resort facility, took approximately 38 months to complete. The project was completed on a phased basis and the final handing over took place in February 2005.

The main Contractor, ASHTROM, was responsible for the employment of all subcontractors, either via negotiation or by a competitive process. Indications are that there were no "nominated" sub-Contractors (i.e. works subcontractors who were named or nominated by UDC, it being a Public Body or Government Agency).

The main Contractor, ASHTROM, was, however, required to submit the name of each proposed subcontractor and the proposed contract sum to the Project Manager, UDC and the Quantity Surveyor, for their perusal and approval, prior to the award of the sub-contract. ASHTROM has maintained that this was done. However, we are not in a position to confirm this.

In March 2000, the UDC, with the consent and approval of NEWTOWN, entered into discussions with NEVALCO Consultants Ltd. (NEVALCO) for them to coordinate and oversee the day-to-day administration, management and control of the project. In June 2002, NEVALCO was formally contracted by NEWTOWN.

Documents so far reviewed suggest that, contrary to the Government's procurement procedures, none of the consultants which were hired on the project were selected or engaged impartially or through a competitive process. The consultants were first conditionally engaged by UDC, acting on behalf of NEWTOWN. It appears that prior to their formal engagement by NEWTOWN, these consultants were all hand picked, and their contract terms negotiated.

Our analyses have indicated that 24 consultants, inclusive of the UDC, ASHTROM, NEVALCO and Gorstew Ltd., were engaged on the project. The UDC, a Public Body, which generally operates as the Government's primary project development executing agency, was appointed as project manager under the NEWTOWN Heads of Agreement and, thus, in respect of this contract, would be excluded from the ambit of the Government's procurement procedures.

It is also arguable that ASHTROM, who was first selected in 2000 as the project's main Contractor, was so selected prior to the gestation of the NCC and hence its selection would not have been subjected to the National Contracts Commission (NCC)/Government Procurement Procedures Handbook (GPPH) regime. UDC's contract was for J\$62.95 million and ASHTROM's was for the sum of US\$40.46 million.

Of the 19 material consultancy contracts which were reviewed for compliance with the NCC/GPPH regime, we have determined that 12 were denominated in Jamaican currency and totaled J\$116.24 million in aggregate value. The other 7 were denominated in United States currency and totaled US\$2.29 million in aggregate value.

Of the 12 \$JA currency contracts, 5 contracts totaling J\$102.10 million in value should have been put to public tender via advertisements in the daily newspapers and should have been subjected to the scrutiny and the endorsement of the NCC prior to award. Of these 5 contracts, 3 totaling J\$79.9 million in aggregate value should have also received the sanction of the Cabinet, prior to award. We have found no evidence that any of these requirements were complied with.

Of the 7 \$US currency contracts, 4 totaling US\$2.20 million in value should have received the prior endorsement of the NCC and the prior approval of the Cabinet. Additionally, all 4 contracts should have also been put to public tender via advertisements in the daily newspapers. Again, we found no evidence that any of these requirements were complied with.

In addition to the foregoing, we have determined that among the referenced contracts were contracts which were awarded to (a) Jentech Consultants Limited in the amount of J\$18.8 million (b) Gorstew Ltd. in the amount of US\$421,068 and (c), Appliance Traders Ltd. in an unknown amount.

We have highlighted the Jentech contract in view of the fact that Jentech is a civil and structural engineering entity in which Dr. The Hon. Vin Lawrence is a longstanding shareholder and director. Dr. Lawrence was at all material times the Executive Chairman of the UDC, the entity which conditionally engaged Jentech as a consultant on the project, whilst purportedly acting on NEWTOWN's behalf.

We have also highlighted the Gorstew Ltd. and the Appliance Traders consultancy contracts. The Hon. Gordon "Butch" Stewart is the presumed principal of Gorstew Ltd. and Appliance Traders. Gorstew Ltd., at the time of the award of these contracts, was a participant in NEWTOWN, the entity on whose behalf UDC acted in its conditional engagement of Gorstew Ltd. and Appliance Traders as consultant Contractors for the project.

The referenced circumstances have undoubtedly raised compelling evidence of a conflict of interest, an absence of transparency, a lack of competition and the absence of an arms length approach in the award of the subject consultancy contracts.

They would clearly suggest that the subject contracts were not awarded competitively, impartially and on merit. In the premises, no assurances can be given that the award of these contracts was made in circumstances which were devoid of impropriety and irregularity.

Finally, it should be noted that the Urban Development Corporation (UDC) has always been the host of one of the NCC's seven Sector-Committees. The UDC/NCC Sector Committee has been chaired, from its inception, by Dr. The Hon. Vin Lawrence. It is therefore reasonable to presume that Dr. Lawrence, in his capacity as Executive Chairman of the UDC, had, at all material times, full knowledge of the applicable Government procurement procedures.

A full listing of the particulars of the consultants who were engaged on the project is presented in **Table 1**.

Our analyses indicate that some 50 plus sub-Contractors, as distinct from consultants, were hired by ASHTROM on the project. Because ASHTROM was the project's main Contractor, and was not a Public Body, the question as to whether any of these contracts were awarded in compliance with the Government's procurement policy and guidelines does not arise.

We have presented in **Table 2**, a list of the names of the subcontracting entities, their addresses, their principal shareholders, the date of their registration with the Registrar of Companies, a description of their activities, the contract amounts which were paid to them and, finally, an indication of the entities' NCC registration status at the material time.

We have found that, in a number of instances, persons who were either directors, principals, officers and/or shareholders of the consulting entities which were engaged on the project, were also similarly placed among the project's subcontracting entities.

Included in this listing are Dr. Wayne Reid, who was at all material times connected to Jentech Consultants Limited (a consultant) and D.T. Brown Construction Limited (a sub-Contractor) and the Hon. Gordon "Butch" Stewart, who was at all material times connected to Gorstew Ltd. (the technical services consultant) and Appliance Traders Limited (a consultant and a subcontractor).

The documentation that was available to us did not readily facilitate the tracking of the series of events and/or decisions which led to the change in the project's concept from a Beaches Resort facility to a Sandals Resort facility or to the change in the project's budget, during its implementation and execution.

The technique which was utilized to determine the original development budget does not guarantee accurate estimates and is used primarily as an indicator of the likely cost in the early design stages of a project.

When this estimate is used for contract purposes, it is usually expected that there will be an extensive re-measurement of the completed works before the Contractor is paid and the final contract sum is computed. The only item of work that could be measured and quantified with any detail was the shell of the complex and, in fact, the contract documents indicate that this is the only item that was so addressed.

This contract began with a stated development budget of US\$60 million, of which approx. US\$37.5 million was expressed to be budgeted for construction costs. As at May 29, 2002, the total development budget was revised to US\$70.49 million with US\$48.51 earmarked for "estimated builders contract" or construction costs.

However, the Quantity Surveyor's preliminary final accounts have indicated a revised construction cost of over US\$86.2 million. This figure, together with other developmental costs, is projected to inflate the project's final development cost to over US\$110 million. The project was scheduled for completion within 24 months but we have determined that the works were, instead, completed within 36-38 months.

The suggestion that the increased costs of the project and its time overrun were due substantially to the change from a Beaches to a Sandals concept resort, has proven to be plausible. Roughly US\$22 million of the project's US\$39 million variance in construction costs was attributable to a substantial change in the Scope of Works, with the remaining US\$17 million amount arising mainly by virtue of the overrun in time.

The Quantity Surveyor's draft Summary Final Accounts has forecast a final construction completion cost of US\$86.2 million. This cost variance represents an 83% or US\$39 million increase over the Quantity Surveyor's estimate of the original contract construction cost of US\$47.2 million. (Please note that there is a discrepancy between the Quantity Surveyor's estimate of the original contract construction cost of US\$47.2 million and the stated original budgeted contract construction cost of US\$37.5 million).

The US\$39 million variance in construction related costs is comprised of essentially (2) main elements, Measured Works and Additions.

The Measured Works component of the variance shows that Measured Works was increased from US\$35.9 million to US\$58 million or by US\$22.03 million or 61%. Scope of Works items, which are addressed under this component, include the hotel's Room Blocks, its Central Facilities and its External Works.

The Additions component of the variance, on the other hand, is comprised of certain additional expenses which we have determined to be expenses which could have been substantially avoided had the project not experienced such a protracted overrun in time. These amounted to \$16.9 million.

Separate and apart from the significant changes which we have determined occurred in the Scope of Works of the project, our extensive analyses coupled with site visits to Sandals Whitehouse and Beaches Negril, have also elucidated significant differences in the two resorts, primarily in the quality of finishes used and, to a lesser extent, the standard of workmanship.

Bearing in mind these differences, the percentage increase for certain items of work was calculated. The indications are that the roof construction, partitioning walls, floor, ceiling finishes, windows, doors and rainwater disposals, are all areas of work which showed increases.

The NEWTOWN Heads of Agreement states that "Gorstew shall bear the cost of any overrun which is due to instructions given by Gorstew for a change in the design or design brief after the design or design brief has been agreed and signed off on by the parties prior to the commencement of the project".

Based upon the numerous documents which we have perused, it is our considered view that the changes in the Scope of the Works, quality of workmanship, types of finishes and the types and qualities of materials which were utilized, were substantially the dictates of Gorstew since they

are to be attributed primarily to the change in the project's initial Beaches concept to a Sandals concept.

What is unclear, however, is to what extent, if any, the overruns in cost and in time and the parties' decisions and agreements regarding the change in the Scope of Works, have impacted, varied or adjusted their original contractual arrangements, inclusive of their liabilities for the subject cost overruns.

Having established that the cost overruns which are associated with this project were largely due to changes in the Scope of Works, it must be noted that the terms of the contract which govern the administration of the project require that these changes be issued to the Contractor through the "Architect's Instructions". The contract recognizes the Architect as being Mr. Christopher Shaw of the Urban Development Corporation.

This means, therefore, that the UDC, through the architect's instructions, must have first certified all payments which were made for varied or additional works, before these could be certified for payment by the Quantity Surveyor.

It is also expected that before the architect confirms these changes, they would have been discussed and agreed by the NEWTOWN joint venture partners and, if possible, conveyed to the project manager. Good practice would have also dictated that the Quantity Surveyor would have provided the cost implications of the proposed changes before they were agreed and issued.

Against the background of all of the foregoing and the documents which we have perused, it is inconceivable, if not ludicrous, to accept that a project of such magnitude and nature could have undergone a significant change in its original Scope of Works and incur an additional cost of over US\$40 million, without the prior knowledge of the parties to the NEWTOWN agreement or, at a minimum, without the prior knowledge and approval of the UDC, Gorstew Ltd. and NEVALCO.

The Contractor General is empowered by Section 20 (1) of the Contractor General Act to make such recommendations as he considers necessary in respect of any matter which the Office of the Contractor General has investigated.

Both the Contractor and the Quantity Surveyor have indicated that they have in their possession, volumes of files which are solely dedicated to the Architect's instructions. Because of the time constraints of the investigation, and the fact that the final accounts were not agreed at the time of writing, our investigations as they relate to costing must therefore be viewed as preliminary in nature and would require further attention after the final accounts are agreed.

Further, and as we have previously stated, we are unclear as to the extent to which the overruns in cost and time should be borne by Gorstew Ltd., the UDC, the NIBJ and/or by any of the other parties to the project's agreements.

We have also identified a number of inconsistencies in the documents which we have reviewed, particularly in respect of certain cost numbers. (For example, the original contract sum as was stated in the contract documents is US\$37.5 million whereas in his final account calculations, the Quantity Surveyor has presented a figure of US\$47.2 million).

We would therefore respectfully recommend that the UDC, in its capacity as the Project Manager, and with the assistance of the Quantity Surveyor, be mandated to produce a comprehensive report detailing, *inter alia*, the rationale and justifications for the changes and cost overruns which were occasioned to the project, the specific authorizations which accompanied them and the persons to whom those authorizations were attributable.

We would also respectfully recommend that the report, upon its completion, should be evaluated by the Auditor General, who we would further recommend should be requested by Parliament to carry out a financial audit of the project with the aim of determining, *inter alia*, the total monies which were spent on its development and how these sums are broken down.

The Auditor General should then be required to submit his findings to Parliament. The findings should include a determination as to the equities and liabilities of each of the entities that are parties to the NEWTOWN Heads of Agreement.

Finally, we would respectfully recommend that the Legislature acts decisively and with urgency to ensure that Public Bodies and Public Officials who, with flagrant and glaring impunity, ignore the Government's procurement procedures, are made to be held punitively accountable for their mis-deeds and breach of the public's trust.

ADDENDUM TO REPORT OF INVESTIGATION CONDUCTED INTO THE SANDALS WHITEHOUSE HOTEL PROJECT

INTRODUCTION

The decision to produce this Addendum was taken after documents which were previously not made available to the Office of the Contractor General (OC-G) were submitted to the OC-G on 2006 July 25 and July 27, after the OC-G's Report of Investigation on the Sandals Whitehouse Hotel Project (the "Report") was tabled in the House of Representatives on July 18 and in the Senate on July 20. The documents in question were submitted respectively by the Urban Development Corporation (UDC) and by DunnCox, the attorneys for Gorstew Ltd.

The UDC's submission was composed of project site and technical working meeting minutes together with cash flow and implementation schedules, copies of which the UDC conceded were previously specifically requested by the OC-G but which were never before produced.

The Dunn Cox letter of July 27, on the other hand, has challenged a number of the conclusions and/or statements which have been made in the Report. DunnCox has attempted to substantiate these claims in its letter, under cover of which it has submitted several documents.

The OC-G believes that the interest of the public would be best served if it were to review, *inter alia*, these documents, record its views thereon and submit an Addendum Report encompassing same pursuant to the provisions of Section 20 and Section 28 of the Contractor General Act.

The primary objectives of the Addendum will therefore be as follows:

- (a) to say whether and to what extent the UDC and DunnCox information have impacted the Findings and Conclusions which are now contained in the Report;
- (b) to substantiate and/or to clarify certain statements which were made in the Report which have raised, within or without the public domain, the questions or issues which are listed below. Several of these issues, it should be noted, were raised, to the OC-G, by DunnCox, the attorneys for Gorstew Ltd. The issues are as follows:
 - (1) Whether the OC-G interviewed representatives of Gorstew Ltd.;
 - (2) Whether Beaches Negril was used as the original benchmark for the Sandals Whitehouse Hotel design concept and for the development of its original budget;
 - (3) Whether the change in the design of the hotel from a 'Beaches' to a 'Sandals' concept contributed to the change in the Project's scope of works and ultimately to the cost overrun;
 - (4) Whether there was a reasonable expectation that some amount of cost overrun was to be anticipated because the budget was preliminary in nature and was based upon Approximate Quantities;
 - (5) The ignorance of the magnitude of the cost overrun as was alleged by one of the NEWTOWN participants, Gorstew Ltd.;
 - (6) The question as to the parties' liability for the cost overrun;

- (7) The intended meaning of the statement as to “value” which appears on Page #13 of the Report;
- (8) The award of contracts to Appliance Traders Limited (ATL).

Since the tabling of the OC-G’s Report, the UDC has communicated a number of positions in respect of the Report’s Conclusions, either through publicly issued statements which appeared in the media and/or through written correspondence to the OC-G. The OC-G, in turn, has responded, in writing, to some of these positions, either directly to the UDC or through its submissions made during the formal Hearings into the Project which, at the date of this Addendum, were being conducted by the Public Accounts Committee (PAC) of Parliament.

A brief synopsis of some of the referenced UDC positions, as at the date hereof, together with the OC-G’s responses thereto, will therefore be provided at the end of the Addendum.

Except as may be otherwise indicated in this Addendum, the OC-G stands fully by those of its Findings, Conclusions and/or Recommendations as are indicated in its Report.

OFFICE OF THE CONTRACTOR-GENERAL

Executive Summary of the Report of Investigation

Conducted into the Montego Bay Free Zone
Re: The Procurement of Security Services - Rejection of Tenders

Ministry of Transport, Water, Housing and Works

Initiated: February 2006
Concluded: November 2006

The Office of the Contractor-General (OC-G) initiated, in 2006 February, the investigation of a complaint made by John G. Graham & Company, Attorneys-at-Law, acting on behalf of Atlas Protection Limited. The complaint was against a Montego Bay FreeZone Company Limited's (MBFZ) decision to reject all tenders for the provision of security services for the MBFZ. The MBFZ is an agency of the Ministry of Transport, Water, Housing & Works (MTWH&W).

The investigation concluded that the MBFZ's rejection of the bids was carried out in accordance with Clause 10 of the Instruction to Bidders and the Government Procurement Guidelines Section 2.12.1 of the Dispute Resolution that provides as follows:

*"... the following **shall not** be subject to review:*

- The Selection of a method of procurement; or*
- A decision by the procuring entity under Section 2.8 **to reject all tenders**, proposals, or offers, prior to acceptance.*

In the circumstances, no recommendation is required.

OFFICE OF THE CONTRACTOR-GENERAL

Executive Summary of the Report of Investigation

Conducted into the Office of Utilities Regulation (OUR)
Re: The Procurement of Goods, Works and Services

Office of the Prime Minister

Initiated: June 2006
Concluded: November 2006

The Office of the Contractor-General (OC-G) conducted an investigation into the procurement process for goods, works and services by the Office of Utilities Regulation (OUR). In a letter, dated 2006 June30, to the Director-General of the OUR, the OC-G requested that a list of contracts executed since 2005 December be submitted to the OC-G by 2006 July 14.

The OUR, by letter dated 2006 July 11, informed the OC-G that two contracts had been signed during the period and that copies of the two tender evaluations and contract agreement, were enclosed for perusal, viz.:

- Consulting Services for an Audit of the Jamaica Public Service Company Limited's (JPS) Billing System for Electricity Consumption;
- Consulting Services for Administering and Analyzing Questionnaires on Fixed, Mobile, Internet Services and the use of Calling Cards.

On 2006 July 13, another letter was received by the OC-G from the OUR summarizing the information in the documents previously submitted to the OC-G. These clarifications were in regard to the two Tenders for consulting services.

Perusal of the documents revealed the following:

- A contract totalling US\$150,000.00 plus US\$16,000.00 for recoverable expenses was awarded to Price Waterhouse Coopers for the provision of Audit Services of the JPS Billing System;
- A contract totalling J\$1,657,634.25 was awarded to Market Research Services Ltd. for the provision of consultancy services for the administering and analyzing of a questionnaire on fixed, mobile, internet service subscription, and the use of calling cards;
- The tender receipt records appended to the evaluation report of the Consulting Services for Administering and Analyzing Questionnaires on Fixed, Mobile, Internet Services and the use of Calling Cards tender, revealed that two bids seemed to have been accepted after the submission deadline of 3:00PM. One of those bids was that of Market Research Limited. The contract was subsequently awarded to Market Research Limited.

- The tender for the Consulting Services for an Audit of the Jamaica Public Service Company Limited (JPS) Billing System for Electricity Consumption was conducted as a limited tender. The value of the contract was above the Government procurement threshold of \$4M, and did not receive prior written approval from the National Contracts Commission (NCC) as is stipulated in the GPPH;
- In contravention of the GPPH, the contract award recommendation was not endorsed by the NCC;
- The tender for Administering and Analyzing Questionnaires on Fixed, Mobile, Internet Services and the use of Calling Cards was also conducted as a limited tender. The value of the contract was below the Government procurement threshold of \$4M, and as such should have received prior written approval from the Director General. There was no evidence of the approval from the Director General for the utilization of the limited tendering method in the files perused;
- The requirement for the bidders to submit TCC and NCC certification for both Tenders was not included in the tender documents as eligibility requirements.

The investigation concluded that the OUR, in awarding these contracts, operated in contravention of the Government Procurement Guidelines. The following led the OC-G to arrive at its conclusion:

- No prior written approval was obtained to proceed with the limited form of tendering for the Auditing and Market Research;
- No request for NCC or TCC certification was included in the bid document as eligibility requirements;
- Bids were accepted after closing time for submissions;
- There was no comparative estimate as required by the Government Procurement Guidelines;
- There is no established Procurement Committee as is required by the Government Procurement Guidelines.

It is recommended that the Office of the Prime Minister must ensure that all of the agencies which fall under its purview, including the OUR, should adhere, at all times, to the Government Procurement Guidelines when procuring goods, works and services.

OFFICE OF THE CONTRACTOR-GENERAL

Executive Summary of the Report of Investigation

Conducted into the National Solid Waste Management Authority
Re: The Procurement of Garbage Compactors, Trucks and other Equipment

Ministry of Local Government and Environment

Initiated: June 2006
Concluded: November 2006

The Office of the Contractor General (OC-G) initiated, on 2006 June 21, an investigation into a complaint by Mr. Phillip Henriques, Managing Director, Kingston Industrial Agencies Ltd. (KIA). The complaint was made in regard to the tendering process for the procurement of Garbage Compactors, Trucks and other Equipment by the Ministry of Local Government and Environment (MLGE). Specifically, the complainant questioned certain factors that he alleged prevented him from participating in the tendering process.

These factors were, in substance:

- a) The short tendering period (Fifteen business days);
- b) The tender evaluation criteria re technical specification and financing arrangement.

The investigation concluded that the tender period conformed to the GPPH requirements which stipulated a minimum tender period of two to four weeks. With regard to the evaluation criteria for the technical specification and financing arrangement, the instructions were quite clear: the requirements must be met or the tender or Tenders would be disqualified.

The investigation found no evidence to suggest that the Ministry of Local Government and Environment acted prejudicial in any way to prevent the complainant from participating in the tendering process.

In the circumstances, no recommendation is required.

OFFICE OF THE CONTRACTOR-GENERAL

Executive Summary of the Report of Investigation

Conducted into the Students' Loan Bureau

Re: Procurement of Architectural Services for proposed Multi-Storey Office Building

Ministry of Finance and Planning

Initiated: January 2006
Concluded: November 2006

The Office of the Contractor-General (OC-G) initiated in 2006 January, the investigation of a complaint made by Harold Morrison + Robert Woodstock, against the Students' Loan Bureau, in regard to the objection to an award of a contract for architectural services for a multi-storey office building to another consultant.

The Students' Loan Bureau's revision of the evaluation criteria and its weightings, as well as the subsequent re-evaluation of the tenders, was in keeping with the instructions of the National Contracts Commission.

The investigation concluded that:

1. Harold Morrison + Robert Woodstock's complaint was valid. On 2006 February 28, the Project Manager of the Students' Loan Bureau, Kingsley Kennedy, in an interview with the OC-G's representatives, confirmed that after assessment of Harold Morrison + Robert Woodstock's technical proposal, they were informed by him that their proposal was ranked first.
2. It is a fact that the 2005 November 28 negotiation of fees between Harold Morrison + Robert Woodstock and the Students' Loan Bureau was conducted and concluded.
3. It is a fact that Harold Morrison + Robert Woodstock were informed on 2006 January 25 by the said Project Manager (without any written explanation) that their proposal was no longer ranked first.
4. The objection made by Harold Morrison + Robert Woodstock has merit.

Based upon the foregoing, i.e., the inadequacies of the tender document and the issues surrounding the evaluation of the tenders, the tender ought to have been aborted and the project re-tendered.

It is recommended that the Students' Loan Bureau must endeavor to document all transactions during the tender process and to communicate all decisions taken, in writing, at all material times. Additionally, the Students' Loan Bureau must prepare tender documents in accordance with the established Government Procurement Guidelines.

OFFICE OF THE CONTRACTOR-GENERAL

Executive Summary of the Report of Investigation

Conducted into the Registrar General's Department
Re: The Procurement of Goods, Works and Services

Ministry of Health

Initiated: January 2006
Concluded: November 2006

The Office of the Contractor General (OC-G) conducted an investigation into the procurement of goods, works and services at the Registrar General's Department (RGD).

The investigation concluded that the Registrar General's Department had not adhered, in all instances, to the Government Procurement Guidelines. The RGD utilized the limited tender method in most instances to procure goods, works and services. In these instances the agency's letters of invitation did not fully satisfy the requirements of the Government Procurement Procedures Handbook (GPPH).

Several shortcomings were identified, namely:

- The omission of the requirement for the Contractors/suppliers to submit, along with their quotes, a National Contracts Commission registration certificate;
- No clear evaluation methodology and criteria for the evaluation of the quotes;
- No record of the receipt of the quotes received;
- Unsigned minutes of the Procurement Committee meetings;
- Seeming lack of knowledge of the Government Procurement Guidelines by the RGD Procurement Committee.

The RGD has taken steps to enhance its level of compliance with the Government Procurement Guidelines by establishing a Procurement unit with an assigned Procurement Officer.

It is recommended that another Procurement Workshop be conducted at the RGD.

It is further recommended that the Ministry of Health should ensure that all of its agencies, inclusive of the RGD, adhere to the GPPH.

OFFICE OF THE CONTRACTOR-GENERAL

Executive Summary of the Report of Investigation

Conducted into the Sole Sourcing of Services for the Prime Minister's Independence Gala Ministry of Tourism, Entertainment & Culture

Initiated: August 2006
Concluded: December 2006

The 2006 staging of the Prime Minister's Independence Gala was held on August 07 and was themed on the celebration of Fifty (50) Years of the Jamaican Recorded Music Industry. The event is coordinated annually by the Ministry of Tourism, Entertainment & Culture (MTEC) which utilizes the services of an Event Planner to coordinate all aspects of the staging of the event.

Planning for the 2006 Gala began on 2006 July 24 after budgetary approval was given by Cabinet. The short time span led to the MTEC's application to the NCC for permission to use the sole source procurement method to secure creative services, as well as catering, sound and lighting suppliers.

The NCC gave its approval to the MTEC, by way of a letter dated 2006 August 03, to conduct sole sourcing with Grizzly's Entertainment Limited and MC Décor, Rental & Supplies Ltd., and stated that the procuring entity should ensure that the suppliers are on the approved Register of Suppliers of Goods and Services.

An investigation was conducted by the Office of the Contractor-General into the sourcing of suppliers for the event and the MTEC's adherence to the conditions that were stipulated in the NCC's letter dated 2006 August 03.

It was found that one of the contracted companies, MC Décor, Rental & Supplies Ltd., was not on the NCC's Register of Suppliers of Goods and Services at the time it was contracted to supply services to the Prime Minister's Independence Gala. This is a clear deviation from the Government Procurement Guidelines and the NCC's stipulation that the suppliers should be appropriately registered.

It is recommended that the MTEC be mindful of the need for adherence to the Government's procurement guidelines, the directives of the NCC and the relevance of forward planning for this annual event. It is also recommended that the MTEC ensure that Event Planners are mindful of the requirements for supplier registration while soliciting invoices and quotations for services.

OFFICE OF THE CONTRACTOR-GENERAL

Executive Summary of the Report of Investigation

Conducted into the National Solid Waste Management Authority (NSWMA)
Re: Follow-up Report and Investigation of Contracts Awarded for the Riverton Disposal Site

Ministry of Local Government and Environment

Initiated: May 2006
Concluded: December 2006

In 2006 May 5, the Office of the Contractor General (OC-G) initiated a follow-up investigation to its 2005 investigation of the National Solid Waste Management Authority (NSWMA), an agency of the then Ministry of Local Government, Community Development and Sports (MLGCD&S).

It was found that the NSWMA had made some effort to implement the Contractor General's recommendations contained in the OC-G's 2005 June 22 Report. The follow up investigation revealed that, of the twenty-one (21) recommendations which were made in the 2005 June 22 Report, nine (9) recommendations have been fully implemented, and twelve (12) recommendations were at various stages of implementation.

However, despite the shortcomings which were identified in the 2005 June 22 Report, the NSWMA continues to procure services outside of the Government Procurement Guidelines. A subsequent investigation of contracts awarded for the Riverton Disposal Site concluded that over the period 2005 June to 2006 February, fifty-one (51) contracts, totaling Thirty Seven Million, Three Hundred and Eighty-Nine Thousand, Eight Hundred and Forty-Seven dollars (\$37,389,847.00) were awarded to four (4) Contractors, without referral to, and/or the approval of, the NSWMA Board, and in some instances, without endorsement by the NCC.

The NSWMA's Board has since taken steps to arrest the problem of the award of contracts without the requisite internal approvals and subsequent endorsement of the NCC. These steps include initiatives that will foster better adherence to the established Government Procurement Guidelines, specifically:

- The NSWMA, with the Board's approval, has prepared a Procurement Policy in accordance with the Government Procurement Procedures Handbook (GPPH) to be utilized for all of their procurement matters and at all of their operation sites;
- Subsequent tender documents for the hiring and lease of heavy equipment that had been prepared by the NSWMA, were referred to the Office of the Contractor General for review;
- Contracts that were to become due for expiration were referred to the NCC and the OC-G.

It is recommended that the Ministry of Local Government and Environment implement effective measures to ensure that the NSWMA adheres, at all times, to the Government Procurement Guidelines when procuring goods, works and services. It is also recommended that the NSWMA Board and its Procurement Committee pay strict attention to the GOJ Emergency Procurement Guidelines, and that intensive procurement training be undertaken for its Procurement Committee.

OFFICE OF THE CONTRACTOR-GENERAL

Executive Summary of the Report of Investigation

Conducted into the Petroleum Company of Jamaica (PETCOM)
Re: Procurement of Goods, Works and Services

Ministry of Industry, Technology, Energy and Commerce

Initiated: September 2006
Concluded: December 2006

An article was published in the Daily Observer on 2006 September 8, which alluded to a conflict of interest, wherein Chairperson of the Petroleum Company of Jamaica (PETCOM) Board, Ms. Barbara Clarke, was alleged to have an interest in Elegant Traders Ltd., a company which was said to have benefited from contracts awarded by PETCOM. Subsequent to the report in the Daily Observer, the Office of the Contractor General (OCG) conducted an investigation into the procurement of works, goods and services by PETCOM.

The investigation concluded that PETCOM did not adhere in all instances to the Government of Jamaica Procurement Guidelines as laid out in the Government Procurement Procedures Handbook (GPPH). The investigation also concluded that Ms. Clarke was, at all material times, the majority shareholder, Principal and Managing Director of Elegant Traders Ltd., and that a conflict of interest existed wherein Ms. Clarke, in her position as the Chairperson of PETCOM, had the capacity to influence and, from all appearances, may have influenced, the award of contracts to her business interest, Elegant Traders Ltd.

The investigation led to the identification of several shortcomings in PETCOM's procurement and contract awarding processes, namely:

- The omission of the requirement for works contractors and goods and services suppliers to submit, along with their quotes, a valid National Contracts Commission (NCC) registration certificate and Tax Compliance Certificate;
- The award of contracts to contractors not registered with the National Contracts Commission;
- Contracts over Four Million dollars (\$4,000,000.00) were not submitted to the NCC for approval.

The investigation revealed that PETCOM had breached several aspects of the GPPH, while demonstrating a seeming lack of knowledge of the procurement guidelines. It was specifically identified that PETCOM did not put several works, goods and services contracts valued over Two Hundred and Fifty Thousand dollars (\$250,000.00) to competitive tender. Where limited tender and sole source procurement methods were used, there was no evidence of approval given by a Procurement Committee, the Accounting Officer, or the NCC.

It was also found that several of the contractors used were not registered with the NCC at the time that they were awarded contracts.

Furthermore, the investigation revealed that the procurement records contained several inaccuracies and gaps, particularly in relation to contract award dates, procurement methods used and records of the invitations to tender.

In light of the obvious breaches of the procurement guidelines, the OCG is recommending that a functional Procurement Committee be established and operated in full compliance with the GPPH. It is also recommended that a Procurement Workshop be conducted at the earliest possible date, and that steps be taken by the PETCOM Board to ensure adherence to the procurement guidelines.

It is further recommended that steps be taken by the Ministry of Industry, Technology, Energy and Commerce (MITEC), and the PETCOM Board, to resolve the conflict of interest arising from Ms. Clarke's dual position as Chairman of the PETCOM Board and majority shareholder, Principal and Managing Director of Elegant Traders Ltd. Cabinet should also develop and implement a comprehensive and over-riding policy, to be applicable to all Public Body Boards, to govern, restrict or prohibit the award of Government contracts by a Public Body to members of its Board of Directors, or to any entity in which a Board member or a close family relative may have a pecuniary interest.

Additionally, the OCG reiterates its recommendation, carried in previous reports, that the Legislature acts decisively, and with urgency, to ensure that Public Bodies and Public Officials who willfully ignore or flout the Government's Procurement Procedures are made to be held punitively accountable.

APPENDIX II

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APPENDIX II

Pre & Post Contract Monitoring Activities – 99 Selected Cases

Appendix II lists the detailed particulars of ninety-nine (99) of the 300 contracts which were the subject of sustained monitoring by the OC-G during 2006. All of these contracts were endorsed by the National Contracts Commission (NCC) prior to award. The cases which are presented in Appendix II include a number of contracts which were mobilized prior to 2006 but which were still being implemented during 2006.

The contracts are listed in the order of the Ministries that awarded them as follows:

- Ministry of Agriculture and Lands
- Ministry of Education, and Youth
- Ministry of Local Government and Environment
- Office of the Prime Minister
 - Jamaica Social Investment Fund (JSIF)
 - Urban Development Corporation
- Ministry of Housing, Transportation, Works and Water
 - National Water Commission (NWC)
 - National Works Agency (NWA)
 - Airports Authority of Jamaica (AAJ)
 - Port Authority of Jamaica (PAJ)

Included in the list are a number of contracts which were awarded by the National Works Agency, (NWA) primarily under the Special Flood Damage Programme. The awards of these contracts were made pursuant to the “Procedures for Emergency Contracting” which were, in turn, mandated by Cabinet Decision No. 22/05, which was dated July, 11, 2005. The Decision provides, *inter alia*, as follows:

“In cases where the emergency requires urgent action and the estimated value of the contract is above \$4M but less than \$15M, the Accounting Officer may authorize the procuring entity to proceed with the works, subject to the approval of the portfolio Minister(s) and providing the Accounting Officer is satisfied that the emergency situation exists and warrants urgent action. The National Contracts Commission shall, within seven (7) days, be informed of the decision and reasons for it.”

It is for this reason that some of the listed contracts in Appendix II bear NCC endorsements dates which are subsequent in time to the respective contract award dates.

There are also a number of contracts which are included in the list which do not disclose a contract award date. Most of these contracts fall under the Special Flood Damage Programme. The OC-G’s Officers have advised that some of the signed contract documents which were perused did not have a contract award date in the space which was provided for same.

ANNUAL REPORT 2006

Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Ministry of Agriculture and Lands / Sugar Industry Authority				
NAME OF PROJECT		Construction of Appleton Modular Bridge				
PROJECT DESCRIPTION		Assembly of steel components and erection of steel modular bridge on existing abutments and construction of approach road and scour protection				
PROJECT LOCATION		St. Elizabeth				
NAME OF CONTRACTOR		Sean D. Construction Co. Ltd.				
CONSULTANTS		National Works Agency				
SOURCE OF FUNDING		Government of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2006-08-22	2006-09-13	0000-00-00	2006-09-25	2006-09-25	8 Weeks	JA\$5,850,000.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2006-11-25	0000-00-00	2 Months	0 Days	JA\$5,557,690.00	JA\$0.00	JA\$0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$0.00	MATERIAL	LABOUR	90%	JA\$5,400,000.00	YES	YES
	JA\$0.00	JA\$0.00				

PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)

An invitation to tender was published via national advertisement which generated a response from only one bidder, by the closing of the tender period on August 22, 2006.

After an evaluation of this bid, it was recommended that the contract be awarded to the sole bidder.

The recommendation was endorsed by the NCC. The process adopted was fair and based on the criteria outlined by the Government Procurement and Procedures Handbook.

POST-CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)

During early implementation, the Contractor experienced difficulties acquiring suitable aggregates for the works. This, along with inclement weather, contributed significantly to the reasons for an extension of time.

This aside, the contractor has worked diligently and progressed steadily and was positioned to achieve completion within the extended time period.

Site supervision and overall coordination of the works have been satisfactory. The quality of workmanship is also satisfactory.

ANNUAL REPORT 2006						
Pre and Post-Contract as at December 2006						
MINISTRY / AGENCY		Ministry of Education and Youth / Ministry of Education and Youth				
NAME OF PROJECT		Critically Needed High School Places - Tarrant High School				
PROJECT DESCRIPTION		Construction of a 3-classroom block at Tarrant High School				
PROJECT LOCATION		Molynes Road, St. Andrew				
NAME OF CONTRACTOR		Another Star Is Born Construction Co.				
CONSULTANTS		In-House				
SOURCE OF FUNDING		Government of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2006-05-29	2006-08-02	0000-00-00	0000-00-00	0000-00-00	10 Weeks	JA\$7,247,526.92
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
0000-00-00	0000-00-00	0 Days	0 Days	JA\$0.00	JA\$0.00	JA\$0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$0.00	MATERIAL	LABOUR	0%	JA\$8,202,947.92	YES	YES
	JA\$0.00	JA\$0.00				
PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)						
An invitation to tender was advertised in the print media in May 2006, for Contractors registered with the National Contracts Commission (NCC) in the Building Construction Category Grades 1 to 4. Three (3) Contractors purchased documents and all returned bids by the stated deadline of 10:00a.m. on May 29, 2006.						
The resulting evaluation and comparison of bids led to a recommendation favouring Another Star Is Born Construction - the lowest responsive bidder - in their bid price of \$7,247,526.92. This recommendation was endorsed by the NCC.						
The pre-contract process adopted was fair and the award was based on merit.						
POST-CONTRACT: Implementation phase (General overview of progress made; variances - time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)						
The project will be monitored.						

ANNUAL REPORT 2006

Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Ministry of Education, Youth and Culture / Ministry of Education, Youth and Culture				
NAME OF PROJECT		Critically Needed High School Places - Jose Marti Technical High School				
PROJECT DESCRIPTION		The construction of a 165.5m sq. single-storey two-classroom block of reinforced concrete inclusive of sanitary and storeroom facilities				
PROJECT LOCATION		Twickenham Park, St. Catherine				
NAME OF CONTRACTOR		Matrix Engineering Works Ltd.				
CONSULTANTS		In-House				
SOURCE OF FUNDING		Government of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2005-07-29	2005-08-10	2006-04-06	2006-04-28	2006-04-28	4 Months	JA\$33,234,280.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2006-08-28	0000-00-00	0 Days	40 Days	JA\$13,202,820.00	JA\$0.00	JA\$0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$0.00	MATERIAL	LABOUR	75%	JA\$25,783,691.00	YES	YES
	JA\$0.00	JA\$0.00				

PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)

The Ministry invited NCC-registered Contractors to pre-qualify via national advertisement in May of 2005.

Six (6) firms collected pre-qualification documents and five of them returned completed documents by the May 26 deadline. These documents were recorded and stored until June 1, 2005 when they were publicly opened.

All five (5) contractors were subsequently pre-qualified and invited to submit tenders. Three (3) firms collected documents for this contract. The other two firms were reported as having no interest in working in the area. Only two (2) bids were recorded at the public tender opening held on July 29, 2005. The lowest bid was withdrawn by the bidder because of errors discovered in the bid.

After detailed evaluation, the remaining bid was recommended for the award. This bid was some \$7.4M or 28% above the pre-tender estimate. Notwithstanding, the recommendation was endorsed by the NCC and Cabinet, after some delay, approved the award.

POST-CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants)

The work began on April 28, 2006 and early progress was hampered by inclement weather. In addition, there was a water main in the front of the building which had to be relocated prior to excavation of foundation trenches. There were also incidents of intimidation by area thugs which necessitated the intervention of the Police and political representatives.

The Contractor's progress was also hampered by the island wide cement crisis. As a result, the school missed its scheduled September opening.

On September 3, 2006, the site was invaded by a group of armed men who stole the formwork and site hoarding. Once again, the Police had to be called in to intervene.

The contract is approximately 75% complete and the school has been given occupancy of the third-floor block in an attempt to ease over-crowding. Variations to a single-storey block saw another floor being added, making it a two-storey building.

Despite the many challenges, the Contractor achieved a quality of the work that was generally satisfactory.

ANNUAL REPORT 2006

Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Ministry of Education, Youth and Culture / Ministry of Education, Youth and Culture				
NAME OF PROJECT		Critically Needed High School Places - Bishop Gibson High School				
PROJECT DESCRIPTION		The construction of a two-storey, five-classroom block of reinforced concrete inclusive of lavatory and other facilities				
PROJECT LOCATION		Mandeville, Manchester				
NAME OF CONTRACTOR		SWC Woodwork Construction Limited				
CONSULTANTS		Caribbean Building Consultants				
SOURCE OF FUNDING		Government of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2005-10-24	2005-11-09	2006-02-09	2006-02-20	2006-02-20	4 Months	JA\$16,893,500.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2006-07-07	0000-00-00	0 Days	100 Days	JA\$4,986,279.83	JA\$0.00	JA\$0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$0.00	MATERIAL	LABOUR	68%	JA\$18,330,710.00	YES	YES
	JA\$0.00	JA\$0.00				

PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)

The Ministry invited NCC-registered Contractors to pre-qualify for bidding on this contract by advertising in the print media in May of 2005. This resulted in five (5) firms being invited to tender on the schools under this programme. A letter dated October 4, 2005 invited the firms to submit bids for the works on this contract.

Four (4) submitted bids by the 2:00p.m. deadline on October 24, 2005. The bids were opened publicly and recorded. One bid was erroneously adjudged as being ineligible, even though the expiration date on the certificate was some eight months into the future.

Two of the remaining three bidders had NCC certificates which had already expired. However, they presented letters from the NCC showing that they had applied for renewal. Following the assessment of the bids, the third bidder, who was the lowest responsive bidder, was recommended for the award. This was supported by the NCC and Cabinet, and the award was made for the bid price of \$16,893,500.00. This was approximately \$1.4M below the pre-tender estimate.

The Ministry erred in two instances: First, when it adjudged the first bidder ineligible and second, when it retained the other two Contractors only on the basis of the NCC letters. To prove registration with the NCC, a Contractor must produce a receipt proving registration payment in addition to the stated letter.

POST-CONTRACT: Implementation phase (General overview of progress made; variances - time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)

During early implementation, the progress of the work was affected by inclement weather, excessive rock excavation and a prolonged island wide cement shortage. Other issues associated with the works included the inadequacy of the drawings which necessitated corrections to the steel work and the re-sizing of beams.

The principal has commended the Contractor for the good behavior of his workforce and his cooperation. However, the school was concerned about the heavy equipment routed through the school premises. The Contractor had promised to monitor this but he stated that the rear gate could not be accessed by the equipment due the terrain of the area.

The general standard of work has been satisfactory although there were some areas where corrective work was necessary. Variation orders were also issued which will ultimately affect the final cost.

ANNUAL REPORT 2006

Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Ministry of Education, Youth and Culture / Ministry of Education, Youth and Culture				
NAME OF PROJECT		Critically Needed High School Places - dèCarteret College				
PROJECT DESCRIPTION		Construction of a two-storey concrete building with lavatory and other facilities at dèCarteret College				
PROJECT LOCATION		Mandeville, Manchester				
NAME OF CONTRACTOR		SWC Woodwork Construction Limited				
CONSULTANTS		Caribbean Building Consultants				
SOURCE OF FUNDING		Government of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2005-10-24	2005-11-09	0000-00-00	2006-02-20	2006-02-20	4 Months	JA\$18,265,714.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2006-07-07	0000-00-00	0 Days	100 Days	JA\$5,511,599.89	JA\$0.00	JA\$0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$50,000.00	MATERIAL	LABOUR	88%	JA\$20,113,270.00	YES	YES
	JA\$0.00	JA\$0.00				

PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)

The Ministry conducted a general pre-qualification exercise for all Contractors interested in submitting tenders under this programme. The Ministry invited applications via national advertisements on May 15 and 18, 2005. Documents indicated that Contractors in Grades 1 & 2 who were pre-qualified, could be awarded up to a maximum of two contracts each while a Grade 3 Contractor could only be awarded one (1) contract each.

The pre-qualification documents were made available as of May 17, 2005 and continued to be available until May 24, 2005. The return of the pre-qualification documents was set for May 25, 2005. The return deadline was subsequently extended to May 26, because of the public holiday on May 23. Six (6) firms purchased documents of which five (5) returned completed documents by the extended deadline.

The documents were stored in the tender box until June 1, 2005, when they were opened privately by Ministry officials. All five (5) firms were subsequently adjudged to have pre-qualified and via letters dated October 4, these firms were invited to submit priced bids for the works on this contract.

Four (4) firms purchased bidding documents, three (3) of which submitted priced bids by the stipulated deadline of October 24, 2005.

The bids were opened publicly. All three tenders were responsive and were subjected to detailed evaluation. One bid was found to contain errors. When advised of this, the bidder stood by his tender price.

The analysis and comparison of the bids found them to be competitive with two of the bids being below the comparative estimates. The lowest bidder, SWC Woodwork & Construction Ltd., was recommended for the award. The recommendation was endorsed by the NCC and was later approved by Cabinet. The award was fair and based on merit.

POST-CONTRACT: Implementation phase (General overview of progress made; variances - time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)

The contract date information was requested from the Ministry on numerous occasions. However even at the time of completing this report, the information was still not forthcoming.

The Contractor took possession of the site on February 20, 2006 and commenced operation forthwith. The general progress of the work was satisfactory at the onset, in spite of inclement weather. The progress was negatively affected by the island wide cement shortage. The Ministry, in their effort to have the project completed on schedule, purchased cement to facilitate the schools under this programme. Despite our best efforts, the exact contract award date was still not available at the time of writing. This date did not appear on any document perused.

A number of beams was found to be over-reinforced. As a result, the extra reinforcements had to be removed. Discrepancy in the drawing resulted in the floor beams being cast with a reveal. The general quality of the work is satisfactory. However, areas of works were identified for corrective action by the Contractor.

The Contractor has complained that, to date, outstanding issues and deliverables by the client are yet to be delivered. This contract, scheduled for completion in 4.5 months, is already 4 months beyond the scheduled date with a number of outstanding finishing items yet to be completed.

ANNUAL REPORT 2006

Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Ministry of Education, Youth and Culture / Ministry of Education, Youth and Culture				
NAME OF PROJECT		Critically Needed High School Places - Cross Keys High				
PROJECT DESCRIPTION		The construction of a two-storey classroom block and a single-storey building to house male and female bathrooms, toilet facilities, janitor's closets and external works as described				
PROJECT LOCATION		Cross Keys, Manchester				
NAME OF CONTRACTOR		W.G. Walters Construction Company Limited				
CONSULTANTS		In-House				
SOURCE OF FUNDING		Government of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2005-08-19	2005-10-12	2006-02-09	2006-02-22	2006-02-28	4 Months	JA\$18,594,359.20
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2006-06-30	0000-00-00	0 Days	120 Days	JA\$5,488,444.96	JA\$0.00	JA\$0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$105,004.58	MATERIAL	LABOUR	90%	JA\$22,959,470.00	YES	YES
	JA\$168,496.00	JA\$0.00				

PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)

The Ministry conducted a general pre-qualification exercise for all Contractors interested in submitting tenders under this programme. The Ministry invited applications via national advertisements on May 15 and 18, 2005. Documents indicated that Contractors in Grades 1 & 2 who were pre-qualified, could be awarded up to a maximum of two contracts each while a Grade 3 Contractor could only be awarded one (1) contract each.

The pre-qualification documents were made available as of May 17, 2005 and continued to be available until May 24, 2005. The return of the pre-qualification documents was set for May 25, 2005. The return deadline was subsequently extended to May 26, because of the public holiday on the May 23. Six (6) firms purchased documents of which five (5) returned completed documents by the extended deadline.

Assessment resulted in all five firms being judged pre-qualified.

The pre-qualified firms were invited to bid for the contract. They all supported the invitation and returned bids by the deadline on August 19, 2005. All bids were responsive and were further analyzed and compared. The subsequent recommendation was made in favour of the lowest bidder, W.G. Walters Construction Company Limited. The bid was endorsed by the NCC and was later approved by Cabinet.

The process was fair and the award was based on merit.

POST-CONTRACT: Implementation phase (General overview of progress made; variances - time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)

The Contractor was given possession of the site on February 22, 2006 and commenced activity on February 28. Early progress was affected by excessive rock excavation and heavy rainfall. Subsequent accelerated progress was affected by the cement crisis island wide. The Contractor also indicated that sand was in short supply in the general area of the site, hence, he was forced to transport material from afar at a high cost.

The Contractor gave verbal notice of his intent to claim for extension of time. Consequently, he was reminded that his revised work programme was long outstanding, the absence of which would make assessing his claim difficult if at all possible. He was therefore advised to submit same.

The quality of workmanship is good but progress was disappointing. Having already missed the June completion target, the contractor again failed to meet the promised September 30 completion date. The problem of excessive rock has made it difficult to excavate for the absorption pit. The project administrator is looking at re-designing the sewerage system.

The project is estimated at 90 complete. The major outstanding items are laboratory furniture fixtures which were not a part of the original contract.

ANNUAL REPORT 2006

Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Ministry of Education, Youth and Culture / Ministry of Education, Youth and Culture				
NAME OF PROJECT		Iona High School				
PROJECT DESCRIPTION		Construction of a Two-Storey, Four-Classroom Block at Iona High School				
PROJECT LOCATION		St. Mary				
NAME OF CONTRACTOR		W. A. Reid Construction Co. Ltd.				
CONSULTANTS		In-House				
SOURCE OF FUNDING		Government of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2005-09-13	2005-10-12	2006-02-15	2006-02-27	2006-03-04	4 Months	JA\$21,374,816.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2006-06-26	0000-00-00	0 Days	100 Days	JA\$11,956,775.81	JA\$0.00	JA\$0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$0.00	MATERIAL	LABOUR	95%	JA\$25,853,151.00	YES	YES
	JA\$103,000.00	JA\$0.00				

PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)

An Invitation to pre-qualify was published in the national print media on May 15 and 18, 2005. Five (5) of the six (6) firms that responded submitted pre-qualification questionnaires and all were adjudged to be pre-qualified. These firms were sent tender invitation letters dated August 26, 2005, and four (4) firms purchased bid documents which were returned by the stated deadline of September 13, 2005.

Following a public opening, the bids were checked for arithmetic errors and subsequently analyzed and compared. All four (4) bids were below the pre-tender estimate of \$25,853,151.00 and the evaluation resulted in a recommendation favoring the lowest bidder, W.A. Reid Limited. The recommendation was subsequently endorsed by the NCC and was later approved by Cabinet.

POST-CONTRACT: Implementation phase (General overview of progress made; variances - time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)

Following the signing of contract on February 15, 2006, the Contractor took possession of the site on February 27, 2006. Construction activity commenced on March 4, 2006.

Early progress was hampered by inclement weather, the island wide cement crisis and excessive rock excavation. There was also a variation to the foundation depth, following the setting out of the building, to accommodate a basement floor.

The general quality of the works has been satisfactory but laxity on the part of the Contractor, along with unavoidable delays, resulted in the contract overrunning its projected completion date.

ANNUAL REPORT 2006

Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Ministry of Education, Youth and Culture / Ministry of Education, Youth and Culture				
NAME OF PROJECT		Charlemont High School				
PROJECT DESCRIPTION		The construction of a reinforced concrete two-storey 4-classroom Block on reinforced concrete foundation; frame block walls; suspended floors; staircase; roof slab finished with asphalt along with sanitary facilities and staff room as described				
PROJECT LOCATION		Charlemont, St. Catherine				
NAME OF CONTRACTOR		W.A. Reid Construction Co. Ltd.				
CONSULTANTS		In-House				
SOURCE OF FUNDING		Government of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2005-06-29	2005-07-21	2005-08-02	0000-00-00	2005-08-18	3 Months	JA\$14,442,656.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2005-10-31	2006-09-04	0 Days	200 Days	JA\$15,642,293.23	JA\$1,199,637.23	JA\$15,642,293.25
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$1,199,637.25	MATERIAL	LABOUR	100%	JA\$16,661,699.00	YES	YES
	JA\$0.00	JA\$0.00				

PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)

The Ministry initiated pre-qualification proceedings via national advertisement in May 2005. Five (5) firms were successfully pre-qualified and were invited to bid on the contract via letters dated June 5, 2005. Four (4) tenders were recorded at the scheduled public opening on June 29, 2005.

During detailed evaluation, the lowest bid was found to have substantial errors and the firm chose not to stand by the corrected sum. This resulted in the second lowest bid from W.A. Reid Construction Limited being recommended for the contract award.

The recommendation was endorsed by the NCC.

The subsequent award, as recommended, was fair and based on merit.

POST-CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)

The contract, which was scheduled to be completed in three (3) months, was approximately 70% complete at the end of 2005. It took all of eight (8) months to be completed, as practical completion was not achieved until September 4, 2006. Early progress was negatively affected by an island wide cement shortage; inclement weather and delay in payments to the Contractor. Late information from the client pertaining to variations, and untimely electrical inspection by government inspectors, also contributed to delays.

The general quality of the work was satisfactory but the general management of the contract was below acceptable standards.

ANNUAL REPORT 2006

Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Ministry of Education, Youth and Culture / Ministry of Education, Youth and Culture				
NAME OF PROJECT		Shortwood Teachers' College Early Childhood Institution				
PROJECT DESCRIPTION		Construction of a two-storey reinforced concrete building of gross floor area 1179 m2				
PROJECT LOCATION		77 Shortwood Road, Kingston 8				
NAME OF CONTRACTOR		B & H Structures Company Ltd.				
CONSULTANTS		In-House				
SOURCE OF FUNDING		Government of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2004-07-14	2004-10-13	0000-00-00	0000-00-00	0000-00-00	12 Months	JA\$48,792,307.72
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
0000-00-00	0000-00-00	0 Days	0 Days	JA\$0.00	JA\$0.00	JA\$0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$0.00	MATERIAL	LABOUR	0%	JA\$48,472,281.76	YES	YES
	JA\$0.00	JA\$0.00				

PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)

An invitation for Contractors to bid on this project was advertised in the Daily Gleaner on July 14, 2004.

Six (6) bidders were recorded at the scheduled public opening. One (1) was found to be ineligible and the bid was disqualified.

Following a detailed evaluation, issues regarding the performance of B&H Structures Company Ltd., the lowest bidder, were raised and a response was sought concerning a specific contract.

A recommendation for the award of the contract to B&H Structures Company Ltd. was subsequently made.

The recommendation was endorsed by the NCC and was later approved by Cabinet.

The tender process was fair and the award was based on merit.

POST-CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)

The project is being monitored. Full details will be provided in the Annual Report of 2007.

ANNUAL REPORT 2006

Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Ministry of Education and Youth / Ministry of Education and Youth				
NAME OF PROJECT		Lacovia High School				
PROJECT DESCRIPTION		Construction of a two-storey four-classroom block of reinforced concrete foundation; block walls; frames; suspended floors and other facilities as described				
PROJECT LOCATION		St. Elizabeth				
NAME OF CONTRACTOR		W.G. Walters Construction Company Limited				
CONSULTANTS		In-House				
SOURCE OF FUNDING		Government of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2005-06-29	2005-07-20	0000-00-00	2005-08-10	2005-08-22	3 Months	JA\$14,931,030.75
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2005-11-10	2006-04-07	0 Days	100 Days	JA\$13,855,931.55	JA\$0.00	JA\$0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$4,408,126.00	MATERIAL	LABOUR	100%	JA\$21,191,910.00	YES	YES
	JA\$383,971.80	JA\$0.00				

PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)

The agency published a pre-qualification notice via national advertisement in May 2005. Five (5) firms were pre-qualified and were sent letters of invitation to tender on June 5, 2005.

Four (4) tenders were recorded at the public opening on June 29, 2005 and were subjected to a detailed evaluation.

Evaluation results showed that the lowest bidder had a minor error. The bidder, W.G. Walters Company Limited, stood by the submitted bid sum and was recommended for the award of the contract.

The recommendation for the award of the contract was endorsed by the NCC.

The process was fair and the award was based on merit.

POST-CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)

The general management of the contract was reported in the 2005 Annual Report. The results shown were satisfactory and the standard of work was deemed to be good. Subsequent to reported setbacks experienced in 2005, the Contractor achieved practical completion in April of 2006 - some eight months after the project started.

A number of factors contributed to the delays experienced, namely: variations; poor communication of the necessary instructions; the island wide cement shortage; late payment to the Contractor and inclement weather.

ANNUAL REPORT 2006

Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Ministry of Education, Youth and Culture / Ministry of Education, Youth and Culture				
NAME OF PROJECT		St. Jago High School - Expansion				
PROJECT DESCRIPTION		The construction of a two-storey four-classroom Block				
PROJECT LOCATION		St. Catherine				
NAME OF CONTRACTOR		Matrix Engineering Works Ltd.				
CONSULTANTS		In-House				
SOURCE OF FUNDING		Government of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2005-06-29	2005-07-20	0000-00-00	0000-00-00	0000-00-00	3 Months	JA\$18,407,430.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2005-10-17	0000-00-00	0 Days	160 Days	JA\$17,131,649.34	JA\$0.00	JA\$0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$1,007,754.00	MATERIAL	LABOUR	100%	JA\$17,461,973.50	YES	YES
	JA\$0.00	JA\$0.00				

PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)

A pre-qualification notice was published via national advertisement in May 2005. Qualified contractors were sent tender letters on June 15, 2005. However, only one (1) tender was recorded at the scheduled public opening on June 29, 2005.

This tender was subjected to detailed evaluation and was recommended for the award of the contract.

The recommendation that the contract be awarded to Matrix Engineering Works Limited, was endorsed by the NCC and later approved by Cabinet.

POST-CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)

This contract has progressed very slowly.

Among the difficulties faced during the implementation of this contract were:

- water-logged soil due to torrential rainfall
- labour unrest caused by rate issues
- island wide cement crisis
- poor communication of instructions to Contractor and
- poor site management

The quality of work was below par in sections of the block works, but more so in the finishes, e.g. painting, rendering, grill work and wood works.

The site is also located in a politically volatile area and this affected the Contractor's ability to procure the best trades men for the job. As a consequence of these issues, the contract's scheduled completion date was not realized.

ANNUAL REPORT 2006

Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Ministry of Education, Youth and Culture / Ministry of Education, Youth and Culture				
NAME OF PROJECT		Gordon Town All Age School				
PROJECT DESCRIPTION		Construction of a two-storey concrete block and a single-storey lavatory block to complete a Primary School complex (1790.9 square meters) in Gordon Town				
PROJECT LOCATION		St. Andrew				
NAME OF CONTRACTOR		HDB Construction Limited				
CONSULTANTS		Adeb Consultants Limited, BGW Cawston & Partners				
SOURCE OF FUNDING		IDB				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2005-05-05	2005-08-03	0000-00-00	2006-01-23	2006-01-23	12 Months	JA\$107,931,180.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2007-01-22	0000-00-00	0 Days	0 Days	JA\$81,000,000.00	JA\$0.00	JA\$0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$4,000,000.00	MATERIAL	LABOUR	80%	JA\$94,617,400.00	YES	YES
	JA\$0.00	JA\$0.00				

PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)

The agency conducted a pre-qualification exercise in July of 2004. Six (6) firms submitted pre-qualification questionnaires and four (4) were adjudged as having pre-qualified to tender under this programme. Letters of tender invitation were subsequently sent to these four (4) firms on April 6, 2005.

All four (4) firms collected bidding documents. However, only two (2) firms supported the invitation by submitting sealed bids by the May 5, 2005 deadline. The bids were publicly opened and recorded.

Both bids were responsive and were subjected to a detailed evaluation. Errors found were corrected and the bidders chose to stand by the corrected bid prices.

The recommendation to award the contract to the lowest responsive bidder, HDB Construction Limited, was supported by the National Contracts Commission and Cabinet and the award was subsequently made.

The procedure was fair and the award was based on merit.

POST-CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)

The contract date information was requested from the Ministry on numerous occasions. However, even at the time of completing this report, the information was still not forthcoming.

Construction works commenced in January of 2006 - some seven months after the tender call.

Early progress of the works was affected by huge rocks in the foundation which required additional resources such as a compressor and jack hammer. Also affecting the progress of the work was inclement weather and the crisis in the cement industry.

Early concerns regarding the timely honouring of the Contractor's claims were sorted out sufficiently to allow smooth progress. Other issues concerned the timely relay of information to the Contractor. Again, this did not impact negatively on the progress made.

The general progress of activity remains satisfactory and at the end of the reporting period, completion was estimated at 80%, with the standard of workmanship being acceptable.

ANNUAL REPORT 2006						
Pre and Post-Contract as at December 2006						
MINISTRY / AGENCY		Ministry of Education and Youth / Ministry of Education and Youth				
NAME OF PROJECT		Proposed Building for the National Centre for Youth Development				
PROJECT DESCRIPTION		The Conversion of an existing building inclusive of demolition, erecting of new block walls and timber roof covered with alu-steel sheeting				
PROJECT LOCATION		1 Humber Ave., Montego Bay, St. James				
NAME OF CONTRACTOR		Caribbean Electrical Co. Ltd				
CONSULTANTS		In-House				
SOURCE OF FUNDING		UNICEF				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2005-04-13	2005-05-05	2005-06-27	0000-00-00	0000-00-00	3 Months	JA\$4,951,833.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
0000-00-00	0000-00-00	0 Days	0 Days	JA\$0.00	JA\$0.00	JA\$0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$0.00	MATERIAL	LABOUR	0%	JA\$5,728,037.00	YES	YES
	JA\$0.00	JA\$0.00				
PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)						
A contract award recommendation to the NCC was rejected on March 16, 2005 due to the failure to adhere to GOJ procurement guidelines.						
The Ministry subsequently invited tenders via national advertisement starting March 30, 2005. The closing date for return of bids was extended, by an Addendum, to April 13, 2005.						
Five (5) bids were submitted, however, one was deemed ineligible. The NCC denied an appeal made by the bidder and the bid was rejected.						
Following a detailed evaluation of the three lowest bids, a recommendation for the award of the contract was made in favour of the lowest responsive bidder.						
The recommendation was endorsed by the NCC. The award was fair and impartial and was based on merit.						
POST-CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)						
The project will be monitored.						

ANNUAL REPORT 2006

Pre and Post-Contracts as at December 2006

MINISTRY / AGENCY		Ministry of Education, Youth and Culture / Ministry of Education, Youth and Culture				
NAME OF PROJECT		Extension to Guys Hill Primary School, St. Catherine				
PROJECT DESCRIPTION		Construction of a two-storey concrete structure for the Guys Hill Primary School				
PROJECT LOCATION		St. Catherine				
NAME OF CONTRACTOR		W.G. Walters Construction Company Limited				
CONSULTANTS		Burrows and Wallace				
SOURCE OF FUNDING		IDB				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2006-01-04	2006-03-08	0000-00-00	2006-09-11	2006-09-11	12 Months	JA\$51,196,073.80
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2007-08-11	0000-00-00	0 Days	0 Days	JA\$10,312,664.22	JA\$0.00	JA\$0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$0.00	MATERIAL	LABOUR	5%	JA\$45,824,508.56	YES	YES
	JA\$0.00	JA\$0.00				

PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)

Following a prequalification exercise, four (4) Contractors were invited, via letters of invitation dated November 22, 2005 to submit tenders. Only two bids were recorded at the public opening at mid-day on January 4, 2006.

Subsequent evaluation of the bids resulted in a contract award recommendation in favour of the lowest responsive bidder, W. G. Walters Construction Company Ltd.

The recommendation was endorsed by the NCC and later approved by Cabinet.

The process adopted was fair and the award was based on merit.

POST-CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)

The contract date information was requested from the Ministry on numerous occasions. However even at the time of completing this report, the information was still not forthcoming.

Construction began immediately after the handing over but the Contractor's own tardiness caused the contract to lose ground. Conflicting instructions coming from the Client and their Consultant, also contributed to associated delays. The situation was further aggravated when the Contractor failed to pour the foundation in a timely manner after getting final instructions. This delay proved disastrous as sections of excavated foundation trenches collapsed; further delaying the pour. Consequently, only an estimated 5% completion was achieved after 7 weeks of work.

ANNUAL REPORT 2006

Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Ministry of Education, Youth and Culture / Ministry of Education, Youth and Culture				
NAME OF PROJECT		Renovate & expansion of Hope Village Basic School				
PROJECT DESCRIPTION		Rehabilitation & expansion of Hope Village Basic School				
PROJECT LOCATION		Williamsfield Manchester				
NAME OF CONTRACTOR		Garan-Tee Construction Co. Ltd.				
CONSULTANTS		Michael Robinson Associates				
SOURCE OF FUNDING		CDB				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2005-09-15	2005-11-30	Feb. 2006	2006-04-13	2006-05-29	4 Months	JA\$23,499,805.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2006-10-30	0000-00-00	0 Days	20 Days	JA\$20,243,632.35	JA\$0.00	JA\$0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$418,880.00	MATERIAL	LABOUR	85%	JA\$25,065,224.59	YES	YES
	JA\$1,200,000.00	JA\$0.00				

PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)

Tenders were invited via national advertisement and internationally through the *UN Development Business*. Five (5) firms purchased documents but only two submitted tenders by the September 15, 2005 deadline. The bids were opened at a public ceremony, where they were checked for eligibility and recorded. An analysis of the information submitted resulted in both firms being adjudged pre-qualified. Following qualification assessment the bids were checked for arithmetic errors and were further analyzed and compared.

Errors were found in both bids but when corrected, the ranking of the bids did not change. When advised, the bidders stood by the corrected bid prices. The subsequent recommendation favoured the lowest bidder, Garan-Tee Construction Company Limited, for the award. The NCC endorsed the recommendation and Cabinet approved the award for the corrected sum.

The process was fair and the award was based on merit.

POST-CONTRACT: Implementation phase (General overview of progress made; variances - time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)

Although the contract was awarded in late February of 2006, the Contractor failed to provide the necessary bonds and insurances in a timely manner. The site was subsequently handed over to him on April 13, 2006. The Contractor was unable to commence work at that time as the students had not yet been relocated. Following the relocation, the start date for the contract was adjusted to May 29, 2006.

Early activities were delayed by a stop order on the demolition work by Ministry personnel and slow information to the Contractor. Subsequent to this, the Contractor's poor cash flow affected the progress of the work. The Ministry, in an effort to speed up the progress, assisted the Contractor by the purchasing of some critical material. This failed to improve the progress as the Contractor experienced difficulties paying his workforce.

The Ministry eventually threatened termination of the Contractor's services, which seemed to have had a positive influence on the Contractor's production.

Notwithstanding, the contract time expired and the school lease on the temporary facilities was scheduled to expire at the end of December.

At the time of reporting, the Contractor had made remarkable progress and if maintained, the revised completion date set for January 2007 should be achieved. The general quality of work is acceptable. All defects that had been indicated have been satisfactorily addressed by the Contractor.

ANNUAL REPORT 2006

Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Ministry of Education, Youth and Culture / Ministry of Education, Youth and Culture				
NAME OF PROJECT		Renovation and extension of Yallahs Basic School				
PROJECT DESCRIPTION		Rehabilitation and expansion of the existing facilities to include the construction of a new administration block, the provision of a central playing area; paved parking facilities and access driveway				
PROJECT LOCATION		Yallahs, St. Thomas				
NAME OF CONTRACTOR		Alfrasure Structures & Roofing Limited				
CONSULTANTS		Michael Robinson Associates				
SOURCE OF FUNDING		Government of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2005-12-30	2006-02-15	2006-07-05	2006-07-26	2006-07-26	100 Days	JA\$42,637,293.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2006-12-30	0000-00-00	2 Months	0 Days	JA\$19,372,906.42	JA\$0.00	JA\$0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$0.00	MATERIAL	LABOUR	55%	JA\$0.00	YES	YES
	JA\$0.00	JA\$0.00				

PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)

The Ministry published invitations in the national print media on three occasions between October 31 and December 19, 2005 for Contractors to submit tenders and post-qualification documents by 3:00p.m. on December 30, 2005. Two (2) Contractors purchased documents and both returned bids by the stipulated deadline. The bids were publicly opened.

Both firms attained qualification scores and a detailed evaluation resulted in a recommendation for the contract to be awarded to Alfrasure Structures and Roofing Company Ltd.

The recommendation was endorsed by the NCC and later approved by Cabinet. The process was fair and the award was based on merit.

POST-CONTRACT: Implementation phase (General overview of progress made; variances - time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)

The Contractor took possession of the site on July 26, 2006, and commenced activity with site hoarding and the setting up of temporary facilities on the site.

The construction activities have been progressing steadily, though not at the required rate, to effect a timely completion. A revised programme of work has been requested by the project manager to facilitate easy tracking of the progress. The quality of work has been satisfactory, with some areas of work identified for correction. At the time of reporting, some information required by the Contractor remained outstanding.

The contract is estimated to be 55% complete - this appears to be extremely generous. The Contractor will therefore be hard-pressed to complete the contract as scheduled, having only six weeks remaining to the scheduled completion date.

ANNUAL REPORT 2006

Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Ministry of Education and Youth / Ministry of Education and Youth				
NAME OF PROJECT		DRB Grant Practicing School				
PROJECT DESCRIPTION		Re-develop, rehabilitate and expand the existing facilities				
PROJECT LOCATION		Catherine Hall, Montego Bay, St. James				
NAME OF CONTRACTOR		KSA Engineering Consultants Ltd.				
CONSULTANTS		In-House				
SOURCE OF FUNDING		CDB				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2006-04-20	2006-07-26	2006-11-23	2006-12-21	2007-01-08	100 Days	JA\$28,667,563.36
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2007-06-07	0000-00-00	0 Days	0 Days	JA\$0.00	JA\$0.00	JA\$0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$0.00	MATERIAL	LABOUR	5%	JA\$28,982,430.00	YES	YES
	JA\$0.00	JA\$0.00				

PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)

The Ministry made two (2) tender calls for Contractors on this contract. In the first instance, an advertisement was placed in local print and international print. A poor response to the advertisement saw only two (2) firms purchasing documents for this contract. One of the two returned sealed bids by the December 30 deadline. The lone bid was subsequently rejected for non-responsiveness.

On the second occasion, the Ministry sought permission from the CDB to forego the lengthy advertisement process. This permission was granted on the condition that the Ministry provide a list of Contractors to be invited, including all those who had purchased documents in the aborted process. It also indicated that any stipulations, as they related to national requirements, should be followed.

In this regard, there was no evidence that the NCC granted permission to use the Limited Tender process. Notwithstanding, eight (8) firms were short-listed - six (6) local and two (2) foreign firms - which received the CDB's no objection. Consequently, the Contractors were invited to tender on the contract. Three (3) of the Contractors submitted bids by the 3:00p.m. deadline on April 20, 2006. A post-qualification exercise followed and all Contractors were found to have satisfied the requirements of the Ministry.

A detailed evaluation of the bids followed and resulted in a recommendation being made in favour of the lowest responsive bidder, K.S.A. Engineering Consultants Limited. The recommendation was supported by the NCC and was later approved by Cabinet. The process was fair and the award was based on merit.

POST-CONTRACT: Implementation phase (General overview of progress made; variances - time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)

The Contractor took possession of the site on December 21, 2006 and commenced activity shortly thereafter, in order to complete excavation of the new building by the end of the reporting period. The speed of activity during this initial phase, if continued, will see the contract finishing ahead of time.

ANNUAL REPORT 2006						
Pre and Post-Contract as at December 2006						
MINISTRY / AGENCY		Ministry of Education and Youth / Ministry of Education and Youth				
NAME OF PROJECT		Davis Primary School				
PROJECT DESCRIPTION		Construction of a sanitation block with the associated septic tank and absorption pit				
PROJECT LOCATION		Old Harbour, St. Catherine				
NAME OF CONTRACTOR		Barr's Construction Services				
CONSULTANTS		In-House				
SOURCE OF FUNDING		Government of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2006-06-29	2006-08-23	0000-00-00	0000-00-00	0000-00-00	2 Months	JA\$4,100,306.50
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
0000-00-00	0000-00-00	0 Days	0 Days	JA\$0.00	JA\$0.00	JA\$0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$0.00	MATERIAL	LABOUR	0%	JA\$5,361,758.10	YES	YES
	JA\$0.00	JA\$0.00				
PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)						
Contractors were invited to bid for the works in this contract via national advertisement in June of 2006. Four (4) firms purchased bidding documents and submitted tenders by the June 29, 2006 deadline. These bids were opened publicly and recorded.						
All bids were deemed responsive and the three lowest subjected to detailed evaluation. They were all found to have errors and all three bidders subsequently chose to stand by their original offers. A recommendation was eventually made which favoured the lowest bidder, Barr's Construction Services. The recommendation was endorsed by the NCC.						
The process leading to the award was fair and was based on merit.						
POST-CONTRACT: Implementation phase (General overview of progress made; variances - time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)						
The project will be monitored.						

ANNUAL REPORT 2006

Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Ministry of Education, Youth and Culture / Ministry of Education, Youth and Culture				
NAME OF PROJECT		Rose Project - Phase 2 Annotto Bay High School				
PROJECT DESCRIPTION		Reform of Secondary Education (ROSE); additional classroom Blocks C, D & E and associated electrical & plumbing works				
PROJECT LOCATION		Annotto Bay, St. Mary				
NAME OF CONTRACTOR		SWC Woodwork Construction Limited				
CONSULTANTS		Apec Consultants				
SOURCE OF FUNDING		World Bank				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2005-09-07	2005-11-23	2006-03-30	2006-04-10	2006-04-10	12 Months	JA\$109,922,829.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2007-03-28	0000-00-00	17 Days	0 Days	JA\$68,869,543.00	JA\$0.00	JA\$0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$1,311,953.00	MATERIAL	LABOUR	73%	JA\$104,621,683.00	YES	YES
	JA\$2,566,648.00	JA\$0.00				

PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)

The Ministry published an invitation in local print media on July 24, 2005. This invitation was forwarded to the offices of the World Bank on July 14, 2005 for inclusion in the *UN Development Business*. Four (4) bids were recorded at the public opening on September 7, 2005.

Subsequent to analysis and comparison of the three lowest bids, a recommendation was made in favour of SWC Woodwork and Construction Limited, the lowest responsive bidder. The recommendation was endorsed by the National Contracts Commission and approved by Cabinet.

The award was fair and based on merit.

POST-CONTRACT: Implementation phase (General overview of progress made; variances - time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)

The contract got started April 10, 2006 and recorded good progress. However, some areas of workmanship were not on par and were pointed out for corrective action.

The overall progress was affected by the cement crisis in the initial stages of construction and subsequently by excessive rainfall in November 2006. The Contractor also complained that the delays in documenting and approving Variation Orders negatively affected his cash flow and the progress of the works.

The general management of this contract, to date, has been satisfactory.

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Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Ministry of Education and Youth / Overseas Examinations Office				
NAME OF PROJECT		Overseas Examination Centre				
PROJECT DESCRIPTION		The Construction of a New Administrative Building - including Electrical/Mechanical , Air-Conditioning and External Works				
PROJECT LOCATION		2A Piccadilly Road, Kingston				
NAME OF CONTRACTOR		McGregor & Levy Ltd.				
CONSULTANTS		Hue Lyew Chin, Rivi Gardner & Associates, Satyn Consultants Limited, John Bloomfield, Reliance Consulting Group Ltd.				
SOURCE OF FUNDING		Government of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2004-11-15	2005-02-03	0000-00-00	0000-00-00	2005-08-15	10 Months	JA\$120,000,000.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2006-06-15	0000-00-00	0 Days	120 Days	JA\$111,464,552.15	JA\$0.00	JA\$0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$0.00	MATERIAL	LABOUR	95%	JA\$129,000,000.00	YES	YES
	JA\$0.00	JA\$0.00				

PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)

The Overseas Examination Centre placed an advertisement in the print media on October 10, 13 and 17, 2004 inviting tenders from Contractors who were NCC-registered in Building Construction Grade 1 and Electrical / Mechanical and Air Conditioning Grade 2. Bids were sought for the three (3) areas of the contract.

- Five (5) Contractors submitted tenders for the Building Construction - the main contract.
- Seven (7) Contractors submitted tenders for the Electrical / Mechanical.
- Six (6) firms collected the documents for the Air-Conditioning contract, but only two tenders were received by the deadline of November 15, 2004. The tenders were opened publicly and recorded.

Following a detailed evaluation, award recommendations were made for the lowest responsive bidder for each contract.

The National Contracts Commission endorsed the awards as under:

- | | | |
|---------------------------|------------------|-----------------------------|
| • McGregor & Levy Limited | \$120,000,000.00 | (Main Contract) |
| • Lesmack Engineering | \$20,574,093.59 | (Electrical/Mechanical) |
| • Arel Ltd. | \$11,589,586.84 | (Air-Conditioning contract) |

Cabinet later gave their approval for the two contracts that were over \$15M.

The process was fair and the awards were based on merit.

POST-CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)

This report focuses on the activities of the main contractor McGregor & Levy Limited. During monitoring of this contract, the OCG had not come across any instance where the main contractor was negatively affected by either nominated sub-contractors.

This 10-month contract was advertised in October of 2004 and the award recommendations were endorsed by the National Contracts Commission (NCC) in February of 2005. The project actually commenced in August of 2005 - some six months after the NCC's endorsement. The initial progress was affected by torrential rainfall; work stoppage arising out of labour dispute strikes at Pre-Mix in December and the cement crisis in 2006.

The Contractor was also hampered by the poor quality of the tradesmen who were from the local area. Pilfering of the building materials posed a major challenge to the contractor. This was addressed in a number of ways: (a) storing material off site (b) trucking them to the site on as needed basis and (c) providing a static security guard on site.

Generally slow progress continued on site with the quality of workmanship seeing some improvement. However, there were instances when the Contractor made good progress. He also suggested that with the timely flow of outstanding information, his progress could have been better. The Contractor's work sequence had to be adjusted to accommodate the non-removal of a trailer container that was used by the client as a conference room. This trailer could not be moved before April 30, 2006 at the earliest, so, works that were scheduled for that section of the building had to be rescheduled. The Contractor advised that a claim for additional time and cost would be prepared regarding this delay. The last scheduled date for the removal was July 29, 2006.

There has been slow information flow from the architect and this has become an issue of concern for both the Contractor and project management. Notwithstanding, at the end of December 2006, substantial progress had been made, albeit at six (6) months beyond the completion date.

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Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Ministry of Education, Youth and Culture / HEART Trust/NTA				
NAME OF PROJECT		Renovation Development of HEART School of Cosmetology				
PROJECT DESCRIPTION		The construction of a new building of reinforced concrete column and beams and reinforced concrete block wall panels with belt beams and stiffeners to include plumbing, electrical installation and related services				
PROJECT LOCATION		Kingston				
NAME OF CONTRACTOR		Prime Development Limited				
CONSULTANTS		Apec Consultants, Adeb Consultants Limited, Satyn Consultants Limited				
SOURCE OF FUNDING		Government of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2005-01-10	2005-04-06	2005-09-13	2005-11-07	2006-05-29	8 Months	JA\$169,572,721.89
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2007-01-28	0000-00-00	0 Days	0 Days	JA\$108,866,327.18	JA\$0	JA\$205,543,835.15
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$35.97M	MATERIAL	LABOUR	92%	JA\$162,848,000.00	YES	YES
	JA\$4,085,839.63	JA\$0.00				

PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)

The HEART Trust/NTA invited tenders via national advertisement in November of 2004. Due to amendments to the tender documents, HEART Trust/NTA extended the tender submission deadline from January 3, 2005 to January 10, 2005.

Four (4) tenders were recorded at the January 10, 2005 public opening and two (2) tenders were subsequently found to be non-responsive as they failed to provide up-to-date documents.

The remaining two (2) bids were subjected to detailed evaluation and Prime Development Limited, the lowest responsive bidder, was recommended for the award. The NCC endorsed the recommendation and Cabinet approved the award.

The procedure examined was fair and the award was based on merit

POST-CONTRACT: Implementation phase (General overview of progress made; variances - time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)

This contract was initially handed over to the Contractor in November of 2005, when he commenced initial site activities. Work however, had to be suspended, after the Ministry realized that there were no approved drawings. The Ministry indicated that the drawings were submitted well in advance of the award date. However, delays in the KSAC's approval process resulted in the unenviable position. The building approval was subsequently issued in March 2006 and the site was handed over to the Contractor on May 29, 2006, with the official start date set at May 29, 2006.

During the period in which the commencement date was delayed, the scope of the works was increased by some \$35.97 M. This variation was endorsed by the NCC on May 10, 2006.

The general progress of the works has been satisfactory as has been the quality of workmanship. However, the progress was affected by the island wide shortage of cement as well as revision and alternation required by the client.

The contract has also been affected by escalations due to the time lapse between the tender date and the date of implementation (January 2005 to May 2006).

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Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Ministry of Education, Youth and Culture / HEART Trust - NTA				
NAME OF PROJECT		Propose Library at Black River Vocational Training Centre				
PROJECT DESCRIPTION		The construction of a single-storey library building of reinforced concrete frames and block walls; porcelain floor tiles; suspended acoustic ceilings; aluminum framed entrance doors and windows; hardwood interior doors; electrical and mechanical installation				
PROJECT LOCATION		Black River				
NAME OF CONTRACTOR		Garan-Tee Construction Co. Ltd.				
CONSULTANTS		Davidson & Hanna, Cosmo Whyte Architect Ltd.				
SOURCE OF FUNDING		Government of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2005-06-20	2005-08-24	2005-10-03	2005-10-26	2005-10-31	3 Months	JA\$9,708,870.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2006-02-06	2006-06-21	84 Days	6 Months	JA\$10,096,359.01	JA\$387,489.01	JA\$0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$2,072,655.00	MATERIAL	LABOUR	100%	JA\$11,410,797.75	YES	YES
	JA\$279,306.85	JA\$0.00				
PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)						
An invitation to tender was nationally advertised on June 1, 4, and 5, of 2005. Fourteen (14) documents were purchased and twelve (12) firms returned sealed bids by the June 20, 2005 deadline.						
One bid was deemed non-responsive for failing to submit a qualifying document. The three (3) lowest bids were then subjected to detailed evaluation resulting in a recommendation which favoured the lowest responsive bidder, Garan-Tee Construction Company Limited.						
The recommendation was endorsed by the NCC. The subsequent award was fair and made on merit.						
POST-CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)						
The Contractor was given possession of the site on October 26, 2005 and commenced activities shortly thereafter. The early progress was affected by the Contractor's tardiness. Heavy rainfall and an island wide shortage of cement also affected the progress. At the expiration of the original completion date of February 6, 2006, the contract was only 56% complete.						
The Contractor complained that critical information necessary to effect a timely completion was not dispatched, by the Architect, with the alacrity required. Earlier reports indicated that communication between the parties needed to be addressed if the work was to be brought back on schedule. As it turned out, practical completion was not achieved until June 21, 2006 - some four (4) months after the scheduled completion date. The workmanship was such that the defects list was very long.						

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Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Ministry of Local Government and Environment / Ministry of Local Government and Environment				
NAME OF PROJECT		Trelawny Fire Station				
PROJECT DESCRIPTION		Construction of a reinforced concrete building of two floors to house the Fire Brigade services to be located at 7 Lower Parade Street, Falmouth in the Parish of Trelawny				
PROJECT LOCATION		Falmouth, Trelawny				
NAME OF CONTRACTOR		Tankweld Ltd.				
CONSULTANTS		Foreman Chung and Sykes				
SOURCE OF FUNDING		Government of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2005-06-17	2005-07-21	2005-09-20	2005-11-07	2005-11-07	78 Weeks	JA\$83,741,503.61
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2007-02-07	0000-00-00	0 Days	0 Days	JA\$34,716,699.30	JA\$0.00	JA\$89,942,358.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$0.00	MATERIAL	LABOUR	70%	JA\$109,042,246.00	YES	YES
	JA\$0.00	JA\$0.00				

PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)

The Government of Jamaica, through the Ministry of Local Government, Community Development and Sport, has embarked upon a program of infrastructure development of the Fire Brigade. The Falmouth Fire Station is the first of a new prototype standardized Fire Station building to be constructed under this initiative.

An Invitation to Tender was advertised nationally, with instructions to return documents by June 17, 2005. Three (3) Contractors submitted tenders and all were subjected to detailed evaluation.

Tank-Weld Limited, the lowest responsive tenderer, was recommended for the contract award. This recommendation was endorsed by the NCC and later approved by Cabinet.

The process adopted was fair and the award based on merit.

POST-CONTRACT: Implementation phase (General overview of progress made; variances - time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)

Within the first two months of implementation, the Contractor encountered some old foundations, septic tanks and absorption pits, which had not been previously identified. These caused some delays in completing initial scheduled site activities.

The Contractor has progressed steadily but has complained about not getting some details needed to complete some work items as scheduled.

The quality of work to date is satisfactory but the Contractor has lost a lot of time. The Contractor has however assured the Ministry that he would be working double shifts to ensure that the work be completed by March 2007 in time for World Cup Cricket. Poor supervision, lack of organization by the MOLG&E and labor disputes are other factors that have contributed to the reported delays.

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Pre and Post-Contract as at December 2006						
MINISTRY / AGENCY		Ministry of Local Government and Environment / Ministry of Local Government and Environment				
NAME OF PROJECT		Renovation and extension to Lucea Fire Station				
PROJECT DESCRIPTION		Renovation of existing Building plus extension for new Gym and other facilities at Lucea Fire Station				
PROJECT LOCATION		Hanover				
NAME OF CONTRACTOR		Bajad Limited				
CONSULTANTS		In-House				
SOURCE OF FUNDING		Government of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2005-12-19	2006-04-12	2006-11-01	0000-00-00	0000-00-00	6 Months	JA\$18,186,810.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
0000-00-00	0000-00-00	0 Days	0 Days	JA\$0.00	JA\$0.00	JA\$0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$0.00	MATERIAL	LABOUR	0%	JA\$17,626,410.00	YES	YES
	JA\$0.00	JA\$0.00				
PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)						
An invitation to tender was advertised nationally on November 27 and 30, 2005. Two (2) tenders were recorded at the public opening on December 19, 2005. Both proved responsive and were subjected to detailed evaluation.						
Bajad Ltd., being the lowest responsive tenderer, was recommended for the award. The recommendation was endorsed by the NCC and later approved by Cabinet.						
The process adopted was fair and the resulting award based on merit.						
POST-CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)						
Works on the site has not started. It was reported that the Contractor was unable to mobilise as the Fire-Fighters’ and Emergency Service units had not yet been relocated. It is expected that work will commence by the end of January 2007.						

ANNUAL REPORT 2006

Pre and Post-Contract as at December 2006

MINISTRY / AGENCY	Ministry of Local Govt., Comm. Dev. and Sports / Ministry of Local Govt., Comm. Dev. and Sports
NAME OF PROJECT	New residence for Westmoreland Infirmary
PROJECT DESCRIPTION	Construction of a male and female infirmary inclusive of the demolition and removal of existing building; the construction of a new reinforced concrete block wall structure with metal roof on steel trusses and timber framing
PROJECT LOCATION	Westmoreland
NAME OF CONTRACTOR	Matrix Engineering Works Limited
CONSULTANTS	Ministry of Local Government
SOURCE OF FUNDING	Government of Jamaica

TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2005-11-07	2006-02-15	2006-08-31	2006-11-07	2006-11-07	6 Months	JA\$16,480,680.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2006-05-07	0000-00-00	0 Days	0 Days	JA\$0.00	JA\$0.00	JA\$0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$0.00	MATERIAL	LABOUR	6%	JA\$16,810,625.00	YES	YES
	JA\$0.00	JA\$0.00				

PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)

This project is part of the Government of Jamaica / Health Support Fund initiative to upgrade infirmaries across the island and is being implemented by the MOLG&E in consultation with the Parish Councils.

The MOLG&E invited tenders via national advertisement on October 9, 2005 and October 12, 2005. Four (4) bids were received but only two (2) were responsive. A detailed evaluation resulted in the recommendation for the award to Matrix Engineering Ltd., the firm with the lowest responsive bid.

The recommendation was endorsed by the NCC and later approved by Cabinet.

The process was fair and the award was based on merit.

POST-CONTRACT: Implementation phase (General overview of progress made; variances - time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)

Work has begun on the site. The Contractor is progressing steadily and the quality of work is satisfactory.

ANNUAL REPORT 2006

Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Ministry of Local Govt., Comm. Dev. and Sports / Ministry of Local Govt., Comm. Dev. and Sports				
NAME OF PROJECT		Repairs and rehabilitation of St. Thomas Infirmary				
PROJECT DESCRIPTION		Demolition and removal of the male ward and the construction of a new building of metal sheeting on steel trusses and timber framing				
PROJECT LOCATION		St. Thomas				
NAME OF CONTRACTOR		Eastern St. Thomas Construction Company				
CONSULTANTS		Ministry of Local Government				
SOURCE OF FUNDING		Government of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2005-10-07	2006-02-22	2006-04-27	2006-07-05	2006-07-05	6 Months	JA\$10,172,481.70
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2007-01-05	0000-00-00	0 Days	0 Days	JA\$8,171,301.76	JA\$0.00	JA\$0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$0.00	MATERIAL	LABOUR	80%	JA\$10,172,481.70	YES	YES
	JA\$0.00	JA\$0.00				

PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)

This project is part of the Government of Jamaica / Health Support Fund initiative to upgrade infirmaries across the island. It is being implemented by the MOLG&E in consultation with the Parish Councils.

The MOLG&E advertised nationally on September 18 and 21, 2005. Three (3) bids were recorded at the public opening on October 7, 2005. All three (3) were deemed to be responsive and were subjected to detailed evaluation. Eastern St. Thomas Construction was the lowest responsive bidder and was recommended for the award.

The recommendation was endorsed by the NCC. The process was fair and the award was based on merit.

POST-CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)

Work has progressed steadily, however, due mainly to the nature of the terrain, additional preparation work was needed in order to properly stabilize the clay soil. River shingles and a waterproofing geo-textile membrane were used to reduce the risk of earth movement from shrinkage and expansion of the soil.

The Contractor also experienced logistics challenges in that residents of the infirmary still occupied the facility when demolition work was scheduled.

Because of space constraints and the number of damaged buildings at the premises, the location for the new building was changed. This contributed to increased cost, as the new location required massive cutting and filling. A basement was constructed to minimize the amount of cut and fill needed and to create additional space. A nurse's station with rest room was also added.

The quality of work, and level of supervision, to date, has been satisfactory. The matron is also pleased with the Contractor's performance.

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Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Ministry of Local Government and Environment / Ministry of Local Government and Environment				
NAME OF PROJECT		Emergency Flood Damage Repairs 06/52 - Hodges Land, Brighton, Cashew-Slipse, Content and Lover's Lane				
PROJECT DESCRIPTION		Emergency flood damage remedial works to existing roads				
PROJECT LOCATION		St. Elizabeth				
NAME OF CONTRACTOR		Patrick E. Thompson Ltd.				
CONSULTANTS		Ministry of Local Government				
SOURCE OF FUNDING		Government of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2006-04-28	2006-09-20	2006-10-09	2006-10-16	2006-10-16	3 Months	JA\$7,321,800.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2007-01-16	0000-00-00	0 Days	0 Days	JA\$4,116,476.00	JA\$0.00	JA\$0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$0.00	MATERIAL	LABOUR	50%	JA\$8,400,000.00	YES	YES
	JA\$0.00	JA\$0.00				

PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)

Tender Packages were made available on April 21, 2006 with a submission deadline of 12:00Noon on April 28, 2006. Four (4) Contractors submitted tenders and all four (4) were responsive. Patrick E. Thompson Ltd. was the lowest responsive bidder and was recommended for the award of the contract. This recommendation received the NCC's endorsement.

The process was fair and the award was based on merit.

POST-CONTRACT: Implementation phase (General overview of progress made; variances - time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)

Work has begun on all the roads in this package.

Hodges Land: The work on this project is 100% complete with minor variations. The proposed drainage plans were found to be inadequate and additional drainage was put in place. This did not, however, significantly affect the contract sum. Overall, the quality of work on this project is satisfactory and the level of cooperation from the Parish Council representative has been good.

Brighton: Work on this project was approximately 20% complete. Contractor had marled and primed the surface and was working on the concrete works (drainage). Overall the quality of work on this project is satisfactory and the level of cooperation from the Parish Council representative has been good.

Cashew-Slipse: The Parish Council, on request of the Councilor of the area, has made the decision to abandon this project and use the funds to repair Pond Pen.

Pond Pen: Work on Pond Pen is approximately 90% complete. The funds made available to this project only allowed for the Council to marl and oil the length of road. The Parish Council decided to forego the asphaltting / Double Surface Dressing (DSD) so that they could repair a longer stretch of the road.

Lover's Lane: Work on this section is approximately 85% complete. The road has been marled, oiled and was in the final preparation stage for DSD. There was some minor variation to the drainage plans as there were some inadequacies found.

Content: Work on this section is approximately 5% complete. The Contractor has bushed the area and was in the process of grading the surface in preparation for marling.

Under this programme, the Contractor has been awarded over 70% of all the contracts. This raises concern about his ability to effectively carry out all projects timely and with the required quality. Supervision on site by the Parish Council, to date, has been satisfactory. The quality of work has also been satisfactory.

ANNUAL REPORT 2006

Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Ministry of Local Government and Environment				
NAME OF PROJECT		Emergency Flood Damage Repairs 06/50 - Bagdale Mtn, Phantiland, Retirement, Littitz, Comma Pen, Munro, Reading, Mt. Oliveth and Rose Hall				
PROJECT DESCRIPTION		Emergency flood damage remedial works to existing roads				
PROJECT LOCATION		St. Elizabeth				
NAME OF CONTRACTOR		Patrick E. Thompson Ltd.				
CONSULTANTS		Ministry of Local Government				
SOURCE OF FUNDING		Government of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2006-04-28	2006-09-20	2006-10-09	2006-10-16	2006-10-16	3 Months	JA\$6,112,840.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2007-01-16	0000-00-00	0 Days	0 Days	JA\$1,388,236.00	JA\$0.00	JA\$0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$0.00	MATERIAL	LABOUR	50%	JA\$7,000,000.00	YES	YES
	JA\$0.00	JA\$0.00				

PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)

Tender Packages were made available on April 21, 2006 with a submission deadline of 12:00Noon on April 28, 2006. Four (4) Contractors submitted tenders and all four (4) were responsive. Patrick E. Thompson Ltd. was the lowest responsive bidder and was recommended for the award of the contract. This recommendation received the NCC's endorsement.

The process was fair and the award was based on merit.

POST-CONTRACT: Implementation phase (General overview of progress made; variances - time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)

The project is reportedly moving slowly and, based on the percentage completion to date, it seems unlikely that the Contractor will achieve completion on time.

ANNUAL REPORT 2006

Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Ministry of Local Government and Environment / Ministry of Local Government and Environment				
NAME OF PROJECT		Emergency Flood Damage/06/28 - Nash Hill, Logan's Avenue, Arnoso Avenue, Chudleigh Path and Coleyville				
PROJECT DESCRIPTION		Emergency flood damage remedial works to existing roads				
PROJECT LOCATION		Manchester				
NAME OF CONTRACTOR		Patrick E. Thompson Ltd.				
CONSULTANTS		Parish Council				
SOURCE OF FUNDING		Government of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2006-03-15	2006-06-28	2006-07-19	2006-08-11	2006-08-11	3 Months	JA\$5,882,661.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2006-11-11	2006-12-30	0 Days	20 Days	JA\$3,260,340.00	JA\$0.00	JA\$0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$0.00	MATERIAL	LABOUR	100%	JA\$6,931,115.00	YES	YES
	JA\$0.00	JA\$0.00				

PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)

The Government, through the MOFP, made funds available for repairs to the island's infrastructure damaged by recent flood rains. A portion of these funds was allocated for repairs to parochial infrastructure and is to be administered by the MOLG&E, in collaboration with the Local Authorities. Tender Packages were made available on March 8, 2006 with a submission deadline of 12:00 Noon on March 15, 2006.

Four (4) Contractors responded of which only two (2) were responsive. Patrick E. Thompson, being the lowest responsive bidder, was recommended for the award of the contract.

The recommendation was endorsed by the NCC.

The process was fair and the award was based on merit.

POST-CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)

Work on all projects has been completed. There were variations to this contract which included additional drainage and asphaltting. The council used funds from the Elliston Road project to cover these additional works. The work was delayed due to the island wide cement shortage and inclement weather.

The quality of work has been satisfactory. The level of communication by the Council, with the OC-G, has also been satisfactory.

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Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Ministry of Local Government and Environment / Ministry of Local Government and Environment				
NAME OF PROJECT		Emergency Flood Damage Repairs /06/30 - Epping Forest, Marine Hill, Elliston, Emporium and Bottom St. Toolis				
PROJECT DESCRIPTION		Emergency flood damage remedial works to existing roads				
PROJECT LOCATION		Manchester				
NAME OF CONTRACTOR		Patrick E. Thompson Ltd.				
CONSULTANTS		Parish Council				
SOURCE OF FUNDING		Government of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2006-03-15	2006-06-28	2006-07-19	2006-08-11	2006-08-11	3 Months	JA\$5,305,588.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2006-12-11		0 Days	20 Days	JA\$3,515,969.40	JA\$0.00	JA\$0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$0.00	MATERIAL	LABOUR	80%	JA\$6,890,465.00	YES	YES
	JA\$0.00	JA\$0.00				

PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)

The Government of Jamaica, through the MOFP, made funds available for repairs to the island's infrastructure damaged by flood rains. A portion of these funds was allocated for repairs to parochial infrastructure and was administered by MOLG&E in collaboration with the Local Authorities.

Tender packages were made available on March 8, 2006. Four (4) tenders were recorded at the public opening on March 15, 2006. Only two (2) were deemed responsive. Patrick E Thompson Ltd., being the lowest responsive bidder, was recommended for the award of the contract, which was 23% lower than the Engineer's estimate of \$6,890,465.00.

The NCC endorsed the recommendation. The process was fair and the award was based on merit.

POST-CONTRACT: Implementation phase (General overview of progress made; variances - time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)

Work on all projects has been completed with the exception of St. Toolis and Elliston Roads. The Council reportedly decided to cease work on Elliston Road due to a sustained protest by residents in the community. The St. Toolis Road is 80% complete.

Although the project experienced a time overrun, the OC-G has not seen proof of an application for, or the approval of, an extension of time. The OC-G is interested in finding out whether the liquidated damages clause will be invoked.

There were variations to this contract which included additional drainage and asphaltting. However, these did not attract any additions in the contract sum as the Council utilized the fund from the Elliston road project to cover the improvement.

The quality of work has been satisfactory and level of communication by the Council, with the OC-G, has been satisfactory. The work was delayed due to cement shortage and inclement weather conditions.

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Pre and Post-Contract as at December 2006

MINISTRY / AGENCY	Ministry of Local Government and Environment / Ministry of Local Government and Environment
NAME OF PROJECT	Emergency Flood Damage Repairs 06/29 - Clark's Town Road Fairfield, Broomfield and Three Chains Road
PROJECT DESCRIPTION	Repairs to parochial roads at Clark's Town, Fairfield, Broomfield and Three Chains Road
PROJECT LOCATION	Manchester
NAME OF CONTRACTOR	Patrick E. Thompson Ltd.
CONSULTANTS	Parish Council
SOURCE OF FUNDING	Government of Jamaica

TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2006-03-15	2006-06-28	2006-07-19	2006-08-11	2006-08-11	3 Months	JA\$5,199,835.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2006-11-11	2006-11-30	0 Days	20 Days	JA\$4,080,466.20	JA\$0.00	JA\$0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$0.00	MATERIAL	LABOUR	100%	JA\$6,746,637.00	YES	YES
	JA\$0.00	JA\$0.00				

PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)

The Government of Jamaica, through the MOFP, made funds available for repairs to the island's infrastructure damaged by flood rains. A portion of these funds was allocated for repairs to parochial infrastructure and was administered by MOLG&E in collaboration with the Local Authorities.

Tender packages were made available on March 8, 2006. Four (4) tenders were recorded at the public opening on March 15, 2006. Only two (2) were deemed responsive.

Following detailed evaluation, Patrick E. Thompson Ltd., being the lowest responsive bidder, was recommended for the award of the contract, which was considerably lower than the Engineer's estimate of \$6,746,637.00.

The NCC endorsed the recommendation. The process was fair and the award was based on merit.

POST-CONTRACT: Implementation phase (General overview of progress made; variances - time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)

Work on all the roads in this Contract has been completed. There were variations to this contract which included additional drainage and asphaltting. However, these did not attract any additions to the contract sum, as the Council utilized the fund from the Elliston Road project to cover the improvement.

The work was delayed due to cement shortage and inclement weather conditions.

The quality of work was satisfactory and the level of communication by the Council, with the OC-G, was also satisfactory.

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Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Ministry of Local Government and Environment / Ministry of Local Government and Environment				
NAME OF PROJECT		Emergency Flood Damage Repairs - Colgate, Dunnsville, Fletchers Land, Eltham and Church Street				
PROJECT DESCRIPTION		Repairs to parochial roads at Colgate, Dunnsville, Fletchers Land, Eltham and Church St.				
PROJECT LOCATION		St. Ann				
NAME OF CONTRACTOR		Asphalting Specialist Ltd.				
CONSULTANTS		Parish Council				
SOURCE OF FUNDING		Government of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2006-02-08	2006-05-10	2006-06-08	2006-07-06	2006-07-06	4 Months	JA\$9,048,085.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2006-11-06	2006-10-30	0 Days	0 Days	JA\$9,048,085.00	JA\$0.00	JA\$0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$0.00	MATERIAL	LABOUR	100%	JA\$7,797,105.00	YES	YES
	JA\$0.00	JA\$0.00				
PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)						
The Government of Jamaica, through the MOFP, made funds available for repairs to the island’s infrastructure damaged by flood rains. A portion of these funds was allocated for repairs to parochial infrastructure and was administered by MOLG&E in collaboration with the Local Authorities.						
Tender packages were made available on February 1, 2006. Three (3) tenders were recorded at the public opening on February 8, 2006. All three (3) were deemed responsive. Morris Hill Ltd., being the lowest responsive bidder, was recommended for the award of the contract, which was approximately 5% higher than the Engineer’s estimate.						
The NCC endorsed the recommendation. The process was fair and the award was based on merit.						
POST-CONTRACT: Implementation phase (General overview of progress made; variances - time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)						
All roads in this package have been completed.						
There were a number of variations to the drainage systems but these did not affect the overall construction cost. The quality of work supervision, and communication with the OC-G by the St. Ann Parish Council, was satisfactory.						

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Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Ministry of Local Government and Environment / Ministry of Local Government and Environment				
NAME OF PROJECT		Emergency Flood Damage Repairs - Free Hill, Mines, Sturge Town and Lawrence Park				
PROJECT DESCRIPTION		Repairs to parochial roads at Free Hill, Mines, Sturge Town and Lawrence				
PROJECT LOCATION		St. Ann				
NAME OF CONTRACTOR		Morris Hill Ltd.				
CONSULTANTS		Parish Council				
SOURCE OF FUNDING		Government of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2006-02-08	2006-05-10	2006-06-08	2006-07-06	2006-07-06	4 Months	JA\$6,126,362.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2006-11-06	2006-10-30	0 Days	20 Days	JA\$6,665,512.00	JA\$539,150.00	JA\$0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$0.00	MATERIAL	LABOUR	100%	JA\$5,834,646.00	YES	YES
	JA\$0.00	JA\$0.00				

PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)

The Government of Jamaica, through the MOFP, made funds available for repairs to the island's infrastructure damaged by flood rains. A portion of these funds was allocated for repairs to parochial infrastructure and was administered by MOLG&E in collaboration with the Local Authorities.

Tender packages were made available on February 1, 2006. Three (3) tenders were recorded at the public opening on February 8, 2006. All three (3) were deemed responsive. Morris Hill Ltd., being the lowest responsive bidder, was recommended for the award of the contract, which was approximately 5% higher than the Engineer's estimate.

The NCC endorsed the recommendation.

The process was fair and the award was based on merit.

POST-CONTRACT: Implementation phase (General overview of progress made; variances - time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)

All roads in this package have been completed.

Although there were variations to the drainage systems, these did not affect the overall construction cost. The quality of work supervision, and communication with the OC-G by the St. Ann Parish Council, was satisfactory

Receipts/vouchers totaling \$2,851,869.00 could not be accounted for by the Director of Finance who indicated that the matter was currently being investigated and the OC-G would be informed of the findings.

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Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Office of the Prime Minister / Office of the Prime Minister				
NAME OF PROJECT		Sabina Park Upgrading				
PROJECT DESCRIPTION		Refurbishing and upgrading of an existing 14,500-seat cricket stadium to a total capacity of 20,699 - including permanent seats totaling 16, 699				
PROJECT LOCATION		Sabina Park, Kingston				
NAME OF CONTRACTOR		Ashtrom Building Systems Ltd.				
CONSULTANTS		Jamaica Cricket 2007 Limited, Hok Sports+Venue+Event				
SOURCE OF FUNDING		Government of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2004-07-15	2004-11-11	2005-01-21	2005-01-24	2005-01-24	15 Months	US\$18,603,068.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2006-05-24	0000-00-00	0 Days	0 Days	US\$22,136,112.00	US\$0.00	US\$25,016,384. 00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
US\$0.00	MATERIAL	LABOUR	85%	US\$20,665,864.00	YES	YES
	US\$0.00	US\$0.00				

PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)

On May 2, 2004, the Government of Jamaica, through its executing agency, published a Request for Proposals (RFP) via national advertisement for interested firms/consortia to refurbish and upgrade the existing Sabina Park facility.

The two-envelope system was used. Eight (8) documents were purchased but at the scheduled public opening, only one tender was received. Following evaluation of both the technical and financial proposals it was recommended that further negotiations be held with Ashtrom Building Systems Limited, the sole bidder.

Negotiations resulted in the reduction of their proposed sum of US\$21.01 million to US\$18.60 million. This was endorsed by the NCC and later approved by Cabinet.

The procedure adopted was fair and the award was based on merit.

POST-CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)

At the end of the reporting period (December 2006), this project was well-advanced with various aspects of the works already completed and taken over by the LOC Management. The revised completion date, from April 2006 to November 30, 2006, was not achieved however as a result of:

1. Restricted on site land space
2. Land acquisition
3. Building approvals
4. Cement shortage

The Contractor's claim for a further extension of time to February 2007 has been approved by the Architect. The claim for variations, labour fluctuations, extended preliminaries and accelerations, was being reviewed.

Expenditure to date of US\$22,136,112.00 is approximately 19% above the contract sum with approximately 85% completion. The Contractor's performance to date has been satisfactory as, too, the performance of the professionals.

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Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Office of the Prime Minister (OPM) / Jamaica Social Investment Fund (JSIF)				
NAME OF PROJECT		Middlesex Corner Primary School				
PROJECT DESCRIPTION		Works involve the construction of a modular 3-classroom building including sanitary and kitchen facilities				
PROJECT LOCATION		Hanover				
NAME OF CONTRACTOR		D. Bisasor & Associates Ltd.				
CONSULTANTS		Western Engineering Services				
SOURCE OF FUNDING		World Bank				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2006-02-22	2006-03-29	2006-05-25	2006-07-10	2006-07-10	3 Months	JA\$9,527,102.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2006-10-10	0000-00-00	0 Days	40 Days	\$3,599,198.14	0.00	0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
0.00	MATERIAL	LABOUR	90%	JA\$10,637,320.62	YES	YES
	0.00	0.00				

PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)

The Office of the Prime Minister and the International Bank for Reconstruction and Development (IBRD), through the Jamaica Social Investment fund (JSIF), invited bids via national advertisement starting January 23, 2006. One (1) Contractor submitted a tender by the scheduled public opening on February 22, 2006.

A detailed evaluation was carried out and it was recommended that the contract, for the sum of \$9,527,102.00, be awarded to D. Bisasor & Associates Limited, the only responsive tenderer.

The recommendation was endorsed by the NCC. The procedure was fair and the award was based on merit.

POST-CONTRACT: Implementation phase (General overview of progress made; variances - time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)

Work started on schedule but the contractor progressively lost time. To date, the Contractor has overrun the project duration by two (2) months and has just achieved 90% completion. No reason has been forwarded for the overrun in construction time. Records perused do not indicate that there was any application for, or granting of, an extension of time.

There is evidence of poor workmanship and non-adherence to written specifications. The overall quality of supervision by the Agency, Consultants and Contractor, was poor.

Additionally, communication between the Agency, School Board, Consultants, the Contractor and the OC-G was also poor.

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Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Office of the Prime Minister (OPM) / Jamaica Social Investment Fund (JSIF)				
NAME OF PROJECT		Expansion of Bethabara Primary & Junior High School Manchester				
PROJECT DESCRIPTION		Construction of a four-classroom block to the Bethabara Primary & Junior High School				
PROJECT LOCATION		Manchester				
NAME OF CONTRACTOR		SWC Woodwork Construction Limited				
CONSULTANTS		Pyramid Design Consultants				
SOURCE OF FUNDING		CDB				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2005-10-14	2006-01-11	2006-02-20	2006-03-06	2006-03-06	4 Months	JA\$6,403,414.74
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2006-07-06	2006-10-06	4 Months	80 Days	JA\$6,403,414.74	JA\$0.00	JA\$0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$0.00	MATERIAL	LABOUR	100%	JA\$8,688,300.23	YES	YES
	JA\$0.00	JA\$0.00				

PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)

The Office of the Prime Minister and the International Bank for Reconstruction and Development (IBRD), through the Jamaica Social Investment fund (JSIF), invited bids via national advertisement starting on September 9, 2005. Six (6) tenders were recorded at the October 14, 2005 public opening, with five (5) deemed responsive.

Following a detailed evaluation it was recommended that the contract be awarded to SWC Woodwork Construction.

The NCC endorsed the recommendation. The procedure adopted was fair and the award was based on merit.

POST-CONTRACT: Implementation phase (General overview of progress made; variances - time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)

The Contractor has worked diligently and the contract progressed satisfactorily. The contract, however, experienced delays due to the island wide cement shortage, inclement weather and variations to the scope of works.

In addition, the Agency was asked by the School Board to construct additional reinforcing members to facilitate vertical expansion of the current structure. These reinforcing members included concrete belt beams and columns.

The overall supervision on this project, and quality of work, was satisfactory and the level of communication was good.

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Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Office of the Prime Minister (OPM) / Jamaica Social Investment Fund (JSIF)				
NAME OF PROJECT		Mt. Peto Primary School Refurbishing				
PROJECT DESCRIPTION		Construction of 4 classrooms and refurbishing of existing building at Mt. Peto Primary school				
PROJECT LOCATION		Hanover				
NAME OF CONTRACTOR		Building Innovation Company Limited				
CONSULTANTS		Quantity Surveying Consultants				
SOURCE OF FUNDING		Government of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2005-11-17	2006-02-08	2006-04-07	2006-04-21	2006-05-08	4 Months	JA\$11,996,805.47
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2006-09-08	0000-00-00	0 Days	60 Days	JA\$8,875,269.68	JA\$0.00	JA\$0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$0.00	MATERIAL	LABOUR	75%	JA\$13,913,071.08	YES	YES
	JA\$0.00	JA\$0.00				

PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)

The Office of the Prime Minister and the International Bank for Reconstruction and Development (IBRD), through the Jamaica Social Investment fund (JSIF), invited bids via national advertisement starting on September 9, 2006. Four (4) tenders were recorded at the November 17, 2006 public opening.

Following a detailed evaluation it was recommended that the contract be awarded to Building Innovation Co. Ltd., the lowest responsive tenderer.

The NCC endorsed the recommendation. The procedure adopted was fair and the award was based on merit.

POST-CONTRACT: Implementation phase (General overview of progress made; variances - time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)

Three months after the scheduled project completion date, the Contractor has managed only a 75% completion.

There were several factors that contributed to the delays on this project. The Hanover Parish Council had brought the work to a halt for approximately two (2) months due to JSIF's non-payment of fees and other issues. The Contractor also had problems getting material to the site.

The quality of work, to date, has been satisfactory, as was the quality of supervision by the Contractor and the Engineers.

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Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Office of the Prime Minister (OPM) / Jamaica Social Investment Fund (JSIF)				
NAME OF PROJECT		Rehabilitation includes sanitary works to Alps Primary and Infant School				
PROJECT DESCRIPTION		Rehab to existing building, including perimeter fence, retaining wall and sanitary block, to Alps Primary and Infant school				
PROJECT LOCATION		Trelawny				
NAME OF CONTRACTOR		D. Bisasor & Associates Ltd.				
CONSULTANTS		Western Engineering Services				
SOURCE OF FUNDING		Government of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2006-02-02	2006-03-08	2006-04-18	2006-04-18	2006-05-17	4 Months	JA\$6,796,345.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2006-09-17	0000-00-00	2 Months	40 Days	JA\$4,995,855.00	JA\$0.00	JA\$0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$0.00	MATERIAL	LABOUR	100%	JA\$6,538,694.71	YES	YES
	JA\$0.00	JA\$0.00				

PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)

The Office of the Prime Minister and the International Bank for Reconstruction and Development (IBRD), through the Jamaica Social Investment fund (JSIF), invited bids via national advertisement starting on January 17, 2006. Four (4) tenders were recorded at the February 2, 2006 public opening, with three (3) deemed responsive.

Following a detailed evaluation it was recommended that the contract be awarded to D. Bisasor and Associates Ltd.

The NCC endorsed the recommendation. The procedure adopted was fair and the award was based on merit.

POST-CONTRACT: Implementation phase (General overview of progress made; variances - time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)

The works started on May 17, 2006 and was scheduled to be completed on September 17, 2006, in order to facilitate the beginning of the new school term. However, the Contractor was unable to meet this deadline because of the following:

- Due to the nature / terrain of the land, the proposed septic tank and absorption pit had to be relocated. The school is located on a church compound and the new location had to be approved by the church Board.
- There was an island wide shortage of cement during this period.

There were also some changes related the relocation of the absorption pit, along with additional painting requested. The works have been completed but files perused do not indicate a practical completion date.

The quality of work to date is satisfactory and the level of cooperation on this project by the agency is also satisfactory.

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Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Office of the Prime Minister (OPM) / Jamaica Social Investment Fund (JSIF)				
NAME OF PROJECT		Masfield Basic School				
PROJECT DESCRIPTION		Construction of a standard two-classroom building and sanitary facilities at Masfield Basic School				
PROJECT LOCATION		Westmoreland				
NAME OF CONTRACTOR		Garan-Tee Construction Co. Ltd.				
CONSULTANTS		Quantity Surveying Consultants				
SOURCE OF FUNDING		IDRB				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2005-07-13	2005-08-31	2005-10-07	2005-10-21	2005-10-21	3 Months	JA\$8,946,985.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2006-01-21	2006-04-04	0 Days	0 Days	JA\$9,446,985.00	JA\$500,000.00	JA\$9,431,325.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$431,875.00	MATERIAL	LABOUR	100%	JA\$9,597,938.50	YES	YES
	JA\$0.00	JA\$0.00				

PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)

The Office of the Prime Minister and the International Bank for Reconstruction and Development (IBRD), through the Jamaica Social Investment fund (JSIF), invited bids via national advertisement starting on June 5, 2005. Four (4) tenders were recorded at the July 13, 2005 public opening.

Following a detailed evaluation it was recommended that the contract be awarded to Garan-Tee Construction Company, the lowest responsive tenderer.

The NCC endorsed the recommendation. The procedure adopted was fair and the award was based on merit.

POST-CONTRACT: Implementation phase (General overview of progress made; variances - time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)

The Contractor has worked diligently and has achieved completion within the contract period. This was attained despite the fact that drainage and rehabilitation works were added to the scope of works. The certificate of practical completion was, however, not issued until later.

Supervision of the project was commendable and the site was satisfactorily organized and managed.

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Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Office of the Prime Minister (OPM) / Urban Development Corporation (UDC)				
NAME OF PROJECT		Lilliput Water Tank				
PROJECT DESCRIPTION		The design and installation of a 150,000 gallon galvanized bolted water tank with associated services and connection to the existing water tank				
PROJECT LOCATION		Lilliput, St. James				
NAME OF CONTRACTOR		Tankweld Ltd.				
CONSULTANTS		Urban Development Corporation				
SOURCE OF FUNDING		Government of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2005-08-02	2005-12-21	2006-05-30	2006-06-15	2006-06-15	14 Weeks	JA\$9,779,814.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2006-09-22	0000-00-00	28 Weeks	70 Days	JA\$9,186,565.13	JA\$0.00	JA\$0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$0.00	MATERIAL	LABOUR	95%	JA\$7,000,000.00	YES	YES
	JA\$0.00	JA\$0.00				

PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)

Tenders were invited via national advertisement in the print media. The document was made available from June 15, 2005 for completion and return by 1:00p.m. on August 2, 2005. Bidders, in order to be considered eligible, were to be registered with the NCC, in the Category of Civil Engineer - Grade 1 or 2. Four (4) documents were purchased and returned by the specified time.

One (1) firm was disqualified for failure to comply with aspects of the Instructions to Tenderers. Subsequent to the evaluation of the remaining bids, Tank Weld Limited, with a bid of \$9,779,814.00, was recommended for the award. The recommendation was endorsed by the NCC.

The tender process was fair and the award was based on merit.

POST-CONTRACT: Implementation phase (General overview of progress made; variances - time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)

This project was recommended for award by the UDC's Board on September 30, 2005 and was endorsed by the NCC on December 21, 2005. The contract was signed on May 30, 2006. A period of approximately 5 months elapsed between the period of endorsement by the NCC and the signing of the contract.

Before the commencement of the works, the Contractor indicated to the Agency that the project would not be completed within the 14 weeks stipulated but within 21 weeks instead. This was as a result of the Contractor's supplier indicating that the delivery time for supplies had to be extended due to the need to replenish an exhausted inventory, subsequent to the devastating 2005 hurricane season. The Agency agreed to the extended period on the condition that no additional cost was incurred.

Work commenced with minor details for the tank design outstanding. Approval from the NWC was also outstanding. There is an ongoing negotiation between the Agency and the NWC about the cost and responsibility to fill the tank for testing. This has delayed the completion process.

Expenditure to date was not received in time to be included in this report.

The performance of the Contractor, in general, has been satisfactory.

ANNUAL REPORT 2006

Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Office of the Prime Minister (OPM) / Jamaica Social Investment Fund (JSIF)				
NAME OF PROJECT		Beeston Spring & Left Hall feeder road				
PROJECT DESCRIPTION		Road Rehabilitation of existing 2.5 Km of road from Left Hall to Beeston Spring				
PROJECT LOCATION		Beeston Spring, Westmoreland				
NAME OF CONTRACTOR		Garan-Tee Construction Co. Ltd				
CONSULTANTS		Otiga Engineering Company Limited				
SOURCE OF FUNDING		Government of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2005-11-16	2006-01-11	2006-03-08	2006-03-13	2006-03-13	4 Months	JA\$14,480,250.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2006-07-13	0000-00-00	0 Days	100 Days	JA\$12,362,500.00	JA\$0.00	JA\$15,920,250.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$1,440,000.00	MATERIAL	LABOUR	30%	JA\$16,727,310.08	YES	YES
	JA\$0.00	JA\$0.00				

PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)

The Office of the Prime Minister and the International Bank for Reconstruction and Development (IBRD), through the Jamaica Social Investment Fund (JSIF), invited bids via national advertisement on October 9, 2005. Seven (7) Contractors submitted tenders by the deadline of November 16, 2005.

Based on the analysis and review of the submissions, it was recommended that the contract be awarded to Garan-Tee Construction Company, the lowest responsive tenderer.

The recommendation was endorsed by the NCC.

The process was fair and the award was based on merit.

POST-CONTRACT: Implementation phase (General overview of progress made; variances - time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)

The terrain of this roadway is very steep and several massive retaining walls were needed to prevent slipping. The Contractor has worked intermittently on this project and is reported to have been absent from the site for extended periods. In one instance, the Contractor, having oiled the roadway, returned to find that it had been damaged by what seemed to be water run-off from heavy rainfall. That caused an erosion of the roadway which left it in a worse condition than when the Contractor commenced work.

It was also reported that the Contractor was experiencing cash flow problems and did not have sufficient funds to complete the project. It has been reported that the Agency has been delinquent in making payments to the Contractor. This could have contributed to the Contractor's cash flow problem.

There is no submission for an extension of time on file and the Contractor is currently 3 months behind schedule. The Contractor has indicated that there have been several variations to the project for which approval from the Agency has not been forthcoming. The Contractor also stated that until these variations are approved, work could not progress.

Several variations totaling \$1,440,000.000 have already been carried out on this project due to the difficult terrain. These variations include the construction of a 144 m³ rubble retaining wall and additional drainage.

The Agency's supervision has been poor on this project. The OC-G has sought to communicate with the Agency on this matter. No response has been provided.

The Contractor, in spite of the delays, has been cooperative and has maintained communication with the OC-G regarding matters on this project.

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Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Office of the Prime Minister (OPM) / Jamaica Social Investment Fund (JSIF)				
NAME OF PROJECT		Glasgow Road Rehabilitation – St. Elizabeth				
PROJECT DESCRIPTION		The upgrading & rehabilitation of approx. 1.15 km of roadway including reinstatement; bases; surfacing; drains; curbs and channels				
PROJECT LOCATION		St. Elizabeth				
NAME OF CONTRACTOR		Garan-Tee Construction Co. Ltd.				
CONSULTANTS		Otiga Engineerings Company Limited				
SOURCE OF FUNDING		Government of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2005-11-16	2006-01-11	2006-02-06	2006-02-06	2006-02-08	4 Months	JA\$7,003,100.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2006-06-08	2006-06-05	0 Days	0 Days	JA\$7,703,100.00	JA\$700,000.00	JA\$7,938,600.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$606,500.00	MATERIAL	LABOUR	100%	JA\$9,177,953.91	YES	YES
	JA\$0.00	JA\$0.00				

PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)

The Office of the Prime Minister and the International Bank for Reconstruction and Development (IBRD), through the Jamaica Social Investment fund (JSIF), invited bids via national advertisement starting October 9, 2005. Seven (7) tenders were recorded at the scheduled November 16, 2005 public opening.

Following detailed evaluation it was recommended that the contract be awarded to Garan-Tee Construction Company, the lowest responsive tenderer. This recommendation was endorsed by the NCC.

The procedure was fair and the award was based on merit.

POST-CONTRACT: Implementation phase (General overview of progress made; variances - time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)

Progress on this project has been slow. This was due mainly to the fact that heavy rains caused damages requiring remedial works. For example, roadways already oiled and ready for surface treatment, inclusive of near-completed drainage systems, were extensively damaged.

Variations re the improvement of the drainage system, as well as the cost to repair the water-damaged roads, drainage along with the increased transportation cost of marl led to the increase in construction cost and time.

The Contractor had to work assiduously to bring the project to successful completion. The completed works are of satisfactory quality. The level of cooperation from the Contractor was good.

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Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Office of the Prime Minister (OPM) / Jamaica Social Investment Fund (JSIF)				
NAME OF PROJECT		AXE & ADZE feeder road rehabilitation				
PROJECT DESCRIPTION		Upgrade & rehabilitation of 2.3Km roadway from Boogsie Shop to communities AXE & ADZE to terminate at intersection at Williamsfield /Cold Spring				
PROJECT LOCATION		Hanover				
NAME OF CONTRACTOR		Contrax Enterprise Limited				
CONSULTANTS		Otiga Engineerings Company Limited				
SOURCE OF FUNDING		Government of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2005-11-16	2006-01-11	2006-02-22	2006-03-08	2006-03-06	4 Months	JA\$13,735,150.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2006-07-07	2006-07-07	0 Days	0 Days	JA\$13,735,150.00	JA\$0.00	JA\$15,209,550.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$1,373,200.00	MATERIAL	LABOUR	100%	JA\$16,006,860.17	YES	YES
	JA\$0.00	JA\$0.00				

PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)

The Office of the Prime Minister and the International Bank for Reconstruction and Development (IBRD), through the Jamaica Social Investment fund (JSIF), invited bids via national advertisement starting October 9, 2005. Six (6) Contractors submitted tenders by the scheduled public opening on November 16, 2005.

A detailed evaluation was carried out and it was recommended that the contract, for the sum of \$13,735,150.00, be awarded to Contrax Enterprise Ltd.

The recommendation was endorsed by the NCC. The procedure was fair and the award was based on merit.

POST-CONTRACT: Implementation phase (General overview of progress made; variances - time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)

The Contractor has worked diligently and progressed steadily throughout implementation. There were, however, several areas of defective work which required repairs. Additional work was also required in a number of areas to improve effectiveness of the infrastructure.

The increase in construction costs was due mainly to the following:

- additional drainage works needed to facilitate the water runoff from intermittent to heavy rainfall;
- extension of the concrete rubble retaining wall;
- additional asphaltic concrete required to reduce skidding on sections of the road surface considered steep.

The quality of work executed by the Contractor is satisfactory. On the other hand, the level of supervision by the Agency has left room for improvement.

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Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Office of the Prime Minister / Urban Development Corporation (UDC)				
NAME OF PROJECT		Lilliput Relift Pumping Station, St. James				
PROJECT DESCRIPTION		The construction of a Relift Booster Station inclusive of the supply and installation of two (2) Booster Pumps, Motor Control Centre (switchgear) and a 20,000 Imperial Gallons Steel Water Tank and the interconnection of station pipework with the existing supply system				
PROJECT LOCATION		Lilliput, St. James				
NAME OF CONTRACTOR		Bacchus Engineering Works Limited				
CONSULTANTS		Urban Development Corporation				
SOURCE OF FUNDING		Government of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2005-01-17	2005-03-16	2005-06-17	2005-07-11	2005-07-11	26 Weeks	JA\$15,791,385.10
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2006-01-18	2006-01-26	0 Days	5 Days	JA\$15,226,162.00	JA\$0.00	JA\$15,226,162.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$593,525.00	MATERIAL	LABOUR	100%	JA\$18,049,070.00	YES	YES
	JA\$0.00	JA\$0.00				
PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)						
Tenders were invited via national advertisement and documents were made available from December 15, 2004. Ten (10) tender documents were purchased but only three (3) were returned by the scheduled public opening at 1:00p.m. on January 17, 2005.						
Two (2) of these bids failed the established eligibility requirements and the remaining one (1) was subjected to detailed evaluation. This resulted in a recommendation for Bacchus Engineering Works Limited, whose bid was 12.5 % below the Engineer’s estimate.						
The recommendation was endorsed by the NCC and later approved by Cabinet. The tender process was fair and the award was based on merit.						
POST-CONTRACT: Implementation phase (General overview of progress made; variances - time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)						
Subsequent to the completion of the system and sterilization of the water tank, the system was successfully tested, commissioned and Practical Completion given on January 26, 2006. During the maintenance period, required corrective measures were taken.						
Based on the Final Account of \$15,226,162.00, the project team has successfully completed this project within reasonable time and budget. Please note that the sum indicated for Variations is a summation of Variations and re-measurements. The additional days used to attain Practical Completion was as a result of delays by the JPS with regard to connection of the permanent electrical supply. Subsequent to the completion and sterilization of the water tank, the system was successfully tested and commissioned.						

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Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Office of the Prime Minister / Urban Development Corporation (UDC)				
NAME OF PROJECT		Re-development of Two Sisters Cave, Hellshire, St. Catherine				
PROJECT DESCRIPTION		Construction of vending kiosk; toilet blocks; random rubble stone wall; sewage collection and disposal system. Refurbishing of existing reception office; entrance pavilion; steps; viewing platforms; existing driveway and parking areas				
PROJECT LOCATION		Hellshire, St. Catherine				
NAME OF CONTRACTOR		B.W. Thompson & Associates				
CONSULTANTS		Brodber & Martin				
SOURCE OF FUNDING		Government of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2004-07-29	2005-01-12	2005-05-03	2005-05-24	2005-05-24	4 Months	JA\$9,391,179.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2005-09-26	2006-04-20	46 Days	144 Days	JA\$10,206,716.27	JA\$815,537.27	JA\$0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$0.00	MATERIAL	LABOUR	100%	JA\$10,143,845.00	YES	YES
	JA\$127,832.48	JA\$358,544.71				
PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)						
Tenders were invited by the UDC via advertisement in the print media. The tender document was made available on July 1 2004 with a return date July 29, 2004, no later than 1:00p.m.						
Five (5) documents were recorded at the public opening on the stipulated date. One of the bids, from a Grade 4 Contractor was not opened.						
Following a detailed evaluation of the remaining four (4) bids, the lowest corrected bid from B.W. Thompson and Associates Ltd., was recommended for the award. The NCC endorsed the award on January 12, 2005.						
The process was fair and the award was based on merit.						
POST-CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)						
At the end of the reporting period 2005, this 4-month project was only 80% completed with 7 months having expired. Approximately 2 months of extension of time was granted to facilitate completion which was still not achieved.						
Since then, the project has been satisfactorily completed.						

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Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Office of the Prime Minister / Urban Development Corporation (UDC)				
NAME OF PROJECT		Upgrading of Elevators				
PROJECT DESCRIPTION		Upgrading of the four (4) passenger electric gearless traction elevators				
PROJECT LOCATION		Block IV, The Office Centre Building, 12 Ocean Blvd.				
NAME OF CONTRACTOR		Comfortair Engineering Limited				
CONSULTANTS		UDC				
SOURCE OF FUNDING		Government of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2004-12-14	2005-08-11	2005-11-14	2005-12-05	2005-12-05	28 Weeks	JA\$20,477,723.56
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2006-06-19	2006-06-12	0 Days	0 Days	JA\$19,636,636.97	JA\$0.00	JA\$0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$0.00	MATERIAL	LABOUR	100%	JA\$19,674,881.14	YES	YES
	JA\$0.00	JA\$0.00				

PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)

Bidders were invited via national advertisement. Three (3) documents were purchased and two were recorded at the public opening held on December 14, 2004.

At the public opening, one (1) bid was disqualified. The sole responsive bid of Comfortair Engineering Limited was subjected to a detailed evaluation and was recommended for the award.

The recommendation was endorsed by the NCC and was later approved by Cabinet.

The tender process was fair and the award was based on merit.

POST-CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)

Works commenced on December 5, 2005 and proceeded in a diligent and timely manner up to completion. Practical Completion was achieved on June 12, 2006 and commissioning was done between June 13 and 19, 2006. Handing over was done on June 19, 2006.

Financial payment to date has shown a negative variation, which implies that there is an anticipated savings in the Final Accounts. The performance of the professionals and the Contractor was satisfactory.

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Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Office of the Prime Minister / Urban Development Corporation (UDC)				
NAME OF PROJECT		Development of Hellshire Park, Lot C				
PROJECT DESCRIPTION		Construction of all infrastructure works for water, sewage, storm water drains, landscaping access roads and the design and construction of 165 Two-bedroom housing units				
PROJECT LOCATION		St. Catherine				
NAME OF CONTRACTOR		West Indies Home Contractors Ltd.				
CONSULTANTS		Urban Development Corporation				
SOURCE OF FUNDING		National Housing Trust				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2005-09-05	2005-10-19	2005-12-20	2006-01-04	2006-01-18	10 Months	JA\$480,813,856.12
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2006-11-21	0000-00-00	1 Months	40 Days	JA\$404,966,601.12	JA\$0.00	JA\$0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$190,000,000.00.	MATERIAL	LABOUR	75%	JA\$491,368,780.65	YES	YES
	JA\$0.00	JA\$0.00				

PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)

Invitations to pre-qualify and tender were published via national advertisement.

Eight (8) documents were purchased, but only two (2) firms presented pre-qualification and bid documents by the public opening date of September 5, 2005.

Both firms were pre-qualified and their tender documents opened and subjected to a detailed evaluation. The bids of Ashtrom Building Systems Limited (Ashtrom) and West Indies Home Contractors Limited (WIHCON) were 20.9% and 7.3% respectively above the original Quantity Surveyor's estimate. However, this estimate was revised after errors and omissions were found in the Bills of Quantities and a total revision of the prices of concrete and steel was done.

Corrections of arithmetical errors and evaluation of the bids resulted in Ashtrom being 10.3% above, and WIHCON 2.15% below, the revised QS Estimate. The lower bid of West Indies Home Contractor Limited, in the sum of \$480,813,856.12 was recommended for the award.

The recommendation was endorsed by the NCC and was later approved by Cabinet. The tender process was fair and the award was based on merit.

POST-CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)

This project entails the construction of 165 two-bedroom units, and associated infrastructure works. It was conceptualized as an 8-10 month project divided into three equal phases, with planned sectional completion dates for the first batch of housing units. Infrastructure was scheduled to be in place no later than six months into the contract.

Work commenced in earnest in January 2006, with clearance of the site and excavation for infrastructure works. Over the 12-month period to December 2006, the project progressed intermittently, at an average pace of 6-7% per month. This far-from-satisfactory progress was due to:

- time consuming pre-blast inspections of surrounding houses
- extensive blasting and excavation in extremely hard limestone rock conditions
- downtime due to equipment failure
- inclement weather
- island wide cement shortage over the period of March - August which not only affected construction of the housing units but also associated infrastructure items
- political climate on site which resulted in the engagement of aggressive unskilled personnel

As a result of the above-mentioned and other associated factors, the completion date of August 18, 2006 for Phase 1 was not realised until December 8, 2006.

Over the construction period, the Contractor has had to revise his work programme on several occasions. The latest revision was submitted for approval in December 2006. The NCC has endorsed a request for a variation to this contract, which should see an additional 60 two-bedroom housing units being added to the Lot C site at an additional cost of \$190,000,000.00.

The project did not realize its designated time lines but, taking into consideration some unforeseen and unavoidable delays, the Contractor and professionals, in general, have performed satisfactorily.

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Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Office of the Prime Minister / Urban Development Corporation (UDC)				
NAME OF PROJECT		The North Western Jamaica School Project - Sandy Bay Basic School				
PROJECT DESCRIPTION		The construction of a Basic School				
PROJECT LOCATION		Sandy Bay, Hanover				
NAME OF CONTRACTOR		West Indies Home Contractors Ltd.				
CONSULTANTS		Adeb Consultants Limited, Pro Plan, Berkeley & Spence, B.G.W. Cawston & Partners, Urban Development Corporation				
SOURCE OF FUNDING		Government of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
N/A	N/A	2002-06-28	2006-01-04	2006-04-04	5 Months	JA\$44,383,697.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2005-10-05	0000-00-00	0 Days	0 Days	JA\$37,583,722.16	JA\$0.00	JA\$0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$0.00	MATERIAL	LABOUR	85%	JA\$0.00	YES	YES
	JA\$0.00	JA\$0.00				

PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)

Sandy Bay Basic School is a part of the North Western Jamaica School Project under which Seventeen (17) Secondary, Primary and Basic Schools were scheduled to be built over a 156-week period (June 2002 - June 2005), in the parishes of Trelawny, St. James, Hanover and Westmoreland. The contract for the project was signed on June 28, 2002 with a June 24, 2005 scheduled completion date.

POST-CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)

The original contract period for this project ended on June 24, 2005. However, the contracting parties mutually agreed to an extension of the project time to facilitate the completion of some schools already in progress and those not yet started. The delays on this project were as a result of:

- lack of sites
- inclement weather
- sub-standard performance by the Contractor
- financial constraints by agency and Contractor

Work commenced in December 2005. Progress was, however, severely restricted as the excessive noise caused by the equipment being used for the infrastructure works, disturbed the neighboring school. Consequently, infrastructure works could only be done during non-school hours. Work got on in earnest in April 2006, but progressed rather slowly over the construction period as a result of inefficiency in the completion of tasks by the Contractor.

Notwithstanding occurrences such as cement shortage, financial constraints and inclement weather, the works should have been expedited more efficiently, as, during the period, there were not many schools under construction.

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Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Office of the Prime Minister / Urban Development Corporation (UDC)				
NAME OF PROJECT		The North Western Jamaica School Project - Troy High School				
PROJECT DESCRIPTION		The Construction of a High School				
PROJECT LOCATION		Troy, Trelawny				
NAME OF CONTRACTOR		West Indies Home Contractors Ltd.				
CONSULTANTS		Ade B Consultants Limited, Pro Plan, Berkeley & Spence, B.G.W. Cawston & Partners, Urban Development Corporation				
SOURCE OF FUNDING						
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
N/A	N/A	2002-06-28	2006-11-06	2006-11-06	8 Months	JA\$217,614,433.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2007-08-07	0000-00-00	0 Days	0 Days	JA\$54,129,069.69	JA\$32,367,626.69	JA\$0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$0.00	MATERIAL	LABOUR	25%	JA\$0.00	YES	YES
	JA\$0.00	JA\$0.00				

PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)

Troy High School is a part of the North Western Jamaica School Project under which Seventeen (17) Secondary, Primary and Basic Schools were scheduled to be built over a 156-week period (June 2002 - June 2005), in the parishes of Trelawny, St. James, Hanover and Westmoreland. The contract was signed on June 28, 2002.

POST-CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)

The original contract period for this project ended on June 24, 2005. However, the contracting parties mutually agreed to an extension of the project time to facilitate the completion of some schools already in progress and those not yet started. The delays on this project were as a result of:

- lack of sites
- inclement weather
- financial constraints by agency and Contractor

The construction of Troy High School commenced on November 6, 2005 and, at the end of December 2006, was approximately 25% complete and one (1) week behind schedule due to inclement weather.

Implementation of the contract was delayed as soil investigations revealed that sections of the site, where blocks of the school building were to be located, would require a new foundation design. The Consultants subsequently provided a pile foundation solution which was approved by the Agency and ordered for use by the Contractor.

It was reported that this school would not have NWC-piped water and consequently alternative methods are being looked at. The Contractor's and professionals' performance has been satisfactory.

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Pre and Post-Contract as at December 2006						
MINISTRY / AGENCY		Office of the Prime Minister / Urban Development Corporation (UDC)				
NAME OF PROJECT		The North Western Jamaica School Project - Orange Bay High				
PROJECT DESCRIPTION		The Construction of a High School				
PROJECT LOCATION		Orange Bay, Hanover				
NAME OF CONTRACTOR		West Indies Home Contractors Ltd.				
CONSULTANTS		Ade B Consultants Limited, Pro Plan, Berkeley & Spence, B.G.W. Cawston & Partners, Urban Development Corporation				
SOURCE OF FUNDING		Government of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
N/A	N/A	2002-06-28	2005-12-12	2005-12-12	9 Months	JA\$216,614,443.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2006-08-13	2006-09-12	0 Days	20 Days	JA\$207,861,959.13	JA\$0.00	JA\$0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$0.00	MATERIAL	LABOUR	100%	JA\$0.00	YES	YES
	JA\$0.00	JA\$0.00				
PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)						
Orange Bay High School is a part of the North Western Jamaica School Project under which Seventeen (17) Secondary, Primary and Basic Schools were scheduled to be built over a 156-week period (June 2002 - June 2005), in the parishes of Trelawny, St. James, Hanover and Westmoreland. The contract was signed on June 28, 2002.						
POST-CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)						
The original contract period for this project ended on June 24, 2005. However, the contracting parties mutually agreed to an extension of the project time to facilitate the completion of some schools already in progress and those not yet started. The delays on this project were as a result of: <ul style="list-style-type: none">• lack of sites• inclement weather• financial constraints by agency and Contractor						
The construction of Orange Bay High School commenced in December 2005 and progressed at a fairly good pace over the 10-month construction period. Practical Completion was achieved on September 10, 2006.						
Work to the Administrative Block was delayed as pile foundation had to be designed for use instead of the originally designed foundation, due to unstable soil conditions. The paving of the multi-purpose courts was still outstanding as the material needed to have this activity executed was reportedly unavailable.						
Performance of the Contractor and professionals was satisfactory.						

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Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Office of the Prime Minister / Urban Development Corporation (UDC)				
NAME OF PROJECT		The North Western Jamaica School Project - Hopewell High School				
PROJECT DESCRIPTION		The Construction of a High School				
PROJECT LOCATION		Hopewell, Hanover				
NAME OF CONTRACTOR		West Indies Home Contractors Ltd.				
CONSULTANTS		Ade B Consultants Limited, Pro Plan, Berkeley & Spence, B.G.W. Cawston & Partners, Urban Development Corporation				
SOURCE OF FUNDING		Government of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
N/A	N/A	2002-06-28	2005-05-05	2005-05-16	8 Months	JA\$217,614,443.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2006-01-06	2006-08-24	0 Days	7 Months	JA\$228,080,277.23	JA\$10,465,834.23	JA\$0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$0.00	MATERIAL	LABOUR	100%	JA\$0.00	YES	YES
	JA\$0.00	JA\$0.00				

PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)

Hopewell High School is a part of the North Western Jamaica School Project under which Seventeen (17) Secondary, Primary and Basic Schools were scheduled to be built over a 156-week period (June 2002 - June 2005), in the parishes of Trelawny, St. James, Hanover and Westmoreland. The contract was signed on June 28.

POST-CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)

The original contract period for this project ended on June 24, 2005. However, the contracting parties mutually agreed to an extension of the project time to facilitate the completion of some schools already in progress and those not yet started. The delays on this project were as a result of:

- lack of sites
- inclement weather
- sub-standard performance by the Contractor
- financial constraints by agency and Contractor

Construction on Hopewell High School commenced on May 16, 2005, but progressed in an intermittent manner over the 16-month period to Practical Completion on August 24, 2006. The Contractor made good progress during the infrastructure and superstructure phases of construction, but lost ground during the finishes phase.

The issue of the school's acquisition of permanent electricity and water supply delayed its handing over.

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Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Office of the Prime Minister / Urban Development Corporation (UDC)				
NAME OF PROJECT		The North Western Jamaica School Project - Providence Basic School				
PROJECT DESCRIPTION		The Construction of a Basic School				
PROJECT LOCATION		Providence, St. James				
NAME OF CONTRACTOR		West Indies Home Contractors Ltd.				
CONSULTANTS		Ade B Consultants Limited, Pro Plan, Berkeley & Spence, B.G.W. Cawston & Partners, Urban Development Corporation				
SOURCE OF FUNDING		Government of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
N/A	N/A	2002-06-28	2005-12-20	2006-02-08	5 Months	JA\$44,383,697.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2006-07-09	2006-09-26	0 Days	40 Days	JA\$33,725,120.98	JA\$0.00	JA\$0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$0.00	MATERIAL	LABOUR	100%	JA\$0.00	YES	YES
	JA\$0.00	JA\$0.00				

PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)

Providence Basic School is a part of the North Western Jamaica School Project under which Seventeen (17) Secondary, Primary and Basic Schools were scheduled to be built over a 156-week period (June 2002 - June 2005), in the parishes of Trelawny, St. James, Hanover and Westmoreland. The contract was signed on June 28, 2002.

POST-CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)

The original contract period for this project ended on June 24, 2005. However, the contracting parties mutually agreed to an extension of the project time to facilitate the completion of some schools already in progress and those not yet started. The delays on this project were as a result of:

- lack of sites
- inclement weather
- sub-standard performance by the Contractor
- financial constraints by agency and Contractor

Construction of Providence Basic School commenced on February 8, 2006. The Contractor encountered a high percentage of rock on the site and this slowed the progress of the infrastructure works. Since coming out of ground, work has progressed in a fairly consistent manner leading to a Practical Completion date of September 26, 2006.

The Contractor has performed fairly satisfactorily despite not achieving completion within the proposed the contract period. The Consultants have performed in a satisfactory manner.

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Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Office of the Prime Minister / Urban Development Corporation (UDC)				
NAME OF PROJECT		The North Western Jamaica School Project - Lucea Basic School				
PROJECT DESCRIPTION		The Construction of a Basic School				
PROJECT LOCATION		Lucea, Hanover				
NAME OF CONTRACTOR		West Indies Home Contractors Ltd.				
CONSULTANTS		Ade B Consultants Limited, Pro Plan, Berkeley & Spence, B.G.W. Cawston & Partners, Urban Development Corporation				
SOURCE OF FUNDING		Government of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
N/A	N/A	2002-06-28	2005-09-05	2005-09-12	5 Months	JA\$44,383,697.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2006-02-06	2006-05-11	0 Days	60 Days	JA\$39,460,372.77	JA\$0.00	JA\$0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$0.00	MATERIAL	LABOUR	100%	JA\$0.00	YES	YES
	JA\$0.00	JA\$0.00				

PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)

Lucea Basic School is a part of the North Western Jamaica School Project under which Seventeen (17) Secondary, Primary and Basic Schools were scheduled to be built over a 156-week period (June 2002 - June 2005), in the parishes of Trelawny, St. James, Hanover and Westmoreland. The contract for the project was signed on June 28, 2002 with a scheduled June 24, 2005 completion date.

POST-CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)

The original contract period for this project ended on June 24, 2005. However, the contracting parties mutually agreed to an extension of the project time to facilitate the completion of some schools already in progress and those not yet started. The delays on this project were as a result of:

- lack of sites
- inclement weather
- sub-standard performance by the Contractor
- financial constraints by agency and Contractor

Construction on Lucea Basic School commenced on September 12, 2005 and progressed in a fairly consistent manner to Practical Completion on April 11, 2006.

The Contractor and professionals have performed in a fairly satisfactory manner.

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Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Ministry of Water and Housing / Ministry of Water and Housing				
NAME OF PROJECT		Cotterwood Water Supply				
PROJECT DESCRIPTION		The supply and installation of approximately 14 km of PVC /DI/GI pipes inclusive of commissioning into service 2 No. 40 HP pumps and the supply and erection of a 500,000 litres steel tank and related civil works				
PROJECT LOCATION		Cotterwood, St. Elizabeth				
NAME OF CONTRACTOR		Bacchus Engineering Works Limited				
CONSULTANTS		Rural Water Supply Ltd. (Formerly C.E.C.L.)				
SOURCE OF FUNDING		Government of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2003-12-09	2004-08-03	2004-11-18	2005-01-11	2005-01-11	270 Days	US\$2,363,151.61
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2005-10-08	0000-00-00	0 Days	0 Days	US\$1,215,820.68	US\$0.00	US\$0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
US\$0.00	MATERIAL	LABOUR	96%	US\$2,183,975.00	YES	YES
	US\$0.00	US\$0.00				

PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)

Tenders were invited from eligible Contractors in IDB-member countries through the *UN Development Business* Issue No. 612 on August 16, 2003 and the local print media on August 17, 2003. This “build, operate and transfer” (BOT) project involves the operation and maintenance of the water supply system for a five-year period.

Fourteen (14) firms purchased tender documents and six (6) tenders were recorded at the scheduled public opening. Detailed evaluation and correction of errors resulted in five (5) tenders being deemed non-responsive due to their failure to submit requested documentation.

Bacchus Engineering Works Ltd., the only firm to submit a responsive tender, was recommended for the award. This was endorsed by the NCC and approved by Cabinet. The contract was awarded for the corrected tender sum. The procedure was fair and impartial and the award was based on merit.

POST-CONTRACT: Implementation phase (General overview of progress made; variances - time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)

Throughout the life of the project, the Contractor progressively lost time. This resulted in the granting of an extension which shifted the completion date to the end of May 2006. This revised date was however not achieved due to:

- delayed arrival of materials for the erection of a 500,000 litres water tank
- prolonged island wide cement shortage (which delayed the construction of the base for the 500,000 litres water tank and also other concrete works) and
- inclement weather

With the exception of the Benevolent Society Building, which has not yet been constructed due to lack of an adequate site location, all major construction works have been completed. Commissioning of the system and permanent reinstatement of the roads were also completed in August and substantial completion was granted in September.

The issue of tariff level charges, and other matters pertaining to the operation of the system by the Benevolent Society, are still being discussed between the Agency and National Water Commission.

Financial details on variations, fluctuations and other causes for increases were not received in time to be included in this report.

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Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Ministry of Water and Housing / Ministry of Water and Housing				
NAME OF PROJECT		White Horses/Botany/Pamphret Water Supply Project				
PROJECT DESCRIPTION		Laying of approx.17.2 km of PVC/DI/GI pipelines inclusive of the supply, installation & commissioning of 2# borehole pumps; the supply & erection of 1# 2,273,000 litres and 1# 500,000 litres steel tank.				
PROJECT LOCATION		Between Springfield, Pamphret and Morant Bay				
NAME OF CONTRACTOR		Bacchus Engineering Works Limited				
CONSULTANTS		Rural Water Supply Ltd. (Formerly C.E.C.L.)				
SOURCE OF FUNDING		Government of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2003-12-04	2004-06-24	2005-05-25	2005-09-05	2005-09-05	270 Days	US\$3,392,564.48
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2006-06-01	0000-00-00	183 Days	214 Days	US\$1,667,802.12	US\$0.00	US\$0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
US\$0.00	MATERIAL	LABOUR	95%	US\$2,791,084.28	YES	YES
	US\$0.00	US\$0.00				

PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)

The Ministry of Water and Housing, by open tender, invited proposals from bidders registered with NCC or who were from IDB member-countries. Advertisements were placed internationally via the *UN Development Business* Issue No.612. The contract is a 'build, operate and transfer' (BOT), and involves the operation and maintenance of a water supply system for 5 years. Tenders were required to be returned by October 3, 2003, but the invitation was extended to December 4, 2003.

Fourteen (14) firms purchased tender documents and six (6) were received by the scheduled public opening. After evaluation, the tender from Bacchus Engineering Works Ltd., the lowest responsive tender, was recommended for the award. The recommendation was supported by the IDB, endorsed by the NCC, and subsequently approved by Cabinet.

The process was fair and the award was based on merit.

POST-CONTRACT: Implementation phase (General overview of progress made; variances - time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)

At the end of the reporting period 2005, this project was approximately 16% complete, whilst 31% or 85 days of the contracted 270 days had expired. All major components are now complete and at the end of this reporting period, the work had progressed to approximately 95% completion.

The scheduled completion date of June 1, 2006 was not met and requests for extension of time were granted on two occasions - June to August 30, 2006 and August to November 30, 2006. Notwithstanding these extensions, a combination of the following occurrences delayed the timely completion of the project:

- continuous and prolonged breaking down of major equipment required to expedite the works
- cement shortage which severely affected the construction of the base for the storage tank and other concrete-related works
- delayed delivery of water storage tank accessories
- prolonged approval time for instructions and variation orders issued by the Agency
- connection of electricity supply pumping station at Good Year Yard
- payments to Contractor
- rotation of workers
- inclement weather

In the latter part of December 2006, the Contractor submitted a request for a further extension of time to March 30, 2007. This request is being reviewed by the Agency.

The Contractor's performance during the first half of the year fluctuated, but showed a significant improvement in the latter half, with regard to management, availability and adequacy of equipment, required materials and the scheduling of the works.

Performance by the Agency was not always of the highest standard. There were prolonged periods during which approvals for some instructions and variations were not forthcoming, despite timely submission of cost by the Contractor.

Financial details on variations, fluctuations and other increases were not received in time for this report.

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Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Ministry of Water and Housing / Ministry of Water and Housing				
NAME OF PROJECT		Soapberry Wastewater Treatment Project				
PROJECT DESCRIPTION		To construct a 16.5 million gallons-per-day sewage treatment plant with a number of trunk sewers and pumping stations for the treatment of sewage collected in the Kingston and St. Andrew Area (KSA) and section of St. Catherine				
PROJECT LOCATION		Kingston and St. Andrew Area (KSA) and sections of St. Catherine				
NAME OF CONTRACTOR		Ashtrom Building Systems Ltd.				
CONSULTANTS		National Water Commission, Ashtrom Building Systems				
SOURCE OF FUNDING		Government of Jamaica and ABS				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
N/A	2005-06-15	0000-00-00	2005-08-19	2005-08-09	2 Years	US\$38,575,836.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2007-08-09	0000-00-00	6 Weeks	0 Days	US\$18,092,887.89	US\$0.00	US\$0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
US\$0.00	MATERIAL	LABOUR	51%	US\$0.00	YES	YES
	US\$0.00	US\$0.00				

PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)

The National Water Commission (NWC) and the Government of Jamaica (GOJ) has, for over 20 years, made various unsuccessful attempts to secure adequate financing to build a new a sewage treatment plant and expand the existing sewage network in Kingston and St. Andrew.

In 2000, Ashtrom Building Systems (ABS) submitted to the NWC, a Finance, Design and Built proposal for the construction of the required new sewage treatment plant at Soapberry in St. Catherine.

The Ministry of Water and Housing and the NWC considered the proposal meritorious. However, the Ministry of Finance and Planning decided not to proceed with the project at the time as the financing terms, including a requirement for the GOJ to directly guarantee the debt, were not considered acceptable.

The urgent need for the project re-emerged when, as part of its Inner-City Development Programme, the GOJ formulated a plan to construct a number of housing developments in a number of Kingston inner-city areas. The National Environment and Planning Agency (NEPA) made implementation of the Soapberry Project a condition of approval for the implementation of the housing developments.

The scheduling of these housing developments made it critical for the immediate implementation of the Soapberry Project. The National Housing Trust (NHT) and the UDC, the primary agencies with responsibility for the Inner-City project, along with the NWC, took a decision to proceed with ABS' proposal under an alternative financial arrangement in order to meet NEPA's deadline. This new arrangement resulted in the project being constructed on a Built, Own, Operate and Transfer (BOOT) basis, by a project company known as Central Wastewater Treatment Company Limited (CWTC), in which the UDC, NHT and ABS would be shareholders.

The NWC also decided to take a small equity position in the company. Under the new financial arrangement, the Ministry of Finance and Planning was not required to provide a direct guarantee for the debt. Based on a joint submission by the Office of the Prime Minister and the Ministry of Water and Housing, the concept was discussed by the relevant Ministers of Government and subsequently approved by Cabinet. The NCC endorsed the proposal and suggested the NWC acquire legal advice on the potential conflict of interest of ABS being a shareholder in CWTC.

The Solicitor General's opinion on the issue was sought and was subsequently provided. A contract was then signed between Central Wastewater Treatment Company Limited and Ashtrom Building Systems for a sum of US\$38,575,836.00.

POST-CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)

The nature of the works entailed in this project dictates that, upon commencement, a more in-depth analysis is done. Consequently, aspects of activities for some component of the Civil, Mechanical & Electrical Engineering works would be designed, modified or deleted during implementation. Work commenced on August 9, 2005 with the construction of the containment dykes embankment.

Progress was, however, severely affected by inclement weather over the period of 2005. During the period of 2006 most of the design components for the Civil, Mechanical & Electrical Engineering were substantially completed and submitted for approval by the respective local consultants and authorities. Routing and flows of some pipes, contentious issues between the Contractor and client, were in the process of being finalized amicably.

As at December 2006, the project was reportedly 51% completed and approximately three (3) months behind schedule. The Contractor has since requested an extension of time of three (3) months – six (6) weeks due to flood rains in 2005 and six (6) weeks due to the cement shortage in 2006.

Most of the project's activities are concentrated in areas that are considered to be volatile. The volatile activities of some persons in these locations have resulted in site disruptions, relocation of Contractor staff, and, in one instance, site closure. As a result, the Contractor has had to engage additional security for locations such as Seaview, Sandy Gully and Greenwich.

The performance of the professionals, and other parties to the contract, has been satisfactory. Expenditure to date is approximately 49% of the contract sum. Payments to the Contractor, in some instances, however, have not been timely or fully honoured and this is cause for concern. If this continues, it can affect the Contractor's cash flow and, ultimately, result in an additional cost and time overrun.

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Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Ministry of Housing, Transport, Works and Water / Ministry of Housing, Transport, Works and Water				
NAME OF PROJECT		Hog Hole Bridge Construction				
PROJECT DESCRIPTION		The construction of Hog Hole Bridge to include excavation of abutment footing to reduced levels; construction of abutments to beam seat construction of approaches to include wearing surface of prime and chip (single surface dressing) overlay and the assemble				
PROJECT LOCATION		St. Catherine				
NAME OF CONTRACTOR		Kingston Industrial Construction Co. Ltd.				
CONSULTANTS		National Works Agency				
SOURCE OF FUNDING		Government of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2005-04-07	2005-05-12	0000-00-00	2005-10-25	2005-10-25	18 Weeks	JA\$13,512,452.16
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2006-03-27	0000-00-00	237 Days	190 Days	JA\$11,078,186.90	JA\$0.00	JA\$0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$0.00	MATERIAL	LABOUR	96%	JA\$14,348,104.59	YES	YES
	JA\$0.00	JA\$0.00				

PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)

Three (3) attempts were made before a Contractor was identified for this project. On the first attempt, a tender invitation was published via national advertisement and only one (1) firm responded. The lone bidder failed to qualify and the process was therefore abandoned.

On the second occasion, again, only one (1) bid was received but the bid price was too high. The Contractor was not willing to reduce his price to an acceptable figure; consequently the process was again aborted.

The Agency then used the Limited Tender option and three (3) Contractors were invited to tender. Two (2) of these Contractors returned sealed bids by the April 7, 2005 deadline.

Evaluation of the two bids resulted in a recommendation and subsequent award of contract to the lowest responsive bidder, Kingston Industrial Construction Limited, for their corrected bid sum.

The recommendation for the award was endorsed by the NCC.

The process was fair and the award based on merit.

POST-CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)

The recommendation for the award of this contract was endorsed in May of 2005. Some time elapsed before the site was handed over to the Contractor and the start date was set at October 25, 2005. The initial start was suspended in December of 2005.

Implementation actually began in earnest in April of 2006. However, the progress was affected by area thugs who harassed site personnel, resulting in the suspension of activity for approximately two weeks. Activity resumed after the Contractor and the NWA made representations to the Police.

Following this incident, the work progressed steadily and the Contractor satisfactorily completed the bridge structure by September 13, 2006. This, in spite of experiencing equipment challenges.

The construction of the approach road was delayed as it involved the acquisition of a section of land on the Northern side of the structure. After this was addressed, the construction continued at pace. Notwithstanding some laxities on the part of the Contractor, it was conceivable that the work could have been completed during the reporting period.

The Contractor can still complete on schedule given the extension of time granted.

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Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Ministry of Transport and Works / Ministry of Transport and Works				
NAME OF PROJECT		Repair to Tulloch Bridge				
PROJECT DESCRIPTION		The construction of Gabion Wall; dismantling of old bridge and installation of new Bailey Bridge on prepared foundation to include reinstatement of approach road				
PROJECT LOCATION		Tulloch, St. Catherine				
NAME OF CONTRACTOR		Kingston Industrial Construction Co. Ltd.				
CONSULTANTS		National Works Agency				
SOURCE OF FUNDING		Government of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2005-03-11	N/A	2005-06-17	0000-00-00	2005-10-31	4 Months	JA\$3,954,015.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2006-02-22	0000-00-00	21 Weeks	100 Days	JA\$3,733,162.62	JA\$0.00	JA\$4,458,896.49
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$528,704.50	MATERIAL	LABOUR	85 %	JA\$4,375,203.90	YES	YES
	JA\$0.00	JA\$0.00				

PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)

An invitation was published in the local print media in February of 2005, for eligible Contractors to pre-qualify and tender on this contract. The bids were to be returned by 2:00pm on March 2, 2005.

Four (4) Contractors submitted the documents by the stipulated deadline and two (2) were pre-qualified

The tender documents of both bidders were opened publicly on March 11, 2005 and the tender sums were analyzed and compared. The tender process employed adhered to the GOJ Procurement Procedures. The recommendation for the award was fair and based on merit. This contract did not require the NCC endorsement, as it fell below \$4M.

POST-CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)

The contract was awarded on June 17, 2005 but work actually got started on the October 31, 2005, after a delay of over four (4) months. Efforts made to ascertain the reasons for the delays were unsuccessful.

The general performance of the Contractor was satisfactory and the quality of work acceptable.

The progress of the work was affected by a delay in receiving bridge assemble parts from the agency and, to a lesser extent, inclement weather and some tardiness on the part of the Contractor.

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Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Ministry of Transport and Works / Ministry of Transport and Works				
NAME OF PROJECT		Construction of Serge Island Bridge				
PROJECT DESCRIPTION		Excavate to reduce level and construct two reinforced concrete abutments on spread footing; installation of 4# 12 metre long super structure steel girders and construction of a 10 metre wide reinforced concrete slab, sidewalks and wing walls etc.				
PROJECT LOCATION		Serge Island, St. Thomas				
NAME OF CONTRACTOR		V.O. Watson & O'Neil Assoc. Ltd.				
CONSULTANTS		National Works Agency				
SOURCE OF FUNDING		CIDA				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2001-11-28	2002-05-08	2002-10-23	0000-00-00	2002-10-23	12 Months	JA\$11,562,730.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2003-10-22	0000-00-00	0 Days	660 Days	JA\$15,021,522.52	JA\$3,458,792.52	JA\$0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$1,637,668.25	MATERIAL	LABOUR	80%	JA\$13,730,628.00	YES	YES
	JA\$560,240.00	JA\$0.00				

PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)

Tenders were invited via advertisement in The Daily Gleaner in November of 2001. Six (6) companies purchased tender documents but only four (4) returned bids. The deadline for the return of bids was extended, by an Addendum, from November 26, 2001 to November 28, 2001, to facilitate additional items inadvertently omitted from the contract documents.

Three bids were found to be responsive and were subjected to a detailed evaluation. Arithmetic errors were found in two bids and were subsequently corrected. The Contractors were contacted and both indicated their willingness to stand by the corrected bid sums.

V.O. Watson & O'Neil Associates Limited, being the lowest responsive tenderer, was recommended for the award of the contract. The recommendation was endorsed by the NCC.

The process was executed fairly and the award was based on merit.

POST-CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)

The Annual Reports of 2004 and 2005 highlighted the poor performances of the Contractor V.O.Watson on this contract, which ultimately lead to the re-assigning of the works to a sub Contractor - Alcar Construction and Haulage Co. Ltd. - on July 12, 2005.

This Contractor commenced activity at pace but ran into difficulty as the north abutment back up wall, as well as the adjoining wing walls, all failed to meet the specified minimum strength at 14 days. Consequently, the defective walls were demolished and re-cast.

The sub-Contractor had made some progress in substantially completing the Bridge structure by mid-September 2005. Since this time, little or no work has been done to the bridge structure and the necessary hand rails are yet to be installed. Other works to be effected are removal of the formwork and the dismantling of the old bridge structure from the underside of the new bridge.

The agency needs to make a firm decision as it relates to action to be taken against the non-performing Contractor. At the very least, the agency should invoke the Liquidated Damage Clause or determine the contract and call the Performance Bond.

ANNUAL REPORT 2006

Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Ministry of Transport and Works / Ministry of Transport and Works				
NAME OF PROJECT		Northern Coastal Highway Improvement Project – Seg. 2				
PROJECT DESCRIPTION		The improvement of 97 km of roadway, including the re-construction of existing alignment; new alignment and overlaying of existing pavement, construction of new bridges; rehabilitation of existing bridges; laybys and bus bays				
PROJECT LOCATION		Northern Jamaica - St. James, Trelawny and St. Ann				
NAME OF CONTRACTOR		Jose' Cartellone Construcciones Civiles				
CONSULTANTS		Stanley Consultant				
SOURCE OF FUNDING		IDB				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2000-08-18	2001-10-24	2001-08-13	2001-10-26	2001-10-26	30 Months	US\$60,400,323.12
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2004-06-23	0000-00-00	29 Months	640 Days	US\$73,073,120.11	US\$12,672,796.99	US\$96,122,000.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
US\$0.00	MATERIAL	LABOUR	95%	US\$0.00	NO	NO
	US\$0.00	US\$0.00				

PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)

Pre-qualification exercise conducted between June and August of 1999 resulted in ten (10) firms being qualified to tender on the contract.

Invitations to tender were sent to these firms via letter dated May 31, 2000.

As per the instructions, the sealed bids were to be returned by 11:00a.m. on August 4, 2000. The deadline was extended, by an Addendum, to August 18, 2000. Three (3) firms submitted bids by the extended deadline at which time they were opened publicly and recorded.

Following a detailed evaluation, a recommendation was made in favour of the lowest responsive bidder. However, a protest lodged by Jose Cartellone Construcciones was unresolved after two subsequent checks into the national eligibility of Consolidated Contractors International (CCI), a member of the joint venture CCC-YPS- MARPLES.

The IDB's intervention was sought and their Procurement Committee ruled in favour of the protester and the Joint Venture company was subsequently disqualified.

The second lowest bidder, Jose Cartellone Construcciones was subsequently recommended for the award of the contract for their tender price of US\$60,400,323.12.

The recommendation was endorsed by the NCC and later approved by Cabinet.

POST-CONTRACT: Implementation phase (General overview of progress made; variances - time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)

Previous Annual Reports highlighted the challenges the Contractor had to face during implementation and which ultimately resulted in slow progress.

The 2005 Report highlighted decisions arrived at in a meeting in March of that year:

- Omit Section I from the contract (Montego Bay to Greenside)
- Revise completion dates to December 31, 2005
- New escalation formula for foreign currency
- New escalation formula for local currency
- Higher rates for contract work performed after June 30, 2004
- Settle outstanding claims and advance of US\$2.9 million

The agreement, which included remobilization advance, was approved by Cabinet as a means of alleviating the Contractor's cash flow problem and to complete the contract by December 31, 2005. Consequent upon the agreement, the contract price was revised to US\$91.746M from the original price of US\$60.400M. Regrettably, this did not achieve the desired result and 20% of the contract was yet to be completed at the appointed date, due in part to the Contractor's poor performance.

A fallout from this agreement also occurred as the financial assistance to the Contractor was done without the IDB's non-objection. This led to the IDB's suspension of disbursement of funds. Subsequent to a review, the Bank's disbursement resumed.

In 2006, the pace of activities did not increase significantly to meet targeted dates. An agreement signed on April 6, 2006 effectively revised the completion date to November 30, 2006. The Contractor has defaulted on this deadline and has requested a further extension to March 15, 2007.

The works is now an estimated 95% complete with the outstanding works being drainage, signage, road marking and the completion of the Rio Bueno by-pass. The client is not satisfied with the resources employed at the Rio Bueno site location and sees this as a possible cause of not achieving desired completion. Notwithstanding, the foregone work has progressed sufficiently so that all the road section, save for the Rio Bueno by-pass, has been opened up for vehicular traffic as of December 14, 2006.

Finally, the projected final cost is US\$96,122,000.00 or US\$36.3M above the original contract sum. This after Section I of the segment was omitted.

ANNUAL REPORT 2006

Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Ministry of Transport and Works / Ministry of Transport and Works				
NAME OF PROJECT		Northern Coastal Highway Improvement Project Segment 2A				
PROJECT DESCRIPTION		The construction of 26.6 km of the Northern Coastal Highway between Montego Bay and Greenside to include 13.5 km of a 4-lane highway along new and existing alignment and 13.1 km of re-construction of a 2-lane highway on existing alignment				
PROJECT LOCATION		Montego Bay, St. James to Greenside, Trelawny				
NAME OF CONTRACTOR		E. Pihl & Sons A.S.				
CONSULTANTS		Stanley Consultant, National Road Operating & Construction Company Ltd. (NROCC)				
SOURCE OF FUNDING		CDB				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2005-07-15	2005-12-14	2006-03-11	2006-03-13	2006-03-13	18 Months	US\$50,276,482.69
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2007-09-13	0000-00-00	0 Days	0 Days	US\$22,627,555.99	US\$0.00	US\$0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
US\$0.00	MATERIAL	LABOUR	45%	US\$45,088,000.00	YES	YES
	US\$0.00	US\$0.00				

PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)

The National Works Agency, invited Contractors to pre-qualify via national advertisement and in the *UN Development Business* on four (4) occasions in May of 2005. Eight (8) firms purchased documents, but one (1) did not attend the mandatory pre-tender briefing on June 5, 2005, and was therefore deemed ineligible to participate. The pre-tender meeting resulted in numerous questions and clarification requests from prospective bidders including a request to extend the deadline for submission. Consequently, the deadline for submission was extended to July 15, 2005.

Only two (2) bids were received by the extended deadline as under: E. Pihl & Sons A.S. and Consortium Corporation M&S International CS, S.A. - Jose Cartellone Construcciones Civiles S.A. (Joint Venture). An evaluation of the pre-qualification documents resulted in only one firm attaining a pre-qualification score. The Joint Venture companies were dissatisfied with the assessment and filed an injunction in the Supreme Court preventing the opening of priced bids until their concerns were heard.

At a session held on September 12, 2005, the Supreme Court set aside the injunction on the grounds that the process used to obtain the injunction was flawed. Following the Court decision, the remaining bid was opened later that day and subjected to detailed evaluation. Errors were found, which, when corrected, moved the price from US\$54,257,033.63 to US\$53,253,871.65. The bid price was considered high and the NWA negotiated a contract price of US\$50,276,482 for a lump sum, turn-key contract. The NWA's recommendation was endorsed by the NCC and was later approved by Cabinet.

The process was fair and the award was based on merit.

POST-CONTRACT: Implementation phase (General overview of progress made; variances - time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)

The Contractor commenced activities on March 13, 2006 and has progressed steadily, if not at a pace with the works schedule. Throughout the life of the project, the Contractor has worked simultaneously on several sections along the corridor. Works have included excavation; embankment filling; construction of concrete culverts; topsoil removal; site clearance; construction of underpass; layer materials; testing of water pipes and priming for asphalt.

The Contractor stated that progress was affected by intermittent shortages of sub-base material. The Contractor had a total of four (4) sources of sub-base production. However, machinery break-down at two locations affected production between December 12, 2006 and December 27, 2006. There was also a lack of explosives to facilitate production at Trelawny Aggregates. Heavy intermittent showers were also stated as a contributing factor to the delays.

The existing road is being maintained by the Contractor's sub-Contractor, Lagan International, which is also producing base course materials for the project.

Traffic control and the placing of safety signs along the corridor were concerns raised on a number of occasions, by both Client Agency and Consultants. These issues remained on the agenda for some time before any visible improvement was observed. However, the poor state of a number of detour roads continues to be a concern for the commuting public.

The rate of progress has consistently lagged behind schedule and will need renewed efforts if the target date is to be achieved.

The relocation of utilities is substantially completed with the JPSCo. being the only utility company that has not yet completed relocation of its power lines. However, the Contractor has experienced some difficulties with areas that were backfilled by Cable and Wireless.

To date, the progress is estimated at 45% complete while 53.5% of the time had elapsed.

ANNUAL REPORT 2006

Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Ministry of Housing, Transport, Works and Water / National Water Commission				
NAME OF PROJECT		Milk River Water Supply – Lot #1				
PROJECT DESCRIPTION		Upgrading and refurbishing of the existing schemes, installation of pipelines, mechanical/electrical equipment				
PROJECT LOCATION		Milk River, Clarendon				
NAME OF CONTRACTOR		M & M Jamaica Ltd.				
CONSULTANTS		National Water Commission				
SOURCE OF FUNDING		European Union				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2005-07-12	2005-09-14	2005-12-13	2006-01-11	2006-01-11	8 Months	JA\$82,533,735.31
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2006-08-01	0000-00-00	0 Days	80 Days	JA\$79,446,731.99	JA\$0.00	JA\$0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$0.00	MATERIAL	LABOUR	98%	JA\$67,502,322.49	YES	YES
	JA\$0.00	JA\$0.00				

PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)

An invitation to tender was advertised nationally on January 30, 2005 in the print media. The tender document allowed for Contractors to bid on all four contracts as one package or any single contract.

Only one (1) Contractor tendered on all four contracts as a package in the amount of \$681.1 million. The tender sum far exceeded the budgeted sum of \$309.9 million and, in accordance with the EU procedures, the tender process was annulled.

The tender exercise was repeated on May 12, 2005 and bids were received and opened on July 12, 2005 from two (2) Contractors. One of the bidders priced all four contracts while the other had prices for three of them. The bids were examined and arithmetic errors were corrected, followed by a comparison exercise.

From the evaluation exercise it was recommended that the contract for Lot #1 be awarded to the lowest bidder. The Contractor, M & M Jamaica Limited, was the successful bidder and the National Contracts Commission endorsed the award. This was later approved by Cabinet.

The procedure was fair and the award was based on merit.

POST-CONTRACT: Implementation phase (General overview of progress made; variances - time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)

Reports indicate that the project is substantially complete.

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Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Ministry of Housing, Transport, Works and Water / National Water Commission				
NAME OF PROJECT		Hope/St. Margaret's Bay Water Supply				
PROJECT DESCRIPTION		Upgrade and installation of the existing schemes; installation of pipelines, mechanical/electrical Equipment				
PROJECT LOCATION		Hope/St. Margaret's Bay, Portland				
NAME OF CONTRACTOR		M & M Jamaica Ltd.				
CONSULTANTS		National Water Commission				
SOURCE OF FUNDING		European Union				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2005-07-12	2005-09-14	2005-12-13	2006-05-01	2006-05-09	7 Months	JA\$102,044,595.91
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2006-12-21	0000-00-00	0 Days	40 Days	JA\$31,519,170.00	JA\$0.00	JA\$52,924,015.11
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$0.00	MATERIAL	LABOUR	80%	JA\$98,744,715.61	YES	YES
	JA\$0.00	JA\$0.00				

PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)

An invitation to tender was advertised nationally on January 30, 2005 in the print media. The tender document allowed for Contractors to bid on all four contracts as one package or any single contract.

Only one (1) Contractor tendered on all four contracts as a package in the amount of \$681.1 million. The tender sum far exceeded the budgeted sum of \$309.9 million and, in accordance with the EU procedures, the tender process was annulled.

The tender exercise was repeated on May 12, 2005 and bids were received and opened on July 12, 2005 from two (2) Contractors. One of the bidders priced all four (4) contracts while the other had prices for three (3) of them. The bids were examined and arithmetic errors were corrected, followed by a comparison exercise.

From the evaluation exercise it was recommended that the contract be awarded to the lowest bidder. The Contractor, M & M Jamaica Limited, was the successful bidder and the National Contracts Commission endorsed the award.

This was later approved by Cabinet.

The procedure was fair and the award was based on merit.

POST-CONTRACT: Implementation phase (General overview of progress made; variances - time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)

The contract was signed December 13, 2005. However, the project implementation was delayed due to insufficient funds. The Contractor commenced mobilization in the first week of May 2006 with works officially starting on May 9, 2006. The scheduled completion date was set at December 21, 2006. However, due to problems related to inclement weather in Portland, this completion date was not realised. It is anticipated that the works will be completed by mid-January 2007.

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Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Ministry of Housing, Transport, Works and Water / National Water Commission				
NAME OF PROJECT		Darliston Water Supply Scheme - Contract No.10 - Pipelaying				
PROJECT DESCRIPTION		The construction of approximately 13.10 km of distribution pipe network				
PROJECT LOCATION		Darliston, Westmoreland				
NAME OF CONTRACTOR		Frederick Rodriques & Associates Ltd				
CONSULTANTS		In-House				
SOURCE OF FUNDING		Government of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2006-07-25	2006-10-18	0000-00-00	0000-00-00	0000-00-00	20 Weeks	JA\$29,722,825.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
0000-00-00	0000-00-00	0 Days	0 Days	JA\$0.00	JA\$0.00	JA\$0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$0.00	MATERIAL	LABOUR	0%	JA\$38,115,715.00	YES	YES
	JA\$0.00	JA\$0.00				
PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)						
An Invitation to Tender was advertised nationally on July 2 and July 5, 2006. Eight (8) documents were collected, and six (6) bids were recorded at the scheduled public opening on July 25, 2006.						
Following a detailed evaluation, it was recommended that the award of the contract be made in favour of Frederick Rodriques & Associates Ltd., the lowest responsive tenderer. The recommendation was endorsed by the NCC.						
The procedure was fair and the award was based on merit.						
POST-CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)						
The project will be monitored.						

ANNUAL REPORT 2006

Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Ministry of Housing, Transport, Works and Water / National Works Agency				
NAME OF PROJECT		Flood Damage Road Rehabilitation Programme , Trinityville - Cedar Valley - Phase 3				
PROJECT DESCRIPTION		The construction of a retaining stone wall, walkway and the reconstruction and patching of sections of the roadway				
PROJECT LOCATION		Trinityville, St. Thomas				
NAME OF CONTRACTOR		Build-Rite Construction Co. Ltd.				
CONSULTANTS		National Works Agency				
SOURCE OF FUNDING		CDB				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2005-03-02	2005-04-29	2005-05-30	2005-07-13	2005-07-13	6 Months	JA\$58,016,527.57
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2006-01-13	2006-11-01	10 Months	80 Days	JA\$56,930,000.00	JA\$0.00	JA\$0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$0.00	MATERIAL	LABOUR	100%	JA\$64,074,955.40	YES	YES
	JA\$0.00	JA\$0.00				

PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)

The National Works Agency invited Contractors to pre-qualify and tender via national advertisement. Five (5) firms returned pre-qualification documents by the scheduled public opening on February 16, 2005. Four (4) firms were pre-qualified and their tenders were subsequently publicly opened on March 02, 2005. The unqualified firm had their tender returned.

All four (4) bids were subjected to detailed evaluation and it was recommended that the contract be awarded to Build-Rite Construction Co. Ltd. the lowest, responsive bidder. This recommendation was endorsed by the NCC and later approved by Cabinet.

The award fair and based on merit.

POST-CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)

Work has taken far longer than expected due to unforeseen delays as a result of inclement weather conditions, and an island wide cement shortage. Political interference was also reported as a source of delay. In addition, other contracts to reinstate serious erosion of sections of the roadway were also in progress. This contributed to a late start for this Contractor.

During the life of the contract, frequent rainfall continually caused further deterioration of site conditions. This prompted a number of variation orders which caused further delays.

The quality assurance team attached to the NWA was on site to put on record all defects to be corrected hereafter.

Adequate supervision seemed lacking in some areas resulting in sections of faulty work.

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Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Ministry of Housing, Transport, Works and Water / National Works Agency				
NAME OF PROJECT		Special Flood Damage Road Rehabilitation - Bath-Barrett Gap St. Thomas				
PROJECT DESCRIPTION		Rehabilitation & reconstruction sub base, concrete drains, retaining structures double surfacing and asphaltic concrete to Bath - Barrett Gap roads				
PROJECT LOCATION		St. Thomas				
NAME OF CONTRACTOR		Surrey Paving & Aggregate Co. Ltd				
CONSULTANTS		National Works Agency				
SOURCE OF FUNDING		Government of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2006-08-21	2006-09-06	0000-00-00	2006-10-02	2006-10-02	100 Days	JA\$24,796,906.55
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2007-02-27	0000-00-00	0 Days	0 Days	JA\$16,741,000.00	JA\$0.00	JA\$26,898,000.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$2,101,000.00	MATERIAL	LABOUR	95%	JA\$23,568,150.38	YES	YES
	JA\$0.00	JA\$0.00				

PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)

The National Works Agency, requested quotations by way of Limited Tender from NCC-registered Contractors. A total of five (5) quotes were received and all were deemed responsive.

A detailed evaluation was carried out and it was recommended that the lowest responsive bidder be awarded the contract. The NCC endorsed the recommendation and it was later approved by Cabinet.

The procedure adopted by the NWA was fair. The award of the contract was based on merit and in accordance with the GOJ procurement guidelines.

POST-CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)

There were minor delays due to a few days of rain. Landslides occurred along the corridor as a result of which, a number of variations were issued to stabilize the embankment. Variations also included the bushing and cleaning of culverts. As a result, an additional 1.8 km of roadway for vehicular traffic was covered.

The Contractor has progressed well and is presently ahead of schedule. The quality of work, so far, is of a satisfactory standard.

ANNUAL REPORT 2006						
Pre and Post-Contract as at December 2006						
MINISTRY / AGENCY	Ministry of Housing, Transport, Works and Water / National Works Agency					
NAME OF PROJECT	Special Flood Damage Road Rehabilitation - Bamboo – Kensington					
PROJECT DESCRIPTION	Rehabilitation & reconstruction sub-base, concrete drains and double surfacing to Bamboo - Kensington roads					
PROJECT LOCATION	St. Catherine					
NAME OF CONTRACTOR	Alcar Construction & Haulage Co. Ltd.					
CONSULTANTS	National Works Agency					
SOURCE OF FUNDING	Government of Jamaica					
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2006-08-21	2006-09-06	0000-00-00	2006-10-10	2006-10-10	100 Days	JA\$16,410,126.97
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2007-01-31	0000-00-00	0 Days	0 Days	JA\$10,603,000.00	JA\$0.00	JA\$16,701,583.86
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$0.00	MATERIAL	LABOUR	100%	JA\$14,808,725.25	YES	YES
	JA\$0.00	JA\$0.00				
PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)						
The National Works Agency, requested quotations by way of Limited Tender from NCC-registered Contractors. A total of four (4) quotes were received and all were deemed responsive.						
A detailed evaluation was carried out and it was recommended that the lowest responsive bidder be awarded the contract. The NCC endorsed the recommendation and it was later approved by Cabinet.						
The procedure adopted by the NWA was fair. The award of the contract was based on merit and in accordance with the GOJ procurement guidelines.						
POST-CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)						
No contract signing date is on record. However, the NWA team has suggested that, in the interim, the letter of acceptance to the contractor be used as an indicator of the contract signing date.						
The Contractor actually completed the project ahead of schedule, at a satisfactory standard of workmanship.						

ANNUAL REPORT 2006

Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Ministry of Housing, Transport, Works and Water / National Works Agency				
NAME OF PROJECT		Special Flood Damage Road Rehabilitation - Beckford Lodge/Bigwoods Top Westmoreland				
PROJECT DESCRIPTION		Construction of base, side drains, retaining structure and surface dressing to Beckford Lodge / Bigwoods Top Roads				
PROJECT LOCATION		Westmoreland				
NAME OF CONTRACTOR		Sanjon Asphaltting Co. Limited				
CONSULTANTS		National Works Agency				
SOURCE OF FUNDING		Government of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2006-03-02	2006-03-15	2006-03-06	2006-03-10	2006-03-10	8 Weeks	JA\$5,886,066.01
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2006-05-06	2006-08-25	0 Days	60 Days	JA\$5,886,066.01	JA\$0.00	JA\$5,886,066.01
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$0.00	MATERIAL	LABOUR	100%	JA\$5,956,370.90	YES	YES
	JA\$0.00	JA\$0.00				

PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)

The National Works Agency, requested quotations by way of Limited Tender from NCC-registered Contractors. A total of three (3) quotes were received and all were deemed responsive.

A detailed evaluation was carried out and it was recommended that the lowest responsive bidder be awarded the contract. The NCC endorsed the recommendation.

The procedure adopted by the NWA was fair. The award of the contract was based on merit and in accordance with the GOJ procurement guidelines.

POST-CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)

Work progressed steadily but the Contractor consistently lost ground due to continuous rainfall. This contributed to the erosion of some already-completed work. Progress was also negatively affected by the severe island wide cement shortage.

Although there was talk of extension of time, documents perused have not indicated that any claim was made by the Contractor or any grant thereof made by the Agency.

Despite the challenges, the Contractor has achieved completion while demonstrating fairly satisfactory workmanship.

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Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Ministry of Housing, Transport, Works and Water / National Works Agency				
NAME OF PROJECT		Special Flood Damage Road Rehabilitation - Lambs River - Chesterfield Bridge				
PROJECT DESCRIPTION		Construction of base and double surface dressing to Lambs River - Chesterfield Bridge				
PROJECT LOCATION		Westmoreland				
NAME OF CONTRACTOR		Sanjon Asphaltting Co. Ltd.				
CONSULTANTS		National Works Agency				
SOURCE OF FUNDING		Government of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2006-03-02	2006-03-15	2006-03-02	2006-03-13	2006-03-13	6 Weeks	JA\$7,941,283.39
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2006-04-23	0000-00-00	6 Weeks	0 Days	JA\$7,941,283.00	JA\$0.00	JA\$0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$0.00	MATERIAL	LABOUR	100%	JA\$7,965,656.00	YES	YES
	JA\$0.00	JA\$0.00				

PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)

The National Works Agency, requested quotations by way of Limited Tender from NCC-registered Contractors. A total of three (3) quotes were received and all were deemed responsive.

A detailed evaluation was carried out and it was recommended that the lowest responsive bidder be awarded the contract. The NCC endorsed the recommendation.

The procedure adopted by the NWA was fair. The award of the contract was based on merit and in accordance with the GOJ procurement guidelines.

POST-CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)

Of the four (4) Special Flood Damage Programme contracts being monitored by the OC-G in this region (Eastern and Northern Westmoreland), this contract has been the most progressive.

The Contractor has worked diligently and, despite a 3-month delay, has brought the project to a satisfactory completion. Although he has provided adequate supervision, and has sought to adhere to specifications, a few soft spots, which required remedial works, were identified.

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Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Ministry of Housing, Transport, Works and Water / National Works Agency				
NAME OF PROJECT		Special Flood Damage Road Rehabilitation - Barney Side, Westmoreland				
PROJECT DESCRIPTION		Construction of base, side drains and double surface dressing at Barney Side				
PROJECT LOCATION		Westmoreland				
NAME OF CONTRACTOR		D.R. Foote Construction Co. Ltd.				
CONSULTANTS		National Works Agency				
SOURCE OF FUNDING		Government of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2006-03-02	2006-03-15	2006-03-06	2006-03-10	2006-03-10	8 Weeks	JA\$10,698,826.92
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2006-05-04	0000-00-00	0 Days	100 Days	JA\$6,960,000.00	JA\$0.00	JA\$0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$0.00	MATERIAL	LABOUR	40%	JA\$10,698,826.92	YES	YES
	JA\$0.00	JA\$0.00				

PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)

The National Works Agency, requested quotations by way of Limited Tender from NCC-registered Contractors. A total of three (3) quotes were received and all were deemed responsive.

A detailed evaluation was carried out and it was recommended that the lowest responsive bidder, D.R. Foote Construction Co. Ltd., be awarded the contract to carry out the work in the sum \$10,698,826.92. It was noted that the reported contract sum is exactly the same as the comparative estimate. When this was questioned, it was reported that this was a typographical error. The correct figure was not presented in time to be included.

The NCC endorsed the recommendation.

The procedure adopted by the NWA was fair. The award of the contract was based on merit and in accordance with the GOJ procurement guidelines.

POST-CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)

Rain fall has negatively affected progress on this contract. It was also reported that there were lengthy periods of contractor inactivity. In one such instance, an item of equipment was reportedly out of service for up to two months. Very little progress was made during that time. Matters were made worse when work already done was damaged during rainfall.

The scheduled completion date has passed and the Contractor has achieved only 40% completion. There was no indication that an application was made for an extension of time. Neither was there any indication of the Agency's intent to invoke the termination clause. (This was determined from the records that were perused.)

The rate of progress has been very slow. If the client fails to take the necessary steps to ensure that the Contractor carry out his obligations under the contract, further damage to the existing work is imminent

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Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Ministry of Housing, Transport, Works and Water / National Works Agency				
NAME OF PROJECT		Special Flood Damage Road Rehabilitation - Bowden Pen				
PROJECT DESCRIPTION		Construction of base; sub-base; concrete drains and surfacing with double surface dressing and asphaltic applications				
PROJECT LOCATION		East Portland, in the vicinity of Land Settlement				
NAME OF CONTRACTOR		Construction Solutions				
CONSULTANTS		National Works Agency				
SOURCE OF FUNDING		Government of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2006-02-08	2006-02-15	0000-00-00	2006-03-01	2006-03-06	120 Days	JA\$33,457,385.99
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2006-05-16	2006-08-03	4 Months	0 Days	JA\$33,029,000.00	JA\$0.00	JA\$0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$0.00	MATERIAL	LABOUR	100%	JA\$37,890,874.57	YES	YES
	JA\$0.00	JA\$0.00				

PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)

The National Works Agency, requested quotations by way of Limited Tender from NCC-registered Contractors. A total of six (6) quotes were received and all were deemed responsive.

A detailed evaluation was carried out and it was recommended that the lowest responsive bidder be awarded the contract. The NCC endorsed the recommendation and it was later approved by Cabinet.

The procedure adopted by the NWA was fair. The award of the contract was based on merit and in accordance with the GOJ procurement guidelines.

POST-CONTRACT: Implementation phase (General overview of progress made; variances - time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)

Files perused do not indicate the date the contract was signed.

Although the NWA seems to be adhering to the procurement procedures, consistent documentation is lacking. Once this is addressed, it is presumed that retrieving information from the files should be more efficient. It should be noted that the Agency seems to be having resource constraints.

Generally, work progressed steadily during the life of the contract. The Contractor has had to re-do water pipeline layout works done by the NWC. For example, the roadway is being re-done (base material application) in some areas where the NWC had interrupted the Contractor's original works.

At this point, the concrete works have been completed except for minor details to be revisited. Preparations are being made to commence the DSD application.

The NWC's lack of commitment and cooperation in completing their aspect of the works (pipe laying) was the major cause for the delays in completing this contract. In October 2006, the NWA wrote to the NWC seeking to recover some of the monies spent by the NWA in rehabilitating the roadway damages caused by the NWC

ANNUAL REPORT 2006						
Pre and Post-Contract as at December 2006						
MINISTRY / AGENCY		Ministry of Housing, Transport, Works and Water / National Works Agency				
NAME OF PROJECT		Special Flood Damage Road Rehabilitation -Bogue Hill, Phase 2				
PROJECT DESCRIPTION		The works include the scarifying and shaping of existing surface; constructing base; repairing and constructing drains at Bogue Hill				
PROJECT LOCATION		St. James				
NAME OF CONTRACTOR		Surrey Paving & Aggregate Co. Ltd.				
CONSULTANTS		National Works Agency				
SOURCE OF FUNDING		Government of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2006-09-29	2006-10-11	2006-10-03	0000-00-00	0000-00-00	90 Days	JA\$7,264,551.20
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
0000-00-00	0000-00-00	0 Days	0 Days	JA\$0.00	JA\$0.00	JA\$0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$0.00	MATERIAL	LABOUR	0%	JA\$7,029,763.05	YES	YES
	JA\$0.00	JA\$0.00				
PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)						
The National Works Agency requested quotations by way of Limited Tender from NCC-registered Contractors. A total of three (3) quotes were received and all were deemed responsive.						
A detailed evaluation was carried out and it was recommended that the lowest responsive bidder be awarded the contract. The NCC endorsed the recommendation.						
The procedure adopted by the NWA was fair. The award of the contract was based on merit and in accordance with the GOJ procurement guidelines.						
POST-CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)						
The project will be monitored.						

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Pre and Post-Contract as at December 2006						
MINISTRY / AGENCY		Ministry of Housing, Transport, Works and Water / National Works Agency				
NAME OF PROJECT		Special Flood Damage Road Rehabilitation - Esher to Highgate Roads-Phase 2				
PROJECT DESCRIPTION		Rehabilitation & reconstruction of sub-base, concrete drains, retaining structures double surfacing and asphaltic concrete overlay				
PROJECT LOCATION		Esher to Highgate Roads, St. Mary				
NAME OF CONTRACTOR		Dwight's Construction Ltd.				
CONSULTANTS		National Works Agency				
SOURCE OF FUNDING		Government of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2006-08-21	2006-09-06	2006-09-28	2006-10-02	2006-10-02	100 Days	JA\$36,244,259.10
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2007-03-02	0000-00-00	0 Days	0 Days	JA\$14,079,600.00	JA\$0.00	JA\$0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$2,824,026.90	MATERIAL	LABOUR	35%	JA\$31,672,426.08	YES	YES
	JA\$0.00	JA\$0.00				
PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)						
The National Works Agency, requested quotations by way of Limited Tender, from NCC-registered Contractors at Grades 1 & 2, to carry out the work. A total of five (5) quotes were received and all proved responsive.						
Following detailed evaluation, it was recommended that the lowest responsive bidder be awarded the contract. This recommendation was endorsed by the NCC and was later approved by Cabinet.						
The procedure adopted was fair, and the award of the contract was based on merit.						
POST-CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)						
Inclement weather, especially over the period November to December, 2006, severely hampered progress. Despite this, the Contractor has achieved fairly good progress while producing an acceptable standard of workmanship.						

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Pre and Post-Contract as at December 2006						
MINISTRY / AGENCY		Ministry of Housing, Transport, Works and Water / National Works Agency				
NAME OF PROJECT		Special Flood Damage Programme - Clark's Town - Sherwood Content, - Phase 2				
PROJECT DESCRIPTION		Construction of sub-base; base; concrete drains; retaining structures and surfacing with double surface dressing and asphaltic concrete overlay				
PROJECT LOCATION		Central Trelawny				
NAME OF CONTRACTOR		Build-Rite Construction Co. Ltd.				
CONSULTANTS		National Works Agency				
SOURCE OF FUNDING		Government of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2006-08-21	2006-09-06	0000-00-00	2006-10-12	0000-00-00	100 Days	JA\$35,960,155.88
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
0000-00-00	0000-00-00	0 Days	0 Days	JA\$0.00	JA\$0.00	JA\$38,272,155.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$0.00	MATERIAL	LABOUR	0%	JA\$33,579,051.00	YES	YES
	JA\$0.00	JA\$0.00				
PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)						
The National Works Agency requested quotations by way of Limited Tender from NCC-registered Contractors. A total of five (5) quotes were received and all were deemed responsive.						
A detailed evaluation was carried out and it was recommended that the lowest responsive bidder be awarded the contract. The NCC endorsed the recommendation and it was later approved by Cabinet.						
The procedure adopted by the NWA was fair. The award of the contract was based on merit and in accordance with the GOJ procurement guidelines.						
POST-CONTRACT: Implementation phase (General overview of progress made; variances - time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)						
The NWA is reviewing the work programme before commencing work. This project will be monitored.						

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Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Ministry of Housing, Transport, Works and Water / National Works Agency				
NAME OF PROJECT		Special Flood Damage Programme - Emergency works - Cambridge to Mount Pelier Phase 2				
PROJECT DESCRIPTION		Construction of roadway inclusive of base; sub-base; concrete drains with double surface dressing and asphalt concrete				
PROJECT LOCATION		South East, St. James				
NAME OF CONTRACTOR		Surrey Paving & Aggregate Co. Ltd.				
CONSULTANTS		National Works Agency				
SOURCE OF FUNDING		Government of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2006-09-04	2006-09-20	0000-00-00	2006-09-09	2006-10-09	4 Months	JA\$36,104,824.05
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2007-02-06	0000-00-00	0 Days	0 Days	JA\$16,392,434	JA\$0.00	JA\$0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$0.00	MATERIAL	LABOUR	100%	JA\$0.00	YES	YES
	JA\$0.00	JA\$0.00				

PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)

The National Works Agency requested quotations by way of Limited Tender from NCC-registered Contractors. A total of five (5) quotes were received and four (4) were deemed responsive.

A detailed evaluation was carried out and it was recommended that the lowest responsive bidder be awarded the contract. The NCC endorsed the recommendation and it was later approved by Cabinet.

The procedure adopted by the NWA was fair. The award of the contract was based on merit and in accordance with the GOJ procurement guidelines.

POST-CONTRACT: Implementation phase (General overview of progress made; variances - time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)

The Contractor has worked diligently on this contract and should have achieved practical completion within the stated contract period. Throughout the life of the project however, a number of issues arose which delayed the progress of the work:

- There was consistent rainfall for approx. 1.5 months
- The island wide cement shortage – approx. 3 weeks
- Cable and Wireless and the National Water Commission were simultaneously carrying out works on the roadway. In some instances, the Contractor had to wait until the utility companies' works were completed.
- The Member of Parliament's request that the work be rescheduled

A formal claim for extension of time, based on the time lost (about 3 weeks), is expected from the Contractor. Work completed is of a satisfactory nature and is typical of this Contractor's work.

NWA site representatives were noticeably on site during the contract period.

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Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Ministry of Housing, Transport, Works and Water / National Works Agency				
NAME OF PROJECT		Special Flood Damage Programme - Emergency works to River View Road Sections				
PROJECT DESCRIPTION		Construction of Masonry Rubble Wall				
PROJECT LOCATION		Portland				
NAME OF CONTRACTOR		Millers Electrical and Construction Co. Ltd.				
CONSULTANTS		National Works Agency				
SOURCE OF FUNDING		Government of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2006-03-03	2006-06-15	2006-05-04	2006-03-27	2006-03-27	5 Weeks	JA\$6,130,305.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2006-04-28	2006-04-28	0 Days	0 Days	JA\$5,980,000.00	JA\$0.00	JA\$6,130,305.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$0.00	MATERIAL	LABOUR	100%	JA\$6,563,567.50	YES	YES
	JA\$0.00	JA\$0.00				

PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)

The NWA requested quotations by way of Limited Tender and a total of six (6) quotes were received. All were deemed responsive.

A detailed evaluation was carried out and it was recommended that the lowest responsive bidder be awarded the contract. The recommendation was endorsed by the NCC.

The procedure adopted by the NWA was fair. The award of the contract was based on merit and in accordance with the GOJ procurement guidelines.

POST-CONTRACT: Implementation phase (General overview of progress made; variances - time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)

A section along this roadway was practically impassable prior to the contract completion. This was due to land slippage caused by water-logged soil.

The contractor has worked diligently and progressed steadily to achieve completion within the scheduled completion period and has exhibited a satisfactory standard of workmanship.

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Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Ministry of Housing, Transport, Works and Water / National Works Agency				
NAME OF PROJECT		Special Flood Damage Programme - River View				
PROJECT DESCRIPTION		Construction of Gabion Wall				
PROJECT LOCATION		River View, East Portland				
NAME OF CONTRACTOR		Millers Electrical and Construction Co. Limited				
CONSULTANTS		National Works Agency				
SOURCE OF FUNDING		Government of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2006-03-13	2006-06-14	2006-03-15	2006-03-27	2006-03-27	6 Months	JA\$6,252,147.50
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2006-09-08	2006-09-08	0 Days	0 Days	JA\$5,382,315.00	JA\$0.00	JA\$0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$0.00	MATERIAL	LABOUR	100%	JA\$5,838,527.00	YES	YES
	JA\$0.00	JA\$0.00				

PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)

The National Works Agency, requested quotations by way of Limited Tender from NCC-registered Contractors. A total of three (3) quotes were received and two (2) were deemed responsive.

A detailed evaluation was carried out and it was recommended that the lowest responsive bidder be awarded the contract. The NCC endorsed the recommendation.

The procedure adopted by the NWA was fair. The award of the contract was based on merit and in accordance with the GOJ procurement guidelines.

POST-CONTRACT: Implementation phase (General overview of progress made; variances - time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)

The Contractor began work on schedule and worked diligently to achieve completion within the allotted time. The quality of work produced was of an acceptable standard. No major concern arose from the implementation of this contract.

ANNUAL REPORT 2006						
Pre and Post-Contract as at December 2006						
MINISTRY / AGENCY		Ministry of Housing, Transport, Works and Water / National Works Agency				
NAME OF PROJECT		Special Flood Damage Programme - Amity Hall				
PROJECT DESCRIPTION		Special Flood Damage repair works include construction of base, concrete drains, retaining structures and replacement of worn surfaces				
PROJECT LOCATION		Westmoreland				
NAME OF CONTRACTOR		Sanjon Asphaltting Co. Limited				
CONSULTANTS		National Works Agency				
SOURCE OF FUNDING		Government of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2006-02-28	2006-03-15	2006-03-20	2006-05-01	2006-05-01	8 Weeks	JA\$6,663,529.42
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2006-05-04	0000-00-00	6 Weeks	80 Days	JA\$0.00	JA\$0.00	JA\$6,663,529.42
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$0.00	MATERIAL	LABOUR	5%	JA\$6,663,529.42	YES	YES
	JA\$0.00	JA\$0.00				
PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)						
NCC-registered Contractors were invited via Limited Tender and six (6) responsive quotes were received by the stated submission deadline.						
Following detailed evaluation, it was recommended that the lowest responsive bidder be awarded the contract. This recommendation was endorsed by the NCC and the contract was later awarded.						
The procedure adopted by the NWA was fair. The award of the contract was based on merit and in accordance with the GOJ procurement guidelines.						
POST-CONTRACT: Implementation phase (General overview of progress made; variances - time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)						
This contract has suffered from the prolonged island wide cement shortage and frequent rainfalls. In addition, the scope of works was revised to include more work. This resulted in a six (6) week extension of time. A fair assessment of the contractor’s work cannot be made at this time.						

ANNUAL REPORT 2006

Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Ministry of Housing, Transport, Works and Water / National Works Agency				
NAME OF PROJECT		Special Flood Damage Programme 2006/2007 - Bound Brook Crescent				
PROJECT DESCRIPTION		The rehabilitation of existing roadway inclusive of the construction concrete drains				
PROJECT LOCATION		Portland				
NAME OF CONTRACTOR		Construction Solutions Ltd.				
CONSULTANTS		National Works Agency				
SOURCE OF FUNDING		Government of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2006-09-29	2006-10-18	0000-00-00	2006-11-10	2006-11-10	90 Days	JA\$4,874,153.57
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2007-01-19	0000-00-00	0 Days	0 Days	JA\$0.00	JA\$0.00	JA\$0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$0.00	MATERIAL	LABOUR	0%	JA\$4,415,230.86	YES	YES
	JA\$0.00	JA\$0.00				
PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)						
The National Works Agency (NWA) adopted the Limited Tender option for inviting NCC-registered Contractors in Grades 1 and 2, to tender on works under the Special Flood Damage Programme on the road section in question. Three (3) tenders were received by the NWA and all were responsive.						
Following detailed evaluation, it was recommended that the lowest responsive bidder be awarded the contract. This recommendation was endorsed by the NCC.						
The procedure adopted by the NWA was fair. This resulted in the contract being awarded based on merit and in accordance with the GOJ procurement guidelines.						
POST-CONTRACT: Implementation phase (General overview of progress made; variances - time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)						
This project will be monitored.						

ANNUAL REPORT 2006

Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Ministry of Housing, Transport, Works and Water / National Works Agency				
NAME OF PROJECT		CDB Flood Damage Rehabilitation Programme - Moore Park to Churchill				
PROJECT DESCRIPTION		Sub-base and final lay dressing; retaining wall works (random rubble wall and gabion construction); v-drain construction and bushing of roadway; the works include site clearance; earthworks; storm water drainage systems; retaining wall; base construction				
PROJECT LOCATION		Church Hill Corner to Moore Park, Central Portland				
NAME OF CONTRACTOR		Build-Rite Construction Co. Ltd.				
CONSULTANTS		National Works Agency				
SOURCE OF FUNDING		CDB				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2005-03-16	2005-04-29	0000-00-00	2005-06-25	2005-06-25	6 Months	JA\$32,589,735.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2005-12-27	2006-06-07	0 Days	0 Days	JA\$36.50	JA\$0.00	JA\$36,570,000.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$0.00	MATERIAL	LABOUR	100%	JA\$33,579,051.00	YES	YES
	JA\$0.00	JA\$0.00				

PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)

An invitation to tender was nationally advertised in February 2005 over a two week period. Tender documents became available from the NWA on February 28, 2005. The original advertisement had the deadline for submission of bids set for March 11, 2005. However this was extended to March 16, 2005 as a request for information was submitted by two tenderers.

An Addendum was issued to all bidders via fax and letters. Six (6) firms returned pre-qualification questionnaire documents within the specified time frame. A selection committee met on March 16, 2005 to review and evaluate the pre-qualification questionnaire. Of the six (6) firms, five (5) were deemed responsive.

Upon evaluation of the responsive bids it was recommended that Build-Rite Construction Company Ltd. be awarded the contract. The recommendation was endorsed by the NCC and was later approved by Cabinet. The award was based on merit.

POST-CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)

Although the contract was awarded in March 2005, the Contractor was not given possession of the site until June 2005, because of the island wide cement shortage during the period.

An increase of preliminaries was not requested by the Contractor. Although the area had experienced frequent rains, there was no notable impact on the progress of the work.

There was some delay prior to the DSD, due to equipment failure. Corrective measures were put in place to see to the DSD installation by the end of April 2006.

The additional cost to the contract was due to increased retaining and gabion wall works. Patching works were also changed to ripping the roadway and re-surfacing, due to the extent of damages sustained throughout the project duration.

ANNUAL REPORT 2006

Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Ministry of Housing, Transport, Works and Water / National Works Agency				
NAME OF PROJECT		CDB Flood Damage Rehabilitation Programme - Albert Town to Ulster Spring				
PROJECT DESCRIPTION		Realigning and reshaping of carriageway; de-silting of base course; double surface dressing; asphalt paving; installing culverts, and constructing catchment basins and retaining walls				
PROJECT LOCATION		Albert Town to Ulster Spring, Trelawny				
NAME OF CONTRACTOR		Asphalting Specialist Ltd.				
CONSULTANTS		National Works Agency				
SOURCE OF FUNDING		GOJ/CDB				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2004-08-16	0000-00-00	2004-11-26	2005-01-03	2005-01-05	4 Months	JA\$19,508,600.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2005-05-08	2006-10-26	16 Months	340 Days	JA\$23,781,737.92	JA\$4,273,137.92	JA\$24,389,045.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$4,850,937.92	MATERIAL	LABOUR	100%	JA\$22,894,085.00	YES	YES
	JA\$0.00	JA\$0.00				

PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)

The Government of Jamaica and Caribbean Development Bank (CDB), through the Ministry, invited bids via national advertisement. Four (4) tenders were recorded at the August 16, 2004 public opening. Two (2) tenders were considered non-responsive.

Following a detailed evaluation, Asphalting Specialist Ltd., being the lowest responsive tenderer, was recommended for the award of the contract. Files thus far perused do not indicate that this recommendation was endorsed by the NCC or approved by Cabinet.

POST-CONTRACT: Implementation phase (General overview of progress made; variances - time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)

No work was done on this project between the months of September 2005 and January 2006. The Contractor attributed this non-performance to a lack of financial resources.

After several warning letters were issued to the Contractor, both the Agency and Contractor agreed to assign the contract to General Paving Company Ltd. General Paving Company Ltd. has completed the project inclusive of a number of variations namely: additional drainage, rubble reinforced retaining walls, patching and Asphaltic Concrete.

The sub-Contractor's performance has been satisfactory and the level of supervision by representatives from the National Works Agency has also been satisfactory.

ANNUAL REPORT 2006

Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Ministry of Housing, Transport, Works and Water / National Works Agency				
NAME OF PROJECT		CDB Flood Damage Rehabilitation Programme Rehabilitation of Flood Damaged Roads - Albert Town to Troy				
PROJECT DESCRIPTION		Realign and reshape carriageway; de-silting base course; double surface dressing; asphalt paving; installing culverts, and constructing catchment basins and retaining walls				
PROJECT LOCATION		Albert Town to Troy, Trelawny				
NAME OF CONTRACTOR		Asphalting Specialist Ltd.				
CONSULTANTS		National Works Agency				
SOURCE OF FUNDING		CDB				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2004-08-16	0000-00-00	2004-11-26	2005-01-03	2005-01-05	3 Months	JA\$21,117,328.10
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2005-05-08	2006-10-26	16 Months	340 Days	JA\$22,340,053.90	JA\$1,222,725.80	JA\$0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$0.00	MATERIAL	LABOUR	100%	JA\$25,570,411.00	YES	YES
	JA\$0.00	JA\$0.00				

PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)

The Government of Jamaica and Caribbean Development Bank (CDB), through the Ministry, invited bids via national advertisement. Four (4) tenders were recorded at the August 16, 2005 public opening. Two (2) tenders were considered non-responsive.

Following a detailed evaluation, Asphalting Specialist Ltd., being the lowest responsive tenderer, was recommended for the award of the contract.

There is no indication that this recommendation was endorsed by the NCC or approved by Cabinet.

POST-CONTRACT: Implementation phase (General overview of progress made; variances - time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)

No work was done on this project between the months of September 2005 and January 2006. The Contractor attributed this non-performance to a lack of financial resources.

After several warning letters were issued to the Contractor, both the Agency and Contractor agreed to assign the contract to General Paving Company Ltd. General Paving Company Ltd. has completed the project and has handed over the site.

The sub-Contractor's performance has been satisfactory and the level of supervision by representatives from the National Works Agency has also been satisfactory.

ANNUAL REPORT 2006						
Pre and Post-Contract as at December 2006						
MINISTRY / AGENCY		Ministry of Housing, Transport, Works and Water / National Works Agency				
NAME OF PROJECT		CDB Flood Damage Rehabilitation Programme - Windsor Castle to Lambkin Hill				
PROJECT DESCRIPTION		Site clearance; earthworks; storm water drainage; retaining wall; base construction and road surfacing using asphaltic concrete and double surface dressing				
PROJECT LOCATION		St. Mary				
NAME OF CONTRACTOR		Dwight's Construction Ltd.				
CONSULTANTS		National Works Agency				
SOURCE OF FUNDING		CDB				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2005-02-22	2005-05-05	2005-07-04	2005-08-02	2005-08-02	6 Months	JA\$50,976,921.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2005-02-02	2006-04-07	4 Months	0 Days	JA\$55,410,000.00	JA\$4,433,079.00	JA\$50,976,921.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$0.00	MATERIAL	LABOUR	100%	JA\$48,603,760.00	YES	YES
	JA\$0.00	JA\$0.00				
PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)						
The National Works Agency requested quotations by way of Limited Tender from NCC-registered Contractors. A total of six (6) quotes were received and all proved to be responsive.						
After detailed evaluation, it was recommended that the lowest responsive bidder be awarded the contract. This recommendation was endorsed by the NCC and later approved by Cabinet.						
The procedure adopted by the NWA was fair. The award of the contract was based on merit and in accordance with the GOJ procurement guidelines.						
POST-CONTRACT: Implementation phase (General overview of progress made; variances - time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)						
Work has progressed at a rate slower than anticipated due mainly to the island wide cement shortage. Inclement weather has also contributed to the delayed completion date.						
Contractor and consultants performed satisfactorily throughout the life of the contract. The contract has led to a vast improvement of the roadway in this locale.						

ANNUAL REPORT 2006

Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Ministry of Transport and Works / National Works Agency				
NAME OF PROJECT		Flood Damage Desilting to Rio Cobre River				
PROJECT DESCRIPTION		Desilting works to the river bed				
PROJECT LOCATION		Rio Cobre River, Bog Walk, St. Catherine				
NAME OF CONTRACTOR		Nakash Construction & Equipment Ltd.				
CONSULTANTS		National Works Agency				
SOURCE OF FUNDING		Government of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
0000-00-00	2006-03-08	0000-00-00	2006-01-30	2006-02-05	32 Days	JA\$14,410,604.25
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2006-03-21	2007-04-15	0 Days	0 Days	JA\$16,927,470.05	JA\$2,516,865.80	JA\$16,927,470.05
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$0.00	MATERIAL	LABOUR	100%	JA\$14,145,045.75	YES	YES
	JA\$0.00	JA\$0.00				

PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)

The National Works Agency used the Sole Source option to engage the Contractor's services to carry out emergency works on the sections of the Bog Walk gorge in question. The Contractor was chosen from the NCC-registered list and the process adopted was endorsed by the NCC.

The procedure adopted by the NWA was fair. The award of the contract was based on merit and in accordance with the GOJ procurement guidelines.

POST-CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)

The proposed start date was not recorded on the transmittal form, but in a letter written by NWA's Project Manager dated January 27, 2006. This was perhaps due to the ongoing negotiations between the client and the Contractor.

This necessary work came about as a result of the build-up of debris which caused flooding to this heavily used corridor. The work, while not being highly technical from an engineering perspective, required skilled personnel to supervise the logistics of the dredging process and the efficient usage of the equipment.

Despite the fact that the works were completed after the scheduled completion date, the Contractor did the work in a reasonable time given the logistics of the operations.

ANNUAL REPORT 2006

Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Ministry of Housing, Transport, Works and Water / National Works Agency				
NAME OF PROJECT		Approach Road to Plantain Garden River Bridge				
PROJECT DESCRIPTION		The construction of a new approach road inclusive of a new alignment				
PROJECT LOCATION		St. Thomas				
NAME OF CONTRACTOR		Alcar Construction & Haulage Co. Ltd.				
CONSULTANTS		National Works Agency				
SOURCE OF FUNDING		Government of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2005-01-13	2005-05-12	0000-00-00	2005-05-16	2005-06-24	2 Months	JAS\$14,993,340.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2005-07-21	2006-02-14	22 Days	213 Days	JAS\$23,141,050.00	JAS\$8,147,710.00	JAS\$23,141,050.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JAS\$5,531,950.00	MATERIAL	LABOUR	100%	JAS\$20,232,708.00	YES	YES
	JAS\$0.00	JAS\$0.00				

PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)

Contractors were invited to pre-qualify and tender via national advertisement in December of 2004. The two-envelope system was used and five (5) Contractors responded by the set deadline of December 28, 2004.

Two (2) firms were deemed ineligible for failing to submit the required documentation and one (1) firm did not attain the minimum score to be pre-qualified. The remaining two (2) tenders were opened publicly and later subjected to detailed evaluation.

Alcar Construction & Haulage Company Ltd. was recommended for the award of the contract. This recommendation was endorsed by the NCC

In conducting this process, the NWA erred when they opened bids that should have been returned un-opened due to ineligibility or non-compliance. This infraction was not deemed material since these bids did not feature in the final evaluation and subsequent recommendation.

POST-CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)

The Contractor commenced work in June of 2005 with a schedule for completion in two months. The initial progress of the works was satisfactory. However, the progress was subsequently affected by the passage of Hurricanes Dennis and Emily. A protracted delay in the relocation of utility poles also affected progress.

Progress was also affected by an increase in the scope of work. This increased scope seemed to include items of work that should have been completed under the contract for bridge construction.

The Contractor was granted 22 days, effectively extending the completion date to November 15, 2005. On November 22, 2005, the Contractor advised the NWA that as of November 17, 2005, the works were substantially completed. The Agency, however, granted practical completion on February 14, 2006.

ANNUAL REPORT 2006

Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Ministry of Housing, Transport, Works and Water / National Works Agency				
NAME OF PROJECT		Re-instatement of the Alley Bridge				
PROJECT DESCRIPTION		Construction on intermediate pier; replace pre-stress deck; construction of approach road				
PROJECT LOCATION		Alley, South Clarendon				
NAME OF CONTRACTOR		Tankweld Special Projects				
CONSULTANTS		National Works Agency				
SOURCE OF FUNDING		Government of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
0000-00-00	2006-02-08	0000-00-00	2005-10-17	2005-10-29	83 Days	JA\$25,335,470.27
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2006-02-21	2006-05-17	0 Days	0 Days	JA\$21,700,000.00	JA\$0.00	JA\$33,000,000.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$0.00	MATERIAL	LABOUR	100%	JA\$0.00	YES	YES
	JA\$0.00	JA\$0.00				

PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)

The NWA used the Sole Source method of procuring the services of Tank Weld Special Projects Company for the re-instatement of the Alley Bridge in Clarendon.

The bridge had sustained significant damages during Hurricane Wilma of 2005. Due to the need of the bridge for vehicular and pedestrian flow, it was treated as an emergency procurement by the Ministry.

Bills of Quantities for the project were prepared by the NWA's engineering department. These were then used to negotiate a price with the Contractor in the last quarter of calendar year 2005. From the documents furnished by the NCC and the NWA, the procedure was transparent and in accordance with the GOJ Procurement guidelines.

On February 08, 2006, the NCC endorsed the recommendation for the award of the contract and Cabinet later gave its approval.

POST-CONTRACT: Implementation phase (General overview of progress made; variances - time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)

The contractor for this project completed the vertical and horizontal concrete work for the bridge in spite of the island wide cement shortages.

The approach road linkage of the bridge was compacted to receive the asphaltic concrete surfacing.

One area of concern was the fact that vehicles are currently using the bridge despite the absence of installed guardrails or any form of safety precautions in place.

The management of this contract has been satisfactory as was the quality of the work produced.

ANNUAL REPORT 2006						
Pre and Post-Contract as at December 2006						
MINISTRY / AGENCY		Ministry of Housing, Transport, Works and Water / National Works Agency				
NAME OF PROJECT		Mabey & Johnson Priority Bridge Programme - Cassia Park Bridge				
PROJECT DESCRIPTION		Construction of plate girder two-lane composite bridge and approach roads at Cassia Park Road				
PROJECT LOCATION		St. Andrew				
NAME OF CONTRACTOR		M & M Jamaica Ltd.				
CONSULTANTS		In-House				
SOURCE OF FUNDING		Government of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
0000-00-00	2006-11-15	0000-00-00	0000-00-00	0000-00-00	9 Months	JA\$63,031,514.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
0000-00-00	0000-00-00	0 Days	0 Days	JA\$0.00	JA\$0.00	JA\$0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$0.00	MATERIAL	LABOUR	0%	JA\$52,044,284.00	YES	YES
	JA\$0.00	JA\$0.00				
PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)						
Records indicate that the NWA made a number of attempts to award this contract through competition. These proved unsuccessful and in February 2006, the Agency sought and received permission from the NCC to negotiate with M&M Jamaica Ltd. who had responded to a previous tender call.						
The final contract award recommendation was endorsed by the NCC on November 15, 2006. At the time of writing, Cabinet had not yet granted its approval.						
The award recommendation was based on merit.						
POST-CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)						
The project will be monitored.						

ANNUAL REPORT 2006						
Pre and Post-Contract as at December 2006						
MINISTRY / AGENCY		Ministry of Housing, Transport, Works and Water / National Works Agency				
NAME OF PROJECT		Mabey & Johnson Priority Bridge Programme - Queensborough Bridge				
PROJECT DESCRIPTION		Construction of plate girder, two-lane composite bridge and approach roads				
PROJECT LOCATION		St. Andrew				
NAME OF CONTRACTOR		M & M Jamaica Ltd.				
CONSULTANTS		National Works Agency				
SOURCE OF FUNDING		Government of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
0000-00-00	2006-11-15	0000-00-00	0000-00-00	0000-00-00	9 Months	JA\$57,593,479.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
0000-00-00	0000-00-00	0 Days	0 Days	JA\$0.00	JA\$0.00	JA\$0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$0.00	MATERIAL	LABOUR	0%	JA\$45,525,701.00	YES	YES
	JA\$0.00	JA\$0.00				
PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)						
Records indicate that the NWA made a number of attempts to award this contract through competition. These proved unsuccessful and in February 2006, the Agency sought and received permission from the NCC to negotiate with M&M Jamaica Ltd. who had responded to a previous tender call.						
The final contract award recommendation was endorsed by the NCC on November 15, 2006. At the time of writing, Cabinet had not yet granted its approval.						
The award recommendation was based on merit.						
POST-CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)						
The project will be monitored.						

ANNUAL REPORT 2006

Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Ministry of Housing, Transport, Works and Water / National Works Agency				
NAME OF PROJECT		Comfort Hall Bridge				
PROJECT DESCRIPTION		The excavation to formation level and the building of new road approaches to the existing bridge superstructure				
PROJECT LOCATION		Comfort Hall, Manchester				
NAME OF CONTRACTOR		Seematt Construction Co. Ltd.				
CONSULTANTS		National Works Agency				
SOURCE OF FUNDING		Government of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2005-06-06	2005-08-18	0000-00-00	2005-11-14	2005-11-14	4 Months	JA\$11,480,400.85
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2005-03-14	2006-05-11	3 Weeks	0 Days	JA\$9.46M	JA\$0.00	JA\$0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$0.00	MATERIAL	LABOUR	100%	JA\$13,135,183.31	YES	YES
	JA\$0.00	JA\$0.00				

PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)

The project is being jointly financed by the GOJ and the Mabey & Johnson Priority Bridge Programme (MJPBP).

The National Works Agency issued an invitation to pre-qualify and tender via national advertisements. Nine (9) companies returned pre-qualification and tender documents and seven (7) were deemed responsive.

These bids were subjected to detailed evaluation and it was recommended that the contract be awarded to the lowest responsive bidder, Seematt Construction Co. Ltd. The recommendation was endorsed by the NCC.

The procedure adopted by the NWA was fair. The award of the contract was based on merit and in accordance with the GOJ procurement guidelines.

POST-CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)

On all site visits, both the Contractor and the client were visibly active on site. As it relates to the gabion, asphaltic and sub-base works, these were satisfactorily done.

However, closer to the completing of the contract, communication and some level of professionalism seemed to have deteriorated. Apparently, the client agency had made some miscalculations and, in order to compensate for this they decreased the original scope of works. The Contractor regarded this as an unfair move.

Since then, the Contractor has voiced his grouse with the client's decision. The Contractor deemed it necessary, on principle, not to complete a minute portion of the works allotted to him. In turn, the client sought others to complete the works required. The work is of a satisfactory standard.

ANNUAL REPORT 2006						
Pre and Post-Contract as at December 2006						
MINISTRY / AGENCY		Ministry of Housing, Transport, Works and Water / National Works Agency				
NAME OF PROJECT		Special Flood Damage Critical Retaining Wall Programme - Phase Two				
PROJECT DESCRIPTION		The construction of Rock Rubble Retaining Wall; Drainage Systems and Reinstatement of Asphaltic Concrete Wearing Surfaces				
PROJECT LOCATION		Old Pera-Bowden Pen, Portland and Hordley-Haining				
NAME OF CONTRACTOR		Alcar Construction & Haulage Co. Ltd.				
CONSULTANTS		WSP International Management Consultants Inc.				
SOURCE OF FUNDING		Government of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2006-08-28	2006-10-04	0000-00-00	0000-00-00	0000-00-00	3 Months	JA\$5,179,600.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
0000-00-00	0000-00-00	0 Days	0 Days	JA\$0.00	JA\$0.00	JA\$0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$0.00	MATERIAL	LABOUR	0%	JA\$4,671,850.00	YES	YES
	JA\$0.00	JA\$0.00				
PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)						
The National Works Agency, requested quotations by way of Limited Tender from NCC-registered Contractors. A total of two (2) quotes were received and all were deemed responsive.						
A detailed evaluation was carried out and it was recommended that the lowest responsive bidder be awarded the contract. The NCC endorsed the recommendation.						
The procedure adopted by the NWA was fair. The award of the contract was based on merit and in accordance with the GOJ procurement guidelines.						
POST-CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)						
The project will be monitored.						

ANNUAL REPORT 2006

Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Ministry of Housing, Transport, Works and Water / National Works Agency				
NAME OF PROJECT		Petro Caribe Flood Damage Roads - Oracabesa - Union Hall				
PROJECT DESCRIPTION		Rehabilitation includes scarifying road surface, constructing base and sub-base, asphaltic concrete, and double surface dressing to Oracabesa to Union Hall Roads				
PROJECT LOCATION		St. Mary				
NAME OF CONTRACTOR		Dwight's Construction Ltd.				
CONSULTANTS		National Works Agency				
SOURCE OF FUNDING		Government of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2006-02-02	2006-02-08	2006-02-14	2006-02-27	2006-02-27	120 Days	JA\$28,503,936.24
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2006-05-27	2006-06-23	30 Days	0 Days	JA\$26.50M	JA\$0.00	JA\$0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$0.00	MATERIAL	LABOUR	100%	JA\$29,863,644.48	YES	YES
	JA\$0.00	JA\$0.00				

PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)

The National Works Agency requested quotations by way of Limited Tender, from NCC-registered Contractors, to carry out work. Tenderers were invited by selecting from the NCC-approved list of general road works Contractors, at Grades 1 & 2. A total of seven (7) quotes were received and all proved responsive.

Following detailed evaluation, it was recommended that the lowest responsive bidder be awarded the contract. This recommendation was endorsed by the NCC and was later approved by Cabinet.

The procedure adopted was fair, and the award of the contract was based on merit.

POST-CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)

Typical of all the projects for this reporting period, the island wide cement shortage had a negative effect on the progress. The Contractor also had to contend with temporary diversion of traffic onto this corridor from the North Coast Highway Improvement Project. An extension of time was granted to compensate for the delays and the Contractor was able to achieve completion within this extended time.

The Contractor is to be commended for the efficient manner in which the works were implemented and for the good quality of workmanship attained.

ANNUAL REPORT 2006

Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Ministry of Transport and Works / National Works Agency				
NAME OF PROJECT		Petro Caribe Flood Damage Roads - Mount Pelier - Cambridge, St. James - Phase 1				
PROJECT DESCRIPTION		Construction of base course, concrete drains, surfacing and asphaltic concrete to Mount Pelier - Cambridge				
PROJECT LOCATION		St. James				
NAME OF CONTRACTOR		Surrey Paving & Aggregate Co. Ltd.				
CONSULTANTS		National Works Agency				
SOURCE OF FUNDING		Government of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2006-02-14	2006-02-15	0000-00-00	2006-03-20	2006-03-20	100 Days	JA\$31,521,954.59
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2006-06-21	2006-06-07	0 Days	0 Days	JA\$29,950,000.00	JA\$0.00	JA\$34,591,954.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$3,070,000.00	MATERIAL	LABOUR	100%	JA\$29,324,961.09	YES	YES
	JA\$0.00	JA\$0.00				

PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)

The National Works Agency requested quotations by way of Limited Tender, from NCC-registered Contractors, to carry out the work. Tenderers were invited by selecting from the NCC-approved list of general road works Contractors, at Grades 1 & 2. A total of six (6) quotes were received and all proved responsive.

Following detailed evaluation, it was recommended that the lowest responsive bidder be awarded the contract. This recommendation was endorsed by the NCC and was later approved by Cabinet.

The procedure adopted was fair, and the award of the contract was based on merit.

POST-CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)

The Contractor worked diligently and achieved a commendable level of production. This allowed the Contractor to complete the works within the scheduled completion date.

The works are of good quality, as always. Asphaltic surface is consistently level.

ANNUAL REPORT 2006

Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Ministry of Housing, Transport, Works and Water / National Works Agency				
NAME OF PROJECT		Petro Caribe Flood Damage Roads - Moneague-Grierfield in St. Ann				
PROJECT DESCRIPTION		Construction of base course, side drains, cross drains and double surface dressing to Moneague - Grierfield Roads				
PROJECT LOCATION		Moneague - Grierfield, St. Ann				
NAME OF CONTRACTOR		Dwight's Construction Ltd.				
CONSULTANTS		National Works Agency				
SOURCE OF FUNDING		Government of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2006-02-13	2006-02-15	2006-02-14	2006-05-15	2006-05-15	120 Days	JA\$14,893,793.90
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2006-08-09	2006-08-09	8 Weeks	0 Days	JA\$14.426 M	JA\$0.00	JA\$15,939,990.70
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$1.1 M	MATERIAL	LABOUR	100%	JA\$14,241,866.67	YES	YES
	JA\$0.00	JA\$0.00				

PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)

The National Works Agency requested quotations by way of Limited Tender, from NCC-registered Contractors, to carry out work. Tenderers were invited by selecting from the NCC-approved list of general road works Contractors, at Grades 1 & 2. A total of three (3) quotes were received and all proved responsive.

Following detailed evaluation, it was recommended that the lowest responsive bidder be awarded the contract. This recommendation was endorsed by the NCC.

The procedure adopted was fair, and the award of the contract was based on merit.

POST-CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)

The Contractor reportedly got possession of the site in mid-May 2006 and started working immediately. Work progressed steadily but the Contractor lost ground due to inclement weather and an increase scope of work.

The Contractor achieved completion within the extended implementation period. The quality of work was consistently good. This was due to the fact that the Contractor had a competent site supervisor overseeing the work throughout the life of the contract.

ANNUAL REPORT 2006

Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Ministry of Housing, Transport, Works and Water / National Works Agency				
NAME OF PROJECT		IDB Hurricane Ivan Repair Programme - Pisgah - Ginger Hill				
PROJECT DESCRIPTION		Construction of retaining wall (Gabion Basket) and road repair				
PROJECT LOCATION		St. Elizabeth				
NAME OF CONTRACTOR		T.K.B. Construction Co. Ltd.				
CONSULTANTS		National Works Agency, WSP International Management Consultants Inc.				
SOURCE OF FUNDING		Government of Jamaica and Inter-American Development Bank				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2005-01-05	0000-00-00	2005-02-28	2005-03-08	2005-03-08	4 Months	JA\$23,651,400.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2005-06-08	0000-00-00	0 Days	8 Months	JA\$0.00	JA\$0.00	JA\$0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$0.00	MATERIAL	LABOUR	15%	JA\$0.00	YES	YES
	JA\$0.00	JA\$0.00				

PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)

The National Works Agency invited bids via national advertisement starting on December 21, 2004. Two (2) tenders were recorded at the scheduled public opening on January 5, 2005. Both were responsive and thus subjected to detailed evaluation.

TKB Construction Co. Ltd., the lowest responsive tenderer, was recommended for the award.

This recommendation was endorsed by the NCC and later approved by Cabinet. The procedure adopted was fair, and the award of the contract was based on merit.

POST-CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)

The roadway that links Ginger Hill to Pisgah was separated by a massive land slide caused by Hurricane Ivan. This created a serious challenge to the National Works Agency's engineers.

Work on this project was delayed for several months due to special challenges. The Contractor had to excavate several feet below the road level to find suitable base material, as the soil composition was mainly clay. Challenges were also experienced maneuvering the Contractor's heavy equipment in the difficult terrain to continue excavation. Eventually a temporary access road had to be created. Unfortunately, once this hurdle was crossed, heavy rainfall caused another landslide, causing the Contractor to start over the process.

The Agency and Consultants coordinated well to create ways to stabilize the area and after months of collaboration, a suitable design solution was formulated.

The Contractor, to date, has completed much of the excavation work. The overall management of the project, as well as the level of communication, has been satisfactory, to date.

ANNUAL REPORT 2006

Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Ministry of Housing, Transport, Works and Water / National Works Agency				
NAME OF PROJECT		IDB Hurricane Ivan Repair Programme - Mocho - Arcadia, Flamstead Gardens, Vaughnsfield				
PROJECT DESCRIPTION		Construction of Retaining Walls				
PROJECT LOCATION		St. James				
NAME OF CONTRACTOR		Sanjon Asphaltting Co. Ltd.				
CONSULTANTS		National Works Agency, WSP International Management Consultants Inc.				
SOURCE OF FUNDING		Inter-American Development Bank (IDB)				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2005-01-05	0000-00-00	2005-02-28	2005-03-08	2005-03-08	2 Months	JA\$4,189,500.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2005-05-08	2006-01-30	8 Months	180 Days	JA\$5,355,740.00	JA\$1,166,240.00	JA\$0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$1,043,993.00	MATERIAL	LABOUR	100%	JA\$4,422,750.00	YES	YES
	JA\$0.00	JA\$0.00				

PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)

The National Works Agency invited bids via national advertisement starting on December 21, 2004. Two (2) tenders were recorded at the scheduled public opening on January 5, 2005. Both were responsive and thus subjected to detailed evaluation.

Sanjon Construction Co. Ltd., the lowest responsive tenderer, was recommended for the award.

This recommendation was endorsed by the NCC.

The procedure adopted was fair, and the award of the contract was based on merit.

POST-CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)

Work on this project is completed. Due to constant movement of the damaged section of roadway at Sweet Water, the agency had to modify the design to prevent future movement. The associated variation resulted in some delays on the project. Inclement weather (Hurricanes Emily and Wilma), also delayed progress. Additionally, the Contractor ceased working for long periods because of the late payment of claims by the Agency.

The Contractor was also tardy in executing the contract, thereby contributing to the delays. Several attempts to contact the Contractor during the contract period failed.

The quality of work is satisfactory.

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Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Ministry of Housing, Transport, Works and Water / Airports Authority of Jamaica				
NAME OF PROJECT		Car Park, Roads & Drainage Rehabilitation to Norman Manley Intl Airport (NMIA)				
PROJECT DESCRIPTION		Grading and application of stabilized marl and asphaltic concrete surface; construct paved drains; fencing; culverts; curbs; electrical works and lighting to car park at NMIA				
PROJECT LOCATION		NMIA, Palisadoes				
NAME OF CONTRACTOR		Pavement & Structures Ltd.				
CONSULTANTS		Peter Jervis & Associates, Grace Ashley				
SOURCE OF FUNDING		Government of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2005-12-29	2006-03-08	2006-06-08	2006-06-08	2006-08-16	10 Months	JA\$105,293,695.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2007-06-16	0000-00-00	0 Days	0 Days	JA\$40,749,456.30	JA\$0.00	JA\$0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$17,000,000.00	MATERIAL	LABOUR	80%	JA\$123,196,774.42	YES	YES
	JA\$0.00	JA\$0.00				

PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)

The Invitation to Tender was nationally advertised on October 21 through to October 26, 2005 & November 16 through to November 18, 2005, as well as on the AAJ website.

Six (6) Tenders were submitted of which four (4) were considered responsive. A detailed evaluation was carried out and it was recommended that the contract for the sum of \$105,293,695.00 be awarded to Pavement and Structure Limited, the lowest responsive bidder.

The recommendation was endorsed by the NCC and was later approved by Cabinet.

The procedure was fair and the award was based on merit.

POST-CONTRACT: Implementation phase (General overview of progress made; variances - time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)

The contract was signed and the Contractor given possession of the site on the day of signing. However, work did not commence until two months thereafter.

The Contractor is reported to have worked diligently and, despite the initial delays caused by late possession of sections of the site, as well as difficulties associated with implementing a project during normal operations at the NMIA, progress to date suggests that the Contractor could complete the project ahead of schedule.

The quality of workmanship, however, is reportedly poor in some areas. For example, the surface of the dual carriageway is not level and makes for a bumpy ride.

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Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Ministry of Housing, Transport, Works and Water / Airports Authority of Jamaica				
NAME OF PROJECT		NMIA Airport Terminal Expansion Project - Main Contract				
PROJECT DESCRIPTION		Construction of a two-storey building, upper level passenger pier including air condition, electrical and mechanical equipment etc.				
PROJECT LOCATION		Norman Manley International Airport				
NAME OF CONTRACTOR		Kier Construction Limited				
CONSULTANTS		Sypher: Mueller Int'l Inc. / Llewelyn Davies Ltd.				
SOURCE OF FUNDING		EIB				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2005-05-24	2005-12-14	2006-03-02	2006-04-07	2006-04-07	18 Months	JA\$3,077,742,013.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2007-07-05	0000-00-00	0 Days	0 Days	JA\$1,357,008,306.00	JA\$0.00	JA\$0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$0.00	MATERIAL	LABOUR	47%	JA\$3,210,692,425.91	YES	YES
	JA\$0.00	JA\$0.00				

PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)

A Selective Tender process was published via national advertisement from March to May 2005. Following the scheduled May 24, 2005 public opening, all tenders were rejected because the tender sums were approximately JA\$1.10 - \$2.40 Billion above the comparable estimate of JA\$3.20B.

In June 2005, the NCC supported the recommendation to enter into negotiation with the lowest responsive bidder from the aborted tender. Subsequent negotiations resulted in a recommendation for the award of the contract to Kier Construction Limited. This recommendation was endorsed by the NCC on December 14, 2005. Cabinet latter approved the award.

The process used was fair, transparent and the contract was awarded on merit.

POST-CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)

Construction is on schedule with work being undertaken simultaneously on several aspects of the project.

The site is well organized and the project professionally administered. Based on documents perused and observation at site meetings attended, coordination among the Agency, Consultants and Contractor seems to be very good. The level of production attests to this observation.

Quality control mechanisms employed by the Contractor appear to be working, based on the quality of workmanship observed on site visits.

ANNUAL REPORT 2006

Pre and Post-Contract as at December 2006

MINISTRY / AGENCY		Ministry of Housing, Transport, Works and Water / Port Authority of Jamaica (PAJ)				
NAME OF PROJECT		Portland Cottage Lighthouse				
PROJECT DESCRIPTION		The replacement of damaged structural members on the existing 28 metres high tower inclusive of repairing of some members, sandblasting and painting				
PROJECT LOCATION		Clarendon				
NAME OF CONTRACTOR		Tankweld Construction Co. Ltd. /Port Authority of Jamaica				
CONSULTANTS		In-House				
SOURCE OF FUNDING		Government of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2005-10-11	2006-04-12	0000-00-00	0000-00-00	0000-00-00	16 Weeks	JA\$6,371,245.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
0000-00-00	0000-00-00	0 Days	0 Days	JA\$0.00	JA\$0.00	JA\$0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$0.00	MATERIAL	LABOUR	0%	JA\$5,810,000.00	YES	YES
	JA\$0.00	JA\$0.00				
PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)						
An invitation to tender was extended via national advertisement on September 24 and September 28, 2005. A total of three (3) bids were recorded at the scheduled public opening on October 11, 2005. All proved responsive and were subjected to detailed evaluation.						
The resultant award recommendation favoured Tank Weld Construction Co. Ltd., the lowest responsive bidder.						
The recommendation was endorsed by the NCC.						
The PAJ has subsequently decided to implement the contract In-House. This decision was made because the recommended Contractor, Tankweld Construction, had performed poorly on a recent PAJ project. The Agency’s efforts will be monitored.						
POST-CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)						
Monitoring will continue.						

ANNUAL REPORT 2006						
Pre and Post-Contract as at December 2006						
MINISTRY / AGENCY		Ministry of Housing, Transport, Works and Water / Port Authority of Jamaica				
NAME OF PROJECT		MBFP Construction of Berthing Dolphin				
PROJECT DESCRIPTION		Construction of Berthing Dolphin sized approximately 24m x 12m, including driving of client-supplied sheet piles; supply and installation of whalers, tie rods, anchor blocks, capping beams, including pre-cast concrete piles; excavation; filling and paving				
PROJECT LOCATION		Montego Bay Freeport				
NAME OF CONTRACTOR		Tankweld Construction Co. Ltd.				
CONSULTANTS		Hue Lyew Chin				
SOURCE OF FUNDING		Government of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2005-09-09	2005-12-14	2006-02-20	2006-03-15	2006-03-15	12 Weeks	JA\$26,876,855.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2006-06-15	0000-00-00	1 Months	120 Days	JA\$26,876,855.00	JA\$0.00	JA\$28,171,714.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATE	TCC SUBMISSION	NCC CERTIFICATE
JA\$1,099,019.00	MATERIAL	LABOUR	95%	JA\$27,658,810.00	YES	YES
	JA\$195,840.00	JA\$0.00				
PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.)						
This project was previously tendered but was aborted because the In-house engineers discovered errors in their tender document which could not be adequately addressed in order to continue the process.						
The PAJ subsequently sought and received permission from the NCC to re-tender using the Limited Tender option. The two (2) tenderers from the aborted tender were invited to re-submit tenders based on a revised tender document.						
Copies of the revised tender document were issued on August 25, 2005 to Tankweld Construction Ltd. and Nakash Construction & Equipment Ltd. and were returned on September 9, 2005. Both tenders were deemed to be responsive and after evaluation, Tankweld Construction Ltd. was recommended for the award.						
This recommendation was endorsed by the NCC and was later approved by Cabinet. The process adopted was fair and the award was based on merit.						
POST-CONTRACT: Implementation phase (General overview of progress made; variances - time and cost; Management - planning, coordination, communication, site supervision; Performance - Contractor, client and consultants.)						
The Contractor has consistently failed to maintain a level of production conducive to a timely completion. He has complained of equipment problems and has only been successful in gaining an 8-day extension of time. This extension is far below the number of days by which the project has been delayed.						
The PAJ has indicated that the Contractor will be charged liquidated damages. They have also indicated a reluctance to engage his employment on other contracts for which the Contractor has tendered (e.g. Portland Cottage Lighthouse).						

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APPENDIX III

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2006 NCC ENDORSMENTS OF CONTRACT AWARD RECOMMENDATIONS

# OF PROJ.	PROCUREMENT ENTITY/AGENCY	NCC ENDRSMT DATE	CONTRACT DESCRIPTION	FUND	CONTRACTOR	TYPE SERV.	Procmt Method	CONTRACT VALUE (\$)	COMMENTS
MINISTRY OF AGRICULTURE									
1	Agricultural Support Services Project	18.01.06	Supply, install and commission into service Irrigation System at Springfield Growers Association with all pipes, fittings, valves, pump, and electrical works – Morant Bay, St. Thomas	IDB	Jamaica Drip Irrigation Ltd.	Works	ST	5,837,354.28	Status was not determined at the time of preparing this report.
MINISTRY OF AGRICULTURE AND LANDS									
1	Agricultural Support Services Project	19.04.06	Renovation includes insulation roofing, painting and electrical works to the abattoir at the Bodles Research Station - Old Harbour, St Catherine	IDB	Howard Construction Co. Ltd.	Works	LT	9,467,558.23	Status was not determined at the time of preparing this report.
2	National Irrigation Commission	19.04.06	Procurement of an Hydraulic Excavator G5040 for Maintenance works on drains in the Black River Upper & Lower Morass – Hounslow, St Elizabeth	GOJ NIC sales	Power & Tractors Ltd.	Goods	SS	US\$173,864.24	Status was not determined at the time of preparing this report.

Procurement Method Key: LT = Limited Tender OT = Open Tender ST = Selective Tender SS = Sole Source

2006 NCC ENDORSMENTS OF CONTRACT AWARD RECOMMENDATIONS

# OF PROJ.	PROCUREMENT ENTITY/AGENCY	NCC ENDRSMT DATE	CONTRACT DESCRIPTION	FUND	CONTRACTOR	TYPE SERV.	Procmt Method	CONTRACT VALUE (\$)	COMMENTS
MINISTRY OF AGRICULTURE AND LANDS									
3	Agricultural Support Services Project	12.07.06	Supplying of four (4) Tractors, agricultural equipment for the Agricultural Support Services Projects	IDB Loan	Hood-Daniel Well Co. Ltd.	Goods	ST	7,471,001.38	Status was not determined at the time of preparing this report.
4	Sugar Industry Authority	13.09.06	Assembly steel components and erection of modular bridge on existing abutments include construction of approach road and protection at Appleton, St Elizabeth	GOJ SLA	Sean D Construction	Works	ST	5,850,200.00	Status was not determined at the time of preparing this report.
5	Sugar Company of Jamaica	20.09.06	To remove and recast shells for 35 sugar mill rollers for Frome 12, St Thomas 9, Monymusk 5, Trelawny 6 and Bernard Lodge 3	GOJ SCJ	Technozucar	Works	ST	US\$235,311.94	Status was not determined at the time of preparing this report.
6	Ministry of Agriculture & Lands- Agricultural Support Services Project	15.11.06	Supply, install and Commissioning of Irrigation System for Bright River Cooperative at Brighton in St Elizabeth	IDB Loan	Jamaica Drip Irrigation Ltd.	Works	ST	4,989,877.26	Status was not determined at the time of preparing this report.

Procurement Method Key: LT = Limited Tender

OT = Open Tender

ST = Selective Tender

SS = Sole Source

2006 NCC ENDORSMENTS OF CONTRACT AWARD RECOMMENDATIONS

# OF PROJ.	PROCUREMENT ENTITY/AGENCY	NCC ENDRSMT DATE	CONTRACT DESCRIPTION	FUND	CONTRACTOR	TYPE SERV.	Procmt Method	CONTRACT VALUE	COMMENTS
MINISTRY OF COMMERCE AND TECHNOLOGY									
1	Petrojam Ltd. (MCST)	11.01.06	Front End Engineering Design for process units & revamp existing facilities for Petrojam refinery services through Toronto, Canada	Bank Loan	SNC-LAVALIN	Services	OT	US\$4,674,650.00	Status was not determined at the time of preparing this report.
2	Ministry of Commerce Science & Technology/ Bureau of Standards	15.03.06	Consultant services for conducting and facilitating ISO 9000 or 14000 training and implementation of programmes for current needs of target industries	GOI IDB	VICTORIA GROUP	Services	OT	US\$229,600.00	Status was not determined at the time of preparing this report.

Procurement Method Key: LT = Limited Tender

OT = Open Tender

ST = Selective Tender

SS = Sole Source

CONTRACTOR-GENERAL

2006 NCC ENDORSEMENTS OF CONTRACT AWARD RECOMMENDATIONS

# OF PROJ.	PROCUREMENT ENTITY/AGENCY	NCC ENDRSMT DATE	CONTRACT DESCRIPTION	FUND	CONTRACTOR	TYPE SERV.	Procmt Method	CONTRACT VALUE	COMMENTS
MINISTRY OF INDUSTRY, COMMERCE, SCIENCE & TECHNOLOGY (WITH ENERGY)									
1	Spectrum Management Authority	14.06.06	Supply and ship Land Rover Defender 110 vehicle to California, USA for retro fitting and ultimately shipped to Kingston	GOJ SMA budget	Foley Specialist Vehicles	Goods	ST	7,320,212.00	Status was not determined at the time of preparing this report.
2	Ministry of Industry, Commerce Science Technology & Energy	16.08.06	Storage Area Network (SAN) Solution Lot 6 MCST 2006/0020 at Fiscal Services Limited, 235B Old Hope Road, Kingston 6	IDB	Illuminat Jamaica Ltd.	Goods	LT	US\$424,56.80	Status was not determined at the time of preparing this report.
3	E-Learning Jamaica Co. Ltd.	16.08.06	Procurement of Computer Equipment, Network and related supplies	GOJ UAF	Dell World Trade Corporation	Goods	OT	US\$14,556,938.17	Status was not determined at the time of preparing this report.
4	E-Learning Jamaica Co. Ltd.	16.08.06	Procurement of Computer Audio Visual Equipment, Network and related Supplies	GOJ UAF	Illuminat Jamaica Ltd.	Goods	OT	US\$2,347,773.83	Status was not determined at the time of preparing this report.
5	E-Learning Jamaica Co. Ltd.	16.08.06	Procurement of Computer Equipment, Network and related Supplies & Services	GOJ UAF	Dell World Trade Corporation	Goods	OT	US\$11,299,680.60	Status was not determined at the time of preparing this report.
6	E-Learning Jamaica Co. Ltd.	16.08.06	Procurement of Schools Furniture supplies	GOJ UAF	E.H.C Industries Ltd.	Goods	ST	49,022,907.29	Status was not determined at the time of preparing this report.

Procurement Method Key: LT = Limited Tender

OT = Open Tender

ST = Selective Tender

SS = Sole Source

2006 NCC ENDORSEMENTS OF CONTRACT AWARD RECOMMENDATIONS

# OF PROJ.	PROCUREMENT ENTITY/AGENCY	NCC ENDRSMT DATE	CONTRACT DESCRIPTION	FUND	CONTRACTOR	TYPE SERV.	Procmt Method	CONTRACT VALUE	COMMENTS
7	National Works Agency (MICSTE)	16.08.06	To provide services to Petrojam - three (3) vessels which are mainly involved in Round the Island movements in Jamaica	GOJ Petro- jam	Royale Ocean Shipping	Services	ST	US\$434,000.00	Status was not determined at the time of preparing this report.
8	Petroleum Corporation of Jamaica/NGC of Trinidad & Tobago	11.10.06	Consultants to provide legal advisory services in relation to terms, conditions of finance, security, construction and delivery in connection with the project. (See important comments.)	PCJ & NGC TT	Latham & Walkins	Services	LT	US\$935,000.00	This contract will also have additions for taxes and expenses based probably on reimbursements documents
9	Factories Corporation of Jamaica	25.10.06	Island wide insurance coverage for FCJ properties, pecuniary, liabilities and motor risks. Head Office at 1 King Street	None stated	Marathon Insurance Brokers	Services	ST	53,683,387.00	Status was not determined at the time of preparing this report.
10	Petrojam Ltd.	29.11.06	Construction of new roof to loading rack inclusive of structural members at the refinery plant, 96 Marcus Garvey Drive	GOJ Petro- jam	Bentham Construction Co. Ltd.	Works	ST	9,253,435.20	Status was not determined at the time of preparing this report.
11	Factories Corporation of Jamaica Ltd.	13.12.06	Supply & installation of pump and accessories for potable water distribution Nago Head Information & Communication Technology - St Catherine	GOJ FCJ	Appliance Traders Ltd.	Works	SS	1,640,428.25	Status was not determined at the time of preparing this report.
12	Factories Corporation of Jamaica Ltd.	13.12.06	Design & supervision of the potable water distribution Nago Head Information & Communication Technology - St Catherine	GOJ FCJ	Omni Services Ltd.	Services	SS	143,332.28	Status was not determined at the time of preparing this report.

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MINISTRY OF EDUCATION YOUTH & CULTURE									
1	Ministry of Education, Youth & Culture	11.01.06	Institutional Strengthening component of Primary Education Support Project in upgrading electrical infrastructure to facilitate network capability for Education Management Information System. (EMIS)	IDB Loan	J Michael McIntyre	Services	OT	4,590,000.00	Status was not determined at the time of preparing this report.
2	Ministry of Education, Youth & Culture	11.01.06	Printing & Distribution of Primary Text Books to approximately eight hundred school island wide	GOJ MEYC	Eniath's Printing Services Ltd.	Goods	ST	64,500,000.00	The Contract commenced March 31, 2006. Completion date September 27, 2006. Extension was granted to October 27, 2006.
3	Ministry of Education, Youth & Culture	25.01.06	Two-storey classrooms construction with admin office, sanitary facilities and open space at basement level at the York Castle High School in Browns Town, St. Ann	GOJ	Alfasure Structures and Roofing Ltd.	Works	ST	25,000,000.00	Status was not determined at the time of preparing this report.
4	Ministry of Education, Youth & Culture / Critically Needed program	08.02.06	Construction of six-classroom block with sanitary facilities at Dundee Primary School in Westmoreland	GOJ	Alfasure Structures & Roofing Ltd.	Works	ST	33,500,000.00	Status was not determined at the time of preparing this report.

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5	Ministry of Education, Youth & Culture	15.02.06	Expansion to Yallahs Basic school and St Thomas Resource Centre St. Thomas	GOJ CDB Loan	Alfrasure Structures & Roofing Ltd.	Works	OT	42,637,293.00	Status was not determined at the time of preparing this report.
6	University of Technology	15.02.06	Supply Cisco Gigabyte Ethernet Network and Equipment	GOJ UTech	IBM World trade Corporation	Goods	ST	17,347,787.31	Status was not determined at the time of preparing this report.
7	Ministry of Education, Youth & Culture	08.03.06	Expansion to advance Basic School Carty Hill, Clarendon	Chase Grant	Another Star Is Born	Works	ST	9,974,880.00	Status was not determined at the time of preparing this report.
8	Ministry of Education, Youth & Culture	08.03.06	Procure and deliver 400 computers for the Ministry's office, Kingston	GOJ	MC Systems	Goods	OT	US\$390,000.00	Status was not determined at the time of preparing this report.
9	Ministry of Education, Youth & Culture	08.03.06	Construct two-storey concrete structure for 865 metre square for Primary School complex at Guys Hill in St. Catherine	IDB Loan	W G Walters construction Ltd.	Works	OT	51,196,073.80	Status was not determined at the time of preparing this report.
10	Ministry of Education, Youth & Culture	08.03.06	Modification and addition to Bloomfield Basic School at Swift River in Portland	Chase Grant	Bell Rock Construction Co. Ltd.	Works	ST	8,981,000.00	Status was not determined at the time of preparing this report.
11	Ministry of Education, Youth & Culture	08.03.06	Procure and deliver Science Equipment & Supplies for upgrading High Schools island wide	GOJ	Industrial & Technical Supplies	Goods	OT	20,908,723.75	Status was not determined at the time of preparing this report.

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12	Ministry of Education, Youth & Culture	29.03.06	Consultant services for civil and structural engineering work on the proposed construction of building at Mile Gully High School, Manchester	GOJ ETP	Ade B Consultants Ltd.	Works	ST	5,492,475.00	Status was not determined at the time of preparing this report.
13	Ministry of Education, Youth & Culture	29.03.06	Consultant services for Quantity Surveying works for the Riversdale High School proposed building in St Catherine	GOJ ETP	Burrowes & Wallace	Works	ST	6,456,147.12	Status was not determined at the time of preparing this report.
14	Ministry of Education, Youth & Culture	29.03.06	Consultants services for civil and structural engineering work on the proposed construction of building at Riversdale High School, St Catherine	GOJ ETP	Beckford & Dixon	Works	ST	5,380,122.60	Status was not determined at the time of preparing this report.
15	Ministry of Education, Youth & Culture	29.03.06	Consultants services for civil and structural engineering work on the proposed construction of building at Maud McLeod High School, Westmoreland & Bellefield Primary, Manchester	GOJ ETP	Warren Weston	Works	ST	4,321,813.05	Status was not determined at the time of preparing this report.
16	Ministry of Education, Youth & Culture	29.03.06	Consultants services for Electrical engineering on the proposed schools Bellefield Primary and Mile Gully High in Manchester and Riversdale High in St Catherine	GOJ ETP	Limco Engineering Ltd.	Works	ST	14,721,640.65	Status was not determined at the time of preparing this report.
17	Ministry of Education, Youth & Culture	29.03.06	Consultants service for Quantity Surveying works for the Bellefield Primary in Manchester	GOJ ETP	Michael Robinson	Works	ST	4,618,851.66	Status was not determined at the time of preparing this report.

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18	Ministry of Education, Youth & Culture	29.03.06	Consultant services for Architectural, Engineering, & QS on the proposed building of the Fellowship Primary & Junior High School in Portland	GOJ ETP	Albert S Edwards & Partnership	Works	ST	13,236,169.50	Status was not determined at the time of preparing this report.
19	Ministry of Education, Youth & Culture	29.03.06	Consultant services for Architectural, Engineering, & QS on the proposed building of the Fair Prospect Primary School in Portland	GOJ ETP	Rivi Gardner & Associates	Works	ST	15,039,648.00	Status was not determined at the time of preparing this report.
20	Ministry of Education, Youth & Culture	29.03.06	Consultant services for Architectural, Engineering, & QS on the proposed building of the Discovery Bay High School in St. Ann	GOJ ETP	Michael Lake & Associates	Works	ST	30,175,240.50	Status was not determined at the time of preparing this report.
21	Ministry of Education, Youth & Culture	29.03.06	Consultant services for Architectural, Engineering, & QS on the proposed building of the Bluefield All Age School in Westmoreland and the Springfield Primary school in St. James	GOJ ETP	Davidson & Hanna Partnership	Works	ST	34,124,260.50	Status was not determined at the time of preparing this report.
22	Ministry of Education, Youth & Culture	29.03.06	Consultants service for Architectural, Engineering, & QS on the proposed building of the Runaway Bay and Exchange All Age Schools in St. Ann	GOJ ETP	CAD In Action	Works	ST	14,492,486.25	Status was not determined at the time of preparing this report.

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23	Ministry of Education, Youth & Culture	29.03.06	Consultant services for Architectural, Engineering, & QS on the proposed building of the Mandeville and Mile Gully High Schools in Manchester and the Steer Town High school in St. Ann	GOJ ETP	APEX Consultants Ltd.	Works	ST	63,666,823.50	Status was not determined at the time of preparing this report.
24	Ministry of Education, Youth & Culture	29.03.06	Consultants service for Architectural, Engineering, & QS on the proposed building of the Bamboo High school in St. Ann and the Lewisville High School in St Elizabeth	GOJ ETP	Harold Morrison & Robert Woodstock Associates	Works	ST	46,270,278.00	Status was not determined at the time of preparing this report.
MINISTRY OF EDUCATION & YOUTH									
1	University of Technology	19.04.06	Manufacturing of uniforms for the female Administrative and Technical staff at the college (see comment)	GOJ UTech	Fabric Consultants Ltd.	Goods	ST	—	This contract for US\$73,166.65 not awarded see # 32 dated 11.10.2006
2	Ministry of Education & Youth	10.05.06	Critically Needed Secondary School Places to Construct a two-storey 5- classroom block with boys & girls sanitary facilities, stairways, corridor and external works at Kelliss High School, Clarendon	GOJ	Alfrasure Structures & Roofing Ltd.	Works	ST	21,000,000.00	Status was not determined at the time of preparing this report.

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3	University of Technology	10.05.06	Expansion of the Computing and engineering centres to facilitate expansion to existing single storey structure steel framed building at UTECH	GOJ UTech	Jatin Construction & Associates Ltd.	Works	ST	76,776,856.22	Status was not determined at the time of preparing this report.
4	HEART TRUST/NTA	10.05.06	VARIATION ORDER Development of Beauty Care Facilities at 10 Hope Rd. Kingston 10. See endorsement # 7 dated 06.04.05.	GOJ HEART	Prime Development Ltd.	Works	ST	35,971,113.00	Status was not determined at the time of preparing this report.
5	Ministry of Education & Youth	28.06.06	Supply 15,000 bags of long grain rice; 4,000 bags of cornmeal; 2500 cases of corn beef; 2500 cases of tinned mackerel and 240 drums of butter oil for School Feeding Programme	GOJ	T Geddes Grant (Dist.) Ltd.	Goods	OT	41,502,400.00	Status was not determined at the time of preparing this report.
6	Ministry of Education & Youth	28.06.06	Supply 5000 bags of counter flour and 3450 pails of vegetable oil - School Feeding Programme	GOJ	Grace Kennedy & Co.	Goods	OT	11,711,250.00	Status was not determined at the time of preparing this report.
7	University of Technology	28.06.06	Supply of brand name computers and work stations for UTech, Papine, Kingston 6	GOJ UTech	Illuminat (Jamaica) Ltd.	Goods	ST	13,569,749.00	Status was not determined at the time of preparing this report.

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8	University of Technology	28.06.06	Renovate 40-foot container including reinforced concrete, doors and windows to accommodate private contracted security staff at UTech, Papine, Kingston 6	GOJ UTech	Eagle Construction Ltd.	Works	ST	4,077,672.00	Status was not determined at the time of preparing this report.
9	Ministry of Education & Youth	05.07.06	Procurement and distribution of textbooks for All Age and High Schools island wide under the National Text Books Rental Scheme 2006	GOJ Book Rental a/c	Carlong Publishers Ltd.	Goods	ST	159,712,270.65	The contract commenced August 24, 2006. Completion date of January 21, 2007 was met.
10	Ministry of Education & Youth	05.07.06	Procurement and distribution of textbooks for All Age and High Schools island wide under the National Text Books Rental Scheme 2006	GOJ book rental a/c	Sangsters Bookstore Ltd.	Goods	ST	81,977,927.17	The Contract commenced August 24, 2006. Completion date of January 21, 2007 was met.
11	Ministry of Education & Youth	05.07.06	Procurement and distribution of textbooks for All Age and High Schools island wide under the National Text Books Rental Scheme 2006	GOJ book rental a/c	Kingston Bookshop Ltd.	Goods	ST	278,616,256.12	The contract commenced August 24, 2006 and was expected to be completed January 24, 2007. Contract 99.8% complete.
12	Ministry of Education & Youth	05.07.06	Procurement and distribution of textbooks for All Age and High Schools island wide under the National Text Books Rental Scheme 2006	GOJ book rental a/c	Book Wizard Ltd.	Goods	ST	55,515,819.97	The Contract commenced August 24, 2006 and was expected to be completed January 21, 2007. The Contract is complete.

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13	University of Technology	05.07.06	Conduct feasibility studies to establish technology park for excellence in Therapeutic, Horticulture, Informatics and Plant Science	GOJ grant	The Competitiveness Company	Services	ST	9,200,000.00	Status was not determined at the time of preparing this report.
14	HEART TRUST/NTA Ministry of Education & Youth	26-07-06	Servicing of all the Canon Photocopy Machines at all of the HEART Trust locations	GOJ HT	Business Management Ltd.	Services	SS	6,673,271.63	Status was not determined at the time of preparing this report.
15	Ministry of Education & Youth	26.07.06	Procure school furniture, other furniture and supplies and Office equipment and supplies for Kingston and St. Andrew	GOJ MEY	J & J Dabdoub Ltd.	Goods	ST	14,250,000.00	Status was not determined at the time of preparing this report.
16	Ministry of Education & Youth	26.07.06	Procure school furniture, other furniture and supplies and Office equipment and supplies for Kingston and St. Andrew	GOJ MEY	Rayton Electric & Commercial Equipment Ltd.	Goods	ST	30,774,803.51	Status was not determined at the time of preparing this report.
17	Ministry of Education & Youth	26.07.06	Procure school furniture, other furniture and supplies and Office equipment and supplies for Kingston and St. Andrew	GOJ	Barnett Metal and Fabrication Ltd.	Goods	ST	24,475,000.00	Status was not determined at the time of preparing this report.
18	Ministry of Education & Youth	26.07.06	Procure school furniture, other furniture and supplies and Office equipment and supplies for Kingston and St. Andrew	GOJ MEY	J & J Dabdoub Ltd.	Goods	ST	7,655,000.00	Status was not determined at the time of preparing this report.

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19	Ministry of Education & Youth	26.07.06	Procurement and delivery of Science equipment and supplies to High School island wide	GOJ MEY	Industrial and Technical Supplies Ltd.	Goods	OT	47,887,776.17	Status was not determined at the time of preparing this report.
20	Ministry of Education & Youth	26.07.06	Construct second floor extension to existing two-storey classroom block at Maud McLeod High school Westmoreland	GOJ	Donaldson Engineering Ltd.	Works	ST	27,105,221.02	Status was not determined at the time of preparing this report.
21	Ministry of Education & Youth	26.07.06	Rehabilitation and expansion of DRB Grant Practicing School at Catherine Hall, St. James	CDB Loan	K S A Engineering Consultants Ltd.	Works	OT	28,667,563.36	Status was not determined at the time of preparing this report.
22	Jamaica Library Service	26.07.06	Procurement and delivery of computers to JLS at Tom Redcam Drive, Kingston 5	GOJ JLS	Fujitsu Transaction Solutions Ltd.	Goods	ST	US\$180,186.00	Status was not determined at the time of preparing this report.
23	Ministry of Education & Youth	02.08.06	For the Critically Needed Secondary School Places programme; construction of a three (3) classrooms block to Tarrant High School at Molyne's Road, Kingston 10	GOJ	ASB Construction	Works	ST	7,247,526.92	Status was not determined at the time of preparing this report.
24	HEART TRUST/NTA	02.08.06	Supplying four (4) double cab diesel pickup trucks for the HEART Trust at 6b Oxford Road, Kingston 5	GOJ HEART	Kingston Industrial Garage Ltd.	Goods	OT	6,190,384.26	Status was not determined at the time of preparing this report.

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25	Ministry of Education & Youth	23.08.06	Procurement packaging & distribution of 104,000 copies of Grade 4 and integrated workbooks for primary schools island wide	GOJ MSU	Mid-Island Educators	Goods	SS	53,820,000.00	The Contract commenced September 14, 2006 and was expected to be completed on February 11, 2007. The contract is completed.
26	Ministry of Education & Youth	23.08.06	Procurement packaging & distribution of 429,000. Copies of Grade1 & 2 integrated workbooks grade 4 social studies and science textbooks for primary schools island wide	GOJ MSU	Carlong Publisher Caribbean Ltd.	Goods	SS	185,376,000.00	The Contract commenced September 14, 2006 and was expected to be completed on February 11, 2007. The contract is completed.
27	Ministry of Education & Youth	23.08.06	Repairs to building and waterproofing of existing concrete roof slab at Garvey Maceo High School, Vernalfield, Clarendon	GOJ ETT	XYZ Construction	Works	ST	6,670,570.00	Status was not determined at the time of preparing this report.
28	Ministry of Education & Youth	23.08.06	Under Critical Programme Construction of sanitary block at Davis Primary Old Harbour, St Catherine.	GOJ ETT	Barrs Construction	Works	ST	4,100,306.50	Status was not determined at the time of preparing this report.
29	Ministry of Education & Youth	23.08.06	School Rehabilitation programme construction of sanitary block at Berwick All Age located at Riversdale in St Catherine	GOJ ETT	South's Woodcraft & Construction	Works	ST	4,680,257.10	Status was not determined at the time of preparing this report.
30	Ministry of Education & Youth	30.08.06	To assess 2500 early childhood institutions in 14 parishes to determine state of readiness for registration under the Early Childhood Act	CDB	Koci Research and Data Mining Services	Services	OT	9,123,000.00	Status was not determined at the time of preparing this report.

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31	Edna Manley College of the Visual and Performing Arts	06.09.06	Provision of private security services for the EMCVPA premises for two (2) years commencing September 1 2006 at 1 Arthur Wint Drive, Kingston 5	GOJ/ AIA	Ranger Security Services Ltd.	Services	ST	15,831,270.00	Status was not determined at the time of preparing this report.
32	Ministry of Education & Youth	06.09.06	Provision for the administration of the \$500 million revolving professional Development loan funds for teachers island wide	GOJ	Capital & Credit Merchant Bank	Services	OT	8,728,000.00	Status was not determined at the time of preparing this report.
33	Jamaica Library Service	06.09.06	Construction works for the extension and refurbishing of St. James Parish Library in Montego Bay	GOJ JLS	Ronham & Associates	Works	ST	4,164,862.00	Status was not determined at the time of preparing this report.
34	University of Technology Ministry of Education & Youth	06.09.06	Fabrication and installation of storm shutters to campus Calvin McKain Library, the School of Computers, Faculty of Education & Liberal Studies – UTech, Papine	GOJ UTech	Islandwoods & Development Ltd.	Works	ST	22,260,939.00	Status was not determined at the time of preparing this report.
35	Nutrition Products Ltd.	04.10.06	Procurement of Ice Builder and condenser for milk cooling process at NPL Marcus Garvey Drive	GOJ	K D Machinery Ltd.	Goods	LT	7,910,559.43	Status was not determined at the time of preparing this report.
36	University of the West Indies (Mona)	04.10.06	Procurement of one (1) computerized lettering and stamping machine for the UWI Main Library bindery	Chase Grant	J A Fleshner Corporation	Goods	SS	US\$47,800.00	Status was not determined at the time of preparing this report.

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37	Ministry of Education & Youth	11.10.06	National Consultation on Legal and Regulatory Framework to sensitized stakeholders governing Early Childhood Sector	CDB Loan	Janet Brown	Services	OT	4,792,500.00	Status was not determined at the time of preparing this report.
38	Ministry of Education & Youth	11.10.06	Provide technical assistance to implement and maintain a communication programme focusing on activities associated with the Transformation of the Education sector	GOJ ETP	Prism Communications Limited	Services	OT	26,300,000.00	Status was not determined at the time of preparing this report.
39	University of Technology Ministry of Education & Youth	11.10.06	Manufacture of uniform for the female Administrative and Technical staff at the college. (See important comments.)	GOJ UTech	Caromax Enterprises Ltd.	Goods	ST	4,939,535.00	This contract recorded and was endorsed 19. 04. 2006 by the NCC for the sum of US\$ 73166.65 to Fabric Consultants Ltd. The agency now reports that the Contractor insists on conditions for acceptance probably on the basis that the validity period had expired 21.6.2006. The agency UTECH now recommends the NEXT lowest bidder. The previous <u>contract sum</u> was deleted.
40	Ministry of Education & Youth	18.10.06	PESP component Education Management information System EMIS provision procurement of 150 laptop computers	IDB Loan	Fujitsu Transaction Solutions Ltd.	Goods	OT	US\$202,223.25	Status was not determined at the time of preparing this report.

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41	HEART TRUST/NTA Enterprise Based Training	08.11.06	Provision of training and Assessment Services at National Training Agency office, 203 Windward Road	GOJ HEART Trust	Infoserv Institute of Technology	Services	ST	11,725,300.00	Status was not determined at the time of preparing this report.
42	Ministry of Education & Youth / Education Transportation Team	08.11.06	Waterproofing of roof slab, resheet the roofs, remove and replace windows and electrical repairs to Penwood High School at Rhoden Crescent.	GOJ ETT	KSA Engineering Consultants	Works	ST	18,019,580.34	Status was not determined at the time of preparing this report.
43	Ministry of Education & Youth / Education Transportation Team	08.11.06	Proposed construction of 3 substructure for four (4) classrooms prototype building at Jose Mari Technical High School Twickenham Park, St Catherine	GOJ ETT	S Green Associates	Works	ST	6,245,135.00	Status was not determined at the time of preparing this report.
44	Ministry of Education & Youth.	08.11.06	Procurement of 2 No thirty (30) seater buses for Caenwood Centre in Kingston and B.B Coke High school in St. Elizabeth for transportation of schoolers 10-11 grades.	GOJ HEART Trust	Fidelity Motors Ltd.	Goods	LT	6,578,000.00	Status was not determined at the time of preparing this report.
45	Ministry of Education & Youth / Education Transportation Team	08.11.06	Proposed construction of single- storey lavatory block at Sligoville in St Catherine	GOJ ETT	Affordable Engineering & Building Construction	Works	OT	5,019,793.20	Status was not determined at the time of preparing this report.

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46	Ministry of Education & Youth / Education Transportation Team	08.11.06	Proposed construction of lavatory block and general repairs to Gayle All-Age school in St. Mary	GOJ ETT	Wamex Construction Services	Works	OT	5,438,641.00	Status was not determined at the time of preparing this report.
47	Ministry of Education & Youth.	08.11.06	Implementation of Net work infrastructure for voice and data communication at Central Ministry and regional office to support Education Management Information System EMIS and Assist in the area of electrical works upgrade etc. - a two (2) year contract period	IDB Loan	Gladstone Michael Fisher	Services	SS	US\$156,000.00	Status was not determined at the time of preparing this report.
48	National Centre for Youth Development (MOEY&C)	15.11.06	Planning Management and Production of the PM National Youth award for excellence ceremony and Jamaica Youth in Concert at Emancipation Park	GOJ NCYD	Ricardo Chin Production Services	Services	OT	8,157,817.40	Status was not determined at the time of preparing this report.
49	Ministry of Education & Youth.	22.11.06	Procurement of 250 desktop computers for HEART/NTA Resource Centre at Gordon Town Road, Kingston 6	GOJ HEART	Dell World Trade Corporation	Goods	ST	US\$185,497.50	Status was not determined at the time of preparing this report.
50	Ministry of Education & Youth.	22.11.06	Procurement of Commodities for School Feeding Programme - 5000 bags dried skimmed milk powder and 240 drums butter oil.	GOJ	BETA MILK CO LTD.	Goods	ST	34,492,000.00	Status was not determined at the time of preparing this report.

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# OF PROJ.	PROCUREMENT ENTITY/AGENCY	NCC ENDRSMT DATE	CONTRACT DESCRIPTION	FUND	CONTRACTOR	TYPE SERV.	Procmt Method	CONTRACT VALUE	COMMENTS
51	Ministry of Education & Youth	22.11.06	Procurement of Commodities for School Feeding Programme - 4300 pails vegetable oil	GOJ	Seprod Ltd.	Goods	ST	6,106,000.00	Status was not determined at the time of preparing this report.
52	Ministry of Education & Youth	22.11.06	Procurement of Commodities for School Feeding Programme - 2700 cases corn beef	GOJ	Seprod Ltd.	Goods	ST	4,320,000.00	Status was not determined at the time of preparing this report.
53	Ministry of Education & Youth	22.11.06	Procurement of Commodities for School Feeding Programme - 4000 bags cornmeal	GOJ	Seprod Ltd.	Goods	ST	3,560,000.00	Status was not determined at the time of preparing this report.
54	Ministry of Education & Youth	22.11.06	Procurement of Commodities for School Feeding Programme - 4000 bags counter flour	GOJ	Grace Kennedy & Co	Goods	ST	5,680,000.00	Status was not determined at the time of preparing this report.
55	Ministry of Education & Youth	22.11.06	Procurement of Commodities for School Feeding Programme - 2500 cases tinned jack mackerel	GOJ	T Geddes Grant (Dist) Ltd.	Goods	ST	3,100,000.00	Status was not determined at the time of preparing this report.
56	Ministry of Education & Youth	22.11.06	Procurement of Commodities for School Feeding Programme - 15000 bags long grain rice	GOJ	T Geddes Grant (Dist) Ltd.	Goods	ST	21,375,000.00	Status was not determined at the time of preparing this report.
57	Ministry of Education & Youth	20.12.06	Consultant to develop strategic plan, accompany implement and financing for ICT in education in schools and training colleges	GOJ MEY	Instituto de Informatica Educativa (IIE)	Services	ST	US\$164,250.00	Status was not determined at the time of preparing this report.
58	Nutrition Products Ltd.	20.12.06	To provide private security services for Kingston plant of Nutrition Products Ltd.	GOJ	Atlas Protection Ltd.	Services	ST	5,472,000.00	Status was not determined at the time of preparing this report.

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59	Ministry of Education & Youth	20.12.06	Construction of a sanitary block at Norwich Primary school in Portland	GOJ MEY	South's Woodcraft & Construction	Works	ST	4,502,663.40	Status was not determined at the time of preparing this report.
MINISTRY OF FOREIGN AFFAIRS & FOREIGN TRADE									
1	Ministry of Foreign Affairs & Foreign Trade	20.12.06	Procurement of twenty (20) BMW motorcars for protocol fleet of vehicles for office at Dominica Drive - Euro 638,592.20. (Equivalent JA\$56,566,497.00)	GOJ deferred	Stewarts Auto Sales Ltd.	Goods	SS	56,566,497.00	Status was not determined at the time of preparing this report.
MINISTRY OF FINANCE & PLANNING									
1	Jamaica Social Investment Fund	11.01.06	Construction of a four-classroom block at Bethabara Primary & High School in Manchester	CDB/ BNTF Grant	SWC Woodwork & Construction Ltd.	Works	ST	6,403,414.74	Status was not determined at the time of preparing this report.
2	Jamaica Social Investment Fund	11.01.06	Construction of a modular two-classroom building include facilities at Plowden Basic School in Manchester	IBRD Loan	SWC Woodwork & Construction Ltd.	Works	ST	7,308,559.00	Status was not determined at the time of preparing this report.

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3	Jamaica Social Investment Fund	11.01.06	Upgrading & rehabilitation of 2.3 km of roadway from Boogsie Shop in the community of Axe & Adze Feeder road in Hanover	GOJ	Contraxx Enterprises Ltd.	Works	ST	13,735,150.00	Status was not determined at the time of preparing this report.
4	Jamaica Social Investment Fund	11.01.06	Upgrading & rehabilitation of 2.5 km of roadway include bases, drainage, curb and channel at Beeston Spring to Left Hall feeder road in Westmoreland	GOJ	Garan-Tee Construction Co Ltd.	Works	ST	14,408,250.00	Status was not determined at the time of preparing this report.
5	Jamaica Social Investment Fund	11.01.06	Upgrading & rehabilitation of 1.15km of roadway include bases, drainage, curb and channel at Glasgow Road in St. Elizabeth	GOJ	Garan-Tee Construction Co Ltd.	Works	ST	7,003,100.00	Status was not determined at the time of preparing this report.
6	Bank of Jamaica	11.01.06	Supply & install 2 High Speed Banknote sorting machines and peripheral equipment at the cash centre BOJ Nethersole Place	GOJ BOJ	Gieseckie and Devrient America Inc	Goods	ST	US\$3,946,500.00	Status was not determined at the time of preparing this report.
7	Student Loan Bureau	18.01.06	Architectural services for construction of an office building to house the operations of the Student Loan Bureau at 41 Old Hope Road, St. Andrew	GOJ SLB	Rivi Gardner & Associates Ltd.	Services	OT	16,000,000.00	Status was not determined at the time of preparing this report.
8	TASD (Ministry of Finance & Planning)	25.01.06	Procurement of Network Equipment for voice communication system for MoBay Revenue Service Centre	GOJ	Fujitsu Transaction Solutions Ltd.	Goods	ST	US\$81,122.00	Status was not determined at the time of preparing this report.

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9	Bank of Jamaica	01.02.06	Consultancy for Payment Systems Reform for a period of two years in the Bank at Nethersole Place, Kingston	GOJ BOJ	BSA Ltd.	Services	OT	US\$491,690.00	Status was not determined at the time of preparing this report.
10	Jamaica Social Investment Fund	08.02.06	Repairs to roof, gutters, replace wood work, electrical, demolition works construct new classrooms and sanitary block at Robins Hall All-Age School, Manchester	GOJ IBRD/NCD P Loan	Howard Construction Co. Ltd.	Works	ST	9,965,593.00	Status was not determined at the time of preparing this report.
11	Jamaica Social Investment Fund	08.02.06	Repairs to roof, gutters, replace woodwork, electrical, construct water tank erect perimeter fencing at Barbary Hall Basic School, St. Elizabeth.	GOJ IBRD/NCD P Loan	Howard Construction Co. Ltd.	Works	ST	4,697,225.00	Status was not determined at the time of preparing this report.
12	Jamaica Social Investment Fund	08.02.06	Construction of modular 3 classrooms block with sanitary & kitchen facilities at Carisbrook Basic School, St. Elizabeth	GOJ	Garan-Tee Construction Co. Ltd.	Works	ST	12,895,750.00	Status was not determined at the time of preparing this report.
13	Jamaica Social Investment Fund	08.02.06	Repairs to roof, gutters, replace woodwork, electrical at Bromley Primary- Rose Bank All Age- Steer Town All-Age in St. Ann and St. Mary.	GOJ IBRD/NCD P Loan	Alfasure Structures & Roofing Ltd.	Works	ST	4,238,138.00	Status was not determined at the time of preparing this report.

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14	Jamaica Social Investment Fund	08.02.06	Repairs to roof, gutters, replace wood work, electrical at Spanish Town - Rock River- Time & Patience - St Patrick's Primary Schools & Wanstead All-Age, St. Catherine & Clarendon	GOJ IBRD/NCD P Loan	Alfrasure Structures & Roofing Ltd.	Works	ST	6,667,209.94	Status was not determined at the time of preparing this report.
15	Jamaica Social Investment Fund	08.02.06	Rehabilitation of 1586 metres of roadway for resurfacing build curb and channel at Treadlight Road in Clarendon	GOJ Loan	Build-Rite Construction Co. Ltd.	Works	ST	8,876,640.00	Status was not determined at the time of preparing this report.
16	Jamaica Social Investment Fund	08.02.06	Construction of modular 2 classrooms, new sanitary block, sick bay and kitchen facilities at Morningside Basic & Primary school in St. Elizabeth	GOJ	KSA Engineering Consultants Ltd.	Works	ST	10,790,902.50	Status was not determined at the time of preparing this report.
17	Jamaica Social Investment Fund	08.02.06	Construction of modular 3 classrooms, sanitary, sick bay and kitchen facilities at Kiddies Corner/ Coley Mountain Basic schools in Manchester	GOJ	KSA Engineering Consultants Ltd.	Works	ST	8,858,953.19	Status was not determined at the time of preparing this report.
18	Jamaica Social Investment Fund	08.02.06	Construction of modular 2 classrooms, new sanitary block, sick bay and kitchen facilities at Inglewood Basic school in Manchester	GOJ	KSA Engineering Consultants Ltd.	Works	ST	8,338,545.94	Status was not determined at the time of preparing this report.

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19	Jamaica Social Investment Fund	08.02.06	Construction of modular 4- classroom, new sanitary block, sickbay and kitchen facilities at Care Bear Basic School in St Andrew.	GOJ Loan	KSA Engineering Works	Works	ST	10,267,198.37	Status was not determined at the time of preparing this report.
20	Jamaica Social Investment Fund	08.02.06	Construction of 4 additional classrooms and refurbish existing building at Mt. Peto Primary school in Hanover	GOJ	Building Innovation Co Ltd.	Works	ST	11,996,805.17	Status was not determined at the time of preparing this report.
21	Jamaica Social Investment Fund	08.02.06	Organizational Strengthening Training for 6 Benevolent Societies/ Community managing water supply project	EU	Bridgette Barrett / Research Agency Development & Repositioning	Services	OT	5,993,475.80	Status was not determined at the time of preparing this report.
22	Planning Institute of Jamaica	15.02.06	T21 Model for Comprehensive Development for Planning Institute of Jamaica 10-16 Grenada Ways, Kingston 5.	GOJ	Millennium Institute	Services	SS	US\$285,000.00	Status was not determined at the time of preparing this report.
23	TASD (Ministry of Finance & Planning)	22.02.06	Supply and Install Private Branch Exchange System PBX for voice communication at Jamaica Customs New Port East.	GOJ	Cable & Wireless Jamaica Ltd.	Services	ST	US\$148,556.62	Status was not determined at the time of preparing this report.
24	Fiscal Services Ltd.	22.02.06	Supply computer system and checkpoint Firewall Software. Implement new Firewall system at 235b Old Hope Road	GOJ	Fujitsu Transaction Solutions Ltd.	Services	SS	US\$57,274.00	Status was not determined at the time of preparing this report.

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25	Jamaica Social Investment Fund	08.03.06	Rehab to 3.00 km of Accompong road include formation, curb and channel, cross drains, retaining rubble wall and resurfacing, etc. - St. Elizabeth	GOJ	Garan-Tee Construction Co Ltd.	Works	ST	15,006,900.00	Status was not determined at the time of preparing this report.
26	Jamaica Social Investment Fund	08.03.06	Rehab to 3.50 km of Askenish Feeder road includes drains, retaining structures and resurfacing, etc. - Hanover	GOJ	Contraxx Enterprises Ltd.	Works	ST	19,415,270.00	Status was not determined at the time of preparing this report.
27	Jamaica Social Investment Fund	08.03.06	Rehab of existing building construct fence and retaining wall and new sanitary block at Alps Primary and Infant School in Trelawny	GOJ	D Bisasor & Associates Ltd.	Works	ST	6,796,345.00	Status was not determined at the time of preparing this report.
28	Jamaica Social Investment Fund	08.03.06	Re roof and fix gutters to the classroom block put in doors and windows if frame and construct kitchen and sanitary block at Paul Island Primary school in Westmoreland	WB NCDP Loan	Howard Construction Co. Ltd.	Works	ST	10,367,206.50	Status was not determined at the time of preparing this report.
29	Jamaica Social Investment Fund	08.03.06	Repair and waterproof roof replace doors, windows and construct sanitary block a pit and septic tank at Strawberry Primary and Junior High School in Westmoreland	WB NCDP Loan	D. R. Foote Construction Ltd.	Works	ST	8,165,990.00	Status was not determined at the time of preparing this report.

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30	Jamaica Social Investment Fund	08.03.06	Construction of single -storey reinforced structure to house a training centre and secretariat at Council of Voluntary Services in Kingston	EU Grant	Jatin Construction & Associates Ltd.	Works	ST	12,849,542.80	Status was not determined at the time of preparing this report.
31	Jamaica Social Investment Fund	08.03.06	Construction of 6-classroom block, bathroom, principal office, kitchen and play area at The first Missionary Basic School in Kingston	WB NCDP Loan	B & H Structures Co. Ltd.	Works	ST	11,723,205.95	Status was not determined at the time of preparing this report.
32	TASD (Ministry of Finance & Planning)	15.03.06	Supply and Install Private Branch Exchange System PBX for voice communication at May Pen Revenue Service Centre	GOJ	Fujitsu Transaction Solutions Ltd.	Services	LT	US\$ 73,950.00	Status was not determined at the time of preparing this report.
33	Jamaica Social Investment Fund	29.03.06	Construction of type 2 Health Centre at Steer Town, St Ann	GOJ Loan	S. C. Cox & Brother Ltd.	Works	ST	13,513,103.80	Status was not determined at the time of preparing this report.
34	Jamaica Social Investment Fund	29.03.06	Construction of a 3 modular classroom building with Kitchen and sanitary facilities at the Tyall Early Childhood Institution, St. Elizabeth	WB NCDP Loan	Lascar Fencing & Construction Ltd.	Works	ST	8,480,465.76	Status was not determined at the time of preparing this report.
35	Jamaica Social Investment Fund	29.03.06	Construction of rubble stone masonry, scarpify, surface dressing asphaltic concrete, curbs and channel to the Brainerd/ Sue River Road in St. Mary	GOJ Loan	Contraxx Enterprises Ltd.	Works	ST	8,537,410.00	Status was not determined at the time of preparing this report.

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36	Jamaica Social Investment Fund	29.03.06	Construction of Basic school buildings with 2 classrooms and principal office with sanitary and kitchen facilities at The Maiden Hall Basic school in St Mary	GOJ Loan	D. Bisasor & Associates Ltd.	Works	ST	8,719,860.95	Status was not determined at the time of preparing this report.
37	Jamaica Social Investment Fund	29.03.06	Construction of 3 modular classroom building with sanitary and kitchen facilities at the Middlesex Corner Primary school in St Elizabeth	WB NCDP Loan	D. Bisasor & Associates Ltd.	Works	ST	9,527,102.00	Status was not determined at the time of preparing this report.
38	Jamaica Social Investment Fund	12.04.06	Consultancy Services for Caribbean Catastrophe Risk Insurance Initiative - Risk Financing Strategy of the Facility	PHDR grant Japan Gov.	CGM/GeoSY/KAC Consortium	Services	OT	US\$495,429.00	Status was not determined at the time of preparing this report.
39	Jamaica Social Investment Fund	12.04.06	Consultancy Services for Caribbean Catastrophe Risk Insurance Initiative - Risk Modelling and Insurance Contract Design	PHDR grant Japan Gov.	EQECAT Inc.	Services	ST	US\$391,900.00	Status was not determined at the time of preparing this report.
40	TASD (Ministry of Finance & Planning)	26.04.06	Procurement and the installation of passenger elevator system at the TaxPayers Audit and Assessment Dept 111, East St. Kingston.	GOJ	Comfortair Engineering Ltd.	Works	ST	8,408,729.00	Status was not determined at the time of preparing this report.

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41	TASD (Ministry of Finance & Planning)	03.05.06	Procurement of Network Equipment Voice Communication System Development at the Jamaica Customs Dept., New Port East Myers Wharf, Kingston	GOJ	Syncon Technologies Ltd.	Services	ST	US\$91,531.43	Status was not determined at the time of preparing this report.
42	TASD (Ministry of Finance & Planning)	03.05.06	Construction of Car Park and External facilities for the Jamaica Customs Dept., New Port East Myers Wharf, Kingston	GOJ	Jatin Construction & Associates Ltd.	Works	ST	22,986,720.18	Status was not determined at the time of preparing this report.
43	Jamaica Social Investment Fund	03.05.06	Construction of new classroom block, sanitary facilities to demolish an alteration on existing Community Centre, Fletchers Land Community, Kingston	IDB Loan	D. Bisasor & Associates Ltd.	Works	ST	10,805,774.00	Status was not determined at the time of preparing this report.
44	Jamaica Social Investment Fund	03.05.06	Construction of new sanitary facilities with septic tank and absorption pit at Sharon Basic School - Hurricane Ivan repairs, Manchester	WB Loan	D. Bisasor & Associates Ltd.	Works	ST	4,816,119.00	Status was not determined at the time of preparing this report.
45	Bank of Jamaica	10.05.06	Remove existing louvres, fabricate and install new louvres at BOJ, Nethersole Place, Kingston.	GOJ BOJ	Ashtrom Building Systems Ltd.	Works	SS	15,865,000.00	Status was not determined at the time of preparing this report.
46	Bank of Jamaica	10.05.06	Procurement of fleet of Motor Vehicles for replacing depreciated fleet for BOJ, Nethersole Place, Kingston	GOJ BOJ	Toyota Jamaica Ltd.	Goods	ST	7,153,000.00	Status was not determined at the time of preparing this report.

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47	Jamaica Social Investment Fund	10.05.06	Rehabilitation of White Sand Road for approximately 1.12 km of filling, resurfacing, reconstructing, drainage and retaining wall in St. Ann	GOJ Loan	Seenatt Construction Co. Ltd.	Works	ST	11,016,420.00	Status was not determined at the time of preparing this report.
48	TASD (Ministry of Finance & Planning)	21.06.06	Supply and installation of Private Branch Exchange PBX System at Spanish Town Revenue Service Centre, St. Catherine	GOJ	Cable & Wireless (Jamaica) Ltd.	Services	ST	US\$72,872.21	Status was not determined at the time of preparing this report.
49	Jamaica Social Investment Fund	21.06.06	Apply double surface dressing, scarifying and asphaltic concrete to Upgrade Hagley Gap to Minto Road, St. Thomas	GOJ Loan	Contraxx Enterprises Ltd.	Works	ST	6,550,700.00	Status was not determined at the time of preparing this report.
50	Jamaica Social Investment Fund	21.06.06	Construction of a modular two- classroom and sanitary facilities at Juno Pen Basic School, St. Mary	GOJ Loan	SWC Woodwork& Construction Ltd.	Works	ST	7,432,750.00	Status was not determined at the time of preparing this report.
51	Jamaica Social Investment Fund	21.06.06	Construction of a modular two- classroom and sanitary facilities and Kitchen at Epsom Basic School, St. Mary	GOJ Loan	SWC Woodwork& Construction Ltd.	Works	ST	7,591,117.50	Status was not determined at the time of preparing this report.

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52	Jamaica Social Investment Fund	21.06.06	Construction of new 4-classroom Basic School includes kitchen, sick bay, Principal's office, Teachers' rest room, store room, sanitary facilities, courtyard for play area, and multi-purpose room for gazebo for general assembly at Islington Early Childhood Institution, St. Mary	GOJ	Garan-Tee Construction Co. Ltd.	Works	ST	32,451,685.00	Status was not determined at the time of preparing this report.
53	Jamaica Social Investment Fund	21.06.06	Replacement of roof cladding demolition of toilet shed, construction of sanitary block, include septic tank, absorption pit, construct water tank and replace existing doors and windows at Littiz All-Age School, St. Elizabeth	WB Loan	Lascar Fencing & Construction Ltd.	Works	ST	9,601,680.59	Status was not determined at the time of preparing this report.
54	Ministry of Finance & Planning	21.06.06	Contract for merger of the Development Bank of Jamaica and the National Investment Bank of Jamaica, Oxford Road, Kingston 5	GOJ DBK & NIBJ	Price Waterhouse Coopers	Services	SS	10,000,000.00	Status was not determined at the time of preparing this report.
55	TASD (Ministry of Finance & Planning)	21.06.06	Supply and installation of Private Branch Exchange (PBX) System at Montego Bay Revenue Service Centre, St. James	GOJ	Cable & Wireless (Jamaica) Ltd.	Goods	ST	US\$105,316.82	Status was not determined at the time of preparing this report.

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56	Bank of Jamaica	28.06.06	Remove demountable partitions and installation of new dry wall partition for new configuration on the third floor of the Bank's building, Nethersole Place.	GOJ BOJ	Picon Construction Co. Ltd.	Works	ST	4,450,000.00	Status was not determined at the time of preparing this report.
57	Jamaica Social Investment Fund	12.07.06	Rehabilitation works include formation scarifying put in curbs and channels, rip-rap drains, retaining rubble wall, double dress surfacing and asphaltic concrete on the Spring Ground to George North Roads in Manchester	OTEC	Contraxx Enterprises Ltd.	Works	ST	8,709,966.00	Status was not determined at the time of preparing this report.
58	National Export-Import Bank of Jamaica Ltd. (EX IM Bank)	19.07.06	Procurement, delivery and installation of network servers at the Bank's building, 48 Duke St., Kingston	GOJ EX-IM Bank	Business Management Ltd.	Goods	LT	US\$ 67,036.37	Status was not determined at the time of preparing this report.
59	Fiscal Services Ltd	26.07.06	Waterproofing of roof include stripping existing defective mastic and apply polyurethane foam of a density 2.8 pounds 1/2' thickness to 21,566 sq. ft. at the Old Hope Road building.	GOJ	Seal Sprayed Solutions Ltd.	Works	ST	7,572,348.00	Status was not determined at the time of preparing this report.
60	National Export-Import Bank of Jamaica (EX-IM Bank)	02.08.06	Group Health insurance coverage and services commenced August 1, 2006, for a period of 2 years (Insurer Life of Jamaica)	GOJ EX-IM Bank	Allied Insurance Brokers (LOI)	Services	ST	3,993,933.00	Status was not determined at the time of preparing this report.

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61	National Export-Import Bank of Jamaica (EX- IM Bank)	02.08.06	Group Life insurance & Ad & D coverage and services commenced August 1, 2006 for a period of 2 years (Insurer Guardian life)	GOJ EX-IM Bank	Allied Insurance Brokers (Medecus / Guardian Life)	Services	ST	569,628.00	Status was not determined at the time of preparing this report.
62	Jamaica Social Investment Fund	23.08.06	Procure servers, desktop computer, laptops, printers and switches for JSIF office	IBRD Loan	Fujitsu Transaction Solutions Ltd.	Goods	ST	4,558,814.00	Status was not determined at the time of preparing this report.
63	Jamaica Social Investment Fund	23.08.06	Rehabilitation of 2 km road include scarification, formation, curbs and channels, rip rap cross drain, retaining rubble wall and masonry also double surface dressing and asphaltic concrete at Kilnamock in Westmoreland	GOJ OTEC	Contraxx Enterprises Ltd.	Works	ST	14,959,634.00	Status was not determined at the time of preparing this report.
64	Jamaica Social Investment Fund	23.08.06	Rehabilitation of 1.6km road include scarification, formation, curbs and channels, rip rap cross drain, retaining rubble wall and masonry also double surface dressing and asphaltic concrete at Trenal to Maggoty in St. Elizabeth	GOJ OTEC	Eastern St Thomas Construction Co.	Works	ST	9,631,570.00	Status was not determined at the time of preparing this report.
65	Jamaica Social Investment Fund	23.08.06	Rehabilitation of 1.5km road include scarification, formation, curbs and channels, rip rap cross drain, retaining rubble wall and masonry also double surface dressing and asphaltic concrete at Jarrett Lane in St. Andrew	GOJ OTEC	Alcar Construction & Haulage Co. Ltd.	Works	ST	5,462,300.00	Status was not determined at the time of preparing this report.

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66	Culture, Health, Arts, Science, Education (CHASE)	06.09.06	Expansion to the Sanguinetti Basic school located in Clarendon	Chase	Sealand Electrical Sales & Services	Works	ST	6,909,615.00	Status was not determined at the time of preparing this report.
67	Culture, Health, Arts, Science, Education (CHASE)	04.10.06	Proposed modification and addition to St. Agnes Basic School in Buff Bay Portland	Chase Grant	Bellrock Construction Co. Ltd.	Works	ST	11,236,717.00	Status was not determined at the time of preparing this report.
68	Planning Institute of Jamaica	11.10.06	Professional services for the preparation of a comprehensive Project Document for Change Management Process and Public Campaign Transformation.	GOJ	Focal Point Consulting Ltd.	Services	OT	6,092,100.00	Status was not determined at the time of preparing this report.
69	Jamaica Social Investment Fund	11.10.06	Consultancy services for Inner-City Basic Services Project: Mediation, Conflict Resolution and Management for twelve communities in St. James, Clarendon, St. Catherine, Kingston & St. Andrew	IBRD Loan	Dispute Resolution Foundation	Services	OT	12,978,437.44	Status was not determined at the time of preparing this report.
70	Culture, Health, Arts, Science, Education (CHASE)	18.10.06	Expansion works to Montego Bay Infant School, St. James	Chase Grant	Ricam Construction	Works	ST	10,453,630.70	Status was not determined at the time of preparing this report.
71	Statistical Institute of Jamaica	18.10.06	Application Development and Implementation and software acquisition at the STATIN Office, 7 Ceceio Ave, Kingston	GOJ	IBM World Trade Corporation	Services	OT	58,300,000.00	Status was not determined at the time of preparing this report.

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72	Jamaica Social Investment Fund	18.10.06	Construction of new classroom block include sanitary and kitchen facilities at Sunbury Basic School, Clarendon	OTEC Loan	Sealand Electrical Sales & Services	Works	ST	8,532,560.00	Status was not determined at the time of preparing this report.
73	Jamaica Social Investment Fund	18.10.06	Rehabilitation of 2.60km of roadways include formation of base, construct drains, curbs and channel and surfacing Jackson District, St. Mary	OTEC Loan	Contraxx Enterprises Ltd.	Works	ST	23,582,017.00	Status was not determined at the time of preparing this report.
74	Jamaica Social Investment Fund	18.10.06	Construction of 4 new class room block include sanitary and kitchen facilities at Mount Salus Basic school in St. Andrew	OTEC Loan	W. A. Reid Construction	Works	ST	12,420,572.00	Status was not determined at the time of preparing this report.
75	Jamaica Social Investment Fund	08.11.06	Demolition of section of the existing classrooms and toilet sheds and replace ceiling, windows and doors Construct two (2) new classrooms and toilet blocks at Patrick Town Primary School, St. Elizabeth	WB Loan	SWC Woodwork & Construction Ltd.	Works	ST	12,662,334.90	Status was not determined at the time of preparing this report.
76	Jamaica Social Investment Fund	08.11.06	Construct new classroom block sanitary facilities and demolish and alteration works to existing Community Centre to Dunrobin Multi-Purpose Building, St. Andrew	IDB Loan	Lewin's Hardware Ltd.	Works	ST	8,557,986.98	Status was not determined at the time of preparing this report.
77	Jamaica Social Investment Fund	08.11.06	Consultancy services for Inner-City Basic Services Project: Public Education Social Marketing and Public Relations assignment	IBRD Loan	A-Z Information (Jamaica) Ltd.	Services	OT	7,483,000.00	Status was not determined at the time of preparing this report.

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78	Financial Services Commission	13.12.06	Consultancy services to implement computer application for regulatory management and executive information systems	CDB Loan	Price Waterhouse Coopers	Services	OT	US\$560,00.00	Status was not determined at the time of preparing this report.
79	Ministry of Finance & Planning	13.12.06	Retail contract for the supply of petroleum products to Ministries, departments, institutions and other public bodies	GOJ	Cool Petroleum Ltd.	Goods	ST	993,027,900.00	Status was not determined at the time of preparing this report.
80	Financial Services Commission	20.12.06	To extend the 4th floor to create a meeting room and a kitchen at FSC on 39-43 Barbados Ave.	GOJ FSC	21st Century Building Services Ltd.	Works	ST	7,109,848.00	Status was not determined at the time of preparing this report.

MINISTRY OF FINANCE & PLANNING

1	Ministry of Health Radiology Department	18.01.06	Procurement of 438 Radiographic Cassettes of different sizes for Radiology Departments of Government Hospitals	GOJ NHF	Lasco Distributors Ltd. (Jamaica)	Goods	SS	10,773,628.46	Supplied in full on May 12, 2006.
2	HIV/AIDS - Treatment, Prevention & Policy Efforts	25.01.06	Purchase of replacement formula for HIV exposed infants island wide.	WB Loan	Mead Johnson Nutritionals (Trinidad) Ltd.	Goods	ST	6,162,134.40	Contract date - February 6, 2006. Contract is 100% complete.
3	North East Regional Health Authorities	25.01.06	Re-roofing of the Nurses' quarters at Annotto Bay Hospital	GOJ NHF	Warren Weston Ltd.	Works	ST	4,400,000.00	Status was not determined at the time of preparing this report.

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4	Western Regional Health Authority	08.03.06	Water proofing of the slabs and the patio at Cornwall Regional hospital and the surrounding buildings, St. James.	GOJ	Alfrasure Structures & Roofing Ltd.	Works	ST	35,997,597.40	Status was not determined at the time of preparing this report.
5	North East Regional Health Authority	08.03.06	Renovation of male medical and male surgical wards at Annotto Bay Hospital, St. Mary	GOJ NHF	Tank Weld Construction Co. Ltd.	Works	ST	23,426,190.00	Status was not determined at the time of preparing this report.
6	Health Corporation Ltd	08.03.06	To provide private guard security service for HCL and Drugserv Pharmacies at Glen Vincent Polyclinic Union Square Diabetes Centre, Greater Portmore Health Centre and Savanna-la-Mar	GOJ HCL	Modern Investigation and Security Co. Ltd.	Services	ST	13,386,430.00	Status was not determined at the time of preparing this report.
7	South East Regional Health Authority	08.03.06	Supply and install Radiographic X-ray System for the National Chest hospital at Barbican Road	GOJ NHF	Arel Ltd.	Goods	ST	5,475,875.00	Status was not determined at the time of preparing this report.
8	Western Regional Health Authority	29.03.06	Procurement of a digital C-Arm X-ray system Cornwall Regional Hospital Montego Bay	GOJ	Arel Ltd.	Goods	ST	10,804,225.00	Status was not determined at the time of preparing this report.
9	Western Regional Health Authority	12.04.06	Additional facilities for the ICC World Cup competition – design of a new hospital block at the Falmouth Hospital	GOJ MOH	Harold Morrison & Robert Woodstock Associates Ltd.	Services	SS	5,425,000.00	Status was not determined at the time of preparing this report.

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10	HIV/AIDS - Prevention & Control Project	03.05.06	Procurement of computer and hardware for Information System at the National Public Health Laboratory	WB Loan	Fujitsu Transaction Solutions Ltd.	Goods	ST	US\$111,126.00	Status was not determined at the time of preparing this report.
11	North East Regional Health Authority	12.07.06	Construction of a Type 3 Health Centre with accommodation for medical staff at Highgate in St. Mary	BOJ NHF	Jatlin Construction & Associates Ltd.	Works	ST	69,737,640.60	Status was not determined at the time of preparing this report.
12	HIV/AIDS Prevention & Control Project Ministry of Health	12.07.06	Procurement of the civil works for five (5) Treatment Centres; Cornwall Regional, Savanna-la-Mar, St. Ann's Bay Hospitals and the Mandeville and St. Jago Health Centres	WB Loan	Eagle Construction Ltd.	Works	ST	11,250,495.32	Status was not determined at the time of preparing this report.
13	Registrar General's Department	19.07.06	Private security 24-hour services a 2-year duration for the Registrar General's offices at Twickenham Park, Spanish Town, Northern, Southern, Western and Eastern Regional departments - protect personnel, materials, and properties at all locations	GOJ RGD	Atlas Protection Ltd.	Services	ST	18,497,700.00	Status was not determined at the time of preparing this report.
14	HIV/AIDS Prevention & Control Project Ministry of Health	19.07.06	Procure infectious waste management supplies for use in the Ministry of Health's health care facilities island wide	WB Loan	Industrial and Technical Supplies Ltd.	Goods	ST	US\$61,908.04	Contract date - August 14, 2006. Contract is 100% complete.

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15	HIV/AIDS Prevention & Control Project Ministry of Health	19.07.06	Procure infectious waste management supplies for use in the Ministry of Health's health care facilities island wide	WB Loan	Polymor	Goods	ST	US\$64,075.00	Contract date - August 14, 2006. Contract is 100% complete.
16	HIV/AIDS Prevention & Control Project Ministry of Health	19.07.06	Procure infectious waste management supplies for use in the Ministry of Health's health care facilities island wide.	WB Loan	Jobs Gram-Hanssen	Goods	ST	US\$106,107.75	Contract date - August 14, 2006. Contract is 100% complete.
17	HIV/AIDS Prevention & Control Project Ministry of Health	26.07.06	Supply and instalation of network cabling and power stabilization equipment and services for the Laboratory Information System Project at Kingston Public and Victoria Jubilee Hospitals and Comprehensive Health Centre	WB loan	IBM World Trade Corporation	Goods	ST	US\$ 61,085.00	Status was not determined at the time of preparing this report.
18	South East Regional Health Authority	02.08.06	Provision of safety private security services at Kingston Public and Victoria Jubilee Hospitals for a 3-yr period	GOJ	Bunker Security & Protection Ltd.	Services	ST	77,552,618.00	Status was not determined at the time of preparing this report.
19	Western Regional Health Authority	02.08.06	To renovate the Noel Holmes Hospital building in Lucea, Hanover.	GOJ NHF	Dateline Trading Jamaica Ltd.	Works	ST	21,600,000.00	Status was not determined at the time of preparing this report.
20	Health Corporation Ltd	09.08.06	Procurement of pharmaceuticals and medical sundries for period October 1, 2006 - March 31, 2008	GOJ HCL	Renal Dynamics LLC	Goods	OT	5,281,920.00	Contract is in place and goods are being delivered in accordance with agreement.

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21	Health Corporation Ltd	09.08.06	Procurement of pharmaceuticals and medical sundries for period October 1, 2006 - March 31, 2008	GOJ HCL	So-Med Distributors Ltd.	Goods	OT	5,842,600.00	Contract is in place and goods are being delivered in accordance with agreement.
22	Health Corporation Ltd	09.08.06	Procurement of pharmaceuticals and medical sundries for period October 1, 2006 - March 31, 2008	GOJ HCL	Disposables Ltd.	Goods	OT	7,169,924.75	Contract is in place and goods are being delivered in accordance with agreement.
23	Health Corporation Ltd	09.08.06	Procurement of pharmaceuticals and medical sundries for period October 1, 2006 - March 31, 2008	GOJ HCL	Shandong Protos	Goods	OT	7,362,855.00	Contract is in place and goods are being delivered in accordance with agreement.
24	Health Corporation Ltd.	09.08.06	Procurement of pharmaceuticals and medical sundries for period October 1, 2006 - March 31, 2008	GOJ HCL	A.A. Laquis Ltd.	Goods	OT	7,364,689.00	Contract is in place and goods are being delivered in accordance with agreement.
25	Health Corporation Ltd.	09.08.06	Procurement of pharmaceuticals and medical sundries for period October 1, 2006 - March 31, 2008	GOJ HCL	Scientific Supplies & Technology	Goods	OT	7,938,796.50	Contract is in place and goods are being delivered in accordance with agreement.
26	Health Corporation Ltd.	09.08.06	Procurement of pharmaceuticals and medical sundries for period October 1, 2006 - March 31, 2008	GOJ HCL	WRP Asia Pacific SDN	Goods	OT	8,246,122.50	Contract is in place and goods are being delivered in accordance with agreement.
27	Health Corporation Ltd.	09.08.06	Procurement of pharmaceuticals and medical sundries for period October 1, 2006 - March 31, 2008	GOJ HCL	Lasco Distributors Ltd.	Goods	OT	10,096,301.00	Contract is in place and goods are being delivered in accordance with agreement.
28	Health Corporation Ltd.	09.08.06	Procurement of pharmaceuticals and medical sundries for period October 1, 2006 - March 31, 2008	GOJ HCL	KMM Marketing Co.	Goods	OT	12,310,646.40	Contract is in place and goods are being delivered in accordance with agreement.

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29	Health Corporation Ltd.	09.08.06	Procurement of pharmaceuticals and medical sundries for period October 1, 2006 - March 31, 2008	GOJ HCL	Shanghai Medicines	Goods	OT	12,924,993.82	Contract is in place and goods are being delivered in accordance with agreement.
30	Health Corporation Ltd.	09.08.06	Procurement of pharmaceuticals and medical sundries for period October 1, 2006 - March 31, 2008	GOJ HCL	Troge Medical GMBH	Goods	OT	13,629,174.50	Contract is in place and goods are being delivered in accordance with agreement.
31	Health Corporation Ltd.	09.08.06	Procurement of pharmaceuticals and medical sundries for period October 1, 2006 - March 31, 2008	GOJ HCL	RFB Latex Ltd.	Goods	OT	14,077,587.50	Contract is in place and goods are being delivered in accordance with agreement.
32	Health Corporation Ltd.	09.08.06	Procurement of pharmaceuticals and medical sundries for period October 1, 2006 - March 31, 2008	GOJ HCL	WinWin Import & Export	Goods	OT	16,533,164.16	Contract is in place and goods are being delivered in accordance with agreement.
33	Health Corporation Ltd.	09.08.06	Procurement of pharmaceuticals and medical sundries for period October 1, 2006 - March 31, 2008	GOJ HCL	Pharmaco Industries	Goods	OT	18,515,107.70	Contract is in place and goods are being delivered in accordance with agreement.
34	Health Corporation Ltd.	09.08.06	Procurement of pharmaceuticals and medical sundries for period October 1, 2006 - March 31, 2008	GOJ HCL	3M Inter-America Ltd.	Goods	OT	19,811,942.20	Contract is in place and goods are being delivered in accordance with agreement.
35	Health Corporation Ltd.	09.08.06	Procurement of pharmaceuticals and medical sundries for period October 1, 2006 - March 31, 2008	GOJ HCL	Cari-Med Ltd/BD	Goods	OT	22,019,659.00	Contract is in place and goods are being delivered in accordance with agreement.
36	Health Corporation Ltd.	09.08.06	Procurement of pharmaceuticals and medical sundries for period October 1, 2006 - March 31, 2008	GOJ HCL	Shanghai Changjun Import	Goods	OT	29,973,848.00	Contract is in place and goods are being delivered in accordance with agreement.

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37	Health Corporation Ltd.	09.08.06	Procurement of pharmaceuticals and medical sundries for period October 1, 2006 - March 31, 2008	GOJ HCL	Medical Products Ltd.	Goods	OT	32,357,000.00	Contract is in place and goods are being delivered in accordance with agreement.
38	Health Corporation Ltd.	09.08.06	Procurement of pharmaceuticals and medical sundries for period October 1, 2006 - March 31, 2008	GOJ HCL	Novocol Pharm.	Goods	OT	4,028,250.00	Contract is in place and goods are being delivered in accordance with agreement.
39	Health Corporation Ltd.	09.08.06	Procurement of pharmaceuticals and medical sundries for period October 1, 2006 - March 31, 2008	GOJ HCL	Renal Dynamics LLC	Goods	OT	5,384,100.00	Contract is in place and goods are being delivered in accordance with agreement.
40	Health Corporation Ltd.	09.08.06	Procurement of pharmaceuticals and medical sundries for period October 1, 2006 - March 31, 2008	GOJ HCL	Supreme Chemicals	Goods	OT	5,909,672.00	Contract is in place and goods are being delivered in accordance with agreement.
41	Health Corporation Ltd.	09.08.06	Procurement of pharmaceuticals and medical sundries for period October 1, 2006 - March 31, 2008	GOJ HCL	Bristol Myers Squibb	Goods	OT	6,282,760.00	Contract is in place and goods are being delivered in accordance with agreement.
42	Health Corporation Ltd.	09.08.06	Procurement of pharmaceuticals and medical sundries for period October 1, 2006 - March 31, 2008	GOJ HCL	Halewood Chemicals Ltd.	Goods	OT	6,306,559.42	Contract is in place and goods are being delivered in accordance with agreement.
43	Health Corporation Ltd.	09.08.06	Procurement of pharmaceuticals and medical sundries for period October 1, 2006 - March 31, 2008	GOJ HCL	Disposables Ltd.	Goods	OT	6,498,582.50	Contract is in place and goods are being delivered in accordance with agreement.
44	Health Corporation Ltd.	09.08.06	Procurement of pharmaceuticals and medical sundries for period October 1, 2006 - March 31, 2008	GOJ HCL	Carlisle Laboratories	Goods	OT	6,770,247.02	Contract is in place and goods are being delivered in accordance with agreement.

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45	Health Corporation Ltd.	09.08.06	Procurement of pharmaceuticals and medical sundries for period October 1, 2006 - March 31, 2008	GOJ HCL	Torrent Pharmaceuticals	Goods	OT	7,023,303.00	Contract is in place and goods are being delivered in accordance with agreement.
46	Health Corporation Ltd.	09.08.06	Procurement of pharmaceuticals and medical sundries for period October 1, 2006 - March 31, 2008	GOJ HCL	Mac's Pharmaceuticals	Goods	OT	10,302,626.00	Contract is in place and goods are being delivered in accordance with agreement.
47	Health Corporation Ltd.	09.08.06	Procurement of pharmaceuticals and medical sundries for period October 1, 2006 - March 31, 2008	GOJ HCL	Nicholas Piramal India Ltd.	Goods	OT	11,161,200.00	Contract is in place and goods are being delivered in accordance with agreement.
48	Health Corporation Ltd.	09.08.06	Procurement of pharmaceuticals and medical sundries for period October 1, 2006 - March 31, 2008	GOJ HCL	Janssen Cilag	Goods	OT	12,727,960.00	Contract is in place and goods are being delivered in accordance with agreement.
49	Health Corporation Ltd.	09.08.06	Procurement of pharmaceuticals and medical sundries for period October 1, 2006 - March 31, 2008	GOJ HCL	Dr Reddy's Laboratories	Goods	OT	13,937,090.00	Contract is in place and goods are being delivered in accordance with agreement.
50	Health Corporation Ltd.	09.08.06	Procurement of pharmaceuticals and medical sundries for period October 1, 2006 - March 31, 2008	GOJ HCL	Med-Grace Ltd.	Goods	OT	15,087,564.75	Contract is in place and goods are being delivered in accordance with agreement.
51	Health Corporation Ltd.	09.08.06	Procurement of pharmaceuticals and medical sundries for period October 1, 2006 - March 31, 2008	GOJ HCL	Schering Las Americas	Goods	OT	15,698,712.50	Contract is in place and goods are being delivered in accordance with agreement.
52	Health Corporation Ltd.	09.08.06	Procurement of pharmaceuticals and medical sundries for period October 1, 2006 - March 31, 2008	GOJ HCL	Lascelles Laboratories	Goods	OT	15,922,919.00	Contract is in place and goods are being delivered in accordance with agreement.

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53	Health Corporation Ltd.	09.08.06	Procurement of pharmaceuticals and medical sundries for period October 1, 2006 - March 31, 2008	GOJ HCL	Inter-Commercial Distributors	Goods	OT	19,780,148.50	Contract is in place and goods are being delivered in accordance with agreement.
54	Health Corporation Ltd.	09.08.06	Procurement of pharmaceuticals and medical sundries for period October 1, 2006 - March 31, 2008	GOJ HCL	Abbott Laboratories	Goods	OT	25,766,671.65	Contract is in place and goods are being delivered in accordance with agreement.
55	Health Corporation Ltd.	09.08.06	Procurement of pharmaceuticals and medical sundries for period October 1, 2006 - March 31, 2008	GOJ HCL	Eli Lilly Exports	Goods	OT	34,318,725.00	Contract is in place and goods are being delivered in accordance with agreement.
56	Health Corporation Ltd.	09.08.06	Procurement of pharmaceuticals and medical sundries for period October 1, 2006 - March 31, 2008	GOJ HCL	Remedica Ltd.	Goods	OT	36,991,125.00	Contract is in place and goods are being delivered in accordance with agreement.
57	Health Corporation Ltd.	09.08.06	Procurement of pharmaceuticals and medical sundries for period October 1, 2006 - March 31, 2008	GOJ HCL	Ranbaxy Laboratories	Goods	OT	40,410,421.50	Contract is in place and goods are being delivered in accordance with agreement.
58	Health Corporation Ltd.	09.08.06	Procurement of pharmaceuticals and medical sundries for period October 1, 2006 - March 31, 2008	GOJ HCL	Sandoz	Goods	OT	42,843,877.50	Contract is in place and goods are being delivered in accordance with agreement.
59	Health Corporation Ltd.	09.08.06	Procurement of pharmaceuticals and medical sundries for period October 1, 2006 - March 31, 2008	GOJ HCL	T.S. Pharm Inc.	Goods	OT	47,488,613.50	Contract is in place and goods are being delivered in accordance with agreement.
60	Health Corporation Ltd.	09.08.06	Procurement of pharmaceuticals and medical sundries for period October 1, 2006 - March 31, 2008	GOJ HCL	GlaxoSmithKline	Goods	OT	49,316,980.50	Contract is in place and goods are being delivered in accordance with agreement.

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61	Health Corporation Ltd.	09.08.06	Procurement of pharmaceuticals and medical sundries for period October 1, 2006 - March 31, 2008	GOJ HCL	Medimpex W. I. Ltd.	Goods	OT	52,927,930.00	Contract is in place and goods are being delivered in accordance with agreement.
62	Health Corporation Ltd.	09.08.06	Procurement of pharmaceuticals and medical sundries for period October 1, 2006 - March 31, 2008	GOJ HCL	Apotex Inc.	Goods	OT	61,160,130.47	Contract is in place and goods are being delivered in accordance with agreement.
63	Health Corporation Ltd.	09.08.06	Procurement of pharmaceuticals and medical sundries for period October 1, 2006 - March 31, 2008	GOJ HCL	Baxter Sales & Distributors	Goods	OT	67,178,765.00	Contract is in place and goods are being delivered in accordance with agreement.
64	Health Corporation Ltd.	09.08.06	Procurement of pharmaceuticals and medical sundries for period October 1, 2006 - March 31, 2008	GOJ HCL	Lasco Distributors Ltd.	Goods	OT	74,592,330.10	Contract is in place and goods are being delivered in accordance with agreement.
65	Health Corporation Ltd.	09.08.06	Procurement of pharmaceuticals and medical sundries for period October 1, 2006 - March 31, 2008	GOJ HCL	Masters International (UK)	Goods	OT	85,635,444.73	Contract is in place and goods are being delivered in accordance with agreement.
66	Health Corporation Ltd.	09.08.06	Procurement of pharmaceuticals and medical sundries for period October 1, 2006 - March 31, 2008	GOJ HCL	H. D. Hopwood & Co. Ltd.	Goods	OT	101,400,614.19	Contract is in place and goods are being delivered in accordance with agreement.
67	Health Corporation Ltd.	09.08.06	Procurement of pharmaceuticals and medical sundries for period October 1, 2006 - March 31, 2008	GOJ HCL	Facey Commodity Co. Ltd.	Goods	OT	121,906,240.03	Contract is in place and goods are being delivered in accordance with agreement.
68	National Health Fund / Ministry of Health	23.08.06	Advertising and Marketing for NHF Public information and Educational programmes	GOJ NHF	Prism Communications Limited	Services	ST	14,237,587.00	Status was not determined at the time of preparing this report.

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69	HIV/AIDS Prevention & Control Project / Ministry of Health	30.08.06	Supply and install Network equipment and cabling for LAN at the National Public Health Laboratory on Slupe Pen Road	WB Loan	Media Net Limited	Goods	ST	US\$157,623.40	Contract date - September 11, 2006. Contract is 100% complete.
70	HIV/AIDS Prevention & Control Project / Ministry of Health	06.09.06	Procurement of Medical Equipment & Supplies for VCT Sites and Treatment Centres for MOH health care facilities island wide	WB Loan	Scientific & Medical Supplies Ltd.	Goods	ST	4,637,350.00	Contract date - September 14, 2006. Contract is 100% complete.
71	Western Regional Health Authority	06.09.06	To replace windows in main building, laundry & residential block at the Cornwall Regional Hospital, St. James	GOJ NHF	G. M. & Associates Ltd.	Works	ST	32,828,565.00	Status was not determined at the time of preparing this report.
72	HIV/AIDS Prevention & Control Project / Ministry of Health	06.09.06	Procurement of milk, soy, and premature formula for HIV Exposed Infants for Treatment Centres island wide	WB Loan	Cari-Med Ltd.	Goods	ST	6,635,520.00	Contract date - October 9, 2006. Contract is 33.33% complete. (Phased Delivery - 1st Phase complete).
73	HIV/AIDS Prevention & Control Project / Ministry of Health	04.10.06	Procurement of anti-retroviral drugs for the treatment of HIV/AIDS patients island wide	Global Grant	Lasco Distributors Ltd.	Goods	SS	US\$108,402.00	Contract date - November 14, 2006. Contract is 50% complete. (Phased Delivery - 1st Phase complete)
74	HIV/AIDS Prevention & Control Project / Ministry of Health	04.10.06	Procurement of antiretroviral Drugs for the treatment of HIV/AIDS patients island wide	Global Grant	Gilead	Goods	SS	US\$338,752.92	Awaiting signed contract from the supplier.

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75	HIV/AIDS Prevention & Control Project / Ministry of Health	04.10.06	Procurement of antiretroviral Drugs for the treatment of HIV/AIDS patients island wide	Global Grant	Abbott Laboratories	Goods	SS	US\$456,235.50	Contract date - December 18, 2006. Contract is 50% complete. (Phased Delivery - 1st Phase complete).
76	HIV/AIDS Prevention & Control Project / Ministry of Health	04.10.06	Procurement of antiretroviral Drugs for the treatment of HIV/AIDS patients island wide	Global Grant	Medi-Grace Ltd. (Jamaica)	Goods	SS	US\$587,358.00	Status was not determined at the time of preparing this report.
77	Ministry of Health	11.10.06	Cricket World Cup 2007 - Construction expansion of the Intensive Care Unit at the Cornwall Regional Hospital in St. James.	GOJ NHF	G. M. & Associates Ltd.	Works	LT	43,145,939.10	Status was not determined at the time of preparing this report.
78	Ministry of Health	11.10.06	Cricket World Cup 2007 - Alteration and additions to existing building to accommodate accidents and emergencies at Falmouth Hospital, Trelawny	GOJ NHF	D. T. Brown Construction.	Works	LT	71,624,923.64	Status was not determined at the time of preparing this report.
79	Ministry of Health	11.10.06	Cricket World Cup 2007 - Alteration to Porters lodge to accommodate accidents and emergencies medical services, build new covers for ambulance at Falmouth Hospital, Trelawny	GOJ NHF	E. & W. Construction Ltd.	Works	LT	7,889,165.00	Status was not determined at the time of preparing this report.
80	Ministry of Health	11.10.06	Cricket World Cup 2007 - Civil works construction for entry and external works at Falmouth Hospital, Trelawny	GOJ NHF	Asphaltic Concrete Enterprise Ltd.	Works	LT	34,306,605.00	Status was not determined at the time of preparing this report.

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81	South East Regional Health Authority	18.10.06	Construction works to modify and refurbish the laboratory at Spanish Town Hospital, St. Catherine	GOJ NHF	Eagle Construction Ltd.	Works	ST	8,618,101.00	Status was not determined at the time of preparing this report.
82	HIV/AIDS Prevention & Control Project/ Ministry of Health	01.11.06	Procurement of antiretroviral drugs for the treatment of HIV/AIDS patients island wide	Global Grant	Hetero Drugs Ltd.	Goods	ST	US\$326,501.50	Contract date - December 26, 2006. Contract is 50% complete. (Phased Delivery - 1st Phase complete).
83	Ministry of Health / ICC Cricket World Cup 2007	01.11.06	Construction of two Operating Theatres and Radiology Building at Falmouth Hospital, Trelawny.	GOJ	Tank Weld Construction Co. Ltd.	Works	SS	136,131,657.00	Status was not determined at the time of preparing this report.
84	South East Regional Health Authority	01.11.06	Provisions for three (3) years security services at Bustamante Hospital for Children Kingston	GOJ	Securicor Jamaica Ltd.	Services	ST	53,460,000.00	Status was not determined at the time of preparing this report.
85	Western Regional Health Authority	01.11.06	Supply of elevators for the Cornwall Regional, Savanna-La-Mar Public General and Falmouth Hospitals	GOJ NHF	Jamaica Electrical & Mechanical Engineers Ltd.	Works	ST	48,228,366.00	Status was not determined at the time of preparing this report.
86	Ministry of Health / ICC Cricket World Cup 2007	29.11.06	Supply, installation and commissioning of Radiology equipment at the Hospitals as follows: KPH, CRH, UHWI, Falmouth Spanish Town and St Ann's Bay	GOJ NHF	Arel Ltd.	Goods	LT	US\$3,203,763.00	Site draft of first 20% established on 3/01/07. Commencement scheduled for 8/2/07.

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87	Ministry of Health ICC Cricket World Cup 2007.	29.11.06	Supply, installation and commissioning of Radiology equipment at the Hospitals as follows: KPH, CRH, UHWI and Spanish Town	GOJ NHF	Consumables Direct Sales Ltd.	Goods	LT	US\$1,375,424.00	Letter of Credit established 17/01/07. Commencement scheduled for 31/01/07.
88	Ministry of Health	06.12.06	Provide material and labour and construction of perimeter fence at Bellevue Hospital on Windward Road	GOJ Grant NHF	Fencing Associates Ltd.	Works	ST	21,936,170.00	Status was not determined at the time of preparing this report.
89	Ministry of Health / ICC Cricket World Cup 2007	13.12.06	To supply, install & commission one CT multi-slice 64 scanner and two CT multi-slice 32/40 scanner at Kingston Public, Cornwall Regional and the University Hospitals	GOJ NHT	Consumables Direct Sales Ltd.	Goods	LT	US\$3,633,823.09	Letter of Credit established 17/01/07. Commencement scheduled for 31/01/07.
90	Health Corporation of Jamaica	20.12.06	Construction of a mezzanine floor to create additional warehouse space at HCJ on 78 Marcus Garvey Drive	GOJ HCJ	Danem Engineering Ltd.	Works	ST	4,102,116.20	Status was not determined at the time of preparing this report.
91	HIV/AIDS Prevention & Control Project / Ministry of Health	20.12.06	Supply and install Laboratory Information Systems software at the National Public Health Laboratories, Slip Pen Road	WB Loan	Starlims Corp	Goods	ST	US\$1,050,000.00	Awaiting Cabinet approval.

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MINISTRY OF JUSTICE									
1	Ministry of Justice	05.04.06	Cabling of the entire complex and installation of computer equipment - Court of Appeal Computerization Project	GOJ	Fujitsu Transaction Solutions Ltd.	Goods	ST	6,496,764.00	Contract was signed on 2006.05.02.
2	Ministry of Justice	05.04.06	Cabling of the entire complex and installation of computer equipment in the Criminal Registry, Courtrooms and Judge's Chambers. Supreme Court of Appeal Project	GOJ	Fujitsu Transaction Solutions Ltd.	Goods	ST	10,673,265.00	Contract was signed on 2006.05.02. Contract completed.
3	Ministry of Justice	19.07.06	Procurement, delivery, installation and maintenance of computer equipment at the Office of the DPP, King Street, Kingston	GOJ	Illuminat Jamaica Ltd.	Goods	SS	27,865,588.51	The Contract was signed on 2006.08.23. Contract completed but for the training element.
4	Ministry of Justice	02.08.06	Procurement of Architectural, Engineering and Quantity Surveyors' services for Design, Bills of Quantities and Supervision of Kingston Coroners / Traffic Courts (See comments.)	GOJ	Harold Morrison/Robert Woodstock	Services	OT	7,950,000.00	Status was not determined at the time of preparing this report.

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5	Ministry of Justice	08.11.06	Procurement for the installation of two (2) elevators in the Supreme Court Building on Tower Street, Kingston	GOJ	Comfortair Engineering Ltd.	Works	ST	16,431,193.93	Status was not determined at the time of preparing this report.
6	Ministry of Justice	22.11.06	Delivery, installation and maintenance of one (1) 40K VA UPS and one (1) 30 KVA UPS System at the Public Building on King Street	GOJ	Donaldson Enterprises Ltd.	Works	ST	9,716,578.79	Status was not determined at the time of preparing this report.
7	Ministry of Justice	13.12.06	Construction of building for a Lay Magistrate's Court in Santa Cruz, St Elizabeth	GOJ	AI Construction Co Ltd.	Works	ST	10,216,104.80	Status was not determined at the time of preparing this report.

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MINISTRY OF LAND & ENVIRONMENT									
1	Ministry of Land & Environment	11.01.06	Procure 2 motor vehicles for use by the Minister and the Permanent Secretary	GOJ	Toyota (Jamaica) Ltd.	Goods	LT	4,838,400.00	Status was not determined at the time of preparing this report.
2	National Land Agency	22.02.06	Procure computer and related equipment and information technology system for NLA	GOJ MFP	IBM World Trade Corporation	Services	ST	25,773,703.44	Status was not determined at the time of preparing this report.
MINISTRY OF LOCAL GOVERNMENT, COMMUNITY DEVELOPMENT & SPORTS									
1	Ministry of Local Government, Community Development & Sports	11.01.06	Variation Order #1 for repairs to hurricane damaged parochial roads to Contract EUS/03/22A European Union Programme in St Catherine (See comments.)	EU Stabex	Construction Solution Ltd.	Works	ST	3,898,678.40	This VO for \$3,898,678.40 has increased the contract from \$5,597,200.00 to \$9,495,878.00.
2	Ministry of Local Government, Community Development & Sports	15.02.06	Construct reinforced concrete structure with steel truss and metal roofing at Female Residence Infirmary, Westmoreland	GOJ HSF	Matrix Engineering Works Ltd.	Works	ST	16,480,860.00	Status was not determined at the time of preparing this report.

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3	Ministry of Local Government, Community Development & Sports	22-.02.06	Demolish existing Male Ward and construct new ward at the Main Street Infirmary in St. Thomas	GOJ HSF	Eastern St. Thomas Construction Co.	Works	ST	10,172,481.70	Status was not determined at the time of preparing this report.
MINISTRY OF LOCAL GOVERNMENT & ENVIRONMENT									
1	Ministry of Local Government & Environment	12.04.06	Renovation of existing building and new extension for Gym and Facilities at the Lucea Fire Station, Hanover	GOJ	Bajad Ltd.	Works	ST	18,186,810.00	Status was not determined at the time of preparing this report.
2	Ministry of Local Government & Environment	10.05.06	Emergency Flood damage works to parochial roads at Spanish Town, Homestead, Ensom City and De La Vega City in St. Catherine	GOJ EFDP	L.C. Construction Ltd.	Works	LT	7,180,829.00	Status was not determined at the time of preparing this report.
3	Ministry of Local Government & Environment	10.05.06	Emergency Flood damage works to parochial roads at Dykes Hill Road, Clarendon	GOJ EFDP	Sean D. Construction	Works	ST	4,967,200.00	Status was not determined at the time of preparing this report.
4	Ministry of Local Government & Environment	10.05.06	Emergency Flood Damage Works to parochial roads at Free Hall, Mines, Sturge Town and Lawrence Park in St. Ann	GOJ EFDP	Asphalting Specialists Ltd.	Works	ST	6,665,521.00	Status was not determined at the time of preparing this report.

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5	Ministry of Local Government & Environment	10.05.06	Emergency Flood Damage works to parochial roads at Colgate, Dunsville, Fletchers Land, Eltham and Church street in St Ann.	GOJ EFDP	Asphalting Specialists Ltd.	Works	ST	9,048,085.00	Status was not determined at the time of preparing this report.
6	Ministry of Local Government & Environment	28.06.06	Emergency Flood Damage repairs to parochial roads at Cooper's Hill, Claverty Cottage in Portland	GOJ	Patrick E. Thompson Ltd.	Works	ST	4,074,000.00	Status was not determined at the time of preparing this report.
7	Ministry of Local Government & Environment	28.06.06	Emergency Flood Damage repairs to parochial roads at Nash Hill, Logan's Avenue, Arnoso Avenue, Chudleigh Path and Coleville in Manchester	GOJ	Patrick E. Thompson Ltd.	Works	ST	5,882,661.00	Status was not determined at the time of preparing this report.
8	Ministry of Local Government & Environment	28.06.06	Emergency Flood Damage repairs to parochial roads at Clarks Town Road, Fairfield, Broomfield and Three Chains Road in Manchester	GOJ	Patrick E. Thompson Ltd.	Works	ST	5,199,835.00	Status was not determined at the time of preparing this report.
9	Ministry of Local Government & Environment	28.06.06	Emergency Flood Damage repairs to parochial roads at Epping Forest, Marine Hill Elliston, Emporium and Bottom St. Tools in Manchester	GOJ	Patrick E. Thompson Ltd.	Works	ST	5,305,588.00	Status was not determined at the time of preparing this report.
10	Ministry of Local Government & Environment	19.07.06	Supply of specialized fire-fighting equipment include five (5) Emergency Tenders, four (4) Hydraulic Platforms, four (4) Turntable Ladders - Five-year maintenance and services is included for the thirteen items.	US EX-IM Bank Loan	Rosenbauer America LLC.	Goods	LT	US\$ 8,107,745.00	Status was not determined at the time of preparing this report.

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11	Ministry of Local Government & Environment	19.07.06	Emergency Flood Damage /06/40 repairs to West Rural KSAC locations at Goldburn, Pigeon Valley, Lime Edge, Boone Hall, Lane Pass, Pear Hill, Swan Spring, and Lacy roads also East Kirkland Heights and George Mason Drive.	GOJ	Phillip Allison	Works	ST	7,559,500.00	Status was not determined at the time of preparing this report.
12	Ministry of Local Government & Environment	19.07.06	Emergency Flood Damage /06/41 repairs to East Rural KSAC locations at TOT, Jackalyn, Free Town, Dublin Castle, Summeret, Church, Melbrook, Marl, and Camp roads, also Constitution Hill and Taylor Land.	GOJ	Phillip Allison	Works	ST	8,066,750.00	Status was not determined at the time of preparing this report.
13	Ministry of Local Government & Environment	06.09.06	Procure the supply Garbage equipment for package 1B 12 mini garbage compactors for NSMWA Operations island wide	Deferred finance KML	Key Motors Ltd.	Goods	LT	US\$864,693.21	Status was not determined at the time of preparing this report.
14	Ministry of Local Government & Environment	06.09.06	Procure the supply Garbage equipment for package 2F 4 Water Trucks for NSMWA Operations island wide	Deferred finance JRW	J.R Wellington Import/Export Corp Ltd.	Goods	LT	US\$524,049.12	Status was not determined at the time of preparing this report.
15	Ministry of Local Government & Environment	06.09.06	Procure the supply Garbage equipment for package 2A 4 Crane Trucks for NSMWA Operations island wide	Deferred finance IKA	Ian K Agencies	Goods	LT	US\$758,964.00	Status was not determined at the time of preparing this report.

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16	Ministry of Local Government & Environment	06.09.06	Procure the supply Garbage equipment for package 2B 1 Crane Truck for NSMWA Operations island wide	Deferred finance IKA	Ian K Agencies	Goods	LT	US\$212,586.00	Status was not determined at the time of preparing this report.
17	Ministry of Local Government & Environment	06.09.06	Procure the supply Garbage equipment for package 2E 2 Trailer Heds for NSMWA Operations island wide	Deferred finance KA	Ian K Agencies	Goods	LT	US\$208,432.00	Status was not determined at the time of preparing this report.
18	Ministry of Local Government & Environment	06.09.06	Procure the supply Garbage equipment for package 2G 12 Tipper trucks for NSMWA Operations island wide	Deferred finance IKA	Ian K Agencies	Goods	LT	US\$1,830,612.00	Status was not determined at the time of preparing this report.
19	Ministry of Local Government & Environment	06.09.06	Procure the supply Garbage equipment for package 2C 2 Fuel Trucks for NSMWA Operations island wide	Deferred finance VHL	Vehicles & Supplies Ltd.	Goods	LT	US\$96,552.00	Status was not determined at the time of preparing this report.
20	Ministry of Local Government & Environment	06.09.06	Procure the supply Garbage equipment for package 2D 2 Transfer Stations for NSMWA Operations island wide	Deferred finance VHL	Vehicles & Supplies Ltd.	Goods	LT	US\$353,704.00	Status was not determined at the time of preparing this report.
21	Ministry of Local Government & Environment	06.09.06	Procure the supply Garbage equipment for package 1A 60 garbage compactors for NSMWA Operations island wide	Deferred finance VHL	Vehicles & Supplies Ltd.	Goods	LT	US\$10,877,580.00	Status was not determined at the time of preparing this report.

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22	Ministry of Local Government & Environment	20.09.06	Emergency remedial work to flood damage roads Bagdale Min, Phantland, Retirement, Lititz, Comma Pen, Munro, Reading, Mt. Oliver and Rose Hall in St Elizabeth	GOJ MOF	Patrick E. Thompson Ltd.	Works	LT	7,321,800.00	Status was not determined at the time of preparing this report.
23	Ministry of Local Government & Environment	20.09.06	Emergency remedial work to flood damage roads Hodges Land, Brighton, Cashew, Slipe, Content, and Lovers Lane in St. Elizabeth	GOJ MOF	Patrick E. Thompson Ltd.	Works	LT	6,112,840.00	Status was not determined at the time of preparing this report.
24	Ministry of Local Government & Environment	04.10.06	Variation order # 6 for re- development works project at National Heroes Park (See comments.)	GOJ grant	D. Bisasor & Associates Ltd.	Works	ST	2,000,000.00	The original contribution by the Ministry was \$2 million. This variation is an addition to a sum of \$3.9 million which was contributed by the Ministry. The project is a private sector NGO commitment. The total contribution by the Ministry is \$5.9 million inclusive of this VO.
25	Jamaica Fire Brigade	11.10.06	Procurement of protective gear for firefighters.	GOJ	National Safety Limited	Goods	ST	63,609,972.40	Status was not determined at the time of preparing this report.
26	Jamaica Fire Brigade	01.11.06	Procurement of five (5) Utility Vehicles for Headquarters at 14 Port Royal Street.	GOJ MFP	Vehicles & Supplies Ltd. (Industrial division)	Goods	ST	US\$125,540.00	Status was not determined at the time of preparing this report.

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27	Ministry of Local Government & Environment	01.11.06	Repairs to roof and female bathroom at Savanna-La-Mar Fire Station, Westmoreland	GOJ	Garan-Tee Construction Co. Ltd.	Works	SS	1,765,970.00	Status was not determined at the time of preparing this report.
MINISTRY OF LABOUR & SOCIAL SECURITY									
1	Ministry of Labour & Social Security	05.07.06	Procurement of Computers, Switches and Routers for Parish Offices	IBRD loan	Business Management Ltd.	Goods	OT	5,499,725.00	Status was not determined at the time of preparing this report.
MINISTRY OF NATIONAL SECURITY									
1	Ministry of National Security (Jamaica Constabulary Force)	25.01.06	Procure Mobile Radio Network and integration with new digital microwave bearer network island wide	GOJ	Motorola Inc.	Goods	ST	US\$10,425,367.00	Status was not determined at the time of preparing this report.
2	Ministry of National Security	08.02.06	Procure five (5) large vans with multiple compartments for the transportation of prisoners	GOJ	GM Challenger	Goods	ST	15,003,975.00	Status was not determined at the time of preparing this report.
3	Ministry of National Security	15.03.06	Renovate and repairs to Allman Town Police station building at Great George Street, Kingston	GOJ	Ultimate Engineering Ltd.	Works	ST	4,941,830.00	Status was not determined at the time of preparing this report.

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4	Ministry of National Security	29.03.06	Procurement of Crime Analysis Software for the Jamaica Constabulary Force	IDB	i2 Incorporated USA	Services	ST	US\$75,581.00	Status was not determined at the time of preparing this report.
5	Ministry of National Security	12.04.06	Repair and renovate the Police Station at August Town, St. Andrew	GOJ	Environ Planners Ltd.	Works	ST	4,529,852.50	Status was not determined at the time of preparing this report.
6	Ministry of National Security	28.06.06	Procurement of four (4) thirty-seater buses for the use of the Jamaica Defence Force	GOJ	Fidelity Motors Ltd.	Goods	ST	10,712,260.16	Status was not determined at the time of preparing this report.
7	Ministry of National Security	28.06.06	Procurement of four (4) fifteen-seater buses for the use of the Jamaica Defence Force	GOJ	Fidelity Motors Ltd.	Goods	ST	5,175,361.44	Status was not determined at the time of preparing this report.
8	Ministry of National Security	28.06.06	Procurement of four (4) forty-seater buses for the use of the Jamaica Defence Force	GOJ	GM Challenger Transport Co.	Goods	ST	15,522,476.00	Status was not determined at the time of preparing this report.
9	Jamaica Constabulary Force	13.09.06	Procurement of 1500 bullet proof vests and 600 Ballistic Helmets with Face Shields for deployment for newly enlisted as well as current officers of the JCF	GOJ	Armor Express	Goods	LT	US\$1,093,500.00	Status was not determined at the time of preparing this report.
10	Jamaica Constabulary Force	13.09.06	Procurement of uniform material verified by the Bureau of Standards on quality for the JCF	GOJ	Tan Marij Investments Limited	Goods	LT	US\$202,000.00	Status was not determined at the time of preparing this report.
11	Jamaica Constabulary Force	13.09.06	Procurement of uniform material verified by the Bureau of Standards on quality for the JCF	GOJ	J & J Dabdoub Ltd.	Goods	LT	US\$283,500.00	Status was not determined at the time of preparing this report.

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12	Jamaica Constabulary Force	13.09.06	Procurement of uniform materials verified by the Bureau of Standards on quality for the JCF	GOJ	L. P. Azar	Goods	LT	US\$50,000.00	Status was not determined at the time of preparing this report.
13	Jamaica Constabulary Force	13.09.06	Procurement of uniform caps and belts for the JCF	GOJ	Marvellairs Limited	Goods	ST	15,515,000.00	Status was not determined at the time of preparing this report.
14	Ministry of National Security	04.10.06	Cricket World Cup 2007 - Procurement of Motor Vehicles - 15 small SUVs - for the JDF and the JCF	GOJ	Stewart's Auto Sales	Goods	ST	19,383,977.85	Status was not determined at the time of preparing this report.
15	Ministry of National Security	04.10.06	Cricket World Cup 2007 - Procurement of Motor Vehicles - 2 big SUVs, 70 cars, 5 pickups 10 buses - for the JDF and the JCF	GOJ	Toyota Jamaica Ltd.	Goods	ST	92,583,406.65	Status was not determined at the time of preparing this report.
16	Ministry of National Security – Citizen Security & Justice Program	01.11.06	Consulting services for the design and supervision of the Transition Centre Development at Tamairind Farm - Dunbeholden, St Catherine (See comment.)	IDB Loan	APEC Consultants Ltd.	Services	OT	10,000,000.00	Reimbursables are additions to this contract sum.
17	Ministry of National Security – Jamaica Constabulary Force & Jamaica Defense Force	08.11.06	ICC World Cup Cricket 2007 Procurement of 12 patrol (short base) motor vehicles	GOJ	Toyota Jamaica Ltd.	Goods	OT	23,839,030.20	Status was not determined at the time of preparing this report.
18	Ministry of National Security – Jamaica Constabulary Force & Jamaica Defense Force	08.11.06	ICC World CUP Cricket 2007 Procurement of a Forty (40) seater bus for the JDF	GOJ	Challenger Transport Ltd.	Goods	OT	4,290,000.00	Status was not determined at the time of preparing this report.

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19	Ministry of National Security – Jamaica Constabulary Force & Jamaica Defense Force	08.11.06	ICC World CUP Cricket 2007 Procurement of Two (2) Ambulances	GOJ	Toyota Jamaica Ltd	Goods	OT	5,600,000.00	Status was not determined at the time of preparing this report.
20	Ministry of National Security	15.11.06	Construction of a reinforced concrete building for Police Station at Alexandria in St. Ann	GOJ	Garan-Tee Construction Co. Ltd.	Works	ST	32,548,467.20	Status was not determined at the time of preparing this report.
21	Ministry of National Security	15.11.06	Construction of a reinforced concrete building for Police Station at Point Hill, St. Catherine	GOJ	Garan-Tee Construction Co. Ltd.	Works	ST	37,548,467.20	Status was not determined at the time of preparing this report.
22	Ministry of National Security	15.11.06	ICC World CUP Cricket 2007. Procurement of 6 no 2006 CBX250 & 35 no 2007 CB250PT Motor Cycles for the Jamaica Constabulary Force & the Jamaica Defense Force	GOJ	Motor Bike & Sales Service Ltd.	Goods	ST	19,151,342.36	Status was not determined at the time of preparing this report.

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MINISTRY OF TRANSPORT & WORKS									
1	National Works Agency	14.12.05 (See comment)	Rehabilitation of areas damaged by flood rains at Church Pen near Old Harbour	GOJ	Alcar Construction & Haulage Co. Ltd.	Works	ST	10,964,000.00	Contract completed as of February 2006.
2	Transport Authority	25.01.06	Procurement of fleet vehicle - one 15-seater 2006 bus and one Motor Car 2006, Maxfield Ave.	GOJ TAR	Toyota (Jamaica) Ltd.	Goods	ST	7,054,000.00	Status was not determined at the time of preparing this report.
3	Transport Authority	25.01.06	Procurement of fleet vehicle - two 15-seater 2006 bus and two Sport Utility Vehicles 2006, Maxfield Ave.	GOJ TAR	Fidelity Motors Ltd.	Goods	ST	5,860,000.00	Status was not determined at the time of preparing this report.
4	Port Authority of Jamaica	01.02.06	Supply and Install furniture in new office to accommodate Jamaica Customs personnel at Kingston Container Terminal, Port Bustamante	GOJ PAJ	EHC Industries Ltd.	Goods	ST	10,999,999.87	Status was not determined at the time of preparing this report.
5	Port Authority of Jamaica	01.02.06	Supply Install configure hardware and software for Computer telephony system at the PAJ office, Pilotage, Harbours, KCT, KEZ, Port Handlers, in the Kingston and St. Andrew locations	GOJ PAJ	Innovative Corporate Solution	Services	ST	15,689,381.96	Status was not determined at the time of preparing this report.

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2006 NCC ENDORSEMENTS OF CONTRACT AWARD RECOMMENDATIONS

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6	National Works Agency	01.02.06	Construct base, retaining wall, culverts, surfacing and asphaltic concrete at May Pen to Chapleton Main Road.	GOJ	Build-Rite Construction Co Ltd.	Works	ST	33,258,758.11	Contract completed as of July 2006.
7	National Works Agency	08.02.06	Construct base, scarify existing surface, double dressing resurfacing to Esther to Highgate Roads in St. Mary	GOJ	Dwight's Construction Ltd.	Works	ST	22,756,959.26	Contract completed as of May 2006.
8	National Works Agency	08.02.06	Construct retaining wall, bases, sub-base, scarify and asphaltic concrete surfacing to Oracabessa to Union Hill in St. Mary	GOJ	Dwight's Construction Ltd.	Works	ST	28,503,936.24	Contract completed as of June 2006.
9	National Works Agency	08.02.06	Construct retaining wall, bases, course and asphaltic concrete surfacing from Barking Lodge to Rocky Point in St. Thomas	GOJ	Surrey Paving & Aggregate Co. Ltd.	Works	ST	11,030,932.11	Contract completed as of April 2006.
10	National Works Agency	08.02.06	Construct concrete fording to the section at Eleven Miles, Bull Bay in St. Thomas	GOJ	Pavement & Structures Ltd.	Works	ST	4,575,480.10	Contract completed as of February 2006.
11	Ministry of Transport & Works	08.02.06	Alley Bridge rehabilitation includes construction of pier, replace prestress deck and approach road in Clarendon	GOJ	Tankweld Special Projects Ltd.	Works	ST	25,335,470.27	Contract completed as of May 2006.
12	National Works Agency	08.02.06	Retaining wall CRW-WE-03 at Bethel Town/Ducketts/Lambs River in Trelawny	GOJ MFP	D. R. FOOTE CONSTRUCTION LTD.	Works	ST	6,115,800.00	Contract substantially completed as of December 2006.

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13	National Works Agency	08.02.06	Retaining wall CRW-SM-05 at Richmond/ Kendal in St. Mary	GOJ MFP	Surrey Paving & Aggregate Co. Ltd.	Works	ST	5,225,200.00	Contract completed as of November 2006.
14	National Works Agency	08.02.06	Retaining wall CRW-SM-04 at Windsor Castle Guys Hill in St. Mary	GOJ MFP	Surrey Paving & Aggregate Co. Ltd.	Works	ST	5,158,300.00	Contract completed as of November 2006.
15	National Works Agency	08.02.06	Retaining wall CRW-SA-03 at Harmony Hall/Pedro River in St. Ann	GOJ MFP	Alcar Construction & Haulage Co. Ltd.	Works	ST	4,439,100.00	Contract completed as of December 2006.
16	National Works Agency	08.02.06	Retaining wall CRW-SA-02 at Lime Hall/Golden Spring in St. Ann	GOJ MFP	Alcar Construction & Haulage Co. Ltd.	Works	ST	5,453,400.00	Contract completed as of December 2006.
17	National Works Agency	08.02.06	Retaining wall CRW-SA-01 at Priory/Bamboo in St. Ann	GOJ MFP	Artrog Construction Co.	Works	ST	6,020,000.00	Contract deleted from programme.
18	National Works Agency	08.02.06	Retaining wall CRW-SW-04 at Papine/Red Light (Newcastle) in St. Andrew	GOJ MFP	Alcar Construction & Haulage Co. Ltd.	Works	ST	13,624,600.00	Contract completed as of November 2006.
19	National Works Agency	08.02.06	Retaining wall CRW-SW-03 at Papine/Red Light (Newcastle) in St. Andrew	GOJ MFP	Surrey Paving & Aggregate Co. Ltd.	Works	ST	9,365,740.00	Contract substantially completed as of November 2006.
20	National Works Agency	08.02.06	Retaining wall CRW-SW-02 at Papine/Bull Bay in St. Andrew	GOJ MFP	Artrog Construction Co.	Works	ST	9,139,466.00	Contract completed as of December 2006.
21	National Works Agency	08.02.06	Retaining wall CRW-SW-01 at Golden Spring/Mount Airy in St. Andrew	GOJ MFP	Surrey Paving & Aggregate Co. Ltd.	Works	ST	6,015,400.00	Contract substantially completed as of October 2006.

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22	National Works Agency	08.02.06	Retaining wall CRW-PO-05 at Bounbrook/Spring Bank/Stony Hill in Portland	GOJ MFP	Surrey Paving & Aggregate Co. Ltd.	Works	ST	8,339,120.00	Contract completed as of October 2006.
23	National Works Agency	08.02.06	Retaining wall CRW-KI-02 at Advent Church (Jacks Hill) in Kingston	GOJ MFP	Artrog Construction Co.	Works	ST	6,856,424.00	Contract completed as of December 2006.
24	National Works Agency	08.02.06	Gabion Wall CRW-No CL-03 at Lower Chapleton/Rock River in Clarendon	GOJ MFP	S. G. Simpson Asphaltting Co.	Works	ST	8,831,265.00	Contract completed as of October 2006.
25	National Works Agency	08.02.06	Retaining Wall CRW-No CL-02 at St Johns/Pedro River/Kupius/Colonel Ridge in Clarendon	GOJ MFP	S G Simpson Asphaltting Co	Works	ST	6,764,000.00	Contract completed as of June 2006
26	National Works Agency	08.02.06	Retaining wall CRW-ST-03 at Yallahs/Peterfields in St. Thomas	GOJ MFP	Alcar Construction & Haulage Co Ltd.	Works	ST	5,178,200.00	Contract completed as of October 2006
27	National Works Agency	08.02.06	Retaining wall CRW-ST-03 at Wilmingion in St. Thomas	GOJ MFP	Alcar Construction & Haulage Co Ltd.	Works	ST	4,722,300.00	Contract completed as of September 2006
28	National Works Agency	15.02.06	Construction of base, side and cross drains, surfacing dressing to Moneague to Grierfield St. Ann	GOJ	Dwight's Construction Ltd.	Works	ST	14,893,793.90	Contract completed as of August 2006.
29	National Works Agency	15.02.06	Construction of base, side and cross drains, surfacing dressing asphaltic concrete at Clarks Town /Sherwood Content, Trelawny.	GOJ	Build-Rite Construction Co Ltd.	Works	ST	19,971,515.96	Contract completed as of June 2006.

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30	National Works Agency	15.02.06	Construction of base, side and cross drains, surfacing dressing asphaltic concrete at Rio Grande Valley/ Bowden Pen, Portland	GOJ	Construction Solution Ltd.	Works	ST	33,457,385.99	Contract completed as of August 2006.
31	National Works Agency	15.02.06	Construction of base, side and cross drains, surfacing dressing asphaltic concrete at Simon Content/Bambo, St. Catherine	GOJ	Alcar Construction & Haulage Co Ltd.	Works	ST	11,449,785.37	Contract completed as of June 2006.
32	National Works Agency	15.02.06	Construction of base, side and cross drains, surfacing dressing asphaltic concrete at Mount Pelier/ Cambridge, St. James	GOJ	Surrey Paving & Aggregate Co. Ltd.	Works	ST	31,521,954.59	Contract completed as of June 2006
33	Port Authority of Jamaica	22.02.06	Supply of Sheet Piling for the construction of 475M of new berth Kingston container terminal Port Bustamante.	GOJ PAJ	E. Pihl & Son A.S.	Goods	OT	US\$7,588,873.90	Status was not determined at the time of preparing this report.
34	Ministry of Transport & Works	22.02.06	Supply of pre-cast, pre-stress deck slabs for the Alley Bridge in Clarendon	GOJ	Ashtrom Building Systems Ltd.	Works	ST	4,027,428.01	Contract completed as May 2006.
35	National Works Agency	22.02.06	Road construction of base, side drains, retaining structure and surface dressing at Logwood/ Silver Spring in Hanover.	GOJ	Sanyon Asphaltting Co Ltd.	Works	LT	19,906,369.09	Contract completed as of June 2006.
36	National Works Agency	22.02.06	Construction of retaining wall at Bull Savannah/Spring Grounds in Manchester	GOJ	Kam H C & Associates	Works	LT	9,164,329.50	Contract completed as of August 2006.

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37	Port Authority of Jamaica	07.03.06	Hiring of tug boat for the Kingston Harbour to replace the Dry Docking of the PAJ Port Maria Tug boat	GOJ PAJ	Coloured Fin Ltd.	Services	OT	US\$ 202,951.00	Status was not determined at the time of preparing this report.
38	Port Authority of Jamaica	07.03.06	Dry Docking of the PAJ tug boat for services in Florida Ship Yard on March 20, 2006	GOJ PAJ	North Florida Shipyard Inc.	Services	OT	US\$129,584.00	Status was not determined at the time of preparing this report.
39	National Works Agency	08.03.06	Petro Caribe Flood Damage - construction of wall, drains, base course and surface dressing at Sommerton – Fording, St. James	GOJ	D. R. Foote Construction Ltd.	Works	LT	9,982,834.68	Contract completed as of June 2006.
40	National Works Agency	08.03.06	Petro Caribe Flood Damage - Destling of the Rio Cobre River at Bog Walk Gorge, St. Catherine	GOJ	Nakash Construction & Equipment	Works	ST	14,401,604.25	Contract completed as of May 2006.
41	Airports Authority of Jamaica	08.03.06	Grading and stabilized marl and asphaltic concrete surface, construct paved drains, culverts curbs fencing electrical and lighting works at the NMIA car park, Palisadoes	GOJ AAI	Pavement & Structures Ltd.	Works	ST	105,293,695.50	Status was not determined at the time of preparing this report.
42	National Works Agency	08.03.06	Petro Caribe Flood damage - construction of asphaltic concrete overlay to Free Town Whitney Town in Clarendon	GOJ	General Paving Co Ltd.	Works	LT	15,106,400.00	Contract completed as of March 2006.
43	National Works Agency	15.03.06	Petro Caribe Flood Damage construction of base, side drains; double dressing resurfacing on roads at Barney Side, Westmoreland.	GOJ	D. R. Foote Construction Ltd.	Works	LT	10,698,826.92	Contract in progress. Contract is 50% complete.

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44	National Works Agency	15.03.06	Petro Caribe Flood Damage construction of base, double dressing resurfacing on Lamb's River to Chesterfield Bridge Roads in Westmoreland	GOJ	Sanjon Asphaltting Co Ltd.	Works	LT	7,941,283.39	Contract in progress. Contract is 70% complete.
45	National Works Agency	15.03.06	Petro Caribe Flood Damage - construction of base, side drains, double dressing resurfacing retaining structure on P C Roads Amity in Westmoreland	GOJ	Sanjon Asphaltting Co. Ltd.	Works	LT	6,663,529.42	Contract in progress. Contract is 5% complete.
46	National Works Agency	15.03.06	Petro Caribe Flood Damage construction of base, side drains, double dressing resurfacing retaining structure on Beckford Lodge (Bigwood TOT) in Westmoreland	GOJ	Sanjon Asphaltting Co. Ltd.	Works	LT	5,886,066.01	Contract completed as of May 2006.
47	Port Authority of Jamaica	15.03.06	Placement of insurance portfolio coverage period 2006-2009 for the PAJ - the contract sums are for the first year 2006-2007	Bank Loan	Assurance Brokers (Jamaica) Ltd.	Services	OT	19,187,997.00 +US\$5,900,000.00	Status was not determined at the time of preparing this report.
48	National Works Agency	15.03.06	Petro Caribe Flood Damage construction of sidewalk, lay curbs, road repair, bitumen macadam, road base and overlay at Wellington Drive St Andrew.	GOJ RMF	Pavement & Structures Ltd.	Works	ST	13,598,805.00	Contract completed as of December 2006.

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49	National Works Agency	22.03.06	Construction of pier and abutments, assembly and launch compact 200 Bridge at Alligator Church, Portland.	GOJ Mabey Bridge Proj	Alcar Construction & Haulage Co. Ltd.	Works	ST	28,321,480.00	Contract yet to commence.
50	Port Authority of Jamaica	22.03.06	Procurement of Empty Container Handler Tyres for the Kingston Container Terminal, Port Bustamante	GOJ PAJ	Mitsui & Co. Ltd	Goods	ST	US\$121,920.00	Status was not determined at the time of preparing this report.
51	Port Authority of Jamaica	22.03.06	Paving works for 14 hectares of the container yard with under ground services, piling for high mast lights and installing anchorage for two additional ship-to-shore Gantry cranes	GOJ PAJ	E. Pihl & Son A.S.	Works	ST	US\$13,704,269.53	Status was not determined at the time of preparing this report.
52	National Works Agency	29.03.06	Petro Caribe Flood Damage rehabilitation works Norbrook to Woodford in St. Andrew	GOJ Petro Caribe	Seenatt Construction Co. Ltd.	Works	ST	13,997,230.00	Contract in progress. Contract is 30% complete.
53	National Works Agency	29.03.06	Petro Caribe Flood Damage rehabilitation works Ashley to Rock in Clarendon	GOJ Petro Caribe	Build-Rite Construction Co. Ltd.	Works	ST	29,384,162.50	Works in progress. Contract is 30% complete.
54	Ministry of Transport & Works	05.04.06	Emergency work at the Worthy Park Bridge and River training works, St. Catherine	GOJ	Sean D. Construction	Works	ST	6,429,775.00	Contract completed as of December 2006.

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MINISTRY OF HOUSING TRANSPORT WATER & WORKS									
1	Airport Authority of Jamaica	12.04.06	Supply and implementation of Blade servers, storage area network and tape library system at the NMIA, Kingston	GOJ AAOJ	Innovative Corporate Solutions	Goods	ST	US\$162,003.08	Status was not determined at the time of preparing this report.
2	Port Authority of Jamaica	12.04.06	Supply of LXE Mobile Computer Devices for the Kingston Container Terminal, Port Bustamante	GOJ PAJ	Compute Systems Corporation	Goods	SS	US\$290,148.72	Contract completed as of May 2006.
3	Port Authority of Jamaica	12.04.06	Replacement of 80m steel member to the 28 m High Structural Tower and sandblasting, also repairing works at Portland Cottage Lighthouse	GOJ PAJ	Tank Weld Construction Co. Ltd.	Works	OT	6,371,245.00	The project is on hold.
4	NMIA Airports Ltd.	12.04.06	Procurement of an Air Craft Rescue and Fire-Fighting Vehicle for the Norman Manley International Airport	GOJ NMIA Airport Ltd. & AAOJ	NSG Exports Ltd.	Goods	OT	US\$989,629.68	Status was not determined at the time of preparing this report.
5	Port Authority of Jamaica	26.04.06	Supply and installation and commission of Air-conditioning equipment and duct work for customs accommodation at the Kingston Container Terminal, Port Bustamante	GOJ PAJ	KSA Engineering Consultants	Works	ST	5,304,466.35	Contract in progress as of December 2006. Contract is scheduled for completion by March 2007.

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6	Port Authority of Jamaica	26.04.06	Supply and installation of electrical works for Customs accommodation at the Kingston Container Terminal, Port Bustamante	GOJ PAJ	R.E. Forrester Electrical Contractor Ltd.	Works	ST	5,609,273.28	Contract in progress as of December 2006. Contract is scheduled for completion by March 2007.
7	Port Authority of Jamaica	26.04.06	Supply and Install Ceiling & Dry wall partitions for Customs accommodation at the Kingston Container Terminal, Port Bustamante	GOJ PAJ	ASB Construction	Works	ST	7,039,110.00	Contract in progress as of December 2006. Contract is scheduled for completion by March 2007.
8	Port Authority of Jamaica	26.04.06	Renovation of office for construction of rest rooms and vault - includes tiling and painting for Customs accommodation Kingston Container Terminal, Port Bustamante	GOJ PAJ	ASB Construction	Works	ST	5,633,283.00	Contract in progress as of December 2006. Contract is scheduled for completion by March 2007
9	Port Authority of Jamaica	14.06.06	Supply of Straddle Carrier Tyres for Kingston Container Terminal, Port Bustamante, Kingston	GOJ PAJ	Michelin	Goods	ST	US\$106,992.00	Contract completed as of November 2006.
10	Port Authority of Jamaica	14.06.06	Maintenance of property landscaping and janitorial services to the Montego Free Zone Co. Ltd., Montego Bay Freeport, St. James	GOJ MBFZ budget	Jaric's International Co. Ltd.	Services	ST	7,158,832.00	Status was not determined at the time of preparing this report.
11	National Works Agency	14.06.06	Special Flood Damage Programme - Construction of Masonry Rubble Wall at River View Portland	GOJ	Miller Electrical & Construction Co. Ltd.	Works	LT	6,130,305.00	Contract completed as of September 2006.

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12	National Works Agency	14.06.06	Special Flood Damage Programme - Construction of Gabion wall at River View Portland	GOJ	Miller Electrical & Construction Co. Ltd.	Works	LT	6,252,147.50	Contract completed as of September 2006.
13	National Works Agency	14.06.06	Mahey & Johnson Priority Bridge Programme - erection of Compact 200 Bridge with protective works to abutments and approach road at Dry River Portland	GOJ Mahey Bridge Project	Alcar Construction & Haulage Co. Ltd.	Works	OT	18,464,600.00	Contract is yet to commence.
14	Port Authority of Jamaica	14.06.06	Roof waterproofing of Factory Building # 1 and Customs Office at Montego Bay Free Zone - Mangrove Way, Montego Bay	GOJ PAJ	Seal Sprayed Solutions Ltd.	Works	ST	7,890,274.04	Contract completed as of December 2006.
15	Jamaica Urban Transit Co. Ltd.	14.06.06	Private safety and security service at all JUTC locations, Twickenham Park, Lyndhurst Road, Rockfort Road, Ashenheim Road, Portmore, Church Street, Papine and Spanish Town Lay-by	GOJ JUTC	Atlas Protection Ltd.	Services	ST	82,816,568.00	Status was not determined at the time of preparing this report.
16	Port Authority of Jamaica	21.06.06	Extension of loading rack and construction of concrete plinths to accommodate containers at the berth 11 warehouse, Kingston Container Terminal, Port Bustamante	GOJ PAJ	Island Woods & Development Ltd.	Works	ST	11,513,337.00	Contract has been aborted and retendered as per NCC instructions.
17	Jamaica Urban Transit Co. Ltd.	21.06.06	Procurement of Computer Supplies for Time and Attendance System for all JUTC's properties	GOJ JUTC	Illuminat (Jamaica) Ltd.	Goods	ST	US\$218,185.00	Status was not determined at the time of preparing this report.

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18	Port Authority of Jamaica	21.06.06	Supply and commissioning of (1) Aerial Work Platform at the Kingston Container Terminal	GOJ PAJ	Deryck A Gibson Ltd.	Goods	ST	US\$161,505.71	Contract completed as of December 2006.
19	Port Authority of Jamaica	28.06.06	To supply and commission six (6) terminal tractors and ten (10) trailer trains for the Kingston Container Terminal, Port Bustamante	GOJ PAJ	Deryck A Gibson/Kalmar	Goods	OT	US\$3,555,060.00	Contract in progress. Awaiting delivery of goods.
20	National Works Agency	28.06.06	Road Maintenance Asphaltic surfacing works at Windward Road & Vanity Fair Bernaddy - Mountain View Avenue	GOJ RMF	Micro-surfacing Ltd.	Works	ST	7,350,000.00	Status was not determined at the time of preparing this report.
21	National Works Agency	28.06.06	Special Flood Damage Programme for critical retaining wall - construction of rock rubble and Gabion wall at Zion Hill Breakaway in St. Catherine	GOJ	Donaldson Enterprise Ltd.	Works	LT	11,441,100.00	Contract completed as of December 2006.
22	National Works Agency	28.06.06	Special Flood Damage Programme for critical retaining wall - construction of rock rubble and gabion wall at Lime Hall in St Ann.	GOJ	Pavement & Structures Ltd.	Works	LT	30,860,655.00	Contract is substantially complete.
23	National Water Commission	12.07.06	Supply of Categories A, B & J apparels and belts - Uniforms for supervisory & pre-supervisory staff for January 2007 to June 2008	GOJ NWC	Caromax Ltd.	Goods	ST	10,119,923.50	Delivery expected to be on target – April 2007

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24	National Water Commission	12.07.06	Supply of Category H ready-made Apparel. Male & Female Jeans - Uniforms for supervisory & pre-supervisory staff for January 2007 to June 2008	GOJ NWC	Fabric Consultants Ltd.	Goods	ST	6,936,835.50	Delivery is expected ahead of December target.
25	National Water Commission	12.07.06	Supply of Categories C, E, F and G. Oxford and Polo shirts / Female Pants & Male Dockers Pants - Uniforms for supervisory & pre-supervisory staff for January 2007 to June 2008	GOJ NWC	L. P. Azar Ltd.	Goods	ST	3,710,545.00	Contractual delivery date is April 2007. However, expected delivery date is mid-March 2007.
26	National Water Commission	12.07.06	Supply of Category I Poly cotton shirts. Uniforms for Supervisory & pre supervisory staff for January 2007 to June 2008	GOJ NWC	Sun Island Jamaica Ltd	Goods	ST	5,574,839.20	Contractual delivery date is April 2007. However, expected delivery date is end of February 2007.
27	Rural Water Supply Ltd. (formerly Carib Engineering Corporation Ltd.)	12.07.06	Provision of labour, equipment, tools and management to construct 250mm and 200mm diameter pumping main and distribution lines for Broadgate Water Supply Scheme in St Mary	GOJ RWS	Fredrick Rodrigues & Associates Ltd.	Works	ST	14,200,816.00	Status was not determined at the time of preparing this report.
28	National Water Commission	12.07.06	Construction, testing and commissioning of 2.9km of 400mm diameter D I Pipelines for Manee Bay Water Supply from Bull Point near Ocho Rios to Manee Bay in St. Ann	GOJ NWC	GM & Associates	Works	ST	17,907,690.00	Contractor mobilized.

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29	National Water Commission	19.07.06	Rehabilitation of Existing Water Supply Facilities KMA W/S Lot No 1 Pipelaying & Mechanical Works Greater Spanish Town & S.E St Catherine	Japan Bank	SOGEA-SATOM	Works	OT	541,296,342.43 +Euro 11,340,317.93	Status was not determined at the time of preparing this report.
30	Jamaica Urban Transit Co Ltd	19.07.06	Provision of uniforms for Administration staff at JUTC'S four (4) depots and Corporate office - 2006-2007	GOJ JUTC	L P Azar Ltd.	Goods	ST	5,455,000.00	Status was not determined at the time of preparing this report.
31	National Works Agency Ministry of Housing Transport & Works & Water	26.07.06	Procurement of Gabion Baskets for Island wide Critically Retaining Wall Programme.	GOJ	A. S. Edwards & Associates Ltd.	Goods	ST	17,822,000.00	Status was not determined at the time of preparing this report.
32	National Works Agency Ministry of Housing Transport & Works & Water	26.07.06	Asphaltic concrete overlay for dualisation of Barbican Road and Russell Heights, St. Andrew	GOJ	Asphaltic Concrete Enterprise Ltd.	Works	ST	6,856,616.25	Contract completed as of November 2006.
33	Aeronautical Tele Communications Ltd.	26.07.06	Lease sale of Air Time on Kool 97 FM for total cost on Block B, C and D located at 1 Braemar Ave.	Sales	Nationwide News Network	Goods	ST	18,599,999.60	Status was not determined at the time of preparing this report.
34	Aeronautical Tele Communications Ltd.	26.07.06	Lease sale of Air Time on Kool 97 FM for Block A. Located at 1 Braemar Ave.	Sales	Cool Corporation	Goods	ST	15,120,000.00	Status was not determined at the time of preparing this report.
35	National Water Commission	02.08.06	To supply, install and commission one (1) standby generator at Logwood Treatment Plant in Hanover	GOJ NWC	Arima Engineering Limited	Works	ST	18,411,595.95	The order has been done and dispatched to the supplier.

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36	National Water Commission	02.08.06	Construction of 1050m of 200mm & 250mm dia PVC pipes together for sewers, and laterals, also manholes construction at Hopefield Road at junction of Hope Road and Lady Musgrave Road in St. Andrew	GOJ NWC	M & M Jamaica Ltd.	Works	ST	21,895,546.00	Contractor mobilized.
37	Jamaica Urban Transit Co. Ltd.	09.08.06	Procurement of uniform for non-administration staff at the JUTC for (4) depots and central workshop for 2006-2007	GOJ JUTC	L P Azar Ltd.	Goods	ST	16,236,050.00	Status was not determined at the time of preparing this report.
38	National Water Commission	09.08.06	Procurement of private security services for NWC Zone areas: St Ann, St. James and Trelawny for period of three (3) years commencing September 1, 2006	GOJ NWC	DLC Security International Ltd.	Services	ST	13,243,378.00	Approved by NCC & Cabinet. Awarded to DLC Security Limited.
39	National Water Commission	09.08.06	Procurement of private security services for NWC Zone area St Catherine for period of three (3) years commencing September 1, 2006	GOJ NWC	Corporate Logistics Ltd.	Services	ST	9,193,996.00	Approved by NCC & Cabinet. Awarded to Corporate Logistics
40	National Water Commission	09.08.06	Procurement of private security services for NWC Zone One (1): Kingston, St. Andrew and St. Thomas for period of three (3) years commencing September 1, 2006	GOJ NWC	Intrepid Security Services	Services	ST	13,378,770.00	Approved by NCC & Cabinet. Awarded to Intrepid – Zone I and to Alpha Security Limited – Zone II

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41	National Water Commission	09.08.06	Procurement of private security services for NWC Zone areas: St Elizabeth, St Mary, Manchester and Portland for period of three (3) years commencing September 1, 2006	GOJ NWC	Atlas Protection Ltd.	Services	ST	8,818,419.00	Approved by NCC & Cabinet. Awarded to Atlas Protection Ltd
42	National Water Commission	09.08.06	Procurement of private security services for NWC zone Two (2) and Three (3): Clarendon, Hanover and Westmoreland for period of three (3) years commencing September 1, 2006	GOJ NWC	Alpha Security (1984) Services Ltd.	Services	ST	37,306,488.30	Approved by NCC & Cabinet. Awarded to Alpha Security Services Limited.
43	National Works Agency	16.08.06	Apfaling works to Constant Spring, Oliver, and Shortwood Roads, Norbrook Drive, Mountain View and Sea Breeze Avenues	GOJ RMF	Micro Surfacing Ltd.	Works	ST	12,220,000.00	Contract completed as of December 2006.
44	Port Authority of Jamaica	16.08.06	Construction of Western Berth Kingston Container Terminal 482m of sheet pile berth, with 17399 sq. meters of concrete Apron and dredging depth of 15.2 m	GOJ PAJ	E Pihl & Sons A.S.	Works	ST	US\$37,272,495.06	Contract 25% complete. Contract is in progress and on schedule.

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45	Port Authority of Jamaica	16.08.06	Repairs of Detroit Diesel Engines at the Kingston Container Terminal, Port Bustamante (Please see important comments for this issue.)	GOJ PAJ	Jamaica Industrial Equipment	Services	ST	22,800,000.00	Jamaica Industrial Equipment is the local authorized dealer/repairer for the Detroit Diesel Engines. In the event that one of the engines is uneconomical to repair, a remanufactured unit will be purchased from Detroit Diesel Allison at a cost of US\$170,700.00
46	National Works Agency	16.08.06	Special Flood Damage Roads Programme -Reconstruction, base course, drainage and retaining structures, double surface dressing and asphaltic concrete works at Moravia to Silent Hill, Clarendon	GOJ	Construction Solution Limited	Works	LT	33,846,552.38	Contract completed as of November 2006.
47	National Works Agency	23.08.06	Construction of box culverts at Treasure Beach in St Elizabeth	GOJ	D.R. Foote Construction Co Ltd.	Works	LT	7,432,936.00	Contract in progress. Contract is 30% complete.
48	Norman Manley International Airports Ltd.	23.08.06	System upgrade include supply & installation of High/Medium voltage switches, sub-station equipment, cable, civil works, infrastructure, building to accommodate the switchgear, transformer controls, generators and other items of plant at NMIA	GOJ AAJ	Reliable Engineers Ltd.	Works	OT	184,408,187.00	Status was not determined at the time of preparing this report.

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49	National Works Agency/ Ministry of Housing Transport, Works & Water	06.09.06	Special Flood Damage Roads Programme - rehabilitation & reconstruction of base course, surfacing and asphaltic concrete to the Bog Walk Gorge, St Catherine	GOJ	Pavement & Structures Ltd.	Works	LT	15,000,000.00	Contract substantially completed as of December 2006.
50	National Works Agency/ Ministry of Housing Transport, Works & Water	06.09.06	Special Flood Damage Roads Programme - rehabilitation & reconstruction sub base, concrete drains, retaining structures double surfacing and asphaltic concrete overlay to Esher - Highgate Roads in St Mary	GOJ	Dwight's Construction Ltd.	Works	LT	36,244,259.10	Contract substantially completed as of December 2006.
51	National Works Agency/ Ministry of Housing Transport, Works & Water	06.09.06	Special Flood Damage Roads Programme - rehabilitation & reconstruction sub base, concrete drains, retaining structures double surfacing and asphaltic concrete overlay to Bath - Barrett Gap, St Thomas	GOJ	Surrey Paving & Aggregate Ltd.	Works	LT	24,796,906.55	Works in progress. Contract is 70% complete.
52	National Works Agency/ Ministry of Housing Transport, Works & Water	06.09.06	Special Flood Damage Roads Programme - rehabilitation & reconstruction sub base, concrete drains, retaining structures double surfacing and asphaltic concrete overlay to Clark's Town - Sherwood Content, Trelawny	GOJ	Build-Rite Construction Co. Ltd.	Works	LT	35,960,155.88	Works in progress. Contract is 20% complete.

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53	National Works Agency/ Ministry of Housing Transport, Works & Water	06.09.06	Special Flood Damage Roads Programme - rehabilitation & reconstruction sub base, concrete drains, double surfacing and asphaltic concrete overlay to Bamboo - Kensington, St. Catherine	GOJ	Alcar Construction & Haulage Co. Ltd.	Works	LT	16,410,126.97	Works in progress. Contract is 70% complete.
54	National Works Agency/ Ministry of Housing Transport, Works & Water	06.09.06	Special Flood Damage Roads Programme - rehabilitation & reconstruction sub base, concrete drains, double surfacing and asphaltic concrete overlay to Fording - Somerton, St. James.	GOJ	Surrey Paving &Aggregate Ltd.	Works	LT	15,948,423.15	Works in progress. Contract is 75% complete.
55	Port Authority of Jamaica / Ministry of Housing Transport, Works & Water	06.09.06	Procure the supply of 1400 R24 Tyres for Six (6) new Kalmar Empty Containers Handlers. This contract is for Twenty Nine (29) of the 101 amount required for 2006 Kingston Container Terminal	GOJ PAJ	XLID USA Incorporated	Goods	LT	US\$68,662.49	Contract completed as of October 2006.
56	Port Authority of Jamaica / Ministry of Housing Transport, Works & Water	13.09.06	Reclamation works include clearing vegetation and spreading existing fill material to create a high platform at the Kingston Container Terminal	GOJ PAJ	Bouygues Travaux Public (Jamaica Branch)	Works	ST	9,845,614.64	Recommended Contractor withdrew from contract. NCC instructions received to negotiate with next lowest bid.
57	National Works Agency/ Ministry of Housing Transport, Works & Water	13.09.06	Emergency Flood Damage repair works to gully wall section Sandy Gully, Charlton Fording, and Oliver Mews, St Andrew	GOJ	Surrey Paving &Aggregate Ltd.	Works	LT	13,024,800.00	Contract yet to commence as of December 2006.

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58	National Works Agency/ Ministry of Housing Transport, Works & Water	13.09.06	Special Flood Damage Roads Programme - rehabilitation includes earthworks, storm water drains, pavement and retaining walls works on the Windsor Castle to Lambkin Hill Road in St. Mary	GOJ	Dwight's Construction Ltd.	Works	ST	32,406,900.00	Contract is substantially complete.
59	National Works Agency/ Ministry of Housing Transport, Works & Water	13.09.06	Emergency Flood Damage repair works to gully wall section Sandy Gully, Cassia Park and Molynes Road, St. Andrew	GOJ	Hyday Construction Co. Ltd.	Works	LT	13,857,730.00	Contract is substantially complete.
60	National Works Agency/ Ministry of Housing Transport & Works & Water	13.09.06	Special Flood Damage Roads Programme - include repairs to inverts and walls at Widcombe and Mountain Spring roads and Millborough Close in St Andrew.	GOJ	S. Green & Associates Ltd.	Works	LT	8,665,000.00	Contract completed as of December 2006.
61	National Works Agency/ Ministry of Housing Transport & Works & Water	13.09.06	Special Flood Damage Roads Programme - include repairs to inverts and walls at Sandy Gully, Water Works Road and the Crescent in St Andrew.	GOJ	Chin's Construction	Works	LT	12,744,000.00	Contract completed as of December 2006.
62	National Works Agency/ Ministry of Housing Transport & Works & Water	20.09.06	Special Flood Damage Roads Programme - rehabilitation include construction of base course, concrete drains, retaining structures and replacing worn surface, Orange Hill Westmoreland	GOJ	D.R. Foote Construction Co Ltd.	Works	LT	14,906,776.41	Contract is yet to be expedited.

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63	National Works Agency Ministry of Housing Transport & Works & Water	20.09.06	Special Flood Damage Roads Programme - rehabilitation includes construction of base course, concrete drains, retaining structures and replacing worn surface. Amity Hall. Westmoreland	GOJ	Sanjon Asphaltting Co Ltd.	Works	LT	14,671,288.30	Contract is progressing at a ridiculously slow pace.
64	Jamaica Civil Aviation Authority	20.09.06	Insurance placement 2006 coverage for all locations of the JCAA the principal office at 4 Winchester Road	GOJ JCAA	National Properties & General Ins. Brokers	Services	ST	17,134,389.00	Status was not determined at the time of preparing this report.
65	Jamaica Civil Aviation Authority	20.09.06	Procurement of AFTN Switch, Billing System and Database for installation and tracking at 4 Winchester Road.	GOJ JCAA	UBITECH	Goods	LT	US\$806,504.00	Status was not determined at the time of preparing this report.
66	National Works Agency / Ministry of Housing, Transport, Works & Water	20.09.06	Special Flood Damage Roads Programme - rehabilitation include construction of base course, concrete drains, double surface dressing and asphaltic concrete to Dig and Plant Roads in St. Mary	GOJ	Dwight's Construction Ltd.	Works	LT	9,531,134.54	Contract yet to commence.
67	National Works Agency / Ministry of Housing, Transport, Works & Water	20.09.06	Special Flood Damage Roads Programme - rehabilitation include construction of base course, concrete drains, double surface dressing and asphaltic concrete to Epsom and Golden Grove Roads in St. Mary	GOJ	Dwight's Construction Ltd.	Works	ST	12,017,232.99	Contract in progress as of December 2006. Contract is 30% complete.

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68	National Works Agency / Ministry of Housing, Transport, Works & Water	20.09.06	Special Flood Damage Roads Programme - rehabilitation include construction of base course, concrete drains, retaining structures and asphaltic concrete overlay to Cambridge – Mount Pelier Roads in St. James	GOJ	Surrey Paving & Aggregate Ltd.	Works	LT	30,104,824.05	Contract in progress. Contract is 15% complete.
69	National Works Agency / Ministry of Housing, Transport, Works & Water	20.09.06	Special Flood Damage Roads Programme - rehabilitation include construction of base course, concrete drains, retaining structures and asphaltic concrete overlay to roads in Oracabessa, St. Mary	GOJ	Dwight's Construction Ltd.	Works	LT	19,223,820.00	Contract completed as of December 2006.
70	Airports Authority of Jamaica / Ministry of Housing, Transport & Works & Water	27.09.06	Variation Order to append work to existing contract for the Arrivals concourse at the Norman Manley International Airport.	GOJ AAI	Kier Construction Ltd.	Works	ST	129,207,810.00	Status was not determined at the time of preparing this report.
71	National Works Agency / Ministry of Housing, Transport, Works & Water	27.09.06	Special Flood Damage repairs for construction of rock rubble wall, drainage system, reinstatement of worn asphaltic concrete surface Brown's Town - Discovery Bay, St. Ann	GOJ	Seenatt Construction Co Ltd.	Works	LT	9,697,900.00	Contract in progress as of December 2006. Contract is 75% complete.
72	National Works Agency / Ministry of Housing, Transport, Works & Water	27.09.06	Special Flood Damage repairs for construction of rock rubble wall, drainage system, reinstatement of worn asphaltic concrete surface Guava Ridge – Mahogany Vale, St. Andrew	GOJ	Chin's Construction	Works	LT	12,408,400.00	Contract in progress as of December 2006. Contract is 40% complete.

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73	National Works Agency / Ministry of Housing, Transport, Works & Water	27.09.06	Special Flood Damage repairs for construction of rock rubble wall, drainage system, reinstatement of worn asphaltic concrete surface Sandy Ground, Planter, Bartons, and Ginger Ridge, St. Catherine	GOJ	Donaldson Enterprises Ltd.	Works	LT	9,861,400.00	Contract in progress as of December 2006. Contract is 50 % complete.
74	National Works Agency / Ministry of Housing, Transport, Works & Water	27.09.06	Special Flood Damage repairs for construction of rock rubble wall, drainage system, reinstatement of worn asphaltic concrete surface Pamphret, Morant Bay, Bull Bay, and Grants Pen, St. Thomas	GOJ	Sealand Electrical Sales & Services	Works	ST	5,127,040.00	Contract in progress as of December 2006. Contract is 50% complete.
75	National Works Agency / Ministry of Housing, Transport, Works & Water	27.09.06	Special Flood Damage repairs for construction of rock rubble retaining wall, new drainage system, cleaning existing drainage reinstatement of asphaltic concrete surface White Hall, Cumsee, St. Mary	GOJ	Quality Engineering & Construction Ltd.	Works	ST	4,376,200.00	Contract in progress as of December 2006.
76	National Works Agency / Ministry of Housing, Transport, Works & Water	27.09.06	Special Flood Damage repairs for construction of rock rubble and Gabion retaining wall, drainage system, reinstatement of worn asphaltic concrete surface Grantham, Trout Hall, Peckam, Alston and Carty Hill in Clarendon	GOJ	B. F. Pavement & Consultant Ltd.	Works	LT	11,733,320.00	Contract is 50% complete as of December 2006.

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77	National Works Agency / Ministry of Housing, Transport, Works & Water	27.09.06	Special Flood Damage repairs for construction of rock rubble and Gabion retaining wall, drainage system, reinstatement of worn asphaltic concrete surface Ulster Spring and Stettin, Trelawny	GOJ	Quality Engineering & Construction Ltd.	Works	LT	10,965,650.00	Contract in progress as of December 2006. Contract is 60% complete.
78	National Works Agency / Ministry of Housing, Transport, Works & Water	27.09.06	Special Flood Damage repairs for construction of rock rubble and Gabion retaining wall, drainage system, reinstatement of worn asphaltic concrete surface Maryland- Woodford, Papine- Redlight, St. Andrew	GOJ	Hydav Construction Co. Ltd.	Works	LT	13,315,694.64	Contract in progress as of December 2006. Contract is 80% complete.
79	National Works Agency / Ministry of Housing, Transport, Works & Water	27.09.06	Special Flood Damage repairs for construction of rock rubble retaining wall, drainage system, reinstatement of worn asphaltic concrete surface Papie, Bull Bay, Silver Hill Gap and Guava Ridge, St. Andrew	GOJ	Hydav Construction Co. Ltd.	Works	ST	10,818,300.00	Contract in progress as of December 2006. Contract is 40% complete.
80	National Road Operating & Construction Co. Ltd.	27.09.06	Design and build contract for Asphaltic concrete works on Marcus Garvey drive in Kingston	GOJ Petro Caribe	Bouygues Travaux Public (Jamaica Branch)	Works	OT	101,680,067.90	Contract in progress as of December 2006. Contract is 70% complete.
81	National Works Agency / Ministry of Housing, Transport, Works & Water	04.10.06	Special Flood Damage repairs for construction of rock rubble retaining wall, drainage system, Asphaltic concrete reinstatement of worn surface at Ulster Spring and Stettin - Trelawny	GOJ	Quality Engineering & Construction Ltd	Works	LT	11,241,000.00	Contract in progress as of December 2006. Contract is 90% complete.

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82	National Works Agency / Ministry of Housing, Transport, Works & Water	04.10.06	Special Flood Damage repairs for construction of rock rubble retaining wall, drainage system, Asphaltic concrete reinstatement of worn surface at Runaway Bay - Orange Valley, St. Ann	GOJ	Chin's Construction	Works	LT	12,642,800.00	Contract in progress as of December 2006. Contract is 60% complete.
83	National Works Agency / Ministry of Housing, Transport, Works & Water	04.10.06	Special Flood Damage repairs for construction of rock rubble retaining wall, drainage system, reinstatement of worn asphaltic concrete surface at Silver Hill Gap and Guava Ridge, St. Andrew	GOJ	Surrey Paving & Aggregate Ltd.	Works	LT	14,392,700.00	Contract in progress as of December 2006. Contract is 50% complete.
84	National Works Agency / Ministry of Housing, Transport, Works & Water	04.10.06	Special Flood Damage repairs for construction of rock rubble retaining wall, drainage system, reinstatement of worn asphaltic concrete surface at Natural Bridge – Bog Walk, Vanity Fair and Tavern Hill in St. Catherine	GOJ	Dwight's Construction Ltd.	Works	LT	13,927,300.00	Contract completed as of February 2006.
85	National Works Agency / Ministry of Housing, Transport, Works & Water	04.10.06	Special Flood Damage repairs for construction of rock rubble retaining wall, drainage system, reinstatement of worn asphaltic concrete surface at Rio Magno, Springfield, Worthy Park and St John's in St. Catherine	GOJ	Dwight's Construction Ltd.	Works	LT	9,886,400.00	Contract completed as of February 2006.

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86	National Works Agency / Ministry of Housing, Transport, Works & Water	04.10.06	Special Flood Damage repairs for construction of rock rubble retaining wall, clean drains, reinstatement of worn asphaltic concrete surface at Old Harbour and Bartons in St. Catherine	GOJ	L & K Construction Company Limited	Works	LT	7,762,350.00	Contract completed as of February 2006.
87	National Works Agency / Ministry of Housing, Transport, Works & Water	04.10.06	Special Flood Damage repairs for construction of rock rubble retaining wall, drainage system, reinstatement of worn asphaltic concrete surface at Old Pera, Bowden Pen, Hordley, Haining and Potosi in St. Thomas	GOJ	Alcar Construction & Haulage Co Ltd.	Works	LT	5,179,600.00	Contract yet to be implemented
88	National Water Commission	04.10.06	Procurement of Chlorine vehicle Truck head and Chasis 10-12 tons	NWC	Jamaica Industrial Equipment	Goods	ST	5,940,000.00	Purchase order dispatched
89	National Water Commission	04.10.06	Cricknet World Cup 2007 - Construction of 1.46 km of 300mm PVC sewer lines and laterals on South Camp Road with Deanery Road and Victoria Avenue	NWC	D. Bisnor & Associates Ltd.	Works	LT	29,448,758.46	Works substantially completed.
90	National Works Agency / Ministry of Housing, Transport, Works & Water	11.10.06	Emergency Special Flood Damage works to include scarify and shape existing surface construction of base and repairs and construct drains - Bogue Hill, St. James	GOJ	Surrey Paving & Aggregate Ltd.	Works	LT	7,264,551.20	Contract in progress. Contract is 30% complete as of December 2006

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91	National Works Agency / Ministry of Housing, Transport, Works & Water	11.10.06	Emergency Special Flood Damage repairs for construction of rock rubble retaining wall, drainage system, reinstatement of worn asphaltic concrete surface at Troja – Sports Park in St. Catherine	GOJ	Alcar Construction & Haulage Co. Ltd.	Works	LT	11,631,900.00	Contract in progress. Contract is 30% complete as of December 2006.
92	National Works Agency / Ministry of Housing, Transport, Works & Water	11.10.06	Emergency Special Flood Damage repairs for construction of rock rubble retaining wall, drainage system, reinstatement of worn asphaltic concrete surface at Hardware Gap – Wakefield in St. Andrew	GOJ	Alcar Construction & Haulage Co. Ltd.	Works	ST	8,323,480.00	Contract in progress. Contract is 80% complete as of December 2006.
93	National Works Agency / Ministry of Housing, Transport, Works & Water	11.10.06	Emergency Special Flood Damage repairs for construction of rock rubble retaining wall, drainage system, reinstatement of worn asphaltic concrete surface at Davis Town- Greenwich Park, Green Park – St. Ann's Bay, St. Ann	GOJ	Quality Engineering & Construction Ltd.	Works	ST	19,854,750.00	Contract on hold as of December 2006.
94	National Works Agency / Ministry of Housing, Transport, Works & Water	11.10.06	Emergency Special Flood Damage works to include scarify and shape existing surface construction of base and repairs and construct drains - Petersfield – Roaring River in Westmoreland	GOJ	Sanjon Asphaltting Co Ltd.	Works	LT	12,645,196.89	Contract substantially complete as of December 2006.

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95	National Works Agency / Ministry of Housing, Transport, Works & Water	18.10.06	Emergency Special Flood Damage works to include construction of base and drains and replace surfaces at Bound Brook Crescent in Portland	GOJ	Construction Solution Limited	Works	LT	4,874,153.87	Contract completed as of December 2006.
96	Rural Water Supply Ltd (formerly Carib Engineering Corporation Ltd.)	18.10.06	Darliston water supply material, labour, equipment and tools to reinstate pipe line trenches along Lennox Bigwoods and Enfield Main Road in Westmoreland	GOJ	Neville Diaram	Works	ST	6,448,970.00	Status was not determined at the time of preparing this report.
97	Rural Water Supply Ltd (formerly Carib Engineering Corporation Ltd.)	18.10.06	Darliston water supply Contract # 10 Material, labour, equipment and tools to construct distribution pipe line network totaling 13.10 km of various size pipes in Westmoreland	GOJ	Fredrick Rodrigues & Associates Ltd.	Works	OT	29,722,825.00	Status was not determined at the time of preparing this report.
98	Rural Water Supply Ltd (formerly Carib Engineering Corporation Ltd.)	18.10.06	Darliston water supply contract # 9 Material, labour, equipment and tools to construct distribution pipe line network totaling 12.34 km of various size pipes in Westmoreland	GOJ	Fredrick Rodrigues & Associates Ltd.	Works	ST	33,374,572.00	Status was not determined at the time of preparing this report.
99	National Water Commission	18.10.06	Construction, development and replacement of Twickenham Park Well, St. Catherine	GOJ NWC	Hood-Daniels Well Co.	Works	LT	10,568,923.75	Contractor mobilized.
100	National Works Agency / Ministry of Housing, Transport, Works & Water	25.10.06	Procurement and stocking of Emergency sign and poles for storage at NWA office, Hagley Park Road	GOJ	3M Inter-America Ltd.	Goods	ST	4,397,300.00	Contract completed.

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101	National Works Agency / Ministry of Housing, Transport, Works & Water	25.10.06	Special Flood Damage 06/07 Package 2 road surfacing works on South Ave Waterloo road- Constant Spring Road St Andrew	GOJ	Surrey Paving & Aggregate Co. Ltd.	Works	ST	12,719,865.21	Works in progress. Contract is substantially completed.
102	National Works Agency / Ministry of Housing, Transport, Works & Water	25.10.06	Special Flood Damage 06/07 Package 1 road surfacing works on Knightsdale Drive (Red Hills Road- Perkins Boulevard). St Andrew	GOJ	Surrey Paving & Aggregate Co. Ltd.	Works	ST	30,990,255.29	Contract is yet to commence as of December 2006.
103	National Works Agency / Ministry of Housing, Transport, Works & Water	25.10.06	Special Flood Damage works 06/07 to include construction of base and drains, retaining structure and replace worn surfaces at Breastworks - Fellowship in Portland	GOJ	General Paving Co. Ltd.	Works	LT	30,972,213.85	Contract in progress. Contract is 60% complete as of December 2006.
104	National Water Commission	25.10.06	Variation to contract # 1770 12.07.06 Uniforms for staff for January 2007 to June 2008 (see comments)	GOJ NWC	Caromax Ltd.	Goods	ST	2,735,275.20	Variation to contract # 1770 see #23 dated 12.07.06 for \$10,119,923.50 now \$12,855,198.70
105	National Water Commission	25.10.06	Variation to contract # 1771 12.07.06. Uniforms for staff for January 2007 to June 2008 (see comments)	GOJ NWC	Fabric Consultants Ltd.	Goods	ST	1,655,497.70	Variation to contract # 1771 see 24 dated 12.07.06 for \$6,936,835.50 now \$8,592,333.20.
106	National Water Commission	25.10.06	Omission to contract # 1773 12.07.06. Uniforms for staff for January 2007 to June 2008 (see comments)	GOJ NWC	L. P. Azar Ltd.	Goods	ST	-183,849.00	Omission to contract # 1773 (See #25 dated 12.07.06 for \$3,710,545.00. now \$3,526,696.00)

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107	National Water Commission	25.10.06	Variation to contract # 1772 12.07.06 Uniforms for staff for January 2007 to June 2008 (see comments)	GOJ NWC	Sun Island Jamaica Ltd.	Goods	ST	110,522.22	Variation to contract # 1772 see 26 dated 12.07.06 for \$5,574,839.20 now \$5,685,361.42.
108	National Works Agency / Ministry of Housing, Transport, Works & Water	01.11.06	Special Flood Damage 06/07 Package 1 work to include construction of base and drains, retaining structure and replace worn surfaces at Kupius-Colonel Ridge- Kellies, Rhynisbury-Osbourne Store, Clarendon	GOJ	Build-Rite Construction Co. Ltd.	Works	ST	77,174,163.36	Contract in progress. Contract is 30 % complete.
109	National Works Agency / Ministry of Housing, Transport, Works & Water	01.11.06	Special Flood Damage 06/07 Package 2 work to include construction of base and drains, retaining structure and replace worn surfaces at Frankfield-Lampart, Fearon-Tweedside and Mitchelville, Spring Ground, Maxwell Roads, Clarendon	GOJ	Build-Rite Construction Co. Ltd.	Works	ST	51,098,408.24	Contract in progress. Contract is 60% complete.
110	National Works Agency / Ministry of Housing, Transport, Works & Water	01.11.06	Special Flood Damage 06/07 Package 3 work to include construction of base and drains, retaining structure and replace worn surfaces at YS-Maggoty and Lyndhurst, Redground, Nottingham, Elliston Roads, Manchester & St. Elizabeth	GOJ	Construction Solution Limited	Works	ST	82,868,938.12	Contract in progress. Contract is 10% complete.

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111	National Works Agency / Ministry of Housing, Transport, Works & Water	01.11.06	Special Flood Damage 06/07 Package 4 work to include construction of base and drains, retaining structure and replace worn surfaces at Port Morant-Style Hut, Barrack- Way Bridge, Ythan-side- Chepstowe and ... Westlan Hill, Johnstown Roads, St. Thomas & Portland.	GOJ	Alcar Construction & Haulage Co. Ltd.	Works	ST	52,657,293.32	Contract is yet to commence as of December 2006.
112	National Works Agency / Ministry of Housing, Transport, Works & Water	01.11.06	Special Flood Damage 06/07 Package 5 work to include construction of base and drains, retaining structure and replace worn surfaces at Williamsfield- Gobay, Belfield Line, Sherlock Ave and Barnes Pen, Happy Groove, Cock Row (Tot Hill) Roads – St. Mary, St. Catherine & St. Andrew	GOJ	Dwight's Construction Ltd.	Works	ST	81,539,176.98	Contract is yet to commence as of December 2006.
113	National Works Agency / Ministry of Housing, Transport, Works & Water	01.11.06	Special Flood Damage 06/07 Package 6 work to include construction of base and drains, retaining structure and replace worn surfaces at Round Hill-Treasure Beach, Garlands-Red Dirt and Grange Hill-Little London, St. Elizabeth Westmoreland & St. James	GOJ	Construction Solution Limited	Works	ST	59,953,531.17	Contract is yet to commence as of December 2006.

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114	Port Authority of Jamaica	08.11.06	Acquisition of Closed Circuit Television (CCTV) System for Port Bustamante in Kingston	GOJ PAJ	Kingston Wharves Ltd.	Goods	SS	US\$499,557.10	Contract completed as of December 2006.
115	Port Authority of Jamaica	15.11.06	Provide maintenance services for Five (5) Pallett Screening Machines at Port Bustamante & Port Montego Bay	GOJ PAJ	Science Applications International	Services	ST	US\$1,000,000.00	Cabinet approval received. Contract being prepared.
116	National Works Agency	15.11.06	Construction of Plate Girder - Two Lane Composite Bridge and the approach roads at Queensborough in St Andrew	GOJ Mabej Johnson	M & M Jamaica Ltd.	Works	ST	57,593,479.00	Contract is yet to commence as of December 2006.
117	National Works Agency	15.11.06	Construction of Plate Girder - Two Lane Composite Bridge and the approach roads at Cassia Park Road, St. Andrew	GOJ Mabej Johnson	M & M Jamaica Ltd.	Works	ST	63,031,514.00	Contract is yet to commence as of December 2006.
118	National Works Agency	29.11.06	Road works resurfacing, curbs, side walk, drainage, and repairs for South Camp, Deanery Roads and East Queen Street	GOJ	Surrey Paving and Aggregate Limited	Works	SS	103,813,000.60	Contract in progress. 50% complete.
119	Transport Authority Ministry of Transport & Works	13.12.06	Provision of architectural, engineering and quantity surveying services for the Linstead Transportation Centre on King Street	GOJ TA	APEC Consultants Ltd.	Services	ST	5,638,600.00	Status was not determined at the time of preparing this report.
120	Port Authority of Jamaica	20.12.06	Repairs to Cargo Inspection System pallet Machine 10 damaged by forklifts at KCT	GOJ PAJ	Science Applications International Corp.	Services	SS	US\$17,632.43	Contract in progress as of December 2006.

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121	Port Authority of Jamaica	20.12.06	Follow-on Contract for Supply of LXE Mobile Computer Devices	GOJ PAJ	Computee Systems Corp	Goods	SS	US\$453,476.20	Awaiting Cabinet's approval.
122	Port Authority of Jamaica	20.12.06	This is a variation to a contract awarded in 2005. Additional Gantry container handling Cranes for Kingston Container Terminal	GOJ PAJ	Shanghai Zhenhua Port Machinery Co Ltd.	Goods	ST	US\$7,750,000.00	Awaiting Cabinet's approval.
123	National Works Agency	20.12.06	Reconstruction of Base course, drainage & retaining structures & double surface dressing to Hibiscus road in St Mary	GOJ	Dwight's Construction Co. Ltd.	Works	LT	7,213,735.17	Contract in progress.
124	Port Authority of Jamaica	20.12.06	Clearing of vegetation, supply granular fill, spread and create a 1 metre high platform Hunts Bay reclamation KCT ground improvement	GOJ PAJ	E Pihl & Sons A. S.	Works	OT	375,226,700.00	Awaiting Cabinet's approval.
125	National Water Commission	20.12.06	Supply and deliver 10 (ten) 4x4 double cab Pickup trucks for NWC offices.	GOJ NWC	Kingston Industrial Garage Ltd.	Goods	ST	16,500,000.00	Contract in place. Expect time of delivery February 28, 2007
126	National Works Agency	20.12.06	Variation to increase the existing contract # 2076 for resurfacing to North Street and Upper Elliston Road etc.	GOJ	Surrey Paving & Aggregate Ltd.	Works	ST	57,347,750.00	Contract in progress as of December 2006.

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127	National Water Commission	20.12.06	The supply of advertising support services	GOJ NWC	Dunlop Corbin Communications Ltd.	Services	ST	30,596,666.00	Awaiting Cabinet's approval
128	National Water Commission	20.12.06	The supply of public relations support services	GOJ NWC	CGR Communications Ltd.	Services	ST	13,010,000.00	Contract being prepared. Awaiting letter from the Ministry.
129	National Water Commission	20.12.06	The supply of internal audit company sourcing services	GOJ NWC	Deloitte Touche Tohmatsu	Services	ST	10,626,000.00	Evaluation Report with NCC for endorsement.
130	National Works Agency	20.12.06	Preparation of existing road surface, construction of side walk and lay curbs and asphaltic concrete over lay etc. on Collie Smith drive in Kingston	GOJ	Surrey Paving & Aggregate Ltd.	Works	ST	22,925,850.76	Contract is yet to commence as of December 2006.

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MINISTRY OF WATER & HOUSING									
1	Ministry of Water & Housing	08.02.06	Retread 600 truck tyres for the rapid response unit fleet of vehicles	GOJ	Neal & Massy Ltd.	Services	ST	11,939,000.00	Status was not determined at the time of preparing this report.
2	National Water Commission	22.02.06	Construction, testing and commissioning into service of 7.0 km of 200mm Ductile Iron Pipeline for Birds Hill /Chateau/ in the Palmers Cross area in Clarendon	GOJ NWC	Lester Johnson construction Co Ltd.	Works	ST	19,348,382.30	Status was not determined at the time of preparing this report.
3	National Water Commission	08.03.06	Variation Order - Great River/Lucea Water Supply Project Sole Source Contracts I & II and Engineering Supervision (Euro dollars) (See Comments)	GOJ/ Government of France	SOGEA/SATOM	Works	ST	US\$2,790,000.00	The original Contract sum is entry # 608 for \$38,817,512.00 not \$38M as seen in the NWC letter. They had a previous variation for \$0.34m plus this new variation for \$2.79m totaling \$3.13m for a grand total contract sum of \$41,947,512.00 not \$41.13m. (NWC should submit the info correctly.)

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4	National Housing Development Corporation Ltd.	15.03.06	Architectural services for construction of 44 two-bedrooms and 22 three-bedrooms apartments at 62 Lady Musgrave Road, St. Andrew	GOJ NHDC	Rivi Gardner & Associates	Services	ST	7,853,967.50	Status was not determined at the time of preparing this report.
CABINET OFFICE									
1	Cabinet Office / Public Sector Reform Unit	08.02.06	Consultancy service for the transformation of Ministry of National Security & Immigration Passports and Citizenship division to performance base Institutions	DFID Grant	Atos Consulting Ltd.	Services	SS	US\$94,290.00	Status was not determined at the time of preparing this report.
2	Cabinet Office / Public Sector Reform Unit	22.03.06	Procurement of technical assistance for National Security Strategy Implementation - Consultation at the National, Regional and Community level	British High Commission	Dr. Owen Greene	Services	SS	£15,000.00	Status was not determined at the time of preparing this report.
3	Cabinet Office / Public Sector Reform Unit	28.06.06	To provide consultancy services for transformation of the Ministry of National Security and Immigration Passport and Citizenship Division to performance-based institution	DFID Grant	Atos Consulting Ltd.	Services	SS	US\$1,989,420.00	Status was not determined at the time of preparing this report.

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4	Cabinet Office / Public Sector Reform Unit	28.06.06	Procure consultancy services for effecting a programme for change management within the Ministry of Health.	DFID Grant	P. A. Consulting	Services	OT	5,288,320.00	Status was not determined at the time of preparing this report.
5	Cabinet Office / Public Sector Reform Unit	19.07.06	To provide consultancy services to conduct a comprehensive review of the Jamaican Justice system	CIDA	Canadian Bar Association	Services	OT	US\$846,451.00	Status was not determined at the time of preparing this report.
6	Cabinet Office / Public Sector Reform Unit	26.07.06	Consultants to provide technical assistance for the Jamaica Constabulary Force Modernization and Reform Programme	DFID Grant	Atos Consulting Ltd.	Services	SS	£842,075.00	Status was not determined at the time of preparing this report.
7	Jamaica Promotion Corporation (JAMPRO)	30.08.06	Provision of insurance services for JAMPRO's total Assets - Trafalgar Road - premium for first year of a three (3) years contract then to be negotiated	GOJ	Allied Insurance Brokers	Services	ST	4,089,290.00	Status was not determined at the time of preparing this report.
8	Cabinet Office / Public Sector Reform Unit	01.11.06	Implement Microsoft-Based network at the Office of the Cabinet and the Office of the Prime Minister	DFID CIDA Grant	Infotech Caribbean	Services	OT	4,686,685.07	Status was not determined at the time of preparing this report.
9	Cabinet Office / Public Sector Reform Unit	29.11.06	Procure technical assistance for public sector finance and modernization experts for Fisheries and Forestry Departments	DFID CIDA Grant	Public Administration International Ltd.	Services	OT	US\$127,736.00	Status was not determined at the time of preparing this report.

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OFFICE OF THE PRIME MINISTER									
1	National Housing Trust	11.01.06	Implementing the construction of civil engineering works at Board Villa Section for Denham Town Block, Kingston	GOJ NHT	TankWeld Construction Co. Ltd.	Works	OT	85,669,173.00	Status was not determined at the time of preparing this report.
2	National Housing Trust	01.02.06	Supply & Installation of modular furniture in the Branch Office at Union Street in Mo Bay, St. James	GOJ NHT	EHC Industries Ltd.	Goods	ST	12,301,056.61	Status was not determined at the time of preparing this report.
3	National Housing Trust	15.02.06	Implementing the construction of civil engineering and electrical infrastructure works at Majestic Pen, Spanish Town Road.	GOJ NHT	Ashtrom Building Systems Ltd.	Works	ST	56,249,200.40	Status was not determined at the time of preparing this report.
4	National Housing Trust	22.02.06	Insurance placement for the different classes of the NHT portfolio	GOJ NHT	International Insurance Brokers (IIB)	Services	ST	188,600,000.00	Status was not determined at the time of preparing this report.
5	National Housing Trust (OPM)	22.02.06	Architectural services for Construction on 4-6 Salisbury Avenue Housing scheme for 6 two bedrooms and 4 three bedrooms, Kingston 6	GOJ NHT	Howard Ferguson Architect	Services	ST	5,349,458.00	Status was not determined at the time of preparing this report.
6	HEART TRUST/NTA	08.03.06	Reroofing and ceiling to the auditorium at Ebony Park Academy in Clarendon	GOJ NHT	Tropical Metal Products	Works	ST	4,236,471.00	Status was not determined at the time of preparing this report.

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7	HEART TRUST/NTA	08.03.06	Full Insurance all risk coverage for HEART Trust Properties, equipment, motor, liabilities, accident etc. for 2006 -2009 a period of 3 years	GOJ NHT	Allied Insurance Brokers	Services	ST	54,575,812.00	Status was not determined at the time of preparing this report.
8	National Housing Trust (OPM)	15.03.06	Design and installation of a 50,000 imperial gallon water tank at Appleton Sugar housing project in Siloah, St. Elizabeth	GOJ NHT	Bacchus Engineering Service Ltd.	Works	ST	5,870,200.00	Status was not determined at the time of preparing this report.
9	National Housing Trust (OPM)	22.03.06	Implementing the civil engineering and electrical infrastructure works including sewers and water systems at 231 Spanish Town Road, Kingston	GOJ NHT	Ashtrom Building Systems Ltd.	Works	ST	107,920,000.00	Status was not determined at the time of preparing this report.
10	National Housing Trust (OPM)	19.04.06	Organizational strengthening training for 6 Benevolent Societies/ Community Managing Water Supply project	GOJ NHT	Price Waterhouse Coopers (PWC)	Services	OT	6,392,000.00	Status was not determined at the time of preparing this report.
11	Urban Development Corporation (UDC)	19.04.06	Insurance placement for UDC Properties and assets island wide to cover pecuniary loss and liabilities for a 3-year period 2006-2007-2008-2009 Coverage for 2006 -2007	GOJ UDC	Allied Insurance Brokers	Services	ST	42,730,483.00	Status was not determined at the time of preparing this report.

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12	National Housing Trust (OPM)	14.06.06	Pre & post-contract Architectural services for Clarendon Branch Office, Manchester Avenue, May Pen	GOJ NHT	APEx Consultants Ltd.	Services	ST	5,530,000.00	Status was not determined at the time of preparing this report.
13	National Housing Trust (OPM)	21.06.06	Construction of Community / Multi-Purpose Centre at 4 Norwood Road	GOJ NHT	Ronham & Associates	Works	ST	4,836,434.01	Status was not determined at the time of preparing this report.
14	Urban Development Corporation (OPM)	21.06.06	Variation Order for additional 60 two-bedroom dwelling units for the Future Housing Development Block at Hellshire Lot C, St. Catherine	GOJ UDC & NHT	West Indies Home Contractor Ltd.	Works	ST	190,000,000.00	Status was not determined at the time of preparing this report.
15	Urban Development Corporation (OPM)	19.07.06	Construction of commercial offices for Water Company at Runaway Bay, St. Ann.	GOJ UDC	Portland General Contractors Ltd.	Works	OT	12,132,207.36	Status was not determined at the time of preparing this report.
16	National Housing Trust (OPM)	02.08.06	Remove existing air conditioning system and supply and installation of new a/c units include all the related services and controls in the computer room at NHT Head Office, Park Boulevard	GOJ NHT	Arel Ltd.	Works	ST	4,747,912.93	Status was not determined at the time of preparing this report.
17	National Housing Trust (OPM)	02.08.06	Inner-City Housing Project Construction of a reinforced concrete roof and block wall including aluminium windows and timber doors for the Community Services building at 88-100 Spanish Town Road	GOJ NHT	General Construction Developers Ltd.	Works	ST	29,599,019.76	Status was not determined at the time of preparing this report.

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18	National Housing Trust (OPM)	02.08.06	Supply and delivery of Aluminium Windows for the Morris Meadows Housing Development, St. Catherine	GOJ NHT	Tropicair Ltd.	Goods	ST	4,717,556.50	Status was not determined at the time of preparing this report.
19	National Housing Trust (OPM)	02.08.06	Supply and delivery of sand and gravel aggregate for the Morris Meadows Housing Development, St. Catherine	GOJ NHT	Maxwell Construction Ltd.	Goods	ST	4,571,250.00	Status was not determined at the time of preparing this report.
20	National Housing Trust (OPM)	02.08.06	Supply and delivery of concrete blocks for the Morris Meadows Housing Development, St. Catherine	GOJ NHT	Latmar Enterprise Ltd.	Goods	ST	5,472,727.00	Status was not determined at the time of preparing this report.
21	National Housing Trust (OPM)	02.08.06	Supply and delivery of general construction materials for the Morris Meadows Housing Development, St. Catherine	GOJ NHT	Latmar Enterprise Ltd.	Goods	ST	11,977,246.60	Status was not determined at the time of preparing this report.
22	National Housing Trust (OPM)	02.08.06	Supply and delivery of reinforcement bars for the Morris Meadows Housing Development, St. Catherine	GOJ NHT	Latmar Enterprise Ltd.	Goods	ST	10,235,847.44	Status was not determined at the time of preparing this report.
23	Jamaica Defence Force (OPM)	09.08.06	Supply of PVC pipes, fittings and accessories for re-piping of Up Park Camp, Kingston 5	GOJ	Omni Industries Ltd.	Goods	ST	15,986,228.00	Status was not determined at the time of preparing this report.
24	National Housing Trust (OPM)	09.08.06	Demolition of Squatters Units at Railway Lane and Barracks Road in St. James	GOJ NHT	T. B. and D. F. Contractors Ltd.	Works	SS	15,485,500.00	Status was not determined at the time of preparing this report.

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25	National Housing Trust	30-08-06	Variation Order endorsed August 2, 2006 for alteration to the Scope of the Infrastructure Works for 98 serviced lots at Waterworks in Westmoreland (see comment)	GOJ NHT	D. R. Foote Company Ltd.	Works	ST	3,080,757.60	The original contract was for \$149,630,900.00 dated 16.01.02
26	Urban Development Corporation (OPM)	06.09.06	Construction of infrastructural facilities for the Buckfield Commercial sub-division at Ocho Rios, St. Ann	GOJ UDC	Ronham & Associates	Works	ST	19,526,355.00	Status was not determined at the time of preparing this report.
27	National Housing Trust	13.09.06	Electrical and Mechanical supply and installation of equipment for the Twickenham Park Sewer Treatment, St. Catherine	GOJ NHT	J. H. Dunstan Associates	Works	OT	102,695,922.00	Status was not determined at the time of preparing this report.
28	National Housing Trust	13.09.06	For the placements of press advertisements in the Sunday and The Daily Gleaner publications for 12 months for \$7-\$15 million dollars expenditure \$15m used for contract entry	GOJ NHT	The Gleaner Company Limited	Services	SS	15,000,000.00	Status was not determined at the time of preparing this report.
29	National Housing Trust	13.09.06	For the placements of press advertisements in the Sunday and the Daily Observer publications for 12 months for \$5-\$7million dollars expenditure \$6.9 m used for contract entry	GOJ NHT	Jamaica Observer	Services	SS	6,999,999.00	Status was not determined at the time of preparing this report.

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30	National Housing Trust	27-09-06	Inner-City Project for Construction of Day Care Centre/Basic school with reinforced concrete block wall at 88-100 Spanish Town Road	GOJ NHT	Lewin's Hardware Ltd.	Works	ST	10,668,313.00	Status was not determined at the time of preparing this report.
31	National Housing Trust	18.10.06	Supply and delivery of roof covering material to Morris Meadows Housing Development in St. Catherine	GOJ NHT	Alfrasure Structures & Roofing Ltd.	Goods	ST	9,545,000.00	Status was not determined at the time of preparing this report.
32	National Housing Trust	18.10.06	Provide Urban and Rural Planning Services Point Housing in Hanover	GOJ NHT	Warren Weston Ltd.	Services	ST		This contract for \$4,900,000.00 not awarded. See #42 dated 20.12.2006
33	National Housing Trust	25.10.06	Inner - City Housing Projects Sites Quantity Surveying services	GOJ NHT	Neville A Mills & Associates	Services	SS	9,375,000.00	Status was not determined at the time of preparing this report.
34	National Housing Trust (OPM)	15.11.06	Installation of Software, configuration of the software and training of personnel	GOJ NHT	Knowledge Genus Corporation	Services	OT	US\$279,744.00	Status was not determined at the time of preparing this report.
35	National Housing Trust (OPM)	13.12.06	Supply and deliver Aggregate to Orange Park Housing Development in Ewarton, St. Catherine	GOJ NHT	Central Supplies & Construction	Goods	ST	6,519,600.00	Status was not determined at the time of preparing this report.
36	National Housing Trust (OPM)	13.12.06	Supply and deliver steel bars to Orange Park Housing Development in Ewarton, St. Catherine	GOJ NHT	Latmar Enterprises Ltd.	Goods	ST	6,435,202.32	Status was not determined at the time of preparing this report.

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37	National Housing Trust (OPM)	13.12.06	Supply and deliver general building supplies to Orange Park Housing Development in Ewarton, St. Catherine	GOJ NHT	Central Supplies & Construction	Goods	ST	13,517,001.69	Status was not determined at the time of preparing this report.
38	National Housing Trust	13.12.06	Retention of arrangement for revising the debt financing in the USA capital market (See comment.)	GOJ NHT	Standard New York Securities Inc	Services	SS	US\$1,650,000.00	The contract has a legal fees attachment not to exceed the sum of US\$200,000.00
39	National Housing Trust	13.12.06	Retention of International legal counsel arising for debt financing in the USA capital market	GOJ NHT	Allen & Overy	Services	SS	US\$300,000.00	Status was not determined at the time of preparing this report.
40	National Housing Trust	20.12.06	Supply, assemble and install modular furniture at the NHT Twickenham Park branch office, St. Catherine	GOJ NHT	Stationery & Office Supplies Ltd.	Goods	ST	7,909,544.58	Status was not determined at the time of preparing this report.
41	National Housing Trust	20.12.06	Supply and install System furniture in the loan management department at the NHT Head Office, Park Boulevard	GOJ NHT	Stationery & Office Supplies Ltd.	Goods	ST	10,082,958.50	Status was not determined at the time of preparing this report.
42	National Housing Trust	20.12.06	Consultant to provide Urban and Rural Planning Services Point Housing in Hanover for the second lowest bid (see important comment)	GOJ NHT	CAD in Action	Services	ST	8,500,000.00	This contract recorded as # 32 for \$4,900,000.00 was endorsed on 18.10.2006 was not awarded to Warren Weston on the grounds of non-performance on another contract. That contact sum was omitted.

Procurement Method Key: LT = Limited Tender

OT = Open Tender

ST = Selective Tender

SS = Sole Source

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APPENDIX IV

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OC-G List of Construction Contracts being Monitored or Monitored for 2006

#	Project	Parish	Agency	Contractor	Contract Sum (Engineer's Estimate) J\$ Million (except where otherwise noted)	Action to date Status
1	The construction of approaches to the Comfort Hall Bridge	Manchester	NWA	Seematt Construction	\$13.14	Contract was monitored. Works have been completed since June 2006. Road is now operational.
2	CDB Programme - Road Rehab. for Church Hill Corner to Moore Park	Portland	NWA	Build-Rite Construction	\$10.57	The contract was monitored to completion. Works have been completed since June 2006. Road is now operational.
3	Road Rehab. Windsor Castle to Lambkin Hill	St. Mary	NWA	Dwight's Construction Ltd.	\$50.96	Contract was monitored to completion. Works have been completed as of June 2006.
4	CDB Flood Damaged Rehab. Programme, Freetown to Ashley	Clarendon	NWA	BF Pavements	\$24.14	Contract was monitored to completion. Works have been completed as of June 2006.
5	IP Telephony system	Kingston	PAJ	Innovative Systems Ltd.	\$15.68	As of August 9, 2006, contract signed by client and contract. Cabinet approval was also granted. Works commenced October 2006.
6	Repairs to bridge at Alley Town	Clarendon	NWA	Tankweld Special Project	\$25.33	Contract was monitored to completion. The contract is completed.
7	Construction of base, side drains & retaining structures at Logwood, Silver Spring	Hanover	NWA	Sanjon Asphaltting Company Ltd.	\$19.90	Contract was given practical completion as of August 2006.
8	Construction of base, side drains & cross drains, Bowden	Portland	NWA	Construction Solutions	\$33.45	Contract was 90% completed as of August 2006.
9	Supply & Installation of perimeter fencing (NMIA)	Kingston	AAJ	Not yet assessed	Not yet determined	Contract aborted. AAJ is yet to provide a suitable reason for cancellation. OC-G wrote to AAJ to ascertain the reasons for abortion as of early August 2006.
10	Mabey & Johnson Priority Bridge Programme, Worthy Park	St. Catherine	NWA	Sean D. Construction	Not yet determined	Contract was monitored to completion. The contract is practically completed.

OC-G List of Construction Contracts being Monitored or Monitored for 2006

#	Project	Parish	Agency	Contractor	Contract Sum (Engineer's Estimate) J\$ Million (except where otherwise noted)	Action to date Status
11	Petro Caribe Special Flood Damage Road Programme, Bog Walk Gorge	St. Catherine	NWA	Nakash Construction & Equipment	\$14.40	Contract was monitored to completion. The contract is practically completed.
12	Petro Caribe Road programme, Sommerton Fording	St. James	NWA	D.R. Foote Construction	\$9.99	Contract was monitored to completion. The contract is practically completed.
13	Special Flood Damage Programme, Amity Road	W/moreland	NWA	Sanjon Asphaltting Company Ltd.	\$6.66	Retaining wall works in progress. Less than 6% complete as of October 2006 site visit.
14	Special Flood Damage Programme, River View	Portland	NWA	Miller Electrical & Construction Co. Ltd.	\$6.25	Contract was monitored to completion. The contract is practically completed.
15	Special Flood Damage Programme, River View	Portland	NWA	Miller Electrical & Construction Co. Ltd.	\$6.13	Works 100% complete as per contract.
16	Construction of the Appleton Modular Bridge	St. Elizabeth	Sugar Industry Authority / NWA	Sean D. Construction Co. Ltd.	\$5.85	Works 35% complete as of October 2006 reporting period.
17	Special Flood Damage Programme, Cambridge	St. James	NWA	Surrey Paving & Aggregates Co. Ltd.	\$31.52	Works 100% complete as of August 2006.
18	Special Flood Damage Programme, Montpelier – Cambridge, Phase 2	St. James	NWA	Surrey Paving & Aggregates Co. Ltd.	\$36.10	Works commenced and in progress.
19	Special Flood Damage Programme, Chapleton	Northern Clarendon	NWA	Build-Rite Construction Co. Ltd.	\$33.25	Works / Contract complete as of September 2006.
20	Construction of Base Drains & Retaining Structures, Logwood - Silver Springs	Hanover	NWA	Sanjon Asphaltting Company Ltd.	\$19.90	Works / Contract complete as of September 2006.
21	Special Flood Damage Programme, Sommerton -Fording	St. James	NWA	D.R. Foote Construction	\$9.98	Works complete as of October 2006 site visit.
22	Montpelier Basic School Construction	St. Elizabeth	Digicel / JSIF	To be established	To be established	Works complete as of October 2006 site visit.
23	CDB Flood Damaged Rehab. Programme, Trinityville - Cedar Valley, Phase 3	St. Thomas	NWA	Build-Rite Construction Co. Ltd.	\$58.00	Works 90 complete as of October 2006 site visit. Handing over of site took place October 20, 2006.

OC-G List of Construction Contracts being Monitored or Monitored for 2006

#	Project	Parish	Agency	Contractor	Contract Sum (Engineer's Estimate) J\$ Million (except where otherwise noted)	Action to date Status
24	Special Flood Damage Programme, Barney Side	Westmoreland	NWA	D.R. Foote Construction	\$10.73	Works 100% complete as of October 2006 site visit.
25	Special Flood Damage Programme, Chesterfield Bridge	Westmoreland	NWA	Sanjon Asphaltting Company Ltd.	\$7.94	Works 80% complete as of October 2006 site visit.
26	Construction of Base, side & cross drains, Bowden Pen	Portland	NWA	Construction Solutions	\$33.50	Works complete as of October 2006 site visit. NWA is in the process of writing to NWC for reimbursement of funds expended by them for unfinished piping works that affected road works.
27	Norman Manley International Airport, Terminal Expansion Project	Kingston	AAJ	Kier International	US\$50.45	Contract is being monitored. Works in progress. Roof trusses erected as of October 2006.
28	Special Flood Damage Programme, Bigwoods Top	W/moreland	NWA	Sanjon Asphaltting Company Ltd.	\$5.89	Contract was monitored to completion. Works complete as of October 2006 site visit.
29	Special Flood Damage Programme, Union Hill	St. Mary	NWA	Dwight's Construction Ltd.	\$28.50	Works 90% complete.
30	Special Flood Damage Programme, Moneague	St. Ann	NWA	Dwight's Construction Ltd.	\$14.89	Contract was monitored to completion. The contract is practically completed.
31	Special Flood Damage Programme, Esher	St. Mary	NWA	Dwight's Construction Ltd.	\$22.76	Contract 80 % complete as of September 2006.
32	Special Flood Damage Programme, Clarks Town	Trelawny (Frome Sugar Factory)	NWA	Build-Rite Construction	\$19.97	Contract was monitored to completion. The contract is practically completed.
33	Special Flood Damage Programme, Clarks Town. Phase 2	Trelawny (Frome Sugar Factory)	NWA	Build-Rite Construction	\$35.00	Contract scheduled to commence November 2006.
34	Special Flood Damage Programme, Bath - Barrett Gap	St. Thomas	NWA	Surrey Paving & Aggregates Co. Ltd.	\$24.79	Contract 10% complete as of October 2006.
35	Special Flood Damage Programme, Fording – Sommerton, Phase 2	St. James	NWA	Surrey Paving & Aggregates Co. Ltd.	\$15.94	Contract to commence November 2006.
36	Special Flood Damage Programme, Kensington – Bamboo	St. Catherine	NWA	Alcar Construction & Haulage	\$16.41	Contract to commence November 2006.

OC-G List of Construction Contracts being Monitored or Monitored for 2006

#	Project	Parish	Agency	Contractor	Contract Sum (Engineer's Estimate) J\$ Million (except where otherwise noted)	Action to date Status
37	Special Flood Damage Programme, Moravia – Silent Hill	Clarendon	NWA	Construction Solutions	\$33.84	Contract 70% complete as of October 2006 site visit.
38	Special Flood Damage Programme, Lambkin Hill - Windsor Castle. Phase 2	St. Mary	NWA	Dwight's Construction Ltd.	\$32.40	Pre-contract process was monitored and works on the contract scheduled to commence November 2006.
39	Special Flood Damage Programme, Orange Hill	W/moreland	NWA	D.R. Foote Construction	\$14.90	Contract to commence November 2006.
40	Special Flood Damage Programme, Epsom and Golden Grove	St. Mary	NWA	Dwight's Construction Ltd.	\$12.01	Contract to commence November 2006.
41	Special Flood Damage Road rehabilitation programme include construction of base course, concrete drains and asphaltic concrete to Dig and Plant Road	St. Mary	NWA	Dwight's Construction Ltd.	\$9.53	Contract to commence November 2006.
42	Green Grotto Caves Upgrading Works	St. Ann	UDC	S.C.Cox & Brothers Ltd.	\$48.00	Contract is being monitored and will be monitored to completion.
43	Redevelopment of Two Sisters Caves	St. Catherine	UDC	B.W.Thompson & Associates	\$9.40	Contract is being monitored and will be monitored to completion.
44	Lilliput Relift Pumping Station	St. James	UDC	Bacchus Engineering Works	\$15.80	Contract is being monitored and will be monitored to completion.
45	Lilliput Water Tank	St. James	UDC	Tank-Weld Ltd. Recommended by agency	\$9.78	Contract is being monitored and will be monitored to completion.
46	Modernisation of Passenger Elevators-UDC Office Centre	Kingston	UDC	Comfortair Engineering Limited	\$20.5	Contract is being monitored and will be monitored to completion.
47	Construction of the Urban Transport Centre	Kingston	UDC	Transurb		Contract is being monitored and will be monitored to completion.
48	Development of Hellshire Park Estates "Lot C"	St. Catherine	UDC	West Indies Home Contractor Limited	\$544.01	Contract is being monitored and will be monitored to completion. Variations were issued for the construction of additional units including related works.

OC-G List of Construction Contracts being Monitored or Monitored for 2006

#	Project	Parish	Agency	Contractor	Contract Sum (Engineer's Estimate) J\$ Million (except where otherwise noted)	Action to date Status
49	North Western Jamaica School Project- Frome Technical High	W/moreland	UDC/Ministry Education & Youth	West Indies Home Contractor Limited	\$217.61	Contract is being monitored and will be monitored to completion.
50	North Western Jamaica School Project- Holland High	Trelawny	UDC/Ministry Education & Youth	West Indies Home Contractor Limited	\$217.61	Contract is being monitored and will be monitored to completion.
51	North Western Jamaica School Project- Spot Valley High	St. James	UDC/Ministry Education & Youth	West Indies Home Contractor Limited	\$217.61	Contract is being monitored and will be monitored to completion.
52	North Western Jamaica School Project- Orange Bay High	Hanover	UDC/Ministry Education & Youth	West Indies Home Contractor Limited	\$217.61	Contract is being monitored and will be monitored to completion.
53	North Western Jamaica School Project- Hopewell High	Hanover	UDC/Ministry Education & Youth	West Indies Home Contractor Limited	\$217.61	Contract is being monitored and will be monitored to completion.
54	North Western Jamaica School Project- Warsop/Troy High	Manchester	UDC/Ministry Education & Youth	West Indies Home Contractor Limited	\$217.61	Contract is being monitored and will be monitored to completion.
55	North Western Jamaica School Project-Success Primary	St. James	UDC/Ministry Education & Youth	West Indies Home Contractor Limited	\$128.08	Contract is being monitored and will be monitored to completion.
56	North Western Jamaica School Project- Hague Primary	Trelawny	UDC/Ministry Education & Youth	West Indies Home Contractor Limited	\$128.08	Contract is being monitored and will be monitored to completion.
57	North Western Jamaica School Project- Hague Basic	Trelawny	UDC/Ministry Education & Youth	West Indies Home Contractor Limited	\$44.38	Contract is being monitored and will be monitored to completion.
58	North Western Jamaica School Project-Lucea Basic	Hanover	UDC/Ministry Education & Youth	West Indies Home Contractor Limited	\$44.38	Contract is being monitored and will be monitored to completion.
59	North Western Jamaica School Project- Hopewell Basic	Hanover	UDC/Ministry Education & Youth	West Indies Home Contractor Limited	\$44.38	Contract is being monitored and will be monitored to completion.

OC-G List of Construction Contracts being Monitored or Monitored for 2006

#	Project	Parish	Agency	Contractor	Contract Sum (Engineer's Estimate) J\$ Million (except where otherwise noted)	Action to date Status
60	North Western Jamaica School Project- Providence Basic	St. James	UDC/Ministry Education & Youth	West Indies Home Contractor Limited	\$44.38	Contract is being monitored and will be monitored to completion.
61	White Horses/Botany Bay/Phamphret Water Supply Project	St. Thomas	Ministry of Water & Housing/ CECL	Bacchus Engineering Works	US\$3.393	Contract is being monitored and will be monitored to completion.
62	Cotterwood Water Supply	St. Elizabeth	Ministry of Water & Housing/ CECL	Bacchus Engineering Works	US\$2.363	Contract is being monitored and will be monitored to completion.
63	Rural Water Supply Project Phase II- Christiana /Spaulding (Lot3)	Clarendon/ Manchester	Ministry of Water & Housing/ NWC	M&M Jamaica Limited.	\$165.31	Contract is being monitored and will be monitored to completion.
64	Birds Hill / Chateau/ Palmers Cross Water Supply Improvement	Clarendon	Ministry of Water & Housing/ NWC	Lester Johnson Construction Company Limited	\$19.34	Contract is being monitored and will be monitored to completion.
65	Supply of Submersible Motors & Stand by Generator - Logwood	Hanover	Ministry of Water & Housing/ NWC	Arima Engineering Limited	\$18.41	Contract is being monitored and will be monitored to completion.
66	Mamee Bay / Drax Hall Water Supply	St. Ann	Ministry of Water & Housing/ NWC	GM & Associates	\$17.91	Contract is being monitored and will be monitored to completion.
67	Refurbish & upgrade the existing Stadium facilities at Sabina park	Kingston	Office of the Prime Minister	Ashtrom Building Systems Limited	US\$ 18.60	Contract is being monitored and will be monitored to completion.
68	Construction of Sports Entertainment Stadium at Greenfield	Trelawny	Office of the Prime Minister	COMPLANT	RMB Yuan \$248.50	Contract is being monitored and will be monitored to completion
69	Grading and stabilized marl and asphaltic concrete surface; construct paved drains, culverts curbs, fencing, electrical and lighting works at car park - The NMIA. Palisadoes.	Kingston	AAJ	Pavement & Structures Ltd.	\$105.29	Contract is being monitored and will be monitored to completion. The contract is approx. 20% complete.

OC-G List of Construction Contracts being Monitored or Monitored for 2006

#	Project	Parish	Agency	Contractor	Contract Sum (Engineer's Estimate) J\$ Million (except where otherwise noted)	Action to date Status
70	Cascade Primary-Hurricane Ivan Repair	Portland	JSIF	Guarantee Construction	\$6.63	Work has not yet begun.
71	Rehab of existing building; construct fence, retaining wall and new sanitary block at Alps Primary and Infant School	Trelawny	JSIF	D. Bisasor & Associates Ltd.	\$6.79	Contract is being monitored and will be monitored to completion. The contract is approx. 90% complete.
72	Construction of 3 modular classroom building with sanitary and kitchen facilities at the Middlesex Corner Primary School	Hanover	JSIF	D. Bisasor & Associates Ltd	\$9.53	Contract is being monitored and will be monitored to completion. The contract was about 90% complete.
73	Rehabilitation of White Sand Road for approximately 1.12 km of filling; resurfacing; reconstruction; drainage and retaining wall	St. Ann	JSIF	Seemat Construction Co	\$11.02	Pre-contract monitoring
74	Construction of a four-classroom block at Bethabara Primary & High School	Manchester	JSIF	SWC Woodwork & Construction Ltd.	\$6.40	Contract was monitored to completion. The contract is practically completed.
75	Upgrading and rehabilitation of 2.3 km of roadway from Boogsie Shop in the community of Axe & Adze -feeder road	Hanover	JSIF	Contraxx Enterprises Ltd	\$13.73	Contract was monitored to completion. The contract is practically completed.
76	Upgrading and rehabilitation of 2.5 km of roadway include bases, drainage, curb and channel at Beeston Spring to Left Hall - feeder road	W/moreland	JSIF	Garan-Tee Construction Co. Ltd.	\$14.41	The contract is approx. 50% complete.

OC-G List of Construction Contracts being Monitored or Monitored for 2006

#	Project	Parish	Agency	Contractor	Contract Sum (Engineer's Estimate) J\$ Million (except where otherwise noted)	Action to date Status
77	Upgrading & rehabilitation of 1.15km of roadway include bases , drainage, curb and channel at Glasgow Road	St. Elizabeth	JSIF	Garan-Tee Construction Co Ltd	\$7.00	Contract was monitored to completion. The contract is practically completed.
78	Construction of 4 additional classrooms and refurbish existing building at Mt. Peto Primary School	Hanover	JSIF	Building Innovation Co Ltd.	\$11.99	The contract is approx. 30% complete.
79	Rehabilitation of White Sand road for approximately 1.12 km of filling, resurfacing, reconstruction, drainage and retaining wall	St. Ann	JSIF	Seematt Construction Co Ltd.	\$11.01	The contract is approx. 50% complete.
80	Construction of the Falmouth Fire Station	Trelawny	MOLG&E	Tank-Weld Ltd.	\$83.74	The contract is approx. 60% complete.
81	Construct reinforced concrete structure with steel truss and metal roofing at female residence Infirmary	W/moreland	MOLG&E	Matrix Engineering Works Ltd.	\$16.48	Contract is being monitored and will be monitored to completion.
82	Renovation of existing building and new extension for Gym and Facilities at the Lucea Fire Station	Hanover	MOLG&E	BAJAD Ltd.	\$18.18	Pre-contract monitoring underway.
83	Vineyard Road	St Elizabeth	MOLG&E	SWC Woodwork & Construction Ltd.	\$4.16	Contract was monitored to completion. The work has reached practical completion.
84	Demolish existing male ward and construct new ward at the Main Street Infirmary in St. Thomas	St Thomas	MOLG&E	Eastern St Thomas Construction Co.	\$10.17	The contract is approx. 65% complete.

OC-G List of Construction Contracts being Monitored or Monitored for 2006

#	Project	Parish	Agency	Contractor	Contract Sum (Engineer's Estimate) J\$ Million (except where otherwise noted)	Action to date Status
85	Emergency Flood Damage works to parochial roads at Free Hall, Mines, Sturge Town and Lawrence Park	St. Ann	MOLG&E	Asphalting Specialists Ltd.	\$6.67	Pre-contract monitoring underway.
86	Emergency Flood Damage works to parochial roads at Colgate, Dunsville, Fletchers Land, Eltham and Church Street	St. Ann	MOLG&E	Asphalting Specialists Ltd.	\$9.05	Pre-contract monitoring underway.
87	Emergency Flood Damage works to parochial roads at Spanish Town, Homestead, Ensom City and De La Vega City	St. Catherine	MOLG&E	LC Construction Ltd.	\$7.18	Pre-contract monitoring underway.
88	Emergency Flood Damage works to parochial roads at Dykes Hill Road	Clarendon	MOLG&E	Sean D Construction	\$4.97	Contract was monitored to completion. The contract is practically completed.
89	Renovation of existing building and new extension for Gym and Facilities at the Lucea Fire Station Hanover	Hanover	MOLG&E	BAJAD Ltd	\$18.19	Pre-contract monitoring.
90	Emergency remedial work to flood damage roads - Bagdale Mtn, Phantiland, Retirement, Lititz, Comma Pen, Munro, Reading, Mt. Oliver and Rose Hall in St Elizabeth.	St. Elizabeth	MOLG&E	Patrick E. Thompson Ltd	\$7.32	Contract is being monitored and will be monitored to completion.
91	Emergency remedial work to flood damage roads - Hodges Land, Brighton, Cashew, Slipe, Content, and Lovers Lane	St. Elizabeth	MOLG&E	Patrick E. Thompson Ltd	\$6.11	Contract is being monitored and will be monitored to completion

OC-G List of Construction Contracts being Monitored or Monitored for 2006

#	Project	Parish	Agency	Contractor	Contract Sum (Engineer's Estimate) J\$ Million (except where otherwise noted)	Action to date Status
92	Construct reinforced concrete structure with steel truss and metal roofing at female residence Infirmary	W/moreland	MOLG&E	Matrix Engineering Works Ltd	\$16.48	Contract is being monitored and will be monitored to completion.
93	Demolish existing male ward and construct new ward at the Main Street Infirmary	St Thomas	MOLG&E	Eastern St Thomas Construction Co.	\$10.17	Contract is being monitored and will be monitored to completion. The contract is approx. 60% complete.
94	Emergency Flood Damage repairs to parochial roads at Cooper's Hill, Claverty Cottage	Portland	MOLG&E	Patrick E. Thompson Ltd	\$4.07	Contract is being monitored and will be monitored to completion. The contract is approx. 30% complete.
95	Emergency Flood Damage repairs to parochial roads - Nash Hill , Logan's Avenue, Arnoso Avenue, Chudleigh Path and Coleyville	Manchester	MOLG&E	Patrick E. Thompson Ltd	\$5.88	Contract is being monitored and will be monitored to completion. The contract is approx. 20% complete.
96	Emergency Flood Damage repairs to parochial roads at Clarks Town Road, Fairfield, Broomfield and Three Chains Road	Manchester	MOLG&E	Patrick E. Thompson Ltd	\$51.99	Contract is being monitored and will be monitored to completion.
97	Emergency Flood Damage repairs to parochial Roads at Epping Forest, Marine Hill Elliston, Emporium and Bottom St. Toolis	Manchester	MOLG&E	Patrick E. Thompson Ltd	\$5.31	Contract is being monitored and will be monitored to completion. The contract is approx. 20% complete

OC-G List of Construction Contracts being Monitored or Monitored for 2006

#	Project	Parish	Agency	Contractor	Contract Sum (Engineer's Estimate) J\$ Million (except where otherwise noted)	Action to date Status
98	Emergency Flood Damage /06/40 repairs to West Rural KSAC locations at Goldburn, Pigeon Valley, Lime Edge, Boone Hall, Lane Pass, Pear Hill, Swan Spring, and Lacy roads, also East Kirkland Heights and George Mason Drive	Kingston	MOLG&E	Phillip Allison	\$7.56	Contract is being monitored and will be monitored to completion. The contract is approx. 60% complete.
99	Emergency Flood Damage /06/41 repairs to East Rural KSAC locations at Top, Jackalyn, Free Town, Dublin Castle, Summerset, Church, Melbrook, Marl, and Camp roads, also Constitution Hill and Taylor Land.	Kingston	MOLG&E	Phillip Allison	\$8.07	Contract is being monitored and will be monitored to completion. The contract is approx. 60% complete.
100	Albert Town Troy - Ultra Spring	Trelawny	NWA	Asphalting Specialist	\$19.59	Contract was monitored to completion. The contract is practically completed.
101	Albert Town -Troy	Trelawny	NWA	Asphalting Specialist	\$21.13	Contract was monitored to completion. The contract is practically completed.
102	Pisgah - Ginger Hill	St. Elizabeth	NWA	TKB Construction	\$23.65	Contract is being monitored and will be monitored to completion.
103	Replacement of 80m steel member to the 28m High Structural Tower; sandblasting; repairing works at Portland Cottage Lighthouse	Clarendon	PAJ	Tank Weld Construction Co. Ltd.	\$6.37	Pre-contract monitoring.
104	Construction of Cruise Ship Berth Pier include Piling for Platform with backfilling and surfacing at Montego Bay Freeport	St. James	PAJ	TankWeld Construction Co. Ltd.	\$26.88	Contract is being monitored and will be monitored to completion. The contract is approx. 90% complete.

OC-G List of Construction Contracts being Monitored or Monitored for 2006

#	Project	Parish	Agency	Contractor	Contract Sum (Engineer's Estimate) J\$ Million (except where otherwise noted)	Action to date Status
105	National Centre For Youth Development (Portland)	Portland	Ministry of Education Youth and Culture (MOEY&C)	Eagle Construction Limited	\$6.63	Contract is being monitored. Practical completion achieved.
106	Manchester Resource Centre	Manchester	MOEY&C	W.G Walters Construction Ltd.	\$8.86	Practical completion achieved.
107	Construction of additional class-rooms at the Lacovia High School	St. Elizabeth	MOEY&C	W.G Walters Construction Ltd.	\$14.93	Contract is being monitored and will be monitored to completion.
108	Construction of additional class-rooms at the St. Jago High School	St. Catherine	MOEY&C	Matrix Engineering works Ltd.	\$18.40	Contract is being monitored and will be monitored to completion.
109	Construction of additional class-rooms at the Port Antonio High School	Portland	MOEY&C	Alfrasure Structures and Roofing Ltd.	\$14.08	Practical completion achieved.
110	Construction of additional class-rooms at the Charlemont High	St. Catherine	MOEY&C	W.G. Walters Construction Ltd.	\$14.44	Contract is being monitored and will be monitored to completion.
111	New Administrative Building, Piccadilly Road.	St. Andrew	Overseas Examination Centre (MOEY&C)	McGregor & Levy Ltd.	\$120.00	Contract is being monitored and will be monitored to completion.
112	Construction of 2-storey Classroom block at Cross Keys High School	Manchester	MOEY&C	W.G. Walters Construction Ltd.	\$18.59	Reviewing contract document.
113	Construction of 2-storey Classroom block at Iona High School	St. Mary	MOEY&C	W.A. Reid Construction Company Ltd.	\$21.37	Pre-contract under review.
114	Construction of Bromley Primary School	St. Mary	MOEY&C	W.A. Reid Construction Company Ltd.	\$48.59	Contract is being monitored and will be monitored to completion.

OC-G List of Construction Contracts being Monitored or Monitored for 2006

#	Project	Parish	Agency	Contractor	Contract Sum (Engineer's Estimate) J\$ Million (except where otherwise noted)	Action to date Status
115	Expansion of the York Castle High School	St. Ann	MOEY&C	Alfrasure Structures and Roofing Ltd.	\$25.00	Contract is being monitored and will be monitored to completion.
116	Construction of additional class-rooms at the Annotto Bay High School	Portland	MOEY&C	SWC Woodwork	\$109.92	Contract is being monitored and will be monitored to completion.
117	Construction of additional class-rooms at the deCarteret College	Manchester	MOEY&C	SWC Woodwork	\$18.26	Contract being monitored, satisfactory progress made taken into account the various problems encountered
118	Bishop Gibson High School	Manchester	MOEY&C	SWC Woodwork	\$16.89	Contract being monitored, satisfactory progress made, taking into account the various problems encountered.
119	Supply and installation of Wide Area Network Project	Island wide	Jamaica Library Service	IBM World Trade Corporation	US \$321.20	No action to date.
120	Construction of Black River Vocational Training Centre Library	St. Elizabeth	HEART Trust/NTA (MOEY&C)	Garan-Tee Construction Co. Ltd.	\$9.70	Construction completed. Some tardiness on the part of the Contractor was observed.
121	Construction of Beechamville Library	St. Ann	HEART Trust/NTA (MOEY&C)	21st Century Building Services Ltd.	\$12.50	Contract was monitored to completion. The contract is practically completed.
122	Kuwait Fund Road Rehab. Programme. Lot 4	St. Catherine	NWA	Asphaltic Concrete Enterprise Ltd.	\$317.50	Contract was monitored to completion. The contract is practically completed.
123	Plantain Garden River Bridge	St. Thomas	NWA	B& H Structures	\$27.16	Contract was monitored to completion. The contract is practically completed.
124	Plantain Garden River Bridge Approaches	St. Thomas	NWA	Alcar Construction & Haulage Company	\$14.99	Contract was monitored to completion. The contract is practically completed.
125	Construction of Serge island Bridge	St. Thomas	NWA	V.O. Watson and O' Neil & Associates Ltd.	\$11.56	Contract is being monitored and will be monitored to completion.
126	Construction of Banbury Bridge	St. Catherine	NWA	B& H Structures	\$32.41	Contract is being monitored. Very slow progress. The Contractor has been warned of termination.

OC-G List of Construction Contracts being Monitored or Monitored for 2006

#	Project	Parish	Agency	Contractor	Contract Sum (Engineer's Estimate) J\$ Million (except where otherwise noted)	Action to date Status
127	Northern Coastal Highway Improvement project Segment 2	St. James/ St. Ann	NWA / Ministry of Transport and Works	Jose Cartellone Construcciones Civiles S.A	US\$60.40	Practically completed. The contract overran its completion date by over two years.
128	Northern Coastal Highway Improvement project - Segment 2A	Trelawny/ St. James	NWA / Ministry of Transport and Works	Pihl and Sons	US\$50.27	Contract is being monitored and will be monitored to completion.
129	Construction of Hog Hole Bridge	St. Catherine	NWA	Kingston Industrial Construction Limited	\$13.51	Under implementation. At the end of the reporting, the bridge structure was completed. The approaches were awaiting wearing surface.
130	Development of HEART School of Cosmetology	Kingston, St. Andrew	MOEY&C	Prime Development Limited	\$169.57	Contract is being monitored. Good progress made.
131	Development of Yallahs Basic School and Resource Centre	St. Thomas	MOEY&C	Alfrasure Structures and Roofing Company Ltd.	\$42.63	Contract is being monitored. Progress is behind the scheduled completion time.
132	Construction of additional classroom block at Guys Hill Primary School	St. Catherine	MOEY&C	W.G. Walters Construction Ltd.	\$51.19	Contract is being monitored and will be monitored to completion.
133	Construction of additional classroom block at Jose Marti Technical High School	St. Catherine	MOEY&C	Matrix Engineering works ltd.	\$33.23	Contract is being monitored and will be monitored to completion.
134	Construction of additional classroom block Cross Keys High School	Manchester	MOEY&C	W.G. Walters Construction Ltd.	\$18.59	Contract is being monitored. Substantially completed.
135	Renovation of Hope Village Basic School	Manchester	MOEY&C	Garan-Tee Construction Co. Ltd.	\$23.49	Contract under implementation and is being monitored.
136	Construction of Stepney Baptist Basic School	St. Ann	CHASE Fund	Contractor not yet selected.	Contract sum not yet determined	Tender opening was attended. Evaluation of bids is being processed. Monitoring continues.

OC-G List of Construction Contracts being Monitored or Monitored for 2006

#	Project	Parish	Agency	Contractor	Contract Sum (Engineer's Estimate) J\$ Million (except where otherwise noted)	Action to date Status
137	Construction of chain link fencing & block wall to Mt. Olive Basic School	St. James	CHASE Fund	Contractor not yet selected.	Contract sum not yet determined	Tender opening was attended. Evaluation of bids is being processed. Monitoring continues.
138	Proposed renovation & addition to Montego Bay Basic School	St. James	CHASE Fund	Contractor not yet selected.	Contract sum not yet determined	Tender opening was attended. Evaluation of bids is being processed. Monitoring continues.
139	Expansion & renovation of Mt. Ogle Basic School	St. Andrew	CHASE Fund	Terracon Engineering Ltd.	\$9.10	Contract was monitored to completion. The contract is practically completed.
140	Proposed renovation & rehabilitation of Ebenezer Basic School	Manchester	CHASE Fund	Contractor not yet selected.	Contract sum not yet determined	Tender opening was attended. Evaluation of bids is being processed. Monitoring continues.
141	Middle Quarter All-Age School Expanding & Upgrading	St. Elizabeth	JSIF	Howard Construction Co. Ltd.	\$14.77	Contract is 95% complete.
142	Plowden Basic School Construction	Manchester	JSIF	SWC Woodwork & Construction	\$7.31	Contract was monitored to completion. The contract is practically completed.
143	Wiese Road Basic School - Hurricane Ivan Repair	St. Andrew	JSIF	Garan-Tee Construction Company Ltd.	\$7.89	Contract was monitored to completion. The contract is practically completed.
144	New Road Domestic Water Supply upgrade	St. Mary	JSIF	Bacchus Engineering Works Ltd.	\$7.26	Contract was monitored to completion. The contract is practically completed.
145	Paul Island Primary School Rehabilitation	W/moreland	JSIF	Howard Construction Co. Ltd.	\$10.37	The works on the project had not started.
146	Askenish Feeder Road Rehabilitation (071272)	Hanover	JSIF	Contraxx Enterprises Ltd.	\$19.42	50% complete due to NWC work that commenced after project had started.
147	Shortwood Early Childhood Institute	St. Andrew	ME&Y	B& H Structures Co. Ltd.	\$48.79	Contract is being monitored and will be monitored to completion. The contract was about 90% complete.
148	Proposed Youth Centre -Mobay	St. James	ME&Y	Caribbean Electrical Co. Ltd.	\$4.95	Contract was about 97% complete. Contractor was terminated for poor performance.

OC-G List of Construction Contracts being Monitored or Monitored for 2006

#	Project	Parish	Agency	Contractor	Contract Sum (Engineer's Estimate) J\$ Million (except where otherwise noted)	Action to date Status
149	EUS/03/22A Parochial Road Rehabilitation Kentish & Grateful Hill	St. Catherine	MLG	Construction Solutions Ltd.	\$5.60	Increased scope of works and expenditure over the budgeted amount was reported to have stalled the work for several months.
150	Construction of Reservoir for Bellaire	St. Ann	NHT	Tank-Weld Ltd.	\$8.29	Contract is being monitored and will be monitored to completion. The contract was about 98% complete.
151	Construction of car park at the National Heroes Circle	St. Andrew	MF&P	Jatlin Construction & Associates Ltd.	22.99	Contract is being monitored and will be monitored to completion. The contract was about 60% complete
152	Implementing the construction of civil engineering works at Board Villa Section for Denham Town Block, Kingston	Kingston	NHT/OPM	TankWeld Construction Co. Ltd.	85.67	Contract is being monitored and will be monitored to completion
153	Implementing the civil engineering and electrical infrastructure works, including sewers and water systems, at 231 Spanish Town Road	Kingston	NHT/OPM	Ashtrom Building Systems Ltd	\$107.92	Contract is being monitored and will be monitored to completion.
154	Supply, Install and commission into service Irrigation System at Springfield Growers Association with all pipes, fittings, valves, pump, and electrical works in Morant Bay	St. Thomas	Ministry of Agriculture (ASSP)	Jamaica Drip Irrigation Ltd.	\$5.84	Contract is being monitored and will be monitored to completion.
155	To water proofing of the slabs and the patio at Cornwall Regional hospital and the surrounding buildings	St. James	WRHA	Alfrasure Structures & Roofing Ltd	\$36.00	Contract is being monitored and will be monitored to completion.
156	Construction of a Type 3 Health Centre with accommodation for medical staff at Highgate	St. Mary	NERHA	Jatlin Construction & Associates Ltd.	\$69.74	Contract is being monitored and will be monitored to completion.

OC-G List of Construction Contracts being Monitored or Monitored for 2006

#	Project	Parish	Agency	Contractor	Contract Sum (Engineer's Estimate) J\$ Million (except where otherwise noted)	Action to date Status
157	Construction works to modification and refurbish the laboratory at Spanish Town Hospital	St. Catherine	SERHA	Eagle Construction Ltd	\$86.18	Contract is being monitored and will be monitored to completion.
158	Cricket World Cup 2007 - Alteration and additions to existing building to accommodate accidents and emergencies at Falmouth Hospital	Trelawny	Ministry of Health	D.T. Brown Construction	\$71.62	Contract is being monitored and will be monitored to completion.
159	Cricket World Cup 2007 - Construction expansion of the intensive care unit at the Cornwall Regional Hospital	St. James	Ministry of Health	G.M. & Associates Ltd.	\$43.15	Contract is being monitored and will be monitored to completion.
160	Construction of additional six classrooms with sanitary facilities at Dundee Primary School	W/moreland	MOEY&C	ALFRASURE Structures & Roofing Ltd.	\$33.50	Contract is being monitored and will be monitored to completion.
161	Expansion of the computing and engineering centres to facilitate expansion to existing single-storey steel-framed building at UTECH	St. Andrew	MOEY&C UTECH	Jatlin Construction & Associates Ltd'	\$76.78	Contract is being monitored and will be monitored to completion.
162	Construction of car park and external facilities for the Jamaica Customs Dept. - New Port East, Myers Wharf	Kingston	Ministry of Finance & Planning/ TASD	Jatlin Construction & Associates Ltd.	\$22.99	Contract is being monitored and will be monitored to completion.

OC-G List of Construction Contracts being Monitored or Monitored for 2006

#	Project	Parish	Agency	Contractor	Contract Sum (Engineer's Estimate) J\$ Million (except where otherwise noted)	Action to date Status
163	Waterproofing of roof include stripping existing defective mastic and apply polyurethane foam of a density 2.8 pounds 1/2' thickness to 21,566 sq ft at the Old Hope Road building.	St. Andrew	Fiscal Services Ltd	Seal Sprayed Solutions Ltd.	\$7.57	Contract is being monitored and will be monitored to completion
164	To extend the 4th floor to create a meeting room and a kitchen at FSC on 39-43 Barbados Ave.	Kingston	Financial Services Commission	21st Century Building Services Ltd	\$7.11	Contract is being monitored and will be monitored to completion.
165	Expansion works to Montego Bay Infant School	St. James	CHASE Fund	Ricam Construction	\$10.45	Contract is being monitored and will be monitored to completion.
166	Construction of a Multi-Storey Car Park on Lot 2&3, Park Boulevard to accommodate staff and visitor's to Emancipation Park parking	Kingston	NHT/OPM	Cooper and Associates	\$222.50	Contract was monitored to completion. The contract is practically completed
167	NHT - Green Pond Tank Erection	St. James	NHT/OPM	Kingston Industrial Construction Ltd.	\$28.22	Contract is being monitored and will be monitored to completion.
168	Construction of the Northern Coastal Highway Improvement Project Segment III. Ocho Rios-Port Antonio	St. Ann - Portland	MHWTW	E. Pihl and Sons Limited	\$5,700.00	Contract is being monitored and will be monitored to completion.
169	Construction of a 2-storey office facility together with associated external works - Frontier, Port Maria	St. Mary	Ministry Labour and Sport	Garan-Tee Construction Co. Ltd.	\$33.74	Contract is being monitored and will be monitored to completion.
170	Hounslow Irrigation Rehabilitation Project	St. Elizabeth	National Irrigation Commission	M & M Jamaica Ltd.	\$41.04	Contract is being monitored and will be monitored to completion.

OC-G List of Construction Contracts being Monitored or Monitored for 2006

#	Project	Parish	Agency	Contractor	Contract Sum (Engineer's Estimate) J\$ Million (except where otherwise noted)	Action to date Status
171	Beacon/ Little Park/Pedro Plain Irrigation Project	St. Elizabeth	National Irrigation Commission	M&M Jamaica Ltd.	\$53.53	Contract is being monitored and will be monitored to completion.
172	Seven Rivers Irrigation Project	St. James	National Irrigation Commission	Y.P. Seaton & Associates Ltd.	\$23.79	Contract is being monitored and will be monitored to completion
173	Mango Valley, Huddersfield, Fellowship Hall Water Supply	St. Mary	Carib Engineering Corp. Ltd.	Beaverdam Construction Co. Ltd.	\$23.59	Contract is being monitored and will be monitored to completion.
174	Mango Valley Water Supply Bolted Steel Tank	St. Mary	Carib Engineering Corp. Ltd.	Florida Aquastore	\$16.66	Contract is being monitored and will be monitored to completion
175	Half Way Tree Transportation Centre	St. Andrew	Ministry Transport & Works	Transurb Technirail	EURO 48.88	Contract is being monitored and will be monitored to completion.
176	North Western Parish Water Supply Project	Trelawny	National Water Commission	Sogea-Satom	US\$35.43	Contract is being monitored and will be monitored to completion
177	Shettlewood Water Supply Scheme	St. James	National Water Commission	M&M Jamaica Ltd.	\$125.31	Contract is being monitored and will be monitored to completion
178	Milk River Water Supply Scheme	Clarendon	National Water Commission	M&M Jamaica Ltd.	\$82.53	Contract is being monitored and will be monitored to completion.
179	Hope Bay Water Supply Scheme	Portland	National Water Commission	M&M Jamaica Ltd.	\$102.04	Contract is being monitored and will be monitored to completion.
180	Supply and Installation of Pumping Equipments/ Rehabilitation of Wells	St. Elizabeth	National Irrigation Commission	Jamaica Wells & Services Ltd.	\$96.99	Contract is being monitored and will be monitored to completion.
181	KMA Water Supply Project- Lot#1	KMA	Ministry of Water and Housing	Sogea- Satom	\$541.30 + EURO 11.34	Contract is being monitored and will be monitored to completion.
182	Supply and installation Pumping Equipment	St. Mary	Carib Engineering Corp. Ltd.	Laidmar Irrigation Co. Ltd.	\$8.05	Contract is being monitored and will be monitored to completion.
183	Construction of Roaring River Treatment Plant	W/moreland	Carib Engineering Corp. Ltd.	Cooper & Associates Ltd.	\$94.91	Contract is being monitored and will be monitored to completion

OC-G List of Construction Contracts being Monitored or Monitored for 2006

#	Project	Parish	Agency	Contractor	Contract Sum (Engineer's Estimate) J\$ Million (except where otherwise noted)	Action to date Status
184	Construction of the Galloway Basic School	W/moreland	JSIF	Howard Construction Co.	\$8.12	Contract is being monitored and will be monitored to completion.
185	Construction of the Maiden Hall Basic School	St. Mary	JSIF	D. Bisasor & Associates	\$8.72	Contract is being monitored and will be monitored to completion.
186	Construction of a Type 2 Health Centre - Steer Town	St. Ann	JSIF	SC Cox & Brother Ltd.	\$13.51	Contract is being monitored and will be monitored to completion.
187	Capital Project - Refurbishing of Court Offices	Manchester/Clarendon	Ministry of Justice	Several contractors participated in programme	\$37.93	Contract was monitored to completion. The contract is practically completed.
188	Construction of Allman Town Police Station	Kingston	Ministry of National Security	Ultimate Engineering Ltd	\$4.91	Contract was monitored to completion. The contract is practically completed.
189	Construction of August Town Police Station	Kingston	Ministry of National Security	Enviro Planners Ltd.	\$4.53	Contract was monitored to completion. The contract is practically completed.
190	Waterproofing of Roof Cornwall Regional Hospital, Montego Bay	St. James	WRHA	Alfrasure Structures and Roofing Ltd.	\$35.99	Contract is being monitored and will be monitored to completion.
191	Renovation of Male Ward Annotto Bay Hospital	Annotto Bay - St. Mary	NERHA	Tank Weld Construction Co. Ltd.	US\$23	Contract is being monitored and will be monitored to completion.
192	Glasgow Road	St. Elizabeth	JSIF	Garan-Tee Construction Co.	\$7.00	Contract is being monitored and will be monitored to completion.
193	Strawberry Primary School	W/moreland	JSIF	D.R.Foote Construction Limited	\$8.17	Contract was monitored to completion. The contract is practically completed.
194	Accompong Road Rehabilitation	St. Elizabeth	JSIF	Garan-tee Construction Company Ltd.	\$15.00	Contract was monitored to completion. The contract is practically completed.
195	Hague Cave Island Drainage System	Trelawny	NHDC	Build-Rite Construction Co. Ltd.	\$20.58	Contract is being monitored and will be monitored to completion.
196	Modification and addition to Bloomfield Basic School	Portland	CHASE Fund	Bellrock Construction Co. Ltd.	\$8.98	Contract was monitored to completion. The contract is practically completed.

OC-G List of Construction Contracts being Monitored or Monitored for 2006

#	Project	Parish	Agency	Contractor	Contract Sum (Engineer's Estimate) J\$ Million (except where otherwise noted)	Action to date Status
197	Treadlight Road Rehabilitation	Clarendon	JSIF	Alcar Construction and Haulage	\$8.82	Contract was monitored to completion. The contract is practically completed.
198	Construction of Kiddies Corner /Coley Mountain Basic School	Manchester	JSIF	KSA Engineering Consultants Ltd.	\$0.89	Contract is being monitored and will be monitored to completion.
199	Robins Hall All Age School Construction	Manchester	JSIF	Howard Construction Co.	\$9.95	Contract was monitored to completion. The contract is practically completed.
200	Care Bear Basic School Construction	St. Catherine	JSIF	Peat Building and Repairs Limited	\$8.00	Contract was monitored to completion. The contract is practically completed.
201	Luana Drainage Works	St Elizabeth	NHDC	D.R.Foote Construction Limited	\$11.21	Contract is being monitored and will be monitored to completion.
202	Williamsfield All Age School Rehabilitation	W/moreland	JSIF	Dilcon Construction Company	\$4.12	Contract was monitored to completion. The contract is practically completed.
203	Rehabilitation of Morningside Basic School	St. Elizabeth	JSIF	KSA Engineering Consultants Ltd	\$10.79	Contract is being monitored and will be monitored to completion.
204	JDF Camp Construction - Montego Bay	St James	JDF	Ashtrom Building Systems	\$24.37	Contract was monitored to completion. The contract is practically completed.
205	Bushy Park Housing/ Infrastructure Development -Phase 2	Clarendon	NHDC	Ashtrom Building Systems	\$60.00	Contract is being monitored and will be monitored to completion.
206	Inglewood Basic School Construction	Clarendon	JSIF	KSA Engineering Consultants Ltd	\$8.34	Contract was monitored to completion. The contract is practically completed.
207	Proposed Convalescent Home	Black River St. Elizabeth	Ministry of National Security	Garan-Tee Construction Co. Ltd.	\$23.28	Contract was monitored to completion. The contract is practically completed.
208	Hurricane Ivan repairs - Bromley, Brittinville, Rose Bank & Steer Town Schools	St. Ann	JSIF	Alfrasure Structures & Roofing Ltd.	\$4.24	Contract was monitored to completion. The contract is practically completed.

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APPENDIX V

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OC-G Non-Construction Contracts Monitored 2006

#	Project	Parish	Agency	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Action to date / Status
1	Supply & Installation of Network Servers at the EX-IM Bank	Kingston	NWA	Business Management Limited	\$4.46M	Contract has been signed and a 50% deposit paid. The equipment was ordered and should be shipped on October 25, 2006. Presently awaiting status response from the procuring agency.
2	Procurement of Gabion Baskets for Critical Retaining Wall Programme	All Island	NWA	A.S. Edwards & Associates Limited	\$17.82M	The Gabion Baskets are being procured. Presently awaiting status response from the procuring agency.
3	Procurement of Infectious Waste Management Supplies	Kingston	MOH	1)Johs Gram Hanssen 2)Polynor A/S 3)Industrial and Technical Supplies (ITS)	\$15.32M	The 3 contracts were signed and Letter of Credit forwarded to the overseas suppliers to facilitate payment upon shipment of items. Johs-Gram Hanssen has delivered some items and an additional shipment came in the week of Nov. 27, 2006. Polynor has shipped all items and they are currently being cleared. ITS has received all the items from overseas and delivery is being organized.
4	National Housing Trust Procurement of Security Services for Regional Offices	Kingston	MWH	To be selected	None	Tenders opened and were evaluated and submitted to the Senior General Manager of Construction and Development on November 14, 2006. The bid evaluation concluded that the contract is to be retendered. Tender documents are to become available on January 25, 2007.
5	Procurement & Delivery of Technical & Vocational Equipment & Supplies - Phase 2	Kingston	MOEY	To be selected	None	Tenders were invited publicly in July 2006 for submission close on August 16, 2006 at 12:00 p.m. No bids were received for Package 1. Tenders were received for Packages 2 & 3 and were evaluated by the Technical and Vocational Department. MOEY was assessing the results of the responses as only one bidder tendered on all of Packages 2 & 3 but for one school only.

OC-G Non-Construction Contracts Monitored 2006

#	Project	Parish	Agency	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Action to date / Status
6	Procurement of Pharmacy Information System	Kingston	MOH	To be selected	None	Two companies submitted pre-qualification documents before the close on August 25, 2006, and were evaluated. The results of the evaluation revealed that both companies failed the pre-qualification requirements. Re-tender was subsequently done on November 5, 2006 for submission close on November 27. Two bids were received inclusive of one of the previous bidders and were opened publicly on the date and time stipulated. A demonstration was held on Dec. 7, 2006 by one of the bidders and the demonstration is being evaluated. The other company was not required to conduct a demonstration, because it had in fact carried out that activity during the previous pre-qualification exercise.
7	Procurement of Motor Vehicles for the Jamaica Fire Brigade (4x4 Pick-ups)	Kingston	MLGCD&S	National Safety Limited	\$63.62M	The NCC, on July 8, 2006 endorsed the recommendation to award the contract to National Safety Limited. Cabinet approved the award of the contract on November 27, 2006.
8	Procurement of Fire Fighting Equipment - JFB/06/Vol.3	Kingston	MLGCD&S	Vehicles and Supplies Limited	\$8.29M	The NWA Sector Committee considered and recommended the award of the contract to Vehicles & Supplies Ltd. on October 13, 2006. The NCC endorsed the Sector Committee's recommendation on November 1, 2006.
9	National Textbook Rental Scheme	Kingston	MOEY	1) Carlong Publishers Ltd. 2) Kingston Bookshop Ltd. 3) Sangsters Bookstores Ltd. 4) Book Wizard Ltd.	1)\$159.72M 2)\$278.62M 3)\$82.00M 4)\$55.52M	A pre-qualification invitation was advertised publicly in February 2006 for close of submission on March 11, 2006 at 11:00 a.m. Four companies attained the required minimum score of 65, and were invited to submit tenders by April 21, 2006 at 11:00 a.m. Tenders were returned by the deadline and opened publicly on the date and time stipulated. The evaluation concluded that the prices submitted by the tenderers were above the Ministry's in-house estimate; as such the contract was retendered on June 8, 2006, with revised quantities. The Ministry of Education recommended that based on the prices submitted by the tenderers for each text book title, the contracts were to be awarded to the all four companies. The Contract has been awarded, and monitoring continues.

OC-G Non-Construction Contracts Monitored 2006

#	Project	Parish	Agency	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Action to date / Status
10	Supply of Agricultural Equipment, Loan # 1283 OC-JA	Kingston	MOH	None	None	The NCC had endorsed the first submission from the MOH Sector Committee to award the contract to Hood-Daniel Well Co. Ltd. The Sector Committee subsequently made a new submission which the NCC rejected. There has been no further correspondence between the MOH Sector Committee and the Min. of Agriculture and Land.
11	Quantity Surveying Services for the Inner-City Housing Project	Kingston	MWH	Neville A. Mills & Associates	\$9.38M	This was a follow-on contract which was endorsed by the NCC on October 26, 2006. The Contractor, Neville A. Mills & Associates, has been providing the services for which they were engaged. The contract expires on December 31, 2008.
12	Health Insurance Coverage	Kingston	NWA	None	None	Tender Opening was conducted on December 29, 2006. The bids are being evaluated.
13	Sugar/Ethanol Project	N/A	MOMET/PCJ	J.P. Mukherji & Associates	US\$0.19M	Monitoring of the contract activities continues.
14	LPG contract 2004-2006	N/A	Petrojam/MC S&T	Carib LPG Trading	US\$48M	Contract has been awarded. Monitoring continues.
15	Oil exploration	N/A	Petrojam	Finder Exploration Pty. Blocks 7,10,11,& 12	N/A	Tenders were evaluated and it was recommended that the tenderer that attained the highest points in the evaluation be awarded the concession to conduct oil and gas exploration offshore Jamaica. Monitoring continues. Cabinet approval was granted.
16	Legal advisory Services for the LNG Import Terminal Regasification & Distribution	N/A	Petrojam	To be selected	Will be established after evaluation and approval by the entity.	Evaluation of bids was conducted. Monitoring continues.
17	Procurement of solar heating system at Cornwall Region Hospital	N/A	Petrojam	To be selected	Will be established after evaluation and approval by the entity.	Evaluation of bids was conducted. Monitoring continues
18	Procurement of Uniforms for JUTC staff for the period 2006 -2007	St. Andrew	JUTC	To be selected	Will be established after evaluation and approval by the entity.	Evaluation of bids was conducted. Monitoring continues

OC-G Non-Construction Contracts Monitored 2006

#	Project	Parish	Agency	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Action to date / Status
19	Cleaning Services	St. Andrew	JUTC	To be selected	Will be established after evaluation and approval by the entity.	No response to the tender call. The activities are being carried out in-house. A new tender call is to be made. Monitoring continues.
20	Proposal for Advertising Agency	St. Andrew	JUTC	To be selected	Will be established after evaluation and approval by the entity.	Evaluation of bids was conducted. Monitoring continues.
21	Automatic vehicle location/Monitoring System	N/A	JUTC	To be selected	Will be established after evaluation and approval by the entity.	This contract is on hold. The JUTC Board is evaluating the activities pertaining to this project. Monitoring continues.
22	Canteen Concessionaire, Spanish Town	St. Catherine	JUTC	To be selected	Will be established after evaluation and approval by the entity	No response was received for this tender. The activities are being carried out in-house. Monitoring continues.
23	Supply of Calcium Hypochlorite (Granular Chlorine)	N/A	NWC	To be selected	Will be established after evaluation and approval by the entity	Evaluation of bids was conducted. Monitoring continues
24	Pump shafts & Cored Bronze	N/A	NWC	To be selected	Will be established after evaluation and approval by the entity.	Evaluation of bids was conducted and the three most suitable bidders were recommended for the award. Monitoring continues.
25	Consultation services to investigate leaks on roof of Factory # 9 - Montego Bay	St. James	PAJ/Mo-bay Free Zone	To be selected	Will be established after evaluation and approval by the entity.	Evaluation of bids was conducted. Monitoring continues.
26	Procurement of Ground & Bldg. Maintenance Services - Montego Bay	St. James	PAJ/Mo-Bay Free Zone	To be selected	Will be established after evaluation and approval by the entity.	Tenders were advertised publicly on January 2006 for close of submission at 11:00a.m. on January 22, 2006. Five tenders were returned by the deadline and opened publicly on the date and time specified. The tender process was conducted in accordance with the GPPH. Monitoring of the evaluation and contract award process continues.

OC-G Non-Construction Contracts Monitored 2006

#	Project	Parish	Agency	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Action to date / Status
27	Procurement of Garbage collection & Disposal Services	Montego Bay, St. James	PAJ/Mo-Bay Free Zone	To be selected	Will be established after evaluation and approval by the entity.	Tenders were advertised publicly on January 2006 for close of submission at 10:00a.m. on January 22, 2006. Two tenders were returned by the deadline and opened publicly on the date and time specified. The tender process was conducted in accordance with the GPPH. Monitoring of the evaluation and contract award process continues.
28	Procurement of System furniture	St. Andrew	NHT	To be selected	Will be established after evaluation and approval by the entity.	Evaluation of bids was conducted. Monitoring continues
29	Rapid Response Unit-IT Equipment	St. Andrew	Ministry of Water & Housing	To be selected	Will be established after evaluation and approval by the entity.	Tenders were advertised publicly on December 2005 for close of submission at 10:30a.m. on January 6, 2006. Four tenders were returned by the deadline and opened publicly on the date specified at 11:30 a.m. Tenders were opened in contravention of the GPPH. Monitoring of the pre contract and award process continues.
30	Rapid Response Unit-Tyre Management Programme		Ministry of Water & Housing	To be selected	Will be established after evaluation and approval by the entity.	Evaluation of bids was conducted. Monitoring continues.
31	Rapid Response Unit-Uniform, Boots & Safety Gear		Ministry of Water & Housing	To be selected	Will be established after evaluation and approval by the entity	Evaluation of bids was conducted. Monitoring continues.
32	Hose & Hose Couplings		Ministry of Water & Housing	To be selected	Will be established after evaluation and approval by the entity	Tenders were invited publicly in June 2006 for submission return at 10:00a.m. on July 28, 2006. One tender was submitted and opened at 11:30a.m. on the date specified. The tender was eventually aborted because of the low response. A re-tender of the project was advertised publicly in October for submission on November 25, 2006 at 10:00a.m. Five tenders were returned by the deadline and opened publicly on the date and time specified. The tender process was conducted in accordance with the GPPH. Monitoring of the pre contract and award process continues.

OC-G Non-Construction Contracts Monitored 2006

#	Project	Parish	Agency	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Action to date / Status
33	Procurement of Security Services for KMA	KMA	Ministry of Health	To be selected	Will be established after evaluation and approval by the entity	Tenders were advertised publicly in February 2006. The close of submission was extended to May 29, 2006 at 1:15p.m. Five tenders were returned by the deadline and opened publicly on the date specified at 1:35 p.m. The tender process was conducted in accordance with the GPPH. Monitoring of the pre contract and award process continues.
34	Supply of Aircraft Rescue & Fire-Fighting Vehicle	Kingston	Airports Authority of Jamaica	To be selected	Will be established after evaluation and approval by the entity.	Evaluation of bids was conducted. Monitoring continues.
35	Generator set & controls	St. Elizabeth, St. Catherine Hanover and Manchester	TASD	To be selected	Will be established after evaluation and approval by the entity.	Evaluation of bids was conducted. Monitoring continues.
36	Supply of School furniture & equipment for Youth Information Centre-	Portland	ME&Y	To be selected	Will be established after evaluation and approval by the entity.	Tenders were invited publicly in April 2006 for close of submission on May 1, 2006 at 10:00a.m. Four tenders were returned by the deadline and opened publicly on the date and time specified. The tender process was conducted in accordance with the GPPH. Monitoring of the pre contract and award process continues.
37	Heavy duty equipment for landfill	St. Andrew	NSWMA	To be selected	Will be established after evaluation and approval by the entity.	Tenders were advertised publicly on July 2006, the close of submission was extended to August 25, 2006 at 12:00Noon. Twelve tenders were returned by the deadline and opened publicly on the date and time specified. The tender process was conducted in accordance with the GPPH. Monitoring of the pre contract and award process continues.
38	Sweeping and Collection contracts for selected roadways and waste shed by the NSWMA	N/A	NSWMA	To be selected	Will be established after evaluation and approval by the entity.	Tenders were invited publicly in October 2006 for submission close at 3:00p.m. on October 27, 2006. Sixty- tenders were returned by the deadline and opened publicly on the date and time specified. The tender process was conducted in accordance with the GPPH. Monitoring of the pre contract and award process continues.

OC-G Non-Construction Contracts Monitored 2006

#	Project	Parish	Agency	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Action to date / Status
39	Procurement of Security Services for NSWMA Kingston Office	St. Andrew	NSWMA	To be selected	Will be established after evaluation and approval by the entity	Tenders were advertised publicly in August 2006 for close of submission at 3:00p.m. on August 31, 2006. Six tenders were returned by the deadline and opened publicly on the date and time specified. One tender was accepted late – this was a breach of the GPPH. Monitoring of the pre contract and award process continues.
40	Procurement of Burglar Alarm Systems	St. Andrew	Post & Telecommunication	To be selected	N/A	The tender process was aborted in accordance with the tender instructions.
41	Lot #2 Storage Area Network Solution	St. Andrew	MCSTE	To be selected	Will be established after evaluation and approval by the entity.	Evaluation of bids was conducted. Monitoring continues.
42	Procurement of Insurance Services	Kingston	Coffee Industry Board	To be determined by entity	Will be established after evaluation and approval by the entity.	Tenders were advertised publicly in June 2006. Five tenders were returned by the deadline and opened publicly on July 20, 2006 at 3:00p.m. Several non-conformances to the GPPH were identified through the OCG's monitoring of the public advertisement. These non-conformities were subsequently addressed and the tenders evaluated. Monitoring of the pre contract and award process continues.
43	Procurement of School furniture 2006	Island-wide	ME&Y	To be selected	Will be established after evaluation and approval by the entity.	Tenders were advertised publicly in April 2006 for close of submission at 12:00Noon on May 31, 2006. Thirty-two tenders were returned, by the deadline, from ten companies for Four packages and were opened publicly on the date and time specified. The tender process was conducted in accordance with the GPPH. Monitoring of the pre contract and award process continues.
44	Procurement of Security Services	Kingston	Nutrition Products Ltd.	Atlas	\$5.00M	Tenders were invited publicly in October 2006 for submission close at 3:00p.m. on October 20, 2006. Seven tenders were returned by the deadline and opened publicly on the date and time specified. The tender process was conducted in accordance with the GPPH. Monitoring of the pre contract and award process continues.

OC-G Non-Construction Contracts Monitored 2006

#	Project	Parish	Agency	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Action to date / Status
45	Vehicle Tracking Services	Kingston	Correctional Services	To be selected	Will be established after evaluation and approval by the entity.	Tenders were invited publicly for submission return at 2:00p.m. on April 27, 2006. Two tenders were returned by the deadline and opened publicly on the date and time specified. The tender process was conducted in accordance with the GPPH. Monitoring of the pre contract and award process continues.
46	Fire-Fighting Equipment	Island-wide	MLGCDS	Rosenbauer America LLC	US\$9.21M	Five tenderers submitted pre-qualification and tender information on March 11, 2005 for close at 12:00Noon. Rosenbauer America LLC was the only company that met the pre-qualification requirements. The NCC endorsed the Ministry's recommendation on July 6, 2005 and the contract was subsequently awarded Rosenbauer. Monitoring of the contract continues.
47	Architectural/Quantity Surveying Services RFP#2006/1	St. Andrew	OPM	Apec Consultants Ltd.	10% of building cost	Tenders were invited publicly in March 2006 and extended for submission return at 9:00a.m. on April 21, 2006. Two tenders were returned by the deadline and opened publicly on April 26, 2006 at the time specified. The tender process was conducted in accordance with the GPPH. The tenders were evaluated and Apec Consultants Ltd. was recommended for the award of contract. Monitoring of the contract continues.
48	Elevator maintenance services - Jamaica RFP #2006/02a	St. Andrew	OPM	To be selected	Will be established after evaluation and approval by the entity.	Tenders were invited publicly in March 2006 and extended for submission return at 9:00a.m. on April 21, 2006. Two tenders were returned by the deadline and opened publicly on the date and time specified. The tender process was conducted in accordance with the GPPH. Monitoring of the pre contract and award process continues.
49	Elevator maintenance services - Executive Building RFP#2006/02b	St. Andrew	OPM	To be selected	Will be established after evaluation and approval by the entity.	Tenders were invited publicly in March 2006 and extended for submission return at 9:00a.m. on April 21, 2006. Two tenders were returned by the deadline and opened publicly on April 26, 2006 at the time specified. The tender process was conducted in accordance with the GPPH. Monitoring of the pre contract and award process continues.

OC-G Non-Construction Contracts Monitored 2006

#	Project	Parish	Agency	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Action to date / Status
50	Inspection & servicing of fire alarms, extinguishers & other fire fighting equipment - Jamaica House & Vale Royal RFP #2006/03a	St. Andrew	OPM	To be selected	Will be established after evaluation and approval by the entity.	Tenders were invited publicly in March 2006 and extended for submission return at 9:00a.m. on April 21, 2006. Seven tenders were returned by the deadline and opened publicly on the date and time specified. One tender that was submitted before the specified closing time was prohibited by the Police Officers at the Police post from accessing the Lobby of the Executive Building in order to submit their tender in the Tender Box. The NCC recommended that the tender that was not placed in the tender box was to be opened in the presence of OCG representatives. The opening of the tender took place on May 5, 2006. The tender process was conducted in accordance with the GPPH. Monitoring of the pre contract and award process continues.
51	Servicing of AC units - OPM Western Region RFP#2006/04	St. Andrew	OPM	To be selected	Will be established after evaluation and approval by the entity.	Tenders were invited publicly in March 2006 and extended for submission return at 9:00a.m. on April 21, 2006. One tender was returned by the deadline and opened publicly on April 26, 2006 at the time specified. The tender process was conducted in accordance with the GPPH. Monitoring of the pre contract and award process continues.
52	Servicing of stand-by - Jamaica House & Vale Royal RFP#2006/05a	St. Andrew	OPM	To be selected	Will be established after evaluation and approval by the entity.	Tenders were invited publicly in March 2006 and extended for submission return at 9:00a.m. on April 21, 2006. Six tenders were returned by the deadline and opened publicly on April 26, 2006 at the time specified. The tender process was conducted in accordance with the GPPH. Monitoring of the pre contract and award process continues.
53	Servicing of stand-by - Executive Building RFP#2006/05b	St. Andrew	OPM	To be selected	Will be established after evaluation and approval by the entity.	Tenders were invited publicly in March 2006 and extended for submission return at 9:00a.m. on April 21, 2006. Six tenders were returned by the deadline and opened publicly on April 26, 2006 at the time specified. The tender process was conducted in accordance with the GPPH. Monitoring of the pre contract and award process continues.

OC-G Non-Construction Contracts Monitored 2006

#	Project	Parish	Agency	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Action to date / Status
54	Servicing of Electronic Security Equipment - Vale Royal RFP#2006/06a	St. Andrew	OPM	To be selected	Will be established after evaluation and approval by the entity.	Tenders were invited publicly in March 2006 and extended for submission return at 9:00a.m. on April 21, 2006. Two tenders were returned by the deadline and opened publicly on April 26, 2006 at the time specified. The tender process was conducted in accordance with the GPPH. Monitoring of the pre contract and award process continues.
55	Servicing of Electronic Security Equipment - Mo-Bay RFP#2006/06b	St. Andrew	OPM	To be selected	Will be established after evaluation and approval by the entity.	Tenders were invited publicly in March 2006 and extended for submission return at 9:00a.m. on April 21, 2006. Two tenders were returned by the deadline and opened publicly on April 26, 2006 at the time specified. The tender process was conducted in accordance with the GPPH. Monitoring of the pre contract and award process continues.
56	Servicing of Fountain & Swimming Pools - Jamaica House & Vale Royal RFP#2006/07	St. Andrew	OPM	To be selected	Will be established after evaluation and approval by the entity.	Tenders were invited publicly in March 2006 and extended for submission return at 9:00a.m. on April 21, 2006. One tender was returned by the deadline and opened publicly on April 26, 2006 at the time specified. The tender process was conducted in accordance with the GPPH. Monitoring of the pre contract and award process continues.
57	Garbage Disposal Services - Jamaica House & Vale Royal RFP#2006/08	St. Andrew	OPM	To be selected	Will be established after evaluation and approval by the entity.	Tenders were invited publicly in March 2006 and extended for submission return at 9:00a.m. on April 21, 2006. One tender was returned by the deadline and opened publicly on April 26, 2006 at the time specified. The tender process was conducted in accordance with the GPPH. Monitoring of the pre contract and award process continues.
58	Plumbing Services - OPM, Jamaica House & Vale Royal RFP#2006/09	St. Andrew	OPM	To be selected	Will be established after evaluation and approval by the entity.	Tenders were invited publicly in March 2006 and extended for submission return at 9:00a.m. on April 21, 2006. Two tenders were returned by the deadline and opened publicly on April 26, 2006 at the time specified. The other tender had insufficient information but was opened on June 9, 2006 in the presence of OCG representatives after consultation with the NCC. The tender process was conducted in accordance with the GPPH. Monitoring of the pre contract and award process continues.

OC-G Non-Construction Contracts Monitored 2006

#	Project	Parish	Agency	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Action to date / Status
59	Electrical Services - OPM, Jamaica House & Vale Royal RFP#2006/10	St. Andrew	OPM	To be selected	Will be established after evaluation and approval by the entity.	Tenders were invited publicly in March 2006 and extended for submission return at 9:00a.m. on April 21, 2006. Four tenders were returned by the deadline and opened publicly on April 26, 2006 at the time specified. The tender process was conducted in accordance with the GPPH. Monitoring of the pre contract and award process continues.
60	Carpentry / General Fixit Services - OPM, Jamaica House & Vale Royal RFP#2006/11	St. Andrew	OPM	To be selected	Will be established after evaluation and approval by the entity.	Tenders were invited publicly in March 2006 and extended for submission return at 9:00a.m. on April 21, 2006. Three tenders were returned by the deadline and opened publicly on April 26, 2006 at the time specified. The tender process was conducted in accordance with the GPPH. Monitoring of the contract award process continues.
61	Garden/ Farm Equipment - OPM, Jamaica House & Vale Royal RFP#2006/12	St. Andrew	OPM	To be selected	Will be established after evaluation and approval by the entity.	Tenders were invited publicly in March 2006 and extended for submission return at 9:00a.m. on April 21, 2006. Two tenders were returned by the deadline and opened publicly on April 26, 2006 at the time specified. The tender process was conducted in accordance with the GPPH. Monitoring of the pre contract and award process continues.
62	Servicing of Canteen Equipment - OPM RFP#2006/13	St. Andrew	OPM	To be selected	Will be established after evaluation and approval by the entity.	Tenders were invited publicly in March 2006 and extended for submission return at 9:00a.m. on April 21, 2006. Tenders were returned by the deadline and opened publicly on April 26, 2006 at the time specified. The tender process was conducted in accordance with the GPPH. Monitoring of the pre contract and award process continues.
63	Servicing of Photo Voltaic (Solar) Lights - Jamaica House RFP#2006/14	St. Andrew	OPM	To be selected	Will be established after evaluation and approval by the entity	Tenders were invited publicly in March 2006 and extended for submission return at 9:00a.m. on April 21, 2006. Two tenders were returned by the deadline and opened publicly on April 26, 2006 at the time specified. The tender process was conducted in accordance with the GPPH. Monitoring of the pre contract and award process continues.

OC-G Non-Construction Contracts Monitored 2006

#	Project	Parish	Agency	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Action to date / Status
64	Pest Control Services - OPM, Jamaica House & Vale Royal RFP#2006/15	St. Andrew	OPM	To be selected	Will be established after evaluation and approval by the entity.	Tenders were invited publicly in March 2006 and extended for submission return at 9:00a.m. on April 21, 2006. Tenders were returned by the deadline and opened publicly on April 26, 2006 at the time specified. The tender process was conducted in accordance with the GPPH. Monitoring of the pre contract and award process continues.
65	Servicing Back-up Water Pumps - OPM RFP#2006/16	St. Andrew	OPM	To be selected	Will be established after evaluation and approval by the entity.	Tenders were invited publicly in March 2006 and extended for submission return at 9:00a.m. on April 21, 2006. Six tenders were returned by the deadline and opened publicly on April 26, 2006 at the time specified. The tender process was conducted in accordance with the GPPH. Monitoring of the pre contract and award process continues.
66	Maintenance & Servicing of Printers – OPM, Devon Road RFP # 2006/17	St. Andrew	OPM	To be selected	Will be established after evaluation and approval by the entity.	Tenders were invited publicly in March 2006 and extended for submission return at 9:00a.m. on April 21, 2006. Two tenders were returned by the deadline and opened publicly on April 26, 2006 at the time specified. The tender process was conducted in accordance with the GPPH. Monitoring of the pre contract and award process continues.
67	Supply of Pipes, Fittings, Valves & Appurtenances - St. Elizabeth	St. Andrew	National Irrigation Commission	Trans Carib Enterprises Ltd.	US\$1.88M	The contract has been awarded and is being monitored.
68	NWC - Customer Information System	St. Andrew	National Water Commission	To be selected	Will be established after evaluation and approval by the entity.	The tender process was reviewed. It was recommended by the NCC that the contract be re-tendered
69	NWC - Fleet Management Services	St. Andrew	National Water Commission	To be selected	Will be established after evaluation and approval by the entity.	Monitoring of the pre contract and award process continues.
70	NWC - Customer Information System	St. Andrew	National Water Commission	To be selected	Will be established after evaluation and approval by the entity.	Monitoring of the pre contract and award process continues.

OC-G Non-Construction Contracts Monitored 2006

#	Project	Parish	Agency	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Action to date / Status
71	NWC - Public Relations Contracts	St. Andrew	National Water Commission	To be selected	Will be established after evaluation and approval by the entity.	Monitoring of the pre contract and award process continues.
72	KMA Water Supply Project-Lot#1	KMA	Ministry of water and Housing	Sogea-Satom	\$541.30M + EURO 11.34M	Contract has been awarded. Monitoring of the contract continues.
73	Supply of Materials Lot#3	St. Andrew	National Water Commission	Farmex Technologies	\$25.76M	Contract has been awarded. Monitoring of the contract continues.
74	Supply of Materials Lot# 1&4	St. Andrew	National Water Commission	Gazzina Trading	\$264.43M	Contract has been awarded. Monitoring of the contract continues.
75	Supply of Materials Lot# 2	St. Andrew	National Water Commission	Farmex Technologies	\$56.16M	Contract has been awarded. Monitoring of the contract continues.
76	Rural Supply W/S Consultancy	N/A	National Water Commission	H.P. Gauff Ingenieure	\$11.26M + EURO 0.87M	Contract has been awarded. Monitoring of the contract continues.
77	Sugar Divestment - Valuation of Assets	St. Andrew	Development Bank of Jamaica	To be selected	Will be established after evaluation and approval by the entity.	Open tenders were invited in May 2006 from companies that advertised in the Cable & Wireless Telephone Directory Yellow pages and through several foreign Embassies for close of submission at 3:00p.m. on May 26, 2006. Three tenders were returned by the deadline and opened publicly on May 29. The tender process was conducted in accordance with the GPPH. Monitoring of the pre contract and award process continues.
78	Consultancy Services for the Renovation of Oxford Manor	St. Andrew	Planning Institute of Jamaica	Harold Morrison + Robert Woodstock	Will be established after evaluation and approval by the entity.	Seven tenderers were selected and invited in October 2005 for submission close at 3:00p.m. on October 18, 2006. One tender was returned by the deadline and opened publicly on October 18, 2006 at the time specified. On June 28, the NCC considered the recommendation made by PIOJ to award the contract to the sole bidder, Harold Morrison + Robert Woodstock. The NCC did not endorse the recommendation. The NCC contended that the procurement did not conform to the GPPH. Monitoring of the pre contract and award continues.

OC-G Non-Construction Contracts Monitored 2006

#	Project	Parish	Agency	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Action to date / Status
79	National Health Record System	St. Andrew	National Health Fund	To be selected	Will be established after evaluation and approval by the entity.	Tenders were invited publicly in September 2006 for submission close at 12:00 Noon on September 15, 2006. Two tenders were returned by the deadline and opened publicly on the date and the time specified. Tenders were evaluated and it was recommended that the contract be awarded to the bidder with the highest overall score and the lowest cost. The tender process was conducted in accordance with the GPPH. Monitoring of the pre contract and award process continues.
80	Procurement of Fire-Fighters' Gear	Kingston	Jamaica Fire Brigade - Ministry of Local Government and Environment	National Safety Limited	US\$0.37M	Tenders were invited publicly in July 2006 for submission return at 12:00 Noon on August 25, 2006. One tender was returned by the deadline and opened publicly on the date and time stipulated. The Ministry of Local Government & Environment recommended that the contract be awarded to the only tenderer. The NWA Sector Committee considered the recommendation on December 13, 2006. Monitoring of the contract continues.
81	Fire Protection & Electronic Security Project	Kingston	Development Bank of Jamaica	To be selected	Will be established after evaluation and approval by the entity.	Monitoring of the pre contract and award process continues.
82	Software Acquisition Services	St Andrew	National Housing Trust	Knowledge Genus Corporation	US\$0.28M	Tenders were invited publicly in July 2006 for submission return at 12:00 Noon on July 12, 2006. Bidders were to submit both technical and financial information. Monitoring of contract continues.
83	Concession for Montego Bay Civic Centre	St James	St James Parish Council - Ministry of Local Government and Environment	To be selected	Will be established after evaluation and approval by the entity.	Monitoring of the pre contract and award process continues.
84	Provision of critically-needed Secondary School Places	Kingston	Ministry of Education	To be selected	Will be established after evaluation and approval by the entity.	Invitations to pre-qualify were publicly advertised in June 2006 for close of submission at 12:00 Noon on July 11, 2006. Monitoring of the pre contract and award process continues.

OC-G Non-Construction Contracts Monitored 2006

#	Project	Parish	Agency	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Action to date / Status
85	Research and Writing of the History of NHT	St Andrew	National Housing Trust	To be selected	Will be established after evaluation and approval by the entity.	Tenders were invited publicly in June 2006 for close of submission at 12:00 Noon on July 10, 2006. Two tenders were returned and opened publicly by the date and time specified. Evaluation of the tenders revealed that none of the bidders attained the minimum technical score that was required for the opening of their financial proposal. The project is to be re-tendered. The tender process was conducted in accordance with the GPPH. Monitoring of the pre contract and award process continues.
86	GEASO Health Insurance	Kingston	Ministry of Finance	To be selected	Will be established after evaluation and approval by the entity.	The first public tender call on September 22, 2006 was eventually withdrawn publicly on October 22 and was subsequently re-tendered in December.
87	Procurement Architectural Services	St. Andrew	Ministry of Justice	Harold Morrison + Robert Woodstock	\$13.25M	Tenders were invited publicly in May 2006 from suitably qualified Architectural firms to submit tenders by May 26, 2006 at 3:00p.m. Five tenders were returned by the deadline and opened publicly on the date and time specified. The tenders were evaluated and the Ministry of Justice recommended that the contract be awarded to the tenderer with the highest overall score. The NCC endorsed the recommendation on August 2, 2006. The tender process was conducted in accordance with the GPPH. Monitoring of the contract continues.
88	AFTN Switch AMHS Flight Planning and Billing System	Sangsters/ NMIA	Jamaica Civil Aviation Authority	UBITECH Systems Inc.	US\$0.81M	Tenders were invited via the Open Tender method (i.e. both locally and internationally) to submit pre-qualified and tender information in January 2006 by March 16, 2006 at 12:30p.m. Three tenders with pre-qualification information were returned by the deadline and opened publicly on the date and time specified. After carefully evaluating the pre-qualification and tender information it was recommended that the award of contract be made to the bidder with the highest overall score. The NCC endorsed the recommendation on September 20, 2006. The tender process was conducted in accordance with the GPPH. Monitoring of the contract continues.

OC-G Non-Construction Contracts Monitored 2006

#	Project	Parish	Agency	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Action to date / Status
89	Harmonization Cove Resort Development	Trelawny	Harmonization Ltd.	Tavistock	N/A	Eight potential developers were selected and invited to submit proposals. One tenderer was selected for negotiation after submission to the NCC in January 2006. Cabinet approved the formalization of the Memorandum of Understanding (MOU) with the selected company. The MOU was executed on February 1, 2006.
90	Supply of Mortgage Portfolio Management System	St. Andrew	Ministry of Water and Housing	To be selected	N/A	Tenders were invited publicly in July 2006. Two tenders were returned by the deadline and opened publicly on April 25, 2006 by the time specified. Due to cost constraints the bids were rejected. The project was re-tendered in July, but the responses were again rejected due to cost constraints. A new tender date is to be established for re-advertisement.
91	E-Learning	St Andrew	Ministry of Industry, Technology, Energy and Commerce	N/A To be selected	N/A	Tenders were invited in May 2006 from companies that advertised in the Cable & Wireless Telephone Directory Yellow pages and through several foreign Embassies for close of submission at 3:00p.m. on May 26, 2006. Three tenders were returned by the deadline and opened publicly on May 29 by the time specified. The tender process was conducted in accordance with the GPPH. Monitoring of the pre contract and award process continues.
92	Garbage Disposal Services	St. Andrew	OPM	To be selected	Will be established after evaluation and approval by the entity.	Tenders were invited publicly in March 2006 and extended for submission return at 9:00a.m. on April 21, 2006. Three tenders were returned by the deadline and opened publicly on April 26, 2006 by the time specified. The tender process was conducted in accordance with the GPPH. Monitoring of the pre contract and award process continues.

APPENDIX VI

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TABLE 21

CONTRACTS ENTERED INTO BY THE ONR

Contractor	Type of Service	Procurement Process	Amount Disbursed (\$)
BOURKESFIELD			43,366,849.54
Allison & Associates	Surveying	Sole Sourcing	1,533,148.55
Audley Campbell	Rental of Construction Equipment	Sole Sourcing	2,603,500.00
Calvin Christie	Plumbing	Sole Sourcing	7,080.00
Cesspool Specialist	Empty Pit	Sole Sourcing	117,000.00
Davey Thompson	Rental of Construction Equipment	Sole Sourcing	178,500.00
Eleanor Nembhard	Toilet Articles	Sole Sourcing	4,610.00
Ernest Simms	Construct wire fence	Sole Sourcing	115,000.00
GEECHO	Quantity Surveying	Sole Sourcing	2,311,500.00
Homer Plus Hardware	Material	Sole Sourcing	9,457.00
Howard Sturridge	Supply & Deliver Road Building Materials(marl & river shingle)	Sole Sourcing	19,445,900.00
Hyman Smith	Rental of Construction Equipment	Sole Sourcing	148,500.00
IGA	Supply of Office Equipment	Sole Sourcing	18,490.00
Jeffery Simms	Plumbing	Sole Sourcing	88,295.50
Junior Minott	Provide Chain Saw & Cut Trees	Sole Sourcing	102,380.00
Kenneth Salmon	Rental of Water Pump	Sole Sourcing	44,000.00
Leonard Cooke	Rental of Equipment	Sole Sourcing	468,000.00
Lloyd Parchment	Supply of Ice	Sole Sourcing	151,350.00
Marathon Trucking	Rental of Equipment	Sole Sourcing	389,250.00
Mark O'Connor	Rental of Equipment	Sole Sourcing	6,181,375.00
Mario Crosswell	Rental of Equipment	Sole Sourcing	16,000.00
Old Harbour Service Station	Supply of Fuel	Sole Sourcing	2,117,438.49
Rhona White	Rental of Equipment	Sole Sourcing	358,500.00
Roy Dawkins	Rental of Equipment	Sole Sourcing	450,500.00
Ultimate Enqneeringq	Project Supervision	Sole Sourcing	800,000.00
Vernon Grant	Chain Saw & cut trees	Sole Sourcing	14,100.00
Waver Williams	Rental of Equipment	Sole Sourcing	5,692,975.00

TABLE 22

CONTRACTS ENTERED INTO BY THE ONR

Contractor	Type of Service	Procurement Process	Amount Disbursed (\$)
PORTLAND COTTAGE			55,011,469.01
Alexander Masters	Supply of Ice	Sole Sourcing	69,200.00
All Cost Trading	Toilet Articles	Sole Sourcing	4,170.00
Alton Silva	Mechanical Repairs	Sole Sourcing	1,400.00
Andy Dixon	Provide cement & lay curbs	Sole Sourcing	42,000.00
Beaverdam Construction	Rental of Equipment	Sole Sourcing	5,567,900.00
Camlin Investment	Supply & deliver Road Building Materials (marl)	Sole Sourcing	4,889,835.00
Carrol Forbes	Supply of Ice	Sole Sourcing	4,200.00
Century Eslon Ja. Ltd.	Supply drainage pipes, pvc pipes & fittings	Two Quotations	2,042,529.13
Clifton Johnson	Rental of Equipment	Sole Sourcing	4,041,000.00
Desrick Watson	Provide material & build retaining wall	Sole Sourcing	416,700.00
Dionne Campbell	Provide cement & lay curbs	Sole Sourcing	50,000.00
Donald Gallimore	Rental of Equipment	Sole Sourcing	78,000.00
Donavan Ramni	Rental of Equipment	Sole Sourcing	4,697,750.00
Elvis McClarthy	Burn debris	Sole Sourcing	60,000.00
Elvis McClarthy	Provide material & build retaining wall	Sole Sourcing	279,000.00
Francine Anderson	Provide cement & lay curbs	Sole Sourcing	58,500.00
Franz Masters	Rental of Equipment	Sole Sourcing	2,454,000.00
H.B. Brown	Supply of Fuel	Sole Sourcing	3,111,410.76
Harry Chuck	Provide material & build retaining wall	Sole Sourcing	35,000.00
Inez Williams	Provide cement & lay curbs	Sole Sourcing	50,000.00
Janise Brown	Provide cement & lay curbs	Sole Sourcing	7,210.00
Jeremiah Harriott	Provide material & build retaining wall	Sole Sourcing	408,794.10
Kenneth Douglas	Provide material & build retaining wall	Sole Sourcing	642,400.00
Leament Allison	Rental of Equipment	Sole Sourcing	449,300.00
Lotus Construction Ltd.	Supply & deliver road buildong materials (marl)	Sole Sourcing	7,685,855.00
Negusi Swaby	Provide material & build retaining wall	Sole Sourcing	257,800.00
Neil Andreson	Provide material & build retaining wall	Sole Sourcing	38,000.00
NWA	Rental of Equipment	Sole Sourcing	7,503,350.00
Omni Industries	Supply of Fire Hydrants	Two Quotations	1,421 826.83
Paulette Dixon	Provide cement & lay curbs	Sole Sourcing	100,000.00
Pauline Rose	Supply of curbs	Sole Sourcing	448,400.00
Pavement & Structures	Rental of Equipment	Sole Sourcing	1,033,600.00
Platinum Estate Builders	Supply & Deliver Marl	Sole Sourcing	2,490,020.00
Randolph Bartley	Toilet Articles	Sole Sourcing	25,338.94
Rhona White	Rental of Equipment	Sole Sourcing	141,000.00
Roy Chambers	Provide cement & lay curbs	Sole Sourcing	253,500.00
Rupert Davis	Burn debris	Sole Sourcing	30,000.00
S.Green & Associates	Rental of Equipment	Sole Sourcing	506,000.00
Seymore Marsh	Burn debris	Sole Sourcing	83,000.00

TABLE 22

CONTRACTS ENTERED INTO BY THE ONR

Contractor	Type of Service	Procurement Process	Amount Disbursed (\$)
Steve Lindo	Rental of Equipment	Sole Sourcing	383,500.00
Tony Hyatt	Plumbing	Sole Sourcing	65,100.00
Vere Texaco Service Station	Supply of Fuel	Sole Sourcing	657,386.18
Victor Spence	Provide cement & build drain	Sole Sourcing	138,600.00
Weldon Blackwood	Provide material & build retaining wall	Sole Sourcing	125,700.00
Winston "Tex" Maragh	Plumbing	Sole Sourcing	1,248,197.00
Zaccheris Campbell	Carpentry	Sole Sourcing	914,996.07

TABLE 23

CONTRACTS ENTERED INTO BY THE ONR

Contractor	Type of Service	Procurement Process	Amount Disbursed (\$)
ROCKY POINT			33,086,481.64
Advance Technical Services	Supply Stop Signs (complete)	Sole Sourcing	39,000.00
Alexander Masters	Supply Ice	Sole Sourcing	47,250.00
All Cost Trading	Supply Spray Paint	Sole Sourcing	1,350.00
Andrea Redhi	Rented Accommodation	Sole Sourcing	30,000.00
Ansel Hamilton	Supply cement & install curbs	Sole Sourcing	57,500.00
Anthony Grant	Supply cement & install curbs	Sole Sourcing	100,000.00
Austin Robinson	Supply cement & install curbs	Sole Sourcing	113,000.00
Azarah Graham	Supply cement & install curbs	Sole Sourcing	106,000.00
Beaverdam Construction	Rental of Equipment	Sole Sourcing	260,000.00
Camlin Investment	Supply & deliver road building materials (marl)	Sole Sourcing	8,884,920.00
Century Esilon Ja. Ltd.	Supply drainage pipes, PVC pipes & fittings	Two Quotations	70,634.47
Chemical Lime	Supply Road Building Materials (marl)	Sole Sourcing	376,920.00
Franz Masters	Rental of Water Pump	Sole Sourcing	32,750.00
H.B. Brown Service Station	Supply of Fuel	Sole Sourcing	3,904,696.15
Howard Sutherland	Supply cement & install curbs	Sole Sourcing	106,000.00
John Washington	Supply cement & install curbs	Sole Sourcing	172,500.00
Lambert Hall	Rental of Equipment	Sole Sourcing	1,842,000.00
Lawrence Francis	Rental of Equipment	Sole Sourcing	443,250.00
Leament Allison	Rental of Equipment	Sole Sourcing	156,600.00
Linval Robinson	Rental of Equipment	Sole Sourcing	984,000.00
Lloyd Williams	Supply cement & install curbs	Sole Sourcing	88,500.00
Loxley Sinclair	Rental of Equipment	Sole Sourcing	27,100.00
Macilyn Knight	Supply cement & install curbs	Sole Sourcing	100,000.00
Melvin Thomas	Supply cement & install curbs	Sole Sourcing	224,000.00
Mervis Hewitte	Supply cement & install curbs	Sole Sourcing	82,000.00
Norman Gladstone	Chain Saw	Sole Sourcing	143,000.00
NWA	Rental of Equipment	Sole Sourcing	990,450.00
Omni Industries	Supply of Fire Hydrants	Two Quotations	38,800.00
Oneil Bailly	Supply cement & install curbs	Sole Sourcing	61,000.00
Patrick Trower	Supply cement & install curbs	Sole Sourcing	82,000.00
Pauline Wilson	Supply cement & install curbs	Sole Sourcing	88,000.00
Pavement & Structures	Rental of Equipment	Sole Sourcing	742,400.00
Rhona White	Rental of Equipment	Sole Sourcing	217,500.00
Roger Wint	Supply cement & install curbs	Sole Sourcing	77,000.00
Rowell Myrie	Rented Accommodation	Sole Sourcing	42,000.00
Ryan Daly	Supply cement & install curbs	Sole Sourcing	137,000.00
Sanjon Asphaltting	Double Surface Dressing	Limited tender	5,181,290.00

TABLE 23

CONTRACTS ENTERED INTO BY THE ONR

Contractor	Type of Service	Procurement Process	Amount Disbursed (\$)
		based on 5 quotations	
Shagoury's Blocks	Supply & deliver toad building materials (shingle)	Sole Sourcing	1,809,300.00
Shirley Lewis	Rented Accommodation	Sole Sourcing	58,000.00
Stanley Randal	Rental of Equipment	Sole Sourcing	553,500.00
Tyrone Cooper	Supply cement & install curbs	Sole Sourcing	101,000.00
Valentine Dunkley	Rental of Equipment	Sole Sourcing	462,000.00
Valentine Dunkley	Supply cement & install curbs	Sole Sourcing	57,500.00
Vere Texaco Service Station	Supply of Fuel	Sole Sourcing	412,193.82
Winston "Tex" Maragh	Plumbing	Sole Sourcing	1,257,577.20
Winston Scarlet	Rental of Equipment	Sole Sourcing	2,325,000.00
GRAND TOTAL			309,959,917.19

TABLE 24

CONTRACTS ENTERED INTO BY THE ONR			
Contractor	Type of Service	Procurement Process	Amount Disbursed (\$)
Other Related Infrastructure Costs			178,495,117
New Era Homes	Building System & Forms	Sole Sourcing	2,105,508
Wills Samuels	Cleaning up of sites	Sole Sourcing	675,600
Virginia Harrisingh-Lindo	Rental of Construction Equipment	Sole Sourcing	3,867,000
Anthony Brown	Rental of Construction Equipment	Sole Sourcing	5,660,012
Michael Harewood	Transportation of Goods	Sole Sourcing	590,000
Fitzroy Smith	Transportation of Goods	Sole Sourcing	2,041,000
Dunmix Concrete	Supply of Concrete	Sole Sourcing	2,622,866
Islandwide Concrete	Supply of Concrete	Three Quotations	15,629,837
Stewarts Hardware	Supply of building materials	Three Quotations	3,373,771
Arc Systems	Supply of building materials	Three Quotations	6,845,630
St. Johns Hardware	Supply of building materials	Sole Sourcing	405,147
Solid Concrete Pipes	Supply of manhole covers	Sole Sourcing	450,000
K&D Construction	Installation of Sewage	Three-Six Quotations	35,936,707
Centrac Limited	Installation of Sewage	Three-Six Quotations	12,550,147
Dawson's Construction	Installation of Sewage	Three-Six Quotations	19,048,287
Wamex Construction	Installation of Sewage	Three-Six Quotations	16,067,404
G.A. Howell & Associates	Installation of Sewage	Three-Six Quotations	4,491,791
Sudan & Associates	Construction of Road & Drainage Works	Three Quotations	10,615,728
Signs of Distinction	Construction & Installation of Signs	Three Quotations	186,000
Design Concept	Construction & Installation of Signs	Three Quotations	321750.00
Champion Industrial	Supply of Pond Liner	Three Quotations	561978.20
Hallmark International	Supply of Pond Liner	Sole Sourcing	2,997,700
Rural Electrification Pro!	Installation of Electrical Works	Sole Sourcing	8,816,500
Jamaica Public Service	Installation of Electrical Works	Sole Sourcing	341,096
National Water Comm.	Supply of Construction water	Sole Sourcing	1,608,891
Horatio Brown Limited	Supply of tyres for equipment	Sole Sourcing	263,200
Clive Henry	Installation of Electrical Works forhouses	Sole Sourcing	95,500
Devon Hamilton	Supervision for construction of houses	Sole Sourcing	5,304,867
Joshua Chambers	Providing Security Services for Sites	Sole Sourcing	7,537,672
Basil Poorman	Sewage Engineering Services	Sole Sourcing	2,232,367
K-Ban Ltd.	Supply of building materials	Sole Sourcing	242,046
Hi-Lite Electricals	Supply of building materials	Three Quotations	1,176,032
Cecil Crawford	Transportation of Goods	Sole Sourcing	115,000
Faylyn Pryce	Rental of Construction Equipment	Sole Sourcing	1,933,775
Mac's Hardware	Supplying building material	Sole Sourcing	512,370
Leslie Henry	Rental of Construction Equipment		129,850
Allan Hopwood	Plumbing Services		998,424
Rohan Riley			143,665

APPENDIX VII

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Schedule of OCG Staff Training for the Year 2006

START DATE	OFFICER	ORGANIZATION/ LOCATION	COURSE	DURATION
Jan. 23	Shelly Ann Gayle	MIND	Records Management	Jan. 23 - 25
Feb. 7	Viveen Burrowes-Campbell	MIND	Records and Information Management	Feb. 7 - 15
March 24	Lafete Edghill	MIND	Creation of an Ethical Infrastructure in Government	Mar. 24 - Apr. 8
Oct. 2	Nicholas Gibson	MIND	Government Accounting, Level 1, Module 3	Oct. 2 - 9
Oct. 9	Kevin Wedderburn	MIND	Government Accounting, Level 1, Module 5	Oct. 9 - 17
Nov. 1	Lafete Edghill	Sepia Associates LLC	Fraud Prevention and Detection	Nov. 1 & Nov. 3
Nov. 1	Eldon Livingston	Sepia Associates LLC	Fraud Prevention and Detection	Nov. 1 & Nov. 3
Nov. 7	Viveen Burrowes-Campbell	MIND	Records and Information Management, Level 2	Nov. 7 - 15
Nov. 8	Gary Wong Andrew Sturridge Reginald Cornwall	Jamaica Institute of Quantity Surveyors - Medallian Hall Hotel	Arbitration and Alternative Dispute Resolution Seminar	Nov. 8
Nov. 14	Paul East	Barbados, Commonwealth Secretariat	Works Tender and Contract Management	Nov. 14 -18
Nov. 21	Lurlene Farquharson	MIND	Microsoft Office Application, Level 2	Nov. 21 - Dec. 13
Nov. 28	Ruth Lim	MIND	Microsoft Office Application, Level 2	Nov. 28 -Dec. 20