

January - December 2008



**OFFICE OF
THE CONTRACTOR-GENERAL**

**THE
TWENTY-SECOND ANNUAL REPORT
OF
THE CONTRACTOR-GENERAL**



THE TWENTY-SECOND ANNUAL REPORT

OF

THE CONTRACTOR-GENERAL OF JAMAICA

JANUARY TO DECEMBER 2008

PREPARED AND PUBLISHED BY THE OFFICE OF THE CONTRACTOR-GENERAL

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OFFICE OF THE CONTRACTOR-GENERAL OF JAMAICA



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JAMAICA, W.I.

August 24, 2009

The Hon. Delroy Chuck, MP
Speaker of the House of Representatives
Houses of Parliament
81 Duke Street
Kingston

Senator Dr. The Hon. Oswald Harding, OJ, CD, QC
President of the Senate
Houses of Parliament
81 Duke Street
Kingston

Dear Honourable Speaker and Honourable President:

I am privileged to write directly to you in this matter.

In accordance with the provisions of Section 28 (2) of the Contractor General Act, I have the good honour and privilege to submit to you, One Hundred and Ten (110) copies of the Twenty-Second Annual Report of the Independent Parliamentary Commission of the Contractor General of Jamaica for calendar year 2008.

As you will recall, Section 28 (3) of the Contractor General Act mandates that Reports of the Contractor General "... shall be submitted to the Speaker of the House of Representatives and the President of the Senate who shall, as soon as possible, have them laid on the Table of the appropriate House."

I therefore so advise and avail myself of this opportunity to renew to you the assurance of my highest considerations.

Very respectfully yours,

Greg Christie
Contractor General

OFFICE OF THE CONTRACTOR-GENERAL

ANNUAL REPORT 2008

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1.0 CONTRACTOR-GENERAL'S INTRODUCTORY REMARKS

Opening Comments

I am proud to submit to the Parliament of Jamaica, in accordance with the provisions of Section 28 (2) of the Contractor-General Act, the 22nd Annual Report of the Commission of the Contractor-General for the twelve (12)-month period ended December 31, 2008.

The Report details the important work and activities of the Office of the Contractor General (OCG) during the year which is under review and which, cumulatively, have resulted in significant returns to the People and Taxpayers of Jamaica.

These returns include (a) the identification of far-reaching and significant systemic improvements in works and services projects which impinge upon the public purse, (b) the elimination of corruption, waste, fraud, impropriety and irregularity in the award and execution of contracts which could potentially cost Taxpayers millions of dollars, and (c) the identification of financially translatable gains and improved service delivery options to Taxpayers through the enhancement of efficiency, accountability, independent scrutiny, transparency, probity, the rule of law and competition mechanisms in our country's Public Sector procurement process.

Throughout the year, the OCG fulfilled its mandates and mission and has made great strides in the execution of a wide array of activities, inclusive of its monitoring, auditing and investigative functions.

Furthermore, the OCG has identified areas of concerns that have emerged during the period which is under review. It has made a number of recommendations for improving the Public Sector procurement process and has highlighted those areas that demand close and continued scrutiny and oversight.

The Contractor-General Act mandates that the principal functions of the OCG are the monitoring and investigation of the award and/or termination of Government contracts and the grant or issue of licenses and permits, to ensure that they are executed impartially and on merit, and in circumstances which do not involve impropriety or irregularity.

The Act also vests the OCG with the subsidiary responsibility of providing administrative support and resources to the National Contracts Commission (NCC) to enable it to carry out its primary statutory functions of endorsing recommendations for the award of Government contracts and registering contractors who are desirous of bidding on Government procurement opportunities.

The OCG discharges its mission and core operating functions, in keeping with the Act, through three (3) Divisions, namely the Construction Contracts Division, the Non-Construction Contracts, Licenses and Permits Division and the Technical Services Division. The functions of these Divisions receive critical and able administrative and other support through the operations of the OCG's two (2) other divisions, the Information Systems Division and the Corporate Services Division.

I continue to be humbled by the dedication which has been exhibited by the staff of the OCG. They have executed the OCG's mandate with vigour and a sense of national pride and commitment and, in the process, have assisted tremendously to preserve and promote the ideals of transparency, accountability, independent scrutiny, probity, competition and the rule of law in public procurement in Jamaica.

My report of our work during this period delineates the progress which the OCG has achieved in the area of public sector procurement regulatory oversight in Jamaica in 2008, even as it acknowledges several significant developments in this area that portend a positive sea of change in the application of standards of sound governance in Public Sector procurement policy.

These developments, however, continue to be overshadowed by a number of significant shortcomings, performance deficiencies and systemic weaknesses in the Public Sector procurement process. They will require the sustained attention and increased oversight of the OCG, together with the cooperation and strategic support of the Parliament and the Government of Jamaica, to bring to bear the requisite corrective measures that are sorely required to deal with them effectively.

Positive Developments

On a positive note, several significant developments have occurred during the reporting period that are heartening in their import. I will deal with two (a) at this juncture.

First, on November 26, 2008, I submitted to Parliament the OCG's Special Report of Investigation into the award of contracts by the Jamaica Urban Transit Company (JUTC). The OCG's investigation in this matter was prompted by published allegations of a litany of problems in the awarding of certain Government contracts at that entity.

Among the major findings which were detailed in the OCG's Report of Investigation were that (a) the JUTC's Procurement Committee had met only once between August 2007 and July 2008 and that the Committee was never lawfully constituted, and (b) that the company's Board of Directors had failed in its duty to the JUTC by allowing it to award contracts in contravention of applicable laws and the Government Procurement Procedures and Guidelines and without any prior evaluation and approval by a duly constituted Procurement Committee.

The Report was first met by several public challenges from the JUTC's portfolio Minister, the Directors of the JUTC and by two articles which were prominently published in The Observer Newspaper on December 16 and 19, 2008, which questioned the credibility of the Report.

Ultimately, however, members of the Board of Directors of the JUTC, inclusive of the company's acting CEO, who failed to credibly challenge the Findings of the Report, submitted their resignations.

Second, the JUTC eventually submitted its 2008 4th Quarter Contract Awards (QCA) Report under cover of a letter which was dated February 27, 2009. In it, and in a subsequent letter to the OCG which was dated March 12, 2009, Mr. Paul Abrahams, the JUTC Director who certified the QCA Report, and Dr. Alwin Hales, the Permanent Secretary in the Ministry of Transport and Works, both respectively made statements which strongly signalled a significant shift in enhancing and promoting accountability, transparency, probity and the rule of law in the operations of the JUTC.

The referenced JUTC QCA Report had formally disclosed that fifty-seven (57) Government contracts, each valued at between \$275,001 and \$10 Million, were entered into by the JUTC between October 2 and December 31, 2008 and, further, it explicitly confirmed that none of the fifty-seven (57) contracts was lawfully evaluated or approved by a duly constituted JUTC Procurement Committee. The aggregated value of the 57 contracts was \$171,818,371.

In his letter, Mr. Abrahams explained that *“in compiling the report, we found a number of instances where procurement guidelines were not strictly adhered to. Remedial actions have been taken with the constituting of a formal Internal Management Procurement Committee on February 5, 2009, which is in keeping with the recommendation of the Contractor General in his findings from the investigation that was conducted in 2008.”*

Likewise, Dr. Alwin Hales communicated his commitment, and that of the Ministry, to ensuring that the JUTC’s procurement processes would be speedily rectified and brought into full conformance with the Recommendations of the OCG and the requirements of the relevant Government Procurement Guidelines and Laws. It took courage for these Public Officers to be as candid and forthright as they were about the JUTC’s obvious failings and shortcomings, and I must respectfully and publicly commend them for this.

Both of these developments appear to have heralded a significant and positive shift in the culture of governance in respect of Public Officers (a) taking ownership for failures and breakdowns in the administrative systems of Public Bodies, (b) demonstrating leadership in the execution of the Government of Jamaica Procurement Policy and Procedures and (c) spearheading the development and implementation of effective corrective measures in an effort to institute appropriate risk management systems and the enforcement of appropriate standards of accountability to combat identifiable shortcomings in their respective portfolios of management.

This apparent nascent trend is being complemented and driven by a rising crescendo of voices in civil society that are demanding greater standards of accountability, transparency, probity, independent scrutiny and the impartial application of the rule of law in Public Procurement.

A particularly visible aspect of this development was the formation of the National Integrity Action Forum (NIAF) during the reporting period, prior to its formal launch in January 2009. The NIAF, under the distinguished leadership of Professor Trevor Monroe of the University of the West Indies, has highlighted corruption as an area of exceptional national importance for priority action.

In its commendable quest to deal with this scourge which continues to undermine the full potential of our Nation to substantially improve the socio-economic well-being of its People, the NIAF has launched an aggressive campaign to secure the effective participation and cooperation of the Country’s Political Leadership, local opinion leaders, the Media, Religious Leaders and the full array of local anti-corruption institutions and organisations, inclusive of the OCG, to assist it in its endeavour.

The OCG shares the concerns and visions of the NIAF. The NIAF can be assured of the full support of the OCG as it pursues its stated objectives.

Some Pre-existing and Emerging Challenges facing the OCG in the Execution of its Mandates

During the reporting period, a number of significant problems were uncovered, and a variety of challenges detected across the spectrum of the activities and work which are undertaken by the OCG in the discharge of its statutory mission and mandates.

I will now highlight some of these challenges which represent both pre-existing and emerging issues, and which meet one or more of the following criteria:

- (1) It threatens the integrity and compromises the strength of the national Public Sector procurement process by undermining accountability, independent scrutiny, probity, transparency and competition.
- (2) It is a threat to the rule of law.
- (3) It is a national priority issue that will likely grow more pressing and complex.
- (4) It demands the immediate and urgent attention and action by Parliament, the Government and/or the National Contracts Commission.
- (5) It requires close and continuing scrutiny and oversight by the OCG.
- (6) It demands legislative intervention; and or
- (7) It requires Constitutional reform.

I appreciate the interest which has been shown by all stakeholders in the work that the OCG has done. Your attention facilitates the process of improvement. We must continue to encourage the interest and the cooperation of these stakeholders and, in particular, the Parliament of Jamaica, the Cabinet and the various Public Bodies, in expeditiously addressing the challenges that we have identified herein, and to be open, candid and responsive about dealing with the numerous Recommendations which the OCG has made.

Challenge 1

Problematic Issues that have Emerged in Transitioning from the GPPH to Statutory Regulations in respect of Government Procurements

The long called for elevation of the Government Procurement Procedures, to the level of Statutory Regulations, to reside under the Contractor-General Act, and the imposition of punitive sanctions in the event of their breach, was finally acted upon during the year, albeit in a measured way. I must sincerely commend the Government and the Parliament of Jamaica for finally taking action on this very important issue.

It is a truly significant development that represents a positive step in the right strategic direction for Jamaica for it has facilitated the goal of improving and strengthening Jamaica's Public Sector procurement framework.

The rollout of this legislative initiative, however, was plagued by a number of overarching problems which, unfortunately, removed some of the layers of the sheen from the lustre of this significant achievement.

The first problem was that the formal transition from the previous regulatory regime that had utilized the Government Procurement Procedures Handbook, to the new one which would utilize statutory regulations, was preceded by an unprecedented shift in the Government of Jamaica Procurement Policy.

The Government fundamentally altered the national Public Sector Procurement Policy through the issuance of the Ministry of Finance and Public Service's (MOFPS) Circular #34, Circular #35, and Circular #36.

The Circulars, which were all dated September 22, 2008, and approved by Cabinet on August 25, 2008, promulgated, *inter alia*, new procurement exemption measures that provided that certain Public Bodies were exempted from the application of the Government Procurement Procedures with respect to certain specified categories of procurements.

These exemption measures attracted trenchant criticism from the OCG, partly because their promulgation created an unprecedented and sharp imbalance in the application of the Government Procurement Guidelines between respective Public Bodies. Some Public Bodies would be required to adhere to the GPPH guidelines in respect of the specified categories, while certain favoured ones would not.

Furthermore, the exemption measures placed these Public Bodies and their Accountable Officers outside of the *de jure* application of the current regulatory regime – a state of affairs which was clearly incongruous with the goals of improving accountability, independent scrutiny, transparency, probity, the rule of law and competition in the Public Sector procurement process.

Following the publicizing of the OCG's positions on this issue, the Government, to its credit, revisited the issue and, *inter alia*, instructed the relevant Public Bodies, to which the exemption measures applied, to develop internal procurement procedures to regulate their operations.

These procedures were reviewed by the OCG to ensure that they met certain minimum standards and, to a fair degree, their development ameliorated some of the more egregious consequences of the exemptions.

The OCG's concerns have, however, since been amply borne out by the results of its monitoring of the procurement activities of the exempted Public Bodies. Two (2) of the four (4) exempted Public Bodies, during the reporting period, September 22 to December 31, 2008, failed to fully adhere to their own standards of internal self-regulation.

The most alarming of these failures is evidenced by the deviations that were identified at the Jamaica Tourist Board and Jamaica Vacations where sixteen (16) contracts, which were awarded using the sole source methodology, were not subjected to the requisite independent scrutiny of the Agency's Procurement Committee.

It is instructive to note that, in its submission to the Cabinet, the Ministry of Finance and Public Service had stated that the exemptions which were being sought for these Public Bodies were being undertaken in an effort to improve efficiency in the entities' procurement systems and to alleviate the difficulties which were being experienced by them as a result of certain operational constraints that had resulted from the imposition of the Government Procurement Procedures.

The Ministry then sought to justify the requested policy shift on the basis that it would maximize economy and efficiency in the operations of the entities and that this constituted the first and most important policy objective.

The OCG continues to maintain that the then existing procedures could have been expanded to support the policy imperative of maximizing economy and efficiency in Government, without sacrificing the health of the existing regulatory framework or compromising the values of transparency, probity, independent scrutiny and competition which **must** constitute the foundation of the Public Sector's procurement system.

In consequence, the OCG maintains that the Government should distance itself from the selected areas of abandonment of the Government of Jamaica Procurement Procedures. It is the OCG's considered position that expanding the nomenclature of the existing emergency procedures, which is already within the ambit of the Government Procurement Procedures, would partly address the stated aims of achieving expedition of special and business sensitive procurements, whilst maximizing economy and efficiency.

The second problem, in the OCG's respectful view, is related to the botched roll-out, in December 2008, of the new statutory regime which was intended to govern Public Sector procurements. The roll-out was carried out in an inexplicably hurried manner and ignored certain critical stages which would have assured its success in implementation and enforcement. It is instructive to revisit some of my comments on this very issue which were conveyed in the OCG's 2007 Annual Report. They are as follows:

"I must hasten to add, however, that any such initiative (i.e. the promulgation of any Revised Procurement Rules) must of necessity be accompanied by (a) an extensive Public Sector Procurement Training programme for the procurement personnel of the country's estimated 180 Procuring Public Bodies and (b) a concerted effort on the part of the Ministry of Finance to revise the GPPH in a manner which assures that the right balance is found."

"The Ministry of Finance, and the Cabinet, must ensure that the country's Government procurement process is efficient, with rules that are easy to comprehend and practical to comply with. If this is not done, the rules will be broken, ignored or circumvented."

Unfortunately, these comments were largely ignored. By way of Circular No: 46, dated December 10, 2008, the Ministry of Finance and the Public Service advised all "Permanent Secretaries, Chief Executive Officers and Heads of Procuring Entities" as follows:

"Permanent Secretaries, Chief Executive Officers and Heads of Entities are hereby advised that via Cabinet Decision No: 43, dated December 10, 2008, approval has been granted for the use of the Revised Handbook of Public Sector Procurement Procedures for an interim period pending revision by the team and final approval by Cabinet".

The promulgation of the Revised Handbook of Public Sector Procurement Procedures (RHPP), albeit for an interim (but unspecified) period, was executed without the implementation of an extensive Public Sector Procurement Training programme as was long before called for by the OCG, and this has created significant confusion and uncertainty among Public Bodies and Public Officers alike.

Indeed, this issue has exacerbated a pre-existing problem which was associated with the previous Handbook, as it has been long recognised that the GPPH had a number of deficiencies that needed correcting, particularly in respect of its interpretation and the application of its component procedures.

Consequently, it was eminently desirable that any new Handbook should have corrected these deficiencies and its introduction should have been preceded by a series of training or “sensitization sessions”.

In the absence of the referenced Government education initiative, and as a consequence of the numerous complaints that the OCG has received, the OCG has been forced to initiate a limited sensitization and education programme in a deliberate effort to apprise Public Bodies and their officers of the RHPP and how to best apply its procedures and regulations in the circumstances.

Notwithstanding, we do not believe, however, that the Ministry, or the OCG, is best positioned to undertake the extensive and continuous training of the personnel of the country’s 191 Procuring Public Bodies. We must, therefore, again, respectfully recommend, as we have, on innumerable occasions in the past, that any such training programme should be undertaken by an official training institution, such as the Management Institute for National Development (MIND).

Additionally, the Standard Bidding Documents which were directed by the Ministry of Finance and the Public Service, as being mandatory for use in conjunction with the RHPP, were not made available to Public Bodies upon the formal issuance of the RHPP.

The Government’s failure to do this has significantly undermined the prospects for a successful roll-out and implementation of the RHPP. The RHPP’s issuance and its subsequent use by Public Bodies could have brought uniformity to the procurement process in terms of the preparation of tender documents, and would have alleviated some of the problems, previously mentioned, insofar as Tender Documents are concerned.

Moreover, it remains the OCG’s considered view that, at present, the revised Handbook, in its current form, should not be used for regulating the Public Sector procurement process. Several substantive inconsistencies, anomalies and contextual contradictions, among other issues of concern, have been identified in the document. Additionally, the contents of the document are not entirely coherent.

It is the OCG’s considered position that any document that is to be used as a regulatory tool to administer the country’s procurement process and, particularly, any document which is intended to give rise to the imposition of criminal sanctions in the event of its “breach”, must have, at a minimum, simple and clear instructions and must be lucid, intelligible and certain in its substance, import and meaning.

Finally, the OCG feels constrained to express its concerns regarding the paltry and relatively infinitesimal criminal sanction of *“a fine not exceeding one thousand dollars, or to imprisonment for a term not exceeding three months, or to both...”*, which has been imposed by Section 40 of the new 2008 Public Sector Procurement Regulations, to deter and to criminally punish breaches of the new Procurement Guidelines.

The OCG would respectfully submit that the referenced criminal sanction has made a mockery of the highly publicized attempts by the State to deal decisively with serious breaches of its Procurement Guidelines, particularly breaches which result in the irregular, improper and/or un-meritorious award of multi-million dollar State contracts to undeserving, unqualified or connected contractors.

Challenge 2

Jurisdiction of the OCG to Scrutinize Transactions Involving the Divestment of State Assets

Again, as in previous years, I must turn to an issue that continues to be a challenge to the unimpeded discharge of the mandates and mission of the OCG on behalf of the Parliament and, by extension, the People of Jamaica. This challenge revolves around a supposed anomaly in the law which the Government and Parliament appear unwilling to rectify with clarifying legislation.

As a consequence, the OCG, during the reporting period, had to continue its fight to insist, to the Executive and the Attorney General's Chambers, that it has not only a statutory responsibility but the authority under law to monitor and to investigate the divestment of State owned assets in the public interest.

As I had noted in the OCG's 2007 Annual Report:

"Although it might come as a surprise to many, the fact is that, despite the public postures of successive Administrations about ensuring good governance and transparency in public contracting, there are still in existence today Public Bodies and Public Officers who have continued to openly resist the efforts of the OCG to scrutinize such transactions (i.e. asset divestment transactions).

The anomaly in question is alleged to have been attributed to the decision of Mr. Justice Wolfe, as he was then, in the 1989 case of Wright v. Telecommunications of Jamaica. Although Wright did not involve the sale or divestment of publicly owned lands, the decision has, however, raised the question, in the minds of some, as to whether asset divestment transactions were intended by the Legislature to fall within the purview of the Contractor General Act.

Several sustained appeals have been made by successive Contractors General, including me, for some remedial action to be taken by the Legislature. However, as at the end of 2007, as was the case in 2006 and 2005, nothing has resulted from these efforts."

The foregoing comments were again brought into sharp focus during the year which is under review.

In its monitoring of the Government's divestment of the Publicly-Owned Jamaica Sugar Industry Assets, the OCG came to the view that the pre-qualification of Angostura Limited, one of the bidders, was in contravention of the referenced provisions 2.7 and 3.4.3 (a) of the pre-qualification documented procedures.

Accordingly, the OCG advised the Development Bank of Jamaica (DBJ) on three occasions by way of correspondence which was dated November 21, 26 and 2007, that Angostura's pre-qualification was in contravention of the referenced clauses and that *"no invitation to submit a proposal must be extended to Angostura Limited (Trinidad)..."*

This provoked a written response, dated January 17, 2008, from Dr. the Hon. Minister Christopher Tufton, the Minister with portfolio responsibility for the Privatization. The Minister, having sought the advice of the Learned Attorney General, was not in agreement with the OCG's position. He also challenged the OCG as to whether it had jurisdiction in State asset divestment matters.

In response to the Minister's letter, the OCG, by way of a letter which was dated February 7, 2008, maintained its position that Angostura's Request for Prequalification did not satisfy the expressed requirements of the Request for Pre-Qualification of Investors Document.

The OCG, in its letter, also vigorously insisted upon its authority and responsibility, under law, to monitor the divestment of all State assets, inclusive of the subject Sugar Cane Industry assets. The OCG's letter was copied to several State officials, inclusive of the Prime Minister, the Hon. Bruce Golding, the Attorney General, the Cabinet Secretary and the Chairman of Sugar Cane Industry Enterprise Team.

It is important to publicly record that in less than three months following the OCG's receipt of Minister Tufton's letter, in which he had challenged the OCG's monitoring and investigative jurisdiction over the divestment of the Sugar Industry assets, the OCG received a written request from Senator the Hon. Don Wehby, the then Minister with portfolio responsibility for the national airline, requesting that the OCG investigate the divestment of Air Jamaica's Heathrow Slots.

Air Jamaica's Heathrow Slots had been divested by the previous Administration which had vacated office after the September 3, 2007 National General Elections.

In his letter of April 8, 2008, which was addressed to the Contractor General, Senator Wehby couched his request in the following terms:

"In keeping with the need for transparency and accountability in the disposal of public assets, I am referring the matter to your offices such that any appropriate review and action may be taken".

It is also instructive to note that Senator Wehby's request for the OCG to investigate the divestment of Air Jamaica's Heathrow slots was followed by a more vocal request which was publicly issued by the Administration from the Floor of the House of Representatives on April 23, 2008. This further request, for a formal investigation to be conducted by the OCG into the matter, was made by the Hon. Audley Shaw, the Minister of Finance and the Public Service, during his closing speech of the Budget Debates.

Despite recurring situations such as the foregoing, and the seemingly endless protestations of the OCG, to date no legislative or consistent assertive Executive action has been taken regarding this issue of unquantifiable national importance.

I now, therefore, respectfully urge the Legislature to revise Section 2 of the Contractor General Act, to impose a revised definition of "*Government Contract*", to explicitly include (a) contracts for the public acquisition of lands and (b) contracts for the divestment of publicly owned assets, inclusive of lands.

Expressly widening the clause will clear up any confusion that has resulted from the decision of *Wright v. Telecommunications of Jamaica (1989)*. Further, it will give effect to the judicial exhortation of Mr. Justice Wolfe, as he then was. In this case, the Learned Judge found that a contract for the purchase of private lands by a Public Body was not covered by the Contractor-General Act.

Whilst not part of his substantive findings in this case, Mr. Justice Wolfe made the following exhortation that is very significant:

"the public interest demands that contracts such as the instant one should come within the ambit of the Contractor-General Act".

I urge the Legislature to give effect to this judicial exhortation. Doing so will clear up any doubts that may be harboured by some about whether it was the intent of Parliament to give a Contractor-General monitoring and investigative jurisdictional powers, not just over contracts for the acquisition of lands by a Public Body, but also jurisdiction over contracts for the divestment of public assets.

In view of the fact that a significant number of public assets continue to be divested, and/or are being contemplated for divestment, it is important that this recommendation be considered as a matter of priority and urgency.

Challenge 3

Regulations Needed to Address the Growing Trend of Off-Shore Incorporated Private Companies Receiving Government of Jamaica Contracts

Another prominent area of concern for the OCG is one which arises from the grim spectre of the emergence of a significant and sophisticated corruption-enabling facility that enjoys the colour of law, unless urgent steps are taken to ensure that an appropriate regulatory mechanism is created to ensure that the clear mandates of the Contractor-General, regarding probity and propriety in the award of Government contracts, are not frustrated.

The OCG has observed that there is a growing trend of on-shore and off-shore incorporated private companies that are receiving Government of Jamaica contracts, but whose shareholders and/or beneficial shareholders are substantially unknown.

These practices have posed significant concerns for the OCG, particularly regarding the issue of transparency in the expenditure of the *Taxpayers'* money, given that the overwhelming number of the more than 10,000 Government contracts, valued at over J\$250,000.00, that were awarded during the reporting period, were awarded to corporate entities.

Since the lawful jurisdiction of a Contractor-General is confined to Jamaica, the OCG, acting on behalf of the Contractor-General, has been generally frustrated in its ability to obtain certified particulars of the shareholders and certified particulars of all of the beneficial shareholders of companies which are incorporated in foreign jurisdictions and which have benefitted from Government of Jamaica contracts.

This challenge also has a peculiar constitutional dimension in that the Constitution of Jamaica expressly requires Parliamentarians to make declarations about any interests which they may have in commercial entities which do business with the Government of Jamaica.

Section 41 of the Constitution of Jamaica requires that a Parliamentarian vacate his seat if (a) the Member becomes a party to any contract with the Government of Jamaica, (b) the Member is a partner in a firm or a director or manager of a company which becomes a party to such a contract or, (c) the Member becomes a partner in a firm or a director or manager of a company which is itself a party to such a contract, unless he has received an exemption from the Senate or the House of Representatives.

Having regard to the foregoing, it is essential that *immediate* steps should be taken by the Cabinet to amend the Government Procurement Rules to require that any private corporate entity that is desirous of tendering on any Government of Jamaica contract must, as a mandatory pre-requisite, submit to the relevant contracting Public Body, certified and sworn particulars of its incorporation documents, certified particulars of its shareholders and certified particulars of all of its beneficial shareholders.

Challenge 4

Cost Overruns on Government Works Contracts

The OCG continues to observe the problem of burgeoning cost overruns in the implementation of Government works projects. These cost overruns are generally the result of one or more of the following factors which impact negatively upon the public purse: late or inadequate procurement planning, the lack of proper project management, a paucity of on-site supervision, and insufficient financial resources on the part of either or both the contractor and the Government procuring entity.

During the period which is under review, forty-six (46) of the 235 works contracts which were monitored by the OCG were impacted by variations which resulted in cost overruns in excess of J\$3.14 Billion Dollars. These cost overruns represent approximately 16% of the total monetary value of all of the Works contracts that were endorsed by the NCC in 2008.

Addressing this continuing problem, in a comprehensive way, would demand the aggressive and proactive efforts of all stakeholders who play a role in ultimately facilitating the administration and execution of Government contracts.

This would include actionable efforts and initiatives from the Government, through its Cabinet, its Permanent Secretaries Group and the Ministry of Works, to facilitate the implementation and enforcement of the requisite corrective measures and monitoring mechanisms that are urgently needed to cost-effectively govern the planning, execution and management of Government works contracts.

To the good credit of a number of Government agencies, the OCG has observed, during the reporting period, significant efforts and initiatives being undertaken by them to address this problem and to contain the attendant costs which are ultimately shouldered by the Jamaican Taxpayer.

The OCG encourages these positive actions but notes that any corrective effort would have to be uniformly and consistently applied by all stakeholders to support the imperative of effectively cauterizing this spectre of costs overruns. To this end, the OCG will continue to maintain close scrutiny and monitoring of Government works projects and advocate changes and initiatives, as and when they are warranted.

Challenge 5

Removal of Non-Performing Contractors from the NCC's Register of Approved Contractors and the Continuing Problem of Unregistered Contractors

Another significant source of concern for the OCG is the continuing problem that is posed by the unsatisfactory performance of a number of contractors who are registered in the Works categories of the NCC's Register of Contractors, but who, notwithstanding, continue to benefit from Government contract awards.

Closely aligned to this problem, is the associated issue of the award of Government contracts to contractors who are not registered with the NCC. This practice continues to be a pervasive one which is undermining the credibility and strength of the Public Sector procurement system.

In the circumstances, and in view of the increasingly voiced dissatisfaction with the performance of a number of works contractors from a number of stakeholders, I must, again, strongly encourage the NCC to embark upon a comprehensive evaluation of the performance of Government contractors.

Based upon this evaluation, the NCC can then proceed to take the requisite steps to commence removing, from its Register, those contractors who consistently fail to perform their contracts in a cost effective, efficient and timely manner and, with the actionable support of the Minister of Justice and the Legislature, design the imposition of appropriate sanctions to aid in effectively addressing the issue.

Furthermore, serious consideration should be given to the oft-repeated recommendation of the OCG that the Permanent Secretaries Group is well positioned to provide significant assistance to the NCC in the foregoing regard. I am obliged to repeat, immediately hereunder, comments that I had made in the OCG's 2007 Annual Report regarding this very issue.

"In collaboration with the NCC, a uniform approach for monitoring the performance of works contractors should be developed, agreed upon and implemented. Once this is done, every Public Sector Contracting Agency should then be required to systematically record key data about the performance of contractors on their projects.

The data must then be routinely submitted, through the portfolio Permanent Secretary, to the NCC for entry into a NCC/OCG database. The incoming data could then be assessed and reliably utilized by the NCC whenever it is called upon to review a works contractor's application for the renewal of its annual registration."

Challenge 6

New Advertising Options for Publishing Government Procurement Opportunities that would have a Significant Impact upon Improving Transparency and Reducing Economic Costs

The OCG has, in the past, explored new advertising options for publishing Government procurement opportunities that reflect international best practices and which are cost-effective. This exploration yielded, in 2006, the recommendation that the Government should implement an E-Procurement Notice Board to consolidate the advertising of all Government contract opportunities.

Against the background of the increasingly high costs in print media advertisements, it is noteworthy that the implementation of this initiative has the potential of saving Jamaican Taxpayers in excess of J\$80 Million in annual advertising costs, according to conservative OCG estimates.

Initiating this recommendation would bring significantly more transparency and publicity to Government contracting opportunities. Anyone in Jamaica, or in the world, who has access to a computer, would be able to scrutinize the contract offers. Further, the Government could conceivably mandate that all Government contract opportunities (and not just those which are currently required to be advertised in the Print Media) which are over a certain value threshold – say over \$275,000 – should be publicized on the suggested E-Procurement Notice Board.

The OCG's recommendation is both relatively inexpensive and deliverable within a tight timeframe. It would essentially require that a single website is designed and developed with the objective of serving as the advertising medium to publish the details of all Public Body tender invitations and Government procurement opportunities.

It is important to understand that implementing this initiative does not mean a complete abandonment of publishing advertisements in Print Media publications. Instead, the initiative would expand the range of advertising options that are available to Public Bodies, while still utilizing the Print Media to place one (1) single weekly consolidated newspaper advertisement in which all of the Government tender invitations and procurement opportunities are listed as four (4) liner items.

These published items would be accompanied by instructions for interested contractors to access the designated website to view further details and the particulars of each contract opportunity.

This initiative offers a credible model for achieving the stated aims of the Government's Procurement Policy of maximising economy and efficiency in the procurement process, whilst yielding significant costs savings options for the Government during the current period of considerable economic and fiscal constraint and challenges.

I would, therefore, strongly and respectfully encourage the Government to treat this issue as a matter of national priority and one of urgency and, on that basis, to act expeditiously to implement the initiative in the public interest.

OCG Operating and Performance Highlights in 2008

Through its two (2) Inspectorates, which comprised an average of ten (10) Inspectors in 2008, and its Technical Services, Information Systems and Corporate Services Divisions, the OCG achieved several key performance milestones in calendar year 2008.

These accomplishments were partly facilitated by the completion of the OCG's transition to its newly revised organisational structure that has not only seen the boosting of the capacity of its human and budgetary resources, but also its relocation to its new offices at the PIOJ Building on Oxford Road in New Kingston.

The OCG's operating attainments, in 2008, were driven primarily by its strategic and operating objectives of (a) transforming itself into a 'best in class' organization, (b) preventing corruption in Government procurement, (c) ensuring compliance with the Government's Procurement Procedures and Guidelines and (d) significantly enhancing transparency and probity in the Public Sector contract award process. Outlined below, are some of the key attainments which were secured during the reporting period.

Completion of OCG Relocation Efforts

The OCG completed its office relocation project in April 2008 when its offices were relocated to the Planning Institute of Jamaica Building at 16 Oxford Road, Kingston 5. A smooth and seamless transition was accomplished, and the OCG staff was able to benefit from significantly improved and more secure facilities.

Continued Implementation and Development of the OCG's QCA Report Regime

The OCG continued the successful implementation of its Quarterly Contracts Award (QCA) Report Regime, which became effective with contracts awarded as at May 1, 2006. This unprecedented and ground-breaking anti-corruption initiative continues to significantly enhance the capacity of the OCG to monitor the procurement and contract award activities of the country's ~190 Procuring Public Bodies.

The implementation of the OCG's QCA Reporting Regime has now positioned the OCG to directly monitor and/or investigate over 10,000 Government contract awards annually in a value range of \$275,000 to infinity.

This contrasts starkly with the pre-existing state-of-affairs, where, for example, in 2005 the OCG monitored only 322 contracts.

Continued Enforcement of the OCG's Zero Tolerance Policy

The OCG's unprecedented performance achievement in contract monitoring continued during the 2008 reporting period. This was due, in large measure, to the OCG's implementation of a Zero Tolerance Policy against Public Bodies and Public Officials who fail to comply with the OCG's QCA Requisitions.

The Policy took hold in 2007 and, in that year, the OCG made 95 formal referrals to the DPP covering 68 delinquent public bodies. During the 2008 reporting period, the OCG made seventeen (17) formal referrals to the DPP covering fourteen (14) delinquent Public Bodies.

The OCG's continued and unrelenting enforcement of its Zero Tolerance Policy has literally transformed the pervasive culture of non-compliance with the formal requisitions of the OCG – which was previously commonplace in the Jamaica Public Sector – to one of virtual compliance.

Continued Implementation and Development of OCG Systems for the Monitoring of the Pre-Contract Award Procurement Process and NCC Contract Endorsements

The OCG has retooled and advanced its system for capturing every Public Body tender advertisement which appears in the local Print Media on a daily basis. This initiative has allowed the OCG to significantly expand its monitoring and coverage of the procurements which are undertaken by the Jamaica Public Sector.

A significant advantage of this system is that it has allowed the OCG to intervene and guide Procuring Agencies in correcting their errors, at the earlier stages of the procurement cycle, consequently forestalling the awarding of irregular contracts.

The OCG has also continued with its re-engineering project of the CMS – an “in-house” created IT/IS data gathering/management system that manages the NCC's contractor registration and contract endorsement operations as well as the OCG's monitoring functions – all to better serve the internal and external operating requirements and functions of the OCG.

Facilitation and Support of NCC Meetings and Monitoring of NCC Contract Endorsements

Staff from the OCG's Technical Services Department (TSD) – which partly serves as the NCC Secretariat – attended, facilitated and fully supported 48 weekly meetings of the NCC during the 2008 reporting period, compared to forty-seven (47) weekly meetings of the NCC in 2007, and forty-five (45) in 2006.

The TSD of the OCG also monitored, in 2008, one hundred and thirty-two (132) NCC Sector Committee meetings.

In the period which is under review, the TSD provided all requisite technical, administrative and secretarial support resources for the NCC to enable it to comprehensively evaluate, scrutinize and endorse four hundred and fourteen (414) works contracts with an aggregated value of approximately J\$19.5 Billion and five hundred and fourteen (514) goods and services contracts with an aggregated value of approximately J\$22.7 Billion, for a 2008 aggregated total of 928 contract endorsements valuing \$42.2 Billion.

The immeasurable and invaluable support that the OCG's staff continues to provide to the NCC, and to its constituent Commissioners, to facilitate their work, is eloquently borne out by the fact that, by comparison, in 2007, the NCC endorsed only 584 contracts valued at \$31.4 Billion.

Processing of Contractor Registration Applications

The Technical Services Division (TSD) of the OCG processed applications for one thousand, eight hundred and seventy-three (1,873) goods and services contractors, five hundred and ninety-two (592) Grade I-IV works contractors, and thirty-two (32) Grade V works contractors in 2008.

By comparison, in 2007, the OCG TSD processed applications for 1,524 goods and services contractors and 610 works contractors and, in 2006, the organization processed 1,052 and 468 goods and services and works contractors, respectively.

Leading Edge Initiative to Enhance Transparency in Government Procurements

The OCG, in 2008, continued its strategic initiative of publishing all QCA Reports that were submitted to it on its website (www.ocg.gov.jm). The QCA Reports must be first approved as being satisfactory for electronic upload.

This pivotal achievement constitutes the crystallisation of a commitment which was made by the OCG in its 2006 Annual Report. It adds immeasurably to the already unprecedented levels of transparency, and thus probity and accountability, which the Regime has now imposed upon the Jamaica Public Procurement and Contract Award process.

Effectively, it has allowed anyone, for the first time, in the 20+ year history of the OCG, to formally scrutinise these Government contract award particulars on the OCG's official website.

As at the date of the editing of this Report, the OCG's QCA Report Regime had captured, sorted and published data in respect of 28,515 Government contracts which were awarded after April 30, 2006 and which had a minimum value of \$250,000 and a maximum value of \$4 Million pre-October 2008, and a minimum value of \$275,000 and a maximum value of \$10 Million, thereafter. The aggregated values of these contracts stand at \$30,292,979,418.

OCG's Conduct of Special Investigations

The OCG Special Investigations Unit conducted and completed eleven (11) Special Statutory Investigations during 2008. At year's end, several other OCG Investigations were at various stages of completion. Seven (7) of these Investigations were the subject of special reports which were submitted to Parliament by me during the calendar year.

The complete contents of these seven (7) Investigation Reports were also made public by the OCG, and are available for viewing and or download from the OCG's website at www.ocg.gov.jm.

The Special Investigation performance of the OCG, in 2008, continues from the record fifteen (15) Special Investigations that were completed in 2006, and the eleven (11) Special Statutory Investigations that were completed in 2007. These performance numbers contrast strikingly with the three (3) year period of 2003, 2004 and 2005, when only two (2) Special Investigations, in totality, were completed by the OCG.

Improvements in and Continued Timely Submission of OCG Annual Reports to Parliament

The OCG has continued its tradition of the last four years, of completing its Annual Reports within eight (8) months or less of the ending of the year to which they relate.

Significantly too, the OCG's 2008 Annual Report broke new ground as the OCG continues to explore innovative ways of improving the depth and substance of the information which it provides to the Parliament and the People of Jamaica in its Annual Reports.

Each year, under my watch, the OCG has been steadily increasing the volume and quality of information it has been presenting in its Annual Reports. This has substantially enhanced the probative value of the Reports. For example, the current 2008 Annual Report will provide more than 570 pages of information compared to 446 pages for the 2007 Report, 397 pages for the 2006 Report and 380 pages for the 2005 Report. The page content of OCG Annual Reports, prior to my appointment as Contractor General on December 1, 2005, typically ranged between 10 and 160 pages.

We have continued to utilise, in the Report this year, photographs of Works projects which fell under the scrutiny of the OCG during the year.

Additionally, we have included tables which summarize the details of the 2008 Quarterly Contract Award (QCA) Report submissions of Public Bodies, statistical details of the percentages and allocations of works, goods and services contracts for a number of Government entities, as well as detailed statistical analyses of the various performance accomplishments of the operating, technical and administrative divisions of the OCG.

The OCG's Dissemination of Information via the Media

The OCG, in 2008, issued (2) Letters to the Editors of the Print Media and forty (40) Media Releases, inclusive of press releases of monthly NCC contract endorsements.

The timely, uniform and regular dissemination of information to the Media, via **written** OCG Media Releases, is a strategic and deliberate initiative of the OCG. The initiative was specially designed by me to educate, update and/or to inform the Nation about certain OCG issues, initiatives, positions and concerns – inclusive of matters that are related to OCG Special Investigations, OCG Referrals to the Director of Public Prosecution (DPP) and Public Sector procurement related issues – which the OCG has deemed to be of sufficient public interest to warrant immediate publication to its stakeholders.

The Media has a critical, if not indispensable, role to play in ensuring that the operations and work of the OCG, it being an Independent Anti-Corruption Commission of Parliament, is subjected to constant public scrutiny. I not only welcome, but must also encourage this scrutiny in the public interest.

Finally, it would be remiss of me if I did not utilize this opportunity to formally convey my deep gratitude to the members and institutions of the local Media fraternity for the invaluable assistance which they have so kindly afforded to the OCG, during my tenure as Contractor General, to make public the OCG's work and its concerns about critical matters which are related to public procurement.

Without the Media's assistance, many of the OCG's strategic objectives, in particular its objective to secure an enhanced level of public transparency in the procurements of Public Bodies, would not have been effectively attained.

The OCG's Dissemination of Information via the Internet

The OCG, in 2008, also continued to utilise its web-site as the primary medium by which the members of the Public, the Media, Parliament, the Government, Public Bodies, Contractors and other stakeholders, are all able to gain full and instantaneous electronic access to a host of relevant information regarding the activities, functions and requirements of the OCG and the National Contracts Commission (NCC).

Importantly, too, the utilisation of this medium attains one of the declared strategic objectives of the OCG of enhancing transparency in the Jamaican Public Sector procurement process.

Proposals and Recommendations

In my last Report to the Parliament of Jamaica, namely the Contractor General's Annual Report for 2007, I was constrained to make the following considered comments on page 2 of the Report:

"It would be remiss of me, however, if I did not place upon record the OCG's continued disappointment regarding the unacceptable levels of attention which the Government and the Parliament of Jamaica continue to pay to the considered Recommendations of the OCG, most of which are typically communicated in (a) official OCG correspondence (b) OCG Investigation Reports and (c) OCG Annual Reports.

Several of these Recommendations, whether made in 2007 or before, or by myself or by other Contractors General, have, again, for another year, gone wholly un-heeded. If this is to become a continuing trend, then it may very well provide the basis upon which the OCG, itself, might become forced to question its own relevance”.

Regrettably, I must, again, reiterate the same observations in respect of the year which is the subject of this Report. Substantially, nothing has changed. The great majority of the several Recommendations which were made by the OCG during 2008, in its Special Reports of Investigations to Parliament, together with those which have been repeatedly made by me over the preceding two and one-half years have, for the most part, gathered dust. In substance, they have garnered neither the attention of the Executive nor that of the Parliament, on whose behalf a Contractor General is mandated by law to act.

While there is, therefore, no good purpose to be served in repeating the referenced Recommendations at this point, I must, nevertheless, emphasize the grave harm that is being caused to our country by the failure of the Executive and the Parliament to act decisively on these matters.

If the OCG’s many Recommendations over the past two decades were given priority attention and speedily and comprehensively implemented, I daresay that much would have already been gained in combating, reducing and even eliminating corruption and the repeated breaches of the Government Procurement Rules, and related legislation, which have become so commonplace in the Public Sector and which continue to cost the Jamaican Taxpayers millions, if not billons, of dollars each year.

Some of the referenced OCG Recommendations have been repeated *ad infinitum* and *ad nauseam* but to no avail. In Investigation after Investigation, whilst the fact circumstances and/or allegations may change, the same types of failures and/or breakdowns in compliance levels, probity, accountability and transparency in Government contracting are too often evident. As a consequence, and in an effort to address these persistent issues, the same or similar Recommendations are stressed over and over again.

It is important to point out that Sections 20 (1), 21 and 28 (2) of the Contractor-General Act oblige a Contractor-General to submit formal Reports to Parliament and/or to a variety of other State authorities, containing his Recommendations and/or Findings. These Reports include the Contractor General’s Annual Reports as well as his Reports of Investigation. Clearly, then, the presumed intent of these provisions is that Parliament and the relevant State authorities, will act upon the referenced Recommendations and/or Findings or, at a minimum, give due consideration to them.

I would respectfully submit that should the OCG’s Recommendations be comprehensively implemented, they would radically reshape the landscape of the Jamaican Public Sector procurement process. Tremendous value would accrue to the Taxpayers and the People of Jamaica in the reduction of waste and corruption, and in the form of enhanced transparency, probity, accountability, competition and value for money, in public procurement.

To take the steps that are necessary to translate these Recommendations to concrete and purposeful structures in our society, will, however, demand a visionary, decisive and pivotal purpose and the concerted action of all stakeholders.

Our Parliamentarians, who are the collective and representative face of the People in governance, the Governing Executive, the administrative leadership of our nation's Public Sector Bodies, as well as the Private Sector and its leadership, who interface with Government on many levels and whose "members" were the recipients of over \$50 Billion in Government contracts during 2008 – Government contracts which they were required to diligently execute in a timely, efficient and cost-effective manner, all share culpability, in one form or the other, for the many failures and breakdowns that we have experienced in our country's Public Sector procurement and contract management systems.

Consequently, I must now respectfully, but forthrightly, call upon all of them to shoulder their respective responsibilities in fixing the system for, at the end of the day, every Jamaican and every stakeholder will stand to benefit in immeasurable terms from a Public Sector procurement process which is free from corruption, irregularity and impropriety and which ensures that the Jamaican Taxpayer gets value for his money.

Closing Comment, Assurance and Pledge

As Contractor-General, I, along with the Officers of the OCG, have taken solemn oaths to discharge our statutory responsibilities in keeping with the statutory mandates and mission of the Contractor-General Act.

The Contractor General Act, by which I am guided, stresses, *inter alia*, independence and the requirement that I must act, at all times, on behalf of the Parliament of Jamaica. I, therefore, fully appreciate, understand, and accept that my responsibilities and functions are to be discharged, by extension, on behalf of the People and Taxpayers of Jamaica.

Having regard to the legal, philosophical and strategic status of the legislation's mission and mandates, I can unreservedly assure the Parliament and the People of Jamaica, that, during 2008, the year which is under review, I did perform my functions, as Contractor General, in good faith, in the manner which is prescribed by the Contractor-General Act.

For the future, I pledge that for as long as I shall hold the Commission of the Contractor-General of Jamaica, I will, to the best of my ability, continue to fearlessly serve the collective interests of the People of Jamaica, whilst faithfully discharging my functions as Contractor General.

I will do so forthrightly, fairly and impartially and I will do so in a manner which is in keeping with the highest standards of integrity and ethical conduct.

Greg Christie
Contractor General

2.0 MONITORING OF CONSTRUCTION CONTRACTS

The Commission of the Contractor-General (CC-G) is a creature of statute, and it discharges its mission and mandates in keeping with the requirements of the Contractor-General Act.

The Act outlines the principal functions of the CC-G, as follows: to monitor the award and implementation of Government contracts with a view to ensuring (a) that such contracts are awarded impartially and on merit, (b) that the circumstances in which such contracts are awarded or terminated do not involve impropriety or irregularity, and (c) that the implementation of such contracts conforms to the terms thereof.

The Construction Contracts Division is one of the primary operational divisions through which the Commission of the Contractor-General carries out its mandate of monitoring. The organization has been in reorganization and restructuring mode over the past two years, as it has sought to aggressively address and respond to the numerous challenges that it has faced with regard to public sector contracting. In respect of this Division, this has particularly revolved around sustaining close scrutiny and monitoring of both the pre-contract stages as well as the post-contract stages of projects and services involving Government contracts.

As a result of these restructuring efforts, the Office of the Contractor-General's (OCG) Construction Division now has in place its full staff complement of five (5) inspectors, a Senior Inspector, and a Director of Construction Contracts.

In spite of various resource constraints, the Division has been challenged during the reporting period to increase its performance output and assist in the execution of a slate of new initiatives to increase compliance that were implemented by the Contractor-General during the reporting period.

Inspectors have continued to prosecute the implementation of the Quarterly Contract Award (QCA) Report initiative and, as such, have, in a significant way, begun to impact the award of contracts below the \$4M mark. This initiative continues to make great demands on the resources of the division.

Further, there has been a significant increase in the number of investigations that are being undertaken by the OCG which, in and of itself, have exposed the Inspectors in the department to an element of cross training. This is so because the Inspectors from the Division are called upon, on a regular basis, to assist in investigations, particularly when these investigations involve construction-related issues.

The Inspectorate has also continued to co-embrace the responsibility of conducting verification exercises in respect of applications by contractors wishing to be placed on the National Contracts Commission's (NCC) list of registered contractors for Goods, Works and Services.

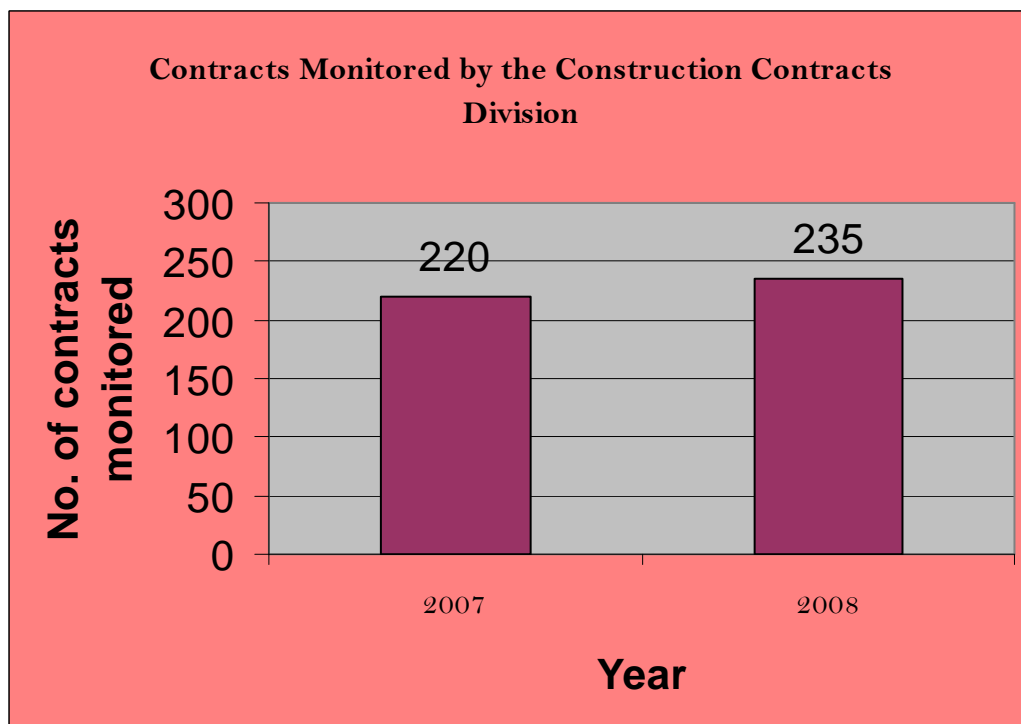
This activity is an ongoing exercise and it will continue to involve the efforts of the Inspectors in the division, until the Technical Services Department is up to its full complement of technical officers, who are specially tasked with undertaking these verification exercises.

Attrition has had a negative impact on the Construction Contracts Division. The Division, during the period under review, lost the services of three of its key personnel at very critical times. This has not, however, daunted the efforts or the resolve of the department.

This is amply borne out by the fact that during the 2008 calendar year, the NCC endorsed or recommended for award, a total of four hundred and fourteen (414) works contracts in the amount of J\$19,478,577,780 in various works categories.

Relative to the number of contracts that were endorsed by the NCC, the Construction Division was able to monitor the implementation of a total of two hundred and thirty-five (235) contracts, in both their pre-contract and post-contract phases. The number of contracts monitored for the 2008 calendar year represents approximately 56.76% of the total number of contracts that were endorsed by the NCC.

The number of works contracts monitored for the 2008 calendar year when compared with the 220 contracts monitored for the calendar year 2007 represents an overall increase of 15 or approximately 6.82%. This data is represented by the graph below:



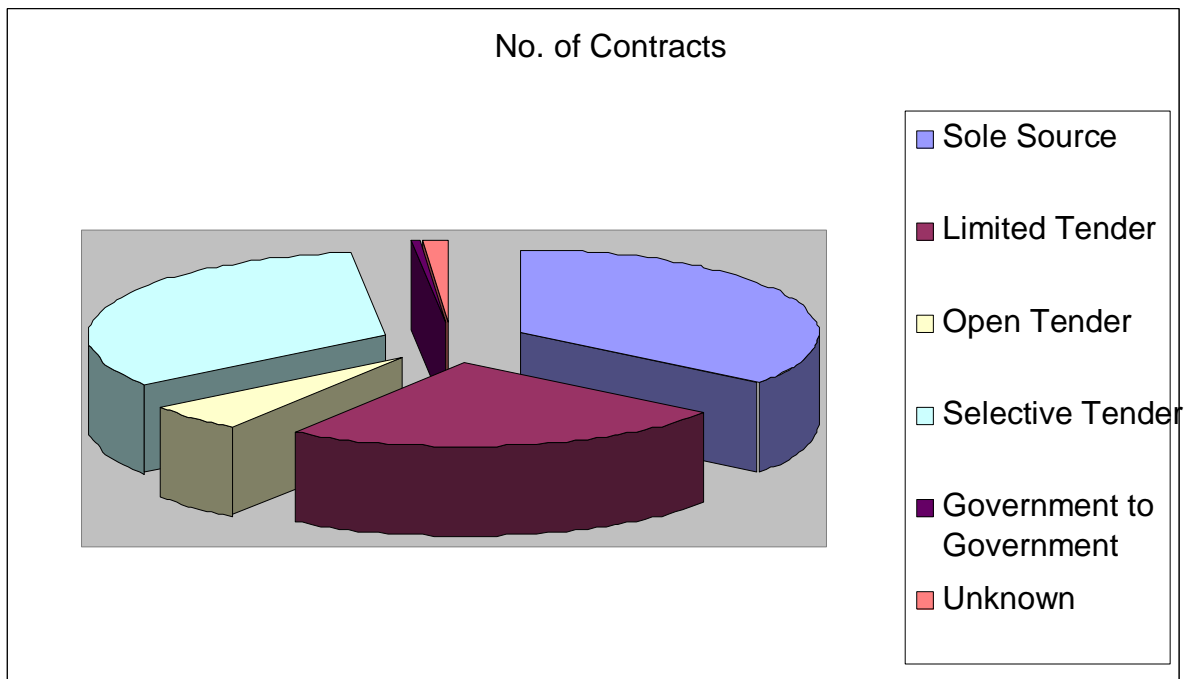
Some of the contracts that were the subject of sustained monitoring during the period under review are highlighted in Appendix II. The full list of the two hundred and thirty-five (235) contracts that were monitored by the Division is represented in Appendix IV.

The monitoring of works contracts by the Construction Division was primarily concentrated upon those contracts that were above the \$4 Million Dollar threshold and were the subject of endorsements by the NCC. However, with the introduction of the Quarterly Contract Award (QCA) Initiative in May 2006, the OCG has significantly expanded its monitoring and scrutinizing of those contracts that fall within the value range of \$250,000 to \$3,999,999.99.

A review of the QCA database has indicated that during the period of review, three thousand, seven hundred and thirty (3730) works contracts, totalling \$4,576,201,869.00, were awarded by Public Bodies. They are broken down as follows:

Method of Procurement	No. of Contract	Value of Contract (\$)
Sole Source	1319	1,553,059,134.00
Limited Tender	908	782,881,687.00
Open Tender	195	307,467,446.00
Selective Tender	1232	1,854,213,072
Government to Government	29	33,869,421.00
Unknown	47	44,711,106.00

The Graph below shows a disparity in the distribution of the use of the various procurement methods in the awarding of works contracts by Public Bodies:



Further review of the QCA database has also indicated that two hundred and twenty eight (288) works contracts, with a cumulative value of \$249,311,201.00, between the value ranges of \$250,000.00 to \$4 Million were awarded to contractors that were not registered with the NCC.

It is instructive to note that of the three thousand seven hundred and thirty (3,730) works contracts that were awarded by the various Public Bodies, three thousand one hundred and sixty-eight (3,168) were approved by the respective Procurement Committees, whilst five hundred and sixty-two (562) were not submitted and/or did not receive approval from the respective Procurement Committees.

Some General Observations

Pre-Contract Monitoring

The Division, in 2008, continued its early intervention initiative by pursuing interventions at the early stages of the procurement process with a view to the fulfilment of its mandate under Section 4 of the Contractor General Act, which requires, *inter alia*, a Contractor General to ensure that Government contracts are awarded impartially and on merit and in circumstances which do not involve irregularity or impropriety.

As a result, the Inspectors from the Division have continued, throughout the year, to engage Public Bodies through direct consultations or via telephone and email communications to engage in sustained close monitoring of a number of projects. This proactive approach has seen improvements in Public Body compliance levels in respect of adherence to the Government's Procurement Guidelines.

Further, when analysing some of the weaknesses that have been identified in the performance of Public Bodies, *viz.*, the application of the Procurement Rules at the pre-contract stages of the procurement cycle, it is evident that Public Bodies are challenged in respect of deploying adequately trained human resources in the area of procurement administration and management in their operations. The resultant outcomes that have been noted are as follows:

- Lack of adequate procurement planning;
- Inadequately or poorly prepared Tender Documents;
- Incoherent evaluation criteria which often lack objectivity and measurement;
- Exclusion of vital information from the Invitation to Tender advertisements, which have significant cost implications, as tenders would have to be re-advertised and/or addenda have to be issued to all interested parties, advising them of the additional information or the change in information;
- Rejection of tenders at the tender opening ceremony;
- No formal Procurement Committees or Committees that are not properly constituted in accordance with the GPPH;
- Failure to apply the general provisions of the GPPH; and
- Circumvention of the applicable Instructions to Tenderers that were issued in the Tender Document to the Bidders.

In an effort to mitigate against the above-referenced shortcomings, the OCG embarked upon a more aggressive and disciplined monitoring regime of Public Bodies. Hence, during the period which is under review, the OCG initiated the roll-out of its defined Monitoring Process, which was designed to ensure that the procurement practices of Public Bodies, primarily during the Pre-Tender and Implementation stages, were consistently and systematically monitored.

Post Contract Monitoring

Some of the areas of concern that were highlighted as a result of the post-contract monitoring activities by the OCG, for the 2008 reporting period, are as follows:

- (a) Contract administration and management;
- (b) Contract performance monitoring; and
- (c) The issue and approval of contract variations.

(a) Contract Administration and Management

Contract management includes any activity which is related to contracting for the provision of Goods, Works, General and Consulting Services. This includes taking the decision to contract, contractor screening, contractor selection, contract preparation, contract monitoring, auditing, and post-contract follow up.

It must be recognised that whilst contractors have the responsibility of performing the activities under the terms of the contract, each Public Body or Procuring Entity also has the corresponding responsibility of monitoring the performance of contractors to ensure that they comply with the contract provisions, particularly as it relates to adherence to the specifications.

Many Government contracts have an identified Project Manager or Consultant overseeing their execution. These individuals or firms usually have the defined mandate of administering and managing the implementation stages of the contract, and they are either engaged externally or, in the case of the individuals, they are employed by the Public Body.

Invariably, they serve as the primary point of contact between the Accounting Officer in the Public Body and the contractor, and they are required to discharge the principal contract administration, management and monitoring functions, for and on behalf of the Public Body, during the implementation phase of the project.

Principal among these functions are ensuring that the contractor fulfils all of its contractual obligations in a quality manner, within budget and on schedule, and that the contract terms are applied and that the Government Procurement Procedures are followed.

To accomplish this task, the Project Manager and or consultant should be completely knowledgeable of the terms of the contract and he or she is required to maintain the requisite controls throughout the execution phases, whilst also ensuring strict adherence to the Government Procurement Procedures and Guidelines.

(b) Contract Performance Monitoring

Having regard to the number of identified instances of inefficiencies and ineffectiveness with respect to the implementation of Government contracts, which have been reported by various Contractors General in their Annual Reports submitted to Parliament in previous years, it is clear that it has now become imperative that Public Bodies give serious consideration to infusing more resources, such as capital and or human resources, into the monitoring of these contracts, in order to achieve the required results.

The primary purpose of monitoring is to continuously track the planned, ongoing or periodic activities of the contract, which would facilitate the measurement and management of contractor compliance with the terms and conditions of the contract to determine whether the required output is being achieved.

It is the view of the OCG that in determining the level of monitoring which is required for works projects for Public Bodies, the relevant factor that should be given consideration is a calculation of the risk assessment of the work, goods or services that are to be provided, and the contractor's ability to achieve these agreed deliverables. From this perspective, every communication with a contractor must be seen as an opportunity to monitor the various activities under the contract.

It is instructive to note that some of the objectives of monitoring the contract are to ensure that the contractors, on the one hand, undertake, at a minimum, the following:

- Complying with the terms and conditions of the contract and the applicable laws and regulations;
- Adhering to the project schedule and making appropriate progress toward the expected results and outcomes;
- Providing the quality of services expected;
- Identifying and resolving potential problems and providing constructive, timely feedback; and
- Engaging in effective contract monitoring to assist in identifying and reducing fiscal or program risks early in the process, and by so doing, protect public funds.

On the other hand, however, it is the responsibility of the Public Body charged with the execution and or implementation of the contract, to ensure that value for money is achieved, through the timely completion of the project and in accordance with the contract terms, as well as within the project budget, and the specifications.

It is the OCG's considered view that to achieve a measure of effective monitoring of the activities that are executed under these Government contracts, Public Bodies must seek, at a minimum, inclusion of the following elements in their monitoring plans:

1. Ensure that written periodic progress reports are submitted by the contractor and the Project consultant;
2. Conduct on-site progress meetings and reviews and observations;
3. Conduct interviews with the contractor's technical staff to confirm that they understand the programme goals; and
4. Ensure continuous review of cash flow, viz., work programme (Critical Path and GANTT chart).

It is important that the results of these reviews are documented, and that they are compared with the contract requirements. Documentation of monitoring activities must be maintained by Public Bodies to verify that monitoring has been conducted, and to be referenced in future project planning.

Documentation in contract files should include, for example, copies of letters and e-mails, meeting notes, status reports from both the contractor and project manager, and records of key telephone conversations. These will provide evidence that conscientious monitoring has occurred during the contract implementation phase and will become especially important when questions arise with respect to the contractor's performance.

(c) Contract Variations

As was noted in the 2007 Annual Report, cost overruns are probably the most publicized aspect of the OCG's Annual Reports. According to the Government Procurement Procedures Handbook (GPPH), a cost overrun is defined as "increases to contract sums from fluctuations in the price of labour and materials or other factors".

During the period which is under review, forty-six (46) of the two hundred and thirty-five (235) contracts monitored were impacted by variations, resulting in cost overruns of some \$3,140,174,176.09. The cost overruns incurred, represent approximately 16% of the total monetary value of all the contracts that were endorsed by the NCC. Of the forty-six (46) contract variations indentified, twenty-seven (27) were submitted and were granted approval by the National Contracts Commission (NCC).

As a result of the OCG's sustained monitoring of these Government contracts, it was uncovered that at least eight (8) contract variations that were fully executed by the various Public Bodies, were never submitted to the NCC for approval. These actions by the Public Bodies constituted flagrant violations of the Contract Variation provisions that are outlined in the former Ministry of Finance and Planning Circular #6 – Re Policy on Contract Variations, dated September 7, 2006.

Below is a spreadsheet showing the list of non-compliant public bodies and the level of the violation that occurred in respect of the contract variations executed:

Non-Compliant Public Bodies that have breached the Variation Provision of the GPPH – 2008							
Item	Name of Project(s)	Public Body	Variation (\$)	Contract Sum (\$)	%Allowable variance According to contract Variation Policy & RHPP	% Variance	NCC Approval
1	Foga Primary	Ministry of Education	21,923,299.85	200,883,619.00	10	10.91	No
2	NCHIP Seg # 3	Ministry of Transport & Works	64,037,485.54	256,933,990.00	10	25.00	No
3	Balaclava Court House	Ministry of Justice	8,382,250.50	42,819,334.90	10	19.57	No
4	AIC Building	Ministry of National Security	4,008,448.50	20,708,494.78	10	19.32	No
5	Gordon Town All Age	Ministry of Education	30,809,961.48	107,931,180.00	10	28.55	No
6	Data Entry	Port Authority of Jamaica	4,676,177.88	8,699,550.00	25	53.73	No
7	Repairs to Diesel Oil Storage Tank #9	Petrojam	5,260,746.36	51,000,000.00	10	10.31	No
8	Beeston Spring feeder road	Office of the Prime Minister	5,708,503.80	14,480,250.00	25	39.42	No
	Total		144,806,873.91	703,456,418.68		20.58	

Provision for Contract Variations

In monitoring the two hundred and thirty-five (235) works contracts, the OCG observed that several Public Bodies were in violation of the provisions that are contained in clause ‘7.0 Amendment to Contract Forms’, under Circular No. 6 dated February 7, 2006, from the former Ministry of Finance and Planning and the Revised Government of Jamaica Handbook of Public Sector Procurement Procedures, dated November 2008. The provision states, *inter alia*: as follows:

“7.0 Amendment to Contract Forms

- (a) In keeping with Section 4.0, whenever the standard Joint Consultative Committee for the Building and Construction Industry (JCC) construction contracts is used, it should be modified (as shown below) to reflect the authority of the Accounting Officer/Head of Entity. Where other forms of construction contracts are used, the appropriate clause in those contracts should be amended in a similar manner.
- (b) The following paragraph is to be substituted for paragraph 1 under clause 11 of the JCC contract.

<i>Clause 11 Variations, Provisional Sum And Prime Cost Sums</i>	<i>Notwithstanding anything contained in this clause or elsewhere in these conditions of the contract the Engineer or Architect shall have no authority to issue any variation (s) to the contract without first obtaining the approval of the Employer in writing.</i>
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- (c) All civil, mechanical and electrical engineering services contracts should include provisions reflecting the authority of the Accounting Officer/Head of Entity as indicated in (a) above.

Permanent Secretaries, Heads of Departments and Chief Executive Officers must ensure that this policy is brought to the attention of all officers concerned with procurement.”

A review of the conditions of contracts that have been utilized by various Public Bodies was conducted into twenty-four (24) of the two hundred and thirty-five (235) construction contracts. It must be noted that nineteen (19) Public Body Entities (see table below) were in violation of these provisions.

This means that approximately 79.17% of the Public Bodies that were sampled were in violation of the referenced provisions. This suggests that a number of Public Bodies do not appear to have been paying particular attention to the relevant Procurement Procedures.

Below is a detailed outline of the Findings of the review.

Entity	Project	Variation Clause	Conditions of Contract used
Ministry of National Security	Construction of a Public Morgue	Document only made reference to the clause; however, the particulars were not detailed	JCC
National Water Commission	Construction of Western Sewage Treatment Works Diversion Sewer, Western Kingston	Sub-clause 51.1 (b) from the referenced contract was only amended to read “omit any such work”. However, details of the entire clause were not given	FIDIC
Kingston City Centre Improvement Company	Roof Repairs and Associated Works to the Ward Theatre	No provision for Variation was made	JCC
University of Technology, Jamaica	Renovation & Extension of Residence at 1 Kinsale Ave.	Clause was amended to include new policy from Circular No. 6 and the revised GPPH of November 2008	JCC
Ministry of Agriculture	Modification of two (2) No. 40ft Containers at Amity Hall, St. Catherine and Ebony Park, Clarendon	No provision for a Variation Clause was included in the document	FIDIC
Ministry of Education	Expansion of Green Island High School	Clause was not amended to reflect the changes stipulated in Circular No. 6 and the revised GPPH of November 2008	
Tourism Product Development Company	Spruce Up Jamaica	Clause was not amended to reflect the changes stipulated in Circular No. 6 and the revised GPPH of November 2008	JCC
National Works Agency	Bogue Road Improvement Project - Segment 1A	Clause was not amended to reflect the changes stipulated in Circular No. 6 and the revised GPPH of November 2008	FIDIC
Housing Agency of Jamaica Limited	Infrastructure Works & Housing Development at Luana Phase 3	Clause was not amended to reflect the changes stipulated in Circular No. 6 and the revised GPPH of November 2008	FIDIC
Office of the Prime Minister (Department of Local Government)	St. Catherine Worchester Road (Sydenham)	No provision for a Variation Clause was included in the document	JCC
National Water Commission	Repairs to an Existing 50,000 Imperial Gallon Elevated Steel Tank at Pepper, St. Elizabeth	Document only had provision for Valuations of Variation where clause 52 from the referenced contract was amended to read “delete the words “ten per cent” and substitute the words “fifteen per cent”	FIDIC
Jamaica Social Investment Fund	Hurricane Dean Repairs to Bottany Road St. Thomas	Clause was not amended to reflect the changes stipulated in Circular No. 6 and the revised GPPH of November 2008	

Entity	Project	Variation Clause	Conditions of Contract used
Ministry of Agriculture	Installation & Commission of one 750 KVA Diesel Generator	Clause was not amended to reflect the changes stipulated in Circular No. 6 and the revised GPPH of November 2008	FIDIC
Ministry of Water & Housing (Rural Water Supply)	Marlie Hill - Browns Hall – Macca Tree Pipeline Improvement Works	Conditions of the Contract only included a clause that indicated “...Conditions of Contract applying to this Contract shall be those issued by...FIDIC”	FIDIC
Rural Water Supply Limited	Maggotty Water Supply - Phase 2 Carisbrooke Extension	Clause was not amended to reflect the changes stipulated in Circular No. 6 and the revised GPPH of November 2008	FIDIC
Port Authority of Jamaica	Kingston Container Terminal: Reclamation Area R1 - Phase 3 Installation of Vertical Drains	Clause was not amended to reflect the changes stipulated in Circular No. 6 and the revised GPPH of November 2008	FIDIC
Air Jamaica	Interior Works - Montego Bay Airport	Clause was not amended to reflect the changes stipulated in Circular No. 6 and the revised GPPH of November 2008	JCC
Petroleum Corporation of Jamaica	Repairs of Steam Distribution System at St. Ann’s Bay Hospital	No provision for a Variation Clause was included in the document	
Airport Authority of Jamaica	Geotechnical Investigations 300m Runway End Safety Area (RESA) Extension at NMIA	No provision for a Variation Clause was included in the document	Institute of Civil Engineers - Condition of Contract Minor Works
National Works Agency	Retrofitting of the Ministry of Tourism Office, Montego Bay, St. James	Clause was not amended to reflect the changes stipulated in Circular No. 6 and the revised GPPH of November 2008	JCC
Norman Manley International Airport	Supply & installation of Southern Perimeter Fencing	Clause was not amended to reflect the changes stipulated in Circular No. 6 and the revised GPPH of November 2008	
National Housing Trust		Clause was not amended to reflect the changes stipulated in Circular No. 6 and the revised GPPH of November 2008	JCC – The conditions were not included in the contract. It was only noted that the successful contractor would be required to complete the works in accordance with the conditions of the JCC
Bank of Jamaica	Procurement of Standby Power System	Clause was amended to include new policy from Circular No. 6 and the revised GPPH of November 2008	
Tourism Product Development Company	Rehabilitation of Harbour Street Craft Market	Clause was amended to include new policy from Circular No. 6 and the revised GPPH of November 2008	JCC

An analysis of the aforementioned information confirms the following:

- i. Only the University of Technology, Jamaica, and the Bank of Jamaica had made the requisite amendments to their documents;
- ii. Entities, such as the National Works Agency, Port Authority of Jamaica, Tourism Product Development Company, among others, failed to make the requisite amendments to their documents;
- iii. In some instances, no provisions were made in the relevant contract documents for a Variation Clause; this was the case with the Ministry of Agriculture, Kingston City Centre Improvement Company, and the Office of the Prime Minister (Department of Local Government), just to name a few;
- iv. In instances where Public Bodies contracted the services of consultants to prepare the tender documents, the referenced Clause was not amended to reflect the changes either;
- v. Agencies, such as the Ministry of Water & Housing (Rural Water Supply) and the National Housing Trust only made reference to the Condition of Contract (i.e. FIDIC or JCC) that would be used but did not include the specific amendment in the conditions of contract;
- vi. Where a Variation clause was included in the Conditions of the Contract, the specifics of the clause were not detailed. In some cases, the provisions reference the amendment to “Contract Forms” according to Circular No. 6, and the Revised Government of Jamaica Revised Handbook of Public Sector Procurement Procedures, dated November 2008, was mentioned. However, the specifics of the clause were not included. This was the case with the Ministry of National Security and National Water Commission respectively.

Finally, the OCG remains concerned about the continued violations of the Government Procurement Guidelines by Public Bodies. As a consequence, the OCG will bring to bear even greater levels of scrutiny and probity to the procurement practices of these entities with a view to minimize these breaches.

Further, with the introduction of the Procurement Regulations, it is anticipated that public officers will face greater accountability and will be held criminally and administratively liable for violations of these rules.

Public Bodies must ensure that all the necessary steps are taken to ensure that all the relevant contract variation approvals, accord with the requirements of the Revised Government Procurement Procedures, dated November 2008, on Contract Variation, before undertaking such works.

The Contract Variation approval requirements are as follows:

- “a) The Accounting Officer/Head of Entity must give initial written approval for the issuance of all contract variations. **No other public officer or project consultant shall approve a variation of a contract unless so authorized by the Accounting Officer/Head of Entity. This authorization must be in writing.***

Notwithstanding any delegation of authority, accountability for variations remains with the Accounting Officer/Head of Entity.

- b) The Accounting Officer/ Head of Entity must at all times keep the Portfolio Ministers informed of **all changes in the value of the contract** due to changes in the scope of works or otherwise.”*

Public Bodies have been engaged in the practice of issuing variations without having the requisite approvals by the Accounting Officer, and or the NCC, as the case may require, before the work is executed.

The OCG has found this particularly to be the case when Public Bodies engage consultants that are not fully cognizant of the Government Procurement Procedures, to manage these contracts.

Often times, the consultants are not aware of the provisions of the Contract Variation Policy, and this, together with Public Bodies taking a “hands-off” approach in the implementation phase of projects – which appears to happen more frequently than not – the inevitable result is variations amounting to millions of dollars being added in project costs.

As a consequence, what often follows is either a significant slow-down in the progress of the work, or a total halt of the works by the contractor, because of a lack of payment of the contractor’s claim.

Invariably, this situation is only resolved when the contractor is paid. As a result of the delays that this would already have caused, critical project time is lost. This results in a significant increase in budget costs which would almost always negatively impact the timely completion of the project.

Selected Cases

The cases which are highlighted in the Tables below were chosen to either provide an overview of the major Government works contracts that are currently being implemented, or to give an example of the challenges which have impacted the implementation of Government contracts during 2008.

Construction Contracts

Selected Cases – Large Works Projects and/or Projects which have been Impacted by Time and Cost Overruns

Table 1

Project Name & Description	The works comprises the construction of an Office Building at Munro College														
Location	Munro College, St. Elizabeth														
Contractor	Roddie Nembhard & Eno Construction														
Contract Sum	\$6,288,380.00														
Client Ministry	Ministry of Education														
Implementing Agency	Munro College														
Contract Award Date	April 21, 2008														
<p>Tender advertisements were placed in the local print media during the month of March 2008, inviting National Contracts Commission (NCC) registered contractors in the grades 1-4 category in building construction, to submit tenders by March 31, 2008, not later than 12:00 noon.</p> <p>Four (4) tenders were received and opened publicly on April 2, 2008, at 10:00 am. It should be noted that this was two (2) days later than the originally stipulated tender closing deadline date.</p> <p>The following companies submitted tenders:</p> <table><thead><tr><th><u>Contractors</u></th><th><u>Tender Sum</u></th></tr></thead><tbody><tr><td>1. A1 Construction Co. Ltd</td><td>\$5,975,080.00</td></tr><tr><td>2. Bajad Limited</td><td>\$6,018,100.00</td></tr><tr><td>3. South's Woodcraft & Construction</td><td>\$6,218,940.00</td></tr><tr><td>4. Roddie Nembhard & Eno Construction</td><td>\$6,288,380.00</td></tr><tr><td>5. Seivwright's Building Supplies</td><td>\$6,470,795.00</td></tr><tr><td>Engineer's Estimate</td><td>\$5,998,493.00</td></tr></tbody></table> <p>A review of the documents indicated that upon completion of the tendering process, the decision was taken by the School to award the contract to the fourth lowest tenderer, Roddie Nembhard & Eno Construction, in the sum of \$6,288,380.00. It must be noted that the recommended tenderer's tender was approximately 4.8% above the Engineer's Estimate.</p> <p>Work on the project commenced on April 21, 2008 and was satisfactorily completed by September 26, 2008. On Tuesday, October 28, 2008, a representative of the OCG conducted an inspection of the works on-site, and collected critical project documents.</p> <p>It is instructive to note that on examining the information contained in the documentation, the following findings were made:</p> <ul style="list-style-type: none">• There was no documentary evidence seen to suggest that the requisite evaluation of the tenders received was conducted;• There was no documentary evidence of any recommendation to the school board;• There was no documentary evidence confirming that the requisite approval was obtained from the		<u>Contractors</u>	<u>Tender Sum</u>	1. A1 Construction Co. Ltd	\$5,975,080.00	2. Bajad Limited	\$6,018,100.00	3. South's Woodcraft & Construction	\$6,218,940.00	4. Roddie Nembhard & Eno Construction	\$6,288,380.00	5. Seivwright's Building Supplies	\$6,470,795.00	Engineer's Estimate	\$5,998,493.00
<u>Contractors</u>	<u>Tender Sum</u>														
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4. Roddie Nembhard & Eno Construction	\$6,288,380.00														
5. Seivwright's Building Supplies	\$6,470,795.00														
Engineer's Estimate	\$5,998,493.00														

Procurement Committee, neither was there any indication that it was referred to the Ministry of Education Sector Committee for approval;

- The contract sum of \$6,288,380.00 was above the \$4,000,000.00 monetary threshold, and as a consequence required approval by the National Contracts Commission, according to the GPPH;
- There was no documentary evidence of a signed agreement or contract between the School and the Contractor, on file;
- There was no documentary evidence of any Insurance coverage for the protection of the works against public liabilities;
- No NCC contractor registration certificate was seen on file;
- Checks with the OCG Contract Management database did not substantiate the registration status of the contractor, Roddie Nembhard & Eno Construction.

Based upon the abovementioned, it is clearly evident that the School Principal and Board of Directors of Munro College have flagrantly breached provisions of the GPPH, and the Contractor General Act. In this regard, the contract awarded to Roddie Nembhard & Eno Construction, was improper and it also lacked fairness, merit and transparency.

The Principal of the School, in an interview with the OCG representative, stated that he was not aware of the requirements of the GPPH, and that he was not advised by the Ministry of Education of the applicable procurement procedures.

Construction Contracts

Selected Cases – Large Works Projects and/or Projects which have been Impacted by Time and Cost Overruns

Table 2

Project Name & Description	To supply, install & commission one 750 KVA Diesel Stand by generator packaged in a weather proof sound attenuated.
Location	Hope Gardens, Kingston 6
Contractor	Thomas Hamilton & Associates
Contract Sum	\$18,258,895.54
Client Ministry	Ministry of Agriculture
Implementing Agency	Ministry of Agriculture
Contract Award Date	2008-03-31
<p>An invitation to tender from the Ministry of Agriculture was nationally advertised in the local print media, for the Supply, Installation & Commission of one 750 KVA Diesel Stand by Generator.</p> <p>Four (4) tenders were received by the scheduled July 22, 2007 public opening. The tenders were subjected to a detailed evaluation and Thomas Hamilton and Associates, with a bid of \$18,258,895.54, was recommended for the award. This recommendation was endorsed by the National Contracts Commission (NCC) and subsequently approved by Cabinet. The Tender process was fair and the award of the resulting contract was based on merit.</p> <p>The contract was signed on March 31, 2008, approximately one (1) month after the endorsement by the NCC on February 02, 2008.</p> <p>However, there was a delay in the commencement of the scheduled six months' contract, due to the following:</p> <ul style="list-style-type: none">(a) Relocation of generator(b) Relocation of fuel tank(c) Erection of chain link fence around generator(d) Modification of existing building to house automatic transfer(e) The supply and installation of high voltage cable to the transformer(f) The supply and installation electrical cable for connection between transformer and transfer switch(g) Additional civil works to support generator(h) The supply and installation of cable tray from transfer switch rooms to the main breaker room <p>Installation of the generator was delayed due to changes that were made in the scope of work, which ultimately resulted in a variation to the contract. The primary reason that was given for the change in the scope of work was the malfunctioning and changing out of the existing transformer at the Ministry of Agriculture.</p> <p>The National Works Agency was engaged by the Ministry of Agriculture to provide consultancy services and to prepare a detailed Bills of Quantities to reflect the changes in scope. The Bill of Quantities and a new set of drawings were received from the NWA on October 2, 2008. The Contractor submitted a costing for the additional works in the amount of \$11,938,685.57. The variation was submitted to the NCC, and was approved on December 10, 2008.</p> <p>Consequently, emergency repairs were carried out to alleviate the disruptions in the electrical supplies, with a view to effect a permanent solution at a later date. As a result of the change in the scope of the works, the</p>	

completion date for the contract was first extended to October 31, 2008, and later it was further extended to January 31, 2009.



Construction Contracts

Selected Cases – Large Works Projects and/or Projects which have been Impacted by Time and Cost Overruns

Table 3

Project Name & Description	Refurbishing of the Animal Quarantine - Refurbishing Animal Quarantine Station at Plumb Point Palisadoes in Kingston
Location	Plumb Point, Palisadoes – Kingston
Contractor	Howard Construction Company Limited
Contract Sum	\$ 14,525,845
Client Ministry	Ministry of Agriculture
Implementing Agency	Ministry of Agriculture
Contract Award Date	June 9, 2008
<p>Invitation to Tender was published in the Daily Gleaner between July 1, 2007 and July 4, 2007. The submission date for the return of tenders was August 10, 2007 at 10:00 a.m. Four (4) companies returned tenders by the stipulated deadline, but only two (2) were subsequently evaluated.</p> <p>According to the tender evaluation report, the tender submitted by Howard Construction Company Limited, was recommended for the award of contract in the sum of \$14,525,845. The recommendation was subsequently endorsed by the NCC on March 5, 2008.</p> <p>Subsequent to the NCC's endorsement on March 5, 2008, the project commenced three months after on June 9, 2008, with the scheduled completion date set five (5) months thereafter. Throughout the course of the project's implementation, the Veterinary Services Division made several changes to the scope of the works to improve the functionality of the Quarantine station.</p> <p>As a consequence of the changes that were made, the contract sum was increased to \$17,033,556.25 with a net variation of \$2,174,431.25. Notwithstanding the changes made in the scope of works, the contractor completed the project by the scheduled completion time, which was November 10, 2008.</p>	



Construction of new horse stable 1 month after commencement



Completed horse stable

Construction Contracts

Selected Cases – Large Works Projects and/or Projects which have been Impacted by Time and Cost Overruns

Table 4

Project Name & Description	Prequalification Exercise of the Northern Coastal Highway Improvement Project Segment 1A, Bogue Road Improvement Project
Location	Bogue Main Road between Fairfield Intersection and Bogue/Long Hill , Montego Bay, St. James
Contractor	Surrey Paving
Contract Sum	\$1,399,901,787.90,
Client Ministry	Ministry of Transport and Works
Implementing Agency	National Works Agency
Contract Award Date	November 13, 2008

Pre-Qualification

The Ministry of Transport and Works, through the National Works Agency, invited contractors publicly in the local print media, between October 28 and November 11, 2007, to submit pre-qualification information for the improvement and upgrade of the Bogue Main Road, between Fairfield Intersection and Bogue/Long Hill Intersection (Reading) in Montego Bay, St. James, from two lanes to a four-lane carriageway.

Pre-qualification questionnaires and documents, in the first instance, were to return no later than 12:00 noon Wednesday, December 12, 2007. Subsequently, the deadline was extended to January 3, 2008, via the issue of the appropriate Addenda, dated December 5 and 11, 2007.

The Pre-qualification Report indicated that four (4) companies submitted documents. However, all the companies that submitted documents were non-responsive, as a result of a failure to meet one or more of the stated pre-requisites in the Pre-qualification document. These were recorded as follows:

- Surrey Paving submitted a NCC certificate that indicated an expiry date of December 17, 2007;
- Asphaltic Concrete Enterprise/General Paving Co. Ltd. JV submitted no articles of Associations;
- Jose Cartellone CCSA submitted no TCC; and
- Pavement & Structures submitted no articles of associations nor audited financial statement.

In respect of Surrey Paving & Aggregate Co. Ltd's NCC submission, the company was duly registered at the time of the initial deadline date of December 12, 2007. However, as a result of the extended deadline to January 3, 2008, its NCC registration status had, by then, changed.

According to the Pre-qualification Report, the Evaluation Committee subsequently decided, *inter alia*, that *“Rather than reject all four submissions and start the process over...the Committee took the decision to waive the pre-requisites...With regards to registration and compliance the prequalification document already specified that bidders must be NCC registered and Tax complaint at the time of tender.”*¹

The decision by the Evaluation Committee to waive the pre-requisites was in contravention of the instructions of

¹ Tender Evaluation Report – Appendix 5 Abstract of Pre-qualification Report (pg 5)

the prequalification document. In the final analysis, the Committee proceeded to evaluate the qualification submissions. The evaluation was conducted in accordance with the established criteria as set out in the Prequalification Document.

According to the Prequalification Document, and, in particular, to its clause in respect of Joint Venture companies, the lead company should satisfy 80% of the requirements on its own, while the other partner company must satisfy at least 50%. Asphaltic Concrete Enterprises Limited, the Lead Company, failed to satisfy this requirement.

Jose Cartellone CCSA and Surrey Paving and Aggregate Company Limited scored 92.4 and 95.2 respectively. They were the only two companies that met the minimum prequalification requirements and were shortlisted to submit tenders for the Bogue Road Upgrade Project.

Tender Evaluation and Recommendation

Letters of invitation to submit tenders, dated February 15, 2008, were issued to the two short-listed bidders, Surrey Paving & Aggregates Co. Ltd., and Jose Cartellone CCSA. The letters indicated a closing deadline date for the return of submissions by 12 noon March 17, 2008. This date was further extended to May 26, 2008 at 12 noon.

According to the Tender Report, the tender opening was held on the date and time stipulated. The bid from Surrey Paving & Aggregate Co. Ltd, in the amount of \$1,395,274,084.70, was the only bid that was received. Following an evaluation process, a recommendation was made by the National Works Agency to award the contract to Surrey Paving & Aggregate Co. Ltd. in the corrected sum of \$1,399,901,787.90.

The NWA's Comparable estimate was \$1,279,504,055.03. The National Contracts Commission, by way of letter dated August 21, 2008, endorsed the recommendation of the National Works Agency Sector Committee to award the contract to Surrey Paving & Aggregate Co. Ltd. Cabinet subsequently approved the award of contract on October 13, 2008.

Surrey Paving & Aggregate Co. Ltd was informed by letter dated October 23, 2008, that the Ministry of Transport and Works had accepted their tender dated May 16, 2008, for the Northern Coastal Highway Improvement Project Segment 1A, Bogue Road Improvement Project in Montego Bay, St. James, in the sum of \$1,399,901,787.90, with a contract period of one year.

Surrey Paving and Aggregate was also informed that until the formal signing of the contract, the letter of acceptance of their tender, constitutes a binding contract between the parties. The contract was subsequently signed by both parties on November 13, 2008. Works are expected to begin in early 2009.

Construction Contracts

Selected Cases – Large Works Projects and/or Projects which have been Impacted by Time and Cost Overruns

Table 5

Project Name & Description	Renovation of the existing building plus extension for a gym and other facilities at Lucea Fire Station
Location	Hanover
Contractor	Bajad Limited
Contract Sum	\$18,186,810.00
Client Ministry	Ministry of Local Government and Environment
Implementing Agency	Ministry of Local Government and Environment
Contract Award Date	2006-11-01
<p>Invitation to tender was advertised in the local print media by the Ministry of Local Government and Environment for the Renovation of the existing building, plus Extension for a Gym and other facilities at Lucea Fire Station.</p> <p>Two (2) tenders were received and opened by the stipulated December 19, 2005 deadline. The tenders were subjected to a detailed evaluation, and Bajad Ltd. with a bid of \$18,186,810.00, was recommended for the award of the contract. This recommendation was endorsed by the National Contracts Commission (NCC) and subsequently approved by Cabinet. The Tender process was fair and the award of the resulting contract was based on merit.</p> <p>The contract was signed on November 01, 2006, approximately seven (7) months after the endorsement by the National Contracts Commission on April 12, 2006.</p> <p>The project did not commence on the scheduled start date of November 06, 2006, due to various issues and concerns expressed by the contractor. It was reported that prior to the start up of the project, the entire rear of the building, which is the location for a new building, was completely waterlogged and as a result, was unsuitable to accommodate the foundations. A subsequent site meeting was held in December 2006 with representatives from the Hanover Parish Council, the Ministry of Local Government, the Jamaica Fire Brigade and the Contractor.</p> <p>Arising from that meeting, the Parish Council informed the Ministry of Local Government and the Contractor that water was constantly seeping through the soil from an adjacent hillside and this problem required an engineering solution, before the planned works could proceed.</p> <p>The following are a list of the works that were to be undertaken:</p> <ul style="list-style-type: none">• Removal of the water logged soil.• Replacement of soil with appropriate fill material.• The construction of a U-Drain to collect surface water and lead it away from the site.• The construction of a French Drain to enable sub-soil drainage. <p>The above-mentioned changes in the scope, resulted in a variation to the existing contract, and a net variation in cost of J\$1,512,000.00.</p> <p>Consequently, on-site activities did not commence until February 2007, four months after the scheduled start date of the project. This was due to the unavailability of suitable accommodation for the relocation of the firemen.</p>	

However, despite this set-back -- which resulted in time being lost on the project -- the contractor worked diligently on the project in an effort to meet the scheduled completion date. Complaints regarding dust nuisance by the remaining occupants were made, and as a result, the contractor's work pace slowed significantly.

Two variations were issued to the contractor. In March 2007, variation # 2 was issued to the Contractor for the change in the foundation design to reflect the work within variation # 1, resulting in a net value for variation #2 amounting to \$1,370,210.00. The resultant variation orders in the sum of \$1,370,210.00 were approved by the Ministry of Local Government.

Work on the project was suspended in April 2007 as a result of a stop order issued by the local Parish Council for non-payment of submission fees. The work resumed in July 2007. Work was again disrupted due to the passage of Hurricane Dean in September of 2007. An extension of time was granted to the contractor, beginning from December 6, 2007 to February 29, 2008.

Final completion of the works was achieved on January 31, 2008.



Construction Contracts

Selected Cases – Large Works Projects and/or Projects which have been Impacted by Time and Cost Overruns

Table 6

Project Name & Description	Construction of single storey, single block school of steel framed construction at Foga Road School/Glenmuir II, gross area of 5,513 square metres with ancillary & external works.
Location	Foga Road, Clarendon
Contractor	Jatlin Construction Ltd.
Contract Sum	\$200,883,619.01
Client Ministry	Ministry of Education
Implementing Agency	Ministry of Education
Contract Award Date	April 15, 2008.
<p>Tenders were invited publicly in the local print media, inviting companies registered with the National Contracts Commission (NCC) in the category of building construction grade level 1. Tenders were to be returned by the deadline date of May 16, 2007.</p> <p>Two (2) tender documents were recorded at the scheduled May 16, 2007 public opening. The tenders were subjected to a detailed evaluation process and a recommendation was made to award the contract to the most responsive tender, which was made by <i>Jatlin Construction Ltd.</i>, valuing \$200,883,619.01. The comparable estimate was \$194,825,572.00. The consultants on the project are <i>Burrowes & Wallace Quantity Surveyors and Building Economists</i>.</p> <p>The recommendation was endorsed by the National Contracts Commission (NCC) on October 17, 2007, and it was subsequently approved by Cabinet on April 7, 2008. The tender process was fair and the resulting contract was awarded on merit, in accordance with the GPPH (2001) and the Contractor General Act.</p> <p>The contract was signed on April 15, 2008, which was approx. six (6) months after the endorsement of the contract by the NCC. Additionally, there was a further extensive delay in implementation because the contractor was awaiting Cabinet approval. There was an extended amount of time lost waiting for Cabinet approval. The contractor was given permission for possession of the site on May 29, 2008, but this was revoked on May 30, 2008, and then it was reinstated on June 16, 2008.</p> <p>The initial contract period of six (6) months, as stated on the NCC transmittal form dated May 5, 2007, was reduced to three (3) months in an effort to have the school completed in time for the new school year, starting in September 2008.</p> <p>The works to the project was suspended for seventeen (17) days due to Tropical Storm Gustav in August 2008, and subsequently, the progress of the work was significantly hampered by rainy weather in September and October 2008. The contractor sought permission for extension of time, and this was granted by way of a letter from Michael Lake & Associates (Architect/ Project Consultant), dated October 16, 2008.</p> <p>Additionally, there appears to be a lack of coordination between the project consultant Michael Lake & Associates (MLA) and the Project Manager from the Ministry of Education (MoE), based upon the correspondence received and reviewed by the OCG. The project consultant was tardy in its response for requests for information and submission of drawings that were critical for variations to be done to the project, during the period of September and October 2008.</p>	

This resulted in several further delays as the contractor had to await the submission of the drawings, in order to proceed with the works that were not a part of the original contract drawings. The contractor applied for a total of eight (8) days extension of time, which was granted by the Ministry and the revised completion date was set for September 27, 2008.

Certificate recommendation No. 7, prepared by Burrowes & Wallace (Quantity Surveyors), stipulated that total amount of variations to date amounted to \$21,923,299.85, which was 10.9% of the contract sum of \$200,883,619.02. Ministry of Finance Circular No. 6, dated February 7, 2006, outlines that this is above the amount allowable for the Accounting Officer/Head of Entity to approve and that variations in excess of the 10% on contracts valued above \$150 Million will require the approval of the NCC and the Cabinet. It was reported that such approval has not yet been granted.

Based upon details provided at the on-site meeting of December 4, 2008, the project was approximately 73% complete, and another request for extension was agreed on and assurances given by the contractor to have the school partially completed to accommodate the students by January 2009.

It may have been prudent to refrain from reducing the initial contract period of six (6) months to three (3) months, which may have been an impractical target considering the scope of the works on the project and the annual weather patterns over the past four (4) years. The project period seemed to have naturally reverted to the initial six (6) month duration; however, the extension of time required could have been minimized, with better management and coordination between the Project Manager of MoE and Project Consultants MLA.



View of progress of project on June 23, 2008



View of project on December 4, 2008.

Construction Contracts

Selected Cases – Large Works Projects and/or Projects which have been Impacted by Time and Cost Overruns

Table 7

Project Name & Description	Northern Coastal Highway Improvement – Bogue Improvement Project Segment 1A - Between Fairfield Intersection and Bogue/Long Hill Intersection (Reading) in Montego Bay, St. James, from two lanes to a four lane carriageway.
Location	Bogue Main Road between Fairfield Intersection and Bogue/Long Hill Intersection (Reading) in Montego Bay, St. James
Contractor	Surrey Paving & Aggregate Co. Ltd
Contract Sum	1,399,901,787.90
Client Ministry	Ministry of Transport and Works
Implementing Agency	National Works Agency
Contract Award Date	November 13, 2008
<p>The Ministry of Transport and Works, through the National Works Agency, invited contractors publicly in the local print media between October 28 and November 11, 2007 to submit pre-qualification information and documents, in the first instance, no later than 12:00 noon Wednesday, December 12, 2007. Subsequently the deadline was extended to January 3, 2008, via the issuance of appropriate Addenda, which were dated December 5 and 11, 2007.</p> <p>Bidders were required to submit a set of eight (8) prerequisite documents, and failure to submit these documents would result in the bid not being considered.</p> <p>Four (4) companies submitted qualification documents on or before the stipulated closing deadline date and time, namely:</p> <ol style="list-style-type: none"> 1. Surrey Paving & Aggregates Company Limited; 2. Jose Cartellone CCSA; 3. General Paving Company Limited; and 4. Pavements Structures Limited. <p>The Pre-qualification Report indicated that all the companies that submitted documents were non-responsive, as a result of their failure to meet one or more of the stipulated pre-requisites. In respect of Surrey Paving & Aggregate Co. Ltd's NCC submission, the company was duly registered at the time of the initial deadline date of December 12, 2007. However, as a result of the extended deadline to January 3, 2008, its NCC registration status had, by then, changed.</p> <p>According to the Pre-qualification Report, the Evaluation Committee subsequently decided, <i>inter alia</i>, that <i>“Rather than reject all four submissions and start the process over...the Committee took the decision to waive the pre-requisites...With regards to registration and compliance the prequalification document already specified that bidders must be NCC registered and Tax complaint at the time of tender.”</i></p> <p>The decision by the Evaluation Committee to waive the pre-requisites was in contravention of the Pre-requisites that were listed in the prequalification document. In the final analysis, the Committee proceeded to evaluate the</p>	

qualification submissions. The evaluation was conducted in accordance with criteria, as was set out in the Prequalification Document. Surrey Paving & Aggregate and Jose Cartellone CCSA were the only companies that attained scores above the minimum of 75% required for qualification.

Surrey Paving & Aggregate - 95.2
Jose Cartellone CCSA - 92.4

It must be noted that, according to the Prequalification Document, and in particular, in respect of its clause on Joint Venture companies, the lead company should satisfy 80% of the requirements on its own, while the other partner company must satisfy at least 50%. Asphaltic Concrete Enterprises Limited, the Lead Company, failed to satisfy this requirement.

Based upon the foregoing, both Jose Cartellone CCSA and Surrey Paving and Aggregate Company Limited were prequalified and shortlisted to submit tenders for the Bogue Road Upgrade Project.

Submission and Evaluation of Tenders

Letters of invitation to submit tenders dated February 15, 2008, were issued to the two short-listed bidders, Surrey Paving & Aggregates Co. Ltd. and Jose Cartellone CCSA, with a closing deadline date for the return of submissions by 12 noon March 17, 2008. This date was further extended to May 26, 2008 at 12 noon.

According to the Tender Report, the tender opening was held on the date and time stipulated. The bid from Surrey Paving & Aggregate Co. Ltd, in the amount of \$1,395,274,084.70, was the only one that was received. Following an evaluation process, a recommendation was made by the National Works Agency to award the contract to Surrey Paving & Aggregate Co. Ltd., in the corrected sum of \$1,399,901,787.90. The NWA's Comparable estimate was \$1,279,504,055.03.

The National Contracts Commission, by way of letter dated August 21, 2008, endorsed the recommendation of the National Works Agency Sector Committee to award the contract to Surrey Paving & Aggregate Co. Ltd. Cabinet subsequently approved the award of contract on October 13, 2008.



Surrey Paving & Aggregate Co. Ltd was informed by the Ministry of Transport and Works, by way of letter dated October 23, 2008, of the acceptance of its bid. Surrey Paving and Aggregate was also reminded in the same letter that until the formal signing of the contract, the letter of acceptance in respect of its tender constituted a binding contract between the parties. The contract was subsequently signed by both parties on November 13, 2008. Work is expected to commence in March 2009.

At the time of reporting, no work had yet started on the project.

Construction Contracts

Selected Cases – Emergency Works

Table 8

Project Name & Description	Emergency Repairs to gullies damaged by Tropical Storm Gustav
Location	Sandy Gully, Jew Gully, McGregor Gully, Norwood Terrace...etc.
Contractor	
Contract Sum	\$2,141,330,447.97
Client Ministry	Ministry of Water and Housing (MWH)
Implementing Agency	National Works Agency (NWA)
Contract Award Date	
<p>The Government of Jamaica (GOJ) obtained funding from the Caribbean Development Bank (CDB), in an effort to address damages to the drainage infrastructure for the Corporate Area which resulted from heavy rains deposited by Tropical Storm Gustav in August 2008.</p> <p>The National Works Agency (NWA), by way of the Limited Tender Method, invited companies registered with the National Contracts Commission (NCC) in the category of Civil Engineering and General Road Works in Grade Level 1-2. Tender documents were offered for purchase, between October 3, 2008 and October 14, 2008, for the projects.</p> <p>Three (3) tenders were submitted on the day of the opening on October 14, 2008. A detailed evaluation of the three (3) bids that were deemed responsive was conducted and each was weighed against a comparable estimate of \$50,532,752.86.</p> <p>A recommendation was made to award the contract to the most responsive tender, which was submitted by Hydav Construction Limited, totalling \$58,111,466.86. The recommendation was endorsed by the NCC and approved by Cabinet. The tender process was fair and the resulting contract that was awarded on merit.</p>	
	
Damage to Sandy Gully by Mega Mart	Gully Cleaning exercises in the Corporate Area

Construction Contracts

Selected Cases – Large Works Projects and/or Projects which have been Impacted by Time and Cost Overruns

Table 9

Project Name & Description	Northern Coastal Highway Improvement Project Segment 3- Ocho Rios to Port Antonio The construction/rehabilitation of approx. 120Km of road, inclusive of bridges, culvert, drains and other associated road works between Ocho Rios, St. Ann and Fair Prospect, Portland.
Location	Ocho Rios, St. Ann to Fair Prospect, Portland.
Contractor	E. Phil & Son A.S., Denmark
Contract Sum	J\$5,689,862,360.00
Client Ministry	Ministry of Transport & Works
Implementing Agency	National Works Agency (NWA)
Contract Award Date	October 4, 2005
<p>The implementation agency first advertised on September 23, 2003, but the process was aborted as only one tender was received, and it was significantly in excess of the engineer's estimate. The process was restarted by placing an advertisement in the print media on October 19, 2004, but the process was aborted as the two tenders that were submitted, again exceeded the financial resources allocated for the contract totalling J\$5.4 Billion.</p> <p>Subsequently, permission was granted by the European Commission (EC) to the Implementation Agency to commence negotiations with the two (2) bidders who participated in the second tender exercise and resulted in a recommendation to award the contract to E. Pihl & Son A.S., Denmark, which was endorsed by the European Commission (EC) and the NCC, before final approval was granted by Cabinet.</p> <p>The project started on March 6, 2006, and it initially appeared that the contractor was making significant progress. Over time, however, the implementation phase of the project slowed steadily. The contractor had expressed from as early as June 2007, that it was unlikely that it would meet the scheduled completion deadline of June 2008. The deadline was then extended by six (6) months to December 2008, to account for delays.</p> <p>Among the contractor's revised projections for the project was that it would suffer numerous delays from rainy conditions. The amount of rainfall that affected the project was so significant that the NWA attempted to obtain a report from the Meteorology Office for data for June and October 2007 to July 2008. However, this information has not been forthcoming.</p> <p>It was further reported that site instructions 465 to 468, for additional works and variations for various modifications to the design works, have been issued since the last meeting on November 20, 2008. The contractor has received administration orders 1 to 11, with administration orders 12-16 awaiting endorsement from the ECD. Administration orders 17 and 18 have been submitted to the NWA for approval.</p> <p>The contractor has been faced with an approx. total of two hundred (200) claims to date, of which forty-seven (47) have been withdrawn, settled or are being considered with other claims. Sixty two (62) have been rejected (including four (4) which are subject to arbitration), seventeen (17) are ongoing; the remainder either require further substantiation from the Contractor or with NOD for assessment.</p> <p>Additionally, the project has been delayed by the lack of timely response from Cable & Wireless and JPSCo in the removal and relocation of cables and wires to facilitate road works which, on average, amounts to months</p>	

without progress of certain phases of the project.

To date, the project duration was thirty two (32) months, beginning from October 4, 2005. The status of this segment of the project, as at the end of week 46 in mid-November 2008, indicates an overall delay of 25 months against the approved Performance Programme for asphalt wearing course and nine (9) months for the sub-base.

Against the July 2008 monitoring programme, the delays are four (4) weeks for the wearing course and two (2) weeks for sub-base. This was based on 90.2km of sub-base and 22.1km of the asphalt wearing course, which was laid up until the end of the week 46.

The progress of the project was last reported at eighty four (84%) percent complete, with a contract payment total to date of \$359,976,568.96 compared to the initial contract sum of \$256,933,990.00. The last interim payment certificate No. 40 (b.1), dated December 29, 2008, for works and services as per December 15, 2008 as per Pihl AIP No. 42 (d) & (e), was certified and approved by the Ministry of Transport and Works via the ECD.

The NCHIP will continue to receive sustained monitoring until its revised completion date of April 2009, to ensure its compliance with the contractual agreement and the precepts of the Contractor General Act.



View of drainage works to roads in October 2008



View of concrete drains being constructed in Nov. 2008

Construction Contracts

Selected Cases – Large Works Projects and/or Projects which have been Impacted by Time and Cost Overruns

Table 10

Project Name & Description	Education Transformation Team (ETT) Priority Schools Expansion Programme Critically Needed High School Places, Steer Town Primary and Junior High School.
Location	Steer Town, St. Ann
Contractor	Matrix Engineering Works Ltd.
Contract Sum	\$28,498,610.00
Client Ministry	Ministry of Education
Implementing Agency	Ministry of Education
Contract Award Date	October 2, 2007.
<p>The Government, through the Ministry of Education (MoE), has made funds available for the construction of a four (4) Classroom Block Extension and Administration Office to Steer Town Primary and Junior High School, St. Ann, to provide Critically Needed Secondary School Places as a part of the Education Transformation Team (ETT) Programme.</p> <p>A detailed evaluation process was conducted of the three (3) tenders that were received. Two (2) of the three (3) tenders were deemed responsive. The recommendation was made that the contract should be awarded to the most responsive bid, which was submitted by Matrix Engineering Works Ltd., valuing \$28, 498,610.00 when measured against the comparable estimate of \$28,294,052.00.</p> <p>The recommendation was endorsed by the National Contracts Commission (NCC), on June 27, 2007, and subsequently approved by the Cabinet. The tender process was fair and the resulting contract was awarded on merit, in accordance with the GPH (2001) and the Contractor General Act.</p> <p>The contract was signed on October 2, 2007, and the period of delay that resulted from this, amounted to approx. four (4) months of lost time that could have been used in the advancement of the construction works. The projected start date was April 23, 2007, which equates to a five (5) month gap to the actual start date of October 17, 2007.</p> <p>Initially, the contractor proceeded steadily on the extension work, but again, progress was hampered by variations to the original contract drawings, which were granted by the Ministry of Education (MoE) on February 12, 2008. These are:</p> <ul style="list-style-type: none"> • Construction of an additional floor (Second floor) to the original single storey design. • Construction of a lavatory block. • Construction of a Link-way. • Removal of existing asphalt to facilitate building construction. (Variation Order No 1 = \$155,200.00) • To remove and relocate existing chain-link fence and erect additional fencing. Variation Order No. 2 = \$3,448,200.00). • Remove Lamps and relocate existing wiring including provision for temporary light pole (Variation Order No. 3 = \$45,000.00). <p>The MoE had a discussion with the contractor about these variations as far back as October 30, 2007. However, a</p>	

failure to expedite the variations led to another four (4) month delay in the progress of the project, as the contractor could not proceed without getting final instructions from the Architect from MoE.

The significant lapse in time resulted in material and labour fluctuations, and these were expressed by the contractor in correspondence dated January 8, 2008, giving written notice to MoE in accordance to Clause 31C of the signed contract. These fluctuations were as a result of the following;

- (a) Wage adjustments in accordance with rules, decision or agreement of the Joint Industrial Council (JIC) for the Building and Construction Industry to be granted an increase 12% for all categories effective February 1, 2008.
- (b) The significant increase of market prices of materials since the start of January 2008 (over December 2007), whereby the price of mild steel reinforcement bars increased by 30% and cement increased by 20%.

Matrix Engineering Ltd. issued a request for an extension of time of 5½ months from the Ministry, in a letter dated March 17, 2008. The rationale for the request was a series of unsatisfactory seven day concrete compressive tests that were supplied by *Hill-Betty Engineers* and *Pre-Mix Limited*, which were inconsistent and were not in accordance with the specified 21Mpa.

The average test results were 18.4Mpa and after notifying the Ministry, the contractor had to stop concrete pouring until instructions were given by the Ministry's Architect. It was not until April 18, 2008, that a satisfactory result of the compressive tests were obtained from *Pre-Mix Ltd.* that was reviewed by an independent company *Jentech Consultants Ltd.*, at which time the project was able to proceed.

The Ministry of Education, in a letter dated June 23, 2008, expressed concerns about the progress of the works, stating that the additional works should have started in February 2008, as embodied by instructions contained in Minutes of Site Meeting dated February 19, 2008. Based on this, the effective date for the additional works was March 1, 2008, and it was for this reason that the final completion date for this contract has been extended to June 16, 2008. Up until this point, the cost implications for the additional works were not calculated or stipulated by MoE.

The correspondence received, however, appears to be conflicting. In a letter dated July 29, 2008, from the MoE, it was confirmed that an Extension of time was awarded in letter of June 23, 2008, and that the new completion date was June 23, 2008. Consequently, liquidated damages would be incurred as of June 17, 2008.

However, in a letter dated August 22, 2008, from the Ministry, reference is made to a site meeting on August 19, 2008, in which it was agreed that a new deadline for the completion of the building would be on August 29, 2008. Then, in a letter from the MoE dated December 15, 2008, to *Matrix Engineering Ltd.*, it was stated that the requests for additional extension of time could not be accommodated.

Upon conducting a site visit on October 7, 2008, however, it was found that the project was already completed and occupied by the students and staff of the school. These documents are an indication of poor coordination of the management of the project, which is evidence of the tardiness that characterised the response time between issuing the site instructions and the request for extension to the contractor from MoE

An application for request of variation to the project was submitted to the National Contracts Commission (NCC) on July 28, 2008, amounting to **\$28,464,083.32**, which was endorsed on August 20, 2008.

In the circumstances, the contractor could not be held solely responsible for the delays and the costs to the Client Agency/Ministry. Based upon the information reviewed, the majority of the delays and costs incurred were as a result of unplanned changes to the scope of the project by the Client Agency, for which the contractor had to make adjustments in resources to work, in conjunction with the Ministry. In actuality, if the scope of the project

was not modified, the contractor might have been able to finish the project within time and budget as projected in the original contract document.



Project at intermediate stage in May 2008



Project at stage of practical completion in Oct. 2008

Construction Contracts

Selected Cases – Large Works Projects and/or Projects which have been Impacted by Time and Cost Overruns

Table 11

Project Name & Description	Fyffes Pen Primary School Rehabilitation–Hurricane Dean–St. Elizabeth. The works consist of demolition of roofing covering, roof frame and classroom chalkboard; installation of alusteel roof covering; roof gutter, install ceiling hardboard, timber roof framing, installation of roof gutter; install windows and doors. Painting of walls, ceiling, repairs to defective electrical and wiring.
Location	St. Elizabeth
Contractor	Ricam Construction Ltd.
Contract Sum	J\$ 8,499,455.00
Client Ministry	
Implementing Agency	
Contract Award Date	2008-09-16
<p>Submissions by the selective tender method for bids were invited via advertisement in the national print media on May 22, 2008. Four (4) tender documents were issued and two (2) responsive tenders were submitted by the deadline of June 06, 2008.</p> <p>The detailed evaluation of the submissions was done and it was recommended that the contract should be awarded to the firm that presented the lowest responsive tender, which was Ricam Construction Ltd. The NCC endorsed the recommendation. The tender process was fair and the resulting contract was awarded on merit.</p> <p>An objection was sought from the St. Elizabeth Parish Council to the work to be undertaken. There was no objection from the St. Elizabeth Parish Council to the rehabilitation works at the school.</p> <p>The contractor worked consistently to complete the contract on schedule, proceeding though to the completion of a slab roof canteen, rehabilitation of the roof, lighting and electrical system. The scope of work included connecting the large water tanks to the public water system to supply the school and canteen buildings. The project experienced an overrun in time to practical completion.</p> <p>However, the quality of work was satisfactory.</p>	



Figure 1 Rehabilitated Main School Building



Figure 2 Canteen Building

Construction Contracts

Selected Cases – Large Works Projects and/or Projects which have been Impacted by Time and Cost Overruns

Table 12

Project Name & Description	Shortwood Teachers College- Early Childhood Centre. The construction of a two-storey reinforced concrete framed building of approx. 1179 m ²
Location	St. Andrew
Contractor	B & H Structures Co. Ltd
Contract Sum	J\$ \$48,792,307.72
Client Ministry	
Implementing Agency	Ministry of Education
Contract Award Date	2005-02-23
<p>An invitation for contractors to tender on this project was advertised nationally. Six (6) tenders were recorded at the scheduled public opening and one (1) was found to be ineligible and the tender disqualified.</p> <p>Following a detailed evaluation, issues were raised regarding the past performance of B&H Structures Company Ltd., the lowest bidder, and a response was sought concerning a specific contract. At the end of this due diligence exercise, B&H Structures Company Ltd. was recommended for the award of the contract.</p> <p>This recommendation was endorsed by the National Contracts Commission (NCC) and this was later approved by the Cabinet, after which the contract was awarded. The tender process was fair and the award of the resulting contract was based on merit.</p> <p>The works appear to have achieved practical completion. However, to date the contractor has not been granted practical completion.</p> <p>The contractor has given numerous reasons for the associated delays, including the island-wide shortage of cement, instances of adverse weather conditions and the failure of the client Ministry to honour payment claims in a timely manner.</p> <p>The contractor has also complained that the Ministry, at times, reduces its payment claims which have resulted in cash flow problems. In its defence, the Ministry has indicated that the contractor has not submitted claims in a timely manner and that it takes long periods between submissions. The contractor's cash flow situation became evident when members of its staff complained to the school's Principal that they were not being paid.</p> <p>Site supervision from the contractor's staff was less than satisfactory, which resulted in poor quality work in some instances. An example of poor workmanship can be seen in a number of the beams in the upper floor which were deformed by several centimetres due to insufficient form work support. One of the beams was so badly deflected that remedial works could not adequately provide for aesthetics.</p> <p>The contractor received an extension of time to July 19, 2006, but this date was not met. As a result, the School Board was prompted to demand that the Contractor be terminated. Subsequently, all parties concerned took a decision to sub-contract the remaining work. By this time, the structural components of the building had already been completed.</p> <p>The contractor has been issued with letters of intent to invoke the liquidated damages clause. However, to date</p>	

this has not been deducted from outstanding monies. Instead, the contractor has been given the opportunity to complete aspects of the project that it had started. The client and consultant had failed to ensure that the contractor conformed to various contractual requirements that would have enabled the project to have been completed in a timely manner.

Two sub-contractors, Ergo construction and J. H. Dunstan, were employed to complete or correct the remaining works in 2007 and 2008 by the client – Shortwood Teachers’ College. However, the classrooms were occupied for the teaching of students from September 2008.

The main contractor was neither charged liquidated damages nor was it separated from the project in 2008. It was reported that although the work was practically completed in mid-2008, no Certificate was issued, because there were still disputes with respect to the values of work that the main contractor had completed. Final Account Claims by the Main Contractor, remain to be honoured.



Figure 3 Classroom completed



Figure 4 Completed building

Construction Contracts

Selected Cases – Large Works Projects and/or Projects which have been Impacted by Time and Cost Overruns

Table 13

Project Name & Description	Kingston Area Water Supply Project – Lot # 1 The Rehabilitation of Existing Water Supply Facilities
Location	Greater Spanish Town and South East St. Catherine
Contractor	SOGEA- SATOM
Contract Sum	
Client Ministry	Ministry of Water and Housing
Implementing Agency	National Water Commission (NWC)
Contract Award Date	November 30, 2006
<p>The Open Tender methodology was used to invite interested Contractors to be pre-qualified for the project. Seven (7) Firms returned pre-qualification documents by the stipulated return date of October 21, 2004, and four (4) attained the required pre-qualification score. This was approved by the Japan Bank for International Cooperation (JBIC). Accordingly, the National Water Commission (NWC) issued invitations to the four (4) pre-qualified firms and all collected bid documents.</p> <p>Two (2) Firms subsequently declined the invitation and returned the bid documents. Instructions were given to return tenders on January 24, 2006. However, this date was later extended to February 14, 2006 because of a number of queries made by the bidders and an addendum that had to be issued as a result.</p> <p>Two (2) bids were recorded at the scheduled public opening and both were subsequently subjected to detailed evaluation. This resulted in a recommendation to award the contract to SOGEA-SATOM which presented the lower responsive tender. This tender, in the corrected amount of J\$541,296,342.43 plus € 11,340,317.93 was 6.4% below the next bidder, and 12.4% above the Engineer's Estimate.</p> <p>The National Contracts Commission (NCC) endorsed the award and Cabinet later gave its approval.</p> <p>The agreement was signed on November 30, 2006 and the works was commenced on February 01, 2007 for a scheduled completion date of August 30, 2008, a construction period of eighteen (18) months.</p> <p>A Variation Order in the amount of \$ 77,550,338.82 for additional works, representing approximately 5% of the contract sum, was later approved by the National Contracts Commission (NCC). This additional works was treated separately and apart from the main contract.</p> <p>The reasons given for this Variation is that the items of works to be done were not a part of the original scope of work, and were intended to be carried out by other contractors. But it was thought that if the work was assigned to SOGEA-SATOM, the Government of Jamaica (GOJ) would realize substantial cost benefits, in terms of preventing any disruption to the contractor's work programme, and taking advantage of the fact that SOGEA-SATOM was already mobilized on the site.</p> <p>Despite the extension to the scope of works and the associated challenges of working simultaneously at different locations throughout Spanish Town and its environs, the contractor was able to coordinate his workforce well and thereby achieved an acceptable level of production which resulted in the project being completed on time.</p>	

The project was successfully completed on August 11, 2008, approximately two (2) weeks ahead of the projected completion date of August 30, 2008.

Overall, the Management and coordination of the project was done in a satisfactory manner and the quality of works good.

Construction Contracts

Selected Cases – Large Works Projects and/or Projects which have been Impacted by Time and Cost Overruns

Table 14

Project Name & Description	Northern Coastal Highway Improvement – Bogue Improvement Project Segment 1A - Between Fairfield Intersection and Bogue/Long Hill Intersection (Reading) in Montego Bay, St. James, from two lanes to a four lane carriageway.
Location	Bogue Main Road between Fairfield Intersection and Bogue/Long Hill Intersection (Reading) in Montego Bay, St. James
Contractor	Surrey Paving & Aggregate Co. Ltd
Contract Sum	1,399,901,787.90
Client Ministry	Ministry of Transport and Works
Implementing Agency	National Works Agency
Contract Award Date	November 13, 2008
<p>The Ministry of Transport and Works, through the National Works Agency, invited contractors publicly in the local print media between October 28 and November 11, 2007, to submit pre-qualification information and documents, in the first instance, no later than 12:00 noon Wednesday, December 12, 2007. Subsequently the deadline was extended to January 3, 2008 via the issue of the appropriate Addenda, dated December 5 and 11, 2007.</p> <p>Bidders were required to submit a set of eight (8) prerequisite documents. Failure to submit the required documents would result in the bid not being considered.</p> <p>Four (4) companies submitted qualification documents on or before the stipulated closing deadline date and time, namely:</p> <ol style="list-style-type: none"> 1. Surrey Paving & Aggregates Company Limited; 2. Jose Cartellone CCSA; 3. General Paving Company Limited; and 4. Pavements Structures Limited <p>The Pre-qualification Report indicated that all of the companies that submitted documents were non-responsive, as a result of their failure to meet one or more of the stipulated pre-requisites. In respect of Surrey Paving & Aggregate Co. Ltd's NCC submission, the company was duly registered at the time of the initial deadline date of December 12, 2007. However, at the time of the extended deadline to January 3, 2008, its NCC registration status had, by then, changed.</p> <p>According to the Pre-qualification Report, the Evaluation Committee subsequently took the decision, <i>inter alia</i>, that <i>“Rather than reject all four submissions and start the process over...the Committee took the decision to waive the pre-requisites...With regards to registration and compliance the prequalification document already specified that bidders must be NCC registered and Tax complaint at the time of tender.”</i></p>	

The decision by the Evaluation Committee to waive the pre-requisites was in contravention of the Pre-requisites that were listed in the prequalification document. In the final analysis, the Committee proceeded to evaluate the qualification submissions. The evaluation was conducted in accordance with criteria as set out in the Prequalification Document. Surrey Paving & Aggregate and Jose Cartellone CCSA were the only companies that attained scores above the minimum of 75% required for qualification.

Surrey Paving & Aggregate - 95.2
Jose Cartellone CCSA - 92.4

It must be noted that according to the Prequalification Document, and, in particular, the clause in respect of Joint Venture companies, the lead company should satisfy 80% of the requirements on its own while the other partner company must satisfy at least 50%. Asphaltic Concrete Enterprises Limited, the Lead Company, failed to satisfy this requirement.

Based upon the foregoing, both Jose Cartellone CCSA and Surrey Paving and Aggregate Company Limited, were prequalified and shortlisted to submit tenders for the Bogue Road Upgrade Project.

Submission and Evaluation of Tenders

Letters of invitation to submit tenders, dated February 15, 2008, were issued to the two short-listed bidders, Surrey Paving & Aggregates Co. Ltd. and Jose Cartellone CCSA. The closing deadline date for the return of the submissions was set for 12 noon March 17, 2008. This date was further extended to May 26, 2008 at 12 noon.

According to the Tender Report, the tender opening was held on the date and time stipulated. The bid from Surrey Paving & Aggregate Co. Ltd, in the amount of \$1,395,274,084.70, was the only one that was received. Following an evaluation process, a recommendation was made by the National Works Agency to award the contract to Surrey Paving & Aggregate Co. Ltd. in the corrected sum of \$1,399,901,787.90. The NWA's Comparable estimate was \$1,279,504,055.03.

The National Contracts Commission, by way of letter dated August 21, 2008, endorsed the recommendation of the National Works Agency Sector Committee to award the contract to Surrey Paving & Aggregate Co. Ltd. Cabinet subsequently approved the award of contract on October 13, 2008.

Surrey Paving & Aggregate Co. Ltd was informed by the Ministry of Transport and Works, by way of letter dated October 23, 2008, of the acceptance of its bid. Surrey Paving and Aggregate was also reminded in the same letter that until the formal signing of the contract, the letter of acceptance with their tender constituted a binding contract between the parties.

The contract was subsequently signed by both parties on November 13, 2008.

Construction Contracts

Selected Cases – Emergency Works

Table 15

Project Name & Description	Emergency repairs to Sandy Gully Drainage Network – Gustav
Location	Sandy Gully – Lasco; Sandy Gully – Henkel; Sandy Gully – Cassia Park, St. Andrew
Contractor	Hydav Construction Limited
Contract Sum	\$58,111,466.86
Client Ministry	Ministry of Transport and Works
Implementing Agency	National Works Agency
Contract Award Date	

The Government of Jamaica (GOJ) obtained funding from Caribbean Development Bank (CDB) in an effort to address damages to the drainage infrastructure for the Corporate Area, which resulted from heavy rains deposited by Tropical Storm Gustav in August 2008.

Tender documents were offered for purchase between October 3, 2008 and October 14, 2008

The National Works Agency (NWA), by way of the use of the Limited Tender Method, contacted and invited six (6) contractors registered with the National Contracts Commission (NCC), in the category of Civil Engineer Works and General Road Works, in Grade 1-2, to submit bids. Three (3) tenders were submitted on the day of the opening, that is, on October 14, 2008.

A detailed evaluation was conducted of the three (3) bids that were deemed responsive, and these bids were further assessed by reference to the comparable estimate of \$50,532,752.86. A recommendation was made to award the contract to the most responsive tender, which was submitted by Hydav Construction Limited totalling \$58,111,466.86. The recommendation was endorsed by NCC and approved by Cabinet. The process was fair and the resulting contract was awarded on merit.

It is instructive to note that the Limited Tender method of procurement, according to the GPPH, dated May 2001, states *inter alia* that

“ *The procuring entity must obtain confirmation from:*

- 1. The Accounting Officer that an emergency situation exists.*
- 2. The National Contracts Commission (NCC) through its Chairman to use the following emergency procedures. The procuring entity must also indicate in its request that funds are available to complete the Works.”*

After conducting a review of the recommendation for the award of the contract to Hydav Construction Limited, the OCG has not seen any documentary evidence to suggest that prior approval was sought from the NCC, before contractors were invited to submit bids for the referenced works. What is evident is that the bidding was conducted and then the recommendation was submitted to the NCC.

Construction Contracts

Selected Cases – Emergency Works

Table 16

Project Name & Description	Emergency repairs to Sandy Gully Drainage Network – Gustav
Location	Gully Works Barbican Square, Lower Charlton – Grants Pen, Gore Terrace – Mega Mart
Contractor	Y.P. Seaton and Associates
Contract Sum	\$75,453,785.89
Client Ministry	Ministry of Transport and Works
Implementing Agency	National Works Agency
Contract Award Date	
<p>The Government of Jamaica (GOJ) obtained funding from the Caribbean Development Bank (CDB) in an effort to address damages to the drainage infrastructure for the Corporate Area, which resulted from heavy rains deposited by Tropical Storm Gustav in August 2008.</p> <p>The National Works Agency (NWA), by way of the Limited Tender Method, contacted and invited five (5) contractors registered with the National Contracts Commission (NCC), in the category of Civil Engineer Works and General Road Works in Grade 1-2, to submit bids. Tender documents were offered for purchase from October 3, 2008, to October 14, 2008.</p> <p>Only three (3) tenders were submitted on the day of the tender opening on October 14, 2008.</p> <p>An evaluation report was prepared and a review was done of the three (3) tenders submitted, and thereafter, weighed against the comparable estimate of \$67,064,587.63. A recommendation was made to award the contract to the most responsive tender, which was Y.P. Seaton and Associates, amounting to \$75,453,785.89. Subsequently, the recommendation was endorsed by the NCC.</p> <p>It is instructive to note that the Limited Tendering method of procurement, according to the GPPH, dated May 2001, states <i>inter alia</i> that</p> <p><i>“ The procuring entity must obtain confirmation from:</i></p> <ol style="list-style-type: none"><i>1. The Accounting Officer that an emergency situation exists.</i><i>2. The National Contracts Commission (NCC) through its Chairman to use the following emergency procedures. The procuring entity must also indicate in its request that funds are available to complete the Works.”</i> <p>After conducting a review of the recommendation for the award of the contract to Y.P. Seaton and Associates, the OCG has not seen any documentary evidence to suggest that prior approval was sought from the NCC, before contractors were invited to submit their bids for the referenced works. What is evident is that the bidding was conducted and then the recommendation was submitted to the NCC.</p>	

Construction Contracts

Selected Cases – Large Works Projects and/or Projects which have been Impacted by Time and Cost Overruns

Table 17

Project Name & Description	Emergency repairs to Sandy Gully Drainage Network – Gustav
Location	Sandy Gully Beckford & Gore Drive, 35 Wiggan Loop Barbican, 2 Hibiscus Close, 8 Halifax and Millsborough Crescent, St. Andrew
Contractor	Y.P Seaton and Associates
Contract Sum	\$68,091,683.15
Client Ministry	Ministry of Transport and Works
Implementing Agency	National Works Agency
Contract Award Date	
<p>The Government of Jamaica (GOJ) obtained funding from Caribbean Development Bank (CDB) in an effort to address damages to the drainage infrastructure for the Corporate Area, which resulted from heavy rains deposited by Tropical Storm Gustav in August 2008.</p> <p>The National Works Agency, by way of the Limited Tender Method, invited six (6) contractors registered with the NCC in the category of Civil Engineer Works and General Road Works, in Grade 1-2, to submit bids. Tender documents were offered for purchase between October 3, 2008, and October 14, 2008</p> <p>Of the six (6) contractors, only two (2) returned tenders in time for the tender opening on October 14, 2008.</p> <p>A detailed evaluation process was done of the two (2) tenders submitted, and each was further assessed by reference to the comparable estimate of \$60,822,179.96.</p> <p>Initially, Chin's Construction Co. Ltd. had submitted a tender of \$68,182,199.91 at the tender opening; however, upon closer examination, errors were noted, which resulted in the tender being corrected and increased to an amount of \$76,867,444.91. A recommendation was made to award the contract to the most responsive tenderer, which was Y.P Seaton and Associates with a bid totalling \$68,091,683.15.</p> <p>Of note was that, on the tender opening form, it was recorded that Y.P Seaton did not submit a TCC and a NCC Certificate, although both were observed to be included in the evaluation report. The recommendation was endorsed by the NCC.</p> <p>It is instructive to note that the Limited Tendering method of procurement, according to the GPPH, dated May 2001, states <i>inter alia</i> that</p> <p>“ The procuring entity must obtain confirmation from:</p> <ol style="list-style-type: none"> 1. The Accounting Officer that an emergency situation exists. 2. The National Contracts Commission (NCC) through its Chairman to use the following emergency procedures. The procuring entity must also indicate in its request that funds are available to complete the Works.” 	

After conducting a review of the recommendation for the award of the contract to Y.P. Seaton and Associates, the OCG has failed to find any documentary evidence to suggest that prior approval was sought from the NCC, before contractors were invited to submit their bids for the referenced works. What is evident is that the bidding was conducted and then the recommendation was submitted to the NCC.

Construction Contracts

Selected Cases – Emergency Works

Table 18

Project Name & Description	Emergency repairs to Sandy Gully Drainage Network – Gustav
Location	Gully Works Mega Mart Section 1,2,3 – Upper Millsborough
Contractor	Surrey Paving & Aggregates Co. Ltd.
Contract Sum	\$59,631,446.49.
Client Ministry	Ministry of Transport and Works
Implementing Agency	National Works Agency
Contract Award Date	
<p>The Government of Jamaica (GOJ) obtained funding from Caribbean Development Bank (CDB) in an effort to address damages to the drainage infrastructure for the Corporate Area, which resulted from heavy rains deposited by Tropical Storm Gustav in August 2008.</p> <p>The National Works Agency (NWA), by way of the Limited Tender Method, invited five (5) contractors registered with the NCC in the category of Civil Engineering Works and General Road Works in Grade 1-2 to submit bids. Tender documents were offered for purchase between October 3, 2008, and October 14, 2008. Only two (2) contractors submitted tenders in time for the tender opening on October 14, 2008.</p> <p>A detailed evaluation was conducted on the two (2) bids submitted which were weighed against a comparable estimate of \$56,201,753.19, resulting in a recommendation being made to award the contract to the most responsive bidder, which was ‘<u>Surrey Paving & Aggregates Co. Ltd.</u>’ with a bid amounting to <u>\$59,631,446.49</u>. The recommendation was endorsed by the NCC and approved by Cabinet.</p> <p>The tender process was fair and the resulting contract was awarded on merit.</p> <p>It is instructive to note that Limited Tendering method of procurement, according to the GPPH, dated May 2001, states <i>inter alia</i> that</p> <p>“ <i>The procuring entity must obtain confirmation from:</i></p> <ol style="list-style-type: none"> 1. <i>The Accounting Officer that an emergency situation exists.</i> 2. <i>The National Contracts Commission (NCC) through its Chairman to use the following emergency procedures. The procuring entity must also indicate in its request that funds are available to complete the Works.”</i> <p>After conducting a review of the recommendation for the award of the contract to Surrey Paving & Aggregates Co. Ltd., the OCG has not seen any documentary evidence to suggest that prior approval was sought from the NCC, before contractors were invited to submit bids for the referenced works. What is evident is that the bidding was conducted and then the recommendation was submitted to the NCC.</p>	

Construction Contracts

Selected Cases – Emergency Works

Table 19

Project Name & Description	Emergency repairs to Sandy Gully Drainage Network – Gustav
Location	Gully Works Norwood Terrace
Contractor	Chin's Construction Co. Ltd.
Contract Sum	\$66,021,463.53
Client Ministry	Ministry of Transport and Works
Implementing Agency	National Works Agency
Contract Award Date	
<p>The Government of Jamaica (GOJ) obtained funding from Caribbean Development Bank (CDB) in an effort to address damages to the drainage infrastructure for the Corporate Area, which resulted from heavy rains deposited by Tropical Storm Gustav in August 2008.</p> <p>The National Works Agency (NWA), by way of the Limited Tender Method, invited six (6) contractors registered with the NCC in the category of Civil Engineer Works and General Road Work, in Grade 1-2, to submit bids. Tender documents were offered for purchase between October 3, 2008, and October 14, 2008. Only three (3) contractors responded by the time specified for the tender opening on October 14, 2008.</p> <p>The three (3) bids were evaluated and weighed against a comparable estimate of \$56,201,753.19 (similar to the amount stated above in item #4), resulting in a recommendation being made to award the contract to the most responsive tender, which was submitted by Chin's Construction Co. Ltd., with a bid amounting to \$66,021,463.53. The recommendation was endorsed by the NCC and approval was obtained from Cabinet.</p> <p>The tender process was fair and the resulting contract was awarded on merit.</p> <p>It is instructive to note that the GPPH, dated May 2001, states, <i>inter alia</i>, that in respect of the Limited Tendering method of procurement that</p> <p><i>“ The procuring entity must obtain confirmation from:</i></p> <ol style="list-style-type: none"><i>1. The Accounting Officer that an emergency situation exists.</i><i>2. The National Contracts Commission (NCC) through its Chairman to use the following emergency procedures. The procuring entity must also indicate in its request that funds are available to complete the Works.”</i> <p>After conducting a review of the recommendation for the award of the contract to Chin's Construction Co. Ltd., the OCG has not seen any documentary evidence to suggest that prior approval was sought from the NCC, before contractors were invited to submit their bids for the referenced works. What is evident is that the bidding was conducted and then the recommendation was submitted to the NCC.</p>	

Construction Contracts

Selected Cases – Emergency Works

Table 20

Project Name & Description	Emergency Repairs to Gully Drainage Network – Gustav
Location	Sandy Gully- Liguanea Prep. – Washington Road Ford, St. Andrew
Contractor	Y.P. Seaton & Associates Co. Ltd.
Contract Sum	\$87,161,528.60
Client Ministry	Ministry of Transport and Works
Implementing Agency	National Works Agency
Contract Award Date	
<p>The Government of Jamaica (GOJ) obtained funding from Caribbean Development Bank (CDB) in an effort to address damages to the drainage infrastructure for the Corporate Area, which resulted from heavy rains deposited by Tropical Storm Gustav in August 2008.</p> <p>The National Works Agency (NWA), by way of the use of the Limited Tender Method, invited five (5) contractors registered with the NCC in the category of Civil Engineering and General Road Works in Grade 1-2 to submit bids. Tender documents were offered for purchase between October 3, 2008, and October 14, 2008. Only three (3) contractors responded within time of the tender opening on October 21, 2008.</p> <p>A detailed evaluation was conducted on the bids submitted, which were weighed against a comparable estimate of \$84,991,079.83, resulting in a recommendation being made to award the contract to the most responsive bidder, which was Y.P. Seaton & Associates Co. Ltd. with a bid that was 2.55 % higher than the engineer's estimate amounting to \$87,161,528.60.</p> <p>The recommendation was endorsed by the NCC and approval was obtained from Cabinet. The process was fair and the resulting contract was awarded on merit.</p> <p>It is instructive to note that Limited Tendering method of procurement according to the GPPH, dated May 2001, states, <i>inter alia</i>, that</p> <p>“ <i>The procuring entity must obtain confirmation from:</i></p> <ol style="list-style-type: none"> 1. <i>The Accounting Officer that an emergency situation exists.</i> 2. <i>The National Contracts Commission (NCC) through its Chairman to use the following emergency procedures. The procuring entity must also indicate in its request that funds are available to complete the Works.</i>” <p>After a review was conducted into the recommendation for the award of the contract to Y.P. Seaton & Associates Co. Ltd., the OCG has failed to find any documentary evidence to suggest that prior approval was sought from the NCC, before contractors were invited to submit bids for the referenced works. What is evident is that the bidding was conducted and then the recommendation was submitted to the NCC.</p>	

Construction Contracts

Selected Cases – Emergency Works

Table 21

Project Name & Description	Emergency repairs to Sandy Gully Drainage Network – Gustav
Location	Osbourne Rd. – Duncan Ave.; Noel Nethersole Bridge – South Rd. Bridge – Little Kew Ave)
Contractor	Dwight’s Construction Co. Ltd.
Contract Sum	\$82,057,174.00
Client Ministry	Ministry of Transport and Works
Implementing Agency	National Works Agency
Contract Award Date	
<p>The Government of Jamaica (GOJ) obtained funding from Caribbean Development Bank (CDB) in an effort to address damages to the drainage infrastructure for the Corporate Area, which resulted from heavy rains deposited by Tropical Storm Gustav in August 2008.</p> <p>The National Works Agency (NWA), by way of the Limited Tender Method, invited five (5) contractors registered with the NCC in the category of Civil Engineering and General Road Works in Grade 1-2, to submit bids. Tender documents were offered for purchase between October 3, 2008, and October 14, 2008. Only four (4) contractors responded within the time specified for the tender opening on October 21, 2008.</p> <p>The four (4) bids were evaluated and weighed against a comparable estimate of \$80,914,500.77, resulting in a recommendation being made to award the contract to the most responsive bidder, which was Dwight’s Construction Co. Ltd. The bid was 1.41% higher than the engineer’s estimate, amounting to \$82,057,174.00. The recommendation was endorsed by the NCC and approval was obtained from Cabinet. The tender process was fair and the resulting contract was awarded on merit.</p> <p>It is instructive to note that Limited Tendering method of procurement, according to the GPPH, dated May 2001, states <i>inter alia</i> that</p> <p>“ The procuring entity must obtain confirmation from:</p> <ol style="list-style-type: none"> 1. The Accounting Officer that an emergency situation exists. 2. The National Contracts Commission (NCC) through its Chairman to use the following emergency procedures. The procuring entity must also indicate in its request that funds are available to complete the Works. ” <p>After a review was conducted of the recommendation for the award of the contract to Dwight’s Construction Co. Ltd, the OCG has failed to find any documentary evidence to suggest that prior approval was sought from the NCC, before contractors were invited to submit bids for the referenced works. What is evident is that the bidding was conducted and then the recommendation was submitted to the NCC.</p>	

Construction Contracts

Selected Cases – Emergency Works

Table 22

Project Name & Description	Emergency repairs to Sandy Gully Drainage Network – Gustav
Location	McGregor Gully; First to Fifth Sections.
Contractor	Enviro Planner Co. Ltd
Contract Sum	\$74,849,519.33.
Client Ministry	Ministry of Transport and Works
Implementing Agency	National Works Agency
Contract Award Date	
<p>The Government of Jamaica (GOJ) obtained funding from the Caribbean Development Bank (CDB) in an effort to address damages to the drainage infrastructure for the Corporate Area, which resulted from heavy rains deposited by Tropical Storm Gustav in August 2008.</p> <p>The National Works Agency (NWA), by way of the Limited Tender Method, invited five (5) contractors registered with the NCC in the category of Civil Engineering and General Road Works, in Grade 1-2, to submit bids. Tender documents were offered for purchase between October 3, 2008 and October 14, 2008. Only three (3) contractors responded within the time specified for the tender opening on October 21, 2008.</p> <p>A detailed evaluation was conducted on the bids submitted and weighed against the comparable estimate of \$66,202,835.41, resulting in a recommendation being made to award the contract to the most responsive tender from Enviro Planner Co. Ltd, amounting to \$74,849,519.33. The recommendation was endorsed by the NCC.</p> <p>It is instructive to note that Limited Tendering method of procurement, according to the GPPH, dated May 2001, states <i>inter alia</i> that</p> <p>“ The procuring entity must obtain confirmation from:</p> <ol style="list-style-type: none">1. The Accounting Officer that an emergency situation exists.2. The National Contracts Commission (NCC) through its Chairman to use the following emergency procedures. The procuring entity must also indicate in its request that funds are available to complete the Works.” <p>After a review was conducted into the recommendation for the award of the contract to Enviro Planner Co. Ltd, the OCG has failed to find any documentary evidence to suggest that prior approval was sought from the NCC, before contractors were invited to submit bids for the referenced works. What is evident is that the bidding was conducted and then the recommendation was submitted to the NCC.</p>	

Construction Contracts

Selected Cases – Emergency Works

Table 23

Project Name & Description	Emergency repairs to Sandy Gully Drainage Network – Gustav
Location	(Upper Benson; Cassava Piece, St. Andrew).
Contractor	Chin's Construction Co. Ltd.
Contract Sum	\$71,612,945.25
Client Ministry	Ministry of Transport and Works
Implementing Agency	National Works Agency
Contract Award Date	
<p>The Government of Jamaica (GOJ) obtained funding from the Caribbean Development Bank (CDB) in an effort to address damages to the drainage infrastructure for the Corporate Area, which resulted from heavy rains deposited by Tropical Storm Gustav in August 2008.</p> <p>The National Works Agency (NWA), by way of the Limited Tender Method, invited five (5) contractors registered with the NCC in the category of Civil Engineering and General Road Works, in Grade 1-2, to submit bids. Tender documents were offered for purchase between October 3, 2008, and October 14, 2008. Only three (3) contractors responded within the time specified for the tender opening on October 21, 2008.</p> <p>The three (3) bids were evaluated and weighed against a comparable estimate of \$70,857,121.50, resulting in a recommendation being made to award the contract to the most responsive tender from Chin's Construction Co. Ltd, amounting to \$71,612,945.25 (1.07% higher than the engineer's estimate). The recommendation was endorsed by the NCC.</p> <p>It is instructive to note that Limited Tendering method of procurement, according to the GPPH, dated May 2001, states <i>inter alia</i> that</p> <p><i>“ The procuring entity must obtain confirmation from:</i></p> <ol style="list-style-type: none"><i>1. The Accounting Officer that an emergency situation exists.</i><i>2. The National Contracts Commission (NCC) through its Chairman to use the following emergency procedures. The procuring entity must also indicate in its request that funds are available to complete the Works.”</i> <p>After a review was conducted into the recommendation for the award of the contract to Chin's Construction Co. Ltd, the OCG has failed to find any documentary evidence to suggest that prior approval was sought from the NCC, before contractors were invited to submit bids for the referenced works. What is evident is that the bidding was conducted and then the recommendation was submitted to the NCC.</p>	

Construction Contracts

Selected Cases – Emergency Works

Table 24

Project Name & Description	Emergency repairs to Sandy Gully Drainage Network – Gustav
Location	(Olympic Way – Waltham Park Road, St. Andrew)
Contractor	Surrey Paving & Aggregates Co. Ltd.
Contract Sum	\$95,417,418.53
Client Ministry	Ministry of Transport and Works
Implementing Agency	National Works Agency
Contract Award Date	
<p>The Government of Jamaica (GOJ) obtained funding from the Caribbean Development Bank (CDB) in an effort to address damages to the drainage infrastructure for the Corporate Area, which resulted from heavy rains deposited by Tropical Storm Gustav in August 2008.</p> <p>The National Works Agency (NWA), by way of the Limited Tender Method, invited five (5) contractors registered with the NCC in the category of Civil Engineering and General Roads Works, in Grade 1-2, to submit bids. Tender documents were offered for purchase between October 3, 2008 and October 14, 2008. Only three (3) contractors responded within the time specified for the tender opening on October 21, 2008.</p> <p>A detailed evaluation was conducted on the bids submitted and weighed against the comparable estimate of \$95,117,498.03, resulting in a recommendation being made to award the contract to the most responsive tender from Surrey Paving & Aggregates Co. Ltd., amounting to \$95,417,418.53. The recommendation was endorsed by the NCC and approval was obtained from Cabinet. The tender process was fair and the resulting contract was awarded on merit.</p> <p>It is instructive to note that Limited Tendering method of procurement, according to the GPPH, dated May 2001, states <i>inter alia</i> that</p> <p>“ The procuring entity must obtain confirmation from:</p> <ol style="list-style-type: none">1. The Accounting Officer that an emergency situation exists.2. The National Contracts Commission (NCC) through its Chairman to use the following emergency procedures. The procuring entity must also indicate in its request that funds are available to complete the Works.” <p>After a review was conducted into the recommendation for the award of the contract to Surrey Paving & Aggregates Co. Ltd., the OCG has failed to find any documentary evidence to suggest that prior approval was sought from the NCC, before contractors were invited to submit bids for the referenced works. What is evident is that the bidding was conducted and then the recommendation was submitted to the NCC.</p>	

Construction Contracts

Selected Cases – Emergency Works

Table 25

Project Name & Description	Emergency repairs to Sandy Gully Drainage Network – Gustav
Location	Grahams close, Cherry Gardens, St. Andrew
Contractor	Chin's Construction Ltd
Contract Sum	\$16,200,043.20.
Client Ministry	Ministry of Transport and Works
Implementing Agency	National Works Agency
Contract Award Date	
<p>The Government of Jamaica (GOJ) obtained funding from the Caribbean Development Bank (CDB) in an effort to address damages to the drainage infrastructure for the Corporate Area, which resulted from heavy rains deposited by Tropical Storm Gustav in August 2008.</p> <p>The National Works Agency (NWA), by way of the Sole Source Method, invited a contractor in the category of Civil Engineering and General Road Works in Grade 1-2, to submit a bid.</p> <p>The sole bid was evaluated against a comparable estimate of \$15,890,253.45. A recommendation was made to award the contract to Chin's Construction Ltd amounting to \$16,200,043.20. The recommendation was endorsed by the NCC.</p> <p>It must be noted that the Government of Jamaica Revised Handbook of Public Sector Procurement Procedures states <i>inter alia</i> that:</p> <p><i>“Use of this method may be justified when procurement is of a “sensitive” nature, when the procuring entity receives an unsolicited proposal that it considers to be meritorious, in the case of follow-on procurements, when there is unusual and compelling urgency, industrial mobilization, where there is need for highly specialized expert services, pursuant to external agency agreement or treaties, or where it is otherwise in the public interest.</i></p> <p><i>Procurement effected through the use of sole source or direct contracting methods must contain justification for its use in the record of the procurement...</i></p> <p><i>Sole Source or Direct Contracting Procurement method must have prior written approval from Accounting Officers for Contracts less than \$1M. This approval and the justification for its use must form part of the procurement record.</i></p> <p><i>All Sole Source or Direct Contracting greater than \$1M must receive prior written approval from the NCC through the Accounting Officer.”</i></p> <p>Having regard to the above-referenced provision, and the fact that the value of the recommended contract was over and above the value of \$1M, the OCG has seen no evidence to suggest that prior written approval had been given to the National Works Agency, before an invitation was sent to the Chin's Construction.</p> <p>Further, the Emergency provision for contract award also states as follows:</p>	

“Contract Value Above \$15M

1. *The procuring entity **must**, with the concurrence of the Accounting Officer, invite limited tenders from **not less than five** contractors from the NCC list of registered contractors, determine the winning tender and submit its recommendation to the NCC for endorsement.*
2. *Where the NCC endorsement is obtained, the procuring entity will award the contract, subject to the approval of the portfolio Minister(s) and inform the Infrastructure Committee and Cabinet*

Additional Requirements

*In **all** cases of emergency contracting which require the NCC’s endorsement, procuring entities may submit their recommendation directly to the NCC instead of routing it through the Sector Committee. The NCC will accelerate the endorsement process from a maximum of ten (10) days to **four (4) days**.*

*In cases where the emergency require urgent action and the estimated value of the contract is above **\$4M** but less than **\$15M**, the Accounting Officer may authorise the procuring entity to proceed with the Works, subject to the approval of the portfolio Minister (s) and providing the Accounting Officer is satisfied that the emergency situation exists and warrants urgent action. The National Contracts Commission shall, within **seven (7) days**, be informed of the decision and the reasons for it.”*

In the case where the procuring entity utilizes the Sole Source method, the provisions according to the referenced Ministry of Finance Circular states:

“ Contract Value Less Than \$4M

*The procuring entity **must**, with the concurrence of the Accounting Officer, use the provisions for sole sourcing set out in **Section 2.1.3.4 of the Government of Jamaica Handbook Of Public Sector Procurement Procedures**”*

Based upon the documents reviewed, the OCG has determined that the NWA failed to comply with the requirements of the aforementioned sections of the Government Procurement rules.

Construction Contracts

Selected Cases – Emergency Works

Table 26

Project Name & Description	Emergency repairs to Sandy Gully Drainage Network – Gustav
Location	Donmair and Christopher Boulevard)
Contractor	Chin's Construction Ltd
Contract Sum	\$20,199,044.93
Client Ministry	Ministry of Transport and Works
Implementing Agency	National Works Agency
Contract Award Date	
<p>The Government of Jamaica (GOJ) obtained funding from the Caribbean Development Bank (CDB), in an effort to address damages to the drainage infrastructure for the Corporate Area, which resulted from heavy rains deposited by Tropical Storm Gustav in August 2008.</p> <p>The National Works Agency (NWA), by way of the Sole Source Method, invited a contractor in the category of Civil Engineering and General Works, in Grade 1-2, to submit a bid.</p> <p>The sole bid was evaluated and weighed against a comparable estimate of \$19,458,895.78. A recommendation was made to award the contract to Chin's Construction Ltd., amounting to \$20,199,044.93. The recommendation was endorsed by the NCC.</p> <p>It must be noted that the Government of Jamaica Revised Handbook Public Sector Procurement Procedures states <i>inter alia</i> that:</p> <p><i>“Use of this method may be justified when procurement is of a “sensitive” nature, when the procuring entity receives an unsolicited proposal that it considers to be meritorious, in the case of follow-on procurements, when there is unusual and compelling urgency, industrial mobilization, where there is need for highly specialized expert services, pursuant to external agency agreement or treaties, or where it is otherwise in the public interest.</i></p> <p><i>Procurement effected through the use of sole source or direct contracting methods must contain justification for its use in the record of the procurement...</i></p> <p><i>Sole Source or Direct Contracting Procurement method must have prior written approval from Accounting Officers for Contracts less than \$1M. This approval and the justification for its use must form part of the procurement record.</i></p> <p><i>All Sole Source or Direct Contracting greater than \$1M must receive prior written approval from the NCC through the Accounting Officer.”</i></p> <p>Based upon the referenced provision and the fact that the value of the recommended contract was over and above the value of \$1M, the OCG has seen no evidence to suggest that prior written approval had been given to the National Works agency before an invitation was sent to the Chin's Construction.</p> <p>Further, the Emergency provision for contract award also states as follows:</p> <p><i>“Contract Value Above \$15M</i></p>	

1. The procuring entity **must**, with the concurrence of the Accounting Officer, invite limited tenders from **not less than five** contractors from the NCC list of registered contractors, determine the winning tender and submit its recommendation to the NCC for endorsement.
2. Where the NCC endorsement is obtained, the procuring entity will award the contract, subject to the approval of the portfolio Minister(s) and inform the Infrastructure Committee and Cabinet

Additional Requirements

*In **all** cases of emergency contracting which require the NCC's endorsement, procuring entities may submit their recommendation directly to the NCC instead of routing it through the Sector Committee. The NCC will accelerate the endorsement process from a maximum of ten (10) days to **four (4) days**.*

*In cases where the emergency require urgent action and the estimated value of the contract is above **\$4M** but less than **\$15M**, the Accounting Officer may authorise the procuring entity to proceed with the Works, subject to the approval of the portfolio Minister (s) and providing the Accounting Officer is satisfied that the emergency situation exists and warrants urgent action. The National Contracts Commission shall, within **seven (7) days**, be informed of the decision and the reasons for it."*

In the case where the procuring entity utilizes the Sole Source method, the provisions according to the referenced Ministry of Finance Circular states:

"Contract Value Less Than \$4M

*The procuring entity **must**, with the concurrence of the Accounting Officer, use the provisions for sole sourcing set out in **Section 2.1.3.4 of the Government of Jamaica Handbook Of Public Sector Procurement Procedures**"*

Based upon the documents reviewed, we have determined that the NWA failed to comply with the requirements of the aforementioned sections of the Government Procurement rules.

3.0 MONITORING OF NON-CONSTRUCTION CONTRACTS, LICENCES, PERMITS AND CONCESSIONS

The staff of the Non-Construction Contracts, Licenses, Permits and Concessions (NCCLP) Division grappled with a number of significant challenges during the reporting period, but succeeded ultimately, in achieving a number of substantial performance milestones across a range of activities.

Some of the challenges included assisting in the OCG's office relocation efforts, whilst also continuing the Division's goal of improving productivity levels based upon new performance management standards, learning new business processes and operationalising new methodologies. Notwithstanding, the staff worked diligently, assiduously and professionally in the interest of the People and Taxpayers of Jamaica and embraced the Division's change management initiatives.

During the period which is under review, a total of two hundred and fifty (250) goods and services contracts were subjected to sustained monitoring by the OCG's NCCLP Division.

This represents an increase of approximately one hundred and forty eight percent (148%) over the corresponding reporting period of 2007, when 102 contracts were monitored.

Of the two hundred and fifty (250) contracts that were monitored, one hundred and fourteen (114) represents contracts which were endorsed by the National Contracts Commission (NCC) and one hundred and twenty-six (126) represent contracts which were either below the established threshold values and therefore did not require the NCC's endorsement, or projects which were still in progress.

The NCC, with the administrative and technical support of the OCG, endorsed five hundred and fourteen (514) goods and services contracts, totalling J\$22,756,167,485.08. This amount represents an increase of approximately \$12,907,538,501.73 or 76.30 % when compared with the goods and services contracts awarded in 2007. The Inspectorate Division monitored approximately twenty-two percent (22%) of the referenced contracts.

Additionally, the NCCLP Division conducted in excess of two hundred (200) business verifications for the registration of Contractors in the Goods and Services category on behalf of the Technical Services Division of the NCC.

The NCCLP Division was also instrumental in the OCG's Investigation process, as through its routine monitoring of contracts and review of special projects and complaints, cases were referred to the OCG's Investigation Unit, in respect of which investigations were subsequently conducted.

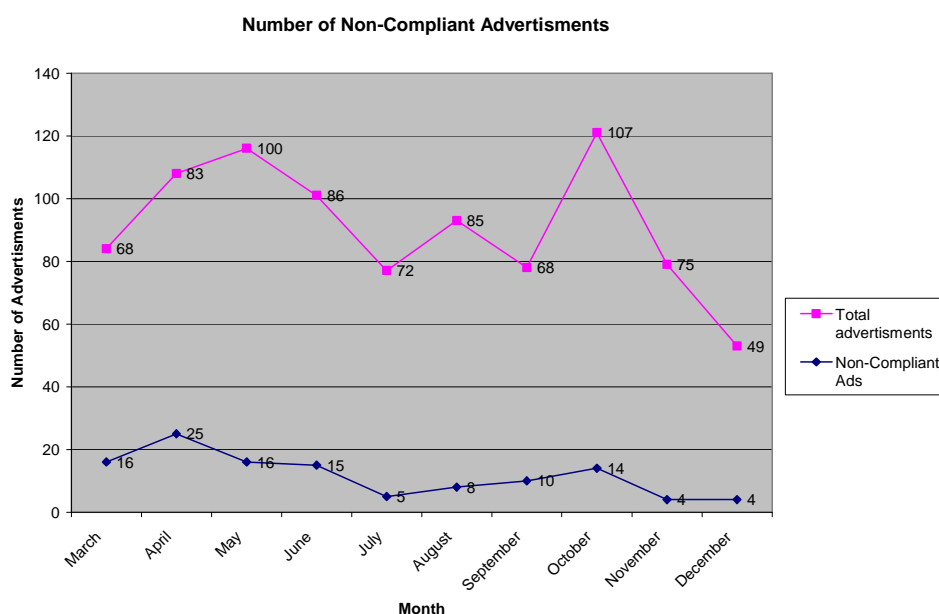
A new Contract Monitoring Process was implemented in 2008. The process was primarily designed to ensure consistent standard outcomes during targeted interventions, whilst also strengthening the OCG's internal reporting processes, and facilitating compliance with the Government Procurement Procedures by Public Bodies. The objective of this initiative was to reduce the number of continuing breaches of the Government Procurement Procedures by these Public Bodies.

With the implementation of the new process, the Division focused on a more comprehensive monitoring of the Pre-Tendering stage of the procurement process. The Division's scrutiny intensified in this area because it was observed that most of the systemic deficiencies occurred at this particular stage.

Deficiencies identified at this stage have resulted in one or more of the following: the abortion of some tendering processes, inordinately long extensions due to the need to incorporate amendments following the OCG's intervention and or non-meritorious awards to contractors.

The new process includes a review of all tender newspaper advertisements, detailed reviews of selected tender documents which are of significant import, attending selected tender openings and reviewing selected evaluation reports. All reviews are conducted using minimum standards, as embodied within the Government Procurement Procedures Handbook.

The chart below illustrates a graphical representation of the number of non-compliant tender newspaper advertisements, which were identified during the Pre-Tendering stage, in comparison to the tender advertisements which were reviewed for all Public Bodies, on a monthly basis, since the implementation of the new initiative in 2008.



During the period March 2008 – December 2008, it is evident that there were sharp fluctuations in compliance levels. Be that as it may, as at December 2008, there were only four (4) deviations in comparison to an average of approximately twelve (12) deviations, between the periods March 2008 to November 2008. This amount represents an approximately sixty-six percent (66%) reduction in Public Body non-compliance of relevant tender advertising requirements.

There is a correlation between Public Body non-compliance with the stipulated tender advertisement requirements and advertising costs. Based upon the gravity of a deviation, tender opportunities may have to be re-advertised and this results in additional costs to the Taxpayer being incurred. Therefore, conformance by Public Bodies to the stated GOJ guidelines will result in cost savings to the Government.

There were a total of seven hundred and ninety-three (793) tender advertisements posted in the print media during the period March to December 2008². In most, if not all instances, tender advertisements were published twice in both major print media, and this does not include re-advertisements that were due to errors or extensions. At the lower end of the cost spectrum, each tender advertisement costs \$20,000.00 per print. Based upon these estimates, in 2008, during the period March - December, it cost the Government approximately \$63,440,000 to publish advertisements. On an annualized basis, this figure would work out to more than \$76 Million.

This steep cost to taxpayers again brings into sharp focus successive recommendations by the OCG in its 2006 and 2007 Annual Reports, for the Government to either implement an e-procurement system or route all advertisements through the Jamaica Information Service Website, to reduce costs and, in effect, create a significant cost savings opportunity for the Government.

The table below shows the top five (5) Public Bodies that have been non-compliant with the stipulated guidelines for tender advertisements, during the period March to December 2008.

Top 5 entities that have been non-compliant

Entity Name	Amount of deviations
Port Authority of Jamaica	11
Petroleum Corporation of Jamaica	8
Spectrum Management Authority	5
Office of the Utilities Regulation	4
Ministry of Water and Housing	4

The review of Tender Documents was a major priority for the Division in 2008, and significant weaknesses were identified in some of the documents reviewed. The consequential actions were the withdrawal of some tender opportunities and delays in others.

The OCG's interventions were done in an effort to ensure that Tender Documents were in compliance with the GPPH and to make recommendations for the effecting of certain important changes and additions to same.

The OCG also reviewed several Tender Evaluation reports, and made assessments of the results, to ensure that the process that was used to derive same, was consistent with the tenets of the Contractor-General Act and the evaluation criteria as embodied in the Tender Documents.

The monitoring of the Post-Tender Stage of the procurement process was also more sustained as the Division carried out more detailed post verifications of the implementation phase of projects.

This included the physical attestation of goods and services procured by Public Bodies and ensuring that Contractors met their obligations in keeping with the agreed terms and conditions of contracts, and further, ensuring that any deviation which may have occurred, was adequately authorized and approved in conformity with the requirements of the Government Procurement Procedures Handbook.

² Initiative formally commenced in March 2008.

Some Identified Weaknesses in the Public Sector Procurement Practices of some Public Bodies

While there were noted levels of improvement in the Procurement practices of some Public Bodies – which is evidenced by the reduction in deviations embodied in the QCA Reports for calendar year 2008 compared with 2007 – there continues to be deficiencies in others.

A growing trend that has been observed and identified among several Public Bodies, during the OCG's monitoring activities, and which has had negative implications for efficiency and compliance levels, was the management of the procurement process by persons who were either new employees with no previous experience in the area, or persons who have worked in the Government service for a long time but have never received formal training in the Government Procurement Procedures.

This has had a negative impact on the outcome of some procurements and specifically with the overall time it takes to execute these procurements. Again, the weaknesses identified at the pre-tender stage, often resulted in extensions of the tendering period in order to allow for corrective actions to be undertaken. In some instances, the tender process had to be aborted altogether.

Several recommendations have been made in the past, both in the 2007 OCG Annual Report and in representations to the Ministry of Finance and the Public Service, regarding the development of a structured curriculum for the delivery of procurement training by the Government Training Institution, the Management Institute for National Development. However, to date, the OCG has not received a response from the Ministry regarding its proposal.

We again posit that this recommendation for a formal training programme needs to be urgently implemented, so as to mitigate any future recurrence of breaches in the Government Procurement Procedures by some Public Bodies. This would have an almost immediate salutary effect in areas that the OCG, has noted, involve relatively minor breaches but, nonetheless, which hold the potential for snowballing and, hence, pose grave implications for overall compliance and cost efficiencies.

In addition to the above-mentioned weaknesses, several other deviations from the procurement process were noted by the OCG's Inspectors during their routine monitoring of Public Bodies. These include:

- Inadequately prepared Tender Advertisements and Tender Documents which included the incorporation of subjective Eligibility and Evaluation Criteria, as is evidenced by the NSWMA's Public Cleansing Collection and Sweeping Contracts case which is discussed further in this report;
- Not fully adhering to the instructions that are embodied in the Tender Document – a case in point being the Government's Divestment of the Sugar Assets, where the selected bidder was not evaluated in accordance with the Tender Document.
- Poorly conducted tender openings;
- Aborting of the tender process subsequent to the conducting of the tender opening which has negative implications with respect to cost and the reputation of the Public Body;
- Lack of awareness by some of the Public Bodies' management personnel of the role and functions of the Office of the Contractor-General and the National Contracts Commission (NCC).

Statutory Requisitions

In discharging its statutory mandates and mission, the OCG requests pertinent information from Public Bodies to inform its contract review and monitoring processes.

During the reporting year, the OCG faced some unprecedented challenges by some Senior Public Officials and Officers. This has raised significant concerns for the Office.

Examples of the challenges raised, include a Minister of Government who publicly questioned the OCG's lawful jurisdiction and considered recommendations in respect of a matter which was of significant public interest and which involved the use of public funds.

Another Public Officer questioned the method which was utilized by the OCG to collect Government contract award data in its monitoring and review process, in an apparent effort to justify his non-compliance with the OCG's lawful requisition. In both cases, the OCG had to articulate firm positions, supported by Law, to ensure that it was able to effectively discharge its mandates.

The OCG's concerns emanate from the fact that to successfully discharge its mandates under the Contractor General Act, and to achieve probity and transparency in the Public Sector Procurement Process, it will require the cooperation of all Public Officers and Public Bodies.

Therefore, if the objectives of both parties are not congruent, then the Office will continue to face similar challenges, which, in some instances, will serve to undermine the Office and the work that it does.

The OCG has also noted that some senior technocrats have voiced their concerns regarding the manner in which the OCG requests information. Objections have been lodged regarding the fact that the OCG often stipulates deadlines for the submission of the information which is required by its Statutory Requisitions.

The OCG's Requisitions are Statutory Requisitions and, consequently, it is critically important that the OCG must elucidate the need for the inclusion of a deadline date in its letters.

Further, and is mandated by Law, the OCG monitors the procurement and contract award practices of approximately one hundred and ninety (190) Public Bodies through ten (10) Inspectors. These Public Bodies, in 2007, awarded more than 10,000 contracts with a value in excess of \$250,000.

The OCG schedules its work activities to monitor these contracts that are awarded by Public Bodies, using a scheduling system that facilitates effective planning.

The OCG's requests that information from Public Bodies should be submitted to it by a given date should, therefore, be seen as a tool for the effective planning and scheduling of the work activities of the organization. These requests for contract related information should not in any way be construed as being offensive or constituting an abuse of the statutory powers that are vested in a Contractor General.

Revision of the Government Procurement Procedures Handbook - Drafting of the Public Sector Procurement Regulations and the Standard Bidding Document

Jamaica was rated 4 out of 10 and ranked 96th on a list of 180 countries in the most recently released Transparency International Corruption Perception Index. This is significant and alarming as it reflects and encourages a perception of public waste and corruption of a country's resources. For every dollar of loss to corruption there is a corresponding loss of a dollar to Nation building. Therefore, it is not only important, but critical that there is a strong framework for protecting taxpayer resources.

One of the ways in which the country can stem corruption is by the Jamaican Parliament unilaterally taking a decision to strengthen the financial support of the OCG and other national Anti-Corruption Institutions.

The legislation which governs the OCG requires significant strengthening. For the past few years the Contractor-General has made several recommendations through his Annual Reports and has made several representations to the Government without any significant success.

In 2008, an effort was made by the Government to elevate some aspects of the Procurement Guidelines to law. However, it is the OCG's considered view that the criminal penalties for breaching the regulations (viz. a fine not exceeding \$1,000 or to imprisonment for a term not exceeding 3 months, or to both) are wholly inadequate and may not have the deterrent effect which the regulations were designed to achieve. Further, as at December 2008, Public Bodies were not formally advised of the new regulations.

While it was still being reviewed as at December 10, 2008, the Ministry of Finance, by way of Cabinet Decision No: 43, granted approval for the use of the Revised Handbook of Public Sector Procurement Procedures (RHPP), albeit for an interim period.

While a revision of the Handbook is welcomed and long overdue, the manner in which it is being implemented, has not been adequately planned.

Based upon the deficiencies and/or challenges which were presented by the previous Handbook, particularly as it related to the interpretation of same, it would have had a significant positive effect if a series of training or "sensitization sessions" were conducted prior to the introduction of the newly revised Handbook.

Further, the Handbook, in its current form, is not in an acceptable state to be regulating the Public Sector procurement process. Inconsistencies and contradictions have been identified and the document is not entirely lucid or coherent. It is the OCG's view that the document that should regulate the procurement process requires simple and clear instructions.

In addition, the Standard Bidding Documents which were directed by the Ministry of Finance and the Public Service, as being mandatory for use in conjunction with the RHPP, were not made available to Public Bodies at the time of the issuance of the RHPP.

The non-issuance of these Standard Bidding Documents has significantly slowed the advancement of the procurement process, as its issuance and subsequent use by Public Bodies could have brought uniformity to the procurement process in terms of the preparation of tender documents, and would have alleviated some of the problems that have been previously mentioned, insofar as Tender Documents are concerned.

Exempted Public Bodies

An area of particular concern which arose during the reporting period was the granting of exemptions from the application of the Government Procurement Procedures Handbook (GPPH) in respect of certain procurements. The granting of the exemptions allows prescribed areas of procurement, for selected Public Bodies, to be exempted from the application of the Government procurement rules.

The Public Bodies which benefited from the exemptions were Air Jamaica Limited, Petrojam Limited, Jamaica Tourist Board and Jamaica Vacations, and the Port Authority of Jamaica.

This decision of the Government to grant the referenced exemptions was strenuously objected to by the OCG in writing. The OCG contended, *inter alia*, that an exemption regime undermines the fundamental objectives of the Government Procurement Policy of fairness, integrity, transparency, accountability and public confidence in the procurement process. The OCG expressed the view that the focus should be on amending the GPPH to accommodate special procurements, as opposed to exempting them from the purview of the GPPH altogether.

The flexibility which is offered by the exemption regime allows Public Bodies, such as Air Jamaica Limited, to conduct procurements using their own internal procurement regimes. These exemptions invite subjectivity, are devoid of independent scrutiny and dilute the OCG's ability to effectively govern and monitor the processes. In short, it undermines the purpose of the revised Procurement Guidelines and the Regulatory Framework which was introduced during the year to enhance good governance practices, transparency and accountability in public procurement.

Monitoring Public Bodies within the Exempted Categories

The Office of the Contractor-General has developed a process that is geared at capturing and assessing information which relates to contracts which are awarded under the exemption regimes, with a view to ensuring that such contracts are awarded in compliance with the internal regimes of the exempted entities. The referenced process will be launched in 2009.

The Submissions for Exempted Procurements

The Office of the Contractor-General requested a report of all procurements which were undertaken by the exempted entities, within the exempted parameters, for the period September 22, 2008 to December 31, 2008. Below are the results of the OCG's analysis of the reports which were received.

Air Jamaica Limited

The submission which was received from Air Jamaica indicated that twenty (20) contracts were issued within the period, under its exemption regime. All contracts were awarded to non-registered contractors. However, this is permitted under its exemption regime.

The Public Body utilized the Sole Source Methodology for 50% of the contracts which were awarded, and the Limited Tender Methodology for 40% of the remaining contracts that were awarded. 25% of the procurements were effected by overseas locations/stations. All contracts were adequately approved by the company's Procurement Committee and authorized personnel as was required by its internal procedures.

Petrojam Limited

The internal procedures which are outlined for spot procurements at Petrojam Limited have been expanded to include the peculiarities of the industry's spot trading procedures. Petrojam's best offer is made based upon consideration of current factors which affect the market and can be communicated to pre-approved Brokers. Communications of offers include the details of the transactions. The negotiating methodology indicates that the top three tenderers will be invited to submit improved bids.

The bidding method which is utilized by Petrojam Limited requires contractors to submit quotes in a manner which is similar to the Limited Tender methodology. The negotiation, which follows, allows Petrojam to counter the price which is offered by the bidders.

Up to five rounds of counters are evidenced in some purchases, until Petrojam has satisfactorily reduced the margin between the bid price and best price as is determined by its internal analyst. The bidding process is competitive and, where it is used, can effectively garner a fair price for Petrojam Limited.

Petrojam Limited awarded contracts under the exemptions for the period requisitioned. Twelve (12) contracts were awarded; all were to foreign suppliers for Spot Procurement of Petroleum Products. The Sole Source methodology was used in two purchases and the Limited Tender methodology used in 10 purchases.

The internal procedures indicate that the award recommendation shall be approved in writing by a named officer of Petrojam. **The Office of the Contractor-General notes, that in at least four (4) instances, the required award approval was not satisfied.**

Jamaica Tourist Board and Jamaica Vacations

It is contended by the Government that procurements that were conducted by the Jamaica Tourist Board (JTB) and Jamaica Vacations are often for services of a unique nature which fall outside the scope of the Government's Procurement Guidelines.

The Jamaica Tourist Board and Jamaica Vacations were requisitioned for the review period. All contracts that were awarded were previously reported to the Office of the Contractor-General by way of the Quarterly Contracts Award (QCA) Report Submission.

Of the sixty-three (63) awards that were made over the period September 22, 2008 – December 31, 2008, sixty (60) were covered under exempted procurements.

The QCA report indicated that 16 of the contracts were not approved by the Procurement Committee; this is a deviation from the stated internal procedures of the entities. All sixteen (16) contracts referenced were executed utilizing the Sole Source Methodology.

Port Authority of Jamaica

The Port Authority of Jamaica communicated that no contracts were awarded by it within the ambit of the subject exemptions and during the period in respect of which the OCG's requisitions had been made, viz. September 22, 2008 and December 31, 2008.

General

The identified deviations by the two exempted Public Bodies are indicative of the problems which the OCG had advised the Cabinet were likely to be a feature of the new exemption regime.

Most alarming of the deviations which were identified were those which were reported by the Jamaica Tourist Board and Jamaica Vacations. Sixteen (16) contracts were awarded using the sole source methodology and none of these was subjected to the independent scrutiny of the Agency's Procurement Committee.

In the circumstances, what this means was that a preferred person or entity was subjectively selected by a Public Officer for the award of a Government contract in sixteen (16) instances – all without the requisite oversight of the constituted independent Committee being brought to bear.

Parliamentary Exemptions

In the interest of securing greater transparency and probity in the award of Government contracts to Parliamentarians, the OCG, by way of letter which was dated January 7, 2009, wrote to the Clerk of the Houses of Parliament requesting information on the exemption motions which were granted to Parliamentarians and Senators during the year 2008.

The Clerk to the House, by way of letter which was dated January 14, 2009, responded to the OCG and disclosed, *inter alia*, that Exemption Motions were approved on behalf of the following Members of Parliament and Senators in 2008:

1. Dr. the Hon. Oswald Harding
2. Ernest Smith
3. Marisa Dalrymple Philibert
4. Tarn Peralto
5. Desmond Mair
6. Ronald Thwaites
7. Othneil Lawrence
8. Senator Dr. the Hon. Ronald Robinson

Ministry of Agriculture and Lands/ Development Bank of Jamaica: Sugar Cane Industry Privatisation – OCG's Jurisdiction over State Asset Divestments

In 2007 October, the Development Bank of Jamaica (DBJ), by way of email, sent the Draft Information Memorandum, relating to the Sugar Cane Industry Privatisation, to the OCG. The DBJ requested the OCG to review the contents of the document. The OCG reviewed the referenced document and the subsequent report on the Pre-qualification process.

The OCG's comments and recommendations were submitted to the DBJ under cover of a letter which was dated November 21, 2007. The comments and recommendations were offered by the OCG with respect to individual clauses in the Privatization Information Memorandum (IM) to ensure that the document was drafted in keeping with Government Procurement Guidelines and the tenets of merit, fairness, transparency and probity in public procurement.

The pre-qualification process was a protracted one which was extended twice. The initial closing date was June 30, 2006 which was extended to June 29, 2007. Of particular significance, was the result of the pre-qualification exercise. For Round 1, it was indicated that Angostura Limited (Trinidad) was included in the list of pre-qualified bidders.

However, it was noted by the OCG that Angostura's bid was received electronically, which was in contravention of the Pre-Qualification instruction contained in Clause 2.7, which stated, *inter alia*, ***"requests for prequalification that are sent electronically will not be considered."***

Further, Angostura Ltd. advised in the referenced email submission that the corresponding hard copies would be delivered beyond the deadline date and time, and requested consideration for its late arrival.

However, clause 3.4.3 of the Pre-Qualification instructions also stated, *inter alia*, that *"any or all applicants may be disqualified from the pre-qualification process and excluded from further consideration for the following reasons:*

(a) Receipt of a Pre-qualification Document after the required deadline..."

The OCG was of the view that Angostura Limited's pre-qualification was in contravention of the referenced provisions 2.7 and 3.4.3 (a) of the pre-qualification documented procedures.

Accordingly, the OCG advised DBJ on three occasions by way of correspondence which was dated November 21, 26 and 2007, that Angostura's pre-qualification was in contravention of the referenced clauses and that *"no invitation to submit a proposal must be extended to Angostura Limited (Trinidad)..."*

This provoked a written response, dated January 17, 2008, from Dr. the Hon. Minister Christopher Tufton, the Minister with portfolio responsibility for the Privatization. The Minister, having sought the advice of the Learned Attorney General, was not in agreement with the OCG's position. He also challenged the OCG as to whether it had jurisdiction in State asset divestment matters.

In response to the Minister's letter, the OCG, by way of a letter which was dated February 7, 2008, maintained its position that Angostura's Request for Prequalification did not satisfy the expressed requirements of the Request for Pre-Qualification of Investors Document.

The OCG, in its letter, also vigorously insisted upon its authority and responsibility, under law, to monitor the divestment of all State assets, inclusive of the subject Sugar Cane Industry assets. The OCG's letter was copied to several State officials, inclusive of the Prime Minister, the Hon. Bruce Golding, the Attorney General, the Cabinet Secretary and the Chairman of Sugar Cane Industry Enterprise Team.

It is instructive to note that in less than three months following the OCG's receipt of Minister Tufton's letter in which he challenged the OCG's monitoring and investigative jurisdiction over the divestment of State assets, the OCG received a written request from Senator the Hon. Don Wehby, the then Minister with portfolio responsibility for the national airline, requesting that the OCG investigate the divestment of Air Jamaica's Heathrow Slots. Air Jamaica's Heathrow Slots had been divested by the previous People's National Party Administration which vacated office in September 2007.

In his letter of April 8, 2008, which was addressed to the Contractor General, Senator Wehby pleaded as follows:

"In keeping with the need for transparency and accountability in the disposal of public assets, I am referring the matter to your offices such that any appropriate review and action may be taken".

Senator Wehby's request for the OCG to investigate the divestment of Air Jamaica's Heathrow slots was followed by a similar request which was publicly issued, to the OCG, from the Floor of the House of Representatives on April 23, 2008. The request was made by the Hon. Audley Shaw, the Minister of Finance and the Public Service, during his closing speech of the Budget Debates.

Turning back to the Sugar Industry Privatization prequalification bids, the pre-qualified firms were invited to submit proposals on or before the closing date of February 18, 2008. Representatives of the OCG observed the opening of the proposals which commenced at the stipulated date and time. One of the prequalified companies that submitted a proposal was Infinity Bio Energy.

In a letter, which was dated February 28, 2008 from the Sugar Cane Industry Negotiating Team to the Minister, it was stated that: *"the bid will be assessed based on the evaluation criteria as set out in the Information Memorandum."*

The letter further advised that *"at a meeting of the Sugar Cane Industry Negotiating Team held on Tuesday 26 February 2008, the members of the Negotiating Team voted to recommend to Cabinet, through the Minister of Agriculture that negotiations should commence with the sole bidder."*

During the period of negotiations, the Government of Jamaica included in the assets for divestment, Petrojam Ethanol Limited. The OCG perceived the inclusion of this additional asset, which was not made available to other prospective bidders, to be highly irregular.

The OCG subsequently requested from the Ministry of Agriculture and Lands, a copy of the evaluation report, under cover of letter August 11, 2008. In response to the OCG's lawful requisition, the Minister, under cover of letter which was dated September 12, 2008, stated that the Sugar Negotiating Team would conduct an in-meeting assessment and evaluation of the sole bid.

Consequently, the OCG requested, under cover of letter, dated September 16, 2008, copies of the minutes of the SNT meetings. Upon a review of the unconfirmed minutes of the meetings, the OCG concluded that the bid was not in fact evaluated in accordance with the evaluation criteria.

With the signing of a Heads of Agreement on June 27, 2008, between the Government of Jamaica and Infinity Bio-Energy, extensive negotiations followed on the financial capacity of the preferred bidder.

It is the OCG's considered view that had the bid been evaluated in accordance with the evaluation criteria which were outlined in the tender document, the financial capacity of the preferred bidder would have been ascertained during the evaluation stage of the tender process. This would have enabled the Government to make a determination of the financial viability of Infinity Bio-Energy, prior to moving to the negotiation stage.

As at December 31, 2008, the deadline for the Government to close the deal with Infinity Bio-Energy, it was reported in the Media that there was uncertainty over the future of the sugar divestment deal as negotiations between the contracting parties broke down.

The OCG will continue to monitor this momentous divestment.

Monitoring of Land Divestment Advisory Committee (LDAC)

The Cabinet currently has before it, for approval, the proposed Policy Framework and Procedures Manual for the Divestment of Government-Owned Lands. The deliberations of the Land Divestment Advisory Committee (LDAC) have been guided by the proposed policy framework and procedures manual.

The OCG attended nine (9) of the ten (10) meetings which were convened by the LDAC and sub-committees of the LDAC during the period May 1, 2008 to December 19, 2008.

Of the ten (10) meetings held, one was an introductory meeting and two were extraordinary meetings of sub-committees of the LDAC at which administrative matters were addressed and a protracted deliberation on a particular application was undertaken.

The following table is intended to give an overview of the number and classification of the submissions which were reviewed by the Committee during the period May 8, 2008 to November 13, 2008:

Table 1: Submissions reviewed by the Land Divestment Advisory Committee (LDAC) (May-November 2008)

Date of Meeting	Number of submissions reviewed by the LDAC	No. of new applications	No. of re-submissions	Submission for regularization of illegal occupants in Land Settlement Schemes	Submissions recommended for approval by the LDAC	Submissions approved by the Minister
May 8, 2008	23	23	0	7	9	7
May 22, 2008	20	20	0	2	14	12
June 12, 2008	19	19	0	0	3	3
July 10, 2008	11	2	9	1	2	2
September 18, 2008	11	6	5	0	6	6
October 9, 2008	24	14	10	0	11	11
November 13, 2008	26	6	20	3	13	10
Total	134	90	44	13	58	51

The following were observed as key positions and actions taken by the LDAC in its deliberations:

- The Committee is to be guided in its deliberations by the proposed Policy Framework and Procedures Manual for the Divestment of Government-Owned Land.
- To safeguard against the change of the proposed use of land and/or real property, the Committee has recommended to the Commissioner of Lands and the National Land Agency (NLA) that a proviso be included in the sale and lease agreements to ensure that the proposed use is maintained.
- In respect of major divestments, the Committee, as part of its evaluation process, would request that due diligence is done on the principal parties to the transaction to ascertain, *inter alia*, financial capacity, tax compliance and reputation.
- The maximum period of lease granted is for twenty-five (25) years. However, in special cases, the tenure of the lease may be for a maximum of forty-nine (49) years, this is dependent upon the proposed use of the property. Additionally, based upon the use of the property, rent reviews are carried out every three (3) to five (5) years.
- The option to renew and the option to buy are no longer included in lease agreements. However, there may be instances where an option is considered. For example, at the October 9, 2008 meeting, an option to renew was recommended for the Diabetes Association of Jamaica for a further five (5) years due to the nature of the service provided.
- The Committee ensures that documentary evidence to prove that the divestment opportunity was made public or advertised is appended to the application under review. This is done in accordance with the procedures that are outlined in the Land Divestment Policy.
- As it relates to land settlements, the Committee has recommended to the Commissioner of Lands and the National Land Agency (NLA) that a signed notification from the local office where the notice was placed be appended to the application being submitted for review.
- The Committee has observed the policy directive that Old PWD Buildings not be considered for divestment. These premises are to be retained for use as the official office of the Member of Parliament, as part of a programme to establish such offices in all constituencies.
- The Old PWD Buildings are to be leased as Member of Parliament offices and not as Constituency Offices. Rental shall be for a period of five (5) years subject to the applicant remaining in office, and at a peppercorn rent of Twelve Thousand Dollars \$12,000.00 per annum.

The Committee has been diligent in ensuring that the valuations presented with each submission for review are current and accurate. Valuations over a year old are not valid.

New Initiatives for 2009

In 2009, the Division will be implementing new initiatives, in keeping with the Organisation's Strategic Objectives, and in response to some of the challenges faced in 2008.

Customer Charter: The Division will be developing a charter which will set the minimum standard requirements, which are expected of each Inspector when engaging with stakeholders.

Consulting Services: The Division will develop a process to monitor all consultancy services contracts entered into by the Government of Jamaica.

Public Body Sensitization: A PowerPoint presentation will be developed and delivered to all Public Bodies. The presentation will outline the mandate, roles and functions of both the NCC and the OCG. The presentation will also seek to articulate the professional relationship that both the Public Body and the Office will enjoy.

Audit of Public Bodies: Each Public Body will be audited at least once within every two (2) year period. The Audit will be comprehensive and the Terms of Reference and the periods to be audited will be informed by the assessment results of the Quarterly Contracts Award reports.

Management Information Systems and Performance Matrices: The Division will implement a comprehensive data collection and reporting system in 2009, to capture critical data on trends of the procurement practices of Public Bodies. This will facilitate the undertaking of comparative analyses for OCG reports and will also seek to inform the Office's intervention strategy.

Licenses and Permits: The Division will finalise the draft process which was developed in 2006, and thereafter, the Office will commence the roll-out of this important function.

These new initiatives, coupled with others, will be geared at (a) strengthening the relationship between the Office and its Stakeholders, (b) promoting Public Body compliance with the Government Procurement Guidelines and (c) the institution of a structured process to facilitate the effective discharge of the OCG's monitoring of Licenses & Permits mandate.

4.0 QUARTERLY CONTRACT AWARDS (QCA) REPORTS

Introduction

For the purposes of discharging the functions of the Contractor-General, Section 4 (2a) and (3) of the Contractor General Act provides as follows:

“A Contractor-General shall be entitled to be advised of the award, and where applicable, the variation of any government contract by the public body responsible for such contract.”

“For the purposes of subsection 2 (above), the Contractor-General shall have the power to require any Public Body to furnish in such manner, and at such times as may be specified by the Contractor-general, information with regard to the award of any contract or such other information in relation thereto as the Contractor General considers desirable.”

In furtherance of the above-referenced provisions, and by way of a formal and legal requisition which became effective with contracts that were awarded as at May 1, 2006, the Principal Accounting officers of approximately 190 procuring Public Bodies are required to provide the Office of the Contractor-General (OCG) with particulars of the contracts which they have awarded, which fall within a value range of \$250,000 to \$3,999,999 pre October 2008 and a value range of \$275,000 to \$10,000,000 post September 2008.

The changes in the value ranges have resulted from the Government’s increase of the Procurement Guideline thresholds which came into force in September 2008. Consequently, the OCG, in response, has altered its reporting value ranges to facilitate its continued ability to scrutinize those contracts which are not subjected to scrutiny by the National Contracts Commission (NCC).

The OCG’s Quarterly Contract Award (QCA) Report is required to be submitted within one calendar month, following the end of each reporting period. The reporting periods cover consecutive three month calendar “quarters”. A Failure to comply with this lawful requisition of the Contractor-General results in an automatic referral for prosecution under Section 29 of the Contractor General Act.

QCA Reports contain the particulars of contracts which are awarded during each quarter of the calendar year. The QCA Report information includes, *inter alia*:

- The date of award of the contract;
- The type and description of the contract which is awarded;
- The location at which the goods/services are provided;
- The contract sum;
- The contractor’s name and NCC registration ID #;
- The method of selection/tender for the contract awarded;
- The number of quotations requested and received; and
- An indication of whether or not the contract award was approved by the entity’s Procurement Committee.

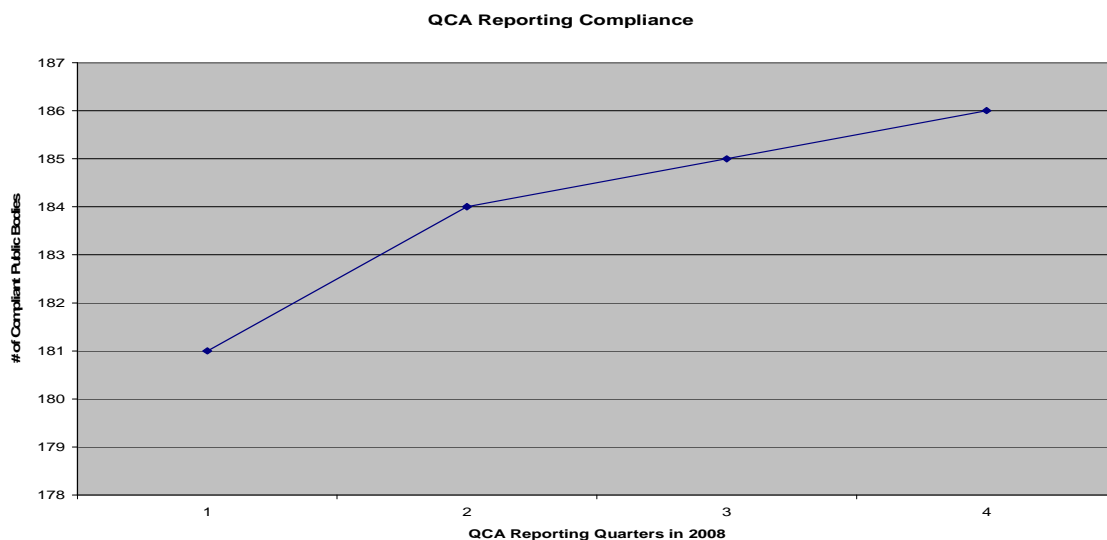
QCA Reporting Compliance

The now fully entrenched QCA reporting mechanism has enjoyed a sustained level of compliance for the year ended December 31, 2008. The OCG has seen compliance rates of 13% upon initiation in 2006, soar to record levels of upwards of 96% throughout the reporting periods of 2008.

Of note, is the fact that the OCG had implemented a zero tolerance policy. This Policy orders automatic referral for prosecution to the Director of Public Prosecutions, should a procuring Public Body be found to have been in breach of the submission requisition.

QCA Reporting Compliance Table (Table 1)

Reporting Period	# of Requisitioned Public Bodies	# of compliant Public Bodies	# of non-compliant Public Bodies	Level of Compliance
1st Quarter 2008	188	181	7	96%
2nd Quarter 2008	188	184	4	98%
3rd Quarter 2008	188	185	3	98%
4th Quarter 2008	190	186	3	98%



The QCA Compliance graph, above, illustrates the increasing levels of compliance over the four reporting periods of 2008. The number of legally requisitioned Public Bodies was approximately 188 during the year which ended December 31, 2008.

Table 2, below, indicates that compliance levels have been significantly high over the past two years. Compliance levels for 2008 against 2007 comparatives indicate a steady incline in observance of the legal requisitions of the Contractor-General.

Fewer Public Bodies have failed to meet the reporting deadline of one calendar month following the end of the relevant reporting period.

Table 2

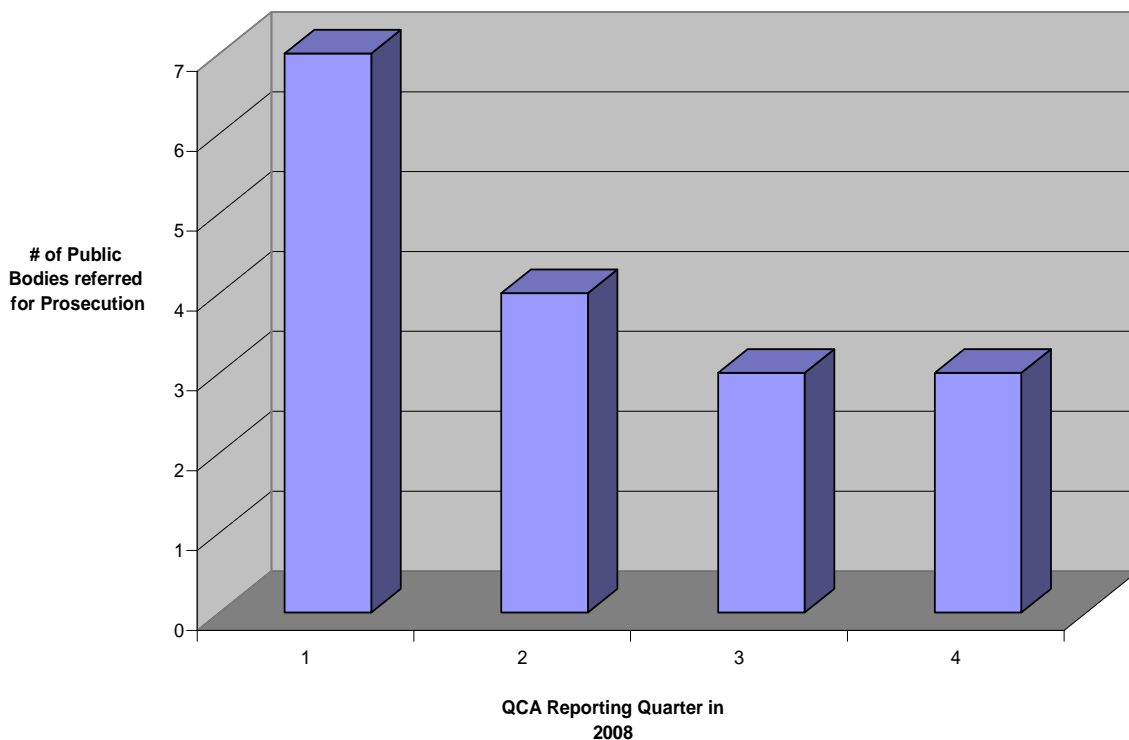
Reporting Period	Level of Compliance 2007	Level of Compliance 2008	Increase
1 st Quarter	83%	96%	13%
2 nd Quarter	94%	98%	4%
3 rd Quarter	96%	98%	2%
4 th Quarter	93%	98%	5%

Public Body Referrals to the Director of Public Prosecution

Strict enforcement by the Contractor-General of the OCG's Zero Tolerance Policy, by invoking the provisions of Section 29 of the Contractor General Act of 1983, which makes a failure to comply with the lawful requisition of the OCG a criminal offence, has resulted in delinquent Public Bodies being referred to the Director of Public Prosecution (DPP).

Outlined in Figure 2 below is the declining number of Public Bodies that have been referred for prosecution for failure to comply with the legal requisition of a Contractor-General during 2008.

Public Body Referrals for Prosecution



The majority of Procuring Public Bodies continue to submit their QCA Reports on or before the stipulated deadline. QCA reports are submitted in certified hard copy format and by electronic version for upload to the OCG's website. The availability of the reports for public perusal is in keeping with the OCG's thrust to secure maximum publicity and transparency of the relevant contract award particulars, to deter any possible inclinations on the part of Public Bodies to deviate from, or to circumvent, the established procurement procedures and to discourage the introduction of elements of corruption and impropriety in the Government contract award process.

The OCG, upon finalization of the identification of deviant Public Bodies, also communicates to the public, the referrals to the DPP, by way of formal OCG Media Releases.

During the year, the following are the names of the Public Bodies which were referred for prosecution:

2008 1st Quarter

Council of Community Colleges of Jamaica
Edna Manley School of the Visual and Performing Arts (**Repeat Offender**)
FINSAC
Food Storage and Prevention of Infestation Department
Jamaica Urban Transit Company (JUTC)
National Youth Service (NYS)
Self Start Fund

2008 2nd Quarter

The Attorney General's Department (**Repeat Offender**)
Ministry of Agriculture
National Solid Waste Management Authority (NSWMA) (**Repeat Offender**)
Office of the Children's Advocate

2008 3rd Quarter

The Attorney General's Department (**Repeat Offender**)
Devon House Development Commission
Hanover Parish Council (**Repeat Offender**)

2008 4th Quarter

Jamaica Urban Transit Company (JUTC) (**Repeat Offender**)
National Youth Service (**Repeat Offender**)
National Council on Education (**Repeat Offender**)

The delinquent Public Bodies may make, and have made representations to the Director of Public Prosecutions (DPP) for consideration in the exercise of her discretionary powers to prosecute. The OCG does not direct the decision of the DPP as it relates to prosecuting Public Body Officials for failure to comply with a legal requisition of a Contractor-General or in any other matter.

It should be noted that the Office of the Director of Public Prosecutions is independent of the Office of the Contractor-General.

Contract Award Data

For the year ended December 31, 2008, the OCG received approximately 750 QCA Reports. The reports received indicate that the total value of the contracts awarded for the period was \$9,547,529,995. \$7,587,846,453 worth of goods and services were procured during the year ended December 21, 2008, while \$1,952,922,228 was spent by Government Agencies on Infrastructure projects (works).

Contract awards valued at \$6,761,314.00 were reported without a category statement. See Summary in Table 3 below:

Table 3

2008 Reporting Period	Total # of contracts awarded	Total value of contracts awarded	Number & Percentage of contract awards to unregistered contractors	Value of contract awards to unregistered contractors	Number % Percentage of contracts not approved by Procurement Committee	Value of contracts not approved by Procurement Committee	Contracts over \$1 million awarded by sole source procurement
1 st Qtr	2905	\$2,898,903,147	1095 (37%)	\$1,206,477,820	569 (19%)	\$361,391,600	355 (12%)
2 nd Qtr	2833	\$2,789,832,902	835 (29%)	\$1,030,344,276	284 (10%)	\$156,807,408	264 (9%)
3 rd Qtr	2469	\$2,521,653,907	815 (33%)	\$818,340,214	356 (14%)	\$182,111,832	225 (9%)
4 th Qtr	1057	\$1,337,140,039	215 (20%)	\$219,571,779	112 (11%)	\$96,547,734	71 (7%)
Total	9264	\$9,547,529,995	2960 (32%)	\$3,274,734,089	1321 (14%)	\$796,858,574	915 (10%)

QCA report data plotted against the 2007 statistics in Table 4, illustrates a reduction in the number of contract awards to unregistered suppliers from 46% of total contract awards in 2007 to 32% in 2008. Also, of significant import is the reduction in the number of contract awards that were made without the approval of the entity's Procurement Committee.

This figure has decreased from 17% of the total awards in 2007 to 14% in 2008. This demonstrates an increase in compliance with the stipulations of the Government Procurement Procedures.

Table 4

Reporting Period	Total # of contracts awarded	Total value of contracts awarded	Number & percentage of contract awards to unregistered contractors	Value of contract awards to unregistered contractors	Number & percentage of contracts not approved by Procurement Committee	Value of contracts not approved by Procurement Committee	Contracts over \$1 million awarded by sole source procurement
2007	8,718	\$9,068,336,101	4,045 (46%)	\$4,085,560,097	1,475 (17%)	\$969,197,048	906 (10%)
2008	9,264	\$9,547,529,995	2,960 (32%)	\$3,274,734,089	1,321 (14%)	\$796,858,574	915 (10%)

However, of note is the apparent continuing failure to utilize the GPPH's recommended tender methodology for contract values. This, among all the highlighted areas of non-compliance, will be addressed in the next financial year, as the OCG seeks to take action based upon the information received, in an effort to obtain maximum compliance with the Government's Procurement Procedures.

Notwithstanding the challenges that have arisen, the Quarterly Contract Award Reports that have been received indicate significant reductions in another major area of non-compliance when compared to the results of the preceding reporting period of 2007. This is the case of contracts awarded to suppliers who were not registered with the National Contracts Commission (NCC).

New Developments

In an effort to strengthen the pillars of probity and compliance, the OCG has embarked upon the 2nd phase of the OCG's QCA Initiative.

The strategic objective of this initiative includes the boosting of the OCG's capacity to identify and to monitor certain trends in the public sector procurement process and to prepare and publish special reports thereon.

Another strategic objective is to strengthen the capacity of the OCG to reliably conduct computer-aided analyses of QCA Report data.

The key deliverable is to attain the ability to intelligently inform the OCG's contract monitoring, audit and investigation activities and to assist with the identification of, *inter alia*, instances of (a) non-compliance on the part of Public Bodies with the established Government Procurement Procedures and Guidelines and, (b) any suspected tender or contract award irregularities.

The implementation of this initiative will see the OCG conducting routine and systematic assessments of the data which is reported each quarter by Public Bodies in their QCA Reports.

Based upon the results of each assessment, the OCG will recommend certain corrective actions to ensure, among other things, that non-compliant Public Bodies become compliant. The assessments will commence with the 2008 3rd Quarter QCA Reports.

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5.0 MONITORING OF CONSTITUENCY DEVELOPMENT FUND

Background

The Constituency Development Fund (CDF) was established and implemented in 2008 by the Government. Its purpose is to provide Members of Parliament with financial resources to execute approved social and economic programmes within their respective political constituencies.

The concept of the CDF was developed in the context of the need for improved governance and greater effectiveness of the people's representatives in responding to the development needs of their constituencies. The main thrust of the fund is to:

- Promote Human and Infrastructural Development at the community and constituency levels;
- Catalyze economic activities at the constituency level;
- Foster local governance including good environmental stewardship;
- Improve service delivery,
- Bring government and the people closer together; and
- Increase the response capacity of the elected representative.

Each Member of Parliament, in consultation with his/her constituency, is required to develop projects for 2008/2009, having regard to the five (5) year development plan for the respective constituency, within a specified timeline. These development project proposals were submitted in March 2008. The programmes and projects were to be undertaken on a yearly basis.

Additionally, five percent (5%) of the annual allocation of the Fund would be reserved to respond to welfare and emergency needs, while another five percent (5%) is intended to address social housing needs.

In order to manage the implementation of the programme, a set of guidelines has been established, recognising the need for strict adherence with the Government of Jamaica Procurement Policy, the Government of Jamaica procurement procedures, the Financial Administration and Audit (FAA) Act, Regulations and all other relevant laws.

Monitoring by the OCG

Prior to the roll out of the CDF programme and projects, representatives of the Office of the Contractor-General (OCG), on June 26, 2008, met with a team from the CDF.

At the meeting, critical issues relating to the management of the Fund, the procurement process and procedures to be employed, and the implementation of the various approved projects, were discussed. In this regard, certain critical documentation was requested from the CDF, for review. Specifically, these included:

1. A copy of the revised CDF process flow chart;
2. A copy of all approved submission summary sheets for each constituency proposal;
3. An executive summary outlining the progress of the implementation of the program, to include challenges faced by the Unit and an update on the implementation of the control systems.

This information was received by the OCG on July 30, 2008.

Having regard to the statutory mandates of the Contractor-General, the OCG took steps to apprise the CDF Management Unit (CDFMU) of the OCG's statutory contract oversight and scrutiny functions, pursuant to Sections 4 and 15 of the Contractor-General Act, and of the CDFMU's need to adhere to the established Procurement Guidelines in discharging its obligations.

A further request was made of the CDFMU on September 26, 2008 to submit to the OCG, additional information, in spreadsheet format, listing all contracts awarded with the relevant particulars of each contract, inclusive of the procurement methodology that was utilized, together with payments made in respect of the referenced contracts.

The CDFMU, in response, by way of letter dated October 8, 2008, stated, *inter alia*, that:

1. *"The CDFPMU does not award contracts. This is done by the implementing agency – usually a Government MDA (Ministries, Departments and Agencies) – selected to carry out projects/activities on behalf of the CDFPMU.*
2. *Discussions with these agencies reveal that the information requested by your office MUST form a part of the quarterly report submitted to the Office of the Contractor General at specific intervals."*

The CDFMU further indicated that the implementation agencies were requested to submit the information, which was later forwarded to the OCG.

A review of the documentation that was received from the CDFMU indicates that, over the period, January to December 2008, a total of five hundred and eighty one (581) projects were approved by the relevant Parliamentary Committee. These projects were broken-down down into twenty (20) categories, as follows:

Physical Infrastructure	-	283
Agriculture	-	7
Road & Drain Cleaning	-	12
Social Housing	-	2

Disaster Mitigation	-	24
Disaster Recovery	-	37
Economic Enablement	-	49
Education	-	14
Sports Development	-	5
Human and Social Development	-	126
Capacity Building	-	1
Environment	-	3
Social Welfare	-	1
Rural Electrification	-	1
Enablement Infrastructure	-	1
Social Infrastructure	-	3
Social Welfare	-	4
Employment Generation	-	2
Beautification & Constituency	-	2
Community Development	-	4

Since the implementation of the CDF programme, there has been some amount of confusion, and what appears to be a lack of clarity, on the part of the entities that are charged with the implementation of the approved projects.

As a result, the OCG has received numerous telephone calls from some of the implementing Public Bodies, regarding issues of clarification and the applicability of the relevant Government Procurement procedures, as it relates to these projects.

Due to resource constraints, the OCG was unable to monitor the physical implementation of the projects that were contracted during the period under review. However, commencing 2009, physical monitoring of the Constituency Development Fund projects will be undertaken.

The OCG has put in place the necessary processes and procedures to ensure that full coverage of the CDF is undertaken in the most efficient and effective manner, and to ensure full compliance with the Government Procurement Procedures Guidelines, the Contractor General Act and other relevant laws.

6.0 TECHNICAL SERVICES DIVISION

Overview

During the period which is under review, the Technical Services Division (TSD) successfully performed its dual role within the Office of the Contractor-General (OCG). Its major function is that of providing Secretariat support to the National Contracts Commission (NCC). In addition, the department provides information to facilitate the monitoring and investigative activities of the Office of the Contractor-General in a timely manner.

The primary functions carried out by the TSD in the execution of its role as Secretariat to the NCC include:

- i) Providing all technical, administrative and secretarial support to the weekly meetings of the NCC.
- ii) Managing the correspondence between private and public sector entities and the NCC.
- iii) Registering Goods, Service and Works Contractors in the appropriate registries and categories;
- iv) Representing the NCC at its seven (7) Sector Committees.

The TSD began 2008 with a staff complement of seven (7). The Division's staff recruitment exercise, which formed part of the OCG's overall reorganization programme, yielded four (4) additional staff members. This, coupled with two (2) resignations during the year, resulted in a net staff complement of eleven (11) at the end of 2008.

The problem of space constraints and the inability to accommodate new staff, against the background of significant increases in volume of work, was addressed by the relocation of the OCG to its new office at 16 Oxford Road. When fully staffed, the TSD will have the Director of Technical Services as the head of the Department, an Administrative Assistant, three (3) TSD Managers, four (4) Technical Officers, a Goods & Services Supervisor and two Record Clerks (Total: 12).

Historically, the NCC was established in 1999 as an independent Statutory Commission of Parliament by way of an amendment to the Contractor-General Act. It is composed of eight (8) members appointed by the Governor General, each serving for a period of seven (7) years.

The present panel of commissioners is composed of the Hon. Shirley Tyndall, CD, OJ, Chair of the Commission; Mr. Robert Martin, Deputy Financial Secretary; Mr. Lascelles Dixon, representing the Professional Societies Association of Jamaica; Mr. Karl Martin, Director of Special Projects, Ministry of Transport and Works; Mr. Donald Moore, Senior General Manager, National Housing Trust; Mrs. Jean Fairclough, Senior Policy Analyst, Cabinet Office; Mr. Milton Hodelin, CEO of NWA; and Mr. Donald Miller, who was appointed by the Construction Industry Council and who is the past Chair of the NCC.

The tenure of the present panel of commissioners will expire on May 16, 2013.

Contractor Registration

Contractor registration is a very important tool in the administration of the government's procurement process. The process seeks to establish a contractor's capacity by undertaking critical assessments in areas such as the contractor's experience, staffing and financial status. The minimum criteria for registration are set by the National Contracts Commission in keeping with its obligations under section 23 of the Contractor General Act.

Specifically, Section 23E empowers the Commission with the discretion to make regulations prescribing the qualifications required of prospective contractors for registration, while Section 23D (e) and (f), make clear, the NCC's mandate to continuously see to the management of the registry of contractors.

The TSD's contractor registration activities continued in earnest in 2008. Increased applications were received in the Goods & Services Registry for both re-registration and new applicants. In the Works Registry Grades 1-4, there was also an increase in re-registration of contractors. However, a decrease of 10.3% was observed for new registrations.

There was a general decline in applications for Works Grade 5 contractors, which saw a 20% and 80% decrease in the number of new and re-registration contractors, respectively.

The Goods and Service contractor category registered a total of 1873 applicants, representing the highest volume of all three categories and reflecting an increase of 22.9% above the 2007 total of 1524.

In the Works Grades 1-4 contractor categories, the total number of applications for new and re-registered contractors increased from 555 to 592, which represents a 6.7% improvement.

Thirty-two (32) contractor registrations were processed for the entire Works Grade 5 category in 2008. This figure reflects a decline of 41.8% below the 2007 total of 55.

A grand total of 2497 contractor registration applications were processed in 2008 and this accounted for an increase of 17% over the 2007 figure of 2134 and 58.6% above the total registrations for 2006.

Table 1

NUMBER OF REGISTERED CONTRACTORS 2006 - 2008							
YEAR	CATEGORY						TOTAL
	GOODS & SERVICES		WORKS GRADE 1-4		WORKS GRADE 5		
	NEW	R-r	NEW	R-r	NEW	R-r	
2008	697	1176	157	435	28	4	2497
2007	649	875	175	380	35	20	2134
2006	761	291	161	307	46	8	1574

New: New registration

R-r: Re-registration

National Contracts Commission Endorsed Recommendations for Contract Award

During 2008, a total of 928 recommendations for contract awards were endorsed, with an aggregated Jamaican dollar value of forty two billion, two hundred and thirty four million, seven hundred and forty five thousand, two hundred and ninety dollars (\$42,234,745,290).

In comparison to calendar year 2007, the number of endorsements is indicative of a significant increase of 59%, having far surpassed the previous year's growth rate of 2% in the number of endorsed contracts. Similarly, an increase was observed in all three contract types, that is, Works, Goods and Services, as is depicted in Tables 2 and 3 below.

Table 2

NATIONAL CONTRACTS COMMISSION ENDORSED CONTRACTS 2004-2008								
YEAR	No. Works	Value of Works \$J	No. Goods	Value of Goods \$J	No. Services	Value of Services \$J	Total No. of Endorsed Contracts	Total Value of Endorsed Contracts \$J
2008	414	19,478,577,806	252	15,304,931,225	262	7,451,236,259	928	42,234,745,290
2007	272	21,602,046,242	174	5,371,852,239	138	4,476,776,727	584	31,450,675,208
2006	287	10,963,998,219	197	11,037,118,412	91	2,775,466,430	575	24,776,583,061
2005	187	16,926,239,397	126	6,886,476,314	87	2,914,160,319	400	26,726,876,030
2004	103	9,552,348,312	70	5,416,409,039	33	1,514,765,321	206	16,483,522,672

Table 3

PERCENTAGE CHANGE IN NATIONAL CONTRACTS COMMISSION ENDORSED CONTRACTS OVER PREVIOUS YEAR								
YEAR	Number of Works Contracts %	\$ Value of Works Contracts %	Number of Goods Contracts %	\$ Value of Goods Contracts %	Number of Services Contracts %	\$ Value of Services Contracts %	Overall % Change in No. of Contracts	Overall % Change in \$ Value of Contracts
2008	52	-10	45	185	90	66	59	34
2007	-5	97	-12	-51	52	-6	2	27
2006	53	-35	56	60	5	61	44	-7
2005	82	77	80	27	164	66	94	62

Table 4, below, indicates the number of contracts awarded, the procurement methodology utilized and the type of procurement namely, Works, Goods and Services.

Table 4

NATIONAL CONTRACTS COMMISSION ENDORSED CONTRACTS BY METHOD OF PROCUREMENT 2008						
Method of Procurement	Total No. Works	Total No. Goods	Total No. Services	Total No. of Endorsed Contracts	Percentage of Total No. of Endorsed Contracts	Total Value of Endorsed Contracts \$J
Sole Source	97	111	159	367	40	15,988,610,864
Limited Tender	51	24	12	87	9	7,331,880,039
Selective Tender	242	96	71	409	44	13,322,461,434
Open Tender	24	21	20	65	7	5,591,792,953
Total	414	252	262	928	100	42,234,745,290

Overall, in 409 instances, the selective tender procurement methodology was utilized and this represents 44% of the total NCC endorsed procurements in 2008. Sole Sourcing represented the second most utilized method of procurement with forty percent (40%).

Within the category of Goods and Services, sole sourcing represented the most highly utilized procurement methodology with a total of 111 and 159 respectively, whereas in the Works category, sole sourcing accounted for 23% of the total number of works contracts (414).

The GPPH, prior to the recent changes in the procurement thresholds based upon the Ministry of Finance and Public Service *Circular No. 36*, dated September 22, 2008, required that Public Bodies submit to the National Contracts Commission recommendations for the award of contracts valuing \$4 million and over, and for contracts valued at \$15 million and over, further approval of the Cabinet was required.

In 2008, the National Contracts Commission endorsed 576 recommendations for contract awards which had individual values of under \$15M. Such contracts signify 62% of the total contracts endorsed whilst the remaining 352 is indicative of 38%.

In accordance with the new thresholds which have been established by the Ministry of Finance and Public Service, *Circular No. 36*, contracts valuing over \$10M must be submitted to the National Contracts Commission for its review and endorsement. Whereas the new requirement came into effect in September 2008, the figures below, for contracts valuing over \$10M (483; \$39,952,873,220), will provide an indicative estimate of the expectations for calendar year 2009.

Table 5

NATIONAL CONTRACTS COMMISSION ENDORSED CONTRACTS			
2008			
Range	Number of Contracts	Percentage of Total No. of Endorsed Contracts	Total Value of Endorsed Contracts \$J
Under \$4M	141	15	267,749,560
\$4M - \$10M	304	33	2,014,122,510
Over \$10M - \$ 14,999,999.99M	131	14	1,594,373,189
\$15 - \$30M	160	17	3,416,641,560
Over \$30M -\$150M	153	17	9,841,348,256
Over \$150M	39	4	25,100,510,215
Total	928	100	42,234,745,290

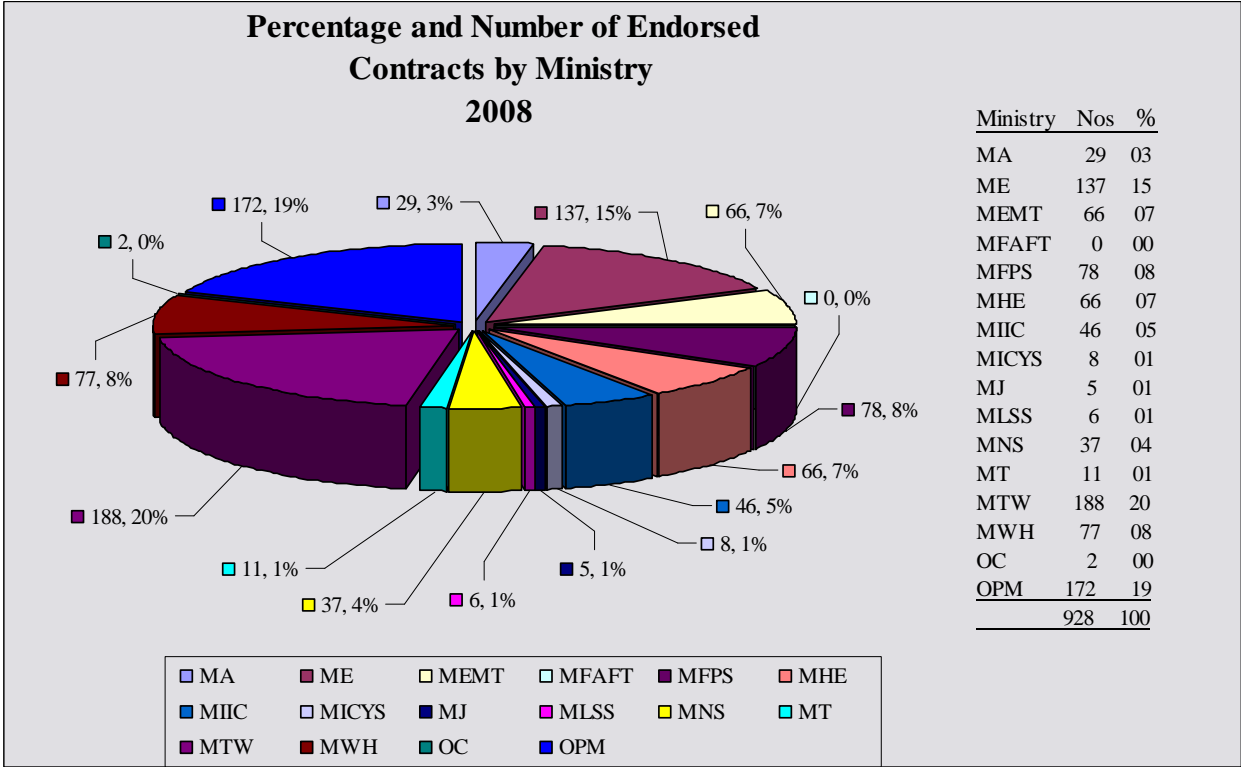
Table 6

NATIONAL CONTRACTS COMMISSION ENDORSED CONTRACTS								
02/01/2008-31/12/2008								
Currency	Exchange Rate	No. of Works Contracts	Value of Works Contract	No. of Goods Contracts	Value of Goods Contract	No. of Service Contracts	Value of Goods Contract	TOTAL (Works, Goods & Services)
JA \$		398	JA 14,342,005,108	118	JA 3,341,711,926	171	JA 2,881,964,337	JA \$20,565,681,371
US \$		16	72,264,669	125	122,127,120	83	62,532,826	US \$256,924,615
JA EQU	71.08		JA 5,136,572,698		JA 8,680,795,670		JA 4,444,833,272	JA \$18,262,201,614
UK £		-	-	3	210,455	6	927,043	UK £1,137,498
JA EQU	123.09		-		JA \$25,904,906		JA \$114,109,722	JA \$140,014,628
EURO €		-	-	4	28,450,145	2	92,058	EURO €28,542,203
JA EQU	112.20		-		JA \$3,192,106.269		JA \$10,328,907	JA \$3,202,435,176
CAD \$		-	-	1	881,415	-	-	CAD \$881,415
JA EQU	71.47		-		JA \$62,994,730		-	JA \$62,994,730
CHF F		-	-	1	20,195	-	-	CHF F20,195
JA EQU	70.2017		-		JA \$1,417,724		-	JA \$1,417,724
GROSS TOTAL		414	JA 19,478,577,806	252	JA 15,304,931,225	262	JA 7,451,236,238	JA \$42,234,745,243

The information is to the nearest dollar. The Bank of Jamaica 2008 average rate for US \$1.00 = JA \$71.08. The conversion rate at tender for the Canadian \$1=JA \$71.47. The average rate for the Pound Sterling UK £1= JA \$123.09 and the average rate for the Euro €1 = JA \$112.20. The Swiss Francs F 20,195 converted to JA\$1,417,724.00 when tendered. The NCC endorsed 928 contracts for 2008. DATE: January 29, 2009.

The percentage distribution of recommended contract awards which were submitted to the NCC by various Government Ministries in 2008, and which were endorsed, is represented in Figures 1 and 2 below.

Figure 1



Legend

1. MA

Ministry of Agriculture
2. MIIC

Ministry of Industry, Investment and Commerce
3. MTW

Ministry of Transport and Works
4. ME

Ministry of Education
5. MICYS

Ministry of Information, Culture, Youth and Sports
6. MWH

Ministry of Water and Housing
7. MEMT

Ministry of Energy, Mining & Telecommunication
8. MJ

Ministry of Justice
9. OC

Office of the Cabinet
10. MFAFT

Ministry of Finance Affairs & Foreign Trade
11. MLSS

Ministry of Labour & Social Security
12. OPM

Office of the Prime Minister
13. MFPS

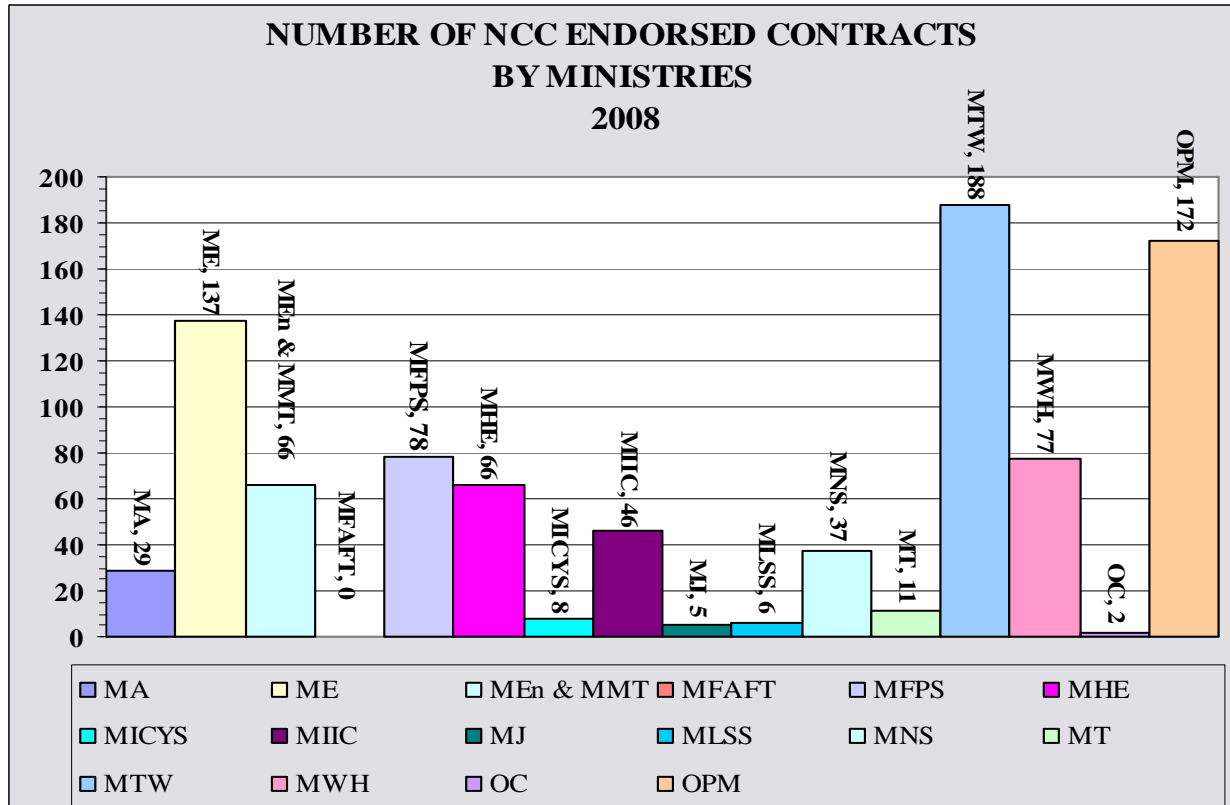
Ministry of Finance and Public Service
14. MNS

Ministry of National Security
15. MHE

Ministry of Health & Environment
16. MT

Ministry of Tourism

Figure 2



In 2008, the Ministry of Transport and Works, and its related agencies, accounted for the highest percentage (20%) of endorsed contracts, when compared with the previous year.

Tables 7 to 9 below, provide details of the total recommended contract awards which have been endorsed by the NCC in 2008. The information which is provided details the amount of money which was projected to be expended in each specified category of the three (3) procurement classifications, namely, Works, Goods and Services. A pictorial view of the procurement classification is presented in Figure 3.

Table 7

NCC ENDORSED GOODS CONTRACTS 2008

CATEGORIES	No. of contracts	% No. of Contracts	JA \$	US \$	UK £	EURO €	CAN \$	SWISS F	TOTAL JA\$	% \$ Value
A/C, Heating & Ventilation Equipment	1	0.40	4,834,482.62						4,834,482.62	0.03
Agricultural Supplies	1	0.40	11,252,080.00						11,252,080.00	0.07
Audio Visual Equipment	1	0.40		23,358.60					1,660,329.29	0.01
Books & Stationery Supplies	2	0.79		203,366.92					14,455,320.67	0.09
Chemicals & Pesticides	6	2.38	60,314,303.20	1,910,841.54					196,136,919.86	1.28
Computers & Related Supplies	20	7.94	102,262,800.17	1,112,309.67					181,325,771.51	1.18
Electrical Appliance & Equipment	4	1.59	24,660,054.60	169,500.00					36,708,114.60	0.24
Electrical & Communication Supplies	5	1.98	14,126,200.00	1,905,282.42					149,553,674.41	0.98
Furniture & Office Equipment Supplies	11	4.37	40,909,547.39	714,985.90					91,730,745.16	0.60
General Purchases	6	2.38	120,129,446.00		12,675.00				121,689,611.75	0.80
General Supplies	18	7.14	617,657,951.15	155,280.00	22,028.00				631,406,680.07	4.12
Hardware & Haberdashery	12	4.76	49,177,117.59	2,012,405.98					192,218,934.65	1.26
Construction Equipment & Machinery	26	10.32	93,803,241.92	53,148,138.89		649,880.00			3,944,489,490.22	25.77
Information Technology Systems	20	7.94	23,639,908.62	1,670,604.53					142,386,478.61	0.93
Instrumentation Equipment	5	1.98		1,454,319.41		63,865.00			110,538,676.66	0.72
Marine Engineering Supplies	3	1.19		1,023,839.89					72,774,539.38	0.48
Medical & Pharmaceutical Equipment & Supplies	31	12.30	188,168,912.18	6,284,850.28			20,195.50		636,313,794.18	4.16
Merchandise	2	0.79	85,307,234.40						85,307,234.40	0.56
Motor Vehicle Spares & Accessories	6	2.38		948,524.07		38,600.00			71,752,010.90	0.47
Motor Vehicle & Spares	30	11.90	228,237,687.49	5,742,927.82		27,697,800.00			3,744,138,156.94	24.46
Petroleum Products	9	3.57	342,895,264.00	40,252,783.80			881,415.00		3,267,057,866.55	21.35
Safety & Security Supplies	12	4.76	17,338,434.90	1,879,190.00	175,752.00				172,544,573.78	1.13
School Books, Furniture & Equipment	11	4.37	1,235,323,437.02	35,868.00					1,237,872,934.46	8.09
Tank Supplies	1	0.40	11,924,744.00						11,924,744.00	0.08
Textile & Garment Manufacturing	4	1.59	69,749,079.10						69,749,079.10	0.45
Weapons & Accessories	5	1.98		1,478,742.00					105,108,981.36	0.69
GROSS TOTAL GOODS	252	100	3,341,711,926.35	122,127,119.72	210,455.00	28,450,145.00	881,415.00	20,195.50	15,304,931,225.15	100

Bank of Jamaica Annual Average for US \$1 = JA \$71.08. The Pound Sterling UK £1 = JA \$123.09. The Canadian \$1 = JA \$71.47. The Euro \$1 = JA \$112.20. The Swiss Franc F = JA \$70.20.

Table 8

NCC ENDORSED WORKS CONTRACTS 2008								
CATEGORIES	No. of Contracts	% No. of Contracts	JA \$	US \$	UK £	EURO €	TOTAL JA\$	% Value \$
A/C Heating, Ventilation & Refrigeration	6	1.45	95,242,217.90				95,242,217.90	0.49
Asphaltic Concrete	6	1.45	321,945,395.23				321,945,395.23	1.65
Bridge Construction	6	1.45	111,467,899.84				111,467,899.84	0.57
Building Construction	142	34.30	5,269,441,341.94	175,000.00			5,281,880,341.94	27.12
Building Maintenance	9	2.17	82,295,657.13				82,295,657.13	0.42
Civil Engineering	93	22.46	4,425,827,271.69	69,510,735.79			9,366,650,371.64	48.09
Drilling	7	1.69	170,132,916.42				170,132,916.42	0.87
Electrical Work	24	5.80	305,566,228.25	939,333.57			372,334,058.41	1.91
Elevator, Escalator & Moving Walkways	4	0.97	33,831,902.19	189,600.00			47,308,670.19	0.24
Fencing	1	0.24	4,020,000.00				4,020,000.00	0.02
General Roads	50	12.08	2,544,646,285.58				2,544,646,285.58	13.06
Industrial Maintenance	2	0.48	78,118,795.44				78,118,795.44	0.40
Information Technology System Works	1	0.24	2,400,000.00				2,400,000.00	0.01
Interior Construction	6	1.45	98,328,628.60				98,328,628.60	0.50
Landscaping	2	0.48	7,880,634.80				7,880,634.80	0.04
Marine Engineering	3	0.72	130,199,600.00	100,000.00			137,307,600.00	0.70
Mechanical Works	6	1.45	118,147,500.05	114,000.00			126,250,620.05	0.65
Painting & Decorative Finishes	5	1.21	34,244,297.00				34,244,297.00	0.18
Pipe-laying	17	4.11	291,949,447.01				291,949,447.01	1.50
Road Maintenance	6	1.45	39,057,398.10				39,057,398.10	0.20
Roofing	5	1.21	39,522,375.64				39,522,375.64	0.20
Steel Erection	6	1.45	52,151,046.00				52,151,046.00	0.27
Steel Fabrication	1	0.24		215,000.00			15,282,200.00	0.08
Tank Erection	6	1.45	85,588,268.76	1,021,000.00			158,160,948.76	0.81
GROSS TOTAL WORKS	414	100	14,342,005,107.57	72,264,669.36	0.00	0.00	19,478,577,805.68	100
<i>Bank of Jamaica Annual Average for US \$1 = JA \$71.08.</i>								

Table 9

NCC Endorsed Services Contracts 2008								
CATEGORIES	No. of Contracts	% No. of Contracts	JA \$	US \$	UK £	EURO €	TOTAL JAS	% Value \$
Air-Conditioning, Heating & Ventilation	3	1.15	4,521,231.21	26,862.64			6,430,627.66	0.09
Audio Visual	1	0.38	5,000,000.00				5,000,000.00	0.07
Catering	2	0.76	51,700,000.00				51,700,000.00	0.69
Chemical & Pesticides	1	0.38	14,265,147.00				14,265,147.00	0.19
Civil Engineering & Other Consulting	7	2.67	28,478,332.03	6,865,917.14	635,373.00		594,715,784.91	7.98
Computers & Related	6	2.29	13,442,667.05	4,664,570.39			345,000,330.37	4.63
Courier	2	0.76	18,751,972.50				18,751,972.50	0.25
Customs Brokerage	1	0.38	1,478,400.00				1,478,400.00	0.02
General	98	37.41	780,215,247.56	9,982,620.95	162,770.00	92,058.28	1,520,144,243.00	20.40
Industrial Maintenance	8	3.05	7,171,000.00	4,986,713.00			361,626,560.04	4.85
Information Technology	37	14.12	57,812,654.30	22,054,714.52	128,900.00		1,641,328,063.38	22.03
Insurance	14	5.35	459,681,004.00	5,214,071.00			830,297,170.68	11.14
Investment Management	1	0.38	10,300,320.00				10,300,320.00	0.14
Janitorial & Sanitation	13	4.96	352,747,238.43				352,747,238.43	4.73
Lithographic & Printing	4	1.53	31,415,200.00	60,000.00			35,680,000.00	0.48
Marine	4	1.53	82,991,244.00	8,242,000.00			668,832,604.00	8.98
Medical & Pharmaceutical Equipment	1	0.38	20,774,600.00				20,774,600.00	0.28
Motor Vehicle Spares	1	0.38		373,100.00			26,519,948.00	0.36
Safety & Security	24	9.16	888,707,027.08	62,256.20			893,132,197.78	11.99
Transportation & Haulage	34	12.98	52,511,051.68				52,511,051.68	0.70
GROSS TOTAL SERVICES	262	100	2,881,964,336.84	62,532,825.84	927,043.00	92,058.28	7,451,236,259.43	100
Bank of Jamaica Annual Average for US \$1 = JA \$71.08. The Pound Sterling UK £1 = JA \$123.709. The Euro \$1 = JA \$112.20.								

Figure 3

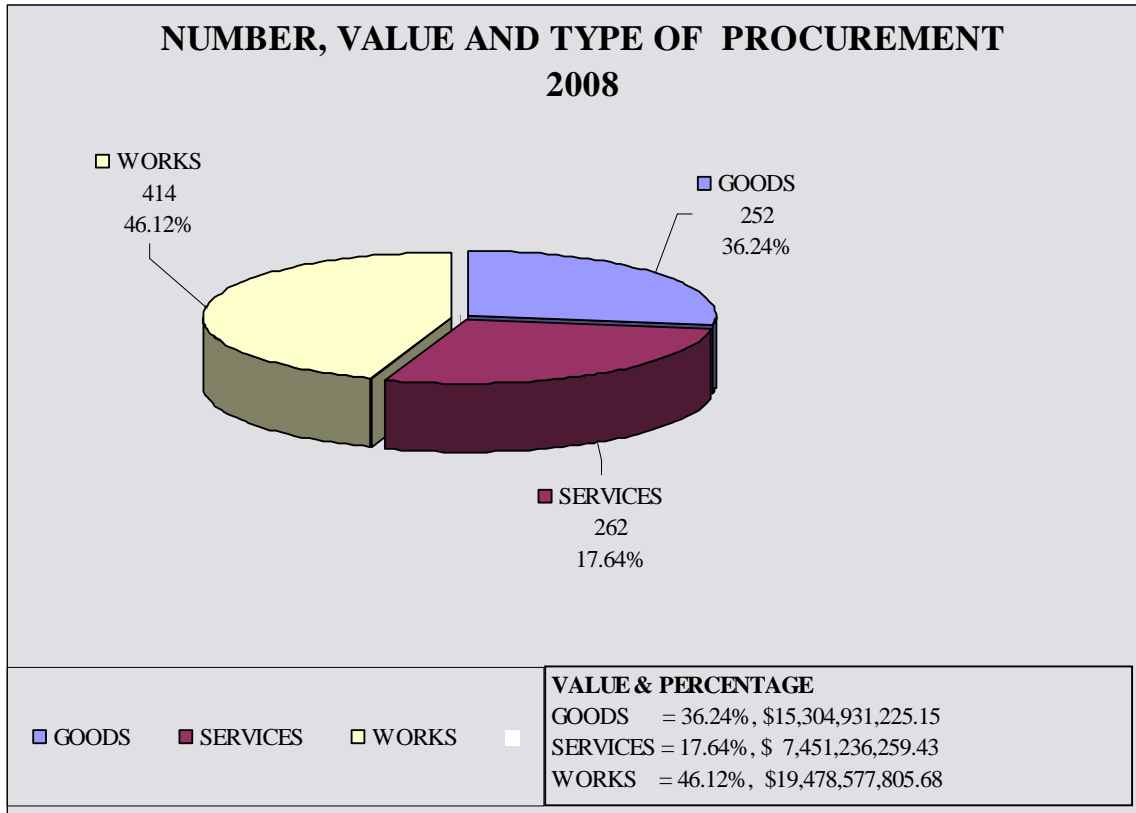


Table 10

Number and Type of NCC Endorsed Contracts For Period 2005 - 2008							
Year	Works Contracts		Goods Contracts		Services Contracts		Total
	Number of contracts	%	Number of contracts	%	Number of contracts	%	Number of contracts
2008	414	46	252	36	262	18	928
2007	272	46	174	30	138	24	584
2006	287	50	197	34	91	16	575
2005	187	46	126	32	87	22	400

Works contracts consistently account for the majority of endorsed contracts and the same holds true for 2008, with a total of 46% and an associated aggregate dollar value of \$19.4Billion. Similarly, Goods contracts have consistently maintained the ranking of second place followed by Services Contracts. (Please see Table 10).

Top Ten Categories

The Technical Services Department, as an end of year exercise, examined various aspects of the registration and endorsement activities which obtained throughout 2008, the period under review. Three main top ten categories were identified and are embodied in Tables 11 – 13.

An analysis of the various categories, within the Works contract classification, revealed that Building Construction accounted for the highest number of contracts, that is, 142 contracts or 34.30% of the total (depicted in Table 11), and that a similar ranking obtained for this category in 2007 as well as in 2006.

For Goods contracts, the Medical & Pharmaceutical Supplies category has consistently accounted for the highest percentage of Goods contracts endorsed by the NCC, whereas General Services has maintained the top rank for Services contracts over the same period, that is, 2006 - 2008.

Table 11

TOP TEN CATEGORIES IN WHICH CONTRACTS WERE ENDORSED				
2008				
RANK	CATEGORIES	TYPE OF CONTRACT	NUMBER OF CONTRACTS	TOTAL JAS
1	Building Construction	Works	142	5,281,880,341.94
2	General Services	Service	98	1,520,144,243.00
3	Civil Engineering	Works	93	9,366,650,371.64
4	General Road Works	Works	50	2,544,646,285.58
5	Information Technology	Service	37	1,641,328,063.38
6	Transportation & Haulage	Service	34	52,511,051.68
7	Medical & Pharmaceutical Equipment & Supplies	Goods	31	636,313,794.18
8	Motor Vehicle & Spares	Goods	30	3,744,138,156.94
9	Construction Equipment & Machinery	Goods	26	3,944,489,490.22
10	Safety & Security	Service	24	893,132,197.78
10	Electrical Works	Works	24	305,566,228.25

Table 12

TOP TEN NUMBER OF WORKS CONTRACTORS REGISTERED BY CATEGORY AND GRADE LEVEL 2008						
RANK	CATEGORIES	Number of Grade 1 Contractors	Number of Grade 2 Contractors	Number of Grade 3 Contractors	Number of Grade 4 Contractors	Total Registered Contractors within Category
1	Building Construction	50	61	130	357	598
2	Road Maintenance Works	34	57	99	275	465
3	Building Maintenance	-	-	105	354	459
4	Civil Engineering Works	48	66	102	192	408
5	General Road Works	35	47	110	164	356
6	Interior Construction Works	9	31	58	133	231
7	Pipe laying	39	32	53	99	223
8	Electrical Works	26	29	41	109	205
9	Painting & Decorative Finishes	3	19	46	142	210
10	Roofing	13	18	31	82	144

An analysis of the top ten categories for Government Agencies with the largest number of endorsed recommendations, for award of contracts, revealed that these agencies accounted for 552 or 59% of the total endorsed contracts. Further analysis conducted revealed that these ten Agencies accounted for 63% of the total Sole Sourcing procurement methodology, 71% Limited Tender, 56% Selective Tender and 46% of the Open Tender methodology, as is deduced from Tables 4 and 13.

Table 13

TOP TEN AGENCIES/ENTITIES WITH THE LARGEST NUMBER OF ENDORSED RECOMMENDATIONS FOR AWARD OF CONTRACT

Rank	Government Agency	No. of contracts	\$ Value	Procurement Methodology			
				Sole Source	Limited Tender	Selective Tender	Open Tender
1	National Works Agency	126	5,631,832,681.76	59	37	27	3
2	Ministry of Education	88	4,139,899,420.94	9	8	58	13
3	Jamaica Social Investment Fund	66	1,045,383,747.89	9	4	52	1
4	National Water Commission	52	3,644,806,772.34	8	4	35	5
5	Petrojam Limited	46	4,587,141,429.64	28	6	11	1
6	National Housing Trust	42	1,659,240,194.61	18	1	22	1
7	Port Authority of Jamaica	40	2,225,524,369.55	28	1	6	5
8	Ministry of National Security	36	1,716,959,277.81	27	1	7	1
9	Post & Tele-Communications Department	34	57,897,763.68	34			
10	Heart Trust/NTA	22	283,075,163.26	12		10	
	Total	552	24,991,760,821.48	232	62	228	30

NCC Endorsed Contracts - Related Hurricane Expenditure

In recent years, Jamaica has been affected by numerous tropical storms and hurricanes, some of which have caused extensive damage to roadways and buildings, resulting in the displacement of users. In the early months of 2008, Jamaica was still in the process of recovering from the ravishing effects of Hurricane Dean.

By August 2008, Jamaica once again came under the effects of yet another weather system, Hurricane Gustav. In its effort to facilitate the recovery process, the NCC, throughout the year, endorsed 87 recommendations for award of contracts, the majority of which was procured under the emergency procedure, to the tune of over \$2.8B.

Table 14

Endorsed Recommendations for Contract Award Related to Hurricane Restorative Works			
Year 2008			
Name of Agency	Number of Contracts	% Number of Contracts	\$ Value of Contracts
Early Childhood Commission	1	1%	4,600,000.00
Jamaica Social Investment Fund	18	21%	148,952,799.85
Ministry of Education	1	1%	2,549,497.44
National Works Agency	67	77%	2,700,658,262.83
Total	87	100%	2,856,760,560.12

NCC Sector Committee

Distributed among the Government Procuring Entities are seven (7) Sector Committees which have been established as an extension of the NCC to assist with the award of Government Contracts.

The Sector Committees convene regular meetings at which the Public Sector agencies assigned to them submit their recommendations for the award of contracts. The members of the Sector Committees are appointed by the NCC and comprise persons from the public sector. In attendance at the Sector Committee meetings, is a representative of the OCG drawn from the Technical Services Department of the OCG. This person performs an OCG monitoring role and provides technical support on Government Procurement issues.

NCC Sector Committee Meetings

The Table below compares the distribution of Sector Committee meetings for 2008 & 2007, and shows the number of public sector agencies that are assigned to each entity.

Table 15

NATIONAL CONTRACTS COMMISSION SECTOR COMMITTEE MEETINGS FOR 2008 COMPARED TO 2007			
NCC Sector Committees	Number of Meetings in 2008	Number of Meetings in 2007	Number of Agencies / Departments Assigned
The Port authority of Jamaica	11	12	13
Ministry of Health & Environment	19	26	46
Jamaica Social Investment Fund	8	8	6
Urban Development Corporation	9	12	24
Ministry of Education	20	19	41
Ministry of Water & Housing	24	27	24
National Works Agency	41	41	119
Total	132	145	273

The NCC's Sector Committees convened a total of 132 meeting during the year 2008. The National Works Agency, the Ministry of Water and Housing and the Ministry Education convened 41, 24, and 20 meetings respectively, this representing the sector committees which convened the most meetings for the year 2008.

The National Works Agency, which has the largest number of agencies (119) assigned to it, had 41 meetings in 2008, compared to the Jamaica Social Investment Fund, with 6 agencies, having 8 meetings.

The table below illustrates the level of Public Body submissions to the NCC's Sector Committees in 2008.

Table 16

SUBMISSIONS TO SECTOR COMMITTEES FOR 2008				
NCC Sector Committees	No. of Works	No. of Goods	No. of Services	Total
The Port authority of Jamaica	4	4	8	16
Ministry of Health & Environment	18	20	18	56
Jamaica Social Investment Fund	51	1	9	61
Urban Development Corporation	8	8	16	32
Ministry of Education	92	13	22	127
Ministry of Water & Housing	65	18	26	109
National Works Agency	51	40	41	132
Total	289	104	140	533

New Developments

Contractor Performance Evaluation

The OCG, in recognition of the importance of establishing a system which facilitates the ongoing assessment of both the Contractors and the Public Bodies during the implementation process of awarded contracts, embarked upon the development of a Contractor Performance Evaluation Process.

This is being facilitated through the introduction of an *End of Contract Evaluation Form* which is to be completed by both the Contractors and the Public Bodies to ensure a balanced review.

New Road Surfacing Categories

A restructuring in the NCC's Road Surfacing contractor registration category was undertaken to include two (2) additional categories to the existing Asphaltic Concrete Works, namely: Double Surface Dressing Works and Micro Surfacing Works. These categories are now limited to contractor grades 1 & 2. Work that previously included under Asphaltic Concrete Works, at grades 3 & 4 levels, are now accommodated under the Road Maintenance Works category.

Contract Variation Transmittal Form

The NCC introduced the Contract Variation Transmittal form to capture amendments/changes to existing endorsed contracts for which further endorsement by the NCC is necessary, as per requirement of the Ministry of Finance and Planning, *Circular No. 6*, dated September 7, 2006.

The Variation Transmittal Form was posted on the NCC's web site and came into usage in August of this year (2008). The Form was instituted to standardize the information which is presented by procuring entities to the Sector Committees and, by extension, to the NCC.

Quarterly Sector Committee Reports

The OCG's Technical Services Department has developed a quarterly report to capture data at the Sector Committee level. This report encompasses the submissions which have been reviewed by the committee with the appropriate comments on evaluation, including details on the activities, observations and concerns of the committee.

Challenges and Concerns

The TSD has noted that there have been significant improvements in the Government's procurement activities over the years, as the introduction of different initiatives, targeting various problem issues, have had a positive impact on the process. But even as these efforts are continuing, there are still a number of concerns.

- a) There is an obvious lack of interest in the Grade 5 registry. The empirical data shows that there is almost a 42% drop in Grade 5 registration.
- b) Limited staff complement in the Department to deal with the expanding volume of work.
- c) Need for training in the Government's Procurement Procedures at all levels. This concern is evident in the many faulty procurement methods which are utilized by entities and the resulting inferior reports.
- d) Many entities fail to utilize proper technical expertise in preparing the Requests for Proposal (RFP) even although the required expertise may be found within Government Entities themselves.
- e) Entities continue to ask for NCC registered consultants, even though currently a registry is not established for consultants. The Ministry of Finance and Public Service is in the process of issuing a circular to give clarity to this issue.
- f) The OCG, NCC and the NCC's Sector Committees are constantly and unfairly being blamed for delays which many times are attributable to the entities themselves. It is of note that the most significant period of delay occurs between the tender request and the actual time that the recommendation reaches the Sector Committee and the NCC for review.

7.0 CORPORATE SERVICES DIVISION

Relocation of Offices

In April 2008, the OCG relocated its office to the Planning Institute of Jamaica Building at 16 Oxford Road, Kingston 5. The OCG's Relocation Committee, which was established to ensure a smooth and seamless transition, focused upon a number of matters, including planning and operationalising the OCG's office transition efforts.

An important operational consideration that guided the OCG's transition efforts was that it was imperative that the various stakeholders of the organization were not adversely impacted in any way during the relocation. Having regard to this, the Relocation Committee ensured that there was minimum disruption to the daily operations of the OCG and the NCC during the transition phase, and that the new Office was fully functional and accessible to the public in the shortest time possible. As it turned out, the transition was effectively executed without any disruption whatsoever in the NCC's weekly meetings and operations.

Subsequent to the relocation, the Security Policy of the OCG was substantially revamped. The redrafted and re-implemented Security Policy addressed an expanded menu of security concerns that arose primarily as a function of the OCG's new location, office design and enhanced security layers.

The objectives of the policy are to ensure that the safety and welfare of staff, customers and other stakeholders, as well as the property of the OCG, are not compromised in any way. The roles and functions of the Security Officers were also re-defined to accommodate the new state-of-the-art security equipment that was installed.

The security equipment that was installed included a metal detector to aid in the detection and disarming of firearms, surveillance cameras and electronic access-controlled doors to prevent entry into the OCG's offices by unauthorized persons.

In addition, a number of items were procured for the office during 2008 to accommodate the increase in the staff complement (see *Human Resource Management* below). These include:

Computers/Accessories/Software
44 Desktop Computers
7 Laptops
Docushare 6.0 Software
Server Machines
Printer and Photocopier
Microsoft Office Licences
Network & Cabling Infrastructure
Office Furniture & Supplies
36 Modular Workstations
19 Sets of Furniture for Enclosed Offices
Office Furniture for Interview Rooms
Conference Table

Security Station
Filing Cabinets
Blinds
Security System
Electronic Security System
Other
1 Suzuki Grand Vitara
Janitorial Services

Human Resource Management

Following its receipt of approval from Parliament to restructure the organisation, the OCG employed sixteen (16) employees in 2008 which increased the staff complement from forty-three (43) to fifty-nine (59) members of staff. This number resulted in increased manpower for both the operating and supporting divisions of the OCG.

The OCG also adjusted a number of its existing Human Resource policies and several new work-place policies were introduced, inclusive of an Access Control Policy, a Decorum Policy and a Safety and Health Policy.

Performance Management Appraisal System (PMAS)

Two (2) PMAS Workshops were held during 2008 to sensitise staff on the importance of this system in ensuring objectivity and fairness in the assessment of their performance. The objectives that employees will be assessed on were also developed in the latter part of 2008 with plans to officially launch the system in April 2009.

Staff Training

The OCG continued its quest to identify training opportunities for its staff. This was pursued in an effort to enhance the skills and professional well-being of staff-members and to keep them abreast of various technological developments as they relate to their daily professional functions as well as to assist them in negotiating the demands of their increasing workloads.

Ultimately, staff training also met a strategic objective of the OCG, viz. to boost the organisation's training and human resource capacity which would aid it in fulfilling its mandate in an efficient and effective manner (See Appendix VII for details).

Staff Welfare Programmes

- *Staff Social Activities Club* – The staff Social Committee was fully operational in 2008, hence a number of events were held for staff. These included Games Evening, 'Send-Offs', Christmas Pixie and a Christmas Luncheon.

Office Management Department

In 2008, the Office Management Department conducted an extensive Procurement process which involved careful project planning in respect of procurements, to ensure that they were in sync with the projected timelines for the relocation.

In addition, the Department coordinated and facilitated the office removal process to ensure that the requisite preparations were put in place before, during and after the relocation.

The Office Management Department also continued to monitor the patterns for all recurrent expenditure, and encouraged cost reduction strategies throughout the year, such as, utilizing emails for inter-office correspondence instead of paper, printing on used paper, printing on both sides of the paper, turning off lights in rooms that are un-occupied, planning the delivery route of Office Drivers to reduce gas usage, etc.

Water Consumption

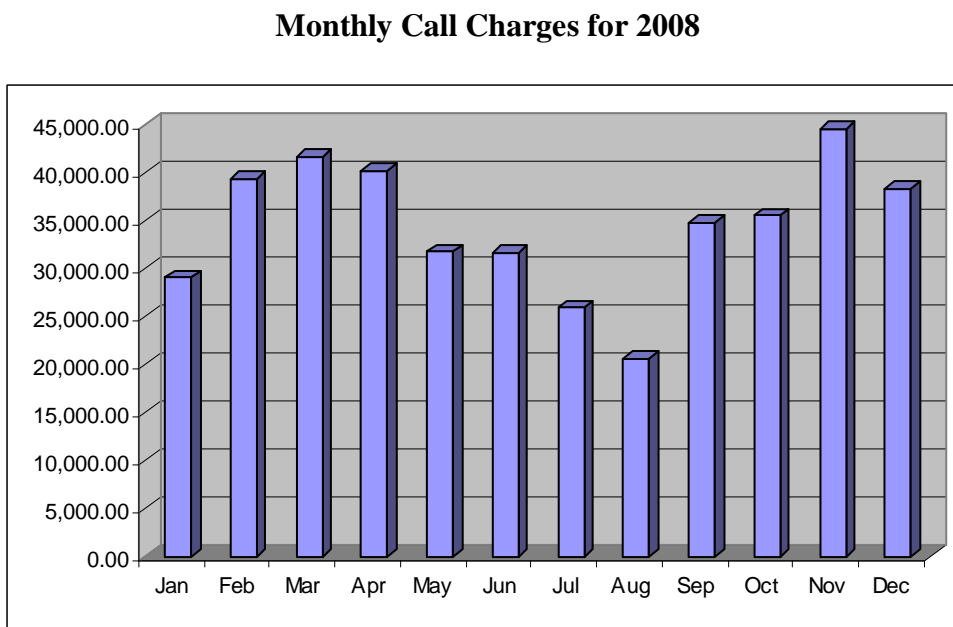
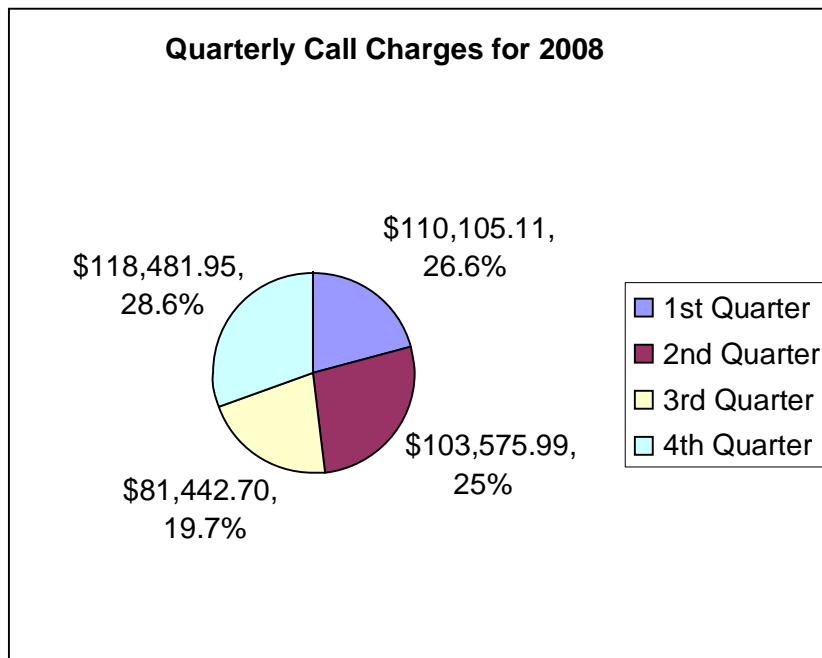
The charge for water consumption is included in the rent agreement that was signed between the Planning Institute of Jamaica and the OCG in 2008.

Electricity Consumption

The OCG does not have an individual meter, and is currently being billed by the Planning Institute of Jamaica on a 'square footage basis'. The square footage that the OCG occupies is approximately 24% of the entire building space. The average amount paid by the OCG for electricity in 2008 was \$362,697.89 per month.

Telephone Usage

The graphs below show the telephone call charges for the period January – December 2008. The telephone charge for the third quarter was the lowest for the year at \$81,442.70. However, there was a sharp increase in the charges for the fourth quarter as the staff complement was increased significantly in the last quarter of 2008.



Overall, August had the lowest call charge for 2008 with an amount of \$20,631.81, while November had the highest call charge with an amount of \$44,619.24.

Fire Safety Audit

Subsequent to the relocation, the OCG invited the Jamaica Fire Brigade to conduct a Fire-Safety Audit of its new offices in May 2008. All recommendations were promptly addressed by the OCG, including the installation of fire extinguishers and emergency exit signs throughout the floor of the building that is leased by the OCG from the PIOJ.

Emergency Response Management Plan

The OCG's Emergency Response Management Plan was successfully tested in 2008 with the advent of Hurricane Gustav. Meetings were held to ensure that the necessary precautions were taken to protect the assets of the OCG, as well as to ensure that there was adequate communication among staff during the passing of the hurricane.

Procurement Procedures

The OCG relentlessly continued to monitor its internal procurement procedures to ensure full compliance with the Government Procurement Procedures Handbook. Regular meetings were convened throughout 2008 to monitor and to strengthen the organization's procurement procedures and record keeping for internal procurements.

Finance & Accounting Department

The Finance and Accounting Department continued to support the OCG in 2008. The Department continued to improve upon its budgeting, financial and accounting processes to discharge its functions in a more efficient and effective manner.

Estimates of Expenditure 2008- 2009

The OCG's Estimates of Expenditure Proposals for the Financial Year 2008 – 2009 were drafted and forwarded for submission on January 17, 2008. The draft estimates, which amounted to Two Hundred and Nineteen Million, Three Hundred and Fifteen Thousand Dollars (\$219,315,000.00), were prepared on the most economical basis possible. Approved Estimates for the Financial Year was One Hundred and Seventy Two Million, Four Hundred and Eighty Thousand Dollars (\$172,480,000.00).

Warrant Allocation 2008 - 2009

Warrant Allocation at December 31st 2008 was One Hundred and Twenty Five Million, Eight Hundred and Seventy Five Thousand Dollars (\$125,875,000.00) with a remaining balance of Forty Six Million, Six Hundred and Five Thousand (\$46,605,000.00) for the last quarter of the Financial Year.

Supplementary Estimates 2007 - 2008

A Supplementary Estimate of Twelve Million (\$12,000,000.00) was approved for the Financial Year 2007-2008. The Revised Estimates for the Financial Year was One Hundred and Fifty Nine Million, Six Hundred and Fifty Thousand Dollars (\$159,650,000.00).

Appropriation Account 2007 - 2008

The Appropriation Account for the Financial Year, ended 31st March 2008, was submitted on July 30, 2008. Actual Recurrent Expenditure for the year totalled One Hundred and Forty Six Million, Six Hundred and Sixty Three Thousand, Six Hundred and Forty Seven Dollars and Twenty-nine Cents (\$146,663,647.29).

An audited surplus of Seven Million, Seven Hundred and Thirty Four Thousand, Three Hundred and Fifty Two Dollars and Seventy-one Cents (\$7,734,352.71) was surrendered to the Consolidated Fund during the Year 2008.

Annual Return Declarations

All Annual Return Declarations for the Year 2007 were submitted before their Statutory Deadline of March 31, 2008.

- The National Insurance Return Declaration was submitted on March 17, 2008.
- The National Housing Trust Declaration was submitted on March 17, 2008.
- The Income and Education Taxes Return Declaration was submitted on February 14, 2008.

Implementation of a Computerized Accounting System

The computer software of the Ministry of Finance's (FINMAN) system was installed at the OCG in June 2008 and was updated with all monthly transactions, starting from April 2008. The system was adopted thereafter as the OCG's Financial Management Accounting System which serves to consolidate the organization's accounting processes and enhance its accounting and financial data storage, data analysis and reporting capabilities.

8.0 COMMUNICATIONS OFFICE

During the period under review, the Communications Office registered significant progress in achieving its various strategic performance targets.

In particular, in embracing its role in supporting the Office of the Contractor-General in the effective discharge of its various statutory functions under the Contractor-General Act, the Office sought increasingly innovative ways of leveraging the OCG's formidable public profile to propel the achievement of its core strategic aims of enhancing transparency, independent scrutiny and probity, accountability, competition, value for money and the rule of law in the public sector procurement process.

To this end, in 2008, the Communications Office engaged in several forward-thinking communication initiatives that were carefully calibrated to meet these strategic aims.

These initiatives met with significant success and provided important markers for assessing the progress of the Office, as it redoubled its efforts in the period under review, to continually improve its efficiency and effectiveness in managing the communications' functions of the organisation and as it interfaced with its internal and external stakeholders.

OCG Web-Sites

The O-CG continued to bolster its online presence in recognition of its wide-ranging utility as a dynamic tool for communications that could be accessed by all stakeholders. Information on the websites was updated regularly and usually no more than a few hours of the information becoming available or being authorised for public scrutiny.

Thus, visitors to the OCG's websites had instantaneous and continuous access to regularly updated information, during the reporting period.

The usefulness of the websites was not confined to any one particular group of stakeholders. The General Public, the Media, Parliamentarians, and members of Public Bodies, amongst others, found them extremely useful and oftentimes expressed their gratitude to the O-CG for taking a leading-edge, best practice approach to enhancing transparency in governance.

Moreover, the OCG has sought to continually make its web-sites more user-friendly by expanding its menu of features and adding new informational tools.

A particularly important feature of these web-sites is that they provide portals for all categories of stakeholders to submit queries to the O-CG. Emailed queries can be sent electronically via any of the following: general@ocg.gov.jm; info@ocg.gov.jm; ocg@ocg.gov.jm; or communications@ocg.gov.jm.

Over the period under review, the OCG responded to an increasing number of queries submitted via its web-sites. These electronic queries ranged from requests for information from a diverse range of stakeholders, to suggestions from stakeholders who were eager to participate in the process of improving governance.

The Communications Office made and continues to make every attempt to respond to all electronic queries within twenty-four (24) to forty-eight (48) hours.

Marketing Collateral

Despite various resource constraints, the Communications Office has sought to use increasingly innovative ways to expand its marketing collateral. Over the reporting period, the Office revamped and revised the OCG's and NCC's Brochures as well as the OCG's Quick Guide to Contract Awards.

This had become particularly important given various significant changes in the government procurement procedures that were effected by the introduction of Ministry of Finance and Public Service's (MoF) Circular #34, Circular #35, and Circular #36, and the Revised Public Sector Procurement Procedures Handbook (RPPH).

Public Education

Additionally, towards the end of the reporting period, the Communications Office took steps to launch a public education campaign to key stakeholder groups on the powers and procedures utilized by the Contractor-General in Statutory Investigations.

The rationale behind this initiative was to increase awareness among the OCG's stakeholders of the lawful powers and statutory procedures which are utilized by the OCG in its investigations, and also to highlight that the OCG's investigations are essentially of a judicial nature that ultimately yield findings which are based upon the evidence provided, that are objective, impartial and credible.

This initiative has since culminated in the production of an Information Guide which is entitled "***Powers and Procedures used by a Contractor-General in the Conduct of Investigations***", and which can be viewed, and or downloaded from, the OCG's website, at www.ocg.gov.jm.

Media Releases

The Media serves a critical role in disseminating information which emanates from the OCG.

Consequently, maintaining and fostering strong Media relations, built upon a mutual respect and a recognition of the information needs and constraints which are faced by the Media – balanced by a strict adherence of the OCG's communication policies in respect of the limits to lawful disclosure of information by a Contractor-General – is a key strategic priority of the OCG.

In this regard, the overarching goal of the OCG is to significantly enhance transparency of Jamaica's public procurement process and, by doing so, chart a new path of governance in Jamaica that epitomizes the values of accountability, transparency, independent scrutiny, value for money and the rule of law in public procurement.

Given the Media's inherent systemic limitations, that are often concentrated around and characterized by its instinct to serve as gatekeepers for information, the OCG has recognized the strategic importance of treating the Media both as an audience in and of itself as well as a conduit of information to a wider public.

This continues to inform the OCG's strategy of informing critical stakeholder publics of the OCG's various activities and positions by using Media Releases.

Over the reporting period, the OCG has continued its initiative of regularly issuing monthly press releases of all of the contract award recommendations that were endorsed by the National Contracts Commission (NCC).

The NCC related releases are generated, on a monthly basis, by the Contract Endorsement Module of the OCG's Contracts Management System (CMS). The process involves the efforts of a multi-disciplinary team of OCG personnel which is drawn from the Information Systems Department, the Inspectorate Divisions, the Communications Office and a Coordinator of Special Projects.

Once published to the Media, via monthly press releases, the CMS generated web-page of the press release is also uploaded to the OCG and NCC websites for viewing by the general public.

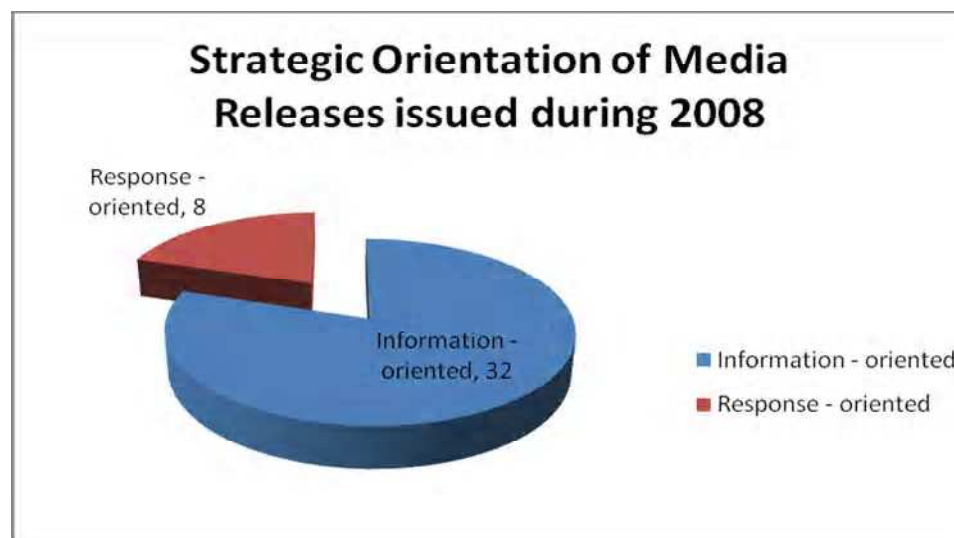
In total, the Communications Office issued forty (40) Media releases, inclusive of monthly press releases detailing NCC endorsed contracts and variations, to the local mainstream print and electronic Media, and two (2) Letters to the Editors of the Media, during the reporting period.

These releases fell into two broad categories: Information-oriented and Response-oriented.

In 2008, the OCG continued to pursue a communications strategy that placed greater emphasis and resources upon an Information-oriented approach, despite the reality that it has faced over the reporting period of having to produce quick and forthright responses to the marked increase in publicly aired challenges and signals of resistance that the OCG's statutorily mandated work and initiatives have been met with and which have, from time to time, been given voice through the Media.

Figure 1.0 below shows a concise statistical breakout of the strategic orientation of the Media Releases issued during the reporting period.

Figure 1.0



The composite picture that emerges from these results ultimately affirms the value of the Communications Office's strategic approach in promoting continuous public education initiatives to inform and make stakeholders aware of the mandates and activities of the OCG.

The OCG acknowledges, with gratitude, the invaluable support that it has continued to receive from the Media. We shall look forward to continuing our valued partnership with local Media Houses in ways that will doubtlessly redound to the benefit of the People and Taxpayers of Jamaica.

9.0 INFORMATION SYSTEMS DIVISION

In 2008, the Information Systems (IS) Division continued to provide technological support for the operations of the Office of the Contractor-General. This was accomplished principally through the provision of support services to continually meet the technological needs of the organisation.

The IS Division placed emphasis upon ensuring the effective use of technology in the daily operations of the OCG, in supporting the functions of the Contractor-General and the National Contracts Commission (NCC), and leveraging the OCG's information technology architecture for optimum coverage of these functions.

In September 2008, the OCG employed a Web/Application Developer to join the IS Division, to assist the unit in its programming and website developments. The Web/Application Developer has brought additional energy to an already energized team and has boosted the capacity of the unit to meet the increasing technological demands of an expanded workforce and a rapidly shifting technological landscape.

During the period December 2007 to December 2008, the OCG moved its office from 17 Knutsford Boulevard to 16 Oxford Road, Kingston 10. The IS Division played a significant role during this transitional period, and in particular, assisted in:

1. Providing daily reports of site activities by posting some of its members at the site for easier monitoring of the moving project;
2. Ensuring that the cabling project was kept within scope, schedule and quality during its installation and that it was successfully implemented before the completion of the build-out of the new OCG Office;
3. Ensuring that the cabling network infrastructure was in place to support the data, voice and video needs of the organization;
4. Installation of the Document Management System – to digitize all documentation for the OCG;
5. Installation of Modular systems to ensure that the network and electrical systems were in place; and
6. Redesign of the Contract Management System for the OCG.

Network Infrastructure

The IS Division has since improved upon its network infrastructure by adding three (3) rack mounted servers, two (2) UPS, three (3) Power over Ethernet Cisco Switches, one (1) Ethernet Cisco Switch, one (1) Hardware-based firewall, two (2) Cisco Linksys Wireless Access-points along with the console for the OCG's 42U rack – all on a fibre optic backbone to serve the OCG's 13, 063 sq. ft. office complex.

Computer Systems

In April 2008, the OCG replaced all generic computer machines, which were outdated, based upon the assessment of a computer audit which was carried out in the previous year. The OCG is proud to say that a ratio of 1:1 Dell Optiplex computer systems is currently installed within its Office. It is estimated that as the OCG staff complement increases, the IS Division will be well positioned to provide adequate computer systems for the staff of the OCG.

OCG's Website

The OCG's website, which is located at www.ocg.gov.jm, continues to provide critical support to the organisation, by providing information to its internal and external stakeholders on a variety of subject matters.

The OCG's website is divided into three (3) sites: the principal site being the Contractor-General's website, which gives general information on the Contractor-General; and two (2) sub-sites, namely the NCC's web-site and the Commission of the Contractor-General's web-site.

The primary objective of the website is to enhance transparency in the Jamaican public sector procurement process. The site also seeks to ensure that relevant and timely information, which is related to the monitoring and investigation functions of the OCG, is readily available to all stakeholders.

Redesign of the Contract Management System (CMS)

The redesign of the OCG's CMS has been one of the major projects of the Information Systems Division. The CMS is one of the core data gathering repositories which is used to manage the NCC contractor registration and contract endorsement activities as well as to serve as a database to support the OCG's contract monitoring functions.

The IS Division has seen the need to create an Enterprise Contract Management System. The Enterprise CMS, which is more simply referred to as CMS ver. 3.0, will integrate the major functions of the Quarterly Contract Award system with those of the current CMS, and will also provide a platform for a mobile and e-portal support and as a communication access point to the OCG, by the general public.

What is Rational Unified Process (RUP)?

In September 2008, the IS team decided to use the Rational Unified Process (RUP) – a Software Engineering Process – to deliver the CMS project with a delivery timeline of June 2010. There are several distinct advantages for pursuing the Rational Unified Process.

It provides a disciplined approach to assigning tasks and responsibilities within a development organisation. Moreover, its goal is to ensure the production of high-quality software that meets the needs of its end-users, within a predictable schedule and budget.

Until the final product is delivered, however, the CMS will continue to provide support to the OCG staff and, using the piece-meal method, deploy portions of the programme to the OCG staff to use until the completion of the entire process.

Quarterly Contract Awards (QCA) Report System

This application system was developed and implemented internally to manage, *inter alia*, the receipt, collation and assessment of the contract award data which is submitted by approximately 180 Public Bodies to the OCG, on a quarterly basis.

The OCG's IS Department has been working continuously to improve on the QCA reporting system with specific emphasis on improving the data ordering functions of the system.

The OCG believes that this will, *inter alia*, enable Public Bodies to accurately manage the real-time inputting of information and, at the same time, assist the OCG in executing a speedier evaluation of the data which is embodied in the submitted QCA Reports.

Future Projects

The IS Division is currently in the process of installing and implementing its Voice Over Internet Protocol [VOIP] Telephony System for the OCG. The VOIP is the Cisco Call Manager 6.1 and incorporates a number of leading-edge applications that will address a number of systemic shortcomings which are inherent in the old telephony system that is currently being used at the OCG.

This OCG system, which is twenty-one (21) years old, is the Norstar telephony system.

With the new VOIP technology, the following benefits will be realized.

- **Simplified infrastructure** -- With VOIP on the OCG's network, there will no longer be the need for separate cabling for the telephone system.
- **Improve productivity** – VOIP treats voice as if it were any other kind of data, so users at the OCG will be able to attach documents to voice messages or participate in virtual meetings using shared data and videoconferencing.
- **Flexibility** -- A Virtual Private Network (VPN) will provide an allocated amount of bandwidth on the public Internet and therefore public access will be prevented through encryption. Moreover, provided the OCG has its own VPN and combines it with VoIP, staff members will be able to set up a fully functioning office anywhere there is a broadband connection.

Collaboration Solution

The OCG is desirous of procuring the Collaboration Solution in the near future. This system solution will provide greater support for scheduling and collaboration amongst various departments within the OCG.

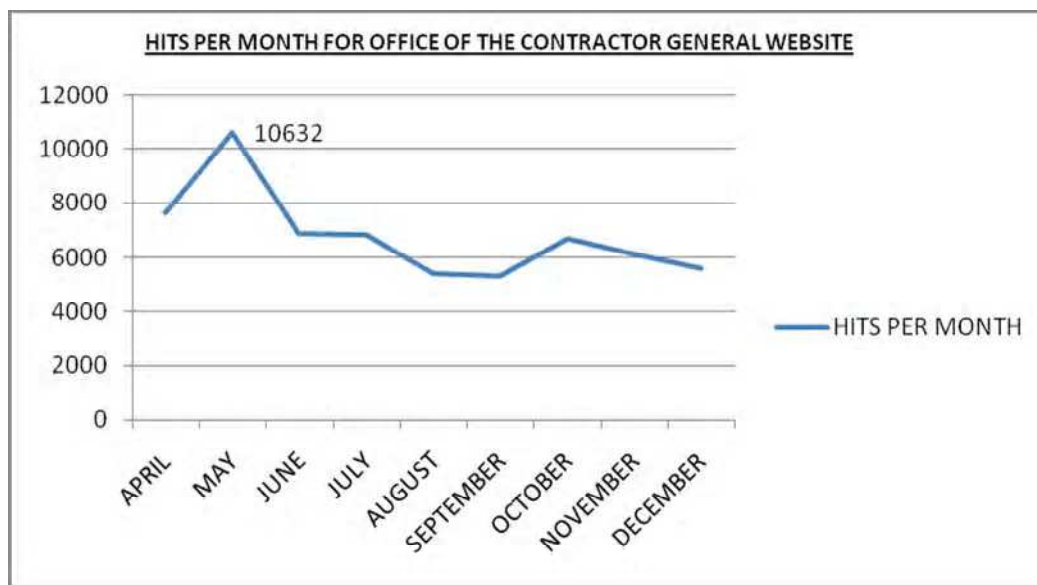
Significantly, the need for this software solution will grow increasingly acute with the anticipated integration of Smartphone technology within the OCG's communication architecture, which will place greater demands upon the existing systems to simultaneously handle the increasing data traffic load whilst maintaining the high level of security support that is needed to protect the OCG's data.

Evaluation of the OCG's Website

In evaluating the OCG websites, the total “hits” per month from April to December 2008 were as follows.

HITS FOR THE OFFICE OF THE CONTRACTOR GENERAL WEBSITE FROM APRIL - DECEMBER 2008

	APR	MAY	JUN	JUL	AUG	SEPT	OCT	NOV	DEC
TOTAL VISITS FOR MONTH	7650	10632	6879	6835	5418	5325	6691	6108	5631



ANALYSIS

The month of May saw the highest increase in regards to hits on the OCG website due to the Hiring of new staff members in May 2008.

10.0 SPECIAL INVESTIGATIONS UNIT

During the calendar year 2008, the Office of the Contractor-General (OCG) concluded eleven (11) special investigations into a number of Public Sector procurement and contract award issues. These investigations were conducted pursuant to the discretionary powers which are reserved to the Contractor-General under Sections 15 and 16 of the Contractor-General Act (1983).

Having regard to the mandatory requirements of Section 20 (1) of the Contractor General Act, the Reports of Investigation for all eleven (11) matters were promptly submitted to *“the principal officer of the Public Body concerned and the Minister having (portfolio) responsibility therefore.”*

Additionally, the Reports of Investigation for seven (7) of the above-referenced Investigations were submitted to Parliament, pursuant either to Section 21 of the Contractor General Act and/or pursuant to the further discretionary powers which are reserved to the Contractor-General under Section 28 (2) of the Contractor- General Act.

The seven (7) Reports of Investigations which were submitted to Parliament were as follows:

- The Procurement of Contracts for the 4M Energy Saving and Light Bulb Distribution Project Investigation;
- The Divestment of the Shares of Petrojam Limited Investigation;
- The Procurement Practices of Air Jamaica Limited Investigation;
- The Investigation Conducted into the Universal Access Fund Company Limited Into the Allegation of a Possible Conflict of Interest Regarding a Board Member;
- The Investigation Into the Delay in Issuance of Licence by the Betting Gaming and Lotteries Commission;
- The Investigation Conducted into the Lease of Properties by the Development Bank of Jamaica (DBJ) to the Hon. Mr. Michael Hylton, OJ, QC, the former Solicitor General of Jamaica, and to NationGrowth MicroFinance Limited, a Company of which Mr. Aubyn Hill, a former Director of DBJ, is a Director; and
- Special Report of Investigation Conducted into the Award of Contracts by the Jamaica Urban Transit Company.

It is instructive to note that once an Investigation Report is submitted by the Contractor General to Parliament, the Speaker of the House of Representatives, and the President of the Senate, are thereupon obliged, by Section 28 (3) of the Act, to table the reports in each House *“as soon as possible.”*

Pursuant to Section 28 (4) of the Contractor General Act, and in the public interest, the complete content of these seven (7) reports were also made public by the OCG. The reports are currently available for viewing on, or download from, the OCG’s website at www.ocg.gov.jm.

Contained in the substance of the OCG’s Reports of Investigation are contemporaneous issues that relate to Government procurement issues and the implications for same, having regard to the principles of good governance and transparency in public expenditure.

Accordingly, numerous recommendations have been proffered by the OCG in its Reports of Investigation, in respect of the key issues and concerns that have been highlighted in public sector procurement practices in the period which is under review.

Some Key Issues which have been identified by the OCG in its Investigation Reports:

The OCG, in the conduct of its Investigations, is concerned with what appears to be a growing trend in issues relating to the following:

1. Conflicts of Interest;
2. Breach of duty on the part of Accounting and Accountable Officers;
3. Breach of duty on the part of Boards of Directors;
4. A seeming disregard for the applicable laws and/or regulations, such as the Public Bodies Management and Accountability Act, the Financial Administration and Audit Act, the Contractor General Act and the Corruption Prevention Act.

These issues have undermined transparency and accountability in the Public Sector and, more particularly, compromised the integrity of the country's Public Sector procurement process. If the Government is to remove and/or reduce the scourge of corruption, impropriety and/or irregularity which currently haunts Government contracting in Jamaica, then the OCG feels compelled to highlight some of the Recommendations which have been a constant element of its Investigation Reports.

These Recommendations have been consistently made by the OCG in a number of its Reports. Unfortunately, the OCG is yet to see any definitive actions being taken to implement them.

Summary of Key Recommendations:

Having regard to some of the persistent areas of concern which have been identified by the OCG during the conduct of its Special Investigations, the OCG would like to highlight the following key Recommendations which it has made either to the Government or the Parliament of Jamaica on at least one occasion:

1. The OCG respectfully recommends that Parliament should implement legislation to ensure that Directors of Public Body Boards who flagrantly abuse their office and/or authority and/or who fail substantially in the discharge of their fiduciary and statutory responsibilities to their Boards, the Public Body and, by extension, to the Taxpayers of Jamaica, are effectively barred from serving in any like capacity in the future.

In relation to the foregoing, the OCG is also compelled remind all Public Officers, inclusive of Board Members of Public Bodies, who abuse their office and authority for personal gain, that there are circumstances in which such conduct is likely to rise to the level of a criminal act of corruption.

The provisions that are contained in Section 14 (1) (b) of the Corruption Prevention Act are instructive in this regard. They provide simply that *"A public servant commits an act of corruption if he, in the performance of his public functions, does any act or omits to do any act for the purpose of obtaining any illicit benefit for himself or any other person"*.

An act of corruption is punishable upon summary conviction in a Resident Magistrate's Court, in the case of a first offence, to a fine not exceeding one million dollars or to imprisonment for a term not exceeding two years, or to both such fine and imprisonment; and in the case of a second or subsequent offence, to a fine not exceeding three million dollars or to imprisonment for a term not exceeding three years, or to both such fine and imprisonment;

Upon conviction in a Circuit Court, an act of corruption is punishable, in the case of a first offence, to a fine not exceeding five million dollars or to imprisonment for a term not exceeding five years, or to both such fine and imprisonment; and in the case of a second or subsequent offence, to a fine not exceeding ten million dollars, or to imprisonment for a term not exceeding ten years or to both such fine and imprisonment.

2. The OCG also respectfully recommends that all Appointees to the Board of Directors of any Public Body are duly and fully made aware of their responsibilities and obligations pursuant to the relevant provisions of the Public Bodies Management and Accountability Act.
3. The Cabinet should move to immediately develop and implement a comprehensive and overriding policy, that is applicable to all Public Body Boards, to govern, restrict or prohibit, as the case may be, the award of Government contracts (or the divestment of publicly-owned assets), by a Public Body, to members of their respective Board of Directors, or to any entity in which a Board member or a close family relative may have a pecuniary interest.

If this recommendation is not wholeheartedly accepted and implemented, at the very least, the OCG recommends that the Public Bodies Management and Accountability Act be reviewed in respect of the Board of Directors' disclosure of interests. In this respect, the OCG recommends that Directors be mandated to disclose their interests to the Portfolio Minister, and the relevant Accounting Officer and Accountable Officers, when being appointed, so as to ensure full disclosure and transparency in the affairs of the public sector.

4. The OCG also recommends that immediate steps should be taken by the Cabinet to amend the Government Procurement Rules to require that any private corporate entity that is desirous of tendering on any Government of Jamaica contract must, as a mandatory pre-requisite, submit to the relevant contracting Public Body, certified and sworn particulars of its incorporation documents, certified particulars of its shareholders and certified particulars of all of its beneficial shareholders.

The OCG feels compelled to make this recommendation as it has observed that there is a growing trend of on-shore and off-shore incorporated private companies that are receiving Government of Jamaica contracts, but whose shareholders and/or beneficial shareholders are substantially unknown. These practices have posed significant concerns for the OCG, particularly regarding the issue of transparency in the expenditure of the Taxpayers' money.

5. The OCG would also like to respectfully recommend that the House of Representatives and the Senate discontinue what appears to be the practice, in some instances, of granting *carte blanche* approvals of Exemption Motions which are made on behalf of Members of Parliament under Section 41 of the Constitution of Jamaica.

Section 41 requires a Parliamentarian to vacate his seat should he or any firm in which he is a partner, manager or director, becomes a party to a Government contract, unless he has received an exemption from the Senate or the House of Representatives.

The granting of *carte blanche* approvals of Exemption Motions, will permit Parliamentarians (and/or companies or partnerships in which they have an interest) to enter into prospective contracts with the Government of Jamaica without any requirement for the Parliamentarian to disclose the particulars of the said contracts.

If this practice is not discontinued, then the very purpose that the framers of our Constitution had intended to secure in promulgating Section 41, namely to achieve transparency and full disclosure in the commercial affairs between a Parliamentarian and the People whom he was sworn to serve, will be defeated.

6. It is also recommended that appropriate mechanisms be immediately established to ensure that members of the Executive and the Political Directorate of Government are prohibited from committing the Government to binding contracts, contrary to applicable laws and Government accounting and procurement regulations.

There must be a strengthening of the relevant due diligence systems to ensure that members of the Political Directorate do not usurp or bring undue influence to bear upon the authority of the administrative arm of Government and, in particular, upon the authority of the Accounting and Accountable Officers of Government, thereby inflicting damage to the principles of good public sector accounting, management and governance.

7. The OCG would recommend that each Permanent Secretary takes a more proactive and aggressive role in developing, implementing and enforcing effective risk management systems, checks and balances and other appropriate management systems within the Public Bodies that fall under his/her portfolio, in an effort to mitigate against any possibility of deviations from the Government Procurement Procedures Handbook by the institution's management and/or Board of directors.
8. It is recommended that an immediate review of the accounting, procurement and public administration management practices at all Public Bodies be undertaken by the Public Administration and Appropriations Committee of the House of Representatives, the Auditor General and the Ministry of Finance and the Public Service.

The review should be conducted to ensure that adequate procedures, systems, checks and balances are not only implemented, but are aggressively enforced to secure a radically improved level of compliance on the part of Public Bodies and Public Officials with relevant Government approved procedures, regulations and laws.

Particular attention must be paid to the requirements of the Financial Administration and Audit Act, the Public Bodies Management and Accountability Act, the Contractor General Act and the Government Procurement Procedures Handbook.

In the public interest, and in keeping with its strategic objectives to enhance transparency and probity in the public sector procurement and contract award processes, the OCG has reproduced herein, verbatim extracts of the Executive Summaries of ten (10) of the eleven (11) of the aforementioned Reports of Investigation.

11.0 APPROPRIATION ACCOUNT

OFFICE OF THE CONTRACTOR-GENERAL

Account of the sum expended as compared with the sum approved for the service of the Office of the Contractor-General in the year ended 31st March, 2008

Service	Total approved estimate	Expenditure	Expenditure compared with estimate	
			More than estimate	Less than estimate
Head No. 0400 - Office of the Contractor-General				
21 - Compensation of Employees	\$	\$	\$	\$
Original Estimate 64,890,000.00				
1 st Supplementary (7,218,000.00)	57,672,000.00	53,127,818.71	-	4,544,181.29
22 - Travel Expenses & Subsistence				
Original Estimate 17,447,000.00				
1 st Supplementary (2,608,000.00)	14,839,000.00	12,615,528.17	-	2,223,471.83
23 - Rental of Property, Machine & Equipment				
Original Estimate 5,227,000.00				
1 st Supplementary 3,000,000.00	8,227,000.00	6,374,647.44	-	1,852,352.56
24 - Public Utility Services				
Original Estimate 5,284,000.00				
1 st Supplementary -	5,284,000.00	5,210,280.98	-	73,719.02
25 - Purchase of Other Goods & Services				
Original Estimate 10,500,000.00				
1 st Supplementary -	10,500,000.00	12,440,463.70	1,940,463.70	-
28 - Retiring Benefits				
Original Estimate 15,385,000.00				
1 st Supplementary -	15,385,000.00	14,462,001.20	-	922,998.80
31 - Purchase of Equipment				
Original Estimate 23,665,000.00				
1 st Supplementary 18,826,000.00	42,491,000.00	42,432,907.09	-	58,092.91
TOTAL – Head No. 400	154,398,000.00	146,663,647.29	1,940,463.70	9,674,816.41
Surplus to be surrendered to Consolidated Fund		7,734,352.71		
Greg Christie				
CONTRACTOR-GENERAL				
November 20, 2008				

OFFICE OF THE CONTRACTOR-GENERAL

APPROPRIATION ACCOUNT

Explanation of the causes of variation between approved estimates and expenditure:

21 - COMPENSATION OF EMPLOYEES

The under expenditure of \$4,544,181.29 was due to the re-scheduling of a phased staff recruitment exercise, which was approved by the Ministry of Finance as part of a restructuring of the OCG, from December 2007 to April 2008.

22 - TRAVEL EXPENSE AND SUBSISTENCE ALLOWANCE

The under-expenditure of \$2,223,471.83 was the result of a reduction in travelling activities over the period.

23 - RENTAL OF PROPERTY, MACHINERY AND EQUIPMENT

The under-expenditure of \$1,852,352.56 was due to the re-scheduling of a plan to acquire new office space, to accommodate additional staff, from December 2007 to April 2008.

24 - PUBLIC UTILITY SERVICE

The under- expenditure of \$73,719.02 was the result of an over estimation of the Approved Estimates.

25 - PURCHASE OF OTHER GOODS AND SERVICES

The over-expenditure of \$1,940,463.70 was due to an increase in the cost of goods and services over the period.

28 - RETIRING BENEFITS

The under-expenditure of \$922,998.80 was the result of savings realized from the termination of an employee's Contract Agreement to facilitate early retirement.

31 - PURCHASE OF EQUIPMENT

The under-expenditure of \$58,092.91 was the net savings which was realized after a re-scheduling of the original procurement plan, to acquire modular furniture for the new office space, from financial year 2007/08 to 2008/09.

Greg Christie

November 20, 2008

.....

.....

Greg Christie

Date

CONTRACTOR-GENERAL

I have examined the above Account for the year ended 31st March, 2008 in accordance with the Financial Administration and Audit Act. I have obtained all the information and explanations that I required. In my opinion, proper accounting records were kept and I certify, as a result of my audit that the attached Account is a fair representation of the financial transactions for the year.

Pamella Monroe-Ellis

.....

Auditor General

January 6, 2009

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Date

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APPENDIX I

Summaries of Special Investigation Reports

Summaries of Special Investigation Reports

A list of the eleven (11) investigation matters, together with verbatim extracts of the executive summaries of ten (10) of the eleven (11) Reports of Investigation which were prepared and submitted in relation to each, are set out hereunder.

1. Report of Investigation Conducted into the Circumstances Surrounding the Procurement of Contracts for the 4M Energy Saving and Light Bulb Distribution Project - Petroleum Corporation of Jamaica (PCJ), the Former Ministry of Industry, Technology, Energy and Commerce (MITEC) and the Ministry of Energy, Mining and Telecommunications (MEMT).
2. Report of Investigation Conducted into the Tender for the Printing and Delivery of Textbooks to Primary and All-Age Schools Islandwide - Ministry of Education (MoE).
3. Report of Investigation Conducted into the Divestment of the Shares of Petrojam Limited - Ministry of Energy, Mining and Telecommunications (MEMT).
4. Report of Investigation Conducted into the Procurement Practices of the North East Regional Health Authority (NERHA) - Ministry of Health (MoH).
5. Report of Investigation and Monitoring Conducted into the Procurement Practices of Air Jamaica Limited - (Formerly) Ministry of Finance and Planning (MOFP).
6. Report of Investigation Conducted into the Universal Access Fund Company Limited Into the Allegation of a Possible Conflict of Interest Regarding a Board Member - Ministry of Mining and Telecommunications (MMT) -Formerly Ministry of Industry, Telecommunications, Energy and Commerce (MITEC)
7. Report of Investigation Into the Delay in Issuance of Licence by the Betting Gaming and Lotteries Commission (BGLC) - Ministry of Finance and the Public Service (MFPS).
8. Report of Investigation Conducted into the Procurement Practices of the Ministry of Foreign Affairs & Foreign Trade - Ministry of Foreign Affairs & Foreign Trade (MFAFT).
9. Report of Investigation Conducted into the Lease of Properties by the Development Bank of Jamaica (DBJ) to the Hon. Mr. Michael Hylton, OJ, QC, the former Solicitor General of Jamaica, and to NationGrowth MicroFinance Limited, a Company of which Mr. Aubyn Hill, a former Director of DBJ, is a Director - Office of the Prime Minister (OPM).
10. Report of Investigation Conducted into the Allegation of the Lack of Transparency in the Awarding of Contracts for the Supply of Small Sports Utility Vehicles (SUVs) - Ministry of National Security (MNS). (NB. The Executive Summary of this Investigation Report has not been published herein. Section 15 (2) of the Contractor General Act expressly prohibits the OCG from publishing its Reports of Investigation, regarding procurements by the Security Forces, other than to the Cabinet of the Government of Jamaica).
11. Special Report of Investigation Conducted into the Award of Contracts by the Jamaica Urban Transit Company - Ministry of Transport and Works (MTW).

Summaries of Special Investigation Reports

OFFICE OF THE CONTRACTOR-GENERAL

Executive Summary of the Report of Investigation

Conducted into the Circumstances Surrounding the Procurement of Contracts for the 4M Energy Saving and Light Bulb Distribution Project

Petroleum Corporation of Jamaica (PCJ), the Former Ministry of Industry, Technology, Energy and Commerce (MITEC) and the
Ministry of Energy, Mining and Telecommunications (MEMT)

Initiated: 2007 October
Concluded: 2008 February

The Investigation of the 4M Energy Saving and Light Bulb Distribution Project was initiated by the Office of the Contractor General (OCG) on Wednesday 2007 October 24.

On 2007 October 23, under cover of letter of even date, the Prime Minister, the Honourable Orrett Bruce Golding, provided the Contractor General with an advance copy of a report which the Minister of Energy, Mining and Telecommunications, the Honourable Clive Mullings, had prepared on the 4M Energy Saving Project. The Honourable Clive Mullings tabled the referenced report in his presentation to Parliament later that same day.

In his presentation, Minister Mullings invited the Contractor General to investigate, *inter alia*, the contract award process which was utilized for the procurement of contractors for the 4M Energy Saving and Light Bulb Distribution Project (hereinafter referred to as the “4M Project” or the “Project”).

The allegations which were contained in Minister Mullings’ report to Parliament raised a number of concerns. Some of these alluded to impropriety, lack of fairness and transparency in the award of contracts, a breach of the procurement guidelines, mismanagement and a breach of applicable Government administrative and accounting procedures – all in so far as the 4M Project was concerned.

The OCG’s Special Investigation was initiated in accordance with the discretionary powers which are reserved to the Contractor General under Sections 15 (1) and 16 of the Contractor General Act.

The preliminary review of the Minister’s allegations was informed by the Contractor General Act, the Government Procurement Procedures Handbook (GPPH), the Financial Administration and Audit Act, the Public Bodies Management and Accountability Act, as well as the Corruption Prevention Act.

In general, these references guided the context within which the Investigation was conducted, the methodology which was utilized and the Findings and Conclusions which were reached therein.

The primary means of data collection and evidence-gathering, which were utilized throughout the investigation, was the utility of written Requisitions/Questionnaires which were issued by the OCG in accordance with the provisions of the Contractor General Act, the Voluntary Declarations Act and the Perjury Act.

Requisitions were issued to key representatives of the former Ministry of Industry, Technology, Energy and Commerce (MITEC), the current Ministry of Energy, Mining and Telecommunications (MEMT), the Petroleum Corporation of Jamaica (PCJ) and the Ministry of Finance and the Public Service.

Responses to the said Requisitions/Questionnaires were returned by all respondents, inclusive of the Minister of MEMT, The Honourable Clive Mullings.

The OCG also directed formal Requisitions to two senior representatives of Universal Management and Development Company (UMD), the company which was reported as having received the bulk of the payments, from the PCJ, in relation to the 4M Project.

Having regard to the serious implications which were inherent in Minister Mullings' report to Parliament, it was believed that the UMD officials would have welcomed the opportunity to be heard.

However, the sole Director of UMD and the Caribbean Communications and Media Network Ltd. (CCMN), Mr. Rodney Chin, acting on the advice of his Attorney, Mrs. Valerie Neita-Robertson, refused to comply with the lawful Requisitions of the OCG.

By way of letter, which was dated December 20, 2007, a representative of Mrs. Neita-Robertson wrote to the Contractor General on her behalf, advising, *inter alia*, that:

"Although her client may be compelled to attend your investigation, nonetheless he has been held out as a suspect in matter being investigated and in those circumstances he may not be compelled to give evidence that is likely to incriminate himself. The State may not, (even through a Supreme Court Justice,) compel a citizen to incriminate himself unless Immunity against Criminal Prosecution is granted." (Attorney's Emphasis).

The Contractor General, in his written response to Mrs. Neita-Robertson, dated December 27, 2007, advised her that the OCG did not share *"the view which is implicit in your argument that your Client has the right to carte blanche refuse to comply with the subject Requisition of the Office of the Contractor General of December 10, 2007"*.

The Contractor General's letter went on to advise that the OCG would *"therefore be taking the requisite steps to formally refer the matter to the Director of Public Prosecutions with a recommendation that criminal proceedings should be instituted against your Client. You may therefore choose to formally pursue yours and your Client's positions directly with the Director"*.

The matter was formally referred by the Contractor General to the Director of Public Prosecutions, under cover of letter which was dated the next day, 2007 December 28. The referral, which was made pursuant to Section 29 of the Contractor General Act, currently resides with the DPP.

The lack of cooperation on the part of Mr Rodney Chin, with the OCG's Investigation, has left the OCG with critical questions which pertain to the 4M Project unanswered.

Several of these questions could only have been answered by Mr. Rodney Chin, particularly in light of the absence of written contracts between UMD and CCMN and the Government of Jamaica, as well as given the absence of other pertinent documentation which relates to the 4M Project.

One of the key questions which arises is whether UMD and CCMN were contractors who were competent and had an established business performance track record.

With respect thereto, the OCG was particularly interested, *inter alia*, to learn how Mr. Chin would reconcile the fact that UMD was engaged as the Project's principal contractor to provide project management services to the Government of Jamaica, against the following facts, namely:

(a) that the 4M Project was commenced in 2006 July, (b) that UMD and CCMN were organized in the same month, on 2006 July 31 and July 20, respectively (c) that written declarations were made by Senator Spencer, to the OCG, to the effect, *inter alia*, that he had to “*rely on persons that I was familiar with in the past*”³ and (d) that based upon records which were reviewed by the OCG, Ms. Sherine Shakes, the mother of Senator Spencer's child, was ostensibly held out by UMD to be its principal project management, operations and administrative representative despite the fact that she, Ms. Shakes, conceded to the OCG that she had had no prior project management experience.

The Findings of the OCG have revealed evidence of breaches of the GPPH, the Contractor General Act, the Financial Administration and Audit Act and the Public Bodies Management and Accountability Act, in the procurement of contracts for the 4M Project and in the execution of the Project itself.

These breaches were due primarily to (a) an apparent failure on the part of the PCJ and MITEC to apply adequate planning, procurement and accounting controls to the development, implementation and execution phases of the Project and

(b) what appears to have been an unwarranted, improper and unlawful Ministerial intervention, by State Minister Senator Kern Spencer in at least the procurement processes of the Project – processes which are reserved by law for execution by the Government's administrative arm and its Accounting and Accountable Officers prior to endorsement by the National Contracts Commission (NCC) and/or the Cabinet as the GPPH may warrant.

Senator Kern Spencer conceded that the initial engagement of eight (8) of the Project's contractors, in 2006 July, was as a direct result of his attempts to procure goods, works and services to implement the 4M Project, after the management of the Project was conveyed to him, in 2006 June, by Minister Phillip Paulwell. Another contractor, he said, was engaged by him “indirectly”.

The referenced contractors included CCMN, UMD (where Sherine Shakes, the mother of Mr. Spener's child, was engaged as Project Manager/Business Development Manager), Verdie Mair (who the OCG has confirmed is the grandmother of Mr. Spencer's child) and Stacey Ann Waite, who is a friend of Sherine Shakes and who Mr. Spencer said he had engaged “indirectly”.

³ Kern Spencer's Response to October 29, 2007 Requisition. Response to Question #19.

In his written response, dated 2007 November 20, to the Requisitions of the OCG, the Minister explained that “... *to facilitate the smooth running of the project, my office made initial contact with the following organizations/persons directly or indirectly, to spare the PCJ and MITEC the embarrassment*”. He then named the nine contractors.

“I had to rely on persons that I was familiar with in the past and persons who were willing to offer credit and respond to the requirements immediately. The intention was to engage those persons to deal with the emergency situation at hand”, he said. (OCG’s emphasis).

The OCG has seen no evidence of any **written** contract between the Government of Jamaica and any of the Project’s suppliers/contractors.

The OCG has also concluded that there was no transparency, fairness, impartiality or merit in the procurement of the contractors for the 4M Project. This was due primarily to the absence of a competitive tendering exercise and the lack of an acceptable selection methodology by which the contractors were engaged, all in contravention of the provisions of the Contractor General Act and the GPPH.

This should not be surprising since several of the Project’s contractors, inclusive of the main contractor – UMD, were hand-picked and engaged by State Minister, Senator Kern Spencer.

In an attempt to regularize the contracting of project management services for the 4M Project, the then existing contract was put to competitive tender by MITEC in 2007 March, several months after the Project had been commenced in 2006 July.

The results of the tender process revealed that UMD’s proposed rate was three times the rate which was tendered by the other bidder, Power Services Co. Ltd. (PSCL). UMD had been previously awarded the contract at the commencement of the Project, having been selected and engaged by Senator Kern Spencer.

It stands to reason, therefore, that had competitive tendering been employed earlier in the 4M Project, the Government of Jamaica would have benefited from a significantly more competitive rate for the project management services which were procured under the Project through UMD.

Put another way, if the subject reference is to be used, the Government of Jamaica did not receive value for money for the services which were rendered by UMD in its execution of the 4M Project.

It should be noted that despite PSCL’s competitive bid and the endorsement of same by the National Contracts Commission (NCC), in 2007 June, the final steps were never taken to have PSCL replace UMD as the project management services contractor for the 4M Project. This was allegedly attributed to the fact that the completion time for the Project was then fast approaching.

The gravity of the procurement breaches which the OCG’s Investigation has un-earthed, and the mismanagement of the implementation of the 4M Project, are such that neither the Permanent Secretary in the former MITEC nor any of the Accountable Officers at PCJ, was aware of the means by which any of the contractors was engaged.

This is despite the fact that three (3) major pieces of legislation were substantially contravened during the process. The sole excepting contractor was the Medallion Hall Hotel, which was contracted in 2007 August, over a year after the Project had been initiated.

In the circumstances, there is no doubt that there was a breach of duty on the part of the Permanent Secretary of the former MITEC and the current MEMT, and on the part of one or more of the Accountable Officers at the PCJ. Quite surprisingly, none of these persons has claimed responsibility on behalf of their respective entities for the 4M Project. This is despite the fact that J\$114 Million was expended on the Project and approximately J\$153 Million is alleged to be still owing to contractors.

The Permanent Secretary at MITEC and MEMT, who is also a Board member of the PCJ, has claimed limited knowledge of the 4M Project and was not sufficiently apprised of the procurement breach until December 2006/January 2007.

It must be highlighted that, of the J\$114 Million which has already been paid out on the Project, J\$24 Million of that sum is an over expenditure which was neither approved by the Board of PCJ, nor brought to the attention of the most senior Accountable Officer at the PCJ, namely its Group Managing Director, Dr. Ruth Potopsingh.

It is important to record that PCJ Officers Dr. Ruth Potopsingh and Mr. Rodney Salmon, Director of Administration and Corporate Secretary, did raise concerns and questions, of one type or the other, about the Project, at various points throughout its planning, implementation and execution.

However, despite the raising of these concerns, the fact still remains that the expansive breaches of the GPPH which are associated with the Project and the serious accounting, financial and administrative management lapses which occurred in its conception, implementation and execution, cannot be denied and must therefore be accounted for.

In answer to one of the OCG's written Requisitions which was directed to him, Senator Spencer declared, under pain of criminal prosecution, that he had not, *inter alia*, "*received, whether directly or indirectly, any benefit(s), in cash or in kind, as a result of (his) involvement in and/or association with the Project*".

The OCG has, however, been informed by two witnesses (hereinafter referred to as "Driver A" and "Driver B"), *inter alia*, that property which the OCG has confirmed was registered in the name of a company in which Senator Spencer is a Director and Shareholder, namely Butterfly Traders Limited, was allegedly utilized in the execution of contracts under the 4M Project.

The circumstances are such that it could suggest that an illicit benefit was derived there-from by the Senator, contrary to Section 14 (1) of the Corruption Prevention Act.

Driver A and Driver B had voluntarily and freely provided this information to the OCG and had executed, under the pain of criminal prosecution, formal declarations attesting to the veracity of same. The declarations were executed both before the OCG and before a Justice of the Peace. However, Driver A and Driver B subsequently sought to withdraw the said information.

In addition to the foregoing, the OCG's Investigation has also made the following determinations and/or uncovered the information which is summarized below:

1. There is no written Heads of Government Agreement which establishes the responsibilities of the Government of Jamaica and the Cuban Government for the 4M Project.

2. No evidence was found to refute the fact that Mr. Spencer had primary and Ministerial responsibility for the implementation of the island-wide 4M Project.
3. The allegation which was made in Parliament by Minister Mullings that the 4M Project implementation was handled by a “Monitoring Committee” which was chaired by then Minister of State, Senator Kern Spencer, was corroborated by Mr. Spencer himself.

However, no one has corroborated Mr. Spencer’s assertion that there were oversight “*authoritative groups*”, one of which he said was chaired by Minister Paulwell. Mr. Spencer, himself, stated that the “*authoritative groups*” were adhoc and not formally established.

4. The allegation which was made in Parliament by Minister Mullings that the implementation of the Project was carried out on the “periphery” of the MITEC has not been substantiated.
5. There was no clear Project document detailing the scope and nature of the Project in its initial implementation phase. Even though an announcement for the Project’s implementation occurred in 2006 April, and the Project was commenced in 2006 July, a detailed Project document was not drafted until 2006 October 4. The document was never formally approved.
6. There was some confusion between PCJ and MITEC regarding the issue of which Agency was responsible for executing the 4M Project. Neither MITEC nor the PCJ seemed clear about their designated and/or intended roles and responsibilities in the implementation and execution of the Project.
7. Notwithstanding, there is abundant evidence that one or more aspects of the Project – whether it was its implementation, its financing, its execution and/or its administration were, in one way or the other, attributable to the MITEC and the PCJ.
8. Generally, PCJ played the role of financing facilitators for the Project and handled the approval and payment of invoices which emanated from the Project’s contractors and suppliers. On the other hand, MITEC was involved in the Project at various stages between 2006 May and 2007 June, at which point in time, MITEC sought to remedy the procurement breach as regards the UMD contract.
9. Although the OCG has seen no evidence of any written contract between the Government of Jamaica and any of the Project’s suppliers/contractors, there is, however, evidence to suggest that the following services were required for the Project:
 - (a) Project Management Services;
 - (b) Transportation Services;
 - (c) Customs Clearance Services;
 - (d) Provision of Meals for Volunteers;
 - (e) Accommodation for the Cuban Volunteers.
12. Neither the PCJ nor MITEC has admitted to engaging, either directly or indirectly, contractors for goods, works and/or services for the 4M Project. Former Minister of State, Kern Spencer has, however, through his own admission, taken responsibility for the engagement of various contractors for the Project.

13. CCMN, Medallion Hall and Shipping Logistics were registered with the NCC as approved contractors. UMD was not registered with the NCC when it was first engaged on the Project as a contractor.

When UMD subsequently applied for NCC registration, it did so under the classification of ‘*Project Management*’ and was advised by the NCC Secretariat, by letter dated 2007 April 10, that “*Project Management is classified as Consultant Services*”. Consultants are not required to be registered with the NCC.

14. Apart from UMD and the aforementioned contractors, all of the other contractors who were not classified as consultants, and who were engaged on the 4M Project, would have been required to be registered with the NCC unless they were engaged after February 12, 2007, in which event they would have only needed to be registered if the value of the contract was in excess of \$275,000.
15. UMD was the major contractor on the 4M Project. It was incorporated on 2006 July 31 and CCMN, on 2006 July 20. 2006 July was the month in which the 4M Project was commenced. Although Mr. Rodney Chin was declared to be the sole shareholder and Proprietor of UMD, at no time, throughout the entire Investigation, has the OCG seen any written correspondence which was directed to UMD in his care or which was despatched by UMD in his name.
16. Ms. Sherine Shakes, Business Development Manager/Project Manager, UMD, is the mother of State Minister Spencer’s child. She was ostensibly held out by the UMD as one of its principal representatives, if not its principal representative, in all of its dealings with Public Bodies in so far as the 4M Project is concerned.
17. Ms. Shakes, as at, 2007 December 24, admitted to the OCG, in writing, that she “*had not had project management experience*”. This was despite the fact that (a) she was identified throughout the 4M Project as UMD’s Project Manager (b) she represented UMD at the 4M Project meetings and (c) UMD was contracted as the main contractor on the 4M Project to provide project management services to the Government of Jamaica.
18. Ms. Verdie Mair is the mother of Ms. Sherine Shakes of UMD, and hence the grandmother of the child of Mr. Kern Spencer. Ms. Mair was listed as one of the contractors who was engaged on the 4M Project by Mr. Kern Spencer. Direct payments of J\$700,000 have been reportedly paid to Ms. Mair by the PCJ for catering services.⁴ Ms. Mair was also separately listed as the first Company Secretary for UMD and CCMN.
19. Mr. Spencer, despite being asked if he had a “*personal or other*” relationship with Ms. Mair, failed to disclose the fact that she was the grandmother of his child.

⁴ Payment listing from PCJ. Available from Rodney Salmons’ statement dated December 5, 2007 and Minister Mullings’ statement dated November 29, 2007.

20. Both Driver A and Driver B have made very serious and far-reaching allegations against State Minister Spencer. The initial allegations were made, *inter alia*, in a formal interview which was conducted by OCG Representatives with both men on 2008 January 16. These statements were declared, by both men to be truthful, accurate and complete and were so certified in writing to the OCG as well as before a Justice of the Peace.

As was previously indicated, however, both men subsequently sought to withdraw their statements after they were allegedly contacted by Senator Spencer and the money which they had initially claimed was owed to them, for services which they had performed in the execution of the 4M Project, was paid.

The OCG is concerned that there is a likely possibility that, subsequent to the making of their statements to the OCG, these two (2) witnesses might have been intimidated and/or coerced into withdrawing the said statements, having regard to the gravity and the very serious import of the information which was conveyed.

The following allegations were included among those which were made by Driver A and Driver B:

- (a) Driver A was employed to Butterfly Traders in 2003 and began driving for the 4M Project in January 2007. \$343,000 was allegedly owing to him as at the time of his visit to the OCG.
- (b) Driver A was responsible for a 34-seater Mitsubishi Bus. This bus was allegedly registered in the name of Kern Spencer and was transferred to Butterfly Traders in 2005.
- (c) According to Driver A, he was told by Mr. Spencer that he worked for a man named 'Chin', although he was driving a bus owned by Mr. Spencer.
- (d) Driver A, on one occasion, transported bulbs to a 'government house' in Waterworks on Sharrow Drive (the last House on Sharrow Drive). These bulbs included 193 boxes of 24 bulbs each and 118 boxes of 14 bulbs each.
- (e) After the elections, Driver A, concerned about the police coming to him, tried to move the bulbs from the 'government house' to the Ministry, and went to the offices of UMD to obtain the keys to the house. Driver A was told by UMD that they could not find 'any key'.
- (f) When the 4M Project 'scandal' broke, Driver A was called by UMD and told that things were to be moved to the wharf. These items included bulbs, food items (such as tin mackerel), 9 broken fans and a computer which had been used by the Cubans.
- (g) Upon arrival at the wharf, Driver A was told by security personnel that because of the investigation, nothing could be placed in the container. Subsequently, and according to Driver A, the bulbs were taken by a 'truck man' to a house in Portmore under the instructions of a Mr. Calvin Blackwood, who was allegedly employed to Mr. Spencer.
- (h) According to Driver A, when he sought to get payment for the work he had done, he heard that the company (UMD) was closed.
- (i) Driver A also alleges that after being instructed to park the buses at a place called TDK in Portmore, he received a call from Driver B informing him that the buses had been 'cut up'. According to Driver A, he subsequently called Mr. Kern Spencer to enquire about the buses, and Mr. Spencer informed Driver A that the buses were 'cut up' because he did not want 'the Labourites' to know that his (Mr. Spencer) bus was involved in the contract.

- (j) Driver B indicated that he started to drive for the 4M Project in July 2006 when the initial set of Cubans had arrived and again for a few weeks in 2007 February.
- (k) Driver B indicated in his statement that he had requested that Mr. Kern Spencer pay him \$2,000 per day. However, according to Driver B, Mr. Spencer told him he could only afford \$1,500 per day. According to Driver B, this meeting occurred at the residence of Mr. Spencer in Waterworks.
- (l) Driver B also indicated that on 2007 May 1, he again started to drive for the 4M Project. In response to a question regarding his receipt of instructions, Driver B stated that he sometimes received calls from Ms. Shakes but most of his calls came from a Calvin who works with Mr. Spencer.
- (m) According to Driver B, to the best of his knowledge, the bus he was driving belonged to Mr. Spencer but it was not registered in Mr. Spencer's name but in the name of a company. When asked who he worked for, Driver B said he was of the opinion that he worked for Mr. Spencer although he did not get direct instructions from Mr. Spencer.
- (n) Both Driver A and Driver B subsequently sought to withdraw the statements which they made to the OCG.
- (o) On 2008 January 21, during a visit to the OCG, both men expressed concern that Mr. Spencer had contacted them over the preceding week-end and had informed them that the payments which were outstanding to them would be paid on that day (2008 January 21).
- (p) It was also alleged by the Drivers that Mr. Spencer told them that he was informed by one Danhai Williams that they had given information to a place in New Kingston.
- (q) On 2008 January 22, Driver A returned to the OCG and informed representatives of the OCG that he had received the money owing to him. Driver A also indicated that he was told by a Mr. Chin that he (Driver A) should have had a lawyer present when making his statement to the OCG and that in his capacity as a driver, he was not authorized to give any statements in regard to Universal (UMD).
- (r) Driver A expressed a concern about the number of calls he had received from various individuals in regard to his making a statement to the OCG.
- (s) Driver A also noted that Mr. Chin had called him and said that it was being circulated at the PNP Headquarters that they, Driver A and Driver B, had gone to Knutsford Boulevard and made statements about the company, Universal (UMD).

21. The highly irregular state of affairs which has prevailed in the matter of the planning, implementation and execution of the 4M Project, (b) the absence of transparency, merit, value for money and competition in the award of the Project's contracts, (c) the flagrant breaches of the GPPH and the Contractor General Act which have occurred in the award of the said contracts, (c) the fact of State Minister Spencer's improper, un-authorized and unlawful intervention in the Project's procurement, contract award and contract payment processes, (d) the admitted engagement by Mr. Spencer of UMD, CCMN, Stacie Ann Waite and Verdie Mair, as contractors on the Project, (e) the fact of the personal relationship that Mr. Spencer has or has had with Sherine Shakes and Verdie Mair, (f) the fact that Ms. Shakes is the mother of Senator Spencer's child, (g) the fact that Ms. Verdie Mair is the grandmother of Mr. Spencer's child, (h) the fact that Mr. Spencer, in response to a direct Requisition of the OCG, concealed the material fact that Ms. Mair is the grandmother of his child (which is in itself a criminal offence under the Contractor General Act), (i) the fact of Ms. Shakes' demonstrated role of primacy in the operational, business and administrative affairs of UMD, (j) the fact that Ms. Shakes has admitted that she had no prior project management experience, (k) the fact that, notwithstanding, UMD was contracted on the 4M Project as the principal provider of project management services to the Government of Jamaica, (l) the fact that Ms. Waite was listed in UMD's 2007 March tender proposal as a technical employee of the company despite the fact that she was also separately engaged by Senator Spencer as a contractor under the 4M Project, (m) the fact that Ms. Mair was listed as the first Company Secretary of both UMD and CCMN despite the fact that she too was also separately engaged by Senator Spencer as a contractor under the 4M Project, (n) the fact that UMD and CCMN are corporate entities which were organized in the same month that the 4M Project was commenced, (o) the fact that UMD and CCMN had no prior business or operational performance track record when they were hand-picked and engaged on the 4M Project by Senator Spencer, (p) the fact that the bulk of the payments which have been made under the 4M Project were made to UMD and CCMN, (q) the fact that UMD and CCMN are alleged to have already received contract payments, under the 4M Project, in excess of \$85 Million and \$3 Million respectively, (r) the fact that in a letter, which was dated 2007 August 31, Senator Spencer wrote directly to UMD to assure it of the "*legitimacy*" of invoices which it, UMD, had presumably submitted for an additional, outstanding and un-paid sum \$143,588,142.05 under the 4M contract, (s) the fact that in the same letter, Senator Spencer gave written assurances to UMD that the outstanding invoices would "*be honoured at the earliest possible date*", and (t) the fact that on 2007 August 30, Senator Spencer wrote directly to the Permanent Secretary of MITEC, Dr. Jean Dixon, advising her, *inter alia*, that "*I now place on record the amounts that are legitimately owed to date by MITEC/PCJ*" and, by so doing, certified that the respective sums of \$143,588,142.05 and \$15,288,942.75 were outstanding by the Government of Jamaica to UMD and CCMN, are, in the OCG's considered view, all powerfully persuasive and indicative pieces of evidence which, by themselves, or when taken together with the allegations that Driver A and Driver B have made concerning Mr. Spencer's private involvement in the 4M Project, raise, at a minimum, a very strong inference of an unlawful criminal conspiracy and corruption in the illicit award of the referenced contracts. In the circumstances, the OCG has concluded that the entire matter is one which warrants immediate and intensive investigation by the country's (criminal) law enforcement authorities.

22. If the allegations which Driver A and Driver B have made are truthful as they had initially declared them to be, they would, at a minimum, suggest that Senator Spencer, whether by himself and/or through his company, Butterfly Traders Limited, was an active private participant in the execution of contracts under the 4M Project at a time when he was the Public Officer and State Minister who, by his own admission, was assigned responsibility for the implementation of the Project.

The circumstances of the matter are even more compounded by the fact that Senator Spencer has admitted to the use of his Public Office to facilitate the award of the said contracts. In such circumstances, it is the OCG's considered view that, at a minimum, a criminal investigation into the matter is warranted to determine, *inter alia*, if corruption charges should be brought against Senator Spencer.

23. The OCG has seen no evidence which would suggest culpability on the part of then Energy Minister Phillip Paulwell for any of the procurement and contract award breaches which have been associated with the 4M Project.

Additionally, besides the fact that Minister Paulwell was the then Minister with primary ministerial portfolio responsibility for MITEC, the OCG has been shown no evidence which would directly and conclusively implicate him for the lapses which have occurred in the Project's accounting, financing and administrative controls during its implementation and execution phases.

In light of the foregoing and having regard to the other Findings, Information and Conclusions which are discussed in greater detail in this Report, the OCG has respectfully made the following considered recommendations:

1. The PCJ and the MEMT should prepare a written project and implementation policy to guide any future project which is to be undertaken by either of them. The policy must, at a minimum, make provision for:
 - i. Details of the scope of work for the project;
 - ii. A project implementation plan which should include a detailed breakdown of the estimated project costs, its completion time and its progress benchmarks;
 - iii. The roles, responsibilities and accountabilities of all parties which will be involved in the project;
 - iv. The approvals and authorizations which must be secured before the project is commenced as well as those which must be obtained throughout the execution of the project.
2. In instances where the GPPH is breached, the responsible agency should seek to remedy the breach in an expeditious and effective manner as opposed to continuing with the implementation of the project in violation of applicable Government procurement procedures and other regulations or laws.

3. The authenticity and legitimacy of any outstanding payment requests or invoices which may have been submitted by UMD, the CCMN and/or Shipping Logistics, for works which were allegedly performed or for goods and services which were allegedly supplied, under the 4M Project, should be verified by the Auditor General and the Attorney General before any further payments are made to any of the referenced suppliers/contractors.
4. Pursuant to the mandatory statutory obligations which are imposed upon a Contractor General by Section 21 of the Contractor General Act, the OCG is hereby formally referring a copy of this Report to the Auditor General on the basis that there is evidence which is recorded herein which would suggest that there was a breach of duty on the part of the Accounting Officer and/or on the part of one or more of the Accountable Officers of MITEC and/or of the PCJ and that one or more of the said Officers may have contravened, *inter alia*, the provisions of the Financial Administration and Audit Act.

The matter is being referred to the Auditor General particularly in light of the provisions which are contained in Sections 16, 19, 20, 25 and 26 of the Financial Administration and Audit Act.

5. Pursuant to the mandatory statutory obligations which are imposed upon a Contractor General by Section 21 of the Contractor General Act, the OCG is hereby formally referring a copy of this Report to the Attorney General on the basis that there is evidence which is recorded herein which would suggest that there was a breach of duty on the part of the Board of Directors of the PCJ or on the part of one or more of its members in contravention, *inter alia*, of Section 6 of the provisions of the Public Bodies Management and Accountability Act.

The matter is being referred to the Attorney General particularly in light of the provisions which are contained in Sections 6, 17 (1) (b) and 25 of the Public Bodies Management and Accountability Act.

6. It is recommended that an immediate review of the accounting, procurement and public administration management practices at the PCJ, the MEMT and at other major Public Bodies be undertaken by the Public Administration and Appropriations Committee of the House of Representatives, the Auditor General and the Ministry of Finance and the Public Service.

The review should be conducted to ensure that adequate procedures, systems, checks and balances are not only implemented, but are aggressively enforced to secure a radically improved level of compliance on the part of Public Bodies and Public Officials with relevant Government approved procedures, regulations and laws.

Particular attention must be paid to the requirements of the Financial Administration and Audit Act, the Public Bodies Management and Accountability Act, the Contractor General Act and the GPPH.

7. It is also recommended that appropriate mechanisms be immediately established to ensure that members of the Executive and the Political Directorate of Government are prohibited from committing the Government to binding contracts, contrary to applicable laws and Government accounting and procurement regulations.

8. There must be a strengthening of the relevant due diligence systems to ensure that members of the Political Directorate do not usurp or bring undue influence to bear upon the authority of the administrative arm of Government and, in particular, upon the authority of the Accounting and Accountable Officers of Government, thereby inflicting damage to the principles of good public sector accounting, management and governance.
9. The OCG also recommends that the Auditor General, if he/she has not yet done so, conducts an exhaustive investigation into (a) the circumstances in which monies have been expended and disbursed thus far to the contractors that were involved in the execution of the 4M Project and (b) the expenditure approval processes, as well as the \$24 Million over-expenditures at the PCJ, which were related to the 4M Project.

The investigation should be carried out particularly in light of the fact that sums which have exceeded the amounts which were approved by the Board of the PCJ, for the 4M Project, were allegedly expended without the knowledge and/or approval of the entity's most senior Accountable Officer.

The investigation should seek to determine if any of the said circumstances warrants the initiation of disciplinary or other adverse proceedings against any person. In particular, it should determine who approved or otherwise sanctioned the over-expenditure of J\$24 million on the 4M Project.

10. Pursuant to the mandatory statutory obligations which are imposed upon a Contractor General by Section 21 of the Contractor General Act, the OCG is hereby formally referring a copy of this Report to the Corruption Prevention Commission (CPC), the Commissioner of Police (CP) and the Director of Public Prosecutions (DPP).

The referral is being made on the basis that there is evidence which is stated herein which would suggest that property which was allegedly owned by former State Minister Kern Spencer and/or his company, Butterfly Traders Limited, was utilized in the execution of contracts under the 4M Project in circumstances which could suggest that an illicit benefit or benefits may have been derived there-from by the Senator, contrary to Section 14 of the Corruption Prevention Act.

It is also recommended that the referenced authorities seek to determine whether Senator Spencer and/or his company, Butterfly Traders Limited, were sub-contracted by UMD to render services which were associated with the execution of the 4M Project and, if so, whether he derived any illicit benefits there-from contrary to Section 14 of the Corruption Prevention Act.

It is further recommended that the authorities cause the requisite investigations to be commenced into the allegations which have been made against Senator Spencer by Driver A and Driver B to determine if they are true and, if so, what criminal charges, if any, should be brought against Senator Spencer and/or any other person having regard to the outcome of the said investigations.

11. It is recommended that the Corruption Prevention Commission (CPC), the Commissioner of Police (CP) and/or the Director of Public Prosecutions (DPP) commence investigations into the circumstances of State Minister Kern Spencer's admitted selection and engagement of UMD, the CCMN, Stacie-Ann Waite and Verdie Mair as contractors on the 4M Project.

It is also recommended that the referenced authorities investigate the Senator's relationship with these persons and the principals of UMD and CCMN, namely Sherine Shakes, who is his daughter's mother, and Rodney Chin.

The investigations should seek to determine if there was a conspiracy or agreement between the Senator and any or all of the named persons to facilitate, *inter alia*, what could be the possible commission, on the part of the Senator or on the part of any of them, of an act or acts of corruption contrary to Section 14 of the Corruption Prevention Act, or to otherwise determine if Senator Spencer and/or any of the named persons may have committed an act or acts of corruption or other criminal offence.

12. Pursuant to the mandatory statutory obligations which are imposed upon a Contractor General by Section 21 of the Contractor General Act, the OCG is also hereby formally referring a copy of this Report to the Director of Public Prosecutions (DPP) on the basis that there is evidence which is recorded herein that former State Minister Kern Spencer may have committed a criminal offence or offences under Section 29 of the Contractor General Act and/or under Section 8 of the Perjury Act by misleading and/or wilfully making a false statement to mislead a Contractor General and/or failing to comply with a lawful requirement of a Contractor General in the execution of his functions under the Act.
13. The OCG is hereby formally referring a copy of this Report to the Director of Public Prosecutions (DPP) on the basis that there is evidence which is recorded herein that Driver A and Driver B, who voluntarily provided certain information to the OCG, may have committed a criminal offence or offences under Section 29 of the Contractor General Act and/or under Section 8 of the Perjury Act by misleading and/or wilfully making a false statement to mislead a Contractor General in the execution of his functions under the Act.

It is, however, also recommended that the Director of Public Prosecutions and/or the Commissioner of Police commence formal investigations to determine if Driver A and/or Driver B may have been unlawfully intimidated, coerced, threatened or otherwise induced by a person or persons to withdraw the said statements and/or to deny their veracity, in an effort to pervert the course of justice or to obstruct a Contractor General in the lawful execution of his functions, contrary to Section 29 of the Contractor General Act.

The OCG also strongly recommends that an urgent determination be made by the Director of Public Prosecutions and/or by the Commissioner of Police as to whether the safety and security of Driver A and/or Driver B are in likely jeopardy and if so what measures may be deemed appropriate to ensure, *inter alia*, their safety.

14. The OCG respectfully recommends that the Cabinet should move to immediately develop and implement a comprehensive over-riding policy to be applicable to all Public Bodies. The policy should govern, restrict or prohibit the award of Government contracts by a Public Body to a Minister and/or to a Public Official or to any entity in which a Minister, Public Official or a close family relative may have a pecuniary interest. The OCG has made this recommendation before.
15. The OCG would also like to respectfully recommend that the House of Representatives and the Senate discontinue what appears to be the practice, in some instances, of granting *carte blanche* approvals of Exemption Motions which are made on behalf of Members of Parliament under Section 41 of the Constitution of Jamaica.

Section 41 requires a Parliamentarian to vacate his seat should he or any firm in which he is a partner, manager or director, becomes a party to a Government contract, unless he has received an exemption from the Senate or the House of Representatives.

A Section 41 Exemption Motion was approved by the Senate in favour of Senator Spencer on 2004 July 23. The Motion was expressed to relate to Butterfly Traders Limited. Butterfly Traders Limited is the same entity which is the registered owners of certain vehicles, at least one of which was alleged to have been utilized in the execution of contracts under the 4M Project. The Motion had provided that Butterfly Traders Limited “*may from time to time enter into contracts with the Government of Jamaica and its affiliated Agencies, to provide services*”. No conditions or restrictions were attached.

Exemption Motions, such as that which was granted to Senator Kern Spencer, in 2004, once approved, will permit Parliamentarians (and/or companies or partnerships in which they have an interest) to enter into prospective contracts with the Government of Jamaica without any requirement for the Parliamentarian to disclose the particulars of the said contracts.

If this practice is not discontinued, then the very purpose that the framers of our Constitution had intended to secure in promulgating Section 41, namely to achieve transparency and full disclosure in the commercial affairs between a Parliamentarian and the People whom he was sworn to serve, will be defeated.

(Note: The foregoing recommendation is not intended in any way to infer or to suggest that Butterfly Traders Limited was a recipient of a ‘*Government contract*’, within the meaning of the Constitution or the Contractor General Act, in so far as the execution of the 4M Project is concerned).

16. Finally, the OCG feels overly compelled to hereby repeat a recommendation which has been made, *ad infinitum*, by successive Contractors General over the years. The recommendation can be traced as far back as to the OCG’s 1996 and 10th Annual Report to the Parliament of Jamaica.

In that Report, the then Contractor General, Mr. Gordon Wells, had this to say: “*Unless there is legislation with effective penalty clauses, some agencies will continue to ignore the (Government’s procurement) guidelines*”.

In calendar year 2006, similar recommendations were formally made by the Contractor General, to the State, on no less than three occasions. The recommendation was also formally made in 2007, in the Contractor General's 2006 and 20th Annual Report to the Parliament of Jamaica.

Despite the foregoing and the publicly stated intentions of the current administration to fast track legislation to effectively cure this aged mischief, senior Public Officials have been flouting the GPPH and the provisions of the Contractor General Act. They have done so not only with seeming impunity but with scant regard for the law and the OCG.

In the premises, it is again being respectfully recommended that Parliament should move with despatch and with a sense of urgency to elevate the GPPH to laws and, where appropriate, to ensure that breaches of same are attended with the imposition of punitive sanctions, inclusive of strict criminal penalties.

As was stated in the OCG's 2006 Annual Report to Parliament, "... *unless and until the State is perceived to be leading and comprehensively supporting the fight to bring probity, transparency and accountability to the Jamaica Public Sector procurement process, and to root our corruption from its midst, the journey for the OCG and, by extension, the country, will be a long, arduous and challenging one*".

OFFICE OF THE CONTRACTOR GENERAL

Executive Summary of the Report of Investigation

Conducted into the Tender for the Printing and Delivery of Textbooks to Primary and All-Age Schools Islandwide.

Ministry of Education (MoE)

Initiated: 2008 March

Concluded: 2008 April

The Prime Minister, by way of letter, which was dated March 19, 2008, forwarded to the Office of the Contractor General, a request which was made, on behalf of Phoenix Printery Limited, to review the tender process for the Printing and Delivery of Textbooks to Primary and All-Age Schools Islandwide.

A letter, which was dated March 12, 2008, at the hand of Ms. Nicola Barbar, Managing Director of Phoenix Printery Limited, was directed to the Honourable Orette Bruce Golding, Prime Minister, requesting an evaluation of the circumstances in respect of *“the Government of Jamaica’s 2008 Primary Textbook Bid Process and the subsequent negative pre-qualification assessment of our capacity and capabilities, made by the Officers of the Ministry of Education”*.

Below is a summary of the sequence of relevant events as was outlined in Ms. Barbar’s letter.

- Phoenix Printery’s Consultant, who personally submitted the bid on Phoenix’s behalf, expressed his surprise that only one other submission was recorded on the Submission Sheet – that being Eniath’s Printers out of Trinidad & Tobago.
- On November 08, 2007, a brief note was received by Phoenix Printery from the Ministry of Education, signed by Mrs. Claudette Carter – ACEO of the Media Services Unit, informing them that they failed to prequalify for the contract and therefore their sealed bid was returned un-opened.
- Phoenix Printery’s Consultant contacted Mrs. Carter, and *“she verbally communicated to him the six-point basis for concluding that we were inadequate as potential Contractors in respect of this Project”*.
- Phoenix made contact with *“the newly appointed Minister of Education & Youth, as well as from the Minister of Industry, Investment & Commerce, in order to obtain a review of our documentation, which may lead to our Bid being opened and considered”*.

According to Ms. Barbar, her request for a review of the circumstances was based upon two (2) objectives:

- “(a) *A fair and just assessment of our capacity and capabilities, based on sound and verifiable evidence, which must include a tour of our facilities as well as an examination of our financials and customer relationships.*

- (b) *An open comparison of our Bid Price against that of the winning Bid. We contend that it is vitally important to receive some feed-back on our Bid Price, so that we can be appraised as to how uncompetitive we are against our regional and international competitors. Otherwise, we, nor any other Jamaican Company, may ever be able to successfully repatriate this indigenously Jamaican contract, back to its homeland”.*

The Contractor General, acting in pursuance of the powers which are reserved to him under Section 15 (1) of the Contractor General Act, directed that the Office of the Contractor General should undertake an enquiry into the matter.

OFFICE OF THE CONTRACTOR GENERAL**Executive Summary of the Report of Investigation**

Conducted into the Divestment of the Shares of Petrojam Limited

Ministry of Energy, Mining and Telecommunications

Initiated: 2007 May

Concluded: 2008 May

The investigation into the divestment of the state-owned oil refinery, Petrojam Limited (Petrojam Ltd.), was initiated by the Office of the Contractor General (OCG) on 2007 May 24, pursuant to Section 15 of the Contractor General Act (1983).

The investigation was prompted by an allegation which was made in the electronic media by the then Leader of the Opposition and now Prime Minister of Jamaica, the Honourable Orette Bruce Golding, MP. Mr. Golding had alleged that the Petrojam Ltd. shares were sold below market value and that the market value for the shares was in the region of US\$300 Million.

In response to a formal and written request for information which was made by the OCG to Mr. Golding, Mr. Golding failed to provide any documentary evidence which could support or substantiate his allegation. Mr. Golding, in his written response to the OCG, advised it to “determine the credentials” of the entity/entities that had performed the valuation.

The investigation was undertaken in accordance with the discretionary powers which are reserved to the Contractor General under Section 15 (1) of the Contractor General Act (1983), and was guided by clearly defined terms of reference and methodologies which were used to inform the findings and the recommendations which are contained herein.

The primary means of data collection which was utilised throughout the investigation was the conduct of interviews, meetings and the review of certain documents which were provided by Petrojam Ltd.

The findings of the investigation revealed that the divestment of the Petrojam Ltd. shares was actuated by a policy decision which was made by the Government of Jamaica (GOJ) in response to the energy needs of the country.

On the recommendation of certain technical studies, the GOJ had decided to upgrade the Petrojam oil refinery by way of a joint venture. Having expressed a strong desire to partner with the GOJ on the venture, the Venezuelan Government was deemed to be a viable partner for the execution of the joint venture to upgrade the refinery. Consequently, both countries executed the Petrocaribe Agreement, in 2005 August.

In keeping with the terms of the Petrocaribe Agreement, a Joint Venture Agreement was signed by the Petroleum Corporation of Jamaica (PCJ), the parent company of Petrojam Ltd, Petroleos de Venezuela S.A. (PDVSA) and Petrojam Ltd, in 2006 August.

Both Petrojam Ltd. (and the PCJ) and PDVSA agreed to utilise the expertise of the firm Purvin and Gertz Inc (PGI) to perform the valuation of Petrojam's assets. Their decision was premised on the fact that (1) the firm was internationally recognised and had a reputation of being highly competent in offering advice in the oil refinery industry and, (2) Petrojam had a long-standing relationship with PGI, dating back to the 1980s.

The findings of the investigation revealed that the contracting of Purvin and Gertz Inc (PGI) was done via a method which was similar to that of sole source or direct contracting. However, the prior written approval of the National Contracts Commission (NCC) was never sought by Petrojam for its use of the sole source methodology in procuring the services of PGI.

As such, the OCG has concluded that there was a breach of the Government's Procurement Guidelines, in regard to Section 2.1.3.4 of the GPPH, which requires NCC approval for any sole source contracting which is greater than J\$1Million, or above, in value.

The findings of the investigation, with regard to the valuation of the shares, revealed that valuations were undertaken by two separate and independent entities, Muse Stancil and PGI. Based upon the two separate and independent valuations of the entire facility, the values which were arrived at were in the region of US\$126 Million and US\$128 Million, respectively.

The methods of valuation that were employed included, (1) the income approach, (2) the market approach and (3) the cost approach – with each having independent mechanisms for determination. As a result, there was a wide variance in the values which were derived by each method.

The valuers recommended the use of the income approach for the valuation of the Petrojam shares. This produced a value of US\$128 Million which was the highest of the values which were produced by the differing valuation approaches. The final negotiated sale price for the subject shares was set at US\$130 Million.

In addition, it must be noted that an estimated capital cost of US\$300 Million was presented as the cost of the upgrade of the refinery which was to be undertaken by Petrojam, in partnership with PDVSA, and not as the value of the shares of Petrojam.

In the circumstances, the OCG has concluded that there is no merit to the allegation which was made by the then Leader of the Opposition, Mr. Golding, that Petrojam's shares were sold below market value or that the correct value of the shares was in the region of US\$300 Million.

In light of the foregoing, and having regard to the other findings, information and conclusions which are detailed in this report, the OCG has made the following recommendations:

- i. Petrojam Ltd. And the PCJ must at all times adhere to the Government's Procurement Procedures and Guidelines by ensuring that the requisite procedures are followed by it.

- ii. The Permanent Secretary of Petrojam Ltd.'s and the PCJ's portfolio Ministry, must take a more proactive and aggressive role in developing, implementing and enforcing effective risk management systems, checks and balances, and other appropriate management systems at Petrojam Limited and at the PCJ, in an effort to mitigate against any possibility of deviations from the GPPH and the Contractor General Act by the institutions' management and procurement staff.
- iii. The Ministry of Finance and the Public Service should administer Procurement workshops for Petrojam Ltd., and the PCJ, to reinforce the requirements of the GPPH.

OFFICE OF THE CONTRACTOR GENERAL

Executive Summary of the Report of Investigation

Conducted into the Procurement Practices of the North East Regional Health Authority (NERHA)

Ministry of Health

Initiated: 2007 February

Concluded: 2008 May

The investigation into the Procurement Practices of the North East Regional Health Authority (NERHA) was initiated by the Office of the Contractor General (OCG) on 2007 February 28.

On 2007 February 22, Mr. Neville Williams, a Board member of NERHA telephoned the OCG to make, *inter alia*, enquiries as to the Government Procurement Guidelines Handbook (GPPH) and alleged that there were serious breaches of same by NERHA.

In his allegations, Mr. Williams cited two (2) instances in which NERHA had allegedly breached the GPPH in its procurements. The cited procurements included (a) the procurement of an Orthopaedic Drill that was aborted as a result of NERHA's failure to adhere to set procedures; and (2) what he alleged was a suspected collusion involving the final award of a contract to construct a Heliport at the St. Ann's Bay Hospital.

The primary means of data collection which was utilised throughout the investigation was the conduct of interviews, meetings and the review of contract documents. The garnered information was further supplemented by an analysis of the data which was contained in NERHA's Quarterly Contract Award (QCA) Reports for contracts which were awarded in the value range of J\$250,000 and J\$3.99 million dollars, during the period 2007 January to September.

The findings of the investigation indicate that the need for the Orthopaedic Drill was first highlighted by the acting CEO of the St. Ann's Bay Hospital, Mr. Eon Jarrett, in a letter to Mr. Owen Belvett, NERHA's Regional Director, dated 2006 October 4.⁵

NERHA utilized the Limited Tender methodology, and invited five (5) firms by fax and/or e-mail to submit quotations for the Orthopaedic Drill.⁶ However, only one bid was received from Manuchant Sports Medicine and Orthopaedic Centre.

Incidentally, Manuchant Sports Medicine and Orthopaedic Centre was the same supplier from whom Mr. Jarrett had received an estimate for the supply of medical supplies inclusive of the Orthopaedic Drill complete with specifications. These exact specifications were used in the NERHA's Request for Quotation.

⁵ Letter dated 2006 October 4

⁶ Faxed Request for Quotation dated 2006 November 1

Mr. Williams' refusal to approve the purchase of the Orthopaedic Drill in January, and his subsequent complaint on 2007 February 19,⁷ resulted in an audit into the procurement of the Orthopaedic Drill being conducted by the NERHA's Internal Audit Department. Based upon the conclusions and recommendations of the audit, the contract for the Orthopaedic Drill was not awarded and a re-tender was ordered.

The findings of the investigation revealed that the construction of the Heliport was designed to satisfy the requirements of the organizers of the Cricket World Cup 2007. On 2006 December 20, Mr. Wayne Dawes, Project Manager, NERHA, instructed the Procurement Manager, Mrs. Melicia Reid, to prepare tender documents for its construction.⁸

Seven (7) firms purchased tender documents. However, only two (2) tenders from Cornerstone Construction Company and Bachhus Engineering Works Ltd., in the amount of \$4,238,226.00 and \$7,425,590.00, respectively, were recorded at the scheduled public opening on 2007 February 1.⁹

Both were deemed responsive and were subjected to detailed evaluation.¹⁰ A recommendation was subsequently made for the contract to be awarded to Cornerstone Construction Company for the sum of \$4,238,226.00. Subsequent to this, NERHA initiated negotiations with the preferred bidder and the contractor "decided to reduce his offer" by 10% to \$3,824,403.40¹¹. However, this action was undertaken before the NERHA Board had given its final approval of the recommendation.

The OCG has concluded that the procurement for the construction of the Heliport followed the guidelines of the GPPH and resulted in a contract which was fair, impartial and based upon merit. The OCG is, however, concerned with the fact that the acceptance of the Contractor's tender was conveyed by NERHA to the Contractor before the Board had given its approval.

A review of the NERHA's QCA Reports for the period 2007 January to 2007 September revealed that NERHA has structured its procurement practices in keeping with the required GOJ procurement standards. It has an active procurement committee which is monitored by a Board that has proven diligence in its scrutiny of the contract award process. All contracts which were reported within the period which was reviewed have been generally procured using a method which is prescribed by the GPPH.

However, the investigation revealed that there was a breach of the GPPH in the award of two (2) contracts to firms that were not registered with the NCC. The contracts in question are detailed below:

- i. A contract was awarded in the 1st quarter of 2007 to Village Hotel¹², for an annual retreat, with an associated cost of \$311,750.00;
- ii. A contract for the supply of medical equipment was awarded in the 2nd quarter of 2007 to DiaMed Caribbean Inc, with an associated cost of \$599,115.00.¹³

⁷ Neville Williams letter dated 2007 February 19

⁸ Memo dated 2006 December 20

⁹ Tender Report dated February 2007

¹⁰ Tender Report dated February 2007

¹¹ Cornerstone's tender summary sheet indicating the 10% discount

¹² NERHA's 1st quarter QCA Report

¹³ NERHA's 2nd quarter QCA Report

Over the period 2002 March to 2007 March, twelve (12) contracts with a value range of J\$4M and above, were executed by NERHA. Again, NERHA exhibited a generally high rate of adherence to the GPPH with eleven (11) of these contracts receiving the NCC's endorsement.

However, a significant breach was recorded when, in 2003 December, a contract which had gone to tender was awarded without the requisite approval from the NCC and/or the Cabinet. This contract, valued at J\$19.31M, was for the expansion of the Male Medical Ward at the St. Ann's Bay Hospital and was awarded to the Contractor, B & H Structures.¹⁴

As such, the OCG finds that the award of the contract was a breach of Section 3.5 of the GPPH, which states that authority to enter into such contracts must be obtained from the Cabinet after endorsement by the NCC.

Although the other contracts all received the NCC's endorsement, some were in fact delayed at the Ministry of Health's NCC Sector Committee level, due to NERHA's failure to carry out adequate post tender activities. The Sector Committee attributed this failure to a lack of training on the part of NERHA's key procurement personnel.

Despite the one major departure identified, the OCG has concluded that the procurement practices of NERHA are generally in keeping with the GPPH.

The OCG has also concluded that there were several breaches in the tender process which was adopted for the procurement of the Orthopaedic Drill and that NERHA acted correctly when they aborted the process which was based upon the findings of its Internal Audit Department.

The award of the contract to construct the Heliport was fair, impartial and based upon merit. NERHA, however, acted outside of the prescribed guidelines when it communicated the results of the tender process to the winning bidder, before getting final approval from the Board to proceed with the award of the contract.

The investigation also found that NERHA's procurement personnel lacked an in-depth understanding of the Government's procurement practices, procedures and guidelines. This has resulted in minor errors that, at times, delayed the procurement process. These deficiencies can only be addressed by providing adequate training which will, in itself, prevent corrupt practices from being used as a guise for ignorance.

In light of the foregoing and having regard to the other findings, information and conclusions which are detailed in this report, the OCG has made the following recommendations:

- i. It is recommended that NERHA's procurement personnel be informed that they should not issue letters of tender acceptance prior to receiving the necessary approval, whether from the Board, the NCC and/or the Cabinet. In addition, to ensure that this is done, it is recommended that appropriate mechanisms be immediately established to promote the proper management of the procurement process.

¹⁴ Data collected from the NCC records and the OCG's Contracts Monitoring file for the expansion of the Male Medical Ward at the St. Ann's Bay Hospital

Furthermore, it is recommended that letters of acceptance should be signed by a senior staff member, preferably the Regional Director.

- ii. It is recommended that NERHA exercises diligence when sending communications regarding Limited Tenders. When facsimiles and e-mails with high sensitivity and importance are being communicated, it is the responsibility of the procuring entity to ensure that it carries out its due diligence checks to confirm that the referenced communications have been received by the relevant parties. Had this been done, the likelihood of receiving a better response to the tender notice would have been increased.
- iii. NERHA should begin to prepare general Procurement Implementation Plans, inclusive of a 'GPPH checklist', which itemize the different GOJ requirements at each stage of the procurement cycle. This checklist can be used as a guide to ensure strict compliance with the procurement guidelines, thereby minimizing omissions and errors.
- iv. The OCG also recommends that procurement workshops be undertaken with the agency to reinforce the requirements of the GPPH. This should be undertaken with all staff which is involved in procurement as well as the Board.
- v. It is recommended that the Government should move to adopt the OCG's Public Sector Procurement Management Curriculum which was developed to specifically target the training of the Procurement Practitioners of the country's Public Bodies. The referenced Curriculum was prepared as the basis for a Course Module for the Management Institute for National Development (MIND).
- vi. We recommend that regular procurement and financial audits be carried out by the requisite agencies acting on behalf of Parliament. Also, the OCG recommends that NERHA commits to undertaking an internal audit of this nature on a quarterly basis so as to ensure that its finances and procurements are kept in check.
- vii. Finally, we would recommend that the Permanent Secretary takes a more proactive and aggressive role in developing, implementing and enforcing effective risk management systems, checks and balances and other appropriate management systems at the NERHA, in an effort to mitigate against any possibility of deviations from the GPPH and the Contractor General Act by the institution's management and procurement staff.

OFFICE OF THE CONTRACTOR-GENERAL**Executive Summary of the Report of Investigation**

Report of Investigation and Monitoring
Conducted into the Procurement Practices of Air Jamaica Limited

(Formerly) Ministry of Finance and Planning

Initiated: 2006 May
Concluded: 2008 September

The investigation into the Procurement and Contract award practices of Air Jamaica Limited was initiated by the Office of the Contractor General (OCG) on 2006 May 23.

On 2006 May 16, the Office of the Contractor General received a letter from Mrs. Sharon Weber, who wrote on behalf of the Financial Secretary in the Ministry of Finance and Planning. The letter confirmed that Air Jamaica Limited was a Public Body by virtue of the Government's one hundred percent (100%) ownership as stipulated by Part 1 (Section 2) of the Public Bodies Management and Accountability Act, 2001.

Air Jamaica Limited has been through ownership changes over the last 15 years. Most recently - in 2004 December - the airline was reacquired by the Government of Jamaica following almost a decade of privately managed operations. Consequently, Air Jamaica Limited, as of 2004 December, is deemed to be a 'public body' as defined within the Contractor General Act (1983) and is required to adhere to the Government Procurement Guidelines.

The investigation of the entity focused primarily on procurement activities between May 2005 and August 2008 and incorporated the OCG's monitoring of the airline's procurement activities up to, and including, August 2008.

The period under review commences approximately six months after Air Jamaica Limited returned to the ambits of government control. It is perceived that this period should have provided the agency with some amount of time to acclimatize itself with stipulated government policies, thereby effecting a smooth transition from a private to a public entity as it relates to procurement practices.

The investigation was undertaken in accordance with the discretionary powers which are given to the Contractor General under Section 15 (1) and 16 of the Contractor General Act (1983), and was guided by clearly defined Terms of Reference and Methodologies which were then used to inform the Findings and Recommendations contained herein.

The investigation focused on several key areas of procurement activities within Air Jamaica Limited, specifically:

- i. Staff Transport;
- ii. Uniforms;

- iii. Security Contracts;
- iv. Janitorial Services;
- v. Catering Services;
- vi. Audit Services;
- vii. Contracts involving Directors/Employees.

Procurement documents that related to Air Jamaica Limited's operations, inclusive of contracts dating back to 2005 May, were reviewed to inform the Findings of this report. Additionally, an analysis of the airline's Quarterly Contract Award (QCA) Reports for the period 2006 May to 2008 March was conducted, in order to determine its level of compliance with the Government Procurement Procedures Handbook (GPPH).

It must be noted that Air Jamaica Limited wrote to the Chair of the National Contracts Commission (NCC) on 2007 April 03 listing, inter alia, the many challenges and obstacles the airline faced in its attempts to comply with the GPPH. Significantly, Air Jamaica Limited acknowledged within the body of the letter an awareness of the airline's obligation to comply with the procurement guidelines.

The investigation revealed that the procurement practices of Air Jamaica Limited were not in compliance with the GPPH. The OCG found that there were several breaches of the GPPH, in particular as it relates to Sections 2.1.3.4, 3.5., 4.6 and 5.4.6. Breaches include, but are not limited to:

- i. The award of contracts to entities that were not registered with the NCC;
- ii. The awarding of contracts over the J\$4Million threshold which were not in accordance with the GPPH, and without the requisite endorsement of the NCC, and/or approval from Cabinet;
- iii. The conduct of procurements not in conformity with the GPPH;
- iv. The incorporation of follow-on clauses in contract agreements and the execution of same without the NCC's approval.

In several instances, the services that were being offered to Air Jamaica Limited were not covered by any formal contractual arrangement. There is evidence, however, that efforts have since been made to formalise some of these services.

It has also been observed that Air Jamaica Limited entered into contractual agreements with some of its suppliers, without, apparently, conducting any form of tendering.

During the course of the investigation which spanned from 2006 to present, and recognizing certain issues, concerns and problems pertaining to Air Jamaica Limited's conformance to the GPPH in regard to the procurement of goods, works and services, the OCG increased its hands-on monitoring of the airline.

Air Jamaica Limited has made attempts to regularise its procurement activities in conformance with the requirements of the GPPH as evidenced by an increase in tendering activities and the subsequent endorsement for the award of contracts by the NCC, on behalf of the airline.

Of great import is the fact that for the 2008 calendar year, up to and including 2008 August 13, the NCC Contract Analysis records have revealed that a total of nine (9) contracts have been endorsed by the NCC for Air Jamaica Limited in all procurement categories of goods, works and services including the procurement of Aviation Insurance, Renewal of Licensing Agreements and Relocation Works and Industrial Maintenance.

In light of the foregoing, and having regard to the Findings and Conclusions detailed in this report, the OCG has made the following Recommendations:

- i. In instances where the airline has no written contracts with suppliers of goods, works and/or services, it is strongly recommended that Air Jamaica Limited tender these contracts in accordance with the stated competitive provisions of the GPPH.
- ii. The Airline must establish properly constituted and functional Procurement Committees in accordance with the GPPH, in its various office locations, where possible. In the event that the establishment of multiple Procurement Committees is untenable, clearly established rules regarding the Procurement Committee's approval must be established in order to remove any probability of a breach of the GOJ procurement guidelines.
- iii. Air Jamaica Limited should immediately be afforded the benefit of a comprehensive series of procurement workshops through the Ministry of Finance and the Public Service, which will inform personnel within the agency's procurement departments of the provisions of the GPPH.
- iv. A revision of Air Jamaica Limited's "General Procurement Procedures" must be undertaken in order to effect the necessary authorisation levels and scrutiny which will harmonize it with the GPPH and the Contractor General Act. The airline's internal procurement policy must also address the management issues that currently impact the procurement of goods, works and services.
- v. Given the nature of some of Air Jamaica Limited's procurements, the airline's procurement personnel should familiarise themselves with the Ministry of Finance Circular No. 3, dated 2006 January 10, entitled *Procedure for Emergency Contracting*, which would significantly assist in lowering the level of breaches of the procurement guidelines.
- vi. Long term framework agreements should also be considered by the airline, with a view to facilitate planning for the procurement of services such as crew accommodation and allow sufficient time for the planning and execution of the procurement of technical services.
- vii. Air Jamaica Limited should commit to undertaking internal procurement and financial audits on a quarterly basis, to ensure that the agency's finances and procurement practices are regularly monitored and to ensure compliance as efforts are made to streamline Air Jamaica Limited's operations.

- viii. Finally, the Permanent Secretary should take a more proactive and aggressive role in developing, implementing and enforcing effective risk management systems, checks and balances and other appropriate management systems at Air Jamaica Limited, in order to preclude the possibility of deviations from the GPPH and the Contractor General Act by the airline's management and procurement staff.

This is with the intention of promoting good governance within the Public Sector by enhancing transparency and accountability.

OFFICE OF THE CONTRACTOR-GENERAL**Executive Summary of the Report of Investigation**

Conducted into the Universal Access Fund Company Limited
Into the Allegation of a Possible Conflict of Interest Regarding a Board Member

Ministry of Mining and Telecommunications (MMT) -Formerly Ministry of Industry,
Telecommunications, Energy and Commerce (MITEC)

Initiated: 2007 January
Concluded: 2008 September

On 2007 January 5, the Office of the Contractor-General (OCG) commenced the investigation into the procurement of legal services by the Universal Access Fund Limited (UAF) and the possibility of a conflict of interest by Board Director, Ms. Minett Palmer.

The Universal Access Fund Company Limited (UAF), a Limited Liability Company, was incorporated on 2005 May 18 in accordance with the Telecommunications Act of 2000, and started operations on 2005 June 1. UAF is a subsidiary of Spectrum Management Authority (SMA), a telecommunications regulator, which collects a levy on incoming international calls to Jamaica.

The revenue to be earned from the charges, projected at JA\$1 Billion, will go towards financing the implementation of the national e-learning project, which is designed to enhance the education process through the use of Information Technology.

Under Sections 38 and 39 of the Telecommunications Act (2000), provision is made for the imposition of a universal service charge to a maximum of five per cent (5%) of revenues, for the establishment of a fund to provide subsidized access to the telecommunication services. This is under an agreed universal service programme which is geared toward the achievement of defined national developmental objectives.

It was found that the UAF's procurement of the legal services of Ms. Palmer/Palmer & Walters was not done in conformity with the requirements of the Government Procurement Procedures and Guidelines. The following breaches were noted:

- Awarding of a contract to a Director of the Board without competitive tender;
- Utilization of the Sole Source procurement methodology without prior approval from the NCC;
- Payment for services without the existence of a contract.

Additionally, the engagement of legal services by the UAF was substantially based upon the need to provide responses to the U.S. Federal Communication Commission's (FCC's) Notice of Inquiry. The UAF needed to act quickly based on the limited response time.

If such responses had not been forwarded to the FCC, it could have caused serious repercussions for Jamaica and compromised certain objectives of the UAF. The UAF required the necessary expertise to respond immediately to the Notice of Enquiry.

The decision was therefore taken by the Board, to engage Ms. Palmer/Palmer & Walters, based upon their intimate alleged knowledge of the Telecommunications Act, and the fact that they were the authors of the Telecommunications Policy.

Notwithstanding the peculiar demands of the situation, it must be noted that the procurement of Ms. Palmer/Palmer & Walters, via the Sole Source method, was in contravention of Section 2.1.3.4 of the GPPH.

The records indicate that Ms. Palmer was not present at the Board Meeting of 2005 August 16, when the Board decided to engage the services of her firm to prepare the responses to the FCC.

Based upon the aforementioned, it is concluded that the services of Ms. Palmer/Palmer & Walters were engaged irregularly. However, the engagement of these services was based upon a situational need and was not as an act of impropriety.

It is also concluded that there is, *prima facie*, a conflict of interest with the role of Ms. Palmer (of Palmer & Walters) as a Director of UAF and Ms. Palmer as a Contractor providing legal services to UAF.

It is the OCG's view that the UAF Board and its then Chairman, Mr. Colin Campbell, were full participants in the decision to award the contract to Ms. Minett Palmer on an uncompetitive basis and in violation of the GPPH.

This decision was taken in violation of the Government Procurement Procedures, and as such they did not act with due care in the performance of their duties.

Perusal of the UAF Board Minutes reveal that the Board was the authority that initiated and approved the procurement of the legal services of Palmer & Walters, even as they sought clarification on the relevant laws that governed the engagement of Ms. Palmer (Palmer & Walters Ltd).

In light of the foregoing, and having regard to the Findings and Conclusions detailed in this report, the OCG has made the following Recommendations:

1. It is incumbent on the Ministry of Energy, Mining and Telecommunications (MEMT - formerly MITEC) to ensure that UAF personnel, who are involved in the procurement of goods, works and services, abide by the principles and requirements of the Government Procurement Procedures and Guidelines. Efforts should be made to ensure that there is full compliance with the Contractor General Act and the GPPH and any other relevant Government circular;
2. MEMT should take immediate steps, to ensure that directives are addressed to UAF with a view to mitigate instances of conflicts of interest with regards to the Board of Directors and Management;

3. The Cabinet should move to immediately develop and implement a comprehensive and overriding policy, that is applicable to all Public Body Boards, to govern, restrict or prohibit, as the case may be, the award of Government contracts (or the divestment of publicly-owned assets), by a Public Body, to members of their respective Board of Directors, or to any entity in which a Board member or a close family relative may have a pecuniary interest;
4. Finally, we would recommend that the Permanent Secretary take a more proactive and aggressive role in developing, implementing and enforcing effective risk management systems, checks and balances and other appropriate management systems at the UAF, in an effort to mitigate against any possibility of deviations from the GPPH by the institution's management and board.

OFFICE OF THE CONTRACTOR-GENERAL

Executive Summary of the Report of Investigation

Conducted Into the Delay in Issuance of Licence by the Betting Gaming and Lotteries Commission
(BGLC)

Ministry of Finance and the Public Service

Initiated: 2006 March
Concluded: 2008 September

The investigation into the delay in the issuance of a Gaming Licence by the Betting Gaming and Lotteries Commission (BGLC) to Fortune Gaming Limited (FGL), was initiated by the Office of the Contractor General (OCG) on 2006 March 27. The investigation was undertaken pursuant to Section 15 of the Contractor General Act (1983) and was guided by clearly defined Terms of Reference.

Mr. Richard Lake, Director of Fortune Gaming Limited (FGL), made representations to the Contractor-General on 2006 January 6, that he had been experiencing difficulty with the BGLC in securing the award of a gaming licence on behalf of two companies in which he has interest - Best Promotions and Fortune Gaming Ltd.

Investigations have revealed that on 1994 October 5, Mr. Lake had applied for a Pool Betting Licence on behalf of Best Promotions Limited (BPL), a company in which Mr. Lake has interest. The application for the Pool Betting Licence was subsequently made on the behalf of FGL.

The Betting Gaming and Lotteries Commission (hereinafter referred to as the 'Commission') approved Mr. Lake's application at its Board Meeting on 2006 March 29, subject to the drafting of Terms and Conditions of the Pool Betting Order.

During the course of the Investigation, the BGLC informed the OCG that the formulation of a tax regime, by way of a Ministerial Order, was the main condition for the non-issuance/delay of the licence. Records have revealed that the Ministerial Order was gazetted on 2007 August 29.

By way of letter dated 2008 January 24, which stated, inter alia, "Although Fortune Gaming Limited went on to satisfy the Commission's conditions, the pool betting order still could not be granted since there is the (currently) outstanding issue of the tax regime applicable to this type of activity, and the approval of the Minister of the pool betting order pursuant section 18(7).

Both of these matters are within the purview of the Ministry of Finance and Planning, not the Commission."¹⁵

On 2008 August 4, Mr. Derek Peart, the Executive Director of BGLC, confirmed that, as at that date, the Pool Betting Licence had not been approved based upon the foregoing.

¹⁵ Letter from the Attorney General's Chamber dated January 24, 2008. Attachment No. 99 File No. 18-1-302

The application which was made by Mr. Richard Lake on behalf of FGL, as well as the prevailing circumstances surrounding the process of awarding the licence, is unprecedented in so far as it pertains to the regulatory framework to govern the licence.

Based upon the Findings of the OCG, the following Conclusions have been reached:

- The issuing of the Pool Betting Licence, which was applied for by FGL, has experienced extensive delays in the granting and approval process.
- In the first instance, FGL/ Mr. Richard Lake had applied for a Bookmaker's Licence as well as a Pool Betting Licence. Due to the regulatory requirements that were designed to regulate operating practices and to restrict the co-existence of certain gaming operations at the same physical location, the applications for the two types of licences prompted concern from the BGLC and led it to question the applicant company about this potential conflict. This situation was later nullified when FGL withdrew the request for a Bookmaker's Licence and opted for the Pool Betting Licence.
- The Pool Betting Licence to FGL was approved subject to certain terms and conditions. These included, inter alia, the preparation of a Ministerial Order and satisfactory due diligence investigations and subsequent approval by the Minister pursuant to Section 18 (7) of the Betting, Gaming and Lotteries Act.
- The Ministerial Order has been gazetted. However, by way of letter dated 2007 December 21, the BGLC reiterated that, "the Commission had signalled its intention to permit the activity applied for, subject to a number of conditions, including the relevant taxation that was applicable. Upon enquiry, we were advised by the Attorney General's Chambers that the Betting, Gaming and Lotteries Act does not provide for a taxation regime for this type of betting."
- The BGLC, by way of letter dated 2007 December 21, stated that the Commission is still in the process of reviewing the application and that a further review of the application may be necessary, particularly in regard to the status of the agreement between FGL and its overseas counterpart.
- The BGLC has, based on records reviewed, made attempts to ensure that the Commission received the proper legal advice as it pertained to the award of a Pool Betting Licence to FGL.
- There is no evidence to suggest impropriety on the part of the BGLC as it pertained to the non-issuance/delay in the award of a Pool Betting Licence to FGL. However, there appears to be irregularity in the award of the licence to Mr. Richard Lake/FGL, given that it has taken approximately fourteen (14) years for a determination to be made in regard to the granting of the licence.

In light of the foregoing, and having regard to the other Findings and Conclusions detailed in this report, the OCG has made the following Recommendations:

- The Government and the BGLC must move with dispatch to develop the appropriate regulatory framework to govern the licensing regime to ensure that there is no recurrence of the lengthy delay which characterised the instant case of FGL's application.
- Once the appropriate regulatory framework has been developed, it should be clearly communicated to all stakeholders to ensure that each party is aware of their rights and obligations, with a view to ensuring impartiality and merit in the licensing process.

OFFICE OF THE CONTRACTOR GENERAL**Executive Summary of the Report of Investigation**

Conducted into the Procurement Practices of the Ministry of Foreign Affairs & Foreign Trade

Ministry of Foreign Affairs & Foreign Trade

Initiated: 2007 May
Concluded: 2008 September

The Investigation into the Procurement Practices of the Ministry of Foreign Affairs & Foreign Trade (hereinafter referred to as “the MFAFT” or “the Ministry”) was initiated by the Office of the Contractor General (OCG) on 2007 May 14.

The Investigation was undertaken in accordance with the discretionary powers which are reserved to the Contractor-General under Section 15 (1) and 16 of the Contractor-General Act (1983), and was guided by clearly defined Terms of Reference and Methodologies which were used to inform the Findings and Recommendations contained herein.

The primary means of data collection that were utilised throughout the Investigation were interviews, meetings and the review of contract documents. The Investigation also encompassed an analysis of the award process of contracts awarded from 2005 January to 2008 August, which had a value of more than J\$4 Million.

This information was supplemented by an analysis of the data which was contained in the Quarterly Contract Award (QCA) Reports, for contracts which fell within the value range of J\$250,000 to J\$3,999,999.99 for the period of 2006 May to 2008 March.

The QCA Reports indicate that between 2006 April and 2007 September, the MFAFT expended a total of J\$13.186 Million dollars in accumulated sums for contracts which fell within the value range of J\$250,000 to J\$3,999,999.99. For the 1st Quarter of 2008, the MFAFT expended approximately J\$4.24 Million in accumulated sums for contracts which fell within the J\$250,000 to J\$3,999,999.99 value range.

The MFAFT has admitted that there were omissions in the QCA Reports that were submitted in the period that was under review. According to the Ministry, this was as a result of an oversight on their part that was due to the process of compiling the data – which remained overwhelmingly manual in nature – for the reports using the existing information management system.

The several contracts which were omitted were either denominated in Jamaican Dollars or United States Dollars and had aggregated values of J\$5,059,090.13 and US\$36,339.23 respectively.

The Ministry has indicated that pursuant to Cabinet Decision 23/93, the MFAFT established a Procurement Committee on 1994 October 13. A review of the procurement files and the Minutes of the meetings of the Procurement Committee, confirms that this committee, in several instances, was involved in the procurement of goods, works and services for the Ministry.

The Findings of the Investigation revealed that there were breaches of the procurement guidelines. These breaches were especially acute in respect of Section 2.1.3.3 of the Government Procurement Procedures Handbook (GPPH), such that the MFAFT on numerous occasions utilised the Limited Tender methodology for contracts equal to J\$1 Million but less than J\$4 Million without the **prior written** approval of the Accounting Officer.

Notwithstanding this less than pristine procurement history by the MFAFT, there have been noted instances of compliance with the GPPH. One example that was highlighted by the Ministry was its application of the limited tender methodology in the purchase of airline tickets. But even here, the application of this methodology did not receive full effect.

In their own words, the MFAFT explained it thus: “the Ministry, however, has encountered a challenge in attempting to source multiple quotations as the airline reservation system is centralized and agencies are prevented from generating quotations where preliminary bookings have already been made by the Ministry through another agency.”¹⁶

The Ministry also noted that at least three quotes are received prior to the purchase of airline tickets.

In addition, the MFAFT also stated that it has maintained a contractual relationship for shipping and storage with B.L. Williams International Ltd. since the 1960's. In explaining the arrangement, the MFAFT revealed that because B.L. Williams International Ltd. has “... the widest reach, offers excellent credit terms and has adequate warehouse space for storage of the personal effects of officers assigned overseas.” their services have been utilised over the years.¹⁷

The MFAFT sought, in this instance, to correct the breach of the procurement procedure by requesting B.L Williams International Ltd to register with the NCC, in accordance with the Ministry of Finance (MoF) issued Circular No.6 -- ‘Registration Threshold for Public Sector Contractors’.

The referenced MoF Circular requires that contractors who are beneficiaries of contracts in excess of J\$ 275,000, for the provision of goods, works and services, be registered with the National Contracts Commission (NCC).

Checks by the Investigation Team of the NCC database of registered contractors revealed that B.L Williams International Ltd. first registered with the NCC in 2007 August in the categories of Customs Brokerage, General Services and Transportation and Haulage.

Notwithstanding this retroactive manoeuvre, the contractual arrangement with B.L Williams International Ltd. is a clear violation of the GPPH as well as Section 4 of the Contractor-General Act.

¹⁶ Letter to the Contractor General dated 2008 January 18 from Mr. Margaret Jobson.

¹⁷ Letter dated 2008 January 18 from Ms. Margaret Jobson to the OCG

In addition to the fact that B. L Williams International Ltd was not registered with the NCC until 2007 August, the contract was also never put to competitive tender, which would have allowed for transparency in the contract award process.

In effect, the MFAFT has rendered this procurement arrangement opaque to outside oversight and scrutiny and as such the OCG is unable to definitively state whether:

- (a) the contract was awarded impartially and on merit;
- (b) the circumstances in the award of the contract and continued contractual relationship over the years did not involve impropriety or irregularity.

In light of the foregoing, and having regard to the Findings and Conclusions that were detailed in this report, the OCG has made the following Recommendations:

The OCG recommends that the Ministry undertakes a review of its information and records management system, past and present, within the shortest possible time with a view towards developing an appropriate information management system to enable the efficient and effective storage of procurement records.

This would go towards ensuring an enhanced level of transparency in the agency's procurement and contract award history. It will also allow all stakeholders to have access to a comprehensive set of analytical data for future comparisons and planning purposes.

Moreover, the OCG recommends that regular procurement and financial audits be carried out by the requisite agencies acting on behalf of Parliament. In particular, we recommend that this procurement audit be done on a yearly basis with a view to ensuring that a satisfactory level of transparency and compliance is achieved and maintained.

The OCG further recommends that procurement workshops, for which the Procurement Policy Implementation Unit of the Ministry of Finance and the Public Service is formally responsible, be conducted without delay, for all staff members who are involved in procurement activities at the MFAFT.

It should also be noted that where the Ministry makes monthly payments on a contract, the total value of the contract instead of monthly figures must be stated on the QCA Reports. Furthermore, the contract total is to be reported in the respective Quarter in which the award is made.

This will also ensure that individual monthly payments are not submitted within the reporting quarter; and instead what is reflected is the total contract value.

Finally, we would recommend that the Permanent Secretary take a more proactive and aggressive role in developing, implementing and enforcing effective risk management systems, checks and balances and other appropriate management systems at the MFAFT.

This would effectively mitigate against the possibility of deviations from the GPPH and the Contractor-General Act by the Ministry's management and procurement staff. Ultimately, this would propel and promote good governance within the Public Sector, and go towards enhancing transparency and accountability.

OFFICE OF THE CONTRACTOR-GENERAL

Executive Summary of the Report of Investigation

Report of Investigation

Conducted into the Lease of Properties by the Development Bank of Jamaica (DBJ) to the Hon. Mr. Michael Hylton, OJ, QC, the former Solicitor General of Jamaica, and to NationGrowth MicroFinance Limited, a Company of which Mr. Aubyn Hill, a former Director of DBJ, is a Director

Office of the Prime Minister

Initiated: 2008 March
Concluded: 2008 October

The Investigation into the Development Bank of Jamaica's Lease of Properties was initiated by the Office of the Contractor-General (OCG) on 2008 March 5¹⁸.

The Investigation was undertaken pursuant to the provisions that are contained in Section 4 (1) of the Contractor General Act (1983), and in the exercise of the statutory and discretionary powers of investigation that are reserved to a Contractor General by Sections 15 (1) and 16 of the Act.

The OCG's Investigation in this matter was prompted by certain written allegations, dated 2008 January 2, that were made by Mr. Edwin McKie, who is a Director of the Development Bank of Jamaica (hereinafter referred to as the "DBJ").

Mr. McKie's allegations and concerns were forwarded to the OCG, by the Office of the Prime Minister, at the direction of the Prime Minister, under cover of a letter which was dated February 27, 2008.

Mr. McKie stated, *inter alia*, that he had become "...very concerned about the terms of two Lease Agreements drawn up by the management of DBJ". The leases, he said, had raised "some very important questions".

One of the properties to which Mr. McKie had alluded was leased by the DBJ to the Hon. Mr. Michael Hylton, OJ, QC, the former Solicitor General of Jamaica. The other property had been leased by the Jamaica Development Bank (JDB) to NationGrowth MicroFinance Limited, a company which Mr. McKie alleged is "*controlled principally by the former Chairman of NIBJ (National Investment Bank of Jamaica) and a former director of DBJ, Aubyn Hill*"¹⁹.

It is critically important to note, at the very outset, that although the DBJ and the JDB are separate and distinct entities under the law, both entities have, at all material times, maintained a "*common Board of Directors and Management Team*"²⁰.

¹⁸ Letter from OCG to DBJ initiating Investigation

¹⁹ DBJ's Inter Office Memorandum, dated January 2, 2008, from Edwin McKie to Joseph M. Matalon, Chair, DBJ

²⁰ Answers given in letter, dated 2008 October 14, from Mr. Milverton Reynolds, Managing Director, DBJ, to the OCG, in response to questions posed in OCG letter, dated 2008 October 13

Further, by way of a Management Agreement which was entered into between the JDB and the National Development Bank of Jamaica (NDB) on 1988 July 12, the JDB appointed NDB to manage its “operations” and the NDB accepted the appointment effective as at 1987 February 1²¹.

The NDB and the Agricultural Credit Bank of Jamaica (ACB) were subsequently merged to form the DBJ, effective 2000, April 1, in consequence of which the DBJ, at all material times, has since managed the affairs of the JDB.

In response to a formal written request for information, which was made by the OCG, by way of letter dated 2008 March 5, to the Managing Director of the DBJ, Mr. Milverton Reynolds, the DBJ provided the OCG with the following correspondence, among others:

- Inter-office Memoranda;
- The Lease Agreement between the DBJ and Mr. Michael Hylton²²;
- The Lease Agreement between the JDB and NationGrowth MicroFinance Limited (a company in which Mr. Hill is a Director and the same company in which Mr. Mckie has alleged that Mr. Hill has a controlling interest)²³;
- The Minutes of Board Meetings and Special Board Meetings, and a Status Report for November 2007.

During the course of the Investigation, several additional requisitions for information were directed by the OCG to the DBJ, and were complied with.

The Investigation was guided by clearly defined Terms of Reference and Methodologies which were used to inform the Findings and the Recommendations which are contained herein.

The Findings of the Investigation revealed that two separate Expressions of Interest from First Global Bank²⁴ and Paymaster Jamaica Limited²⁵ were received by the DBJ on 2007 May 2 and 2007 May 28 respectively, with respect to certain JDB owned premises which are located at 51 St. Lucia Avenue in New Kingston.

However, in letters from Mr. Milverton Reynolds to First Global Bank and Paymaster Jamaica Limited, it was stated that neither of the Expressions of Interest was considered as the DBJ was unable to commit to any new arrangements at that time since the subject “... *premises are owned by the Jamaica Development Bank which we are in the process of winding up*”²⁶.

The DBJ, however, gave other reasons to the OCG for not considering the Expressions of Interest of Paymaster Jamaica Limited and First Global Bank.

²¹ Management Agreement between JDB and NDB

²² Lease Agreement between the DBJ and the Hon. Mr. Michael Hylton, OJ, QC

²³ Lease Agreement between the JDB and NationGrowth MicroFinance Limited

²⁴ Expression of Interest from First Global Bank Ltd to DBJ

²⁵ Expression of Interest from Paymaster Ltd to DBJ

²⁶ Letter from Milverton Reynolds (DBJ) to Paymaster Ltd dated June 14, 2007

Letter from Milverton Reynolds to First Global Bank Ltd. Dated July 4, 2007

In its letter of 2008 March 13, the DBJ advised the OCG, *inter alia*, that “... *In respect of Paymaster we have evidence to indicate that the company is less than diligent in honouring its debt obligations hence, they were not considered. Our understanding from First Global Bank is that they were particularly interested in only the ground floor, and subsequently found more suitable space which met their specific requirement*”.²⁷

In a further letter to the OCG, which was dated 2008 October 14, the DBJ re-asserted its explanations of 2008 March 13 and added that “*It would not have been prudent for the Board to allow the building to remain unoccupied, given the current disposition of some persons to squat on people’s property. NationGrowth Finance Limited was the preferred Lessee at the time*”.

The DBJ’s allegation regarding Paymaster Jamaica Limited’s apparent lack of diligence in “*honouring its debt obligations*”, appears to be a comment which was related to certain arrangements which had been entered into between Paymaster Jamaica Limited and the former National Investment Bank of Jamaica (NIBJ), the general particulars of which are captured, *inter alia*, in the Minutes of the Board Meetings of the DBJ of 2007 January 30 and 2007 February 27.

The leases of the subject DBJ and JDB properties to the Hon. Mr. Michael Hylton and to NationGrowth MicroFinance Limited, respectively, were both undertaken as commercial arrangements at agreed rental rates which were in keeping with comparable market rates.

The OCG, in the absence of any written evaluation on the subject matter, has, however, been unable to determine the merit, if any, upon which the subject properties were leased to Mr. Michael Hylton and to the NationGrowth MicroFinance Limited.

Whilst the OCG has seen evidence of an Expression of Interest emanating from Mr. Aubyn Hill, it has not, however, seen, nor has it been provided with, any evidence which would definitively indicate how Mr. Hylton became aware of the subject property which was leased to him.

Correspondence that was received from the Managing Director of the DBJ revealed that “...*we cannot state definitively how Mr. Hylton came into information that the area currently being rented by him... was available for rental*.”²⁸

There is no doubt that the referenced leases should have been put to public competitive tender to mitigate, *inter alia*, against the possibility of a perceived conflict of interest in their grant and their negotiation.

Be that as it may, one very stark conclusion can be drawn from the facts which have been revealed by this Investigation: The execution of the JDB lease with NationGrowth MicroFinance Limited has raised very grave questions about the merit and propriety of the transaction.

This is particularly so because Mr. Hill, a then Director of the DBJ and the JDB, was permitted to make a presentation to a specially convened meeting of the DBJ Board, on 2007 August 31, as regards a DBJ related business proposal in which he had a personal interest.

²⁷ DBJ Letter to the OCG dated March 13, 2008

²⁸ Email from Mr. M. Reynolds to the OCG dated October 2, 2008

One key component of Mr. Hill's presentation was a suggestion that "*space for his (proposed business) Kingston Office by [sic] made available at St. Lucia Avenue offices*" – a direct reference to the same JDB office building at 51 St. Lucia Avenue in respect of which the First Global Bank and Paymaster Jamaica Limited had previously submitted Expression of Interests/offers on 2007 May 2 and 2007 May 28, respectively, and which Expression of Interests/offers were rejected by the DBJ by way of letters which were respectively dated 2007 July 4, 2007 and 2007 June 14.

The Hill presentation was, therefore, not only highly irregular and improper but it was one which flagrantly contravened, *inter alia*, the normal processes that were established by the DBJ itself for the submission, evaluation and approval of such business proposals.

A review of the Minutes of the Board Meetings and Special Board Meetings of the DBJ also revealed that Mr. Aubyn Hill was present at both DBJ Board Meetings, of 2007 January 30 and 2007 February 27 – the same meetings at which Paymaster Jamaica Limited's "*debt obligations*" were discussed.

The 2007 August 31 Special DBJ Board Meeting was convened "*at short notice*" primarily, it appears, to present an opportunity to Mr. Hill and his colleague, a Ms. Deborah Williams, to advance his Expression of Interest to the DBJ Board, to build a business partnership agreement between the DBJ and his own then proposed company, People's MicroFinance Limited and, further, to lease the referenced property at 51 St. Lucia Avenue, in respect of which First Global Bank and Paymaster Jamaica Limited had previously expressed an interest²⁹.

It is instructive to note that Mr. Hill and his colleague completed their presentation to the former Board and then recused themselves from the remaining deliberations of the Special Board Meeting by leaving the Meeting. However, before leaving the Meeting, Mr. Hill responded to certain questions and issues, regarding his presentation, which had been raised by persons who were present.

All of these circumstances have undoubtedly raised, *inter alia*, a perceived conflict of interest on the part of then Director, Mr. Aubyn Hill.

Mr. Hill's presentation was protested by at least one DBJ Management representative who was present at the Board Meeting as well as by certain members of the Board who queried, *inter alia*, whether the proposed business transaction would be perceived as being at '*arms length*'.

Indeed, certain Board Members made protestations and/or raised concerns to the then Chairman of the Board and then Cabinet Secretary, Dr. the Hon. Carlton Davis, OJ, CD, against the evident irregularity of Mr. Hill's personal presentation to the Board in respect of his personal proposed business dealings with the DBJ and the JDB.

However, despite these protestations and/or concerns, some of which were made after Mr. Hill and Ms. Williams left the Meeting, Dr. Davis expressed the opinion, *inter alia*, in Mr. Hill's presence, "*that the Board should take a decision in principle*" in respect of the matter. The Chairman's wishes were eventually satisfied.

²⁹ As disclosed by the Minutes of the Meeting

In the circumstances, the former Chairman of the DBJ Board, Dr. the Hon. Carlton Davis, and those members of the former Board of the DBJ who were (1) present at the DBJ Board Meeting of 2007 August 31, and who permitted Mr. Hill, while he was a sitting DBJ and JDB Board Member, to use his position as a Director to make a presentation to the Board regarding certain DBJ and JDB related business proposals in which he had a personal interest, and/or who (2) supported the decision of the Board, *inter alia*, to approve, ‘*in principle*’, the DBJ’s investment in People’s MicroFinance Limited, despite the numerous queries and concerns that had been raised, can be deemed to have (a) acted negligently in the discharge of their responsibilities as DBJ and JDB Directors, and/or (b) abused their authorities and offices as Directors of the DBJ and the JDB and/or (c) breached their respective duties of trust to the Banks and/or (d) breached their respective fiduciary or statutory duties to the Banks.

It is critical to record that the presentation that was made by Mr. Aubyn Hill and his colleague to the DBJ Board, was also made in **direct** contravention of the provisions of Section 17 (2) of the Public Bodies Management and Accountability Act and Section 4 (4) of the Jamaica Development Bank Act

Section 17 (2) of the Public Bodies Management and Accountability Act provides that, “A director who is directly or indirectly interested in any matter which is being dealt with by the board- (a) shall disclose the nature of his interest at a board meeting; (b) shall not take part in any deliberation of the board with respect to that matter.” (OCG emphasis).

Section 4 (4) of the Jamaica Development Bank Act provides that “A director who is directly or indirectly interested in a contract made or proposed to be made by the Bank (a) shall disclose the nature of his interest; and (b) shall not take part in any deliberation or decision of the Bank with respect to that contract.” (OCG emphasis).

Further, it is instructive to record that Sections 6 and 17 (1) of the Public Bodies Management and Accountability Act impose certain specific responsibilities upon the Board of Directors of Public Bodies as well as Board Members themselves.

Had these and other responsibilities been fully discharged in the instant matter, Mr. Hill, a then sitting DBJ and JDB Director, would not have been permitted to make his personal presentation directly to the DBJ Board nor would he have been permitted to respond to questions asked or issues raised during the course of his presentation.

Further, the Board would not, in such circumstances, particularly having regard to the many protestations and/or concerns that were raised, have considered the matter nor voted “*in principle*” thereon.

Section 6 of the Public Bodies Management and Accountability Act provides as follows

“6. Every board shall-

(a) take such steps as are necessary-

(i) for the efficient and effective management of the public body;

(ii) to ensure the accountability of all persons who manage the resources of the public body;

(b) develop adequate information, control, evaluation and reporting systems within the body;

(c) develop specific and measurable objectives and performance targets for that body”.

Section 17 of the Public Bodies Management and Accountability Act provides as follows:

17- (1) “Every director and officer of a public body shall, in the exercise of his powers and the performance of his duties-

- (a) act honestly and in good faith in the best interests of the public body; and
- (b) exercise the care, diligence and skill that a reasonably prudent person would exercise in comparable circumstances including, but not limited to the general knowledge, skill and experience of the director or officer.

Section 25 of the Public Bodies Management and Accountability Act provides as follows:

25. (1) If the Court is satisfied on an application by the Attorney-General that any person has contravened any of the provisions of-

- (a) section 4 (acquisition of shares and payment of dividends);
 - (b) section 5 (exercise of borrowing powers);
 - (c) section 6 (corporate governance);
 - (d) section 14 (general duties of auditors);
 - (e) section 15 (failure to furnish information to auditor);
 - (f) section 20 (levels of emoluments);
 - (g) section 21 (restriction on formation of new companies),
- the Court may exercise any of the powers referred to in subsection (2).

(2) The Court may-

(a) order the person concerned to pay to the Crown such pecuniary penalty not exceeding one million dollars; or

(b) grant an injunction restraining that person from engaging in conduct described in subsection (1).

(3) In exercising its powers under this section the Court shall have regard to-

- (a) the nature and extent of the default;
- (b) the nature and extent of any loss suffered by any person as a result of the default;
- (c) the circumstances of the default;
- (d) any previous determination against the person concerned.

(4) If in the opinion of the Attorney General there is a contravention of section 7, 8 or 9, he may make an application to the Court and the provisions of subsections (1), (2) and (3) shall apply in relation thereto.

The OCG, in the conduct of its Investigation, is required to be guided by Section 21 of the Contractor General Act.

This provision mandates a Contractor General to consider whether he has found, in the course of his Investigation, or on the conclusion thereof, any evidence of a breach of duty, misconduct or criminal offence on the part of an Officer or member of a Public Body, and to formally refer the matter to the appropriate person or authority that is competent to initiate such proceedings in the matter as may be deemed appropriate.

Additionally, the Contractor General is also required, in all such instances, to lay a special report thereon before Parliament.

In the premises, and pursuant to the mandatory statutory obligations which are imposed upon a Contractor General by Section 21 of the Contractor General Act, the OCG is hereby formally referring a copy of this Report to the Attorney General on the basis that there is evidence which is recorded herein which would suggest that there was, *inter alia*, a clear and unambiguous breach of duty specifically on the part of (a) Mr. Aubyn Hill, a former Director of the DBJ and the JDB, (b) Dr. the Hon. Carlton Davis, the former Chairman of the DBJ and the JDB, and (c) the former Boards of Directors of the DBJ and the JDB and/or one or more of their members, all in contravention, *inter alia*, of Sections 6 and 17 of the provisions of the Public Bodies Management and Accountability Act and/or Section 4 (4) of the Jamaica Development Bank Act.

The matter is being referred to the Attorney General particularly, *inter alia*, in light of the provisions that are contained in Sections 6, 17 and 25 of the Public Bodies Management and Accountability Act and Section 4 (4) of the Jamaica Development Bank Act.

Additionally, the matter is being referred to the Attorney General for consideration as to what actions, if any, may be pursued against any of the offending former DBJ and JDB Board Directors, having regard to all of the circumstances of the case.

Notwithstanding the foregoing, the OCG must place upon record the fact that Mr. Hill's proposal, as was presented in the Special Board Meeting of 2007 August 31, was not accepted in its entirety. The DBJ equity investment component of his proposal was subsequently rejected by the new DBJ Investment and Finance Committee at a meeting on 2007 December 6, on the stated basis that the original assumptions that were associated with the earlier proposal had changed.

Section 20(1) of the Contractor General Act mandates that "*after conducting an investigation under this Act, a Contractor General shall, in writing, inform the principal officer of the public body concerned and the Minister having responsibility therefor of the result of that investigation **and make such recommendations as he considers necessary in respect of the matter which was investigated.***" (OCG's emphasis).

In light of the foregoing, and having regard to the Findings and Conclusions that are detailed herein, the OCG now makes the following Recommendations:

1. The lease agreement which was entered into by the JDB with the then DBJ and JDB Director, Mr. Aubyn Hill, on behalf of NationGrowth MicroFinance Limited, cannot be considered to have been concluded at "*arms length*".

It is the considered view of the OCG that in the interest of transparency and probity, leases of this nature should have been put to public tender and must, in all such future cases, be put to public competitive tender. Had this been done in the instant case, all known and unknown interested parties would have had an equal opportunity to submit their respective proposals for the rent or lease of the referenced properties.

Invitations for the Submission of Expressions of Interest, for any future proposed leases, must include, at a minimum, an objective and common set of criteria.

All Expressions of Interest should be evaluated by the Management of the DBJ, using the said criteria, prior to the seeking of any Board approval regarding the granting or award of any leases. Such evaluations and subsequent recommendations for awards must be written and the particulars thereof fully documented.

2. All future and intended DBJ and JDB leases should be reviewed and approved by the DBJ and JDB Board of Directors prior to execution and grant.
3. The OCG feels compelled to strongly recommend, again, as it has in previous Investigation Reports, that the Cabinet should move with expedition to develop and to implement a comprehensive and over-riding policy to be applicable to all Public Body Boards, to govern, restrict or prohibit, as the case may be, the award of Government contracts (or the divestment of publicly owned assets) by a Public Body, to members of its Board of Directors, or to any entity in which a Board member or a close family relative may have a pecuniary interest.
4. The OCG also respectfully recommends that all Appointees to the Board of Directors of any Public Body are duly and fully made aware of their responsibilities and obligations under the provisions that are contained, *inter alia*, in the Public Bodies Management and Accountability Act.
5. The OCG further respectfully recommends that Parliament should implement legislation to ensure that Directors of Public Body Boards who flagrantly abuse their office and/or authority and/or who fail substantially in the discharge of their fiduciary and statutory responsibilities to their Boards and, by extension, to the Taxpayers of Jamaica, are effectively barred from serving in any like capacity in the future.
6. Finally, the OCG believes that it is timely to remind all Public Officers, inclusive of Board Members of Public Bodies, who abuse their office and authority for personal gain, that there are circumstances in which such conduct is likely to rise to the level of a criminal act of corruption.

The provisions that are contained in Section 14 (1) (b) of the Corruption Prevention Act are instructive in this regard. They provide simply that “*A public servant commits an act of corruption if he, in the performance of his public functions, does any act or omits to do any act for the purpose of obtaining any illicit benefit for himself or any other person*”.

An act of corruption is punishable upon summary conviction in a Resident Magistrate's Court, in the case of a first offence, to a fine not exceeding one million dollars or to imprisonment for a term not exceeding two years, or to both such fine and imprisonment; and in the case of a second or subsequent offence, to a fine not exceeding three million dollars or to imprisonment for a term not exceeding three years, or to both such fine and imprisonment;

Upon conviction in a Circuit Court, an act of corruption is punishable, in the case of a first offence, to a fine not exceeding five million dollars or to imprisonment for a term not exceeding five years, or to both such fine and imprisonment; and in the case of a second or subsequent offence, to a fine not exceeding ten million dollars, or to imprisonment for a term not exceeding ten years or to both such fine and imprisonment.

As an aside, there is a simple but effective acid test that all Public Servants may wish to be guided by in the discharge of their public functions. It is one that was advanced by DBJ Board Member, Mr. Edwin McKie, in his 2008 January 2 Inter-Office Memorandum to the DBJ Board Chairman, Mr. Joseph M. Matalon, in the instant matter. This is what Mr. McKie had to say:

“One way to determine whether our actions are above aboard is to ensure that if they were publicized we would be able to justify them”.

OFFICE OF THE CONTRACTOR-GENERAL

Executive Summary of the Report of Investigation

Conducted into the Award of Contracts by the Jamaica Urban Transit Company

Ministry of Transport and Works

Initiated: 2008 July 8
Concluded: 2008 November

The Investigation into the award of contracts by the Jamaica Urban Transit Company (JUTC) was initiated by the Office of the Contractor General (OCG) on 2008 July 8.

The OCG's Investigation in this matter was prompted by certain allegations, which appeared in an article in the 2008 July 6 edition of the Sunday Herald Newspaper. The allegations implicitly alluded to the award of a contract to Simber Productions Limited, a company in which the late Chairman of the JUTC, Mr. Douglas Chambers, was the majority shareholder.

Mr. Chambers was brutally gunned down on 2008 June 27 outside the gates of the JUTC's bus depot in St. Catherine.

In addition, the article alluded to the award of contracts to other contractors in circumstances which would amount, *inter alia*, to a violation of the Government Procurement Procedures Handbook (GPPH).

The allegations raised a number of concerns for the OCG, particularly having regard to the provisions that are contained in Section 4 (1) of the Contractor General Act (1983) which mandate that Government contracts must be awarded "*impartially and on merit*" and in circumstances which "*do not involve impropriety or irregularity*".

Some of the referenced allegations alluded to impropriety, a lack of transparency and cronyism in the award of contracts, a breach of the procurement guidelines, mismanagement and a breach of applicable Government administrative and accounting procedures.

Pursuant to the discretionary powers that are reserved to a Contractor General by Sections 15(1) and 16 of the Contractor General Act, the OCG, by way of letter, which was dated 2008 July 8, wrote to the Acting Permanent Secretary in the Ministry of Transport and Works, Mrs. Elsa-May Binns, requesting the following information:

1. Particulars of any contracts which may have been awarded to Mr. Douglas Chambers, the late Chairman of the JUTC, or to any entity in which Mr. Chambers was/is a Director, a Partner a Shareholder and/or an Associate;
2. Details of any JUTC contracts which may have been awarded to Simber Productions Limited, a corporate entity in which Mr. Chambers was the Majority Shareholder;

3. Contracts which have been awarded by JUTC to Cool Petroleum Limited for the supply of lubricants, diesel, fuels and/or oils.

By way of letter, which was dated 2008 July 15, Mrs. Binns indicated as follows:

1. There was no **signed** contract in place with Simber Productions Limited. However, the services of Simber Productions Limited were procured, by JUTC, by way of the Limited Tender Methodology;
2. The late JUTC Chairman, Mr. Douglas Chambers, was associated with Simber Productions Limited;
3. No contract was awarded to Cool Petroleum Limited.

In a further letter to the Acting Permanent Secretary, which was dated 2008 July 11, the OCG advised her that its Enquiry would also be focused upon *“A contract which was endorsed on 2008 May 21 by the National Contracts Commission (NCC) in favour of Protection and Security Limited, in the sum of \$124,265,472.00, for the provision of security services for all JUTC locations for two (2) years, from 2008 to 2010”*.

The OCG’s Special Investigation was initiated in accordance with the discretionary powers which are reserved to a Contractor-General under Sections 15 (1) and 16 of the Contractor General Act.

The preliminary review of (1) the Sunday Herald article, which was dated 2008 July 6, and (2) the information that was supplied by the Acting Permanent Secretary, was informed by the Contractor General Act, the GPPH, the Public Bodies Management and Accountability Act, as well as the Corruption Prevention Act.

In general, these references guided the context within which the Investigation was conducted, the methodology which was utilized and the Findings and Conclusions which were reached herein.

The primary means of data collection and evidence-gathering, which were utilized throughout the Investigation, included written Requisitions/Questionnaires which were issued by the OCG in accordance with the provisions of the Contractor General Act, the Voluntary Declarations Act and the Perjury Act.

Requisitions were issued to (1) the Minister with portfolio responsibility in the Ministry of Transport and Works, the Honourable Michael Henry, (2) several key representatives, board members and executives of the JUTC, (3) Ms. Susan Simes of Simber Productions Limited, (4) Mr. Dennis Morgan of Protection and Security Limited and (5) Mr. Joseph Issa of Cool Petroleum Limited.

The OCG’s Investigation revealed that Simber Productions Limited is a company in which Mr. Douglas Chambers, the late Chairman of JUTC, was the Majority Shareholder at all material times.

The OCG’s Investigation further revealed that JUTC contracts were awarded to Simber Productions Limited for the production of (a) a JUTC SmartCard feature on the Susan Show, (b) a JUTC commercial and (c) the JUTC “Ride and Win Summer Bling” Advertisement.

The contracts were awarded by the JUTC (a) after an unsolicited offer was made to the JUTC by Simber Productions Limited and (b) after the said offer was discussed at a 2008 February 1 JUTC meeting which was convened and facilitated through the Offices of the late Chairman, Mr. Douglas Chambers, and at which both Ms. Simes and Mr. Chambers were in attendance, together with a Mr. Lenworth Simms, the JUTC's Sales and Marketing Manager, and another representative of Simber Productions Limited.

Subsequent to the referenced 2008 February 1 meeting, two (2) unsigned quotations, which were dated 2008 February 7, from Simber Productions Limited, were signed and agreed to by Mr. Lenworth Simms, the Sales and Marketing Manager, for and on behalf of the JUTC, on 2008 February 7 and 11, respectively.

A payment listing which was provided to the OCG, by the JUTC, revealed that between the period 2008 March 14 and 2008 July 29, a total of J\$1,622,032.05 was paid to Simber Productions Limited by the JUTC.

The OCG's Investigation found that there was a conflict of interest on the part of the late Chairman, Mr. Douglas Chambers, insofar as it pertained to the award, by the JUTC, of the referenced contracts to Simber Productions Limited.

It must be noted that Mr. Douglas Chambers had made an oral declaration of his interest in Simber Productions Limited to the Board of the JUTC on 2008 February 27, pursuant to Section 17 (2) (a) of the Public Bodies Management and Accountability Act. **However, his declaration was made approximately two (2) weeks after the JUTC had already contracted the services of Simber Productions Limited on 2008 February 7 and 11.**

It is also necessary to highlight the fact that Mr. Chambers' declaration of interest occurred at the same time that the Board was being advised of the award of the contracts to Simber Productions Limited. Additionally, the OCG has seen no documentary evidence that approval was actually granted at the referenced meeting for the said contracts.

In light of the referenced conflict of interest, on the part of Mr. Douglas Chambers, his participation in the meeting with Ms. Susan Simes and Mr. Lenworth Simms on 2008 February 1, amounted to a breach of Section 17 (1) (a) and/or (b) of the Public Bodies Management and Accountability Act.

Section 17 (1) of the Public Bodies Management & Accountability Act provides that *"Every director and officer of a public body shall, in the exercise of his powers and the performance of his duties- (a) act honestly and in good faith in the best interests of the public body; and (b) exercise the care, diligence and skill that a reasonably prudent person would exercise in comparable circumstances including, but not limited to the general knowledge, skill and experience of the director or officer"*.

In addition, the OCG has concluded that Mr. Douglas Chambers, having been the Majority Shareholder of Simber Productions Limited, at all material times, benefitted personally from the irregular and/or improper award of the contracts by the JUTC to Simber Productions Limited.

To further compound the foregoing Findings of the OCG, it is also instructive to note that the OCG found no documentary evidence of a JUTC evaluation report of the bids of Simber Productions Limited.

This observation is buttressed by the fact that, based upon the 2008 August 27 testimony of Mr. Bindley Sangster, a member of the JUTC Board and the Chairman of the JUTC's Procurement Committee, no tender documents were sent to Simber Productions Limited by the JUTC.

In such circumstances, there would therefore be no formal tender documents to evaluate. In point of fact, the OCG has seen no documentary evidence of a tender invitation, or request for quotation, emanating from the JUTC to any of the three (3) bidders, viz. Simber Productions Limited, GETCAUGHT MEDIA and the Jamaica Information Service (JIS).

There was also the very disconcerting appearance of a lack of knowledge on the part of the Members of the JUTC's Procurement Committee with regard to the exact means by which Simber Productions Limited was contracted by the JUTC.

Additionally, there was no documentary evidence that was forthcoming to prove that the other two (2) bidders, GETCAUGHT MEDIA and the JIS, were afforded the same opportunities that had been extended to Simber Productions Limited, namely the facility of a meeting with the JUTC's Chairman and Marketing and Sales Executive, to discuss the specifications of the proposed services.

It should also be emphasized that the quotations, for the production of a 30 second commercial, that were received, by the JUTC, from GETCAUGHT MEDIA and the JIS, were dated 2008 February 8 and 2008 February 11, respectively. These dates, however, came days after the JUTC's meeting with Simber Productions Limited on 2008 February 1- a meeting in which it appears, from all of the evidence that the OCG has reviewed, that the JUTC had signalled its intention to engage the services of Simber Productions Limited.

Finally, there was no documentary evidence of the Procurement Committee's approval of the bids of Simber Productions Limited, nor was there any evidence that a recommendation was made to the JUTC's Procurement Committee for the said bids to be approved and for the referenced contracts to be awarded to Simber Productions Limited.

Having regard to the foregoing, the OCG's Investigation has concluded that the said contracts were not awarded to Simber Productions Limited impartially, nor on merit and that the circumstances which led to their award involved rank impropriety and irregularity.

To be more specific, the award of the referenced contracts, by the JUTC, to Simber Productions Limited, constituted a flagrant breach of the GPPH and the contract award principles which are enshrined in Section 4 (1) of the Contractor General Act.

Indeed, it is difficult not to find that the matters that are set out above constitute compelling evidence of the commission of an act of corruption, on the part of Mr. Douglas Chambers, in contravention of the provisions of the Corruption Prevention Act, in the JUTC's award of the referenced contracts to Simber Productions Limited.

Section 14 (1) (b) of the Corruption Prevention Act stipulates that *"A public servant commits an act of corruption if he - in the performance of his public functions, does any act or omits to do any act for the purpose of obtaining any illicit benefit for himself or any other person"*.

Further, based upon the documents which have been reviewed, as well as the responses which were received from the JUTC representatives and the various contractors which were the subject of the OCG's Investigation, the OCG has been led to conclude that, under the Chairmanship of the late Mr. Douglas Chambers, there were in fact breaches of the GPPH, the Contractor General Act and the Public Bodies Management Act in the award of contracts at the JUTC.

In addition to the matters which are outlined above, the OCG's Investigation has made the following determinations and/or uncovered the information which is summarized below:

1. The composition of the JUTC's Procurement Committee was, at all material times, not in accordance with Section 1.5.2.3 of the GPPH. Further, the JUTC's Procurement Committee has failed to fulfil its mandate in accordance with the stipulations that are prescribed by Section 1.5.2.3 of the GPPH.
2. The JUTC's Procurement Committee, prior to and subsequent to Mr. Chambers' appointment, was constituted in a manner which raises critical questions as to the objectivity with which successive JUTC Procurement Committees have conducted the procurement activities of the JUTC.
3. Further, given the lack of knowledge on the part of the JUTC's Procurement Committee members, with regard to the JUTC contracts that were awarded to Simber Productions Limited and the interim contracts that were awarded to Protection and Security Limited, it can be construed that the Procurement Committee of the JUTC was not, in all instances, kept abreast of the JUTC's procurement activities.
4. The foregoing assertions are compounded by the contradictions which exist between the information that was contained in (a) the JUTC's 2008 1st and 2nd Quarterly Contracts Award Reports (QCA) and (b) the statements that were provided by the JUTC's Procurement Committee Members in response to the OCG's Requisitions. This evidences a clear failure on the part of the Procurement Committee to adequately scrutinize the JUTC's procurement of services, in accordance with the requirements of the GPPH.
5. Two members of the JUTC's Procurement Committee indicated that they did not influence, recommend and/or approve the procurement of the services of Simber Productions Limited. Further, based upon the representations that were made by the Members of the JUTC Procurement Committee, the OCG found that they were not and are not collectively conversant with the circumstances under which the contracts were awarded to Simber Productions Limited.
6. The records revealed that there has been only one meeting of the JUTC's Procurement Committee since 2007 August 1. The meeting was held on 2008 February 26 and the official records revealed that the deliberations dealt only with the recommendation for the award of a contract to Protection and Security Limited for the provision of security services to all JUTC locations.

7. However, in the JUTC's 2008 1st Quarter and 2nd Quarter Quarterly Contract Awards (QCA) Reports, which were submitted to the OCG, formal declarations were made that the contracts that were awarded by the JUTC to Simber Productions Limited, among others, were evaluated by the JUTC Procurement Committee and had received the approval of the Committee.
8. The referenced two (2) QCA Reports were signed and certified, respectively, by Mr. Douglas Chambers, in his capacity as the then Chairman of the JUTC, and by Mr. Bindley Sangster, in his capacity as the then Chairman of the Finance Committee of the JUTC, and signified their certification of the accuracy of the particulars and information which was being conveyed therein.
9. Section 29 (a) of the Contractor General Act makes it a criminal offence, *inter alia*, for any person to wilfully mislead or to make a false statement to mislead a Contractor General in the execution of his functions.
10. In the circumstances, there is *prima facie* evidence that both Mr. Douglas Chambers and Mr. Bindley Sangster had wilfully made false written declarations to the Contractor General in breach of Section 29 (a) of the Contractor General and, in so doing, had committed a criminal offence under the Contractor General Act.
11. For 3 consecutive years, viz. 2006, 2007 and 2008, the official Annual Returns of Simber Productions Limited were certified and signed by Mr. Douglas Chambers.
12. For the referenced 3 consecutive years, which commenced with the incorporation of Simber Productions Limited on 2005 April 12, Mr. Douglas Chambers was declared and certified, in the said Annual Returns, and in the official records of the Office of the Registrar of Companies (ORC) of Jamaica, as the listed Majority Shareholder of Simber Productions Limited.
13. The OCG's Finding that Mr. Douglas Chambers was purportedly declared and certified as the Majority Shareholder of Simber Productions Limited, is evidenced by the fact that (a) the 2006 Annual Return of the company disclosed that he held 1020 of the company's then allotted share capital of 2000 shares, (b) the 2007 Annual Return of the company disclosed that he held 1100 of the company's then allotted share capital of 2160 shares, and (c) the 2008 Annual Return of the company disclosed that he held 1100 of the company's then allotted share capital of 2160 shares.
14. In all instances, the remaining shares of the company were declared and certified to be held by the company's only other shareholder, Ms. Susan Simes.
15. An Amended Annual Return of Simber Productions Limited was, however, executed and certified to the ORC of Jamaica, by Ms. Susan Simes, on 2008 July 16, as being "*correct*", less than three weeks after the 2008 June 27 death of Mr. Douglas Chambers. The Annual Return was stamped "*received*" by the ORC on 2008 July 17.
16. A notation which appears on the referenced amended Annual Return states that "*This Annual Return is filed by way of correcting Annual Returns for the years 2007 and 2008 and is deemed necessary by virtue of the fact that the incorrect shareholdings was stated*".

17. The amendments which were effected to the 2007 and 2008 Annual Returns of Simber Productions Limited, by Ms. Susan Simes, purported to result in her being declared and certified as the Majority Shareholder of the company, thus replacing Mr. Douglas Chambers as the previously declared and certified Majority Shareholder of the company.
18. The OCG's Finding that Ms. Susan Simes was purportedly declared and certified as the Majority Shareholder of Simber Productions Limited, is evidenced by the fact that the referenced Amended Return disclosed that she held and holds 1060 of the company's allotted share capital of 2080 shares, with Mr. Douglas Chambers being the holder of the remaining 1020 shares.
19. The purported change in the share allotments in Simber Productions Limited, not only conflicts with the formal and written attestations of Mr. Douglas Chambers which immediately preceded his untimely death, but it also contradicts the written declarations which have existed upon the official records of the ORC for all years preceding. Indeed, the original 2008 Annual Return of Simber Productions Limited, in which Mr. Douglas Chambers – and not Ms. Susan Simes – had been certified and declared as the Majority Shareholder of Simber Productions Limited, was filed with the ORC on 2008 May 6, and had been signed and certified by Mr. Douglas Chambers, himself, on 2008 May 2, only days before his untimely death on 2008 June 27.
20. It is also instructive to note that one common feature of the referenced Annual Returns, inclusive of the Amended Return, is the name and the signature of the representative of Chambers Henry and Associates, who acted as the Company Secretary for Simber Productions Limited.
21. In the absence of a Grant of Probate or Letters of Administration with the Will Annexed (where there is a Will) or Letters of Administration (where there is no Will), no person may lawfully deal with, transfer or otherwise interfere with the assets of a deceased person. This is underscored by the following statement of *Parry and Clarke: The Law of Succession, 11th Edition, Page 484*: “If the deceased was a shareholder in an incorporated company ..., the deceased's shares ... devolve on his personal representatives.”
22. Minister Mike Henry, the Minister of Transport and Works and the portfolio Minister for the JUTC, in his written declarations to the OCG of 2008 October 17, asserted, that “**it is my information that at the time of his death, Mr. Douglas Chambers was a stakeholder, but not the majority shareholder, in Simber Production Limited**”.

The 2008 July 13 editions of the Gleaner and Sunday Observer Newspapers had attributed a similar statement to the Minister. The Minister had declared this information or belief notwithstanding the following facts, namely (a) the fact that the official records of the ORC, at the time of Mr. Chambers' death, on 2008 June 27, had indicated a contrary position, (b) the fact that the official records of the ORC, at the time that the Minister made his statement to the Gleaner Newspaper, had also indicated a contrary position, and (c) the fact that Mr. Chambers, himself, had made a formal declaration, in writing, to the contrary, to the ORC, on 2008 May 2 – less than 8 weeks before his death.

23. Despite the foregoing, the Minister has failed, in his responses to the OCG, to explain the reasons for his information or belief that “*Mr. Douglas Chambers was ... not the majority shareholder in Simber Production Limited*”.
24. Protection and Security Limited was contracted by the JUTC in 2007 December to provide Cash-In-Transit security services on a monthly basis, commencing 2008 January 1. In addition, on 2008 February 18, the JUTC contracted Protection and Security Limited, on an interim basis, to provide security services at all JUTC locations pending completion of a competitive tender exercise for the award of another contract.
25. For the period 2008 April to 2008 August, the total sum that was paid to Protection and Security Limited by the JUTC, under the latter interim contract, was approximately J\$31,879,664.28. The contracting of Protection and Security Limited, on an interim basis, was found to be irregular. This was underscored by the fact that the company was engaged at the same rates which were presented in its 2008 bid document.
26. Further, the latter interim contract which was awarded by the JUTC to Protection and Security Limited would have required both NCC and Cabinet Approval. The OCG has seen no evidence that the said approvals were either sought or received.

Consequently, these circumstances constituted a flagrant breach, *inter alia*, of the Contractor General Act and Section 2.3 of the GPPH. Section 2.3 of the GPPH requires that contracts that are in excess of J\$15 Million in value must obtain the prior approval of the Cabinet, following formal endorsement of the NCC, before they can be legally awarded.
27. The JUTC commenced a competitive tender process for the provision of security services in 2008 January. The NCC, via letter, which was dated 2008 May 22, endorsed the recommendation for an award of the contract for the provision of security services to Protection and Security Limited.
28. However, according to Protection and Security Limited, as at 2008 October 1, “*the term of contract (for the provision of security services, under the NCC endorsed contract) has not yet commenced*”.
29. The documentation which has been reviewed by the OCG, during the course of its Investigation, has revealed that Cool Petroleum Limited was not awarded a contract for the supply of Fuels and Lubricants to the JUTC. The present contractual arrangement between the JUTC and Cool Petroleum Limited was created as a result of a continuation of the JUTC’s contract with Shell Company W.I., whose assets and liabilities were acquired by Cool Petroleum Limited in 2006 February.
30. Though the JUTC attempted to put the contract for the supply of Fuels and Lubricants to competitive tender, it suspended the tender activity in 2007 November. To date, Cool Petroleum Limited continues to honour the terms and obligations of the extended contractual agreement with the JUTC.
31. Based upon the documentary evidence which has been provided to the OCG, it is evident that the price differential between the fuel that is supplied by Cool Petroleum Limited, versus that supplied by PETCOM, is J\$0.03/litre.

32. The OCG has found that the Members of the JUTC Board and, in particular, those members who sat on the JUTC's Procurement Committee, viz. Mr. Bindley Sangster, Mr. Dennis Chung, and Mr. Raphael Barrett, failed to take any action to properly ensure (a) that the circumstances which led to the award of the contracts to Simber Productions Limited, and the interim contracts to Protection and Security Limited, were fair, transparent and impartial; (b) that value for money was obtained by the JUTC in the award of the said contracts; (c) that the proper procurement procedures and/or guidelines were followed in the award of the said contracts; and/or (d) that there was strict compliance with the provisions of the Financial Administration and Audit Act by the management of the JUTC. In the circumstances, there is evidence that the Members of the JUTC Board of Directors have (i) acted negligently in the discharge of their responsibilities as JUTC Directors and/or (ii) abused their authorities and offices as Directors of JUTC and/or (iii) breached their duties of trust to the JUTC and/or (iv) breached their respective fiduciary or statutory duties to the JUTC.
33. As such, the OCG concludes that there is evidence that the Members of the JUTC Board are in breach of the provisions which are contained in Section 6 and/or Section 17 (1) (b) of the Public Bodies Management and Accountability Act.

Section 20(1) of the Contractor General Act mandates that *"after conducting an investigation under this Act, a Contractor-General shall, in writing, inform the principal officer of the public body concerned and the Minister having responsibility therefor of the result of that investigation **and make such recommendations as he considers necessary in respect of the matter which was investigated.**"* (OCG's Emphasis).

In light of the foregoing, and having regard to the other Findings, Information and Conclusions which are discussed in greater detail in this Report, the OCG has respectfully made the following considered Recommendations:

1. The Procurement Committee of the JUTC should be reconstituted and Members of the JUTC Board of Directors ought not to be permitted to act as sitting members of the said Committee.

Transparency and the appearance of fairness require that there is a distinct separation of the sitting members of the Board of Directors of the JUTC and its Procurement Committee. This is with a view to ensuring the highest degree of objectivity in the execution of the functions of the Board of Directors as distinct from that of the Procurement Committee.

The recommended separation will also mitigate against any probable conflict of interest which may arise in the Board's exercise of its function in ruling on a recommendation from the Procurement Committee.

2. The existing contract between the JUTC and Cool Petroleum Limited should be competitively tendered by the JUTC. In effect, the tender exercise which was initiated in 2007 must now be fully undertaken by the JUTC in accordance with the requirements of the GPPH.

3. As has been indicated in previous OCG Investigation Reports, the Cabinet should move to immediately develop and implement a comprehensive and over-riding policy to be applicable to all Public Body Boards, to govern, restrict or prohibit, as the case may be, the award of Government contracts (or the divestment of publicly owned assets) by a Public Body, to members of its Board of Directors, or to any entity in which a Board member or a close family relative may have a pecuniary interest.
4. The OCG also respectfully recommends that all Appointees to the Board of Directors of any Public Body are duly and fully made aware of their responsibilities and obligations pursuant to the relevant provisions of the Public Bodies Management and Accountability Act.
5. The OCG believes that it is timely to reiterate its previous recommendations made for the Legislature to move with despatch to criminalize certain breaches of the Government's procurement rules.

The OCG is aware that the present Administration is committed to this objective and that the process to elevate the GPPH to regulations is well under way. However, the dire need for this new dispensation must never be under-estimated. It should now be crystal clear, to all concerned, that only punitive sanctions will curb the wanton, cavalier and almost seeming disregard for the GPPH that is a common feature of the procurement practices of some Public Bodies.

6. The OCG must again remind all Public Officers, inclusive of Board Members of Public Bodies, who abuse their office and authority for personal gain, that there are circumstances in which such conduct is likely to rise to the level of a criminal act of corruption. The provisions that are contained in Section 14 (1) (b) of the Corruption Prevention Act are instructive in this regard. They provide simply that "*A public servant commits an act of corruption if he, in the performance of his public functions, does any act or omits to do any act for the purpose of obtaining any illicit benefit for himself or any other person*".

An act of corruption is punishable upon summary conviction in a Resident Magistrate's Court, in the case of a first offence, to a fine not exceeding one million dollars or to imprisonment for a term not exceeding two years, or to both such fine and imprisonment; and in the case of a second or subsequent offence, to a fine not exceeding three million dollars or to imprisonment for a term not exceeding three years, or to both such fine and imprisonment;

Upon conviction in a Circuit Court, an act of corruption is punishable, in the case of a first offence, to a fine not exceeding five million dollars or to imprisonment for a term not exceeding five years, or to both such fine and imprisonment; and in the case of a second or subsequent offence, to a fine not exceeding ten million dollars, or to imprisonment for a term not exceeding ten years or to both such fine and imprisonment.

7. Having regard, *inter alia*, to (a) the fact that certain contracts were irregularly and improperly awarded to Simber Productions Limited, by the JUTC, in circumstances which evidence a breach of the GPPH, the Contractor General Act, the Public Bodies Management and Accountability Act, and the Corruption Prevention Act, (b) the fact that the said contracts were awarded to Simber Productions Limited at a time when Mr. Douglas Chambers, the Chairman of the JUTC, was also the Majority Shareholder of Simber Productions Limited, (c) the fact that Mr. Douglas Chambers, for 3 consecutive years, viz. 2006, 2007 and 2008, had certified and declared, in writing, to the ORC, that he was the Majority Shareholder of Simber Productions Limited, (d) the fact that the said 3 consecutive years commenced with the incorporation of Simber Productions Limited on 2005 April 12, (e) the fact that an Amended Annual Return of Simber Productions Limited was entered upon the records of the ORC on 2008 July 17, just days after the untimely death of Mr. Chambers on 2008 June 27, and (f) the fact that in the said Amended Annual Return, Ms. Susan Simes, on 2008 July 16, in substance, certified and declared to the ORC, that she, and not Mr. Douglas Chambers, was and is the Majority Shareholder of Simber Productions Limited, are all compelling pieces of evidence which would warrant that the matter should be formally referred to the Commissioner of Police, and the Director of Public Prosecutions (DPP), for further investigation.

The OCG believes that a thorough investigation, into the matter, needs to be undertaken with the objective of ensuring, *inter alia*, the propriety of the purported amendment to the pre-existing share allotments of Simber Productions Limited and the impact that it has had, if any, upon the Estate of Mr. Douglas Chambers.

Upon a strict interpretation of Section 21 of the Contractor General, a Contractor General is mandated to make referrals directly to the competent authority only in instances where he has found evidence of “*a breach of duty or misconduct or criminal offence on the part of an officer or member of a public body*”. However, the evidence that is alluded to herein is not related to “*an officer or member of a public body*”.

Consequently, the OCG is constrained to make the foregoing recommendation, namely, that the matter should be so referred to the competent authority - this as opposed to the OCG directly making the referral itself.

The OCG’s recommendation herein that this matter should be formally referred to the Commissioner of Police and to the Director of Public Prosecutions (DPP) for investigation, is being made pursuant to the discretionary powers that are reserved to a Contractor General by Section 20 (1) of the Contractor General Act.

As was indicted above, the OCG, in the conduct of its Investigations, is required to be guided by Section 21 of the Contractor General Act.

This provision mandates a Contractor-General to consider whether he has found, in the course of his Investigation, or upon the conclusion thereof, any evidence of a breach of duty, misconduct or criminal offence on the part of an Officer or member of a Public Body, and to formally refer the matter to the appropriate person or authority that is competent to initiate such proceedings in the matter as may be deemed appropriate.

Pursuant to the mandatory statutory obligations which are imposed upon a Contractor-General by Section 21 of Contractor General Act, the OCG is hereby formally referring a copy of this Investigation Report to the Attorney General on the basis that there is evidence which is recorded herein which would suggest that there was a breach of duty on the part of the Board of Directors of the JUTC or on the part of one or more of its members in contravention, *inter alia*, of Section 6 and 17(1) of the Public Bodies Management and Accountability Act.

The matter is being referred to the Attorney General particularly in light of the provisions which are contained in Section 6, 17(1) and 25 of the Bodies Management and Accountability Act.

Further, and pursuant to the mandatory statutory obligations which are imposed upon a Contractor-General by Section 21 of Contractor General Act, the OCG is hereby formally referring a copy of this Investigation Report to the Director of Public Prosecutions on the basis that there is *prima facie* evidence that is contained herein which would suggest that Mr. Bindley Sangster, in his capacity as the Chair of the JUTC's Finance Committee, did, *inter alia*, wilfully make a false statement, on a JUTC QCA Report, which was dated 2008 July 28, to mislead a Contractor General, in contravention of Section 29 (a) of the Contractor General Act and, by so doing, committed a criminal offence. The offence is punishable by a fine not exceeding \$5,000 or to imprisonment for a term not exceeding 12 months, or to both such fine and imprisonment.

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APPENDIX II

Pre and Post – Contract Monitoring Activities

ANNUAL REPORT 2008

Pre and Post-Contract as at December 2008

MINISTRY / AGENCY		Ministry of Agriculture				
NAME OF PROJECT		The Construction of a Cold Storage Facility at the Agricultural Export Complex, Sangster International Airport				
PROJECT DESCRIPTION		The Construction of a Single Storey Reinforced Concrete Frame Structure with concrete roof slab, reinforced concrete blockwalling and roller shutter doors.				
PROJECT LOCATION		The Agricultural Export Complex, Sangster International Airport, Montego Bay, St.James				
NAME OF CONTRACTOR		Howard Construction Company Limited				
CONSULTANTS		BGW Cawston & Partners				
SOURCE OF FUNDING		Government of Jamaica/International Development Bank (GOJ/IDB)				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2007-12-17	2008-05-07	2008-11-12	2008-11-24	2008-11-24	4 Months	\$16,500,000.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2009-03-24				\$3,543,216.00		
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATES	TCC SUBMISSION	NCC CERTIFICATE
	MATERIAL	LABOUR	30 %	\$14,403,405.00	Yes	Yes

PRE-CONTRACT:-Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.).

Tenders were invited via national advertisement in the local print media, and the Tender Documents became available from November 14, 2007, for completion and return by 10:00 a.m. on December 17, 2007. Bidders were required to be registered with the National Contracts Commission (NCC) in the category of Building Construction at a minimum of Grade 3. One (1) tender document was purchased and returned by the specified date and time and were opened publicly.

Upon the completion of the evaluation process, the bid submitted by Howard Construction Company Limited was recommended for the award of contract. The recommendation was subsequently endorsed by the National Contracts Commission (NCC) and approved by Cabinet.

The tender process was fair and the resulting award of contract was based upon merit.

POST CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management-planning, coordination, communication, site supervision; Performance- contractor, client and consultants)

The contract was signed on November 12, 2008, approximately six (6) months after the endorsement by the National Contracts Commission.

Since the commencement of the project on November 24, 2008, the contractor has employed the required resources to ensure that the works progressed at the required pace. Work on the project is currently progressing satisfactorily.

ANNUAL REPORT 2008

Pre and Post-Contract as at December 2008

MINISTRY / AGENCY		Ministry of Health /North East Regional Health Authority (NERHA)				
NAME OF PROJECT		Highgate Type 3 Health Centre				
PROJECT DESCRIPTION		The Construction of a Type 3 Health Centre with Medical Staff Accommodation.				
PROJECT LOCATION		Highgate, St. Mary				
NAME OF CONTRACTOR		Jatlin Construction & Associates Limited				
CONSULTANTS		Architect: Louise McLeod & Associates Ltd Structural Engineers: Foreman, Chung & Sykes Quantity Surveyor: Owen Grant Associates Ltd				
SOURCE OF FUNDING		National Health Fund				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2006-02-09	2006-07-12	2006-11-02	2006-12-29	2007-01-15	11 Months	\$69,737,640.60
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2007-11-30	2008-04-11	2 Months	3 Months	\$68,726,250.44		
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATES	TCC SUBMISSION	NCC CERTIFICATE
	MATERIAL	LABOUR	100 %	\$70,296,617.28	Yes	Yes

PRE-CONTRACT:-Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.).

Invitation to tender was advertised nationally in the local print media by the Ministry of Health/North East Regional Health Authority, for the Construction of a Type 3, Health Centre, with Accommodation for Medical Staff. Three (3) tenders were opened and recorded at the scheduled February 9, 2006 public opening.

Upon the completion of the evaluation of the tenders, Jatlin Construction and Associates Limited, the lowest responsive bidder, was recommended for the award of contract. The recommendation for the award of contract was endorsed by the National Contracts Commission (NCC) and approved by Cabinet.

The tender process was fair and the resulting award of contract was based upon merit.

POST CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management-planning, coordination, communication, site supervision; Performance- contractor, client and consultants)

The contract was signed on November 2, 2006, approximately four (4) months after the endorsement by the National Contracts Commission (NCC).

The contractor was given possession of site on December 29, 2006, and work commenced on January 15, 2007, with the construction of the Offices, Restrooms, Pantry and Laundry and the Medical staff accommodation. The work flow was, however, disrupted as tasks had to be done in phases, due to activities on the existing building. Work progress was interrupted with the passage of Hurricane Dean, and consequently, the contractor applied for an extension of time to January 31, 2008, to complete the works, which was not achieved. The project was granted Practical Completion on April 11, 2008, approximately three (3) months after the revised completion date.

The construction of the sewerage treatment plant was completed after the practical completion date, due to design changes from a Septic Tank to a Reef Bed.



Front View of the Completed Health Centre



Front View of the Health Centre

ANNUAL REPORT 2008

Pre and Post-Contract as at December 2008

MINISTRY / AGENCY		Ministry of Local Government and Environment				
NAME OF PROJECT		Renovation and Extension to Lucea Fire Station				
PROJECT DESCRIPTION		Renovation of the existing building plus Extension for a Gym and other facilities at Lucea Fire Station				
PROJECT LOCATION		Hanover				
NAME OF CONTRACTOR		Bajad Limited				
CONSULTANTS		In-house				
SOURCE OF FUNDING		Government of Jamaica (GOJ)				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2005-12-19	2006-04-12	2006-11-01		2006-11-06	6 Months	\$18,186,810.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2007-05-06	2008-01-31		8 Months	\$19,214,632.00	\$1,370,210.00	\$19,557,020.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATES	TCC SUBMISSION	NCC CERTIFICATE
\$1,370,210.00	MATERIAL	LABOUR	100 %	\$17,626,410.00	Yes	Yes

PRE-CONTRACT:-Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.).

Invitation to tender was advertised nationally in the local print media by the Ministry of Local Government and Environment for the Renovation of the existing building and the Extension for the accommodation of a Gym and other facilities at the Lucea Fire Station. Two (2) tenders were received, opened and recorded at the scheduled December 19, 2005 public opening.

Upon the completion of the evaluation of the tenders, Bajad Limited, the lowest responsive tenderer, was recommended for the award of contract. The recommendation for the award of contract was accepted by the Ministry of Local Government Sector Committee and was endorsed by the National Contracts Commission (NCC) and approved by Cabinet.

The tender process was fair and the resulting award of contract was based upon merit.

POST CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management-planning, coordination, communication, site supervision; Performance- contractor, client and consultants)

The contract was signed on November 1, 2006, approximately seven (7) months after endorsement by the National Contracts Commission (NCC).

At the initial start-up of the project, a site meeting was held in December 2006, with representatives from the Hanover Parish Council, Ministry of Local Government, Jamaica Fire Brigade and the Contractor. Problematic issues regarding the project were discovered and highlighted for action. The entire rear of the building where a new section was to be built was completely waterlogged and was deemed unsuitable to accommodate the new foundations. As a result of the serious nature of the problems identified, a temporary suspension was issued for the contractor to cease work. The Parish Council informed the Ministry of Local Government and the contractor that water was constantly seeping through the soil from an adjacent hillside and this problem required an engineering solution before the planned works could proceed. Below is a listing of the outstanding works:

- Removal of the water logged soil;
- Replacement of soil with appropriate fill material;
- The construction of a U-Drain to collect surface water and lead it away from the site; and
- The construction of a French Drain to enable sub-soil drainage.

Construction activities on site resumed on February 2007, but progressed at a slow pace due to the unavailability of a suitable accommodation for the relocation of the firemen. Notwithstanding the hindrance, the contractor worked diligently.

In March 2007 an approved Variation Order was issued to the Contractor with instructions for changes in the design for construction of the foundation. The net value of the variation for the design change was \$1,370,210.00.

The work was again suspended in April 2007 and resumed in July 2007, because the Parish Council issued a Stop Order on the project for non-payment of the submission fees. The work was further disrupted with the passage of Hurricane Dean in September 2007, resulting in the granting of an extension of time to the contractor for the period December 6, 2007 to February 29, 2008.

Final completion of the works was achieved on January 31, 2008.



Front View of the Completed Fire Station



Rear View of the Completed Fire Station

ANNUAL REPORT 2008

Pre and Post-Contract as at December 2008

MINISTRY / AGENCY		Ministry of Health				
NAME OF PROJECT		Construction of Plinth and Annex Building for the MRI Machine at Kingston Public Hospital				
PROJECT DESCRIPTION		Construction of Plinth and Annex Building				
PROJECT LOCATION		Kingston Public Hospital, Kingston				
NAME OF CONTRACTOR		Ronham & Associates Limited				
CONSULTANTS		In-house				
SOURCE OF FUNDING		Government of Jamaica (GOJ)				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2007-10-29	2008-01-16	2008-09-15	2008-09-29	2008-09-29	3 Months	\$15,506,191.10
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2008-12-29				\$5,325,241.37		
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATES	TCC SUBMISSION	NCC CERTIFICATE
	MATERIAL	LABOUR	35 %	\$15,083,038.14	Yes	Yes

PRE-CONTRACT:-Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.).

Invitation to tender was advertised nationally, in the local print media by the Ministry of Health & Environment for the Construction of Plinth and Annex Building for MRI Machine at Kingston Public Hospital. Two (2) tenders were received, opened and recorded at the scheduled public opening on October 29, 2007.

During the process of the evaluation of the bids, one (1) of the bids was rejected and the remaining bidder, Ronham & Associates Limited, was recommended for the award of the contract. This recommendation was accepted by the Ministry of Health & Environment's Sector Committee and was subsequently endorsed by the National Contracts Commission (NCC) and approved by Cabinet.

The tender process was fair and the resulting award of contract was based upon merit.

POST CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management-planning, coordination, communication, site supervision; Performance- contractor, client and consultants)

Construction activities on site commenced on September 29, 2008, approximately nine (9) months after the NCC's endorsement of the award of contract on January 16, 2008. It is the OCG's view that this delay in the awarding of the contract may result in an additional cost to the contract.

The contractor has experienced delays of over seven (7) weeks due to the lack of critical information regarding the design specification for the size and type of material for certain bolts, including the mounting methodology (welding and anchoring of embedding plates).

Additional time was lost due to the following changes to the original scope of works:

- The Annex air conditioning area changed from being open to enclosed;
- Ramps to be built at both ends of the cassette to allow maintenance of the MRI and provide access to the utility room for the installation or removal of the UPS equipment;
- Increase in the size of the utility room to adequately accommodate the UPS equipment; and
- The size and configuration of the bathroom facilities changed to accommodate wheelchair bound patients.

The contractor's ability to proceed in a diligent manner was affected by the delays encountered with the acquisition of requested information from the Ministry. In addition, clarification of issues by the external consultants and approval for variations were not done in a timely manner. Further, the lack of effective communication between the parties to the contract also contributed to the delays encountered in the completion of the project.

ANNUAL REPORT 2008

Pre and Post-Contract as at December 2008

MINISTRY / AGENCY		National Works Agency				
NAME OF PROJECT		2007 Atlantic Hurricane Season Restoration Works, Roselle, St. Thomas				
PROJECT DESCRIPTION		The placing of river shingle and varying sizes boulders and sea defence revetment works at the coastline protection and construction of retaining works.				
PROJECT LOCATION		Roselle, St. Thomas				
NAME OF CONTRACTOR		M & M Jamaica Ltd.				
CONSULTANTS		National Works Agency				
SOURCE OF FUNDING		International Development Bank (IDB)				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2008-06-20	2008-07-02	2008-07-13	2008-08-18	2008-09-15	6 Months	\$78,249,300.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2009-02-28				\$28,969,299.00		
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATES	TCC SUBMISSION	NCC CERTIFICATE
	MATERIAL	LABOUR	50 %	\$101,663,129.00	Yes	Yes

PRE-CONTRACT:-Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.).

The Limited Tender method of procurement was used to invite five (5) tenders under the Emergency Procedures of the Government of Jamaica Procurement Procedures Handbook, dated May 2001.

Five (5) firms submitted tenders which were opened and recorded at the scheduled public opening. Upon the completion of the evaluation of the tenders, the award of contract was not recommended to the lowest bidder, as the bidder did not demonstrate an understanding of the scope of work. The second lowest tender submitted by M & M Jamaica Ltd. was recommended for the award of contract.

The recommendation for the award of contract to M & M Jamaica Ltd. was endorsed by the National Contracts Commission (NCC) and was approved by Cabinet.

The tender process was fair and the resulting award of contract was based upon merit.

POST CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management-planning, coordination, communication, site supervision; Performance- contractor, client and consultants)

The project is a part of the 2007 Atlantic Hurricane season restoration works; which involve the rehabilitation of the shoreline, by the creation of a buffer against the waves. The project is being executed with the laying of large and medium size boulders at the shoreline or by the construction of retaining walls. Possession of site was given to the contractor on August 18, 2008, with a scheduled completion date of February 28, 2009.

It was reported that the project has experienced delays amounting to approximately twelve (12) days, which was due to difficulties encountered in the transportation of heavy equipment from Kingston to the site at Roselle, St. Thomas, as the bridge located at Harbour View was destroyed on August 28, 2008, by Tropical Storm Gustav.

Since the commencement of the project, the construction of a retaining wall has been built, while the placement of boulders along the shoreline is on-going. The supply of boulders has been consistent and the traffic and site management has been satisfactory.



Revetment of the Roselle Shoreline



View of Access to Shoreline

ANNUAL REPORT 2008

Pre and Post-Contract as at December 2008

MINISTRY / AGENCY		Office of the Prime Minister (OPM) / Jamaica Social Investment Fund (JSIF)				
NAME OF PROJECT		Beeston Spring & Left Hall Feeder Road				
PROJECT DESCRIPTION		Road Rehabilitation of existing 2.5 Km of road from Left Hall to Beeston Spring				
PROJECT LOCATION		Beeston Spring, Westmoreland				
NAME OF CONTRACTOR		Garan-Tee Construction Co. Ltd				
CONSULTANTS		Otiga Engineering Company Limited				
SOURCE OF FUNDING		International Bank for Reconstruction and Development (IBRD),				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2005-11-16	2006-01-11	2006-03-08	2006- 03-13	2006-03-13	4 Months	\$14,480,250.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2006-07-13	2008-01-31		18 Months	\$20,471,250.00	\$5,991,000.00	\$20,471,250.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATES	TCC SUBMISSION	NCC CERTIFICATE
\$5,991,000.00	MATERIAL	LABOUR	95 %	\$16,727,310.08	Yes	Yes

PRE-CONTRACT:-Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.).

The Office of the Prime Minister and the International Bank for Reconstruction and Development (IBRD), through the Jamaica Social Investment Fund (JSIF), invited tenders via national advertisement on October 9, 2005. Seven (7) contractors submitted tenders by the deadline date of November 16, 2005.

Upon the completion of the examination and evaluation of the tenders, it was recommended that the contract be awarded to Garan-Tee Construction Company Limited, the lowest responsive tenderer.

The recommendation was subsequently endorsed by the National Contracts Commission (NCC).

The tender process was fair and the resulting award of contract was based upon merit.

POST CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management-planning, coordination, communication, site supervision; Performance- contractor, client and consultants)

The successful execution of this project has been affected by several delays during the construction period, one of which was the apparent financial constraint experienced by the contractor, which was further compounded by late payments to the contractor by the JSIF.

Heavy rainfall has also contributed to the protracted delays, as completed sections of stabilized roadway were severely damaged by excess surface water. The damage was so severe that the roadway was left in a worse condition than it was before. This, however, has resulted in a redesign to include additional drainage and retaining walls. The result of the redesign caused a temporary cessation of works.

The works, however, has restarted and at the time of reporting, some sections of the roadway had been completed. The contractor has since written to JSIF complaining of the Agency's tardiness in making payments for variations and re-measurement of certain works.

The contractor acknowledged that the approximate 2-year delay in the completion of the contract resulted in changes in the original scope of works, due to weathering and the resultant reduced level at certain sections of the roadway. These changes resulted in variations to the contract and an increased cost to the project.

It must be noted, that despite the time overrun, the JSIF has not invoked the contract termination clause in the conditions of contract. It was reported, however, that a decision was to be made on the matter. Also the contractor was unwilling to proceed with the works at the original unit rates in the contract, because the cost for certain items had been affected by inflation.



Uncapped Retaining wall



Deterioration of Stabilized Roadway

ANNUAL REPORT 2008

Pre and Post-Contract as at December 2008

MINISTRY / AGENCY		National Works Agency				
NAME OF PROJECT		Palisadoes Road Protection				
PROJECT DESCRIPTION		The works include the supply of Boulders for Sea Defence at Caribbean Sea Side Sections, Phase 1				
PROJECT LOCATION		Kingston				
NAME OF CONTRACTOR		Y.P. Seaton and Associates Ltd.				
CONSULTANTS		CEAC Solutions				
SOURCE OF FUNDING		Caribbean Development Bank/Government of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2008-02-19	2008-02-20	2008-03-14	2008-03-14	2008-03-14	120 Days	\$39,370,284.46
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2008-07-12	2008-07-12			\$38,719,764.76		\$38,719,764.76
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATES	TCC SUBMISSION	NCC CERTIFICATE
\$-650,519.7	MATERIAL	LABOUR	100 %	\$37,407,433.80	Yes	Yes

PRE-CONTRACT:-Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.).

Five (5) bidders were invited via the Limited Tender method of procurement, to submit tenders to undertake the supply of Boulders for Sea Defence at Caribbean Sea Side Sections; Phase 1. Four (4) bidders returned bids, which were opened and recorded at the scheduled public opening.

During the examination and evaluation of the bids, arithmetic errors were identified in the lowest bid. The bidder was subsequently requested in writing, to indicate if they were willing to stand by their corrected tender price, to which they responded in the affirmative.

The lowest responsive bidder, Y.P. Seaton and Associates Ltd., was recommended for the award of the contract. The NCC subsequently endorsed the recommendation and Cabinet gave its approval.

The tender process was fair and the resulting award of contract was based upon merit.

POST CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management-planning, coordination, communication, site supervision; Performance- contractor, client and consultants)

Construction activities commenced in March 2008, however, by June 23, 2008, increases in the cost for equipment servicing, fuel and the rental of equipment impacted the contract price. The contractor submitted claims for material fluctuations, which were subsequently approved by the NWA.

Variations which were approved resulted in the omission of certain items of work from the contract, and consequently an overall reduction in the contract sum.

The project was completed within the scheduled contract period.



Revetment of Palisadoes Strip



Section of the Revetment

ANNUAL REPORT 2008

Pre and Post-Contract as at December 2008

MINISTRY / AGENCY		Ministry of Education				
NAME OF PROJECT		Construction of Bethel Town Branch Library				
PROJECT DESCRIPTION		The Construction of a Reinforced Concrete Block Building along with associated Mechanical and Electrical works				
PROJECT LOCATION		Bethel Town, Westmoreland				
NAME OF CONTRACTOR		Neville Diaram				
CONSULTANTS		JATCO Consultants Ltd.				
SOURCE OF FUNDING		Government of Jamaica (GOJ)				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2008-03-25	2008 -05-28	2008-06-24	2008-07-07	2008-07-07	6 Months	\$10,288,544.61
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2009-01-09				\$5,825,577.65		
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATES	TCC SUBMISSION	NCC CERTIFICATE
	MATERIAL	LABOUR	85 %	\$12,300,000.00	Yes	Yes

PRE-CONTRACT: Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.).

Invitation to tender was advertised nationally in the local print media for eligible contractors to submit tenders. Seven (7) tenders were received and were opened and recorded at the scheduled public opening. Two (2) of the tenders were found to be ineligible as a result of their failure to submit tender securities, and as a consequence were disqualified.

Upon the completion of the evaluation of the tenders, the lowest responsive tender submitted by Neville Diaram, was recommended for the award of contract. The National Contracts Commission (NCC) subsequently endorsed the award of contract.

The tender process was fair and the resulting award of contract was based upon merit.

POST CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management-planning, coordination, communication, site supervision; Performance- contractor, client and consultants)

The project which commenced on July 7, 2008, has progressed slowly, due to the effect of inclement weather, as well as, a labour dispute, which resulted in the suspension of the works for approximately two (2) weeks. Quality control and the submission of concrete test results were of concern.

Based upon the time loss due to the delays encountered, the contractor will have to increase the rate of output in order to meet the schedule completion deadline.



Section of the Building under Construction



Roof Slab being Prepared for the Pouring of Concrete

ANNUAL REPORT 2008

Pre and Post-Contract as at December 2008

MINISTRY / AGENCY		National Works Agency				
NAME OF PROJECT		Emergency Flood Damage Repairs – Buff Bay Valley, Retaining Walls				
PROJECT DESCRIPTION		The construction of Retaining Walls and General Road Works				
PROJECT LOCATION		Buff Bay Valley, Portland				
NAME OF CONTRACTOR		Surrey Paving and Aggregates Limited				
CONSULTANTS		National Works Agency				
SOURCE OF FUNDING		Government of Jamaica (GOJ)				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2008-06-18	2008-06-25	2008-07-16	2008-07-21	2008-07-21	12 Months	\$299,758,335.37
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2009-06-16				\$39,488,958.00		
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATES	TCC SUBMISSION	NCC CERTIFICATE
	MATERIAL	LABOUR	20 %	\$268,921,641.69	Yes	Yes

PRE-CONTRACT:-Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.).

The National Works Agency by way of the use of the Limited Tender method of procurement invited tenders from five (5) firms for emergency works, to construct retaining walls at Buff Bay Valley, Portland. Two (2) bids were received, opened and recorded at the scheduled public opening.

During the examination and evaluation of the tenders, arithmetic errors were identified in one of the bids, the bidder was requested in writing, to indicate their willingness to stand by their corrected tender sum, to which they responded in the affirmative.

Upon the completion of the evaluation process the bid submitted by Surrey Paving and Aggregates Limited, which was approximately eleven percent (11%) higher than the Engineer's estimate, was recommended for the award of contract.

The recommendation for the award of contract was endorsed by the National Contracts Commission and was approved by Cabinet.

The tender process was fair and the resulting award of contract was based upon merit.

POST CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management-planning, coordination, communication, site supervision; Performance- contractor, client and consultants)

The Performance Bond, Insurance and Advance Payment Security were submitted by the contractor prior to the signing of the contract on July 16, 2008.

The sites for the works were located in eight (8) different sections of the Buff Bay Valley, namely: Section District, Cascade I & II, Regale, Cedar Hurst, Hardware Gap/Birnamwood, Mullet Hall District, Jacklyn Parish Council Road.

Work commenced with the construction of the retaining walls at four (4) of the aforementioned sites, and at the time of reporting, physical progress of the works was approximately twenty percent (20%) completed. Bad weather conditions have delayed the scheduled commencement of works on some of the other designated sites.

ANNUAL REPORT 2008

Pre and Post-Contract as at December 2008

MINISTRY / AGENCY		Ministry of Education/ ROSE Project Phase II				
NAME OF PROJECT		Proposed Extension to Paul Bogle High School				
PROJECT DESCRIPTION		The construction of two (2) additional two (2) storey classroom buildings with associated electrical & plumbing installations & related external works (walkway & playing court).				
PROJECT LOCATION		Morant Bay, St Thomas				
NAME OF CONTRACTOR		Senior’s Woodwork & Construction Ltd.				
CONSULTANTS		APEC Ltd.				
SOURCE OF FUNDING		Government of Jamaica (GOJ) / World Bank				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2007-05-17	2007-07-05	2008-03-06	2008-03-25	2008-04-07	12 Months	\$186,982,431.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2009-03-06	0000-00-00			\$96,383,165.00		
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATES	TCC SUBMISSION	NCC CERTIFICATE
\$6,976,548.00	MATERIAL	LABOUR	59 %	\$168,660,144.26	Yes	Yes
	\$5,185,763.00	\$1,790,785.00				
PRE-CONTRACT:-Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.).						
Tenders were invited by way of the use of the Selective Tender method of procurement, in the local print media. Two (2) tenders were received, opened and recorded at the scheduled public opening. Both tenders were deemed to be responsive, and were subjected to a detailed examination and evaluation.						
Upon the completion of the examination and evaluation of the tenders, Senior’s Woodwork & Construction Limited, the lowest bidder, was recommended for the award of the contract. This recommendation was subsequently endorsed by the National Contracts Commission (NCC) and approved by Cabinet.						
The tender process was fair and the resulting award of contract was based upon merit.						
POST CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management-planning, coordination, communication, site supervision; Performance- contractor, client and consultants)						
Construction activities commenced on April 7, 2008, however, the progress of the works was affected by adverse weather conditions in August 2008.						
In conjunction with a revised work programme, the contractor has worked diligently to bring the works back on schedule, but has fallen behind with some of the scheduled activities. The effort by the contractor to increase the rate of progress has impacted the quality of the works, particularly with the placement of reinforced concrete into some of the columns.						



Section of the Works in Progress



Poor Concreting

ANNUAL REPORT 2008

Pre and Post-Contract as at December 2008

MINISTRY / AGENCY		National Works Agency				
NAME OF PROJECT		Emergency Flood Damage Repairs – River View Road				
PROJECT DESCRIPTION		The project involve the construction of a Toe Wall				
PROJECT LOCATION		Folly Road, Port Antonio P.O., Portland				
NAME OF CONTRACTOR		Miller's Electrical & Construction Co. Ltd.				
CONSULTANTS		National Works Agency				
SOURCE OF FUNDING		Government of Jamaica (GOJ)				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2008-02-01	2008-02-07	2008-02-05	2008-02-13	2008-02-13	4 Months	\$9,334,189.98
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2008-06-13				\$12,768,848.50		\$14,951,189.98
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATES	TCC SUBMISSION	NCC CERTIFICATE
\$5,616,000.00	MATERIAL	LABOUR	100 %	\$7,630,615.91	Yes	Yes

PRE-CONTRACT:-Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.).

The National Works Agency invited four (4) firms by way of the use of the Limited Tender method of procurement, to submit bids for emergency works, to construct a Toe Wall at Folly Road, Port Antonio, Portland. Four (4) tenders were received, opened and recorded at the scheduled public opening on February 1, 2008.

Subsequent to the examination and evaluation of the tenders, all four (4) tenders were deemed responsive. The award of contract was recommended to the lowest responsive bidder, Miller's Electrical & Construction Company Limited. The recommended tenderer's price was approximately thirty percent (30 %) higher than that of the Engineer's estimate and was approximately ten percent (10 %) higher than the established monetary threshold set by the National Works Agency. After negotiations with the contractor, the final agreed price resulted in a reduction of approximately eighteen percent (18 %) higher than the Engineer's estimate.

The National Contracts Commission (NCC) subsequently endorsed the recommendation for the award of contract.

The tender process was fair and the resulting award of contract was based upon merit.

POST CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management-planning, coordination, communication, site supervision; Performance- contractor, client and consultants)

The project commenced on February 13, 2008, but was the subject of a Variation request on March 27, 2008, by the National Works Agency (NWA) to the National Contracts Commission (NCC). The NWA has stated that at the time of the Request for Quotation (RFQ), it had inadvertently omitted a section of the Bill of Quantities relating to the construction of a gabion basket required for the purpose of supporting and protecting the roadway. On April 2, 2008, the NCC endorsed variation request for the sum of \$5,616,000.00.

The project has been completed.



Gabion Basket Retaining Wall



Toe Wall

ANNUAL REPORT 2008

Pre and Post-Contract as at December 2008

MINISTRY / AGENCY		Jamaica Social Investment Fund				
NAME OF PROJECT		Allepo to Cromwell and Parochial Road				
PROJECT DESCRIPTION		The works involve the rehabilitation of 2.1 km of road to include the reinstatement of road base and sub-base; road surfacing and installation of drainage to include kerb and channel.				
PROJECT LOCATION		Allepo, St. Mary				
NAME OF CONTRACTOR		Sematt Construction Co. Ltd.				
CONSULTANTS		Patrick Aitcheson				
SOURCE OF FUNDING		Government of Jamaica (GOJ)				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2006-08-09	2007-01-17	0000-00-00	2007-06-13	2007-06-25	4 Months	\$31,049,889.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2007-10-07	2008-01-17	83 Days	120 Days	\$31,049,889.00		
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATES	TCC SUBMISSION	NCC CERTIFICATE
	MATERIAL	LABOUR	100 %	\$28,121,353.88	Yes	Yes

PRE-CONTRACT:-Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.).

The Selective Tender method of procurement was used to invite tenders via national advertisement, for the rehabilitation of 2.1 km of road to include the reinstatement of road base and sub-base; road surfacing and the installation of drainage to include kerb and channel. Four (4) tenders were received, opened and recorded at the scheduled public opening.

During the process of the examination and evaluation of the tenders, one (1) of the tenders was deemed to be non-responsive, as a result of the tenderer's failure to submit all the requisite documentation. The other three (3) tenders were subsequently subjected to a detailed evaluation process, which resulted in a recommendation for the award of contract to Sematt Construction Company Ltd. the lowest responsive tenderer.

The recommendation for the award of contract was subsequently endorsed by the National Contracts Commission (NCC) and approved by Cabinet.

The tender process was fair and the resulting award was based upon merit.

POST CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management-planning, coordination, communication, site supervision; Performance- contractor, client and consultants)

Since the contractor took possession of the site, the construction of the works has progressed diligently and the contractor has made every effort to complete the project despite a time overrun of approximately three (3) months.

The time overrun recorded was not entirely as a result of the contractor's tardiness, as the project has been affected by adverse weather conditions for several months. The contractor subsequently applied to the Ministry for an extension of time.

The scope of the project expanded by the increase in the scope of work for earthworks and road base. However, this increase was compensated for, by the reduction in the scope of works for the construction of retaining wall. Hence, there was no net change in the cost of the works.

Additionally, the performance of the contractor has been satisfactory, and the Ministry has also substantially fulfilled its obligation with respect to the honouring of the contractor's claim for payments.



Completed road section



Completed road section

ANNUAL REPORT 2008

Pre and Post-Contract as at December 2008

MINISTRY / AGENCY		Ministry of Water & Housing/ National Water Commission				
NAME OF PROJECT		Shettlewood Water Supply				
PROJECT DESCRIPTION		Upgrading and refurbishing of the existing schemes, installation of pipelines Mechanical/Electrical Equipments.				
PROJECT LOCATION		Shettlewood Water Supply, St. James				
NAME OF CONTRACTOR		M&M Jamaica Limited				
CONSULTANTS		H.P.GAUFF INGENIEURE GMPH&C				
SOURCE OF FUNDING		Europe Union (EU)/ Government of Jamaica (GOJ)				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2005-07-12	2005-09-14	2006-11-15	2007-01-02	2007-01-31	13 Months	\$125,306,116.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2008-02-28				\$137,130,436.64		\$148,675,706.63
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATES	TCC SUBMISSION	NCC CERTIFICATE
\$23,369,590.63	MATERIAL	LABOUR	98 %	\$99,127,443.19	Yes	Yes

PRE-CONTRACT:-Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.).

The “Two Envelope System” was used to solicit tenders for this contract, which was one (1) of four (4) being offered in one package. Bidders were allowed to tender on any one independently or in any combination.

The only tender submitted was from a foreign contractor, Vinci Grand Projects, in the sum of \$681.1million. The sum submitted by the tenderer exceeded the project’s budget of \$309.9 million, and in strict compliance with the European Union’s (EU) procedures, the tender process was annulled.

The tender exercise was repeated on May 12, 2005; two (2) tenders were received, opened and recorded at the scheduled public opening on July 12, 2005. One of the firms submitted a tender for all four (4) contracts while the other tenderer submitted a tender for three (3) contracts.

The tenders were subjected to a detailed examination and evaluation process, which resulted in the recommendation for the award of contract to the lowest bidder, M&M Jamaica Limited. The recommendation for the award of contract was endorsed by the National Contracts Commission (NCC) and approved by Cabinet.

The tender procedure was fair and the award of contract base upon merit.

POST CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management-planning, coordination, communication ,site supervision; Performance- contractor, client and consultants)

Subsequent to a protracted delay since the National Contracts Commission’s (NCC) endorsement of the recommendation for the award of contract, which was due to insufficient funds, the contract between the Ministry and the recommended bidder was signed on November 15, 2006. On site construction activities commenced on January 31, 2007 and were scheduled for completion on February 28, 2008. At the time of the Office of the Contractor General’s 2007 Annual Report, the project was approximately 75% completed.

During the course of the project implementation, the Ministry of Education approved Variations for the contractor to carry out additional pipe laying works. At the time of reporting all pipe laying works and testing of the pipes had been completed.

The completion of the project was affected by delays, one of which was the gross underestimation of the quantity of rock present on-site, and which resulted in a protracted time loss due to the extra excavation required. The delays in the implementation and the associated underestimation of the rocks, contributed significantly to an increase in the cost of the project, of approximately \$23,369,590.63 or 18.65% of the contract sum.

The project is at an advance stage of completion, with all major works being approximately 98% completed. Provisional acceptance of the works has been granted and it was agreed that the outstanding minor construction activities could be carried out during the contract maintenance period.

It must be noted, however, that the contractor has worked diligently throughout the implementation of the project, despite the problems encountered.



ANNUAL REPORT 2008

Pre and Post-Contract as at December 2008

MINISTRY / AGENCY		Ministry of Water and Housing/ National Water Commission				
NAME OF PROJECT		Darliston Water Supply Scheme- Contract # 9 Pipe laying				
PROJECT DESCRIPTION		Provision of material, labour, equipment and tools to construct distribution network with different size pipes 50mm to 150mm diameter for a total of 12.34 kilometers.				
PROJECT LOCATION		Darliston, Westmoreland				
NAME OF CONTRACTOR		Frederick Rodriques & Associates Ltd.				
CONSULTANTS		Rural Water Supply Ltd.				
SOURCE OF FUNDING		Government of Jamaica (GOJ).				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2006-07-25	2006-10-18	2007-02-22	2007-03-12	2007-04-18	5 Months	\$33,374,572.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2007-09-31	2008-05-08	6 Weeks	8 Months	\$36,513,458.56	\$3,138,886.56	\$36,513,458.56
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATES	TCC SUBMISSION	NCC CERTIFICATE
\$3,138,886.56	MATERIAL	LABOUR	100 %	\$42,200,042.50	Yes	Yes

PRE-CONTRACT:-Contracts award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.).

Tender invitations were advertised in the local print media on July 2, 2006 and on July 5, 2006, with a return and submission deadline date of July 25, 2006. Eight (8) contractors responded within the stipulated date and time and the tenders were opened and recorded at the public opening held on the same day.

Upon the completion of the tender evaluation process it was recommended that the award of contract be made to Frederick Rodriques & Associates Ltd. the lowest responsive tenderer in the sum \$33,374,572.00.

The recommendation for the award of contract was endorsed by the National Contracts Commission (NCC) and approved by Cabinet.

The tender process was fair and the resulting award of contract was based upon merit.

POST CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management-planning, coordination, communication, site supervision; Performance- contractor, client and consultants)

The contract between the Ministry and the recommended tenderer was signed on February 22, 2007, and construction activities commenced on April 18, 2007, with a scheduled completion date of July 31, 2007, a construction period of five (5) months.

During the implementation, the contractor was unable to achieve the completion of the project within the scheduled construction period, as a result of the following:

1. Untimely payments
2. Additional works; and
3. Bad weather conditions.

Based upon the aforementioned, the contractor applied, and was granted six (6) weeks extension of time, resulting in a revision of the completion date of September 9, 2007. The revised completion date was not realized by the contractor; however, the project was completed on May 8, 2008, which was eight (8) months later.

Despite the delays and the other issues encountered during the implementation stage of the project, the quality of work was satisfactory.

Expenditure at the time of reporting was \$36,513,458.56, which represents an overall increase of approximately \$3,138,886.56 or 9.4% above the contract sum. The increased cost was as a result of fluctuation in the cost of labour and material, and additional preliminaries due to the approved extension of time.

ANNUAL REPORT 2008

Pre and Post-Contract as at December 2008

MINISTRY / AGENCY		Ministry of Water and Housing/ Rural Water Supply Limited				
NAME OF PROJECT		Hunts Town/ Wellington Water Supply Project				
PROJECT DESCRIPTION		The Laying of 2.7km of 150mm diameter Ductile Iron (DI) Pumping Mains, 3.1km of 100mm diameter PVC Distribution Mains and 4.0km of 50mm Diameter PVC/ Galvanized Iron (GI) Distribution Mains along with associated pipe works.				
PROJECT LOCATION		Hunts Town/ Wellington, St. Mary				
NAME OF CONTRACTOR		Bacchus Engineering Works Limited				
CONSULTANTS		In-house				
SOURCE OF FUNDING		Government of Jamaica (GOJ)				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2008-03-20	2008-05-14	2008-09-26	2008-10-06	2008-10-06	6 Months	\$17,231,500.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2009-04-05				\$2,289,580.00		
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATES	TCC SUBMISSION	NCC CERTIFICATE
	MATERIAL	LABOUR	25 %	\$18,927,150.00	Yes	Yes

PRE-CONTRACT:-Contracts award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.).

Tender invitation was advertised in the local print media by way of the use of the Selective Tender method of procurement, during February 2008, with a scheduled return date of March 20, 2008, at 12:00 noon.

Five (5) contractors submitted tenders within the stipulated date and time and were opened and recorded publicly on the same day.

Upon the completion of the tender evaluation process, it was recommended that the award of the contract be made to Bacchus Engineering Works Limited, the lowest responsive tenderer in the sum of \$17,231,500.00.

The recommendation for the award of contract was endorsed by the National Contracts Commission (NCC) and approved by Cabinet.

The tender process was fair and the resulting award of contract was based upon merit.

POST CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management-planning, coordination, communication, site supervision; Performance- contractor, client and consultants)

The contract between the Ministry and the recommended bidder was signed on September 26, 2008 and the on site construction works commenced on October 6, 2008, with a scheduled completion date of April 5, 2009, a construction period of six (6) months.

At the end of the reporting period it was observed from site visits made, that the work was progressing satisfactorily with all the necessary equipment, workmen and traffic controls in place. Physical progress of the works was approximately 25% completed and the quality of work was of an acceptable standard.



Covered Portion of Pipe Trenches



Equipments on Site

ANNUAL REPORT 2008

Pre and Post-Contract as at December 2008

MINISTRY / AGENCY		Ministry of Education/Munro College				
NAME OF PROJECT		Munro College Office Building				
PROJECT DESCRIPTION		The Construction of an Office Building at Munro College				
PROJECT LOCATION		Munro College, St. Elizabeth				
NAME OF CONTRACTOR		Roddie Nembhard & Eno Construction				
CONSULTANTS		Designs.Com				
SOURCE OF FUNDING		Government of Jamaica (GOJ).				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2008-03-31	0000-00-00	0000-00-00	2008-04-21	2008-04-21	4 Months	\$6,288,380.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2008-09-28	2008-09-28			\$5,600,000.00		
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATES	TCC SUBMISSION	NCC CERTIFICATE
	MATERIAL	LABOUR	100 %	5, 998,493.00	Yes	Yes

PRE-CONTRACT:-Contracts award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.).

Invitation to tender was advertised in the local print media during the month of March 2008, inviting tenders from National Contracts Commission (NCC) registered contractors in the category of Building Construction, Grades 1-4.

The invitation advised that tender documents were to be collected between March 16-19, 2008, between the hours of 8:30 a.m and 3:00 p.m at the Plant Manager's Office, at a non-refundable cost of \$2,500.00. Completed tenders were to be returned on March 31, 2008, not later than 12:00 noon.

Four (4) contractors submitted bids which were opened publicly on April 2, 2008 at 10:00 a.m.

Upon the completion of the evaluation of tenders, it was recommended that the award of contract be made to Roddie Nembhard & Eno Construction in the sum \$6,288,380.00. The Engineer's comparable estimate was \$5,998,493.00.

A review of the project documents revealed the following:

1. No evidence of a proper Tender Evaluation Report outlining the details of the decision for the recommendation for award of contract;
2. The recommended contractor for the award of contract was the fourth lowest bidder;
3. The contract sum of \$6,288,380.00 which was above the government procurement monetary threshold of \$4,000,000.00 and which required the approval of the National Contracts Commission (NCC) was not referred to the NCC for its endorsement, as is required by the GPPH;
4. There is no evidence that the approval for the award of contract was sought;
5. There was no evidence of a signed contract agreement in place between the College and the Contractor;
6. The provision of Insurance coverage to protect the client against claims from damages was not seen; and
7. The NCC registration of Roddie Nembhard & Eno Construction, chosen for the Contract could not be ascertained. A copy of the certificate of registration was not submitted with the Tender as is required by the GPPH.

The abovementioned breaches were verbally communicated to the Principal of the College, however, the Principal indicated that he was not aware of the referenced requirements, and was not advised by the Ministry of Education of the GOJ Procurement Procedures Guidelines.

Additionally the Principal stated that the school had submitted its Development Plan to the Ministry of Education and was given an allocation to undertake the referenced project. The money received from the Ministry was used to construct the Office Building and other miscellaneous needs of the College.

POST CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management-planning, coordination, communication, site supervision; Performance- contractor, client and consultants)

A review of the records revealed that on-site construction activities commenced on April 21, 2008 and was successfully completed on September 26, 2008.



Completed Office Building



Side View of Completed Office Building

ANNUAL REPORT 2008

Pre and Post-Contract as at December 2008

MINISTRY / AGENCY		Ministry of Agriculture/ Ministry of Agriculture				
NAME OF PROJECT		Refurbish of Animal Quarantine Station				
PROJECT DESCRIPTION		Refurbishing Animal Quarantine Station at Plumb Point Palisadoes in Kingston				
PROJECT LOCATION		Palisadoes, Kingston				
NAME OF CONTRACTOR		Howard Construction Company Limited				
CONSULTANTS		B.G.W Cawston and Partners				
SOURCE OF FUNDING		Inter-American Development Bank (IABD)				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2007-08-10	2008-03-05	2008-06-09	2008-06-09	2008-06-09	5 Months	\$ 14,525,845
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2008-11-10	2008-11-07			\$16,670,410.12		\$17,033,556.25
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATES	TCC SUBMISSION	NCC CERTIFICATE
\$2,174,431.25	MATERIAL	LABOUR	99 %	\$12,203,265.00	Yes	Yes

PRE-CONTRACT:-Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.).

Invitation to tender was advertised in the local print media on July 1, 2007 and Wednesday July 4, 2007, with a return and submission deadline date of August 10, 2007, at 10:00 a.m.

Four (4) companies returned tenders, which were opened and recorded at the scheduled public opening on the same day.

Upon the completion of the tender evaluation process, it was recommended that the award of contract be made to Howard Construction Company Limited. The recommendation for the award of contract was endorsed by the National Contract Commission (NCC).

The tender process was fair and the resulting award of contract based upon merit.

POST CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management-planning, coordination, communication, site supervision; Performance- contractor, client and consultants)

During the implementation stage of the project, the Veterinary Services Division of the Ministry, requested several changes to the original scope of the works, which were approved by the Ministry. The approved changes resulted in an increase in the original contract sum.

The contractor has worked diligently in the execution of the project requirements, and as such, has achieved final completion within the specified contract period, despite the changes made in the original scope of works.

The quality of work is commendable and the communication between all the parties to the project has been good.



Construction of new Horses Stable one (1) month after Commencement



Completed new Horses Stable

ANNUAL REPORT 2008

Pre and Post-Contract as at December 2008						
MINISTRY / AGENCY		Ministry of Education/ Ministry of Education				
NAME OF PROJECT		Rehab of School programme 2007-2008, Balaclava High School				
PROJECT DESCRIPTION		Water-proofing of concrete slab, upgrading of bathroom facility, construction of an absorption pit and the re-roofing to building at Balaclava High School, St Elizabeth.				
PROJECT LOCATION		Balaclava, St Elizabeth				
NAME OF CONTRACTOR		Bbaijing E-Design and Construction Limited				
CONSULTANTS		In-house				
SOURCE OF FUNDING		Government of Jamaica (GOJ)				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2007-06-13	2008-01-23	2008-02-14	2008-02-28	2008-02-28	3 Months	\$ 4,371,470.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2008-05-25	2008-05-25			\$3,838,560.00		
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATES	TCC SUBMISSION	NCC CERTIFICATE
\$-532,523.20	MATERIAL	LABOUR	100 %	\$ 5,043,560.00	Yes	Yes
PRE-CONTRACT:-Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.).						
<p>Invitation to tender was advertised in the local print media on May 27, 2007, inviting suitable qualified contractors with a valid Tax Compliance Certificate (TCC) and, registered with the National Contracts Commission (NCC) in the categories of Building Construction grades 1- 4 and Building Maintenance Grades 3-4, to submit tenders.</p> <p>Eleven (11) companies purchased and submitted tenders, which were opened and recorded publicly at the scheduled opening on the same day.</p> <p>Upon the completion of a detailed examination and evaluation of the tenders, it was recommended that the award of contract be made to Bbaijing E-Design and Construction Limited. The recommendation was subsequently endorsed by the National Contracts Commission (NCC)</p> <p>The tender process was fair and the resulting award of contract based upon merit.</p>						
POST CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management-planning, coordination, communication, site supervision; Performance- contractor, client and consultants)						
<p>The scope of the project was to effect repairs to the timber roofing of an existing building, waterproofing of concrete slab, construction of an absorption pit and the upgrading of bathroom facilities. The contractor was however unable to complete the absorption pit, as the Regional Office was unable to obtain the necessary architectural drawings from the school, in order to locate the existing pipe lines for the sewerage system.</p> <p>The Ministry of Education's Regional Building Officer advised that a septic tank was located on site and that the National Environment and Planning Agency (NEPA) was contacted for further advice on the matter. At the time of the OCG's representative's visit on August 12, 2008, NEPA had not responded to the Ministry's query.</p> <p>It was recommended by the OCG representative that the Scientific Research Council be contacted for further details in relation to utilizing a bio-digester system as an alternative solution to the problem.</p> <p>On August 12, 2008, the OCG was informed by a representative of the Ministry of Education that the Sewerage component of the project would not be completed with the present scope of the project, however, it would be addressed under the "School Expansion Programme" which is currently in the design stage.</p> <p>Practical and final completion was granted by the Ministry on May 25, 2008 and December 12, 2008 respectively.</p>						



Roof after waterproofing



New Alusteel Roofing

ANNUAL REPORT 2008

Pre and Post-Contract as at December 2008

MINISTRY / AGENCY		Ministry of Education and Youth / Ministry of Education and Youth				
NAME OF PROJECT		Expansion of the Green Island High				
PROJECT DESCRIPTION		Construction of 4 classrooms to existing building at Green Island High School in Hanover				
PROJECT LOCATION		Green Island, Hanover				
NAME OF CONTRACTOR		West Bay Construction & Design Consultants Limited				
CONSULTANTS		In-house				
SOURCE OF FUNDING		Government of Jamaica (GOJ)				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2007-11-30	2008-03-12	2008-05-01	2008-05-06	2008-05-06	4 Months	\$ 7,891,423.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2008-09-01	2008-11-12	26 Days	60 Days	\$6,776,315.00		
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATES	TCC SUBMISSION	NCC CERTIFICATE
	MATERIAL	LABOUR	90 %	\$7,714,340.00	Yes	Yes

PRE-CONTRACT:-Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.).

Tender advertisement was placed in the local print media on November 18, 2007, inviting qualified contractors to purchase bids during the period November 19, 2007 to November 28, 2007.

Three (3) tenders were returned and were opened and recorded at the scheduled public opening on the same day. A detailed examination and evaluation of the tenders was subsequently conducted. Upon the completion of the evaluation of the tenders, the tender submitted by West Bay Construction & Design Consultants Limited was recommended for the award of contract.

The recommendation for the award of contract was subsequently endorsed by the National Contracts Commission (NCC).

POST CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management-planning, coordination, communication, site supervision; Performance- contractor, client and consultants)

The initial contractor's works programme indicated that the project would be completed before the scheduled completion date, however, the contractor was unable to achieve this target.

Concerns were expressed with regard to the slow progress of the work; however, the contractor indicated that the project had been delayed for a short period, during the initial start-up stage, as a result of examinations being held at the school during the time of construction. The representative from the Ministry's Regional Office and the Principal of the school, however, noted that there were other items of work that could have been completed by the contractor, during the time of the examinations, without any disruption to the school's activities.

The progress of the works fluctuated throughout the construction period, which may be attributed to poor site management, insufficient material on site, poor coordination and supervision of the works, inadequate staffing by the contractor, and bad weather conditions as well as the threat of tropical storm Gustav.

It must be noted that when the project was approaching the scheduled completion date, the contractor indicated that he would be unable to meet the scheduled completion date. At the time of reporting the project was approximately 90% completed.



Two (2) months into Construction



After Completion

ANNUAL REPORT 2008

Pre and Post-Contract as at December 2008

MINISTRY / AGENCY		Ministry of National Security/ Ministry of National Security				
NAME OF PROJECT		Proposed modification to the Ministry office at AIC building at Oxford Road				
PROJECT DESCRIPTION		Proposed modification or refurbishing works to the Ministry office at AIC building on Oxford Road				
PROJECT LOCATION		Oxford Road, St. Andrew				
NAME OF CONTRACTOR		Mustang Engineering & Construction Company Limited				
CONSULTANTS		Davidson & Hanna				
SOURCE OF FUNDING		Private-Grant				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2008-05-13	2008-05-30	2008-06-09	2008-06-26	2008-06-30	3 Months	\$20,708,494.78
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2008-09-30	2008-11-23	30 Days	53 Days	\$18,984,296.43		\$24,716,943.28
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATES	TCC SUBMISSION	NCC CERTIFICATE
\$4,008,448.50	MATERIAL	LABOUR	95 %	\$ 19,396,162.76	Yes	Yes

PRE-CONTRACT:-Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.).

In accordance with instructions that were issued by the National Contracts Commission on February 25, 2008, the Ministry of National Security by way of the use of the Limited Tender method of procurement invited five (5) contractors to submit tenders to carry out refurbishing works at the Ministry of National Security offices at the AIC Building, located at 2 Oxford Road by May 13, 2008.

At the close of tenders on the stipulated deadline date, three (3) contractors submitted tenders which were opened publicly and recorded at the scheduled public opening. The tenders were subsequently examined and evaluated and the lowest tender submitted by Mustang Construction Engineering Limited was recommended for the award of contract.

The recommendation for the award of contract was endorsed by the National Contracts Commission (NCC).

POST CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management-planning, coordination, communication, site supervision; Performance- contractor, client and consultants)

During the implementation stage of the project the original scope of the work was altered to facilitate additional offices, consequent to an increase in staff complement, this resulted from the Ministry's modernization programme.

The timely progress of the works was affected by the Ministry's slow relocation process from the 7th floor of the North Tower; as a result, work could only be conducted after regular working hours, week-ends and on holidays. The contractor submitted a claim for extension of time, which was approved by the Ministry.

Despite the challenges encountered, the contractor was able to complete the project within the revised completion period.

ANNUAL REPORT 2008

Pre and Post-Contract as at December 2008

MINISTRY / AGENCY		Ministry of Agriculture/ Ministry of Agriculture				
NAME OF PROJECT		Modification of two 40 feet Containers for Amity Hall & Ebony Park				
PROJECT DESCRIPTION		Modification of two 40 feet Containers for Amity Hall in St Catherine & Ebony Park, Clarendon				
PROJECT LOCATION		Amity Hall, St Catherine & Ebony Park, Clarendon				
NAME OF CONTRACTOR		Intouch Construction & Security Limited				
CONSULTANTS		B.G.W Cawston and Partners				
SOURCE OF FUNDING		Inter-American Development Bank (IABD)				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2007-11-09	2008-01-16	2008-03-20	2008-06-23	2008-06-23	2 Months	\$ 4,181,356.32
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2008-08-23		56 Days		\$3,686,839.40		
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATES	TCC SUBMISSION	NCC CERTIFICATE
	MATERIAL	LABOUR	85 %	\$3,439,206.00	Yes	Yes

PRE-CONTRACT:-Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.).

The Invitation to Tender advertisements was published in the local print media on September 30, 2007 and Wednesday October 3, 2007, with a return date of October 19, 2007 at 10:00 a.m. This date was further extended to November 9, 2007.

Six (6) Tender documents were opened and recorded publicly. Two (2) Tenders were returned. A detailed evaluation of the tenders was conducted, resulting in the recommendation for the award of contract to In-Touch Construction & Security Limited.

The recommendation for the award of contract was subsequently endorsed by the NCC.

POST CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management-planning, coordination, communication, site supervision; Performance- contractor, client and consultants)

The project comprised the conversion of two (2) 40ft. metal containers to accommodate an office, bathroom facilities, construction of a soak-away pit, equipment shed and a storage area at both Amity Hall in St Catherine & Ebony Park in Clarendon.

Following the NCC's endorsement on January 16, 2008 the contract was signed on March 20, 2008. An on-site observation on May 29, 2009, indicated that work had not yet commenced on the containers at both locations. The Project Manager from the Ministry of Agriculture was contacted with a view to determine the reason for the project's delay and it was reported that there had been an issue with the architectural drawings and that the contractor was expected to commence work in the subsequent week.

Worked commenced at the Amity Hall location (old ADC works yard) on July 8, 2008 and by July 25, 2008, the openings for the doors and windows were cut and the grillwork installed. However, on July 28, 2008 the contractor was instructed to relocate the container from its location to a section of block 6 (land being used by the Amity Hall Producer Association). On August 11, 2008, excavation works for the base and the absorption pit commenced at the new location where it was observed that water was appearing in the excavated areas, as such it was decided that a septic tank should be used instead. On October 7, 2008 the container was relocated to the new base.

During this time very little progress had been made at the Ebony Park location and it was found that there was also an issue with the soil type as the area was predominantly rocky, as such; consideration was given to utilize a septic tank.

The contractor was granted three (3) extensions of time as a result of the relocation of the container at Amity Hall and the poor weather conditions that were being experienced, and which resulted in flooding at both locations.

A Practical Completion inspection was requested by the contractor in November 2008, which was facilitated by the Ministry's project team, however, due to the observation of certain defects at the respective locations, the practical completion request was denied.

On December 3, 2008 at a meeting held with the Ministry's Project Director, the contractor was advised that the contract would be terminated. In a subsequent letter dated December 8, 2008, the Ministry confirmed the termination notice and also advised the contractor that his Performance Bond

would be withheld to facilitate the completion of the remaining works.

At the time of reporting no evidence of a payment request from the contractor or any payments made to the contractor was seen by the OCG.



Area before Modification Work Started at Ebony Park



Area after Modification Work at Ebony Park

ANNUAL REPORT 2008

Pre and Post-Contract as at December 2008

MINISTRY / AGENCY		Ministry of Education & Youth/ University of Technology, Jamaica				
NAME OF PROJECT		Renovation & modification to office and restrooms for control and security room				
PROJECT DESCRIPTION		Renovation & modification to office and restrooms for control and security at the University of Technology (UTECH).				
PROJECT LOCATION		Papine, St. Andrew				
NAME OF CONTRACTOR		S-Contractors				
CONSULTANTS		In-house				
SOURCE OF FUNDING		Government of Jamaica (GOJ)/University of Technology (UTECH)				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2007-10-31	2008-01-23	2008-04-14	2008-05-05	2008-05-05	4 Months	\$ 9,016,760.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2008-08-28	2008-10-03	26 Days	45 Days	\$4,045,572.94		
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATES	TCC SUBMISSION	NCC CERTIFICATE
	MATERIAL	LABOUR	95 %	\$ 9,881,599.54	Yes	Yes

PRE-CONTRACT:-Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.).

Invitation to tender advertisements was placed in the local print media on October 7, 2007 and October 10, 2007 to be returned October 31, 2007.

Nine (9) companies purchased tender documents of which five (5) tenders were returned.

Upon the completion of the detail evaluation of the tenders, it was recommended that the award of contract be made to S-Contractors. It must be noted that the lowest bidder, ABC Construction, was unwilling to stand by their tender figure, and as a consequence was disqualified.

This recommendation was subsequently endorsed by the National Contract Commission (NCC).

POST CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management-planning, coordination, communication, site supervision; Performance- contractor, client and consultants)

The project involve the renovation of both the security and control room and was implemented four (4) months after the endorsement by the NCC.

The contractor has worked diligently in order to achieve completion within the specified time; however, this was compounded by the entity's failure to meet payment obligation/deadlines. Notwithstanding the fact that 95% of the works had been completed, expenditure at the time of reporting was \$4,045,572.94 or approximately 45% of the contract sum. Practical Completion was achieved on October 3, 2008.

The agency has commended the contractor's quality of work, his efficiency and effectiveness in completing the project.



Waiting Area during Construction



Waiting Area after Completion

ANNUAL REPORT 2008

Pre and Post-Contract as at December 2008

MINISTRY / AGENCY		Ministry of Finance and Planning/CHASE Fund				
NAME OF PROJECT		Construction of Clifton Basic School-Askenish P.O.				
PROJECT DESCRIPTION		Construction of 2 classrooms, kitchen, dining, sick bay, staff, student sanitary facilities, multi purpose area and principal office at Clifton Basic School at Askenish, Hanover.				
PROJECT LOCATION		Askenish, Hanover				
NAME OF CONTRACTOR		Ricam Construction Company Limited				
CONSULTANTS		Burrows and Wallace				
SOURCE OF FUNDING		CHASE				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2007-12-28	2008-04-23	2008-09-18	2008-09-24	2008-09-25	6 Months	\$16,272,795.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2009-03-25				\$10,143,595.92		
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATES	TCC SUBMISSION	NCC CERTIFICATE
	MATERIAL	LABOUR	67 %	\$ 15,250,000.00	Yes	Yes

PRE-CONTRACT:-Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.).

The project was tendered on July 2, 2007, however only one tender was submitted, which substantially exceeded the estimated cost of the work. As a result, the project was retendered via national advertisements in the local print media on December 9, 2007. Tenders were invited from qualified contractors registered with the National Contracts Commission (NCC) in the category of Building Construction Grade 4.

A total of three (3) tenders were received within the stipulated deadline date of December 28, 2007. All tenders submitted were deemed responsive as they met the minimum criteria stipulated. A detailed examination and evaluation of the tenders was conducted, resulting in the lowest tender submitted by Ricam Construction Company Limited being recommended for the award of contract.

The recommendation for the award of contract was subsequently endorsed by the National Contracts Commission (NCC).

POST CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management-planning, coordination, communication, site supervision; Performance- contractor, client and consultants)

The school is to house two classrooms, teachers and principal office, sanitary facilities for teachers, students and the principal, kitchen, and multi-purpose area.

On site observations conducted on December 9, 2008, revealed that there was a major concern with regarding soil erosion, which resulted in several changes to the scope of works. It was considered that any further erosion could affect the dislodgment of an absorption pit that is located in the same vicinity of the Basic school.

This issue was recorded and confirmed in the site minutes dated October 6, 2008, which was submitted to the OCG by the procuring entity.

A review of the contractor's revised work programme indicated that the project was on scheduled and works were progressing at a satisfactory pace. The quality of work seen was of an acceptable standard.



Project at Advance Stage of Construction



Area of Concern

ANNUAL REPORT 2008

Pre and Post-Contract as at December 2008

MINISTRY / AGENCY		Ministry of Finance and Planning/CHASE Fund				
NAME OF PROJECT		Renovation and expansion of Watsonville Basic school, River Head District				
PROJECT DESCRIPTION		Renovation and Expansion of building for classrooms, staff sanitary facilities, kitchen, storage and lunch room to Watsonville Basic School at Moneague, St. Ann				
PROJECT LOCATION		Watsonville, St Ann				
NAME OF CONTRACTOR		Sharecon Limited				
CONSULTANTS		Crosdale and Associates				
SOURCE OF FUNDING		CHASE				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2007-11-09	2008-05-28	2008-06-24	2008-07-24	2008-07-29	5 Months	\$7,112,720.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2008-12-19				\$5,751,501.51		
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATES	TCC SUBMISSION	NCC CERTIFICATE
	MATERIAL	LABOUR	95 %	\$ 4,654,751.53	Yes	Yes

PRE-CONTRACT:-Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.).

Invitation to tender was placed in the local print media inviting bids from qualified contractors registered with the National Contractors Commission (NCC) in the category of Building Construction Grade 4, to purchase bids during the period of October 22, 2007 to October 26, 2007.

A total of six (6) tenders were received within the stipulated deadline date of November 9, 2007, and a detailed evaluation of the tenders was subsequently conducted. The lowest tender submitted by Sharecon Limited was recommended for the award of contract.

This recommendation was subsequently endorsed by the National Contracts Commission (NCC).

POST CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management-planning, coordination, communication, site supervision; Performance- contractor, client and consultants)

During the initial stages of the project implementation stage, the contractor encountered some difficulties in acquiring skilled/qualified trade persons from the surrounding community. This led to quality control issues and as a result, the contractor had to employ the services of skilled workers external to the community; however these workers were intimidated by hostile members of the surrounding community, resulting in the assistance of the police being sought for the workers safety.

On site observation conducted on December 9, 2008, revealed that works were progressing in the following areas:

- (a) Remedial works to the walls and arrises;
- (b) Painting;
- (c) Electrical works; and
- (d) Masonry finishes to the roof

The contractor has indicated that once the areas listed above were completed, a backhoe would then be brought on site to clear away the debris. It was expected that the project would be granted practical completion before the scheduled completion date of December 19, 2008, however, the award of the Practical Completion was not achieved, as a result of outstanding electrical works.



During Construction



After Completion

ANNUAL REPORT 2008

Pre and Post-Contract as at December 2008

MINISTRY / AGENCY		Ministry of Water and Housing/ Rural Water Supply Limited				
NAME OF PROJECT		Darliston Water Supply Scheme-Contract # 10 Pipe-laying				
PROJECT DESCRIPTION		The provision of the necessary labour, equipment, tools and management to construct a distribution pipe network of 150mm, 100mm and 50mm pipelines totalling 13.10 Kilometers.				
PROJECT LOCATION		Darliston, Westmoreland				
NAME OF CONTRACTOR		Frederick Rodriques & Associates Ltd.				
CONSULTANTS		Rural Water Supply Limited				
SOURCE OF FUNDING		Government of Jamaica (GOJ)				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2006-07-25	2006-10-18	2007-04-13	2007-04-24	2007-05-07	20 Weeks	\$29,722,825.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2007-09-21	2008-11-19	16 Weeks	61 Weeks	\$25,287,807.35		
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATES	TCC SUBMISSION	NCC CERTIFICATE
\$585,000.00	MATERIAL	LABOUR	100 %	\$38,115,715.00	Yes	Yes
		802,124.85				

PRE-CONTRACT:-Contracts award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.).

Tender invitations were carried in the national print media on July 2, 2006 and again on July 5, 2006, with a return date scheduled for July 25, 2006. Eight (8) contractors responded within the stipulated date and time, with six (6) being responsive.

Upon the completion of the evaluation of the tenders, a recommendation was made for the award of contract, to Frederick Rodriques & Associates Limited, the lowest responsive tenderer in the sum \$29,722,825.00.

The National Contracts Commission supported award and Cabinet approval was given.

The selection was carried out in a transparent and fair manner and the resulting award was based upon merit.

POST CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management-planning, coordination, communication, site supervision; Performance- contractor, client and consultants)

The contractual agreement was signed on April 13, 2007 and on site works commenced on May 7, 2007, with a scheduled completion date of September 21, 2007, a scheduled construction period of twenty (20) weeks.

This completion date however, was not achieved by the contractor due to the following:

1. Financial constraints by the entity resulting in the contractor not being paid on a timely manner;
2. Additional works in the form Variation Orders; and
3. Delays as a result of inclement weather.

As a result of the abovementioned problems encountered, the contractor applied for and was granted 16 weeks extension of time. The project was revised January 25, 2008. This completion date was also not achieved.

Completion was finally achieved on November 19, 2008, fourteen (14) months after the projected completion date.

The quality of work is satisfactory and expenditure is \$25,287,807.35 or 85 % of the contract sum.

ANNUAL REPORT 2008

Pre and Post-Contract as at December 2008

MINISTRY / AGENCY		Ministry of Water and Housing/National Water Commission				
NAME OF PROJECT		Kingston Metropolitan Area Water Supply Project Lot #1				
PROJECT DESCRIPTION		The Rehabilitation existing Water Supply Facilities				
PROJECT LOCATION		Greater Spanish Town and South East St. Catherine				
NAME OF CONTRACTOR		SOGEA-SATOM				
CONSULTANTS		Nippon Koei Co. Ltd /MWH UK Ltd.				
SOURCE OF FUNDING		Government of Jamaica (GOJ)/ Japan Bank for International Cooperation (JBIC)				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2006-02-14	2006-07-19	2006-11-30	2007-02-01	2007-02-01	18 Months	J\$541,296,342.43 & €11,340,317.93
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2008-08-30	2008-08-11			J\$592,192,398.38.00 & US\$21,720,000.00		J\$618,846,681.20 & €11,340,317.93
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATES	TCC SUBMISSION	NCC CERTIFICATE
77,550,338.82	MATERIAL	LABOUR	100 %	US\$19,528,149.62.00	Yes	Yes

PRE-CONTRACT:-Contracts award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.).

The Open Tender methodology was used to invite interested contractors to be pre-qualified for the project. Seven (7) firms returned pre-qualification documents by the stipulated return date of October 21, 2004 and four (4) attained the required pre-qualification score. This was approved by the Japan Bank for International Cooperation (JBIC). Accordingly, the National Water Commission (NWC) issued invitations to the four (4) pre-qualified firms and all collected bid documents.

Two (2) firms subsequently declined the invitation and returned the bid documents. Instructions were given to submit tenders by January 24, 2006 but this date was later extended to February 14, 2006 because of a number of queries made by the bidders. An addendum was issued as a result.

Two (2) bids were recorded at the scheduled public opening and both were subsequently subjected to detailed evaluation. This resulted in a recommendation to award the contract to SOGEA-SATOM who presented the lower responsive tender. This tender, in the corrected amount of J\$541,296,342.43 plus €11,340,317.93 was 6.4% below the next bidder and 12.4% above the Engineer's Estimate.

The National Contracts Commission supported the award and Cabinet approval was given.

The tender process adopted was fair and the resulting contract award was based upon merit.

POST CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management-planning, coordination, communication, site supervision; Performance- contractor, client and consultants)

The agreement was signed on November 30, 2006 and works commenced on February 01, 2007. The project was scheduled for completion on August 30, 2008, with a construction period of eighteen (18) months.

The works were carried out in various locations throughout Spanish Town and its environs. Despite the associated challenges of working simultaneously at different locations, the contractor has coordinated his work force well and thereby achieved an acceptable level of production which resulted in the project been completed on time.

A Variation Order for additional works in the amount of \$77,550,338.82 which represents approximately 5% of the original contract sum was recommended by the NWC and subsequently endorsed by the National Contracts Commission (NCC) and Cabinet approval given.

These additional works have been treated as separate and apart from the main contract. Reasons given for this Variation was that these items were not apart of the scope of work, and were intended to be carried out by other contractors. But it had been thought that if the work was assigned to SOGEA – SATOM the Government of Jamaica would realize substantial cost benefits, in terms of preventing any disruption of the contractor's Work programme, and taking advantage of the fact that SOGEA SATOM is already mobilized on the site.

The project was successfully completed and certificate of completion was issued August 11, 2008. There were, however, several minor items of works that still needed to be done, and it was decided and agreed that these could be carried out during the twelve (12) months maintenance period, which is now in effect.

Overall the Management and coordination of the project was done in a satisfactory manner and the quality works good.



Pumps Installation



Completed Treatment Plant

ANNUAL REPORT 2008

Pre and Post-Contract as at December 2008

MINISTRY / AGENCY		Ministry of Water and Housing/National Water Commission				
NAME OF PROJECT		North Western Parishes Water Supply Project- Addendum A to Contract No. 1				
PROJECT DESCRIPTION		The extension of the original project from Harmony Hall in Trelawny to Runaway Bay in St. Ann, including the construction of a 500,000 gallon storage Reservoir.				
PROJECT LOCATION		Trelawny & St. Ann				
NAME OF CONTRACTOR		SOGEA-SATOM				
CONSULTANTS		Fiwi Corporation Ltd.				
SOURCE OF FUNDING		Government of France (GOF)/ Government of Jamaica(GOJ)				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
0000-00-00	2006-03-15	2007-05-30	2007-10-15	2007-10-15	15 Months	US\$16,921,675.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2009-01-15	2008-11-27			US\$6.68m & €8.54m	N/A0.00	N/A0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATES	TCC SUBMISSION	NCC CERTIFICATE
N/A0.00	MATERIAL	LABOUR	100 %	N/A0.00	Yes	Yes
	N/A0.00	N/A0.00				

PRE-CONTRACT:-Contracts award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.).

After the completion of Contract # 1 of the North Western Parishes Water Supply Project, the NWC discovered a number of new developments, including large Hotels and subdivisions which were under construction, or were being planned for commencement over a three year period. The NWC also learnt from JAMPRO (Jamaica Trade and Invest) that there were several other plans for major developments in the western region, which would ensure sustained and continuous growth in the tourism sector.

In order to facilitate these developments, the NWC increased the scope of works to include the following:

1. The construction of 500,00 gallon reinforced concrete Reservoir;
2. The installation of a further 17Km of 500mm diameter pipeline to extend water supply from Braco to Pear Tree River; and
3. The installation of a larger sized pipeline from (100mm to 500mm) Harmony Hall from Braco.

The National Contracts Commission (NCC) endorsed the recommendation for a Variation to the Contract and Cabinet subsequently gave its approval; with the understanding that this would provide the following benefits:

1. Provide the NWC with greater flexibility in its water supply operation;
2. The larger plant along the coastal corridor would be linked thereby significantly reducing the risks associated with a major plant shutting down as a consequence of Natural disasters or other factors.
3. The proposed pipeline extension will enable water to flow by gravity all the way through to Pear Tree River and to Ocho Rios if the need arises; and
4. Greater cost efficiency from the use of SOGEA-SATOM, the existing Contractor, who is already mobilized.

POST CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management-planning, coordination, communication, site supervision; Performance- contractor, client and consultants)

On site activities commenced on October 15, 2007, and were scheduled to be completed on January 15, 2009, a construction period of fifteen (15) months.

Throughout the implementation of the project, the works progressed at a satisfactory pace and was successfully completed on November 27, 2008, approximately two (2) months ahead of the projected completion date of January 15, 2009.

Site supervision, coordination and workmanship were satisfactory.



Pipe Lines Installation



Completed Reservoir

ANNUAL REPORT 2008

Pre and Post-Contract as at December 2008

MINISTRY / AGENCY		Ministry of Education				
NAME OF PROJECT		Construction of extension to Chester Castle All Age School (PESP)				
PROJECT DESCRIPTION		Proposed extension to Chester Castle All Age School				
PROJECT LOCATION		Chester Castle, Hanover				
NAME OF CONTRACTOR		M&M Jamaica Ltd.				
CONSULTANTS		In-house				
SOURCE OF FUNDING		Government of Jamaica (GOJ)/International Development Bank (IDB)				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2007-06-26	2008-02-27	2008-03-07	2008-08-04	2008-08-04	12 Months	\$126,801,322.12
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2009-08-04				\$12,608,132.12		N/A0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATES	TCC SUBMISSION	NCC CERTIFICATE
	MATERIAL	LABOUR	18 %	\$105,227,671.44	Yes	Yes

PRE-CONTRACT:-Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.).

The Government of Jamaica through the Ministry of Education, utilized the Selective Tender Method of procurement via national print advertisement on October 26, 2006 to invite expression of interest from NCC registered contractors in the category of Construction Works Grade one (1) to pre-qualify for the Construction of extension to Chester Castle All Age School. Seven (7) bidders responded on the day of the pre-qualification opening on June 26, 2007, of which four (4) were pre-qualified, and invited to submit bids.

The bids were subjected to a detailed evaluation process. Of the Four (4) bidders, only two (2) complied with the eligibility requirements as stipulated in the tender document provided. This resulted in the recommendation for the contract to be awarded to the company with the most responsive tender, M & M Jamaica Ltd.

The NCC deferred the submission at its meeting of December 5, 2007, as a result of the incompleteness of the transmittal form; the recommendation was subsequently endorsed by the NCC on March 7, 2009 and later approved by Cabinet.

The tender process was fair and the resulting contract award was based on merit.

POST CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management-planning, coordination, communication, site supervision; Performance- contractor, client and consultants)

The contractor upon request received a mobilization sum of \$12,680,132.12.

The project commenced on August 4, 2008, and at the end of the reporting period was approximately 18% completed. The project suffered delays as a result of inclement weather conditions resulting from the active hurricane season.



View of Ground Floor of the School under Construction



View of West Wing of School under Construction

ANNUAL REPORT 2008

Pre and Post-Contract as at December 2008						
MINISTRY / AGENCY		Air Jamaica Ltd.				
NAME OF PROJECT		The Relocation works of Air Jamaica's Operations at Sangster International Airport –Phase I				
PROJECT DESCRIPTION		<p>The works involve construction and interior design works required for relocating Air Jamaica's current operations in the Airport. The relocation project has been divided into three phases:</p> <ol style="list-style-type: none"> 1. Relocation of area 51-52, line maintenance area and mezzanine level including crew lounges, conference room, station operations, ramp and security stations, ramp and security stations, human resources offices, executive and baggage offices; 2. Relocation of back office areas including customer services office and wheel chair storage; and 3. Installation of information technology infrastructure for all areas. 				
NAME OF CONTRACTOR		Interior Construction Ltd.				
PROJECT LOCATION		Sangster International Airport, Montego Bay, St. James				
CONSULTANTS		Christopher Shaw (Architect) and Richard Pouchet Associates				
SOURCE OF FUNDING		Government of Jamaica (GOJ)				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2008-01-07	2008-03-12	2008-04-16	2008-04-23	2008-04-23	10 Weeks	\$45,428,192.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2008-07-07	2008-10-28		4 Months	\$41,033,626.38	0.00	0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATES	TCC SUBMISSION	NCC CERTIFICATE
	MATERIAL	LABOUR	100 %	\$J44,844,859.18	Yes	Yes
PRE-CONTRACT:-Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.).						
<p>The Limited Tender process was utilized to invite firms to tender for the project. Five (5) tenders were received on January 7, 2008 at the Air Jamaica's offices and thereafter delivered to the Quantity Surveyor for evaluation, contrary to the Government of Jamaica Procurement Procedures Handbook (GPPH), which sets out the requirements for the public opening for tenders.</p> <p>The five (5) tenders were deemed responsive and were subjected to detailed evaluation. The three (3) firms submitting the lowest responsive bids were examined and the lowest tender was recommended for the award of contract.</p> <p>The recommendation was endorsed by the National Contract commission (NCC).</p> <p>The tender process was not transparent as the tenders were not publicly opened, however; the award was based upon merit.</p>						
POST CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management-planning, coordination, communication, site supervision; Performance- contractor, client and consultants)						
<p>The project proceeded slowly throughout the construction period, and did not meet the scheduled completion deadline. During the period of construction two (2) extensions of time totalling twenty-nine (29) days were granted to the contractor. Practical completion was achieved on September 9, 2008, for the Line Maintenance and Mezzanine Offices and October 28, 2008 for the Mechanical and Electrical works.</p> <p>The records indicated that the sub-contractors experienced a variety of problems, such as payments and delivery of items to site. However, the project has been completed as at October 28, which is three (3) months later than the scheduled completion date.</p>						

ANNUAL REPORT 2008

Pre and Post-Contract as at December 2008

MINISTRY / AGENCY		Airport Authority of Jamaica				
NAME OF PROJECT		Variation to 1523- 14/12/2006 Airport expansion, primary electrical, car parks and drainage associated works at NMIA				
PROJECT DESCRIPTION		Airport expansion, primary electrical, car parks and drainage associated works at NMIA				
PROJECT LOCATION		Norman Manley International Airport -Kingston				
NAME OF CONTRACTOR		Kier Construction Limited				
CONSULTANTS		Sypher:Mueller Inc/ Llewelyn Davies Ltd. Joint Venture				
SOURCE OF FUNDING		Government of Jamaica (GOJ)				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2005-05-24	2005-12-14	2006-03-09	2006-04-07	2006-04-07	18 Months	US \$ 50,454,787.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2007-07-05			3 Months	US\$219,027.64		0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATES	TCC SUBMISSION	NCC CERTIFICATE
US\$2,712,720.43	MATERIAL	LABOUR	98 %	US\$52,634,302.05	Yes	Yes

PRE-CONTRACT:-Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.).

The Government of Jamaica (GOJ) through the Norman Manley International Airports Limited (NMIA) invited contractors to be pre-qualified between March to May 2005. On May 24, 2005 there was a public opening of the returned tenders. Upon reviewing the documents the committee rejected all tenders on the basis that the sums tendered were approximately J \$1.10 - \$2.40 billion above the comparable estimate of J\$3.20 B. In June 2005 the NCC endorsed the recommendation for the award of contract and supported the Entities request to negotiate a contract with the lowest responsive bidder. Subsequent to the negotiation, the contract was awarded to Kier Construction Limited, on September 3, 2006.

The tender process was fair and the resulting contract award based upon merit.

POST CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management-planning, coordination, communication, site supervision; Performance- contractor, client and consultants)

The civil works for the main contract commenced in April 2006 and was scheduled for 18 months to October 2007. During the course of implementation of the contract, the contract duration was revised to September 2008. The consultants were reviewing a revised programme for completion, December 2008. It has been reported that the passenger pier, terminal building and departure corridor have all been substantially completed.

The late delivery of this project have been attributed to:

- (a) Delays in handing over the site to the contractor;
- (b) Late requests to increase in the scope of the works;
- (c) Delays in the procurement of equipment for the energy centre;
- (d) Damaged sustained from the passage of hurricane Dean;
- (e) Delays in the procurement of seating and signage.

The Airport Authority of Jamaica (AAJ) submitted a request to the National Contracts Commission (NCC) to endorse a Variation in the amount of US\$2,712,720.43. The Commission offered a no-objection to the AAJ's request, and noted that the works were completed.

It must be noted that as the work progressed, sectional certification were issued for the completed sections, which was subsequently opened to the public. Most of the works were carried out during the terminal down time, to minimize customer inconvenience.



Arrival Lounge



Parking Area

ANNUAL REPORT 2008

Pre and Post-Contract as at December 2008

MINISTRY / AGENCY		Airport Authority of Jamaica				
NAME OF PROJECT		NMIA Airport Ltd. – Variation Order # 2, Contract -2 MVA Standby Generator Set, 24 KV Switchgear and Accessories				
PROJECT DESCRIPTION		Airport expansion, primary electrical, car parks and drainage associated works at NMIA				
PROJECT LOCATION		Norman Manley International Airport-Kingston				
CONSULTANTS		ADeB Consultants Ltd.				
NAME OF CONTRACTOR		Power & Tractors Ltd. (IMCA Jamaica Ltd.)				
SOURCE OF FUNDING		Government of Jamaica (GOJ)				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2007-08-02	2007-08-15	2007-08-25	2007-0-0	2007-08-29	10 Months	US \$ 1,125,947.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2008-06-29			5 Months	US\$1,242,908.2		US\$1,628,235.60
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATES	TCC SUBMISSION	NCC CERTIFICATE
US\$153,118.60	MATERIAL	LABOUR	85 %	US. \$1,071,000.00	Yes	Yes

PRE-CONTRACT:-Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.).

The Sole Source method of procurement was utilized by the Airport Authority of Jamaica (AAJ) and permission sought by the National Contracts Commission (NCC) to negotiate the procurement of a Caterpillar brand generator set, accessories and the associated synchronizing switch, from Power & Tractors Ltd. (IMCA Jamaica Ltd.). A revised proposal for US \$1,125,947.00, which included recommended spares, was negotiated and recommended for award.

The National Contracts Commission endorsed the request on 2007-08-15.

The tender process was fair and the award was based upon merit.

POST CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management-planning, coordination, communication, site supervision; Performance- contractor, client and consultants)

The overall project commenced on September 2007. The National Contracts Commission on 2008 -05-21 endorsed variation # 2 of the original contract in the sum of US\$153,118.60. Variation # 2 was to incorporate the following: One (1) 2 MVA transformers, One (1) 10,000 gallon Bulk Fuel Tank and Relocate the existing Stand-by generator.

The generator and accessories was ordered and are being installed and the overall work is schedule for completion in June 2009.



Diesel oil Tanks



Generator installed

ANNUAL REPORT 2008

Pre and Post-Contract as at December 2008

MINISTRY / AGENCY		Ministry of Education				
NAME OF PROJECT		Construction of extension and renovation of Fern Grove Basic School and construction of the new St. Ann Resource Centre.				
PROJECT DESCRIPTION		Construction of extension and renovation of Fern Grove Basic School and construction of the new St. Ann Resource Centre.				
PROJECT LOCATION		Fern Grove, Ocho Rios, St. Ann				
NAME OF CONTRACTOR		A1 Construction Limited				
CONSULTANTS		In-house				
SOURCE OF FUNDING		Caribbean Development Bank and Government of Jamaica (GOJ)				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2007-11-22	2008-02-27	2008-06-23	2008-06-30	2008-07-30	5 Months	\$61,599,055.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2008-12-30		1 Month		\$58,528,577.50		
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATES	TCC SUBMISSION	NCC CERTIFICATE
	MATERIAL	LABOUR	75 %	\$63,389,577.00	YES	YES

PRE-CONTRACT:-Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.).

The Ministry of Education invited tenders by way of the use of the Selective Tender method of procurement via national advertisement in the local printed media on September 16, 2007 to interested bidders that were NCC registered in the category of Building Construction grade 2 & above. The tender opening date was extended from November 15, 2007 to November 22, 2007. Six (6) bidders responded on the day of the tender opening, of which five (5) were responsive.

A detailed evaluation of the tenders was conducted, resulting in the recommendation for the award of contract to the most responsive tender A1 Construction, in the sum of \$61, 599,055.00.

The National Contracts Commission endorsed the award of contract and was approved by Cabinet.

The tender process was fair and the resulting contract award was based upon merit.

POST CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management-planning, coordination, communication, site supervision; Performance- contractor, client and consultants)

The contractor on June 30, 2008, received mobilization payment and construction activities on site commenced on July 30, 2008. On site observation revealed that the following construction activities were in progress:

- Painting of interior walls;
- Patching and smooth rendering of holes made for services conduits;
- Landscaping to the rear of the premises;
- Installation of metal stanchions to receive chain link fencing to the rear of the premises;
- Cleaning up of debris/construction material;
- Smooth rendering of manholes and ramp for the disabled;
- Levelling of the gateway and the areas at the front of the building to receive paving.

The contractor was granted a one (1) month extension of time to complete the project, on the basis that the delays that had occurred was as a result of inclement weather conditions, caused by Tropical Storm Gustav in August 2008. The contractor's diligence in the execution of the contract and the quality of the construction works has been commended by the Ministry of Education. The project is scheduled to be completed by January 30, 2009.



View of School from Access Road



Front View of Resource Centre

ANNUAL REPORT 2008

Pre and Post-Contract as at December 2008

MINISTRY / AGENCY		Ministry of Education				
NAME OF PROJECT		Construction of new Two-Storey concrete building with amenities for Primary School At Fruitful Vale All Age. (PESP)				
PROJECT DESCRIPTION		Construct of a two-storey reinforcement concrete school building with all amenities				
PROJECT LOCATION		Fruitful Vale All Age, Fruitful Vale, Portland				
NAME OF CONTRACTOR		HDB Construction Company Ltd.				
CONSULTANTS		Blankson and Associates				
SOURCE OF FUNDING		Government of Jamaica (GOJ)/International Development Bank (IDB)				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2007-08-17	2007-12-12	2008-06-19	2008-07-28	2008-07-28	16 Months	\$137,757,474.62
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2009-11-27				\$23,622,650.70		
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATES	TCC SUBMISSION	NCC CERTIFICATE
	MATERIAL	LABOUR	21 %	\$108,170,241.91	Yes	Yes
	\$1,931,062.00					

PRE-CONTRACT:-Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.).

The Ministry of Education conducted a pre-qualification exercise on July 20, 2007 from which two (2) contractors were shortlisted and subsequently invited to submit bids. The submission of the bids was to return no later than August 17, 2007. The two (2) bids were received on the stipulated deadline date, and were opened publicly and recorded at the scheduled bid opening ceremony.

A detailed evaluation of the bids was conducted and it was recommended that the contract be awarded to HDB Construction Company Ltd. The bid from HDB Construction Limited was approximately 1.65% below the second lowest tender and 30.7% above the Quantity Surveyor's estimate.

The recommendation for the award of contract was endorsed by the National Contracts Commission (NCC) and approved by Cabinet.

The tender process was fair and the resulting contract award was based upon merit.

POST CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management-planning, coordination, communication, site supervision; Performance- contractor, client and consultants)

Based upon on site observations, the project appear to have been moving very slowly when compared with the time that has elapsed on the contract.

Concerns have been expressed by the Project Manager from the Ministry of Education, regarding the competency of the workmen that were employed from the immediate community. It has been reported by the contractor that efforts to obtain knowledgeable and skilled workmen proved futile, as the community has responded negatively and has threatened the stability of the construction work programme. The project has experienced numerous delays due to inclement weather conditions during the 2008 hurricane season.



View of Foundation and Concrete Columns



View of Ground Floor under Construction.

ANNUAL REPORT 2008

Pre and Post-Contract as at December 2008

MINISTRY / AGENCY		Ministry of Education				
NAME OF PROJECT		Gordon Town All Age School				
PROJECT DESCRIPTION		Construction of a two-storey concrete block and single-storey lavatory block to complete a Primary School Complex (1,790.9 square meters).				
PROJECT LOCATION		Gordon Town, St. Andrew				
NAME OF CONTRACTOR		HDB Construction Limited				
CONSULTANTS		ADeB Consultants Limited, BGW Cawston & Partners				
SOURCE OF FUNDING		Government of Jamaica (GOJ)/International Development Bank (IDB)				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2005-05-05	2005-08-03	2005-12-14	2006-01-23	2006-01-23	12 Months	\$107,931,180.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2007-01-22	2008-07-08	50 Days	6 Months	\$107,931,180.00		
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATES	TCC SUBMISSION	NCC CERTIFICATE
	MATERIAL	LABOUR	100 %	\$94,617,400.00	Yes	Yes

PRE-CONTRACT:-Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.).

The Ministry of Education utilized the Selective Tender Method of procurement to invite Expression of Interest via national advertisement in the local print media, and a subsequent pre-qualification exercise in July 2004. Six (6) contractors responded by submitting completed pre-qualification questionnaires. Four (4) of the respondents were deemed to have fulfilled the pre-qualification requirements. Subsequently, letters of invitation were sent to the four (4) companies on April 6, 2005 to submit completed tenders.

Four (4) companies collected tender documents, however, only two (2) companies' submitted tenders by the deadline date of May 5, 2005. The tenders was publicly opened and recorded at the tender opening.

A detailed examination and evaluation of the tenders was conducted, which revealed arithmetical errors in both of the bids. The tenderers were informed of the errors identified, to which they indicated that they were willing to stand by their corrected tender prices. The recommendation was made to award the contract to the most responsive bidder, HDB Construction Limited.

The recommendation for the award of contract was endorsed by the National Contracts Commission (NCC) and approved by Cabinet.

The tender process was fair and the resulting contract award was based upon merit.

POST CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management-planning, coordination, communication, site supervision; Performance- contractor, client and consultants)

This twelve (12) month contract has surpassed its schedule date of completion by approximately six (6) months. It has been reported, by way of a letter dated March 6, 2008, that the Ministry of Education had sought the approval of the National Contracts Commission (NCC) for a variation to the contract in the amount of \$30, 809,961.48 or approximately 28.5% of the original contract sum. It was reported that the variation was for approved additional works to facilitate the increase in student capacity by five hundred and twenty five (525) spaces. The variation request did not receive the endorsement of the NCC.

At the time of reporting the contractor had not received payment for the additional works done.

The project was completed in July 8, 2008 and the contract is in its defects liability period.



View of Completed Building - Block 'B'



View of Completed Building - Block 'A'

ANNUAL REPORT 2008

Pre and Post-Contract as at December 2008

MINISTRY / AGENCY		Ministry of Transport and Works				
NAME OF PROJECT		Jamaica Bridge Development - Johnson River Bridge				
PROJECT DESCRIPTION		Construction of New bridge at Johnson River Bridge				
PROJECT LOCATION		Johnson River, St. Thomas				
NAME OF CONTRACTOR		R.A. Murray International Limited				
CONSULTANTS		National Works Agency				
SOURCE OF FUNDING		Government of Jamaica (GOJ)/R.A. Murray International Limited				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM (Construction Cost)
		2006-12-08	2008-01-21	2008-01-21	9 Months	US\$2,333,159.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2008-09-30	2008-11-17			US\$2,194,476.02		
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATES	TCC SUBMISSION	NCC CERTIFICATE
	MATERIAL	LABOUR	98 %		Yes	Yes

PRE-CONTRACT:-Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.).

The Government of Jamaica has undertaken various Bridge Programmes through the National Works Agency (NWA). The R.A. Murray Bridge Programme is another of these programmes. The bridge components were purchased approximately eight (8) years prior to the actual construction start up date. The vendor of these bridge components (i.e. R.A. Murray International Limited) made arrangements for a loan to the Government of Jamaica through Bank of Nova Scotia (Scotia bank), Export Development Canada (EDC) and the Bank of Nova Scotia Jamaica Ltd.

Prior to the finalization of the loan agreement, a contract was signed in December 2008 between the Ministry of Housing, Transport, Water and Works (MHTW&W) now known as the Ministry of Transport and Works (MTW) and R.A. Murray International to Construct eleven bridges island wide at a cost of USD \$16,689,489.00 in what is known as **"The construction of phase 1 and 2 bridges"**. The construction cost of the referenced project was in the amount of US\$2,333,159.00.

POST CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management-planning, coordination, communication, site supervision; Performance- contractor, client and consultants)

It was noted in the NWA's November 2008 Monthly report that the NWA communicated to the contractor during May 2008 reporting period, that all scope of works had been subcontracted to local contractors, which was not in accordance with Clause 4.4 of the contract. The clause states: "The Contractor shall not subcontract the whole and/or sections of the works without the prior written approval of the Employer". The contractor has since complied in part and would follow-up in writing regarding the contractors to be employed on the remaining bridge sites.

The contractor (R.A. Murray Intl. Ltd.) submitted a revised time programme of works in accordance with Clause 8.3 of the Conditions of Contract on June 24, 2008. The NWA reviewed the programme for it's suitability in tracking the progress of the works. The validity of the programme was to be confirmed on July 12, 2008, since then the NWA has requested an updated work programme, which became due on September 15, 2008.

However, during the Monthly meeting of October 2008, the contractor has stated that until majority of the preliminary works has been completed a commitment cannot be given in respect of the construction programme. The contractor had to cope with delays encountered with the replacement of critical bridge components that were reported missing from the client's storage compound.

The demolition works for the old bridge and the construction of the new bridge commenced simultaneously on January 21, 2008 and were completed in November 2008.

Despite, the delays, fluctuations and hindrances that have occurred on the project, the bridge was completed in November 2008 and has been opened to the public.



ANNUAL REPORT 2008

Pre and Post-Contract as at December 2008

MINISTRY / AGENCY		Ministry of Education				
NAME OF PROJECT		Construction of New Primary School Mansfield Primary School				
PROJECT DESCRIPTION		Building Construction Works for Mansfield Primary School				
PROJECT LOCATION		Mansfield, St. Ann				
NAME OF CONTRACTOR		HDB Construction Company Ltd.				
CONSULTANTS		Burrowes and Wallace				
SOURCE OF FUNDING		Government of Jamaica (GOJ)				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2007-06-04	2008-03-12	2008-06-26	2008-07-21	2008-07-28	17 Months	\$198,479,047.63
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2010-03-28				\$34,104,962.84		
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATES	TCC SUBMISSION	NCC CERTIFICATE
	MATERIAL	LABOUR	35 %	\$160,768,199.00	Yes	Yes
		\$571,289.90				

PRE-CONTRACT:-Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.).

The Government through the Ministry of Education utilized the Selective Tender method of procurement and invited tenders via national advertisement on May 7, 2007 for the submission of Expression of Interest from National Contracts Commission (NCC) registered contractors in the category of Construction Works grade 1. One (1) tender was submitted which was opened and recorded at the stipulated public opening ceremony on June 4, 2007.

A detailed examination and evaluation of the tenders was conducted and a recommendation made for the award of the contract to the sole responsive tenderer, HDB Construction Limited. The recommendation for the award of contract was endorsed by the National Contracts Commission and the award of contract approved by Cabinet.

The tender process was fair and the resulting award of contract was based upon merit.

POST CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management-planning, coordination, communication, site supervision; Performance- contractor, client and consultants)

The initial commencement of the project was delayed until August 2008, due to inclement weather conditions experienced from Tropical Storm Gustav and other tropical systems. The project experienced further delays as a result of the rocky soil conditions encountered on site, which forced the contractor to source additional equipment and personnel to carry out the extra excavation works required. This has resulted in a variation to the contract, for which approval was sought by the procuring entity.

The project has progressed steadily, but, the contractor has experienced some inconveniences, as there has been stern objection by the community against the employment of workforce from outside the immediate community. This has impacted the pace of the work, as the employment of the local unskilled personnel has resulted in time loss, due to the training of these personnel.



View of Ground Floor under Construction



View of First Floor Slab under Construction

ANNUAL REPORT 2008

Pre and Post-Contract as at December 2008

MINISTRY / AGENCY		Ministry of Transport and Works				
NAME OF PROJECT		Jamaica Bridge Development - Milk River Bridge				
PROJECT DESCRIPTION		Construction of New bridge in Milk River Clarendon-R.A. Murray Bridge Programme				
PROJECT LOCATION		Milk River, Clarendon				
NAME OF CONTRACTOR		R.A. Murray International Limited				
CONSULTANTS		National Works Agency				
SOURCE OF FUNDING		Government of Jamaica (GOJ)/R.A. Murray International Limited				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM (Construction Cost)
		2006-12-08	2007-10-16	2007-10-16	8 Months	US\$2,109,441.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2008-05-30	2008-10-10			US\$2,079,065.20		
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATES	TCC SUBMISSION	NCC CERTIFICATE
	MATERIAL	LABOUR	98 %		Yes	Yes

PRE-CONTRACT:-Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.).

The Government of Jamaica has undertaken various Bridge Programmes through its executive agency, the National Works Agency (NWA). The R.A. Murray Bridge Programme is one such programme. The bridge components were purchased eight (8) years prior to the actual construction start up date. The vendor of these bridge components (i.e. R.A. Murray International Limited) made arrangements for a loan to the Government of Jamaica through Bank of Nova Scotia (Scotia bank), Export Development Canada (EDC) and the Bank of Nova Scotia Jamaica Ltd.

Prior to the finalization of the loan agreement, a contract was signed in December 2006 between the Ministry of Housing, Transport, Water and Works (MHTW&W) now known as the Ministry of Transport and Works (MTW) and R.A. Murray International to Construct eleven bridges island-wide at a cost of USD \$16,689,489.00 in what is known as "The construction of phase 1 and 2 bridges". The construction cost of the referenced project was in the amount of US\$2,109,441.00.

POST CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management-planning, coordination, communication, site supervision; Performance- contractor, client and consultants)

It was noted in the NWA's November 2008 Monthly report that the NWA communicated to the contractor during May 2008 reporting period, that all scope of works had been subcontracted to local contractors which was not in accordance with Clause 4.4 of the contract. The clause states: "The Contractor shall not subcontract the whole and/or sections of the works without the prior written approval of the Employer". The contractor has since complied in part and would follow-up in writing regarding the contractors to be employed on the remaining bridge sites.

During the construction period the contractor has had to cope with delays as a result of the replacement of critical bridge components that were found to be missing from the client's storage compound. This matter, however, has been resolved, with the contractor acting on behalf of the client in supplying the missing bridge components.

Further delays were experienced due to problems with the sub-contractors workforce and a consistent work flow. This has hampered the progress of the main contractor's work programme and hence resulted in the project being extended beyond the scheduled completion date. It was reported that the sub-contractor was unable to manage the scope of work at the site; as a result, the contractor was put on notice on at least two occasions. Further, issues arose with the leasing of adjacent properties to establish a site office and the rerouting of vehicular traffic. The owners of the land were requesting an increase of JA\$12,000 a month from the initial JA\$10,000.

Works on the casting of the bridge structure and the approaches were substantially completed as at the end of the October, and only required the asphaltic concrete pavement layer for its completion.

Despite, the numerous delays, fluctuations and hindrances experienced, the bridge was completed in November 2008 and has been opened to the public.



View of Bridge under Construction



View of Completed Bridge

ANNUAL REPORT 2008

Pre and Post-Contract as at December 2008

MINISTRY / AGENCY		Ministry of Agriculture / Ministry of Agriculture				
NAME OF PROJECT		Supply of sixteen greenhouses for Agricultural Support Services Project				
PROJECT DESCRIPTION		Supply of sixteen greenhouses for Montpelier, Bodles Research Stations, Christiana, Manchester, Ebony Park in Clarendon and Springfield Growers Association in St Thomas.				
PROJECT LOCATION		Island-wide programme				
NAME OF CONTRACTOR		Jamaica Drip Irrigation Limited				
CONSULTANTS		In-house				
SOURCE OF FUNDING		IADB				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2007-11-09	2008-01-16	2008-05-02	0000-00-00	2008-05-02	90 Days	JA\$11,252,080.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2008-07-31		0 Days	152 Days	JA\$10,258,590.08	JA\$0.00	JA\$12,658,590.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATES	TCC SUBMISSION	NCC CERTIFICATE
JA\$1,406,510.00	MATERIAL	LABOUR	60 %	JA\$11,406,400.00	Yes	Yes
	JA\$0.00	JA\$0.00				

PRE-CONTRACT:-Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.).

The Ministry of Agriculture invited tenders for the supply and installation of sixteen greenhouses by way of Selective Tender. The Tender period was from October 7, 2007, to November 9, 2007. Tenders were opened on November 9, 2007. Two (2) responsive tenders were received and assessed during the evaluation process. Jamaica Drip Irrigation Limited, which was the more economical bidder, received the higher score after evaluation. The Ministry of Agriculture recommended that Jamaica Drip Irrigation Limited should be contracted to supply and install sixteen (16) greenhouses island wide.

The Ministry of Health Sector Committee considered and accepted the recommendation made by the Ministry of Agriculture on January 11, 2008. The National Contracts Commission (NCC) at its meeting of January 16, 2008 endorsed the Ministry's recommendation to award the contract in the sum of \$11,252,080.00 to Jamaica Drip Irrigation Limited.

The Ministry of Agriculture notified the supplier of the award on April 8, 2008, one day after receiving Ministerial approval. Jamaica Drip Irrigation Limited subsequently communicated its inability to hold the bid price 31 days after the expiration of the bid validity period. The revised contract sum of \$12,658,590.08 was 12.5% higher than the original bid price.

The variation was approved by the Ministry's Permanent Secretary in accordance with the Ministry of Finance and Planning, Circular Number 6, dated February 7, 2006, which allows the Head of a procuring entity to approve variations, up to 25% of the contract sum, providing the value of the contract is within the range of \$4M-\$15M.

The contract sum amounted to \$12,658,590.08 and the agreement was signed on May 2, 2008.

POST CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management-planning, coordination, communication, site supervision; Performance- contractor, client and consultants)

Sixteen greenhouses were invoiced on August 5, 2008, and approved for payment in accordance with the terms of the contract which provides for payment of 90% of the contract sum on receipt and acceptance of the goods by the Agricultural Support Services Project (ASSP) within the Ministry of Agriculture.

The installations of the greenhouses were delayed. The initial date for completion was ninety days after the contract signing which was May 2, 2008. The installation should therefore have been completed on July 31, 2008. The Ministry has informed the OCG that as at December 22, 2008, six (6) greenhouses have been completed, while six (6) are at various stages of completion. With respect to the four (4) remaining greenhouses, the Ministry has reported that it is awaiting farmers who are seeking bank approval for their Business Plans.

The delays were attributed to heavy rainfalls experienced between August 2008 to November 2008 and the screening process used by the Ministry to select qualified farmers in the project. Identifying eligible farmers to participate in the project was lengthy and challenging. The objective, however, was to safeguard the sustainability of the project. Individuals selected for the project were screened in an effort to verify their capacity to implement and sustain the growth of peppers.

St. Thomas - York District

The site was visited on Tuesday, November 25, 2008. Representatives of Jamaica Drip Irrigation Limited were seen erecting the frame of the greenhouse. The greenhouse was completed on December 2, 2008.



St. Thomas - Sunny Hill Road

The site was visited on Tuesday, November 25, 2008. Evidence of preparatory work for the erection of the house was seen. The scheduled completion date for the greenhouse was Sunday, November 30, 2008.

St. Elizabeth - Accompong

The site was visited on Thursday, November 27, 2008. The erection of the greenhouse was completed by the contractor and farmers were completing the internal structure of the greenhouse.



St. Catherine, Bushy Park

The site was visited on Thursday, November 27, 2008. The erection of the greenhouse was completed by the contractor and seedlings were seen therein.

**St. Mary Multipurpose Coop – Annotto Bay St. Mary**

The site was visited on December 2 2008. The Greenhouse was fully erected and contractors were seen constructing interior shelving.

**St. Mary – Clermont District, Highgate P.O.**

The site was visited on December 2, 2008. The greenhouse was fully erected. Seedlings were seen inside the greenhouse.



ANNUAL REPORT 2008

Pre and Post-Contract as at December 2008

MINISTRY / AGENCY		Ministry of Water and Housing / National Housing Trust				
NAME OF PROJECT		Twickenham Park Housing Development, Phase 1 – Post-Contract Consulting Services				
PROJECT DESCRIPTION		Twickenham Park Housing Development, Phase 1 – Post-Contract Consulting Services				
PROJECT LOCATION		Twickenham Park, St. Catherine				
NAME OF CONTRACTOR		Hytech Associated Limited				
CONSULTANTS						
SOURCE OF FUNDING		National Housing Trust				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
N/A	2008-04-30	2008-07-07	N/A	2008-07-07	32 Months	JA\$15,385,504.72
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2010-11-06		0 Days	0 Days	JA\$7,750,642.51	JA\$0.00	JA\$16,375,504.72
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATES	TCC SUBMISSION	NCC CERTIFICATE
JA\$990,000.00	MATERIAL	LABOUR	61 %	N/A		N/A
	JA\$0.00	JA\$0.00				

PRE-CONTRACT:-Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.).

The National Contracts Commission (NCC) at its meeting of April 30, 2008, reviewed a submission from the National Housing Trust (NHT). The NHT was requesting the use of the Sole Source Procurement Methodology to engage the services of Hytech Associates Limited on a follow-on contract for Post-Contract Consultancy Services.

Hytech Associates Limited was the Design Consultant for all four phases of the Twickenham Park Housing Development Project and would provide combined civil/structural engineering, architectural and quantity surveying services at a rate that was approximately 1% below market.

The NCC endorsed the request of the NHT to utilize the Sole Source Procurement Methodology to engage the services of Hytech Associates Limited to provide post contract consultancy services for Twickenham Park Housing Development, Phase 1 at a value of J\$15,040,344.72, excluding GCT and reimbursable estimated at \$2,481,656.88 and \$345,160.00 respectively.

The recommendation for the contract was endorsed by the NCC and the contract was signed on July 7, 2008. The NHT was subsequently advised of Cabinet's approval by its Decision #24/08, dated July 21, 2008.

POST CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management-planning, coordination, communication, site supervision; Performance- contractor, client and consultants)

Subsequent to the commencement of the contract, the Contractor applied for a variation, which was 6% of the contract value. The variation was based on an increase in the scope and value of the works. The Contractor was requested to provide evaluation and certification of plumbing (mechanical) and electrical works. The variation was duly approved by the Managing Director of the NHT.

The contract will be monitored to its completion, which is scheduled for November 6, 2010.

ANNUAL REPORT 2008

Pre and Post-Contract as at December 2008

MINISTRY / AGENCY		Ministry of Health and Environment / Registrar General's Department				
NAME OF PROJECT		Provide Armoured Security Guard services				
PROJECT DESCRIPTION		Provide Armoured courier for transportation of money between RGD offices and the bank, also transport bags between branches and the head office.				
PROJECT LOCATION		RGD Locations				
NAME OF CONTRACTOR		Guardzman Armoured Limited				
CONSULTANTS		In-house				
SOURCE OF FUNDING		Registrar General Department				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2007-12-05	2008-03-05	2008-05-12	N/A	2008-05-16	2 Years	JA\$10,566,400.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2010-05-10		0 Days	0 Days	JA\$292,240.00	JA\$0.00	JA\$0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATES	TCC SUBMISSION	NCC CERTIFICATE
JA\$0.00	MATERIAL	LABOUR	60 %	JA\$17,093,752.00	Yes	Yes
	JA\$0.00	JA\$0.00				

PRE-CONTRACT:-Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.).

The Registrar General Department (RGD) requested tenders for contracting the services of an armoured courier provider for the next two (2) years. The tender period was from November 18, 2007 to December 5, 2007. Tenders were received on December 5, 2007 at a public opening. Two responsive bidders were received and evaluated.

The Evaluation Committee recommended Guardzman Armoured Limited for the award of the contract at a value of \$10,566,400.00 which was 38 % below the comparative estimate.

The Registrar General Department's recommendation was submitted to the National Contracts Commission (NCC) by the Ministry of Health & Environment Sector Committee on February 11, 2008. The NCC endorsed the recommendation at its meeting of March 05, 2008.

The contract was awarded on May 12, 2008.

POST CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management-planning, coordination, communication, site supervision; Performance- contractor, client and consultants)

The contract commenced on May 16, 2008. An initial payment of JA \$292,240 was made on May 16, 2008. The monthly evaluation of the contractor, demonstrates the RGD's satisfaction with the service provider.

The Office of the Contractor General will continue to monitor this contract.

ANNUAL REPORT 2008

Pre and Post-Contract as at December 2008

MINISTRY / AGENCY		Ministry of Water and Housing / National Water Commission				
NAME OF PROJECT		The Procurement of Laboratory Supplies and Equipment Categories 1A & 1B				
PROJECT DESCRIPTION		The Procurement of Laboratory Supplies and Equipment for Eastern Divisional Laboratory - Categories 1A & 1B				
PROJECT LOCATION		NWC Office Marescaux Road				
NAME OF CONTRACTOR		Eldac Consultancy Limited				
CONSULTANTS		National Water Commission				
SOURCE OF FUNDING		National Water Commission				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2007-05-31	2008-02-27	2008-03-20		2008-03-20	57 days	US\$147,789.58
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2008-05-16		0 Days	208 Days	US\$31,108.60	US\$0.00	US\$0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATES	TCC SUBMISSION	NCC CERTIFICATE
US\$0.00	MATERIAL	LABOUR	21 %	US\$161,172.00	Yes	Yes
	US\$0.00	US\$0.00				

PRE-CONTRACT:-Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.).

The National Water Commission invited companies listed with the National Contracts Commission (NCC) and in possession of a valid Tax Compliance Certificate to submit bids for the supply of laboratory supplies and equipment. The tender period was from February 7, 2007 to May 31, 2007. Six bids were received and opened at the Tender Opening Ceremony which was held on May 31, 2007.

The bids were evaluated and the National Water Commission (NWC) recommended Eldac Consultancy Limited for the contract award. The Ministry of Water and Housing Sector Committee reviewed and accepted the recommendation made by the NWC at its meeting held on February 14, 2008.

The National Contracts Commission, in its meeting held on February 27, 2008, reviewed and endorsed the recommendation made by NWC for Eldac Consultancy Agency to provide laboratory supplies and equipment at a value of US\$147,408.78.

On March 20, 2008 two Purchase Orders were issued to Eldac Agency at a value of US\$146,789.58. Deliveries were to be completed in six (6) weeks.

POST CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management-planning, coordination, communication, site supervision; Performance- contractor, client and consultants)

Two deliveries were made to NWC which represented approximately 21% of the value of the orders. The deliveries commenced on August 14, 2008, which was 90 days after the scheduled completion date of May 16, 2008. This protracted delay has created challenges for the NWC.

A correspondence from the NWC dated December 10, 2008 which was directed to Eldac Consultancy Limited, indicated the supplier's failure to deliver on the Purchase Orders issued and NWC's subsequent cancellation of the Purchase Orders. The date of the cancellation was 208 days after the scheduled date of completion.

As at December 31, 2008 the deliverables remained outstanding.

The Office of the Contractor General will continue to monitor this contract.

ANNUAL REPORT 2008

Pre and Post-Contract as at December 2008

MINISTRY / AGENCY		Ministry of Finance / Caymanas Track Limited				
NAME OF PROJECT		The acquisition of Electric Power Generator				
PROJECT DESCRIPTION		The acquisition of Electric Power Generator				
PROJECT LOCATION		Caymanas Track, St. Catherine				
NAME OF CONTRACTOR		Deryck A. Gibson				
CONSULTANTS		In-house				
SOURCE OF FUNDING		Caymanas Track Limited				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2007-10-25	2008-01-30	2008-02-25	N/A	N/A	12 Months	J\$7,543,561.40
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
	2008-08-15	0 Days	0 Days	J\$7,793,453.90	\$0.00	J\$7,793,453.90
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATES	TCC SUBMISSION	NCC CERTIFICATE
J\$249,892.50	MATERIAL	LABOUR	100 %	\$10,000,000.00	Yes	Yes
	\$0.00	\$0.00				

PRE-CONTRACT:-Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.).

Caymanas Track Limited invited tenders for the supply of an Electric Power Generator by way of Selective Tender. The tender period was from September 9, 2007 to October 25, 2007. Eight (8) bids were received and opened at the Tender Opening Ceremony which was held on October 25, 2007. The documents verified at the tender opening were the Tax Compliance Certificate (TCC), the National Contracts Commission (NCC) Registration and the bid security.

During the evaluation of the bids, two (2) bids were deemed non-responsive. Six (6) bids were subsequently evaluated and Deryck A.Gibson Limited was deemed the preferred bidder having attained the highest scores. The Caymanas Track Limited recommended that Deryck A.Gibson Limited should be awarded the contract for the supply of a 650Kva generator with a transfer switch for the value of \$7,693,562.00, which was the tender price.

The Caymanas Track Limited requested an extension to the tender validity period which expired on December 31, 2007. All bidders responded in the affirmative and the recommendation for award was referred to the National Works Agency Sector Committee on January 21, 2008. The Sector Committee deliberated and referred the matter to the NCC.

The National Contracts Commission considered the matter at its meeting which was held on January 30, 2008, and endorsed the recommendation of Caymanas Track Limited to award the contract to Deryck A.Gibson Limited. The NCC's endorsement was for a contract sum of \$7,693,562, however the Purchase Order Contract raised on February 25, 2008, was for a reduced sum of \$7,543,561.40.

The Office of the Contractor-General notes the absence of a contract as required by the Government of Jamaica, Procurement Policy Handbook S.6.2

POST CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management-planning, coordination, communication, site supervision; Performance- contractor, client and consultants)

The supplier requested a variation to the contract due to the unavailability of the 650 Kva Cummins Diesel Generator which was offered in the bid. The supplier then offered a 650Kva Perkins Generator which could be delivered within a lead time which was acceptable to CTL.

The Generator was delivered to Caymanas Track Limited (CTL) on August 15, 2008, after full payment was made, including a variation to the contract sum of \$249,892.50.

The installed unit was viewed on-site at Caymanas Track Limited. The unit is not yet commissioned as the electrical work was not completed by CTL.



650Kva Perkins Generator

ANNUAL REPORT 2008

Pre and Post-Contract as at December 2008

MINISTRY / AGENCY		Port Authority of Jamaica				
NAME OF PROJECT		Procurement of Maintenance Service				
PROJECT DESCRIPTION		Procurement of Maintenance Service with Science Applications International Corporation (SAIC)				
PROJECT LOCATION		Port Authority of Jamaica				
NAME OF CONTRACTOR		Science Applications International Corporation (SAIC)				
CONSULTANTS		Port Authority of Jamaica				
SOURCE OF FUNDING		Port Authority of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
N/A	2008-06-25	2008-07-23	N/A	2008-05-22	14 months	US\$1,359,000.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2009-07-22	N/A	N/A	N/A	US\$453,000.00	N/A	N/A
NET VARIATION COST	FLUCTUATION COST N/A		CURRENT STATUS	COMPARATIVE ESTIMATES	TCC SUBMISSION	NCC CERTIFICATE
N/A	MATERIAL	LABOUR	95 %	N/A	Yes	Yes
	N/A	N/A				

PRE-CONTRACT:-Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.).

The Port Authority of Jamaica (PAJ) submitted a report to the National Contracts Commission (NCC) on the maintenance programme provided by Science Applications International Corporation (SAIC) giving justification for utilizing the Sole Source Tender Methodology. The report explained that SAIC is the original supplier and have sole proprietary rights to the machines. Due to the complexity of the machines, no local company independent of SAIC are licensed or certified to carry out similar maintenance service on these machines.

The maintenance period for ten (10) Mobile and Pallet scanning machines, used by the PAJ expired on January 22, 2008. In anticipation of the imminent expiration date of the Maintenance Contract for the machines, SAIC was invited to make a presentation regarding the cost of the continuation of the maintenance contract. The initial offer submitted by SAIC was US\$1,823,000.00, to cover a period of 18 months. PAJ reported that having reviewed this offer, they negotiated further to reduce the cost.

The National Contracts Commission, at its meeting held on June 25, 2008, granted permission to Port Authority of Jamaica to utilize the Sole Source Procurement Methodology to enter into a follow-on contract with Science Applications International Corporation (SAIC) for the maintenance of five (5) mobile and five (50) pallet Vehicle and Cargo Inspection Security (VACIS) equipment deployed at the Ports of Kingston and Montego Bay, for a period of fourteen (14) months in an amount of US\$1,359,000.00.

Cabinet, by way of Decision No 37/08, dated November 2, 2008, noted and approved the recommendation of the Infrastructure Sub-Committee to approve the award of a follow-on contract by the Port Authority of Jamaica to Science Applications International Corporation (SAIC) in the sum of US\$1,359,000.00.

POST CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management-planning, coordination, communication, site supervision; Performance- contractor, client and consultants)

As at December 31, 2009, US\$453,000.00 was paid to the Contractor on November 1, 2008 and the outstanding balance is scheduled to be paid as follows: January 1, 2009, in the amount of US\$453,000.00 and the final payment to be made on April 1, 2009 in the amount of US\$453,000.00.

The machines are currently in good working order condition and maintenance contracted to continue until July 22, 2009.



ANNUAL REPORT 2008

Pre and Post-Contract as at December 2008

MINISTRY / AGENCY		Port Authority of Jamaica				
NAME OF PROJECT		Procurement for the One(1) Reachstacker				
PROJECT DESCRIPTION		The supply and Commissioning of One (1) New Reachstacker for the Montego Bay Freeport.				
PROJECT LOCATION		Montego Bay Freeport				
NAME OF CONTRACTOR		Kalmar Industries Corporation				
CONSULTANTS		Mr. Neville Walker – Port Authority of Jamaica				
SOURCE OF FUNDING		Capital Budget - Port Authority of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2007-10-24	2008-04-02	2008-09-05	N/A	2008-11-13	22 weeks	US \$625,338.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2009-04-16	N/A	N/A	N/A	US\$62,533.30	N/A	N/A
NET VARIATION COST	FLUCTUATION COST N/A		CURRENT STATUS	COMPARATIVE ESTIMATES	TCC SUBMISSION	NCC CERTIFICATE
N/A	MATERIAL	LABOUR	10 %	US\$600,000.00	Yes	Yes
	N/A	N/A				

PRE-CONTRACT:-Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.).

This selective tender opportunity was first advertised on September 20, 2007. Bid documents were made available from October 4, 2007. On October 17, 2007 an Addendum was issued changing the Criteria for Award to indicate that negotiations will be held with the company that submits the most responsive bid. Proposals were to be submitted by October 24, 2007 at 12:00 noon, followed by a tender opening scheduled at 12:05 p.m. Four (4) bids were received, of which three (3) met the eligibility requirements and proceeded to the evaluation stage.

A detailed evaluation followed and it was reported that the firm with the most responsive tender which had satisfied the Technical Specification requirement would be invited for negotiations. It was further stated in the evaluation report that if the negotiations had failed to result in an acceptable contract; then the negotiations would be terminated and recommendation for the award of contract would be given to the next highest ranked tender.

For the technical specifications, tenders were to achieve at least 75 points to be considered responsive. Kalmar Industries Corporation (KIC) received 84.25 points for the technical specifications and it had submitted the lowest price which was 4.2% higher than the engineer's estimate. The evaluation identified KIC as submitting the most responsive tender and it was recommended that it should be awarded the contract.

The National Contracts Commission, at its meeting on April 2, 2008, considered and subsequently endorsed the recommendation of Port Authority of Jamaica to award the contract to Kalmar Industries Corporation in the sum of US\$625,338.00.

Cabinet, by way of Decision No 17/08, dated May 26, 2008, ratified the decision of the Infrastructure Subcommittee to grant approval for the Port Authority of Jamaica to award the contract to Kalmar Industries Corporation in an amount not exceeding US \$625, 338.00 for the supply and commissioning of one (1) new Reachstacker for the Montego Bay Freeport, subject to the provision of documentation to the Cabinet Office, indicating the satisfactory extension of the tender validity period.

The tender validity period was extended for an additional ninety (90) days with the consent of the Contractor.

The contract was signed on September 5, 2009.

POST CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management-planning, coordination, communication, site supervision; Performance- contractor, client and consultants)

As at December 31, 2008, a payment of US\$62,533.30, which is 10% of the contract sum, was made to the Contractor in accordance with the terms and condition of the contract.

The Reachstacker is scheduled to be trans-shipped to the Kingston Container Terminal on February 15, 2009 and delivered to Montego Bay on March 2, 2009. The Commissioning of the equipment is projected to be completed by March 11, 2009 and the completion of the contract is scheduled for April 16, 2009.

ANNUAL REPORT 2008

Pre and Post-Contract as at December 2008

MINISTRY / AGENCY		Ministry of Agriculture / Sugar Company of Jamaica				
NAME OF PROJECT		Procurement for Front End Loader				
PROJECT DESCRIPTION		The purchase of a Front End Loader for St. Thomas Sugar Factory Rehabilitation				
PROJECT LOCATION		St. Thomas Sugar Factory				
NAME OF CONTRACTOR		P Factor Trading Inc				
CONSULTANTS		Sugar Company of Jamaica				
SOURCE OF FUNDING		Sugar Company of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
N/A	2008-06-02	2008-05-22	N/A	2008-05-22	60 days	US\$140,850.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
N/A	2008-08-19	N/A	N/A	US\$140,850.00	N/A	N/A
NET VARIATION COST	FLUCTUATION COST N/A		CURRENT STATUS	COMPARATIVE ESTIMATES	TCC SUBMISSION	NCC CERTIFICATE
N/A	MATERIAL	LABOUR	100 %	None Indicated	N/A	N/A
	N/A	N/A				

PRE-CONTRACT:-Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.).

The Ministry of Agriculture wrote to the National Contracts Commission (NCC) on May 20, 2008, stating that in Cabinet Decision No.43/07, dated November 26, 2007, authorization was given to the Sugar Company of Jamaica Limited to expend J\$142.6 million on rehabilitation of the Sugar Factory in St. Thomas.

The National Contracts Commission, on June 2, 2008, endorsed the request of the Sugar Company of Jamaica Limited to utilize the Sole Source Procurement Methodology to award a contract to P-Factor Trading Inc., to supply one Caterpillar Model 966F Front End Loader in the amount of US\$139,850.00.

On June 20, 2008, The Ministry of Agriculture sent a correspondence to the National Contracts Commission stating that, *"They had identified a reconditioned front end loader in Miami and have done their own due diligence as well as obtained independent assessment from a US company of the Unit, The evaluation and recommendation showed that the option of purchasing a used 966F front End Loader offered by P Factor Trading Inc for US\$139,850.00 is a good one, given the limited budget and time to put things in place for the crop."*

A purchase order was signed on May 22, 2008, between the procurement manager of St. Thomas Sugar Co. Ltd and P Factor Trading Inc in the sum of US\$117,500.00. The justification which was given by St. Thomas Sugar Co. Ltd. for signing the purchase order, before NCC approval was granted, was that due to the emergency nature of the procurement of the equipment, they had to secure the purchase thereof. The date of shipment was however not scheduled until July 21, 2008 as indicated on the purchase order.

POST CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management-planning, coordination, communication, site supervision; Performance- contractor, client and consultants)

Two payments were made, the first was made on June 20, 2008 in the sum of US\$42,000.00, and the second payment was made on July 24, 2008, in the sum of US\$98,850.00, inclusive of Freight, Commission and Diagnostic Test Expenditure, amounting to a total of US\$140,850.00, which is the contract sum.

The item was delivered on August 19, 2008, in accordance with the purchase order, which was valid for 60 days.



ANNUAL REPORT 2008

Pre and Post-Contract as at December 2008

MINISTRY / AGENCY		Ministry of Health/ University Hospital of the West Indies, Mona				
NAME OF PROJECT		The Procurement of Patient Beds and Overbed Tables				
PROJECT DESCRIPTION		The supply of Patient Beds and Overbed Tables for the University Hospital of the West Indies for use on the wards				
PROJECT LOCATION		University Hospital of the West Indies, Mona				
NAME OF CONTRACTOR		Cari-Med Limited				
CONSULTANTS		Mr. Ricardo Corrie, Procurement Specialist				
SOURCE OF FUNDING		UHWI Budget				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2007-08-27	2008-01-16	2008-01-28	N/A	2008-02-29	Eight Weeks	\$9,991,875.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
N/A	N/A	N/A	N/A	\$9,557,000.00	N/A	N/A
NET VARIATION COST	FLUCTUATION COST N/A		CURRENT STATUS	COMPARATIVE ESTIMATES	TCC SUBMISSION	NCC CERTIFICATE
N/A	MATERIAL	LABOUR	95 %	\$8,500,000.00	Yes	Yes
	N/A	N/A				

PRE-CONTRACT:-Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.).

This selective tender opportunity was advertised on August 8, 2007, in the national print media. Tender documents were made available from August 9, 2007 and were to be submitted by August 29, 2007. A tender opening followed which was scheduled for 3:15 p.m on August 29, 2007. Three (3) tenders were received for beds and four (4) for tables. Of the bids received, two (2) were deemed responsive for the beds and four (4) for the tables.

The bids were then evaluated and Cari-Med was deemed the preferred bidder.

The National Contracts Commission (NCC), on December 20, 2007,, endorsed the recommendation of the University Hospital of the West Indies, Mona to award contract the contract to Cari-Med Limited in the sum of JA\$9,581, 250.00.

A purchase order, dated January 28, 2008, was signed between University Hospital of the West Indies and Cari-Med Limited in the amount of US\$136,875.00 calculated at an exchange rate of \$73.00 for US\$1.

POST CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management-planning, coordination, communication, site supervision; Performance- contractor, client and consultants)

In accordance with the terms of the tender, a 50% deposit, which was required for the confirmation of the order, was paid to the Contractor.

However the Contractor had submitted an invoice with the incorrect contract sum and the Agency reported that they had to clarify the increased amount which was stated on the invoice. A copy of the bid form with the initial proposed sum was sent to the Contractor and the cost was rectified to reflect the agreed contract sum. .

As at December 31, 2008, there was an outstanding balance of JA\$434,875.00.



ANNUAL REPORT 2008

Pre and Post-Contract as at December 2008

MINISTRY / AGENCY		Jamaica Fire Brigade				
NAME OF PROJECT		Procurement of Motor Vehicles				
PROJECT DESCRIPTION		Procurement of Motor Vehicles: Lot 1: four (4) Sports Utility Vehicles (SUV) ; Lot 2: two (2) Motor Cars (Executive type) and Lot 3: two (2) Coaster Buses (30 Seater).				
PROJECT LOCATION		Brigade Headquarters, Jamaica Fire Brigade, 14 Port Royal Street, Kingston				
NAME OF CONTRACTOR		Toyota Jamaica				
CONSULTANTS		Garfield Blair, Procurement Manager				
SOURCE OF FUNDING		Jamaica Fire Brigade				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2008-08-11	2008-07-16	2008-10-12	N/A	2008-09-01	8 weeks	\$10,641,628.28
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
N/A	2008-10-10	N/A	N/A	\$10,641,628.28	N/A	N/A
NET VARIATION COST	FLUCTUATION COST N/A		CURRENT STATUS	COMPARATIVE ESTIMATES	TCC SUBMISSION	NCC CERTIFICATE
N/A	MATERIAL	LABOUR	100%	\$10,000,000.00	Yes	Yes
	N/A	N/A				

PRE-CONTRACT:-Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.).

An Invitation for Tender was first advertised on February 27, 2008, in the national print media. Bid documents were made available from this date and proposals were to be submitted by March 11, 2008. This was followed by a Tender Opening Ceremony which was scheduled for 12:15 pm on March 11, 2008. Two (2) bids were received and each met the eligibility requirements..

On June 23, 2008, the Jamaica Fire Brigade requested of the bidders an extension of the tender validity period for an additional sixty (60) days expiring August 7, 2008 to facilitate the evaluation and approval processes. The bidders consented to the extension.

A detailed evaluation followed, and the Evaluation Committee recommended that the purchase of the four (4) sport utility vehicles, Lot No. 1, be cancelled on the grounds that none of the bidders met the required specifications.

Toyota Jamaica Limited was deemed the preferred bidder for the two remaining lots. Accordingly, the procuring entity recommended that Toyota Jamaica Limited be awarded the contract to supply, two (2) motor cars for the sum of JA\$3,536,916.12 and two (2) coaster buses for the sum of JA\$7,104,712.16.

The National Contracts Commission on July 16, 2008, endorsed the recommendation to award the contract to Toyota Jamaica Limited in the sum of \$10,641,628.28.

POST CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management-planning, coordination, communication, site supervision; Performance- contractor, client and consultants)

On September 1, 2008, the two (2) motor cars and one (1) of the two (2) coaster buses were delivered to the Agency. Due to the unavailability of the colour required for the second coaster bus, its delivery was delayed until October 10, 2008.

The Contractor has been paid in full.



ANNUAL REPORT 2008

Pre and Post-Contract as at December 2008

MINISTRY / AGENCY		Bank of Jamaica				
NAME OF PROJECT		Off-line Shredder and a Briquetting System				
PROJECT DESCRIPTION		The supply and installation of one(1) Off-line Shredder and one (1) Briquetting System in the Currency Department				
PROJECT LOCATION		Nethersole Place				
NAME OF CONTRACTOR		Kuster's Engineering BV				
CONSULTANTS		Norbert Bryan, Head of Currency Department				
SOURCE OF FUNDING		Bank of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2007-10-05	2008-04-30	2008-11-18	N/A	2008-11-18	9 months	\$71,230,000.00 Euro 649,880.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2009-02-25	N/A	N/A	180 days	\$19,914,753.75	N/A	N/A
NET VARIATION COST	FLUCTUATION COST N/A		CURRENT STATUS	COMPARATIVE ESTIMATES	TCC SUBMISSION	NCC CERTIFICATE
N/A	MATERIAL	LABOUR	30%	\$72,000,000.00	Yes	Yes
	N/A	N/A				

PRE-CONTRACT:-Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.).

This selective tender was nationally advertised on August 5, 2007 in the print media. The tender period was extended from September 21, 2007, to October 5, 2007 due to a natural disaster. Bid documents were to be submitted by October 5, 2007, which was followed by a tender opening. Two (2) bids were received and recorded. Both bidders had met the eligibility requirements and proceeded to the evaluation stage.

A detailed evaluation followed and Kusters Engineering obtained a score of 98.01 points. The Evaluation Report indicated that this tenderer had stronger controls and reporting functions, which was an essential criterion for the project. Additionally, the cost quoted by this tenderer was the higher of the two proposals.

On April 30, 2008, the National Contracts Commission (NCC) deferred the submission, as there was no evidence in the documentation to justify the basis for engaging the higher of two bidders, especially when the lower bidder had met the specification in the bid document. The Secretariat was directed to invite a representative from the Bank of Jamaica to clarify the matter.

The National Contracts Commission (NCC) under the cover of letter dated May 8, 2008 to the Bank of Jamaica recommended the following: "...having considered the matter at its meeting on 2008 April 30, along with a presentation by Mr. Norbert Bryan at its meeting on 2008 May 07 recommends that the Bank of Jamaica re-write the request for proposal to include any special feature of the equipment being procured, which may form the basis for selecting a suitable supplier.

The Bank of Jamaica should re-tender the contract using the Limited Tender Procurement Methodology in order to award a contract for the supply of the Off-Line Shredder and a Briquetting System."

It must be noted that the procurement opportunity was not re-tendered in accordance with the recommendation of the NCC.

The NCC by way of letter dated July 22, 2008, communicated the following to the Bank of Jamaica:

"Please refer to submission dated 2008 March 27 made by the Bank of Jamaica to the Sector Committee at the Urban Development on 2008 April 07, 2009 and April 21, regarding the contract award relating to the above project.

The National Contracts Commission (NCC) considered the matter at its meeting held on 2008 April 30 and recommended that the Bank of Jamaica rewrite the request for proposal to include any special feature of the equipment being procured which may form any part of the basis for selecting a suitable supplier.

the matter was again considered at the NCC's meeting held on 2008 July 09 which included a presentation by Mr. Norbert Bryan – Head of the Currency Department..."

The team from the Bank of Jamaica provided the NCC with additional information, outlining the additional control and security feature of the machine from Kuster's Engineering B.V. to the machine supplied by Giesecke and Devrient America Inc. which made it more suitable for destroying bank notes and other sensitive documents.

The NCC endorsed the recommendation of the Sector Committee to award the contract to Kuster's Engineering B.V. in the sum of Euro 649,880.00.

Please provide written confirmation of an appropriate extension of the tender validity period."

The entity requested an extension of the tender validity period which was confirmed for 180 days. The Bank received a draft contract from the selected supplier on October 24, 2008. The selected supplier had secured the services of a legal firm to secure the NCC and TCC.

Cabinet, by way of Decision 31/08, dated September 15, 2008, ratified the decision of the Infrastructure Subcommittee to grant approval to the Bank of Jamaica to award the contract to Kuster's Engineering B.V. of the Netherlands in the amount of Euro 649,880.00, for the supply of an Off-Line Shredder and a Briquetting System.

The contract was signed on November 18, 2008. The contract explicitly stated that the delivery time was subject to the signing of the contract. The goods were scheduled to be delivered 46 weeks after the signing of the contract.

POST CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management-planning, coordination, communication, site supervision; Performance- contractor, client and consultants)

There was a delay in the delivery and supply of the goods due to the necessity of the overseas supplier to complete registration with the National Contracts Commission and to secure a Tax Compliance Certificate.

A deposit of 30% of the contract sum has been paid to the supplier in the amount of J\$19,914,753.75 (Euro 194,964.00) under Letter of Credit dated December 18, 2008 pursuant to the contract.

It was reported by the Agency that they were assured by the supplier that the production of the system was on schedule.

ANNUAL REPORT 2008

Pre and Post-Contract as at December 2008

MINISTRY / AGENCY		Office of the Prime Minister/Office of Disaster Preparedness and Emergency Management (ODPEM)				
NAME OF PROJECT		Supply of goods related to Emergency Relief				
PROJECT DESCRIPTION		The supply of goods related to Emergency Relief: Package 1-Tarpaulins, Package 2- Mattresses and Bed Sheet Sets, Package 3-Raincoats Rainwear/Rain Suits, Flashlights and Water Boots and Package 4-Cots and Lantern				
PROJECT LOCATION		Office of Disaster Preparedness and Emergency Management (ODPEM)				
NAME OF SUPPLIER		Jamaica Bedding Company Limited (Package 2) Camcorp Industrial Company Limited (Package 3) and Jetaway Travel Services Company Limited (Package 4).				
CONSULTANTS		N/A				
SOURCE OF FUNDING		Office of the Prime Minister (OPM)				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2008-04-18	2008-07-30 (Package 2)	2008-08-15 (Package 2) 2008-08-14 (Package 3) 2008-08-15 (Package 4)	N/A	2008-08-15 (Package 2) 2008-08-14 (Package 3) 2008-08-15 (Package 4)	40 days	JA\$4,864,000.00 (Package 2) JA\$569,300.00 (Package 3) JA\$3,626,725.00 (Package 4)
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2008-09-24 (Package 2) 2008-09-23 (Package 3) 2008-09-24 (Package 4)	2008-10-09 (Package 2) N/A (Package 3) 2008-08-20 (Package 4)	0 Days	0 Days	J\$4,864,000.00 (Package 2) J\$569,300.00 (Package 3) J\$3,626,725.00 (Package 4)	N/A	N/A
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATES	TCC SUBMISSION	NCC CERTIFICATE
N/A	MATERIAL	LABOUR	95 %	JA\$5,207,500.00 (Package 2) JA\$895,233.50 (Package 3) JA\$3,702,655.00 (Package 4)	Yes	Yes
	N/A0.00	N/A0.00				

PRE-CONTRACT:-Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.).

The Office of Disaster Preparedness and Emergency Management (ODPEM) invited tenders for the supply of goods related to Emergency Relief: Package 1-Tarpaulins, Package 2- Mattresses and Bed Sheet Sets, Package 3-Raincoats Rainwear/Rain Suits, Flashlights and Water Boots and Package 4-Cots and Lantern by way of selective tender. The tender period was from Thursday, March 27, 2008 to 3:00 pm Friday, April 18, 2008.

To be eligible, bidders had to submit the following:

1. Proof of current registration with the National Contracts Commission (NCC) in one of the following categories: General Purchases, Safety Products, Textile and Garments, Furniture and Supplies and General Supplies; and
2. A valid Tax Compliance Certificate (TCC).

Tenders were publicly opened at 3:15pm on Friday, April 18, 2008. Four companies submitted bids. They were Jamaica Bedding Company Limited (Package 2) Camcorp Industrial Company Limited (Packages 1&3), Jetaway Travel Services Company Limited (Packages 1, 3 & 4) and National Safety Limited (Packages 3 & 4).

The bids were then evaluated and a recommendation made that the contracts should be awarded to Jamaica Bedding Company Limited (Package 2), Camcorp Industrial Company Limited (Package 3) and Jetaway Travel Services Company Limited (Package 4).

The NCC endorsed the recommendation for the award for Package 2 on July 30, 2008.

With respect to package 1, the Procuring Entity reported that the bids received were above ODPEM's comparative estimate. The Sector Committee advised ODPEM to request a reduction in the quantity of supplies requested from the preferred supplier in order to meet its budget. The preferred supplier could not fulfil ODPEM's request. In light of this, ODPEM was forced to withdraw package 1 on the grounds of insufficient funds. The preferred bidder was notified of the withdrawal, to which it consented.

The tender process was fair and the award of the resulting contract was based on merit.

POST CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management-planning, coordination, communication, site supervision; Performance- contractor, client and consultants)

Package 2

Jamaica Bedding Limited was contracted to supply 1,000 double foam mattresses and 1,000 bed sheets (double). The following were delivered:

221 Double Foam Mattresses: September 5, 2008.

219 Double Foam Mattresses: September 18, 2008.

1,000 Bed Sheets Set- double: October 7, 2008.

Jamaica Bedding Limited and ODPEM signed a Memorandum of Understanding on October 9, 2008 agreeing, *inter alia*, that Jamaica Bedding will hold in storage a quantity of 560 double bed foam mattresses until instructed by the ODPEM to deliver them to specified locations.

The supplier was paid in full on October 13, 2008.

Package 3

Camcorp Industrial Limited was contracted to supply the following:

500 Rain Coats: were delivered on August 25, 2008.

100 Rainwear/ Rain suits: were delivered on August 25, 2008.

150 Flashlight, 2-cell GP HD Rubber: were delivered on August 25, 2008.

200 Water boots: were delivered on August 25, 2008.

The supplier has been paid \$439,100.00 for goods delivered.

50 Flashlight, 4-cell Anodized Aluminium: were not delivered as at December 31, 2008.

Package 4

Jetaway Travel Services was contracted to supply the following:

500 Coleman Cot Semi Folding and 500 Coleman floating lanterns were delivered on August 20, 2008.

The supplier has been paid in full.

The Office of the Contractor-General will continue to monitor the contract.

ANNUAL REPORT 2008

Pre and Post-Contract as at December 2008

MINISTRY / AGENCY		Ministry of Energy, Mining and Telecommunications/Petrojam				
NAME OF PROJECT		Supply of one MCF 1060 Fixed Boom Crane				
PROJECT DESCRIPTION		The supply of one MCF 1060 Fixed Boom Crane				
PROJECT LOCATION		The new docking facility				
NAME OF CONTRACTOR		North Pacific Crane Company				
CONSULTANTS		N/A				
SOURCE OF FUNDING		Petrojam				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
N/A	2008-06-11	2008-07-16	N/A	2008-07-16	5 months & 2 weeks	US\$124,704.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2008-12-31	2008-12-29	N/A	N/A	US\$170,560.00	N/A	US\$141,610.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATES	TCC SUBMISSION	NCC CERTIFICATE
US\$16,906.00%	MATERIAL	LABOUR	100 %	US\$124,704.00	N/A	N/A
	N/A	N/A				

PRE-CONTRACT:-Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.).

Petrojam Jamaica Limited (Petrojam) through the Ministry of Energy, Mining and Telecommunications (MEMT) requested the National Contracts Commission's (NCC) approval to utilize the sole source procurement methodology to procure one MCF 1060 Fixed Boom Crane. Petrojam cited the following reasons for their request:

1. North Pacific Crane Company is the only entity which makes the model crane.
2. Standardization of equipment. The operational aspects of the crane are well known by Petrojam staff thereby minimizing the need for training.
3. Minimize the need for additional inventory spare parts.

On June 11, 2008 the National Contracts Commission (NCC) endorsed the request of Petrojam to utilize the Sole Source Procurement Methodology to award the contract to North Pacific Crane Company to supply one MCF 1060 Fixed Boom Crane in the amount of US\$124,704.00, inclusive of a 20% contingency. It must be noted that NCC's endorsement was subject to Petrojam ensuring that value for money was obtained.

The contract was awarded on July 16, 2008, and Petrojam placed the order for the Crane.

The requisite approvals were sought and obtained in accordance with the Government Procurement Guidelines.

The tender process was fair and the award of the resulting contract was based on merit.

POST CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management-planning, coordination, communication, site supervision; Performance- contractor, client and consultants)

It must be noted that a deposit of US\$51,960.00 was made on July 22, 2008.

Further, the order was changed by Petrojam on October 21, 2008, to include a change in specifications for the Crane.

The description of change is the supply of stainless steel hose end fittings and auxiliary winch for increased corrosion resistance of the crane parts and easy attachment of the product hoses to the ship.

The change in specifications amounted to an increase in cost of US\$16,906.00 and a revised contract amount of US\$141,610.00. Further, Freight charges accounted for the additional expenditure of US\$28,950.00 which amounted to a total expenditure of US\$170,560.00.

The Crane was delivered to the Refinery during the period December 27 to 29, 2008. As at December 31, 2008 the Crane was not installed.

The Procuring Entity reported that the services of contractors to install the Crane will be procured.

The Office of the Contractor-General will monitor the installation aspect of the project.

ANNUAL REPORT 2008

Pre and Post-Contract as at December 2008

MINISTRY / AGENCY		Ministry of Health/Western Regional Health Authority (WRHA)				
NAME OF PROJECT		Supply and Installation of Laundry Equipment				
PROJECT DESCRIPTION		The supply and installation of laundry equipment at the Cornwall Regional Hospital (CRH)				
PROJECT LOCATION		Cornwall Regional Hospital (CRH); Mount Salem, Montego Bay, St. James				
NAME OF SUPPLIER		Bogues Brothers Industries Limited				
CONSULTANTS		Cornwall Regional Hospital (CRH)				
SOURCE OF FUNDING		Ministry of Health (MOH)				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2008-04-09	2008-07-16	2008-08-12	N/A	2008-08-12	14 weeks	J\$9,721,325.60
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2008-11-18	N/A	0 Days	0Days	\$2,128,000.00	N/A	N/A
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATES	TCC SUBMISSION	NCC CERTIFICATE
N/A	MATERIAL	LABOUR	50 %	JA\$14,000,000.00	Yes	Yes
	N/A0.00	N/A0.00				

PRE-CONTRACT:-Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.).

Western Regional Health Authority (WRHA) invited tenders for the supply and installation of laundry equipment at the Cornwall Regional Hospital by way of selective tender. The tender period was from March 12, 2008, to 12:00 p.m on April 9, 2008. To be eligible, bidders had to submit the following:

1. Proof of being listed on the National Contracts Commission (NCC) list of approved suppliers in the electrical appliance and equipment category.
2. A valid Tax Compliance Certificate (TCC).
3. Tender security valuing 1% of the bid amount.

Bidders were invited to submit bids on the following:

Package 1 – to supply Industrial Washing Machine.

Package 2 – to supply Industrial Laundry Dryer.

Tenders were publicly opened at 12:15pm, Wednesday, April 9, 2008. Two companies submitted bids. They were Appliance Traders Limited and Bogues Brothers Industries Limited. The bids were then evaluated and a recommendation that the contract should be awarded to Bogues Brothers Industries Limited was submitted to the Sector Committee. This recommendation was endorsed by the NCC at its meeting on July 16, 2008.

The contract was awarded on August 12, 2008.

The tender process was fair and the award of the resulting contract was based on merit.

POST CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management-planning, coordination, communication, site supervision; Performance- contractor, client and consultants)

The laundry equipment was delivered on December 15, 2008. However, the equipment has not been installed. The Procuring Entity reported that the Maintenance Department was awaiting materials to complete the preparation work, which had to be done before the equipment could be installed.

As at December 31, 2008, the contract had an expenditure of \$2,128,000.00.

The Office of the Contractor-General will continue to monitor the implementation of the contract.

ANNUAL REPORT 2008

Pre and Post-Contract as at December 2008

MINISTRY / AGENCY		Ministry of Transport & Works/Jamaica Urban Transit Company Limited (JUTC)				
NAME OF PROJECT		Provision of Security Guard and Cash-In-Transit Services				
PROJECT DESCRIPTION		The provision of security guard and cash-in-transit services at all JUTC locations.				
PROJECT LOCATION		Twickenham Park, Rockfort, Portmore, Ashenheim Road, Church Street, Spanish Town Lay-By, Half Way Tree Transport Centre.				
NAME OF CONTRACTOR		Protection & Security Limited				
CONSULTANTS		N/A				
SOURCE OF FUNDING		JUTC				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2008-01-29	2008-05-21	2008-08-01	N/A	2008-08-01	2 years	JA\$124,265,472.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2010	N/A	N/A	N/A	JA\$38,073,204.99	N/A	N/A
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATES	TCC SUBMISSION	NCC CERTIFICATE
N/A	MATERIAL	LABOUR	21 %	JA\$126,000,000.00	Yes	Yes
	N/A	N/A				

PRE-CONTRACT:-Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.).

The Jamaica Urban Transit Company Limited (JUTC) invited tenders, by way of selective tender, for the provision of security guard and cash-in transit services at all JUTC locations over a two year period. The tender period was from January 8, 2008, to 3:00 p.m, on January 29, 2008. To be eligible, bidders had to submit the following documents along with their bids:

- Proof of current registration with the National Contracts Commission (NCC) in the category of Safety and Security Services;
- Proof of current Private Security Regulation Authority (PSRA) registration; and
- A valid Tax Compliance Certificate (TCC).

Tenders were publicly opened on Tuesday, January 29, 2008 at 3:07 p.m. Five companies submitted bids. They were Guardsman Limited, Protection & Security Limited, Vanguard Security Limited, Ranger Protection & Security Company and Atlas Protection Limited. The bids were then evaluated and a recommendation was submitted to the Sector Committee that the contract should be awarded to Protection & Security Limited, which had attained the highest score.

In respect of the Cash-In-Transit services, the following recommendation was posited in JUTC's Evaluation Report:

"Protection and Security currently provide Cash-In-Transit services for the JUTC, and as they will be the one providing the Security Services as proposed above, we will be negotiating with them to continue the pick up of cash using the existing rate of \$400 per pick up and \$0.80 per thousand for liability charges."

On May 21, 2008 the National Contracts Commission (NCC) endorsed the recommendation of the Sector Committee to award the contract to Protection & Security Limited and advised the JUTC to submit the contract for the approval of Cabinet.

Cabinet approved the contract award on July 28, 2008.

It must be noted that the parent Ministry reported that Protection & Security Limited has been providing security services to the JUTC, during the evaluation period, on a month by month basis from February 25, 2008. This monthly arrangement has continued after the award of contract on August 1, 2008.

As at December 31, 2008 the parties had not entered into a formal contract agreement.

The tender process was fair and the award of the resulting contract was based on merit.

POST CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management-planning, coordination, communication, site supervision; Performance- contractor, client and consultants)

As at December 31, 2008, expenditure to date, in respect of this contract, was \$38,073,204.99. This expenditure was evidenced by payments of invoices on a monthly basis during the contract period, commencing August 1, 2008.

The Office of the Contractor-General will continue to monitor this contract.

ANNUAL REPORT 2008

Pre and Post-Contract as at December 2008

MINISTRY / AGENCY		National Works Agency				
NAME OF PROJECT		Procurement of Gabion Baskets and Lacing Wires				
PROJECT DESCRIPTION		For island-wide roads - Flood Damage Program				
PROJECT LOCATION		147 Maxfield Avenue, Kingston 10				
NAME OF CONTRACTOR		A. S. Edwards & Associates				
CONSULTANTS		Major Project Manager – National Works Agency				
SOURCE OF FUNDING		Government of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2008-03-05	2008-06-11	2008-08-19	N/A	2008-08-19	Six (6) weeks	J\$33,785,600
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2008-09-30	2008-08-27	0 Days	N/A	J\$33,785,600	N/A0.00	N/A0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATES	TCC SUBMISSION	NCC CERTIFICATE
N/A0.00	MATERIAL	LABOUR	100 %	\$33,250,000	Yes	Yes
	N/A0.00	N/A0.00				

PRE-CONTRACT:-Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.).

The invitation to tender was publicly advertised, with the opening of bids scheduled for March 17, 2008. The tender opening was publicly held, and there were five (5) respondents. The tender validity period was ninety (90) days. An evaluation was conducted, in accordance with the evaluation criteria outlined in the tender document and a successful bidder was recommended for the award.

The National Contracts Commission endorsed the recommendation at its meeting on June 11, 2008. This was subject to the Procuring Public body providing confirmation of the extension of the tender validity period. Cabinet's approval was received by way of Decision # 26/08 on August 11, 2008. The contract was signed on August 19, 2008, for a performance period of six (6) weeks.

POST CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management-planning, coordination, communication, site supervision; Performance- contractor, client and consultants)

The items procured were delivered in good condition on August 27, 2008. Signed documentary evidence was presented to the OCG in attestation of such receipt. The items received were in accordance with the contract specifications.

ANNUAL REPORT 2008

Pre and Post-Contract as at December 2008

MINISTRY / AGENCY		Ministry of Agriculture / Ministry of Agriculture				
NAME OF PROJECT		Supply, install & commission Grain Cleaning system at Pimento warehouse				
PROJECT DESCRIPTION		Supply, install and commission of Grain Cleaning System for Govt Pimento Warehouse Marcus Garvey Drive				
PROJECT LOCATION		Marcus Garvey Drive				
NAME OF CONTRACTOR		Tridel Construction Group Inc. Limited				
CONSULTANTS		National Works Agency				
SOURCE OF FUNDING		Government of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
2008-03-14	2008-06-04	2008-09-29			16 Weeks	JA\$15,178,800.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
2009-01-19		0 Days	0 Days	JA\$0.00	JA\$0.00	JA\$0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATES	TCC SUBMISSION	NCC CERTIFICATE
JA\$0.00	MATERIAL	LABOUR	0 %	JA\$15,000,000.00	Yes	Yes
	JA\$0.00	JA\$0.00				

PRE-CONTRACT:-Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.).

One bidder responded to the Invitation to Tender for the Supply and Installation of a Grain Cleaning/ Grading system for the Pimento Warehouse. The bid was opened publicly on March 15, 2008. The bidder satisfied all the eligibility requirements and was subsequently favourably evaluated by the consultants, National Works Agency.

The National Contracts Commission (NCC) endorsed on June 4, 2008, the recommendation made by the National Works Agency Sector Committee, for the contract to be awarded to Tridel Construction Group Inc. Limited.

Preceding the signing of the contract the Performance Security was duly established, consistent with terms of the contract. The contract valued at \$15,178,800 was duly signed on September 29, 2008.

POST CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management-planning, coordination, communication, site supervision; Performance- contractor, client and consultants)

The Ministry of Agriculture Export Division established a Letter of Credit (L.C.) for the full C.I.F. value of the Grain Cleaning / Grading Machine. The L.C. further indicated that shipping documents for the unit which is being imported from Great Britain would become due on December 30, 2008.

The machine was not shipped on December 31, 2008 and the Ministry was informed of a revised shipment date. The supplier communicated that all the parts for the final assembly of the unit were not received by the Overseas Supplier which would further delay the shipment date.

Consequently, the scheduled delivery date of January 19, 2009 will therefore be compromised.

The Office of the Contractor General (OCG) will continue to monitor this contract.

ANNUAL REPORT 2008

Pre and Post-Contract as at December 2008

MINISTRY / AGENCY		Ministry of Health and Environment / Ministry of Health and Environment				
NAME OF PROJECT		Purchase of equipment and supplies for Hospitals and Health Centres to rollout the implementation of the abolition of user fees policy				
PROJECT DESCRIPTION		Purchase of equipment and supplies for Hospitals and Health Centres to facilitate the rollout of the implementation of abolition of user fees policy				
PROJECT LOCATION		Island-wide				
NAME OF CONTRACTOR		Cornwall Medical & Dental Supplies Company Limited				
CONSULTANTS		In-house				
SOURCE OF FUNDING		Government of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
0000-00-00	0000-00-00	2008-03-31	N/A	2008-04-07	16 Days	JA\$21,725,063.36
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
N/A	2008-04-16	0 Days	0 Days	JA\$21,590,739.50	JA\$0.00	JA\$0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATES	TCC SUBMISSION	NCC CERTIFICATE
JA\$0.00	MATERIAL	LABOUR	100 %	JA\$0.00	No	No
	JA\$0.00	JA\$0.00				

PRE-CONTRACT:-Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.).

The National Contracts Commission (NCC) on June 25, 2008 considered the submission dated June 16, 2008 made by the Ministry of Health and Environment with regard to the Abolition of User Fees in health facilities island wide.

The Ministry's presentation indicated that with the implementation of the abolition of user fees on April 1, 2008, the Ministry of Health and Environment anticipated the increased use of Health Facilities island wide. In an effort to meet the projected increase in utilization, the Ministry procured equipment and supplies using the Emergency Procurement Procedures.

Six suppliers of medical equipment and supplies were invited to tender and supply items within two weeks. Five suppliers responded to the Request for Quotation and 85% of the medical equipment and supplies required were delivered from the engaged suppliers' inventory.

Cornwall Medical and Dental Supplies were contracted by the Ministry to supply equipment and supplies at a value of \$21, 725,063.36 through Invoice Orders dated March 31, 2008. The NCC at its meeting of June 25, 2008, noted the matter and the Ministry's expenditure.

The Office of the Contractor-General (OCG) has reviewed the documents relevant to this award and noted that the supplier used by the Ministry was not registered by the NCC at the time of the procurement. This contravenes S.2.6 of the Government Procurement Procedures Handbook (GPPH) which mandates all contractors desirous of participating in public sector procurement to be registered with the NCC.

Further, the OCG noted that the Ministry did not provide documents which verified its adherence to the Emergency Procedures as stated in Ministry of Finance and Planning Circular No. 3, dated January 10, 2006, which prescribes:

Contract value above J\$15 million

1. The procuring entity must, with the concurrence of the Accounting Officer, invite limited tenders from not less than five contractors from the NCC list of registered contractors, determine the winning tender and submit its recommendation to the NCC for endorsement.
2. Where NCC endorsement is obtained the procuring entity will award the contract, subject to the approval of the portfolio Minister(s) and inform the Infrastructure Committee and Cabinet.

POST CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management-planning, coordination, communication, site supervision; Performance- contractor, client and consultants)

Cornwall Medical and Dental Supplies supplied the medical equipment and supplies requested, within 16 days of the Invoice Order.

ANNUAL REPORT 2008

Pre and Post-Contract as at December 2008

MINISTRY / AGENCY		Ministry of Health and Environment / Ministry of Health and Environment				
NAME OF PROJECT		Purchase equipment and supplies for Hospitals and Health centres to rollout the abolition of user fees policy				
PROJECT DESCRIPTION		Purchase equipment and supplies for Hospitals and Health centres to facilitate the rollout of the implementation of abolition of user fees policy				
PROJECT LOCATION		Island-wide				
NAME OF CONTRACTOR		Consumables Direct Sales Limited				
CONSULTANTS		In-house				
SOURCE OF FUNDING		Government of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
0000-00-00	0000-00-00	2008-03-27	N/A	2008-04-17	62 Days	US\$228,190.00
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
N/A	2008-05-28	0 Days	0 Days	US\$228,190.00	JA\$0.00	JA\$0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATES	TCC SUBMISSION	NCC CERTIFICATE
JA\$0.00	MATERIAL	LABOUR	100 %	JA\$0.00	No	Yes
	JA\$0.00	JA\$0.00				

PRE-CONTRACT:-Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.).

The National Contracts Commission (NCC), on June 25, 2008, considered the submission dated June 16, 2008, made by the Ministry of Health and Environment with regard to the Abolition of User Fees in health facilities island wide.

The Ministry's presentation indicated that with the implementation of the Abolition of user Fees on April 1, 2008, the Ministry of Health and Environment anticipated the increased use of Health Facilities island wide. In an effort to meet the projected increase in utilization, the Ministry procured equipment and supplies using the Emergency Procurement Procedures.

Six suppliers of medical equipment and supplies were invited to tender and supply items within two weeks. Five suppliers responded to the Request for Quotation and 85% of the medical equipment and supplies required were delivered from the engaged suppliers' inventory.

Consumables Direct Sales Limited was contracted by the Ministry to supply equipment and supplies at a value of US\$228,190.00 through Invoice Orders dated March 27, 2008. The NCC at its meeting of June 25, 2008, noted the matter and the Ministry's expenditure.

The Office of the Contractor-General (OCG) has reviewed the documents relevant to this award and notes that the Ministry did not provide documents which verified its adherence to the Emergency Procedures as stated in Ministry of Finance and Planning Circular No. 3, dated January 10, 2006, which prescribes:

Contract value above J\$15 million

1. The procuring entity must, with the concurrence of the Accounting Officer, invite limited tenders from not less than five contractors from the NCC list of registered contractors, determine the winning tender and submit its recommendation to the NCC for endorsement.
2. Where NCC endorsement is obtained the procuring entity will award the contract, subject to the approval of the portfolio Minister(s) and inform the Infrastructure Committee and Cabinet.

POST CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management-planning, coordination, communication, site supervision; Performance- contractor, client and consultants)

Consumables Direct Sales Limited supplied the medical equipment and supplies requested, within 62 days of the issue of the Invoice Order.

ANNUAL REPORT 2008

Pre and Post-Contract as at December 2008

MINISTRY / AGENCY		Ministry of Health and Environment / Ministry of Health and Environment				
NAME OF PROJECT		Purchase equipment and supplies for Hospitals and Health Centres to rollout of the implementation of the abolition of user fees policy				
PROJECT DESCRIPTION		Purchase equipment and supplies for Hospitals and Health Centres to facilitate the rollout of the implementation of abolition of user fees policy				
PROJECT LOCATION		Island-wide				
NAME OF CONTRACTOR		Cari-Med Limited				
CONSULTANTS		In-house				
SOURCE OF FUNDING		Government of Jamaica				
TENDER DATE	DATE OF NCC ENDORSEMENT	CONTRACT AWARD DATE	POSSESSION OF SITE DATE	START DATE	PROJECT DURATION	CONTRACT SUM
0000-00-00	0000-00-00	2008-04-28	N/A	2008-05-02	196 Days	US\$228,190
SCH. COMP. DATE	ACT. COMP. DATE	EXTENSION OF TIME	TIME OVERRUN	EXPEND. TO DATE	COST OVERRUN	REVISED CONTRACT SUM
N/A	2008-11-10	0 Days	0 Days	J\$19,600,000	JA\$0.00	JA\$0.00
NET VARIATION COST	FLUCTUATION COST		CURRENT STATUS	COMPARATIVE ESTIMATES	TCC SUBMISSION	NCC CERTIFICATE
JA\$0.00	MATERIAL	LABOUR	100 %	JA\$0.00	No	Yes
	JA\$0.00	JA\$0.00				

PRE-CONTRACT:-Contract award and selection process (transparency, fairness, value for money, advertisement, evaluation of tender etc.).

The National Contracts Commission (NCC) on June 25, 2008, considered the submission, dated June 16, 2008, made by the Ministry of Health and Environment with regarding Abolition of User Fees in health facilities island wide.

The Ministry's presentation indicated that with the implementation of the Abolition of user Fees on April 1, 2008, the Ministry of Health and Environment anticipated an increased use of Health Facilities island wide. In an effort to meet the projected increase in utilization, the Ministry procured equipment and supplies using the Emergency Procurement Procedure.

Six suppliers of medical equipment and supplies were invited to tender and supply items within two weeks. Five suppliers responded to the Request for Quotation and 85% of the medical equipment and supplies required were delivered from the engaged suppliers' inventory.

Cari-Med Limited was contracted by the Ministry to supply equipment and supplies at a value of US\$228,190 through Invoice Orders dated April 28, 2008 and May 29, 2008. The NCC at its meeting of June 25, 2008, noted the matter and the Ministry's expenditure at it meeting held on June 25, 2008.

The Office of the Contractor-General (OCG) has reviewed the documents relevant to this award and notes that the Ministry did not provide documents which verified its adherence to the Emergency Procedures as stated in Ministry of Finance and Planning Circular No. 3, dated January 10, 2006 which indicates:

Contract value above J\$15 million

1. The procuring entity must, with the concurrence of the Accounting Officer, invite limited tenders from not less than five contractors from the NCC list of registered contractors, determine the winning tender and submit its recommendation to the NCC for endorsement.
2. Where NCC endorsement is obtained the procuring entity will award the contract, subject to the approval of the portfolio Minister(s) and inform the Infrastructure Committee and Cabinet.

POST CONTRACT: Implementation phase (General overview of progress made; variances-time and cost; Management-planning, coordination, communication, site supervision; Performance- contractor, client and consultants)

Cari-Med Limited completed its supply of the medical equipment and supplies on November 10, 2008.

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APPENDIX III

2008 NCC Endorsements of Contract Award Recommendations

2008 NCC ENDORSEMENTS OF CONTRACT AWARD RECOMMENDATIONS

# OF PROJECT	PROCUREMENT ENTITY/AGENCY	NCC ENDORSEMENT DATE	CONTRACT DESCRIPTION	FUND	CONTRACTOR	TYPE OF PROCUREMENT	PROCUREMENT METHOD	CONTRACT VALUE (\$)
MINISTRY OF AGRICULTURE								
1	Ministry of Agriculture	16.01.08	Modification of two 40 feet containers for Amity Hall in St. Catherine & Ebony Park in Clarendon.	IADB	In-Touch Construction & Security Ltd	Works	ST	4,181,356.32
2	Ministry of Agriculture	16.01.08	Supply of sixteen (16) green houses for the islandwide Agricultural Support Services Project.	IADB	Jamaica Drip Irrigation Ltd	Goods	ST	11,252,080.00
3	Ministry of Agriculture	27.02.08	Supply, install & commission one 750 KVA diesel standby generator in weather and sound proof package at Hope Gardens, St. Andrew.	GOJ/ MA	Thomas Hamilton & Associates	Works	ST	18,258,895.54
4	Ministry of Agriculture	05.03.08	Refurbishing Animal Quarantine Station at Plumb Point Palisadoes in Kingston.	IADB	Howard Construction Co Ltd	Works	ST	14,525,845.00
5	Ministry of Agriculture	02.04.08	Resolution of land issues as it relates to the privatization of Public Sector sugar assets.	DBJ	Lloyd Perkins.	Services	SS	8,000,000.00
6	Ministry of Agriculture	07.05.08	Construction of a cold storage facility for Sangster's International Airport in Montego Bay for the Agricultural Support Services Project.	IADB	Howard Construction Co	Works	ST	16,500,000.00
7	Ministry of Agriculture	07.05.08	Procurement of the fumigant Methyl Bromide used by the Plant Quarantine Unit for the Export complexes.	GOJ	Farm Supplies & Pest Control (Ja) Ltd	Goods	SS	1,847,054.00

PROCUREMENT METHOD KEY: LT = LIMITED TENDER OT = OPEN TENDER ST = SELECTIVE TENDER SS = SOLE SOURCE

CONTRACTOR-GENERAL

2008 NCC ENDORSEMENTS OF CONTRACT AWARD RECOMMENDATIONS

# OF PROJECT	PROCUREMENT ENTITY/AGENCY	NCC ENDORSEMENT DATE	CONTRACT DESCRIPTION	FUND	CONTRACTOR	TYPE OF PROCUREMENT	PROCUREMENT METHOD	CONTRACT VALUE (\$)
8	Ministry of Agriculture	21.05.08	Emergency procurement of seeds for distribution to schools grade 8-11 for the Labour Day activities.	GOJ	Agro Grace Ltd	Goods	SS	19,375,000.00
9	Ministry of Agriculture	28.05.08	Supply T.A. Caterpillar Diesel generator set with switch gear and control for St.Thomas Sugar Factory.	SCJ	Ring Power Corporation	Goods	SS	US \$217,800.00
10	Ministry of Agriculture	04.06.08	Supply, install and commission of Grain Cleaning System for Govt. Pimento Warehouse, Marcus Garvey Drive.	MA	Tridel Construction Group Inc Ltd	Goods	OT	15,178,800.00
11	Sugar Company of Jamaica	04.06.08	Procure Caterpillar Model 966 Front End loader for St. Thomas sugar factory rehabilitation.	SCJ	P Factor Trading Inc	Goods	SS	US \$139,850.00
12	Ministry of Agriculture	11.06.08	Legal services in relation for the agreement: Take-over of Gov't Sugar Assets with Infinity Bio-Energy.	GOJ	DunnCox(Christopher Bovell)	Services	SS	8,000,000.00
13	Ministry of Agriculture	16.07.08	Brokerage services fee for National Screwworm Eradication Programme.	GOJ	Myrna Cammock (Customs Broker)	Services	SS	17,300.00
14	Agricultural Support Services Project	13.08.08	Consultancy contract for developing umbrella food safety legislation.	IADB	Focal Point Consulting Ltd	Services	ST	4,777,670.00
15	Agricultural Support Services Project (Ministry of Agriculture)	27.08.08	Supply of laboratory equipment for the Veterinary Services Division in the Ministry.	IADB	Industrial & Technical Supplies (Ja) Ltd	Goods	ST	9,760,692.70
16	Agricultural Support Services Project (Ministry of Agriculture)	27.08.08	Supply of laboratory equipment for the Veterinary Services Division, (MA); Food Storage & Prevention of Infestation Division (MIIC).	IADB	Industrial & Technical Supplies (Ja) Ltd	Goods	ST	9,347,433.40

PROCUREMENT METHOD KEY: LT = LIMITED TENDER OT = OPEN TENDER ST = SELECTIVE TENDER SS = SOLE SOURCE

2008 NCC ENDORSEMENTS OF CONTRACT AWARD RECOMMENDATIONS

# OF PROJECT	PROCUREMENT ENTITY/AGENCY	NCC ENDORSEMENT DATE	CONTRACT DESCRIPTION	FUND	CONTRACTOR	TYPE OF PROCUREMENT	PROCUREMENT METHOD	CONTRACT VALUE (\$)
17	Ministry of Agriculture (Agricultural Support Services Project)	10.09.08	Clearing and ripping of 41 hectares of land for Sheep Investment Project at Rhymesbury Clarendon.	IADB	Trevor Ledgister Equipment Hireage	Works	ST	4,401,000.00
18	Ministry of Agriculture (Agricultural Support Services Project)	10.09.08	Demolish and replace existing roof, renovate existing laboratory, offices and canteen at Orange River Research Station at Highgate, St. Mary.	IADB	Howard Construction Co Ltd	Works	ST	9,853,000.00
19	Ministry of Agriculture	17.09.08	Procure the selection and appoint auditors for verification of redundancy payouts for the five divisions and head office of the Sugar Company of Jamaica.	SCJ	KPMG	Services	ST	US \$75,342.47
20	Ministry of Agriculture	17.09.08	Procure the services of consultants for the counseling of redundant employees of Frome, Long Pond, Hampden and Monymusk Sugar Company of Jamaica.	SCJ	The Job Bank	Services	ST	4,147,000.00
21	Ministry of Agriculture	17.09.08	Procure the services of consultants for the counseling of redundant employees of Bernard Lodge and St. Thomas Sugar Company of Jamaica.	SCJ	Training Dynamics and Consultants Ltd	Services	ST	2,574,000.00
22	Ministry of Agriculture (Agricultural Support Services Project)	01.10.08	Erection of perimeter fencing for the Sheep Development Project at Rhymesbury in Clarendon.	IADB	Henry's Construction	Works	ST	4,020,000.00
23	National Irrigation Commission	15.10.08	Construction, development and pump testing of two (2) production wells at Duff House and Rowes Corner in Manchester.	IADB	Jamaica Wells & Services Ltd	Works	OT	35,536,777.34

PROCUREMENT METHOD KEY: LT = LIMITED TENDER OT = OPEN TENDER ST = SELECTIVE TENDER SS = SOLE SOURCE

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2008 NCC ENDORSEMENTS OF CONTRACT AWARD RECOMMENDATIONS

# OF PROJECT	PROCUREMENT ENTITY/AGENCY	NCC ENDORSEMENT DATE	CONTRACT DESCRIPTION	FUND	CONTRACTOR	TYPE OF PROCUREMENT	PROCUREMENT METHOD	CONTRACT VALUE (\$)
24	National Irrigation Commission	15.10.08	Construction, development and pump testing of three (3) production wells at Plumwood Lane and New Forest in Manchester.	IADB	Jamaica Wells & Services Ltd	Works	OT	65,063,066.72
25	National Irrigation Commission	15.10.08	Construction, development and pump testing of three (3) production wells at West Albion, Heartease and Norris in St. Thomas.	IADB	Jamaica Wells & Services Ltd	Works	OT	36,511,565.56
26	Ministry of Agriculture (Agricultural Support Services Project)	29.10.08	Modification to three (3) only 40 feet containers for pre-processing agricultural produce at Amity Hall, Ebony Park and Hounslow.	IADB	Howard Construction Co Ltd	Works	ST	12,914,450.00
27	Ministry of Agriculture (Agricultural Support Services Project)	19.11.08	Procurement of food processing equipment for Huntley Farmers Association in Manchester.	IADB	Tridel Construction Group Inc Ltd	Goods	ST	US \$306,035.00
28	National Irrigation Commission	26.11.08	Variation Order-Additional, contract sum incorrect (dated 15/10/08) for the three (3) production wells at West Albion, Heartease and Norris in St. Thomas.	IADB	Jamaica Wells & Services Ltd	Works	OT	912,165.67
29	Ministry of Agriculture	10.12.08	Variation to 2774 dated 27/02/08 Supply, install & commission one 750 KVA diesel standby generator in weather proof & sound package Hope Gardens St. Andrew.	GOJ	Thomas Hamilton & Associates	Works	ST	11,938,685.57

PROCUREMENT METHOD KEY: LT = LIMITED TENDER OT = OPEN TENDER ST = SELECTIVE TENDER SS = SOLE SOURCE

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2008 NCC ENDORSEMENTS OF CONTRACT AWARD RECOMMENDATIONS

# OF PROJECT	PROCUREMENT ENTITY/AGENCY	NCC ENDORSEMENT DATE	CONTRACT DESCRIPTION	FUND	CONTRACTOR	TYPE OF PROCUREMENT	PROCUREMENT METHOD	CONTRACT VALUE (\$)
MINISTRY OF EDUCATION								
1	Ministry of Education	09.01.08	Provision of curriculum support materials (part) under the Primary Education Support Project (PESP).	IADB	Sangster's Bookstores Ltd	Goods	ST	US \$81,103.27
2	Ministry of Education	09.01.08	Provision of curriculum Support materials (part) under PESP.	IADB	Jamaica Laboratory & Suppliers Ltd	Goods	ST	US \$122,263.65
3	Heart Trust/NTA	23.01.08	Supply of one (1) five ton freezer truck for Heart Trust, Oxford Road.	HT/NTA	Executive Motors	Goods	ST	3,234,428.00
4	Heart Trust/NTA	23.01.08	Supply seven (7) Double cab Pickup trucks for Heart Trust, Oxford Road.	HT/NTA	Executive Motors	Goods	ST	12,017,895.00
5	Ministry of Education	23.01.08	Water-proof slab, upgrade bathroom, construct pit and re-roof building at Balaclava High school St Elizabeth.	ME/ ETP	Bbajjing E-Design & Construction Ltd	Works	ST	4,371,470.00
6	Nutrition Products Ltd	23.01.08	Procurement of baking powder for Schools Feeding Programme.	GOJ	International Ingredients Ltd	Goods	OT	5,690,000.00
7	University of Technology Jamaica	23.01.08	Renovation & modification to office and restrooms for control and security.	UTECH	S- Contractors	Works	ST	9,016,760.00
8	University of Technology Jamaica	05.02.08	Janitorial & sanitation, cleaning services at the UTECH campus buildings etc.	UTECH	Floors Unlimited Ltd	Services	ST	5,793,916.80
9	Ministry of Education	05.02.08	Construction a two-storey concrete building with amenities include 17 class rooms, fixtures, electrical, plumbing and associated works at Sheffield All Age Westmoreland.	IADB	M & M Jamaica Ltd	Works	LT	157,262,922.00

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10	Ministry of Education	05.02.08	Construction & renovation at Shortwood Practising School, Kingston 8.	CDB	K S A Engineering Consultants Ltd	Works	OT	44,807,589.37
11	College of Agriculture, Science & Education	13.02.08	Clean & paint external wall areas of the Passley Gardens building Port Antonio Portland.	ME/ ETP	Harrpott Construction Ltd	Works	ST	6,483,260.00
12	Ministry of Education	13.02.08	Construction of new two-storey concrete building with amenities for Primary School at Fruitful Vale All Age, Portland.	IADB	HDB Construction Ltd	Works	LT	137,757,474.62
13	University of Technology Jamaica	20.02.08	Supply, delivery & installation of a single car elevator including the construction works at Utech Campus.	UTECH	Danem Engineers Ltd	Works	ST	25,232,726.00
14	Ministry of Education	27.02.08	Printing, packaging & distribution of 1.7 million copies: Primary Maths Grade 1-6 Anthologies Grade 2&3 Integrated and Reader textbooks.	GOJ	Enaith's Printing Co	Goods	ST	69,000,000.00
15	Ministry of Education	27.02.08	Provide upgrading electrical works for Caenwood Centre, Arnold Road.	ME	VTR Engineering Services Ltd	Works	ST	90,840,420.08
16	Ministry of Education	27.02.08	Provide upgrading electrical works for Regional offices Regions 2-6, under the Primary Education Support Project (PESP).	IADB	Thomas Hamilton & Associates	Works	ST	27,177,110.25
17	Ministry of Education	27.02.08	Consultancy services for intervention in absenteeism in 100 Jamaican schools.	IADB	University of the West Indies	Services	OT	US \$150,800.00
18	Ministry of Education	27.02.08	Renovation and construction of extension at Fern Grove Basic school and New works for St. Ann Resource Centre at Fern Grove in Ocho Rios.	CDB	A1 Construction Ltd	Works	OT	61,559,055.00

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19	Ministry of Education	27.02.08	Construction of Extension to Chester Castle All Age school in Chester Castle, Hanover.	IADB	M&M Jamaica Ltd	Works	LT	126,801,322.12
20	Ministry of Education	27.02.08	Construction of one two-storey building and six single storey steel framed building for Sandy Bay High School at Inverness, Clarendon.	GOJ/ETP	Jatlin Construction & Associates Ltd	Works	ST	368,293,996.82
21	Ministry of Education	05.03.08	Provide & install Data Base Software-Facilities Management.	IADB	Illuminat Jamaica Ltd	Services	ST	US \$208,201.76
22	Ministry of Education	12.03.08	Construction of two-storey concrete reinforced school building with amenities at Mansfield St. Ann.	IADB	HDB Construction Co Ltd	Works	LT	198,479,047.63
23	Ministry of Education	12.03.08	Extension of the Examination of the data processing achievement tests and certifications.	GOJ	DPK Jamaica Ltd	Services	SS	51,165,660.00
24	Ministry of Education	12.03.08	Construction of 4 classrooms to existing building at Green Island High School in Hanover.	GOJ	West Bay Construction	Works	ST	7,891,423.00
25	University of Technology Jamaica	02.04.08	Consulting Architectural, QS & Engineering services for expansion to School of Hospitality & Tourism Management at UTECH.	UTECH	Howard Ferguson(Architect)	Services	OT	11,250,000.00
26	University of Technology Jamaica	02.04.08	Procure desktop PCs' & workstations for main campus at Utech.	UTECH	Illuminat Jamaica Ltd	Goods	OT	14,479,920.00
27	Heart Trust/NTA	02.04.08	Information technology services training and assessment islandwide.	HT/NTA	Infoserv Institute of Technology	Services	ST	11,725,300.00

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28	Heart Trust/NTA	09.04.08	PBS Servicing of photo copier machines located at the Media Services, Gordon Town Road.	HT/NTA	Productive Business Solutions	Services	SS	US \$74,024.10
29	Heart Trust/NTA	16.04.08	Rental of venue National Arena for hosting the National Skills Competition to be held on April 24-25, 2008.	HT/NTA	Independence Park Ltd	Services	SS	4,193,750.00
30	Nutrition Products Ltd	23.04.08	Provision for security guards for the company property and goods at Marcus Garvey Drive.	GOJ	Ranger Protection & Security Co Ltd	Services	OT	7,104,405.00
31	Jamaica Library Service	23.04.08	Local Area Network for Manchester, Portland, St Elizabeth, St. James, St. Ann, St. Mary and St. Thomas Libraries.	GOJ	IBM World Trade Corporation Ltd	Goods	ST	US \$240,010.78
32	University of Technology Jamaica	23.04.08	The supply of Microsoft Windows software & licences for Utech	UTECH	Innovative Corporate Solutions Ltd	Services	ST	6,033,603.30
33	University of Technology Jamaica	23.04.08	Procurement of photo copier for the Utech print department	UTECH	Advanced Integrated Systems Ltd	Goods	ST	6,803,010.50
34	Ministry of Education	23.04.08	Procurement of fleet of vehicle for their regional office and the transportation unit	GOJ	Toyota Jamaica Ltd	Goods	LT	19,572,042.00
35	University of Technology Jamaica	30.04.08	Renovate and extend residence at 1 Kinsale Ave for the Utech house, Kgn 6	UTECH	Eagle Construction Ltd	Works	ST	10,388,278.00
36	Ministry of Education	07.05.08	Provide & install record management database software under the Primary Education Support Project (PESP), for EMIS	IADB	Illuminat Jamaica Ltd	Goods	ST	US \$277,043.20
37	Ministry of Education	21.05.08	Rehabilitation of schools 2008-2009. Completion of classroom block at Windward Road Primary & Junior High in Kingston.	ME/ETP	Wamex Construction Services	Works	ST	8,411,798.00

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38	Ministry of Education	21.05.08	Rehabilitation of schools 2008-2009. Waterproofing of roof, replace windows and doors and conduct electrical repairs at Yallahs High, St. Thomas.	ME/ETP	Artrog Construction Co Ltd	Works	ST	14,173,023.00
39	Ministry of Education	21.05.08	Construct two 3 storey building in two blocks 2200 square metres, with 18 classrooms, performing arts area, library, administrative block, canteen and ancillary works at Lucea Primary School, Hanover.	IADB	M & M Jamaica Ltd	Works	ST	155,405,024.19
40	Ministry of Education	21.05.08	Consultant services for architectural and planning design for a Block of 6 classrooms at St Hugh's High School.	ME/SHHS	Repole Architect Planners	Services	SS	2,100,000.00
41	Ministry of Education	28.05.08	Rehabilitation of schools 2008-2009. Construct boundary wall, chain link fence, and renovate classrooms at Boys Town Primary School at Collie Smith Drive.	GOJ	ASB Construction Co	Works	ST	9,194,750.00
42	Ministry of Education	28.05.08	Rehabilitation of schools 2008-2009. Repair and renovate facilities at St. Anne's Primary School in Kingston	GOJ	Bbaijing E Design & Construction	Works	ST	4,254,964.00
43	University of Technology Jamaica	28.05.08	Fabricate & erect container structure for classrooms at School of Hospitality & Tourism Management at the main campus, Old Hope Road	UTECH	Alfrastructures & Roofing Ltd	Works	ST	39,027,334.00
44	Jamaica Library Service	28.05.08	Construction works for the Bethel Town Branch Library in Westmoreland.	GOJ	Neville Diaram	Works	ST	10,288,544.61

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45	Ministry of Education	28.05.08	Procure 30 Jolly Phonics Kits for \$676,440.00 and 120 sets of Get Caught Reading (10 books per set) for \$621,240.00 re: Grade 4 Literacy Intervention	GOJ	Bryan's Bookstores Ltd	Goods	SS	1,297,680.00
46	Ministry of Education	28.05.08	Procurement of 10 assorted titles of Scholastic Reading Material for Grade 4 Literacy Intervention	GOJ	The Book Merchant Ltd	Goods	SS	1,249,776.00
47	Ministry of Education	29.05.08	Construct three storey building in two blocks with framed reinforced concrete with 18 classrooms, arts, library, administrative block and canteen at Red Hill All Age School St. Andrew	IADB	HDB Construction Ltd	Works	LT	260,433,801.47
48	Heart Trust/NTA	04.06.08	Contract for servicing photocopy machines monthly for 2008-2009 at all of the agency's organization throughout the island.	HT/NTA	Appliance Traders Ltd	Services	SS	7,917,491.45
49	Ministry of Education	04.06.08	Print and supply books and other learning material to basic schools damaged by hurricane Dean	GOJ	Von Hoffmann Corp.	Goods	SS	US \$35,868.00
50	Heart Trust/NTA	18.06.08	Lease agreement for office space from Santa Cruz Bakery operators to accommodate the activities undertaken by the Santa Cruz sub-office for a period of five (5) years.	HT/NTA	Everton Simpson	Services	SS	2,164,551.36
51	Ministry of Education.	25.06.08	Refurbish building and modification, including removal and replacement of fixtures, fitting etc. to the canteen .	GOJ	Incomparable Enterprises Ltd	Works	OT	18,469,665.50

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52	Ministry of Education.	25.06.08	School Feeding Programme. Package 1. Purchase 6,000 bags skimmed milk powder and 600 drums butter oil.	GOJ	Palm Rose Commodities	Goods	OT	88,200,955.50
53	Ministry of Education.	25.06.08	School Feeding Programme. Package 2. Purchase 15,000 bags long grain rice.	GOJ	T Geddes Grant (Dist) Ltd	Goods	OT	59,955,000.00
54	Ministry of Education.	25.06.08	School Feeding Programme. Package 4. Purchase 2,700 cases corned beef and 2,500 cases tinned jack mackerel.	GOJ	T Geddes Grant (Dist) Ltd	Goods	OT	12,807,400.00
55	Ministry of Education.	25.06.08	School Feeding Programme. Package 5. Purchase 4,500 pails of vegetable oil.	GOJ	T Geddes Grant (Dist) Ltd	Goods	OT	122,330,000.00
56	Early Childhood Commission	25.06.08	Supply teaching- learning materials for the basic schools damaged by Hurricane Dean	GOJ	Dudley Grant Memorial Trust	Goods	OT	4,600,000.00
57	Heart Trust/NTA	02.07.08	Servicing of photocopy machine in the Media Services printery at Gordon Town Road	HT/NTA	Productive Business Solutions	Services	SS	5,525,175.60
58	Ministry of Education	16.07.08	Procurement and the distribution of secondary textbooks: segments 1 & 4 to schools islandwide.	GOJ	Carlong Publishers (Caribbean) Ltd	Goods	OT	198,956,877.75
59	Ministry of Education	16.07.08	Procurement and the distribution of secondary textbooks: segments 5, 12 and 16 to schools islandwide.	GOJ	Sangster's Bookstores Ltd	Goods	OT	46,426,995.58
60	Ministry of Education	16.07.08	Procurement and the distribution of secondary textbooks: segments 7 and 17 to schools islandwide.	GOJ	Book Wizard Ltd	Goods	OT	111,657,976.19
61	Ministry of Education	16.07.08	Procurement and the distribution of secondary textbooks segments 2, 3, 6, 8, 9 and 14 to islandwide schools	GOJ	Kingston Bookshop Ltd	Goods	OT	276,097,958.31

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62	Ministry of Education	16.07.08	Procurement and the distribution of secondary textbooks: segments 10, 11, 13, and 15 to schools islandwide.	GOJ	Bryan's Bookstores Ltd	Goods	OT	15,315,573.19
63	Ministry of Education	16.07.08	Procurement and distribution of Primary Integrated workbooks for grade 1-3 and 4-6 social studies and science textbooks	GOJ	Carlong Publishers (Caribbean) Ltd	Goods	SS	510,720,600.00
64	Ministry of Education	23.07.08	Refurbish works to Block A-D include roof, windows, doors, electrical and painting and upgrade lab at Seaford High School, St. Thomas	MOE/ETP	Construction Solutions Ltd	Works	ST	10,408,740.80
65	Ministry of Education	23.07.08	Construction of prototype for 3 No four (4) classrooms blocks at Sandy Bay High school expansion in Clarendon.	MOE/ETP	Tropical Metal Products Ltd	Works	LT	19,937,477.00
66	Ministry of Education	23.07.08	General repairs to teacher's cottage and classroom buildings at Inverness Primary School in St. Ann.	MOE/ETP	Melody Heavy Equipment & Construction	Works	ST	6,516,177.00
67	Ministry of Education	23.07.08	Procure eighty (80) laptop computers for the Ministry head office at Heroes Circle	GOJ	Management Control Systems Ltd	Goods	ST	US \$81,246.00
68	Ministry of Education	23.07.08	Refurbish works to Block A-C include roof, windows, doors, electrical work and painting to the Papine High School, St. Andrew	MOE/ETP	Lewins Hardware Ltd	Works	ST	7,679,900.00
69	Ministry of Education	23.07.08	Construction of prototype for three (3) classrooms block at Bermaddy Primary School, St. Catherine	MOE/ETP	Tropical Metal Products Ltd	Works	LT	4,385,384.00
70	University of Technology Jamaica	23.07.08	Supply & install air conditioning units on the campus at Old Hope Road Papine.	UTECH	CAC 2000 Ltd	Works	ST	7,757,420.26

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71	Ministry of Education	23.07.08	Refurbish works to pull down and replace existing timber walls , beams, floors, repainting other services to the School of Hope on Golding Avenue	MOE/ETP	ASB Construction Co	Works	ST	10,411,267.17
72	Ministry of Education	23.07.08	Supply of commodities for School Feeding Programme: counter flour and cornmeal.	GOJ	T Geddes Grant (Dist) Ltd	Goods	OT	17,140,000.00
73	Ministry of Education	30.07.08	Refurbish works to Block A-C include roof, windows, doors, electrical and painting at August Town Primary, St. Andrew.	ME/ETP	Wamex Construction Services	Works	ST	7,238,213.22
74	University of Technology Jamaica	13.08.08	Marketing and branding campaign of UTECH including two Revmax backlit displays at NMIA for six (6) years	UTECH	Interspace Airport Advertising West Indies Ltd	Services	SS	US \$77,682.98
75	Ministry of Education	13.08.08	Rehabilitation of schools-Refurbish Block A-C, roof, windows, doors, electrical installation and painting at St. Thomas Technical High, Golden Grove.	ME/ETP	Lewin's hardware Ltd	Works	ST	4,453,710.00
76	Ministry of Education	13.08.08	Construction of new sanitary block and canteen at Ocho Rios Primary School, St. Ann	ME/ETP	Enterprising Solution Ltd	Works	ST	8,820,108.00
77	Ministry of Education	20.08.08	Rehabilitation of schools-Tacky Hill reroofing of classrooms and admin building, St. Mary.	ME/ETP	Tropical Metal Products Ltd	Works	ST	14,753,634.50
78	Ministry of Education	20.08.08	Construction of sanitary block and general repairs to Bloomfield All Age School in Portland	GOJ	A James Construction	Works	ST	4,252,487.95

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79	Ministry of Education	20.08.08	Rehabilitation of schools - Major repairs to sanitation facilities, roofs, windows, doors, canteen and asphaltting at Petersfield Primary & Infant School, Westmoreland.	ME/ETP	Neville Diaram	Works	ST	5,386,375.60
80	Ministry of Education	20.08.08	Procurement of 170 desktop computers for the head office of the Ministry.	GOJ	Management Control Systems Ltd	Goods	ST	US \$122,360.90
81	Ministry of Education	20.08.08	Variation-Construction of a four (4) classroom block with administrative area at Steer Town Primary & Junior High School St. Ann	GOJ	Matrix Engineering Works Ltd	Works	ST	28,464,083.32
82	Ministry of Education	20.08.08	Construction of vocational laboratory at Claude McCleod High School in Westmoreland	ME/ETP	Seivwright Building Supplies Ltd	Works	ST	4,610,146.80
83	Ministry of Education	20.08.08	Rehabilitation of schools - Refurbish roof, canteen, windows, doors, fencing, painting and electrical work at Mona High School, Kingston 6	ME/ETP	Artrog Construction Co ltd	Works	ST	15,151,859.85
84	Ministry of Education	27.08.08	Proposed construction of concrete block wall for security fencing at York Street Primary School, St. Catherine	ME/ETP	Bryant Construction	Works	ST	9,375,035.00
85	Ministry of Education	27.08.08	Expansion of schools- construction of super structure prototype three (3) classroom block at Time & Patience Primary School, St. Catherine	ME/ETP	Tropical Metal Products Ltd	Works	ST	4,385,384.00

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86	Ministry of Education	27.08.08	Rehabilitation of schools-Construct security boundary wall, repairs sanitation at Flankers Primary & Junior High School Montego Bay, St. James.	ME/ETP	Lascar Fencing & Construction Ltd	Works	ST	10,438,250.00
87	Ministry of Education	27.08.08	Expansion of schools- construction of sub-structure base for 4 classroom prototype building, paving and fencing at Sandy Bay High School, Clarendon .	ME/ETP	Walcan & Associates Ltd	Works	ST	12,353,976.00
88	Ministry of Education	27.08.08	Critical repairs to science laboratory, staff and students' sanitary building, classroom block and electrical work at Titchfield High School, Portland.	GOJ	Millers Electrical & Construction Ltd	Works	ST	5,601,091.00
89	Ministry of Education	27.08.08	Critical repairs to sanitary building, other building, tuck shop and reconstruct infant school at Cascade Primary and Junior High in Portland	GOJ	Construction Solutions Ltd	Works	ST	12,517,489.18
90	Ministry of Education	27.08.08	Construction of 3 classroom prototype building at Clan Carty High School on Deanery Road in Kingston	ME/ETP	Tropical Metal Products Ltd	Works	ST	5,710,402.00
91	Ministry of Education	27.08.08	Construction of high security fencing around school compound at Gargoyle Primary & Junior High in Clarendon	ME/ETP	Modern Water Proofing & Construction Co	Works	ST	4,227,390.00
92	Ministry of Education	27.08.08	Rehabilitation of schools - Repairs to classroom block at Wait-A-Bit All Age in Trelawny.	ME/ETP	Walcan & Associates Ltd	Works	ST	8,706,372.00

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93	Ministry of Education	27.08.08	Rehabilitation of schools - Refurbish sanitary block, computer lab and tuck shop at Lowe River Primary & Junior High School in Trelawny.	ME/ETP	Walcan & Associates Ltd	Works	ST	4,492,690.00
94	Ministry of Education	27.08.08	Construction of a 630-pupils classroom building for the proposed Fair Prospect Primary School in Portland.	GOJ	D.T. Brown Construction	Works	ST	249,099,587.00
95	College of Agriculture, Science & Education	10.09.08	Clean and repaint external surfaces of building at Passley Gardens, Portland.	ME/ETP	Miller's Electrical & Construction Co Ltd	Works	LT	10,616,725.00
96	Nutrition Products Ltd	10.09.08	Purchase of Polyethylene (cello film) for packaging.	GOJ	Tridel Construction Group Inc Ltd	Goods	LT	14,300,000.00
97	HeartTrust/NTA	10.09.08	Renovation of the welding workshop at Kingston high school on King Street in Kingston	HT/NTA	Get it Straight Construction	Works	ST	5,000,000.00
98	University of Technology Jamaica	10.09.08	Supply of desktops and laptop computers and workstations at Utech main Campus	UTECH	Illuminat Jamaica Ltd	Goods	ST	17,819,330.00
99	Heart Trust/NTA	17.09.08	Provision for the administration of yearly premium with a 3 years contract of the agency - Heart Trust Superannuation Fund, Oxford Road.	HT/NTA	Prime Asset Management	Services	ST	10,300,320.00
100	Edna Manley College of the Visual and Performing Arts	17.09.08	Construction of the extension of the rehearsal hall and the auditorium at the College	GOJ	Ronham & Associates Ltd	Works	ST	27,279,176.28

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101	Ministry of Education	17.09.08	Rehabilitation of schools 2008-2009. Reroofing, repairs to ceiling, sanitation upgrade, and wall construction at Holy Family Infant School department. Kingston .	ME/ETP	Artrog Construction Co ltd	Works	ST	7,869,260.00
102	University of Technology Jamaica	17.09.08	Fabricate four classrooms from metal containers include earth work concreting and partitioning , with fixture on campus at the Old Track house site	UTECH	Caribbean Maritime Institute	Works	ST	38,544,307.00
103	Ministry of Education	24.09.08	Rehabilitation 2008-2009. Refurbish works to Block A-C include roof, windows, doors electrical and painting at Port Antonio High School	ME/ETP	Ricam Construction Co Ltd	Works	ST	7,048,998.00
104	Ministry of Education	08.10.08	Consultant: Quantity Surveyor services for the preparation of document, tender report and works certification for package 3 EBSP.	CDB	Michael Robinson & Associates	Services	SS	9,986,575.00
105	Ministry of Education	08.10.08	Waterproofing to the roof on the classroom blocks at Greater Portmore Primary School, St. Catherine.	ME/ETP	Anthony James (A James Construction)	Works	ST	4,450,744.00
106	Jamaica Library Service	08.10.08	Procure fourteen (14) Toyota motor vehicles for the fleet maintained by the JLS.	GOJ	Toyota (Jamaica) Ltd	Goods	ST	27,600,676.42
107	Heart Trust/NTA	08.10.08	Procure the services for disposal of garbage from fourteen (14) Heart Trust locations for 33 months contract period.	HT/NTA	Garbage Disposal & Sanitation System	Services	ST	11,514,940.39

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108	Ministry of Education	08.10.08	General repairs and completion of infant department at Somerton All Age & Infant School in St. James.	ME/ETP	Another Star Is Born Construction Co Ltd	Works	ST	13,375,357.76
109	Ministry of Education	08.10.08	Construct boundary wall and general repairs at Little London Primary School in Westmoreland.	ME/ETP	Ricam Construction Co Ltd	Works	ST	13,067,326.48
110	Ministry of Education	08.10.08	Construct security wall and general repairs at Catherine Hall Primary & Infant School at Westgreen in St. James.	ME/ETP	C.G. Construction & Repairs	Works	ST	6,897,375.00
111	Ministry of Education	08.10.08	General repairs to classrooms and bathrooms at Waterford High School in St. Catherine.	ME/ETP	Another Star Is Born Construction Co Ltd	Works	ST	5,653,868.00
112	Heart Trust/NTA	22.10.08	Supply of seventy (70) desktop computers for Technical High Schools Development Project	HT/NTA	Fujitsu Transaction Solution (Jamaica) Ltd	Goods	ST	US \$66,150.00
113	Heart Trust/NTA	22.10.08	Supply of one hundred and fifty (150) desktop computers for the Heart Trust Resource Centre, Gordon Town Road	HT/NTA	Fujitsu Transaction Solution (Jamaica) Ltd	Goods	ST	US \$179,550.00
114	Heart Trust/NTA	22.10.08	Renewal of maintenance contract and expansion of license to increase coverage of the organization	HT/NTA	Fujitsu Transaction Solution (Jamaica) Ltd	Services	SS	US \$49,916.76
115	Ministry of Education	29.10.08	Construct a four (4) classrooms proto type building at Norman Manley High School, Maxfield Avenue.	ME/ETP	Tropical Metal Products Ltd	Works	ST	9,407,165.00
116	Nutrition Products Ltd	29.10.08	Procurement of one (1) complete box body 2008-2009 truck	GOJ	Vehicles & Supplies Ltd	Goods	LT	5,311,510.00

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117	Ministry of Education	29.10.08	Variation to 2462 dated 25-7-07 Construct a 825 square feet (77sq metres) structure for the Building Technology Workshop at Paul Bogle High School. St. Thomas.	WB	SWC Woodwork & Construction Ltd	Works	SS	6,191,543.00
118	Heart Trust/NTA	29.10.08	Supply of bulk LPG for academy and farm operation project	GOJ	Gas Products Ltd	Goods	SS	1,046,760.00
119	Heart Trust/NTA	29.10.08	Renewal of Learning Management System maintenance for online Assessment Module software services	HT/NTA	Kavitha MC	Services	SS	US \$32,000.00
120	Nutrition Product Ltd	29.10.08	Provision for janitorial and sanitation duties for one (1) year at the Marcus Garvey Drive complex.	GOJ	Shirlhome Chemical Corporation Ltd	Services	ST	6,000,554.00
121	Heart Trust/NTA	29.10.08	Procure software for upgrade of the organization computers system island-wide	HT/NTA	Illuminat Jamaica Ltd	Goods	SS	US \$52,918.91
122	Heart Trust/NTA	29.10.08	Production of additional CVQ and NVQ certificates for graduates of Heart Trust	HT/NTA	Smith & Ouzman Ltd	Goods	SS	UK £22,028.00
123	Heart Trust/NTA	29.10.08	Proposed construction of library and entrepreneurial centre at Gordon Town TVET Centre, Papine.	HT/NTA	HDB Construction Ltd	Works	SS	142,391,288.55
124	Ministry of Education	05.11.08	General repairs and construction of new lavatory and canteen block at Ocho Rios Primary School in St. Ann.	ME/ETP	Hillmarks Construction Ltd	Works	ST	11,426,906.00
125	Ministry of Education	05.11.08	Construction of super structure proto type 4 classrooms block at Ebony Grove High School in Clarendon.	ME/ETP	Tropical Metal Products Ltd	Works	LT	7,270,894.00

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126	Ministry of Education	05.11.08	Provision and installation of PBX Network system for the Ministry of Education.	ME/ETP	Illuminat Jamaica Ltd	Services	ST	US \$159,755.36
127	Heart Trust/NTA	12.11.08	Procurement of pest control services for 33 months duration at all of the Heart Trust locations.	HT/NTA	Rentokil Initial (Jamaica) Ltd	Services	ST	14,265,147.00
128	Heart Trust/NTA	03.12.08	Renewal of the Symantec Corporation Enterprise Antivirus installation	HT/NTA	Fujitsu Transaction Solutions (Jamaica) Ltd	Goods	SS	US \$54,745.68
129	Ministry of Education	03.12.08	Processing of Examination Data , scoring placement and certification of three examinations	GOJ	DPK Information Systems (Ja) Ltd	Services	ST	13,038,690.00
130	Jamaica Library Service	10.12.08	Renovation: Building works to Parish Library at Watson Taylor Drive in Hanover.	GOJ	Gabe Designers & Contractors Ltd	Works	ST	20,619,208.60
131	Ministry of Education	10.12.08	Procure package 1 commodities 600 drums butter oil and 6,000 bags skimmed milk powder for the Schools Feeding Programme.	GOJ	A & A Dealers Jamaica Ltd	Goods	ST	68,788,344.00
132	Ministry of Education	10.12.08	Procure package 2 commodities 15,000 bags Long Grain Rice for the Schools Feeding Programme.	GOJ	Palm Rose Commodities Ltd	Goods	ST	45,105,900.00
133	Ministry of Education	10.12.08	Procure package 3 commodities, 4,000 bags Cornmeal and 4,000 bags counter flour for the School Feeding Programme.	GOJ	Palm Rose Commodities Ltd	Goods	ST	14,888,000.00

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134	Ministry of Education	10.12.08	Procure package 4 commodities 2,700 cases Corned Beef and 2,500 cases tinned jack mackerel for the Schools Feeding Programme.	GOJ	T Geddes Grant (Dist) Ltd	Goods	ST	15,491,000.00
135	Ministry of Education	10.12.08	Procure package 5 commodities 4,500 pails of vegetable oil for the School Feeding Programme.	GOJ	Palm Rose Commodities Ltd	Goods	ST	12,942,180.00
136	Heart Trust/NTA	17.12.08	Supply and installation of a 450KVA Generator and accessories at the Oxford Road office.	HT/NTA	Lesmack Engineers Ltd	Works	ST	12,865,258.00
137	Edna Manley College of the Visual and Performing Arts	17.12.08	Construction of a two storey building with lecture rooms, adjoining offices, sanitary facilities and computer lab and lounge at Arthur Wint Drive.	ME/GOJ	Mc Gregor & Levy Ltd	Works	ST	66,391,401.00
MINISTRY OF ENERGY, MINING AND TELECOMMUNICATIONS								
1	Petrojam Ltd (MEn)	30.01.08	To integrate the sales & distribution module of the SAP into the current system landscape.	PETJAM	Price Waterhouse Coopers	Services	ST	US \$210,000.00
2	E-Learning Jamaica Co Ltd (MMT)	13.02.08	Hypermedia and Portal Development Consultancy services. Guiding Instructional & Central Repository for the material	UAF	Noho Consulting	Services	OT	US \$65,900.00

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3	E-Learning Jamaica Co Ltd (MMT)	13.02.08	Consultancy evaluation. Assess the impact of the E Learning project on school performance, student learning & development of community.	UAF	Joint Board of Teacher Education (Institute of Education)	Services	OT	8,060,472.00
4	Petrojam Ltd (MEn)	13.02.08	Emergency Dry docking repairs and survey of the Negril Tug and Barge # 1 in Columbia.	PETJAM	Cotecmar Shipyard	Services	SS	US \$442,000.00
5	Jamaica Bauxite Mining Ltd (MMT)	05.03.08	Procurement of Machine Control centre and Electrical equipment	JBM	Orchard Electrical Manufacturing & Distributors Co Ltd	Goods	SS	4,041,002.00
6	Petrojam Ltd (MEn)	12.03.08	Dismantle and remove existing vacuum tower and replacement of Tower at Kingston Refinery	PETJAM	D&D Welding & equipment Hireage	Works	LT	7,028,900.00
7	Petrojam Ltd (MEn)	16.04.08	Emergency repairs to diesel Storage tank # 9 Industrial loading rack at the refinery	PETJAM	D & D Welding & Equipment Hireage	Works	SS	51,000,000.00
8	Petrojam Ltd (MEn)	23.04.08	VARIATION: Procurement, increase cost of new 75000lbs per hour Water Tube Boiler for Kingston refinery	PETJAM	Cleaver Brooks Inc	Goods	OT	US \$147,280.00
9	Petroleum Corporation of Jamaica (MEn)	14.05.08	To Supply 9x2mw Wind Turbine Generators with controls for Wigton Windfarm Expansion	PETCORP	Vestas Wind Systems AS	Goods	LT	US \$47,600,000.00
10	Petrojam Ltd (MEn)	04.06.08	Installation and Commissioning of Ethanol and Gasoline Storage Tanks for Montego Bay	PETJAM	Chicago Bridge & Iron (Jamaica) Ltd	Works	LT	US \$1,021,000.00

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11	Petrojam Ltd (MEn)	11.06.08	Procure a prover and meter system liquefied volume measuring gauge for LPG	PETJAM	Solares Florida Corporation	Goods	SS	US \$473,908,.80
12	Petrojam Ltd (MEn)	11.06.08	Supply of spare Heavy Fuel Oil (HFO) Pump for the refinery pumping operations.	PETJAM	Flowserve	Goods	SS	US \$244,200.00
13	Petrojam Ltd (MEn)	11.06.08	Supply of a MCF 1060 Fixed Boom Crane for New docking facility at Petrojam	PETJAM	North Pacific Crane Co	Goods	SS	US \$124,704.00
14	Petrojam Ltd (MEn)	18.06.08	Contract Extension of Ships handling services to facilitates dock operations for period of six (6) months	PETJAM	A.E Parnell & Co Ltd	Services	SS	12,206,364.00
15	Ministry of Energy, Mining & Tele-Communication	25.06.08	Renewal of Microsoft Enterprise (Site) Licensing Agreement. Period of licence June 2007 - June 2010	GOJ	Microsoft Corporation	Services	SS	US \$4,627,159.00
16	Petrojam Ltd (MEn)	25.06.08	Supply of 66800 lbs Hydro treating catalysts, Como KF-757 Stars type for the Diesel Hydro Unit for Petrojam Plants	PETJAM	Albemarle Corporation	Goods	SS	US \$750,000.00
17	Petroleum Corporation of Jamaica(MEn)	25.06.08	Contract Extension of current existing Health Insurance Plan for six (6) months July 1 to December 31 2008	PETCORP	Blue Cross of Jamaica Ltd	Services	SS	5,526,000.00

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18	Petrojam Ltd (MEn)	25.06.08	Consultant roll out of the Ethanol 10 in Gasoline public relation promotional campaign	PETJAM	Communications Consultants Ltd	Services	SS	7,535,000.00
19	Petrojam Ltd (MEn)	25.06.08	Procurement of Real Time database, Plant Information system software	PETJAM	OSISoft Inc	Goods	SS	5,720,000.00
20	Petcom Ltd (MEn)	02.07.08	Management consultant updating report on capitalization of the Agency	PETCOM	Deloitte & Touche	Services	SS	1,700,000.00
21	Petrojam Ltd (MEn)	09.07.08	Provision of security guard services for Marcus Garvey Drive in Kingston and FreePort Montego Bay Refinery complexes	PETJAM	Allied Protection Ltd	Services	ST	62,683,830.00
22	Petrojam Ltd (MEn)	09.07.08	Provision of Ships handling services such as mooring, unmooring, loading, unloading, bunkering of vessels, launching and safety at Petrojam Refinery Oil docks	PETJAM	A E Parnell & Co Ltd	Services	ST	70,784,880.00
23	Petrojam Ltd (MEn)	09.07.08	Supply pipes and fittings for the HFO and the LPG lines rerouted to new dock facility at Petrojam	PETJAM	Shopust. Com	Goods	SS	US \$490,000.00
24	Petrojam Ltd (MEn)	09.07.08	Supply of equipment and material for the network for Ethanol 10 project transfer and safety	PETCOM	Bolivar Trading Inc	Goods	SS	US \$47537.61

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25	Petrojam Ltd (MEn)	16.07.08	Preparation of process design for hydrogen plant as required in the upgraded refinery	PETJAM	Hydro-Chem -A division of Linde BOC Process Plant LLC	Services	SS	US \$207,000.00
26	Petrojam Ltd (MEn)	23.07.08	Procure , transport , deliver and placing of river boulders for Rock armor (shore protection at former Antilles building)	PETJAM	Alfrasure Structures & Roofing Ltd	Works	SS	3,780,000.00
27	Petrojam Ltd (MEn)	23.07.08	Construction works for Installation of concrete anchor blocks from docks to the refinery in Kingston	PETJAM	Diving & Salvaging Ltd	Works	SS	6,295,800.00
28	Bauxite & Alumina Trading Co of Jamaica Ltd (MMT)	23.07.08	Emergency procurement of a motor vehicle to replace stolen vehicle.	BATCO	Toyota (Jamaica) Ltd	Goods	SS	2,529,061.50
29	Petrojam Ltd (MEn)	23.07.08	For the removal and relocation of tank # 28 at Petrojam refinery	PETJAM	Quality Plus Contracting Co Ltd	Works	ST	17,500,000.00
30	Petroleum Corporation of Jamaica (MEn)	30.07.08	Consultant to provide public relation services for Energy Conservation & Efficiency Awareness Programme	PCJ	Marketing Counselors Ltd	Services	ST	20,998,188.00
31	Petrojam Ltd (MEn)	30.07.08	Procurement of pipes and fittings for installation re the E 10 Ethanol in Gasoline Project	PETJAM	Everglades Steel Corporation	Goods	LT	US \$80,499.20
32	Petrojam Ltd (MEn)	13.08.08	Procurement of 10200 lbs of PCl absorbent for the Liquid Hydrocarbon Chloride Trap (D16)	PETJAM	UOP LLC	Goods	SS	US \$28,875.00

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33	Petrojam Ltd (MEn)	20.08.08	Provision of janitorial and sanitation services at Marcus Garvey Drive for the period September 1, 2008 to August 31, 2010	PETJAM	Minott Janitorial Services Ltd	Services	LT	22,891,147.92
34	Petrojam Ltd (MEn)	20.08.08	Installation of piping, pumps, blending skids for the E10 blending facility at Kingston Refinery	PETJAM	D & D Welding & Equipment Hireage	Works	LT	14,291,320.03
35	Petrojam Ltd (MEn)	20.08.08	To procure, supply and install system type furniture at the new administrative office Marcus Garvey Drive	PETJAM	Neveast Supplies Ltd	Goods	ST	18,715,792.26
36	Petrojam Ltd (MEn)	20.08.08	Consultancy for feasibility study to determine viability of reclamation sections of the sea to the refinery at Marcus Garvey Drive	PETJAM	Cowell Lyn	Services	ST	12,829,172.00
37	Petrojam Ltd (MEn)	20.08.08	Increase Cost to Award:- Supply pipes and fittings for the HFO and the LPG lines rerouted to new dock facility at Petrojam	PETJAM	Shopust. Com	Goods	SS	US \$306,000.69
38	Petrojam Ltd (MEn)	20.08.08	Purchase pneumatically actuated Knife Gate valves for isolation of E-4 bank at the refinery, Marcus Garvey Drive	PETJAM	Hunter Equipment Co Inc	Goods	SS	US \$50,000.00
39	Petrojam Ltd (MEn)	20.08.08	Supply of pipes and fittings for stage 2 installation to the new dock at the Refinery Marcus Garvey Drive	PETJAM	Tank- Weld Ltd	Goods	SS	US \$370,015.00

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40	Ministry of Energy Mining & Telecommunication	27.08.08	Extension of the external audit services for IADB project no 1438 for 2 years. 2007-2008 -2009	GOJ	Deloitte & Touché	Services	SS	US \$28,250.00
41	Petrojam Ltd (MEn)	03.09.08	Relocation of the MDO Tank # 28 at the refinery Marcus Garvey Drive	PETJAM	Quality Plus Contracting Co Ltd	Works	SS	16,584,229.00
42	Petrojam Ltd (MEn)	03.09.08	Engage service to dense load the catalyst in the Diesel hydrotreater D14 at the refinery Marcus Garvey Drive	PETJAM	Mourik International	Services	SS	US \$16,912.20
43	Petrojam Ltd (MEn)	24.09.08	Installation of nine (9) pipelines including under -water to the new Docking facility	PETJAM	UnderWater Service Co Ltd	Works	LT	123,903,800.00
44	Petrojam Ltd (MEn)	24.09.08	Procure provision of the ground maintenance service for 2 two (2) years September 2008 to October 2010 at Marcus Garvey Drive complex	PETJAM	Caribbean Applied Technology Centre/Global Manage Service	Works	ST	27,118,795.44
45	Petrojam Ltd (MEn)	24.09.08	Extension of canteen concessionaire contract to facilitate repairs for certification by MHE.	PETJAM	DJ Café & Restaurant	Services	SS	19,000,000.00
46	Petrojam Ltd (MEn)	24.09.08	Decoking services via pigging method of fired heaters(F-1 Crude Heater & F-201 vacuum Unit heater)	PETJAM	Decoking & Decaling Technologies Inc	Services	SS	US \$102,896.00
47	Petroleum Company of Jamaica (MEn)	01.10.08	Supply of tank cleaning and the management system equipment for the E10 Project	PETJAM	Bolivar Trading Inc	Goods	SS	US \$41,370.67

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48	Petrojam Ltd (MEn)	01.10.08	Procurement of one (1) 35-40 ton Diesel Terrain Crane for the Marcus Garvey Drive Complex.	PETJAM	IMCA (Jamaica)Ltd	Goods	ST	US \$332,035.90
49	Petrojam Ltd (MEn)	01.10.08	Additional cost for supply of pipes and fittings for the HFO and the LPG lines rerouted to new dock facility at Petrojam previous date 9/7/08 for amount totalling US \$717839.20 less the original amount US \$ 490.000.00.	PETJAM	Shopust. Com	Goods	SS	US \$227,839.20
50	Jamaica Bauxite Mining Ltd (MMT)	08.10.08	Procurement of a standby generator for cruise ship season and for the port's operation.	JBM	Gibson Energy	Goods	SS	US \$169,500.00
51	Petrojam Ltd (MEn)	08.10.08	Variation dated 25/7/07. Repairs to storage tanks. Variation now to include the repair roof and floors of the structures to stabilize the storage tanks as well as painting and sandblasting.	PETJAM	D & D Welding & Equipment Hireage	Works	ST	59,450,000.00
52	Petrojam Ltd (MEn)	08.10.08	Variation. Repairs to Premium gasoline storage tanks. Increase cost for steel and other materials.	PETJAM	Chicago Bridge & Iron (Jamaica) Ltd	Works	SS	US \$215,000.00
53	E-Learning Jamaica Co Ltd. (MMT)	22.10.08	Technology Integration Training and development for 4000 secondary teachers and tutors in teachers colleges	GOJ	Mico University College	Services	SS	US \$2,253,750.00

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54	Jamaica Bauxite Mining Ltd (MMT)	05.11.08	Provision for private security services at JBM Lydford Complex and Ocho Rios Port St. Ann for contract period of 3 years.	JBM	Protection & Security Ltd	Services	ST	5,805,000.00
55	Petroleum Company of Jamaica Ltd (MEn)	05.11.08	Procurement of a used LPG Bobtail Truck for Petcom.	Petcom	Everything for Gas International	Goods	SS	US \$63,249.61
56	Petrojam Ltd (MEn)	12.11.08	Extension of time charter agreement of vessel MT Royal for 12 months for US \$3.8M and the option for an additional 12 months for US \$4.0M commencing September 21, 2008.	Petjam	MT Royal	Services	SS	US \$7,800,000.00
57	Petrojam Ltd(Men)	19.11.08	Procurement of one (1) new 120 feet diesel man-lift for the refinery at Marcus Garvey Drive	Petjam	IMCA (Jamaica)Ltd	Goods	ST	US \$205,877.89
58	Universal Access Fund (MMT)	19.11.08	Island-wide Broadband Area network 5 years for Zone 2 Port Antonio, zone 3 Brown's Town and zone 4 Montego Bay.	UAF	Flow Communication	Services	ST	US \$2,920,400.00
59	Universal Access Fund (MMT)	19.11.08	Island-wide Broadband Area network 5 years for Zone 1 Kingston, zone 5 Mandeville and zone 6 Old Harbour.	UAF	Cable & Wireless Jamaica Ltd	Services	ST	US \$4,178,668.00
60	E-Learning Jamaica Co Ltd. (MMT)	19.11.08	Technical assistance to implement standard end of year low cost grade 7 & 8 examinations.	UAF	Caribbean Examination Council	Services	SS	29,000,000.00

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61	Petrojam Ltd(MEn)	03.12.08	Emergency repairs to damaged section of cooling tower for Ethanol dehydration plant at the refinery Marcus Garvey Drive	Petjam	Dedini Industria S.A./Vetor Inc (Brazil)	Works	SS	US \$1,200,000.00
62	Petrojam Ltd(MEn)	03.12.08	Undertake Delayed Coker Unit Pilot Plant Study for the Refinery Upgrade Project	Petjam	Intevep(PDVSA)	Services	SS	US \$170,000.00
63	Petrojam Ltd(MEn)	03.12.08	Prepare engineering design package for a Coker Gas Oil Hydrotreater for the Refinery Upgrade Project	Petjam	Haldor Topsoe A.S.	Services	SS	US \$1,700,000.00
64	Petrojam Ethanol Ltd(MEn)	03.12.08	To supply 3 ,965,580 gallons of hydrous ethanol for blending of E10 Gasoline	PEL	Infinity Bio-Energy	Goods	SS	US \$6,750,000.00
65	Aeronautical Telecommunication Ltd. (MMT)	10.12.08	Supply and install Micro wave radios and antennas at air traffic control centres Braemar Ave, Winchester Road, Ayr, Coopers, and Flower Hills, Bamboo, Catherine Peak and Paradise.	Aerotel	Harris Stratex	Goods	SS	US \$468,000.00
66	Petrojam Ltd(Men)	17.12.08	Further extend its existing LPG supply contract from December 31, 2009 to June 30 2009.	Petjam	Carib LPG	Goods	SS	US \$33,000,000.00

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MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE								
0								
MINISTRY OF FINANCE AND THE PUBLIC SERVICE								
1	Ministry of Finance and the Public Service	09.01.08	Janitorial & sanitation services at the Ministry offices Heroes circle	GOJ	Minott Janitorial Services Ltd	Services	ST	13,612,738.32
2	Fiscal Services Ltd	09.01.08	Supply IBM Web sphere Analyzer, Quality stage, Information director and Business Glossary. Old Hope Road	FSL	IBM World Trade Corporation	Goods	ST	US \$227,068.97
3	Bank of Jamaica	09.01.08	Procurement of standby power system	BOJ	Danem Engineers Ltd	Works	ST	US \$537,522.85
4	Bank of Jamaica	09.01.08	Variation to extend 01.02.06. Procure consultant services for Payment System Reform for two year period.	BOJ	BSA Ltd	Services	OT	US \$116,930.00
5	Caymanas Track Ltd	30.01.08	Supply & commissioning of one (1) electrical power generator close to the office of CTL	CTL	Deryck A Gibson Ltd	Goods	ST	7,693,562.00

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6	Ministry of Finance and the Public Service	27.02.08	Consultancy service for the Expansion of office building at Jamaica Customs Newport East	GOJ	Morris Chin Architects	Services	ST	10,588,236.80
7	Ministry of Finance and the Public Service	12.03.08	Relocation works of the airline operations at Sangsters International Airport	GOJ	Interior Construction Ltd	Works	SS	45,428,192.00
8	Ministry of Finance and the Public Service	19.03.08	Provision for private security guards for two years at the Ministry Heroes Circle office and building	GOJ	Guardsman Ltd	Services	ST	16,912,080.00
9	Bank of Jamaica	19.03.08	Procurement of motor vehicle as specified for the Bank of Jamaica fleet of vehicles	BOJ	Stewart Auto Sales Ltd	Goods	ST	12,040,914.24
10	Taxpayer Audit & Assessment Department	26.03.08	Supply of 100 personal computers with monitors and 20 laptop computers, for the TAAD at Oxford Road	BOJ	SSP Aptec Ltd	Goods	OT	US \$105,507.80
11	Air Jamaica Ltd	09.04.08	Contract for relocation works of the airline operations at Sangsters International Airport	GOJ	MBJ Airports Ltd	Works	SS	US \$175,000.00
12	Air Jamaica Ltd	09.04.08	Procurement of Pegasus Flight Management System & Back-Up measuring sticks for the Boeing 757	GOJ	Boeing Commercial Aircraft	Goods	SS	US \$107,300.00
13	Air Jamaica Ltd	09.04.08	Supply of Fuel Quantity Indicating system and associated back-up measuring sticks for the Boeing 757	GOJ	Boeing Commercial Aircraft	Goods	SS	US \$103,178.74

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14	Bank of Jamaica	16.04.08	Supply & install servers & supporting virtualization software at BOJ	BOJ	Fujitsu Transaction Solutions (Jamaica) Ltd	Goods	ST	20,875,033.05
15	Culture, Health, Arts, Sports and Education	23.04.08	Construction of 2 classrooms , kitchen, dining, sick bay, staff, student sanitary facilities, multi purpose area and principal office at Clifton Basic School at Askenish in Hanover	CHASE	Ricam Construction Co Ltd	Works	ST	16,272,795.00
16	Culture, Health, Arts, Sports and Education	23.04.08	Modify existing structure to create 2 classrooms with, sick bay, staff, student sanitary facilities, principal office and demolish slab for kitchen at Ashton Basic School Westmoreland	CHASE	KAM-HC & Associates Co Ltd	Works	ST	7,329,715.84
17	Fiscal Services Ltd	30.04.08	Renewal of software support for the Valuation Intelligent & Risk Management	GOJ	Crown Agents for Overseas Government & Administrations Ltd	Services	SS	UK £39,900.00
18	Air Jamaica	30.04.08	Renewal Extension of Aviation Insurance for a period of one (1) year with the broker for Lloyds of London	GOJ	Willis RE	Services	SS	US \$4,214,423.00
19	Culture, Health, Arts, Sports and Education	07.05.08	Concrete floor and roof slab, blockwork install windows, doors, plumbing, electrical and painting to Waterford Infant school in Portmore	CHASE	Multi Angle Development Enterprise Ltd	Works	ST	6,816,850.00

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20	Bank of Jamaica	07.05.08	Procurement of Firing range simulator system for protective services department	BOJ	Advanced Interactive Systems Inc	Goods	LT	US \$86 156.00
21	Air Jamaica Ltd	07.05.08	Relocation work to communication room for Air Jamaica at Sangster's Intl Airport Mo Bay	GOJ	Cable & Wireless (Jamaica) Ltd	Works	SS	US \$16,400.00
22	Bank of Jamaica	14.05.08	Supply and install Storage Area Network for the bank upgrading SAN	BOJ	Fujitsu Transaction Solution	Works	SS	2,400,000.00
23	Caymanas Track Ltd	21.05.08	Acquisition of Computer Graphics System for video and transmission	CTL	Harris Corporation	Goods	SS	US \$15,221.50
24	Culture, Health, Arts, Sports and Education	28.05.08	Renovation and Expansion of building for classrooms, staff sanitary facilities, kitchen, storage and lunch room to Watonsville Basic School at Moneague in St. Ann	CHASE	Sharecon Ltd	Works	ST	7,112,720.95
25	Culture, Health, Arts, Sports and Education	28.05.08	Renovation and Expansion of existing building, sickbay and bathroom facilities at West Retreat Basic School, Fellowship, PO Portland	CHASE	Ricam Construction Co Ltd	Works	ST	5,095,618.00
26	Bank of Jamaica	28.05.08	Effect Repairs and re-commissioning of the York # 2 Air conditioning Chiller at the bank premises.	BOJ	Johnson Controls	Services	SS	US \$26,862.64
27	Ministry of Finance and the Public Service	11.06.08	Follow-on contract for continuous use of the BIZPAYGOV software at a renewal period annually.	GOJ	Management Control Systems Ltd	Services	SS	4,600,000.00

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28	Ministry of Finance and the Public Service	18.06.08	Tax amnesty marketing and advertising campaign for the Tax Administration Service Department.	GOJ	C.G.R Communications	Services	LT	7,425,000.00
29	Air Jamaica Ltd	18.06.08	Perform specific inspection maneuvers maintenance for one (1) year on AJ aircraft wheels, brakes, air frame structure, engines and landing gear etc.	GOJ	Non-Destructive Inspectors (Jamaica) Ltd	Services	SS	7,171,000.00
30	Ministry of Finance and the Public Service	25.06.08	Supply and install modular furniture at FID offices in Kingston & Mandeville.	GOJ	EHC Industries Ltd	Goods	ST	US \$110,817.77
31	Culture, Health, Arts Sports & Education (Chase)	09.07.08	Variation for 04.10.06. Construction works for modification and addition to Agnes Basic School in Buff Bay	CHASE	Bellrock Construction Co Ltd	Works	ST	3,762,183.00
32	Bank of Jamaica	09.07.08	Supply & install one (1) off-line shredder and one (1) Briquetting System in the banks' currency department.	BOJ	Kusters Engineering BV	Goods	ST	Euro €649,880.00
33	Ministry of Finance and the Public Service	16.07.08	Refurbish fire damaged Queens Warehouse building. Construct internal office cubicles, upgrade electrical, repair parking area and boundary fence Spanish Town Road	GOJ	Alfrasure Structures & Roofing Ltd	Works	OT	66,576,199.00

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34	Air Jamaica Ltd	16.07.08	Renewal of AJ licensing agreement for Flight Operation System for three (3) years.	GOJ	Sabre Inc	Services	SS	US \$584,496.00
35	Bank of Jamaica	16.07.08	Follow-on contract 2807 - 19/3/08. Procurement of additional motor vehicle as specified for the Bank of Jamaica fleet of vehicles.	BOJ	Stewart Auto Sales Ltd	Goods	ST	6,800,000.00
36	Tax Administration Services Department	30.07.08	Procure and install modular furniture for collectorate at Hendon Plaza Savanna La Mar in Westmoreland.	GOJ	Neveast Supplies Ltd	Goods	ST	US \$73,389.39
37	Bank of Jamaica	30.07.08	Supply of eighty (80) personal computers for the bank's head office at Nethersole Place.	BOJ	SSP Aptec (Jamaica) Ltd	Goods	ST	5,322,972.00
38	Bank of Jamaica	30.07.08	Insurance placement for three (3) years for the bank's properties, and assets at various locations, indemnity and categories of risks.	BOJ	Marathon Insurance Brokers Ltd	Services	SS	32,946,896.00
39	Fiscal Services Ltd	30.07.08	Renewal of subscription for Red Hat Network satellite and providing services for 20 servers at FSL -Old Hope Road.	GOJ	Red Hat Incorporated	Services	OT	US \$26,640.00
40	Bank of Jamaica	13.08.08	Procurement of air-conditioning HVAC Chiller ISD Unit for the bank A/C	BOJ	Arel Ltd	Goods	OT	4,834,482.62

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41	Air Jamaica Ltd	13.08.08	Procure the lease of a 120 passenger A319 aircraft for the operation of Air Jamaica annually (contract for a five (5) year period).	GOJ	Aircraft Portfolio Holding Co Ltd	Services	SS	US \$3,300,000.00
42	Bank of Jamaica	13.08.08	To provide follow-on Maintenance and technical services for the bank note processing machine.	BOJ	G & D America Inc	Services	SS	US \$105,950.00
43	Fiscal Services Ltd	20.08.08	Subscription renewal of licence for checkpoint firewall computer systems at FSL.	GOJ	Fujitsu Transaction Solution (Jamaica) Ltd	Services	SS	US \$22,398.29
44	Fiscal Services Ltd	20.08.08	Procurement of Network equipment for VOIP-PBX Systems for the FSL office	GOJ	IBM World Trade Corporation	Goods	ST	US \$70,833.20
45	Air Jamaica Ltd	20.08.08	Requirement of IATA for the Airline Operational Safety Audit which expire December 2008.	AJ	Morten Beyer & Agner Inc	Services	SS	US \$45,344.00
46	Culture, Health, Arts Sports and Education (Chase)	20.08.08	Variation increase cost-13.06.07. Construction of Stephney Baptist Basic School at Calderwood St. Ann	CHASE	Miller's Electrical & Construction Co Ltd	Works	OT	5,483,354.20
47	National Export-Import Bank of Jamaica Ltd	27.08.08	Provision of Group Health coverage and services insurance (premium annually). Contract period for three (3) years, Oxford Road.	EXIM	Guardian Life-Medicus	Services	ST	5,347,314.00

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48	Accountant General Department	27.08.08	Waterproofing the roof of the Pensions Unit office of the AG Department .	GOJ	Economic Maintenance Products Ltd	Works	SS	1,848,719.14
49	Ministry of Finance and the Public Service	27.08.08	Consultancy services for new construction and refurbishing the Tax Administration Building at Cross Roads.	GOJ	Apec Consultants Ltd	Services	ST	11,000,000.00
50	Culture, Health, Arts Sports and Education (Chase)	27.08.08	Procure the design and implementation of a Management Information System for the CHASE FUND.	CHASE	Management Control Systems	Services	OT	US \$236,855.00
51	Bank of Jamaica	27.08.08	Procurement of terminal for access to local and global financial information for policy and strategy of the Bank	BOJ	Bloomberg L.P. (New York)	Services	SS	US \$19,800.00
52	Air Jamaica Ltd	10.09.08	Emergency procedures for leasing of a CFM56-5B3-P Aircraft engine as a Spare Engine for a period of 18 months.	GOJ	Willis Lease Finance Corporation	Services	SS	US \$2,235,000.00
53	Tax Administration Services Department	10.09.08	Supply equipment and material and installation for the expansion of PBX System at the Ocean Centre building	GOJ	Productive Business Solutions Ltd	Goods	SS	US \$23,621.94
54	Financial Services Commission	17.09.08	Variation Order 2595 dated 17/10/08 Additional work to renovate and refurbish the ground, first, second and third floors of FSC building at 39-43 Barbados Ave.	FSC	Tri-Star Engineering Co Ltd	Works	ST	5,342,155.00

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55	Air Jamaica Ltd	24.09.08	Provision of Group Health insurance coverage one year (1) year for staff and dependents of Air Jamaica, Harbour Street.	AJ	Blue Cross of Jamaica Ltd	Services	LT	108,399,720.00
56	Bank of Jamaica	24.09.08	Propose payment system communication infrastructure for establishing wide area network	BOJ	Digicel Jamaica	Services	ST	US \$113,098.20
57	Culture, Health, Arts, Sports & Education (Chase)	24.09.08	Modify existing building to accommodate two classrooms and multi purpose area and construct Principal office, sick Bay, staff and student sanitary facility at Tiny Tots Basic School -Lacovia	CHASE	V.O & J Heavy equipment & Construction Ltd	Works	ST	10,886,949.19
58	Fiscal Services Ltd	24.09.08	Procurement of an IBM Web-sphere Data Power Integration Application	FSL	IBM World Trade Corporation	Goods	SS	US \$204,800.00
59	Ministry of Finance and the Public Service	24.09.08	Direct Labour component contract for tiling works on G Block at the Ministry's head office located at Heroes Circle.	GOJ	K & R & Associates	Works	SS	1,480,920.00
60	Ministry of Finance and the Public Service	01.10.08	Procurement and delivery of desktop personal and laptop computers for the Ministry.	GOJ	Computer And More Ltd	Goods	LT	US \$135,216.00
61	Caymanas Track Ltd	01.10.08	Consultancy for Mechanical & Electrical engineering services at Caymanas Track.	CTL	Satyn Consultants Ltd	Services	SS	1,050,000.00

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62	Revenue Protection Division	01.10.08	Extend the contract to FID as a follow -on to supply and install furniture and workstations for the RPD.	GOJ	EHC Industries Ltd	Goods	ST	US \$61,253.17
63	Caymanas Track Ltd	15.10.08	Procurement of Pad mounted transformer for the CTL premises at Caymanas Park.	CTL	Jamaica Public Service Co Ltd	Goods	SS	5,650,370.42
64	Bank of Jamaica	15.10.08	Remedial work to paint the external walls of the Annex building and the bank's section of the main building.	BOJ	General Paintings Ltd	Works	ST	8,824,500.00
65	Inland Revenue Department	22.10.08	Procurement of used furniture and equipment for the Portmore collectorate office at Cookson Pen	GOJ	Scotia DBG Investments Ltd	Goods	SS	5,683,000.00
66	Bank of Jamaica	29.10.08	Maintenance services and replacement of defective parts for two (2) banknote sorting machines	BOJ	Gisecke & Devrient America Inc	Services	SS	US \$1,389,263.00
67	Tax Administration Directorate	29.10.08	FSL follow-on upgrade of E-Mail System (Lotus Domino Enterprise) for various departments in tax administration	GOJ	IBM World Trade Corporation	Services	SS	US \$123,044.50
68	Caymanas Track Ltd	29.10.08	Emergency installation of pipelines and fire hydrants at the Track complex	CTL	Notmar Trading Co Ltd	Works	ST	5,863,538.41
69	Air Jamaica Ltd	19.11.08	Sub-Leasing of Boeing B767 passenger aircraft, from December 14 to 24, 2008.	AJ	Global Logistics/North American Airlines	Services	SS	US \$448,000.00

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70	Inland Revenue Department	19.11.08	Procure 85,000 private vehicle licence plates for \$59M per annum and 15,000 of all other types of licence plate for \$10M per annum.	GOJ	Musson Jamaica Ltd	Goods	SS	69,000,000.00
71	Inland Revenue Department	19.11.08	Procurement of 600,000 pairs of registration certificates costing \$20.3M per annum and 100,000 certificates of titles for \$4M per annum.	GOJ	De La Rue International	Goods	SS	24,300,000.00
72	Bank of Jamaica	19.11.08	Upgrade of Bank's Nortel Meridian option 61 C-PBX Equipment and Software.	BOJ	Cable & Wireless Jamaica Ltd (LIME)	Services	SS	US \$79,002.42
73	Culture, Health, Arts Sports & Education (Chase)	26.11.08	Construction of two classrooms with staff and students facilities, kitchen, sick bay and principal's office at Mavis Allen Basic School in St. James.	CHASE	Share Con Ltd	Works	ST	11,827,611.70
74	Air Jamaica Ltd	10.12.08	Emergency procurement for annual costs to provide handling services for Orlando USA flights.	AJ	Menzies Aviation Inc	Services	SS	US \$380,000.00
75	Financial Investigation Division	10.12.08	Procure and install standby generator systems at the Shalimar Ave complex.	GOJ	Appliance Traders Ltd	Works	ST	US \$232,292.12
76	Ministry of Finance and the Public Service	17.12.08	Framework contract for bulk supply of petroleum product to all Government entities islandwide.	GOJ	Petroleum Corporation of Jamaica Ltd	Goods	SS	339,122,600.00

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77	Ministry of Finance and the Public Service	17.12.08	Provision for Electronic Data capture debit cards and report system for fuel supplies to all Government entities islandwide.	GOJ	Manufacturers Credit and Information Service Ltd	Services	ST	26,334,000.00
78	Air Jamaica Ltd	17.12.08	Direct contract for extending existing private security at Norman Manley and Sangster International Airports per annum.	AJ	Marksman Ltd	Services	SS	150,000,000.00
MINISTRY OF HEALTH AND ENVIRONMENT								
1	University Hospital of the West Indies	16.01.08	Procurement of 90 Patient Beds & 85 over bed Tables for UHWI	UHWI	Cari-Med Ltd	Goods	ST	9,581,250.00
2	Ministry of Health & Environment	16.01.08	Procurement of Physiotherapy Equipment for Public Sector Hospitals.	NHF	Medical Link	Goods	ST	4,063,997.65
3	Ministry of Health & Environment	16.01.08	Procurement of Physiotherapy Equipment for Public Sector Hospitals.	NHF	Jamaica Hospital Supplies	Goods	ST	7,063,328.43
4	Ministry of Health & Environment	16.01.08	Construction of Plinth & Annex for MRI at Kingston Public Hospital.	GOJ	Ronham & Associates Ltd	Works	ST	15,506,191.10
5	Ministry of Health & Environment	23.01.08	Provision for 3 years private security services at May Pen & Lionel Town Hospitals.	GOJ	Vanguard Security Ltd	Services	ST	50,175,840.00

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6	South East Regional Health Authority	27.02.08	Construct perimeter wall with gates and security posts at Princess Margaret Hospital, St. Thomas.	CHASE	Intouch Construction & Security	Works	ST	4,942,704.43
7	Registrar General's Department	05.03.08	Provision of Armoured security guards services for 2 years for the transportation of money.	RGD	Guardsman Armoured Ltd	Services	ST	10,566,400.00
8	South East Regional Health Authority	12.03.08	Upgrade, refurbish and commission of 3 Elevators at Victoria Jubilee Hospital, Kingston.	NHF	Essex Elevator Co Inc	Works	ST	US \$189,600.00
9	South East Regional Health Authority	19.03.08	Extension of Contract for the Cleaning and Porter services at Kingston Public Victoria Jubilee Hospitals.	GOJ	Lamasa Ltd	Services	EXT	45,617,160.00
10	South East Regional Health Authority	19.03.08	Extension of Contract for the Cleaning and Porter services at Spanish Town Hospital.	GOJ	Manpower & Maintenance Services Ltd	Services	EXT	27,331,359.12
11	South East Regional Health Authority	19.03.08	Extension of Contract for the Cleaning and Porter services at Bustamante Hospital for Children.	GOJ	Lamasa Ltd	Services	EXT	15,657,962.22
12	University Hospital of the West Indies	19.03.08	Extension of Contract for the Cleaning and Porter services at University Hospital, Papine, St. Andrew.	GOJ	Milestone Environmental Ltd	Services	EXT	57,752,946.72
13	Cornwall Regional Hospital	19.03.08	Project for the removal or asbestos abatement at the Cornwall Regional Hospital. St. James.	GOJ	El-Mech Engineers Ltd	Works	ST	12,551,400.00

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14	North East Regional Health Authority	02.04.08	Lease agreement for chemistry analyzers for Port Maria, St. Ann's Bay, Annotto Bay and Port Antonio Hospitals.	GOJ	Roche Diagnostics Division	Goods	ST	78,504,000.00
15	Western Regional Health Authority	02.04.08	Supply of Haematology reagents to the WRHA Hospitals.	GOJ	CariMed/Abbott Diagnostics	Goods	ST	US \$343,980.00
16	University Hospital of the West Indies	02.04.08	Provision for the efficient repairs of thirteen (13) sterilizers.	UHWI	Biomedical International Corporation	Services	SS	US \$77,395.00
17	Meteorological Office	09.04.08	Procurement of parts for repairs to the Doppler Radar of the Meteorological Office.	GOJ	Enterprise Electronics Corporation	Goods	SS	US \$82,066.00
18	University Hospital of the West Indies	23.04.08	Extension of contracts for the provision of private security for one (1) year	UHWI	Marksman Ltd	Services	EXT	76,591,872.00
19	University Hospital of the West Indies	23.04.08	Extension of A/C and refrigeration maintenance work.	UHWI	Ronham & Associates Ltd	Works	EXT	8,450,390.86
20	University Hospital of the West Indies	23.04.08	Extension of clothing laundry services.	UHWI	Supreme Laundry Services	Services	EXT	40,320,000.00
21	University Hospital of the West Indies	23.04.08	Extension Electrical maintenance services.	UHWI	Highlight Electrical Services	Works	EXT	4,255,999.91
22	University Hospital of the West Indies	23.04.08	Extension general building maintenance services.	UHWI	Perry's Construction & Draughting	Works	EXT	8,027,040.00
23	University Hospital of the West Indies	23.04.08	Removal of material for sanitation services	UHWI	Sanitary Removal Ltd	Services	SS	1,094,912.00

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24	University Hospital of the West Indies	23.04.08	Procure the extension of Custom Brokerage services.	UHWI	Executive Partners Ltd	Services	SS	1,478,400.00
25	University Hospital of the West Indies	23.04.08	Procure the extension of the steam maintenance services.	UHWI	El-Mech Engineers Ltd	Services	SS	1,975,680.00
26	South East Regional Health Authority	07.05.08	Procurement for the laboratory Microbiology Analyzer for Spanish Town Hospital, St. Catherine.	NHF	Industrial & Technical Supplies Ltd	Goods	ST	4,348,210.00
27	Registrar General's Department	07.05.08	Provide door to door delivery of certificate internationally for two years by courier services, excluding Jamaica.	RGD	Go Global (Ja) Ltd	Services	ST	14,801,634.07
28	South East Regional Health Authority	21.05.08	Placement of equipment with Contract for reagents purchase for over a period of two years. Spanish Town Laboratory	NHF	Cari-Med Ltd	Goods	ST	US \$725,111.50
29	Western Regional Health Authority	21.05.08	Supply, install and commission a new 650 KVA Standby Generator for Falmouth Hospital in Trelawny.	GOJ	Danem Engineering Ltd	Works	LT	13,807,285.10
30	National Works Agency	18.06.08	Variation Order contract # 2517 8/8/08: Provide material, labour equipment for extension & renovation of building at Real Estate Board # 1 Surbiton road.	GOJ	LEYCAR ENGINEERS LTD	Works	ST	4,115,724.32
31	Ministry of Health & Environment	18.06.08	Procurement of reagents for the National Laboratory service for routine blood testing and screening.	GOJ	Diamed Caribbean Inc	Goods	SS	US \$420,360.00

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32	Registrar General's Department	18.06.08	Contract Extension for Janitorial services for a monthly contract sum for RGD 7 locations	RGD	Manpower & Maintenance Services Ltd	Services	SS	479,600.94
33	South East Regional Health Authority	25.06.08	Purchase of Bipolar Cautery Machine, 3 Slit lamps and a slit lamp with camera for Kingston Public Hospital	ORBIS	Cari-Med Ltd	Goods	LT	US \$104,993.00
34	Ministry of Health & Environment	25.06.08	Purchase equipment and supplies for Hospitals and Health centres to rollout the abolition of user fees policy.	GOJ	Lasco Distributors Ltd	Goods	LT	4,800,000.00
35	Ministry of Health & Environment	25.06.08	Purchase equipment and supplies for Hospitals and Health centres to rollout the abolition of user fees policy.	GOJ	Jamaica Hospital Supplies	Goods	LT	2,600,000.00
36	Ministry of Health & Environment	25.06.08	Purchase equipment and supplies for Hospitals and Health centres to rollout the abolition of user fees policy.	GOJ	Consumables Direct Sales Ltd	Goods	LT	16,800,000.00
37	Ministry of Health & Environment	25.06.08	Purchase equipment and supplies for Hospitals and Health centres to rollout the abolition of user fees policy.	GOJ	Cornwall Medical & Dental Supplies	Goods	LT	21,700,000.00

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# OF PROJECT	PROCUREMENT ENTITY/AGENCY	NCC ENDORSEMENT DATE	CONTRACT DESCRIPTION	FUND	CONTRACTOR	TYPE OF PROCUREMENT	PROCUREMENT METHOD	CONTRACT VALUE (\$)
38	Ministry of Health & Environment	25.06.08	Purchase equipment and supplies for Hospitals and Health centres to rollout the abolition of user fees policy.	GOJ	Cari-Med Ltd	Goods	LT	19,600,000.00
39	Meteorological Department	09.07.08	Extension of contract for transportation services for period of six months.	GOJ	Glen Core Transport Ltd	Services	SS	1,656,000.00
40	Western Regional Health Authority	16.07.08	Supply of washing machine and industrial laundry dryer to Cornwall Regional Hospital.	GOJ	Bogues Brothers Industries Ltd	Goods	ST	9,721,355.60
41	National Health Fund	16.07.08	Procure the operation of an Online Data Backup System to an offshore data warehouse facility.	NHF	Xsomo International Ltd	Services	ST	US \$122,589.00
42	Registrar General's Department	16.07.08	Variation of the contract to provide door to door delivery of certificate internationally for two years by courier services, excluding Jamaica.	RGD	Go Global (Ja) Ltd	Services	ST	3,950,338.43
43	Ministry of Health & Environment	16.07.08	Procure Advance Cardiac Life Support equipment to include manikins (pediatric and adult)	GOJ	Laerdal Medical Corporation	Goods	SS	US \$17,889.85
44	Registrar General's Department	23.07.08	Renewal of leasing premises for RGD operations at Shop 34 Portmore Pines Plaza for two (2) years	RGD	Ransford White (Portmore Pines Plaza)	Services	SS	6,578,400.00

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45	University Hospital of the West Indies	03.09.08	The supply and installation of a 500,000 gallons storage water tank to meet the Hospital demand during limited supply	NHF	Tank- Weld Ltd	Works	SS	43,309,739.61
46	Ministry of Health & Environment South East Regional Health Authority	03.09.08	Extended # 304 dated 5.12.01.Contract additional cost for 2007 and January to July 2008: Cleaning and Porter Services-Spanish Town Hospital.	GOJ	Manpower & Maintenance Services Ltd	Services	ST	9,557,985.79
47	University Hospital of the West Indies	01.10.08	Additional cost due to increased size: to supply and install a 738,000 gallons instead of a 500,000 gallons storage water tank to meet the Hospital demand during limited supply \$55,234,483.61 less the previous cost of \$43 309 739 61 dated 3/9/08.	NHF/ UHWI	Tank- Weld Ltd	Goods	SS	11,924,744.00
48	University Hospital of the West Indies	01.10.08	Procurement of two (2) generators for standby operation in case of emergency due to JPS power outage	UHWI	Thomas Hamilton & Associates Ltd	Goods	SS	10,897,697.00
49	Ministry of Health & Environment	08.10.08	Procurement of Diaclon ABO-D+ cards reagents for the National Laboratory Services.	GOJ	DiaMed Caribbean Inc	Goods	SS	US \$24,162.64

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50	University Hospital of the West Indies	08.10.08	Procure from Brazilian supplier an upgrade for existing frameless stereo tactic image guidance system for Cranial & Spinal Surgery.	UHWI	BrainLab Ltda(Brazil)	Goods	SS	US \$39,859.00
51	South East Regional Health Authority	29.10.08	Supply and installation of Haemodialysis equipment at Kingston Public Hospital.	NHF	Ennis Medical Products Ltd	Goods	ST	US \$386,000.00
52	South East Regional Health Authority	29.10.08	Consultancy for design and administration of the Accident and Emergency building at Percy Junor Hospital at Spalding	CHASE	Rivi Gardner Associates	Services	ST	8,722,000.00
53	Ministry of Health & Environment	12.11.08	Provision for Dietary services for Kingston Public, Victoria Jubilee and National Chest Hospitals for three (3) months at \$10.9 million per month.	GOJ	Caterers in Motion	Services	SS	32,700,000.00
54	Western Regional Health Authority	12.11.08	Supply, installation and commissioning of an Air Conditioning system for the operating theatre at the Savanna La Mar Public General Hospital.	NHF	Arel Ltd	Works	ST	10,351,708.32
55	National Health Fund	26.11.08	Claims adjudication & transaction processing system to administer NHF Individual Benefits.	NHF	Advanced Integrated Systems Ltd	Services	ST	US \$4,548,748.00
56	Ministry of Health & Environment	26.11.08	To promote the use of condoms and safer sex message through Magnum King and Dancehall Competitions	GOJ	Real Jam TV Ltd	Services	SS	5,000,000.00

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57	Ministry of Health & Environment	03.12.08	Procure Antiretroviral drugs for HIV/AIDS- Treatment, Prevention & Policy project	GLOBAL	Aurobindo Pharma Ltd	Goods	ST	US \$241,345.37
58	Ministry of Health & Environment	03.12.08	Procure Antiretroviral drugs for HIV/AIDS- Treatment, Prevention & Policy project	GLOBAL	Lasco Distributors Ltd	Goods	ST	US \$369,333.05
59	Ministry of Health & Environment	03.12.08	Procure Antiretroviral drugs for HIV/AIDS- Treatment, Prevention & Policy project	GLOBAL	Hetero Drugs Ltd	Goods	ST	US \$457,031.10
60	Ministry of Health & Environment	03.12.08	Procure Antiretroviral drugs for HIV/AIDS- Treatment, Prevention & Policy project	GLOBAL	Puerto Rico Pharmaceuticals Ltd	Goods	ST	US \$558,667.00
61	Ministry of Health & Environment	03.12.08	Procure Antiretroviral drugs Lopinavir +Ritonavir Suspensions and Ritonavir tablets for HIV/AIDS- Treatment, Prevention & Policy project	GLOBAL	Abbot Laboratories	Goods	ST	US \$210,545.13
62	North East Regional Health Authority	03.12.08	Leasing agreement of the Haematology Analyzers for St. Ann's Bay, Annotto Bay, Port Antonio and Port Maria Hospitals	GOJ	Roche Diagnostics/Lasco Distributors Ltd	Services	ST	20,774,600.00
63	Health Corporation Ltd	17.12.08	Provision for private security guard services at HCL Office and 10 Drugs serv pharmacies islandwide.	HCL	Guardsman Ltd	Services	ST	29,553,320.00

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64	Southern Regional Health Authority	17.12.08	Provision for reagents, consumables, laboratory equipment for Haematology at Mandeville, May Pen, Black River and Percy Junor Hospitals.	MHE	Roche Diagnostics/Lasco Distributors Ltd	Goods	ST	US \$380,167.44
65	Southern Regional Health Authority	17.12.08	Provision for reagents, consumables, laboratory equipment for Chemistry at Mandeville, May Pen, Black River and Percy Junor Hospitals.	MHE	Roche Diagnostics/Lasco Distributors Ltd	Goods	ST	US \$500,735.16
66	Western Regional Health Authority	17.12.08	Provision for reagents, with processing machines for Chemistry Department at Cornwall Regional Hospital.	MHE	CariMed/Abbott Diagnostics	Goods	ST	US \$1,348,700.46
MINISTRY OF INDUSTRY, INVESTMENT AND COMMERCE								
1	Jamaica Trade & Invest (Jampro)	09.01.08	Supply & installation of A/C Unit at Trafalgar Road office	JTI	CAC 2000 Ltd	Works	ST	20,720,970.95
2	Bureau of Standards	09.04.08	Health Insurance for Kingston & Regional offices employees of BOS	GOJ	Life of Jamaica Ltd	Services	ST	8,392,512.00
3	Jamaica Trade & Invest (Jampro)	30.04.08	The JTI Business publication for The Business Country Profile	JTI	Global Business Worldwide	Services	SS	Euro 75,000.00
4	Jamaica International Freezone Development Ltd	21.05.08	Installation of electrical systems at Kingston Logistics Centre in Newport West	JIFZ	J H Dunstan & Associates	Works	ST	4,191,910.66

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5	Post & Tele-Communications Department	11.06.08	Mail Transportation contract extended for six (6) months to facilitate tender process. (Islandwide)	PTD	Diverse Services & Construction Ltd	Services	SS	10,960,837.80
6	Post & Tele-Communications Department	11.06.08	Mail Transportation contract extended for six (6) months to facilitate tender process. (Port Antonio)	PTD	Gary Gordon & Associates	Services	SS	1,129,909.44
7	Post & Tele-Communications Department	11.06.08	Mail Transportation contract extended for six (6) months to facilitate tender process. (St Margarets Bay, Ocho Rios May Pen and Stony Hill)	PTD	Orrett Harrison	Services	SS	4,882,336.80
8	Post & Tele-Communications Department	11.06.08	Mail Transportation contract extended for six (6) months to facilitate tender process. (Morant Bay and Seaforth)	PTD	Noel Thompson	Services	SS	739,437.60
9	Post & Tele-Communications Department	11.06.08	Mail Transportation contract extended for six (6) months to facilitate tender process. (Buff Bay and Green Hill)	PTD	Hugh Rhone Shirley	Services	SS	792,715.44
10	Post & Tele-Communications Department	11.06.08	Mail Transportation contract extended for six (6) months to facilitate tender process. (Montego Bay, Old Harbour, Bartons and Kingston 8)	PTD	Lytton Smith Haulage Contractor	Services	SS	3,487,740.96

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11	Post & Tele-Communications Department	11.06.08	Mail Transportation contract extended for six (6) months to facilitate tender process.(Black River)	PTD	Rosevelt S Rowe	Services	SS	1,431,051.60
12	Post & Tele-Communications Department	11.06.08	Mail Transportation contract extended for six (6) months to facilitate tender process. (Buff Bay, Fruitful Vale, Port Antonio and Comfort Castle)	PTD	Ruel Sudu	Services	SS	1,440,931.80
13	Post & Tele-Communications Department	11.06.08	Mail Transportation contract extended for Six (6) months to facilitate tender process. (St. Ann's Bay, Duanvale, Sherwood Content, Browns Town and Tweedside)	PTD	Veronica Henry	Services	SS	3,105,317.16
14	Post & Tele-Communications Department	11.06.08	Mail Transportation contract extended for six (6) months to facilitate tender process. (Montego Bay, Ramble and Savanna La Mar)	PTD	Ralph- Hope Leslie Gordon	Services	SS	793,944.36
15	Post & Tele-Communications Department	11.06.08	Mail Transportation contract extended for six (6) months to facilitate tender process. (Montego Bay and Darliston)	PTD	Hope Leslie Gordon	Services	SS	829,983.00
16	Post & Tele-Communications Department	11.06.08	Mail Transportation contract extended for six (6) months to facilitate tender process. (Savanna La Mar and Frome)	PTD	Kathleen Francis-Reid	Services	SS	751,470.72

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17	Post & Tele-Communications Department	11.06.08	Mail Transportation contract extended for six (6) months to facilitate tender process. (Mandeville and Litchfield)	PTD	Elaine Shields	Services	SS	831,532.68
18	Post & Tele-Communications Department	11.06.08	Mail Transportation contract extended for six (6) months to facilitate tender process. (Santa Cruz, Mayersville, Lacovia and Calabash Bay)	PTD	Daphne & Garfield Holmes	Services	SS	1,655,074.08
19	Post & Tele-Communications Department	11.06.08	Mail Transportation contract extended for six (6) months to facilitate tender process. (Santa Cruz, Newton, Middlequarters and Stonehenge)	PTD	Phillida Hutchinson	Services	SS	1,449,325.68
20	Post & Tele-Communications Department	11.06.08	Mail Transportation contract extended for six (6) months to facilitate tender process. (Black River and Giddy Hall)	PTD	Donald Mills	Services	SS	977,239.56
21	Post & Tele-Communications Department	11.06.08	Mail Transportation contract extended for six (6) months to facilitate tender process. (Spanish Town and Sligoville)	PTD	Florizel Greenwood	Services	SS	664,286.04
22	Post & Tele-Communications Department	11.06.08	Mail Transportation contract extended for six (6) months to facilitate tender process. (May Pen, Toll Gate and CSO-Corporate Area)	PTD	McSweeny Vaughn	Services	SS	1,428,245.28

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23	Post & Tele-Communications Department	11.06.08	Mail Transportation contract extended for Six (6) months to facilitate tender process. (CSO-Norman Manley)	PTD	Ilene Nathan	Services	SS	719,642.88
24	Post & Tele-Communications Department	11.06.08	Mail Transportation contract extended for six (6) months to facilitate tender process. (Stony Hill and Broadgate)	PTD	Clayon Fyffe	Services	SS	858,946.44
25	Post & Tele-Communications Department	11.06.08	Mail Transportation contract extended for six (6) months to facilitate tender process. (CSO-Kingston Central and Norman Manley)	PTD	Levine Bruce	Services	SS	578,734.20
26	Post & Tele-Communications Department	11.06.08	Mail Transportation contract extended for six (6) months to facilitate tender process. (Kingston 10)	PTD	Bernard Merrick	Services	SS	759,962.28
27	Post & Tele-Communications Department	11.06.08	Mail Transportation contract extended for six (6) months to facilitate tender process.(Cross Roads and Kingston 5)	PTD	Noel Hart	Services	SS	691,963.80
28	Post & Tele-Communications Department	11.06.08	Mail Transportation contract extended for six (6) months to facilitate tender process. (CSO- Corporate Area, Norman Manley and Hagley Park)	PTD	Ishmael Dyer	Services	SS	1,241,342.52

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29	Post & Tele-Communications Department	11.06.08	Mail Transportation contract extended for six (6) months to facilitate tender process. (Kingston 8, 9, 10, and 19)	PTD	Clifford Peart	Services	SS	697,501.20
30	Post & Tele-Communications Department	11.06.08	Mail Transportation contract extended for six (6) months to facilitate tender process. (CSO-Corporate Area)	PTD	Philbert Thomas	Services	SS	603,896.04
31	Post & Tele-Communications Department	11.06.08	Mail Transportation contract extended for six (6) months to facilitate tender process. (CSO-Corporate Area)	PTD	Gwen Hunter-Hunters Enterprise	Services	SS	827,337.72
32	Post & Tele-Communications Department	11.06.08	Mail Transportation contract extended for six (6) months to facilitate tender process. (CSO-Corporate Area)	PTD	Leonard Hylton	Services	SS	683,386.32
33	Post & Tele-Communications Department	11.06.08	Mail Transportation contract extended for six (6) months to facilitate tender process. (CSO-Mona)	PTD	Audrey Thompson	Services	SS	752,355.12
34	Post & Tele-Communications Department	11.06.08	Mail Transportation contract extended for six (6) months to facilitate tender process. (CSO-Bull Bay)	PTD	David McKenn's Delivery Services	Services	SS	738,599.40

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35	Post & Tele-Communications Department	11.06.08	Mail Transportation contract extended for six (6) months to facilitate tender process. (CSO-Norman Manley)	PTD	Maurice Williams	Services	SS	809,959.92
36	Post & Tele-Communications Department	11.06.08	Mail Transportation contract extended for six (6) months to facilitate tender process.	PTD	Astley Harding	Services	SS	1,040,043.84
37	Bureau of Standards Jamaica	25.06.08	Variation to the installation of sewage conveyance collector system at the BOS premises	BOS	D Bisasor & Associates Ltd	Works	ST	4,505,400.00
38	Post & Tele-Communications Department	25.06.08	Extension of security services for three (3) months to allow conclusion of the procurement process.	PTD	Guardsman Ltd	Services	SS	6,600,000.00
39	Bureau of Standards Jamaica	09.07.08	Procure a Mass Comparator CC 10,000 S-L to calibrate mass and standards	BOS	Sartorius A.G.	Goods	SS	Euro €63,865.00
40	Jamaica Trade & Invest (Jampro)	09.07.08	Provision of Health Insurance coverage for three (3) years for the staff employed to the agency	JTI	Guardian Life Insurance/AIB	Services	LT	5,954,028.00
41	Jamaica Trade & Invest (Jampro)	23.07.08	Setting up of Business Club Lounge under Beijing Olympics campaign	GOJ	Eagle Business Consultant	Services	SS	US \$30,000.00
42	Jamaica Trade & Invest (Jampro)	23.07.08	Under Beijing Olympics campaign. Printing & distribution of 200,000 copies of magazine to promote Brand Jamaica	GOJ	Time-Out Beijing	Services	SS	US \$60,000.00

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43	Jamaica Trade & Invest (Jampro)	10.09.08	Re: IFCS in Jamaica for a CIO-Procure services to publish an advertisement in an offshore industry publication.	JTI	Offshore Investment Magazine	Services	SS	UK £2,250
44	Companies Office of Jamaica	24.09.08	To procure and implement a VOIP PBX and relevant Hardware and software for the Grenada Way Office	GOJ	Syncon Technologies Ltd	Goods	ST	6,843,857.03
45	Post & Telecommunication Department	22.10.08	Procure 450,000 gray bag seals for 15 months service for the 320 post offices islandwide.	GOJ	E.J Brooks Co (New Jersey)	Goods	SS	US \$41,400.00
46	Companies Office of Jamaica	19.11.08	Variation Order - addition: dated 24/09/08. Procure and implement a VOIP PBX along with relevant hardware and software for the Grenada Way Office.	GOJ	Syncon Technologies Ltd	Goods	ST	522,794.58
MINISTRY OF INFORMATION, CULTURE, YOUTH AND SPORTS								
1	Ministry of Information, Culture, Youth & Sports	21.05.08	Consultancy services for implementation of the National Festival including Grand Gala and Independence Celebrations 2008. Festival cost:\$38,109,608.00 and Gala:\$25,929,741.00	GOJ	Jambiz International	Services	SS	64,039,349.00

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2	Jamaica National Heritage Trust	28.05.08	Construct monument for Hugh Shearer adjacent to Donald Sangster monument at National Heroes Circle.	GOJ	Incomparable Enterprises Ltd	Works	ST	4,602,848.00
3	Creative Production & Training Centre	02.07.08	Procurement of two (2) Sony Ex 1 HD Cameras.	CPTC	Advitek Systems Ltd	Goods	SS	US \$18,822.60
4	Creative Production & Training Centre	02.07.08	Procurement of two (2) Sanyo projectors and two (2) Dalite 10 x 17 screens.	CPTC	EHC Industries Ltd	Goods	SS	US \$23,358.60
5	National Gallery of Jamaica	30.07.08	To supply and installation of material and waterproofing of the National Gallery of Jamaica building (MICYS), Ocean Blvd.	GOJ	Seal Sprayed Solutions Ltd	Works	ST	5,720,472.00
6	Public Broadcasting Corporation of Jamaica	30.07.08	Broadcasting Television signals using internet protocol to cable operators islandwide.	GOJ	Telegens Inc	Services	ST	7,845,000.00
7	Jamaica National Heritage Trust	30.07.08	Restoration works to damaged north abutment wall including flow through arch and masonry walls at the Historic Iron Bridge in Spanish Town.	GOJ	Surrey Paving & Aggregate Co Ltd	Works	ST	12,090,070.00
8	Jamaica Anti-Doping Commission (MICYS)	03.09.08	Supply of 1000 Doping Control Kits and 50 Small Blood Sampling Kits compliant with the WADA standard	GOJ	Berlinger Special AG.	Goods	SS	CHF F20,195.50

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MINISTRY OF JUSTICE								
1	Ministry of Justice	13.02.08	Renovation & refurbishing of Judge's residence at Malvern, St Elizabeth.	GOJ	A1 Construction Co Ltd	Works	ST	10,900,932.00
2	Ministry of Justice	13.02.08	Construct open storm water concrete drain at the new Port Antonio Court House in Portland.	GOJ	Supreme Construction	Works	ST	6,636,879.00
3	Ministry of Justice	27.02.08	Renovation and refurbishing of Tucker Avenue Judge's residence in St. Ann's Bay.	GOJ	Bernard Construction Services	Works	LT	9,452,082.80
4	Ministry of Justice	24.09.08	Reconstruction works to the roof of the Mandeville Resident Magistrate Court building.	GOJ	J.R.Kelly & Associates Ltd	Works	SS	5,867,750.00
5	Ministry of Justice	01.10.08	Construct access road to the new Port Antonio Court House at Boundbrook Portland.	GOJ	S.M Quality Construction	Works	ST	10,397,764.00
MINISTRY OF LABOUR AND SOCIAL SECURITY								
1	Ministry of Labour & Social Security	13.02.08	Procurement of computers, printers and scanner for 14 National Heroes Circle office.	IBRD	Illuminat Jamaica Ltd	Goods	OT	9,001,265.34

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2	Ministry of Labour & Social Security	09.04.08	National Insurance Fund placement of insurance for period 2008-2011 in the events of loss its real property, its assets islandwide and public liabilities. Contract sum for 2008-2009.	NIF	Marathon Insurance Brokers	Services	ST	9,101,584.00
3	Ministry of Labour & Social Security	23.04.08	Supply & install elevator system at the office located on St Lucia Ave.	NIF	Comfortair Engineering Ltd	Works	ST	6,015,043.56
4	Ministry of Labour & Social Security	23.04.08	The re-certification of PATH exercise programme for beneficiaries at least four years. Work at MLSS and the consultancy firm offices.	IBRD	Market Research Services Ltd (Ja)	Services	OT	US \$340,000.00
5	Ministry of Labour & Social Security	02.07.08	Procurement of an Upgrade for Informix Version 11 database server licence.	GOJ	International Business Machine	Goods	SS	US \$21,200.00
6	Ministry of Labour & Social Security	09.07.08	Subscription renewal for 600 Sophos Antivirus software licence for period of two (2) years	GOJ	GlobeNet International Corporation	Services	SS	US \$15,750.00
MINISTRY OF NATIONAL SECURITY								
1	Ministry of National Security	23.01.08	Procurement of security related items	GOJ		Goods	SS	US \$87,100.00
2	Ministry of National Security	23.01.08	Procurement of security related items	GOJ		Goods	SS	US \$250,500.00

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3	Ministry of National Security	23.01.08	Procurement of security related items	GOJ		Goods	SS	US \$234,400.00
4	Ministry of National Security	23.01.08	Procurement of security related items	GOJ		Goods	SS	US \$264,000.00
5	Ministry of National Security	20.02.08	Development of a secure Internet Portal Infrastructure for Jamaica Constabulary Force and Department of Correctional Service.	IADB	IBM World Trade Corporation	Services	OT	US \$4,351,581.29
6	Ministry of National Security	05.03.08	Procurement of security related items	GOJ		Goods	SS	US \$ 149,500.00
7	Ministry of National Security	26.03.08	Procure 34 double cab pickup and 5 only 3 ton trucks for service vehicle for the JCF and ISCF islandwide.	GOJ	Toyota Jamaica Ltd	Goods	LT	65,197,591.00
8	Ministry of National Security	09.04.08	Procurement of security related items	GOJ		Goods	SS	US \$461,500.00
9	Ministry of National Security	16.04.08	Procurement of security related items	GOJ		Goods	SS	UK £175,752.00
10	Ministry of National Security	16.04.08	Procurement of security related items	GOJ		Goods	SS	US \$770,500.00
11	Ministry of National Security	30.04.08	Procurement of training for members of JCF for scene of crime officers.	GOJ	Hayden Baldwin (Forensic Enterprise Inc)	Services	SS	US \$166,580.00

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12	Ministry of National Security	21.05.08	Proposed modification to the Ministry office at AIC building on Oxford Road.	PRIVATE	Mustang Engineering & Construction Co Ltd	Works	ST	20,708,494.78
13	Ministry of National Security	04.06.08	Emergency procurement of motor vehicles for the Jamaica Constabulary Force.	GOJ	Falken Motors	Goods	SS	2,950,000.00
14	Ministry of National Security	04.06.08	Emergency procurement of motor vehicles for the Jamaica Constabulary Force.	GOJ	Fortune Corporation Ltd	Goods	SS	6,433,618.00
15	Ministry of National Security	04.06.08	Emergency procurement of Motor vehicles for the Jamaica Constabulary Force.	GOJ	New Line Motors Co Ltd	Goods	SS	5,380,000.00
16	Ministry of National Security	04.06.08	Emergency procurement of Motor vehicles for the Jamaica Constabulary Force.	GOJ	Wheels & Wheels Auto Imports Ltd	Goods	SS	10,450,000.00
17	Electoral Office of Jamaica	04.06.08	Urgent. To purchase spare parts for the MX6000 identification card printing machine	GOJ	Data Card	Goods	SS	US \$61,423.81
18	Ministry of National Security	25.06.08	Contract Extension of the existing contract for Enhancements to the traffic tickets issuing systems.	IADB	Illuminat (Jamaica) Ltd	Services	SS	US \$349,351.80
19	Ministry of National Security	02.07.08	Follow-on contract for software and hardware for licence fee and database server for Electronic border management system at airports.	GOJ	3M Jamaica	Services	SS	US \$185,000.00

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20	Ministry of National Security	23.07.08	Strategic objective to reduce crime. A study on the Jamaica National Crime Victimization Survey.	GOJ	Professor Scott Wortley (University of Toronto)	Services	SS	US \$85,000.00
21	Ministry of National Security	23.07.08	Strategic objective to reduce crime; development, testing and implementing appropriate sampling, selection and training, compilation of data	GOJ	Statistical Institute of Jamaica (STATIN)	Services	SS	9,500,000.00
22	Ministry of National Security	16.07.08	Supply of new Gas Chromatograph -Mass Spectrometry for detection of drugs and toxicants.	GOJ	Agilent Technologies	Goods	SS	US \$103,085.98
23	Ministry of National Security	16.07.08	Procurement of security related items	GOJ		Goods	SS	US \$319,142.00
24	Ministry of National Security	10.09.08	Repair BMS. Software development, testing and preparation. HQ & Airport site restoration and monitoring.	GOJ	3M Jamaica	Goods	SS	US \$35,000.00
25	Ministry of National Security	15.10.08	Procure equipment from supplier to upgrade Jamaica Constabulary Force Automated Palm & Fingerprint System.	GOJ	Sagem Sécurité(France)	Goods	SS	US \$995,500.00

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26	Ministry of National Security	15.10.08	Procurement of Mobile Radios for the Department of Correctional Service, the Jamaica Constabulary & Defence Forces.	GOJ	Motorola Inc	Goods	SS	US \$1,375,757.52
27	Ministry of National Security	05.11.08	Construction of Mortuary building at 149 Orange Street Kingston.	GOJ	Tankweld Special Projects	Works	ST	425,608,522.95
28	Ministry of National Security	05.11.08	Supply and delivery of 90 Patrol Cars with Flashing lights and siren for the JCF.	GOJ	Stewart Auto Sales Ltd	Goods	ST	US \$1,788,884.21
29	Ministry of National Security	05.11.08	Supply and delivery of 24 Sport Utility vehicles 20 with flashing lights and siren for the JCF.	GOJ	Toyota (Jamaica) Ltd	Goods	ST	US \$846,477.76
30	Ministry of National Security	05.11.08	Supply and delivery of 50 Double Cab pickup trucks for the JCF.	GOJ	Kingston Industrial Garage Ltd	Goods	ST	US \$1,535,687.67
31	Ministry of National Security	05.11.08	Supply and delivery of 8 fifteen seater buses 5 with flashing lights and siren for the JCF.	GOJ	Toyota (Jamaica) Ltd	Goods	ST	US \$210,649.28
32	Ministry of National Security	05.11.08	Construction of the Point Hill Police Station building in St. Catherine.	GOJ	Share Con Ltd	Works	ST	30,797,413.15
33	Ministry of National Security	05.11.08	Construction of Police Station building at Alexandria in St. Ann.	GOJ	Share Con Ltd	Works	ST	30,296,913.35
34	Ministry of National Security	05.11.08	Follow-on contract to provide technical consultancy for development of ICT network strategy for MNS and MJ and their departments and agencies	GOJ	Analysys Mason	Services	SS	UK £89,000.00

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35	Ministry of National Security	26.11.08	Procurement of security related items	GOJ		Goods	SS	US \$461,500.00
36	Ministry of National Security	10.12.08	Procurement of an Audi 2008 - A8 - automatic 4 doors RH motor vehicle for the PM.	GOJ	Motor Sale & Service Co Ltd	Goods	SS	US \$64,400.00
37	Ministry of National Security	17.12.08	Additional cost contract dated 15.10.08 for the procurement of mobile radios for the Department of Correctional Service, the Jamaica Constabulary & Defence Forces. \$1,437,282.42 less previous \$1,375,757.52.	GOJ	Motorola Inc	Goods	SS	US \$ 61,524.90
MINISTRY OF TOURISM								
1	Jamaica Tourist Board	30.07.08	Develop and execute promotions & public relations activities during the Beijing Olympics in China.	TEF	World Travel Awards	Services	SS	UK £150,000.00
2	Ministry of Tourism	30.07.08	Consultancy services for the design of interior office layout Montego Bay office.	GOJ	Lloyd Robinson & Associates	Services	ST	4,572,102.00

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3	Tourism Product Development Company	03.09.08	Propose rehabilitation and upgrade existing road, garden area, storm water drain, walkways, kerbs, retaining wall and landscaping to Negril Craft Market Westmoreland.	TEF	Share Con Ltd	Works	OT	11,191,035.00
4	Tourism Product Development Company	03.09.08	Propose rehabilitation and upgrade include removal and replace existing alum translucent roof covering, repair framing , fascia, gutter, painting, windows and fixed lights at Musgrave Craft Market in Portland.	TEF	N.F Barnes Construction & Equipment Ltd	Works	ST	12,997,301.00
5	Devon House Development Commission	24.09.08	Provision of private security guard services for period of two (2) years for the Devon House property on Hope Road.	GOJ	Protection & Security Ltd	Services	ST	11,939,793.75
6	Tourism Product Development Company	22.10.08	Rehabilitation and upgrade works to roofs, walls, painting, plumbing, fittings, electrical and drainage at Harbour Street Craft Market in Montego Bay. St. James.	TEF	N.F.Barnes Construction & Equipment Ltd	Works	ST	16,812,653.00
7	Tourism Product Development Company	22.10.08	Rehabilitation and upgrade works to remove existing fence. Construct new fence and gate, brick walkway, restroom, gazebos, planter boxes and lighting fixtures at Neville Antonio Park, Port Antonio, Portland.	TEF	N.F.Barnes Construction & Equipment Ltd	Works	ST	20,115,302.00

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8	Tourism Product Development Company	12.11.08	Provision for security courtesy corps services at Montego Bay, Negril, Ocho Rios, Kingston, Runaway Bay and Port Antonio.	TEF	Marksman Ltd	Services	ST	219,522,666.00
9	Ministry of Tourism	19.11.08	Renovation of the Ministry's western regional office in Montego Bay, St. James.	GOJ	Nubian Construction (Engineers) Ltd	Works	SS	26,177,085.00
10	Tourism Product Development Co Ltd	26.11.08	NSWMA & TPDCo agreement to bushing and cutting roadways and verge for 6 months in 5 resort parishes St. James, St. Ann, St. Mary, Portland and Falmouth.	TEF	National Solid Waste Management Authority	Services	ST	143,700,000.00
11	Jamaica Tourist Board	17.12.08	Appointment for three (3) years of the marketing representation agency for the Latin America at US \$8000.00 per month.	GOJ	Global Marketing & Sales	Services	OT	US \$288,000.00
MINISTRY OF TRANSPORT AND WORKS								
1	Port Authority of Jamaica	09.01.08	Telecommunications equipment & services for Half Way Transport Centre	GOJ	Cable & Wireless (Ja) Ltd	Goods	SS	1,900,000.00

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2	National Works Agency	09.01.08	Emergency flood damage repairs to Sandy Gully drainage network. Construct wall, & invert slab Sherlock Roehampton, Mannings Hill.	GOJ	Chin's Construction Ltd	Works	LT	42,632,073.00
3	Norman Manley International Airports Ltd	23.01.08	Variation to 1523-14/12/06 building to upper level of the passenger pier including all the associated works at NMIA	EIB	Kier Construction Ltd	Works	ST	US \$6,539,036.36
4	National Works Agency	30.01.08	Flood damage-Dredging and Drain cleaning at New Haven, Duhaney River.	GOJ	E \$ S Construction	Works	ST	9,668,850.00
5	Port Authority of Jamaica	30.01.08	Consultant design and management of the infrastructure works at Montego Bay FreeZone, St. James	GOJ/PAJ	Beckford & Dixon Ltd	Services	ST	8,500,000.00
6	NMIA Airports Ltd	30.01.08	Procurement of passenger baggage & security screening equipment.	GOJ	Smiths Detection	Goods	SS	US \$199,090.00
7	NMIA Airports Ltd	30.01.08	Procurement of passenger baggage & security screening equipment.	GOJ	Rapid Scan Systems	Goods	SS	US \$12,000.00
8	Port Authority of Jamaica	30.01.08	Extension to # 2054 of maintenance contract with Science Applications International Corporation.	PAJ	Science Applications International Corp	Services	SS	US \$367,000.00

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9	Port Authority of Jamaica	30.01.08	Variation Order for Addition to # 2525 15-8-07 Archaeological Impact assessment study by Dr. James Parrent for Falmouth Cruise Ship Terminal	PAJ	Mott MacDonald	Services	OT	US \$55,082.00
10	National Works Agency	30.01..08	Supply & install traffic lights at Constant Spring Road & South and Odeon Avenue, Package 1.	GOJ	Earl Ritson Warren & Associates Ltd	Works	ST	8,258,654.25
11	National Works Agency	30.01.08	Supply & install traffic lights at Molynes Eastwood Park Hagley Park Roads and Maxfield Avenue, Package 2	GOJ	Jim's Electrical Service	Works	ST	10,523,880.00
12	National Works Agency	05.02.08	Emergency flood damage repairs to Sandy Gully Drainage -Red Hills Road, Washington Boulevard, Renfield Drive in St. Andrew.	GOJ	S Green & Associates Co Ltd	Works	LT	9,039,940.89
13	National Works Agency	05.02.08	Palisadoes road protection. Rehabilitation, sea defence & restore road shoulder.	CDB	DLT Construction Ltd	Works	LT	55,715,128.00
14	National Works Agency	05.02.08	Special flood damage construction of toe walls at River View, Portland.	GOJ	Miller's Electrical & Construction Co Ltd	Works	LT	9,335,189.98
15	National Works Agency	05.02.08	Special Flood Damage construction works and of retaining wall at St. Christopher, Glengoffe, St. Andrew.	GOJ	Donaldson Enterprise Ltd	Works	LT	17,022,022.00

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16	National Works Agency	05.02.08	Northcoast highway project - construct Gabion River training works at Church River, St. Ann's Bay.	IADB	Morris Hill Ltd	Works	ST	8,441,950.00
17	Port Authority of Jamaica	13.02.08	Installation of workforce management system.	PAJ	Illuminat Jamaica Ltd	Services	OT	US \$298,620.00
18	National Works Agency	13.02.08	Flood damage-Construction of Box Culverts at Treasure Beach St. Elizabeth.	GOJ	V.O & J Heavy Equipment	Works	ST	8,859,850.90
19	National Works Agency	20.02.08	Supplying boulders for Palisadoes protection & rehabilitation in the Kingston Harbour side.	CDB/ GOJ	Y.P Seaton & Associates Co Ltd	Works	LT	34,050,810.29
20	National Works Agency	20.02.08	Supplying boulders for Palisadoes protection & rehabilitation on the Caribbean Sea side.	CDB/ GOJ	Y.P Seaton & Associates Co Ltd	Works	LT	39,370,248.46
21	Port Authority of Jamaica	20.02.08	Supply of Metalon Grease and Duron Engine oil for Kingston Container Terminal equipment for 2008 - CAN \$197,280.00 2009 - CAN \$325,845.00 and for 2010 - CAN \$358,290.00	PAJ	Can-Am Distributors Ltd	Goods	SS	CA \$881,415.00
22	National Works Agency	19.03.08	Flood control Gabion protective works at Drummond to Blocksburg. St. Andrew.	GOJ	L & K Construction Co Ltd	Works	LT	4,767,500.00
23	Ministry of Transport & Works	26.03.08	Consultancy provision of engineering services for Washington Boulevard project.	CDB	Mott MacDonald Ltd	Services	OT	UK £635,373.00

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24	Port Authority of Jamaica	26.03.08	Procure the services of Legal Counsel for Bond Issue International Capital Market.	PAJ	Allen & Overy	Services	LT	US \$350,000.00
25	Port Authority of Jamaica	26.03.08	Structural repairs to the open steel frame tower supporting the lantern Portland Point Lighthouse, Clarendon.	PAJ	General Painting Ltd	Works	OT	8,325,234.00
26	Port Authority of Jamaica	02.04.08	Supply and commission a Reachstacker including after sale services at Montego Bay Freeport.	PAJ	Kalmar Industries Corporation	Goods	OT	US \$625,338.00
27	Port Authority Management Services Ltd	02.04.08	Procurement of full security services for the Half Way Tree Transport Centre for three years.	GOJ	Protection & Security Ltd	Services	OT	52,784,190.00
28	National Works Agency	02.04.08	Variation to # 2744 5/2/08 -Emergency flood damage, River View road. Construct toe wall and add Gabion works. Portland.	GOJ	Miller's Electrical & Construction Co Ltd	Works	OT	5,616,000.00
29	Port Authority of Jamaica	02.04.08	Provision for the renewal of software licenses and support at Kingston Container Terminal	PAJ	Port Computer Services	Services	SS	US \$602,713.20
30	Port Authority of Jamaica	02.04.08	Provision for the renewal of software licenses and support for PAJ and related entity.	PAJ	Port Computer Services	Services	SS	US \$48,435.72
31	Port Authority of Jamaica	02.04.08	APM terminal and the Free zones maintenance and support for sans equipment at PAJ headquarters.	PAJ	Dell World Trade Corporation	Services	SS	US \$37,010.00

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32	Port Authority of Jamaica	02.04.08	Application of terminal management system for the Kingston Container Terminal.	PAJ	Cosmos NV	Services	SS	US \$150,436.70
33	Port Authority of Jamaica	02.04.08	Procurement of maintenance management system for APM terminal and Harbours departments.	PAJ	Champs Software Inc	Services	SS	US \$20,595.00
34	Port Authority of Jamaica	02.04.08	Financial & database management systems at APM Terminal & Free zones at PAJ Headquarters.	PAJ	Oracle Corporation	Services	SS	US \$49,844.81
35	National Works Agency	09.04.08	Emergency Works-Launching of Compact 200 bridge at Dry River, Portland	GOJ	Aegisco Ltd	Works	SS	18,695,845.84
36	NMIA Airports Ltd	16.04.08	To supply and install variety modules in quantities and various arrangements at the NMIA .	GOJ	Neveast Supplies Ltd	Goods	LT	US \$389,279.16
37	Port Authority of Jamaica	16.04.08	Maintenance services for security Aracor Eagle inspection equipment at Kingston Container Terminal	PAJ	Rapiscan Systems	Services	SS	US \$303,604.00
38	Port Authority of Jamaica	16.04.08	Retreading services for the used tyre casings for Kingston Container Terminal	PAJ	Wingfoot Commercial Tire Systems	Services	ST	US \$373,100.00
39	National Road Operating & Construction Co	16.04.08	Land acquisition services for Highway 2000 phase 1B & Mount Rosser Bypass, Sandy Bay to Williamsfield in Manchester.	NROCC	Allison Pitter & Co	Services	ST	13,440,000.00

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40	National Road Operating & Construction Co	16.04.08	Land acquisition services for Highway 2000 phase 1B & Mount Rosser Bypass, Sandy Bay to Williamsfield in Manchester.	NROCC	Henry Rose & Associates	Services	ST	9,200,000.00
41	Port Authority of Jamaica	23.04.08	Relocate pallet VACIS machine from present stripping station to new stripping station at berth 11, Kingston Container Terminal.	PAJ	Science Applications International Corporation	Works	SS	US \$114,000.00
42	National Works Agency	30.04.08	Contract to seal 60,000 square meters of various road section of the island with the six (6) containers of emulsion in the possession of the agency, NWA.	GOJ	Microsurfacing Ltd	Works	SS	12,600,000.00
43	National Works Agency	30.04.08	Road resurfacing and repair works at Bond Street in Kingston.	GOJ	Surrey Paving & Aggregate Co Ltd	Works	ST	14,999,638.50
44	National Road Operating & Construction Co	30.04.08	Land surveying for Highway 2000 Phase 1B & Mount Rosser bypass, Sandy Bay to Williamsfield in Manchester.	GOJ	Llewellyn L Allen	Services	ST	13,739,875.00
45	National Works Agency	07.05.08	Emergency demolition & replacement of new compact 200 modular bridge for the Mountain Bailey Bridge in St. Catherine.	BOJ	Aegisco Ltd	Works	SS	7,000,000.00

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46	National Works Agency	14.05.08	Emergency demolition & replacement of new compact 200 modular bridge for the Newstead Footbridge St. Mary/St. Ann.	GOJ	Sean D Construction Co	Works	SS	5,500,000.00
47	Jamaica Urban Transit Co Ltd	21.05.08	Provision for security services for 2 years at JUTC locations. Twickenham Park, Rockfort, Portmore, Ashenheim Road, Church Street, Spanish Town lay- by and Half -Way-Tree.	JUTC	Protection & Security Ltd	Services	ST	124,265,472.00
48	NMIA Airports Ltd	21.05.08	Variation Order: The original contract was with Power Tractors Ltd. Additional transformer and bulk fuel storage tank including relocation of standby generator at the Norman Manley Intl Airport.	GOJ	Power Tractors Ltd/IMCA Jamaica Ltd	Works	SS	US \$153,118.50
49	National Works Agency	04.06.08	The Coastal Highway Improvement Project. Construction of gabion wall - Box Culvert Environmental mitigation segment 2 Ocho Rios to Greenside Northern.	IADB	Artrog Construction Co Ltd	Works	ST	7,088,548.20
50	National Works Agency	04.06.08	Construction of four retaining walls at Black River Bridge, LongBay.	GOJ	N F Barnes Construction & Equipment Co Ltd	Works	ST	11,920,350.00

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51	Airport Authority of Jamaica	04.06.08	Geotechnical investigations by bore holes, seabed depths etc. for Norman Manley Int'l Airport runway extension	AAJ	Geotech Exploration Services Ltd	Works	OT	6,215,910.00
52	National Works Agency	04.06.08	Construction of rubble retaining wall at Jack Hills, St. Andrew.	GOJ	Surrey Paving & Aggregate Co Ltd	Works	LT	33,201,018.68
53	National Works Agency	04.06.08	The Northern Coastal Highway Improvement project. Construction of paved drains and modification. Environmental mitigation, segment 2. St. Ann's Bay round-about.	IADB	Artrog Construction Co Ltd	Works	ST	4,118,010.30
54	NMIA Airports Ltd	04.06.08	Upgrade to NIMA airport terminal with additional passenger boarding bridges foundation, for accommodating the four passenger loading bridges.	NMIA	Kier Construction Ltd	Works	SS	6,406,990.05
55	National Works Agency	04.06.08	Institutional Strengthening component for supply of software application: Harfan Water and Sewer Modules for waste and storm water.	IADB	Harfan Technologies (Quebec)	Goods	SS	US \$141,800.00
56	National Works Agency	04.06.08	Institutional Strengthening component extension of phase for Consulting services next step. Road maintenance master plan. Integration of road safety policy etc.	IADB	Dillion Consulting Ltd	Services	SS	US \$251,778.00

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57	National Works Agency	04.06.08	Procurement of Gabion Baskets and lacing wires for islandwide roads - flood damage programme.	GOJ	A.S. Edwards & Associates	Goods	ST	33,785,600.00
58	Aeronautical Tele-Communications Ltd	04.06.08	Technical training programme on the Instrument Landing System at the NMIA Palisadoes.	AEROTEL	Intelcan	Services	SS	US \$25,348.00
59	National Works Agency	11.06.08	Intersection improvement at the Mystic Mountain Park Resort in Ocho Rios.	TEF	G.M. & Associates Ltd	Works	SS	4,000,000.00
60	National Works Agency	18.06.08	Construct reinforced concrete building for Bus simulator at the Caribbean Maritime Institute at Palisadoes Park.	GOJ	Nubian 1 Construction Ltd	Works	OT	32,825,505.00
61	Port Authority of Jamaica	18.06.08	Procurement of two (2) Cummins QSB5.9 Engines for empty containers at Kingston Container Terminal	PAJ	Kalmar Industries Corp	Goods	SS	US \$52,509.00
62	Port Authority of Jamaica	18.06.08	Contract Extension of the supply of fuel to the Diesel storage and dispensing fuel facility at Kingston Container Terminal.	PETJAM	Chevron	Goods	SS	2,481,480.00
63	Port Authority of Jamaica	18.06.08	Emergency procurement of 42 Bridgestone 1400 x 24 #3 VCH IDU Tyres for Kingston Container Terminal.	PAJ	Mitsui & Co Ltd	Goods	SS	US \$58,548.00

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64	Port Authority of Jamaica	18.06.08	Emergency procurement of 40 Bridgestone 1400 x 24-28 ply RL Tyres for Kingston Container Terminal.	PAJ	Vulcanizacoes e Lubrificantes s.a (Vulcal)	Goods	SS	Euro €38,600.00
65	Port Authority of Jamaica	25.06.08	Follow-on maintenance services for five (5) mobile and five (5) pallet vehicles at the ports of Kingston & Montego Bay.	PAJ	Science Applications International Corporation	Services	SS	US \$1,359,000.00
66	National Works Agency	25.06.08	Construct random rubble and gabion baskets retaining wall at Buff Bay in Portland.	GOJ	Surrey Paving & Aggregate Co Ltd	Works	LT	299,758,335.37
67	Port Authority of Jamaica	25.06.08	Reclamation works to KCT. Install vertical drains through high platform surcharging of the area at Hunts Bay.	PAJ	E Pihl & Son A.S	Works	OT	US \$16,478,000.00
68	National Works Agency	25.06.08	Procure services and material to repair Dynatest 5051 Mk II RSP Test System Road Surface Profiler.	GOJ	Dynatest International A/S	Services	SS	Euro €17,058.28
69	National Works Agency	25.06.08	External Audit services for IADB loan # 1959. Emergency Assistance in flood damage 2007 Atlantic Hurricane season.	IADB	Deloitte & Touche	Services	SS	US \$41,169.00
70	National Works Agency	02.07.08	Road Surfacing to May Pen Main Street, Glenmuir Road, Border Ave, Shortwood Road, Delacree Road and Langard Ave. as well as Highland Drive in Kingston and St. Andrew.	GOJ	Microsurfacing Ltd	Works	SS	12,600,000.00

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71	National Works Agency	02.07.08	Emergency hurricane 2007 restoration and rehabilitative work for Bog Walk and Spanish Town in St. Catherine.	IADB	Solid Engineering Ltd	Works	LT	79,490,679.40
72	National Works Agency	02.07.08	Emergency hurricane 2007 restoration, revetment and retaining wall works for Roselle, St. Thomas.	IADB	M & M Jamaica Ltd	Works	LT	78,249,300.00
73	National Works Agency	02.07.08	Emergency hurricane 2007 restoration work for technical and management support.	IADB	ADeB Consultants LTD	Services	LT	US \$230,540.00
74	National Works Agency	02.07.08	Emergency hurricane 2007 restoration work to procure one (1) mid-size wheel loader.	IADB	Jamaica Industrial Equipment Co Ltd	Goods	LT	15,457,656.50
75	National Works Agency	02.07.08	Emergency hurricane 2007 restoration flood damage work for Yallahs River Training.	IADB	Gabion & Structure Co Ltd	Works	SS	9,305,249.38
76	National Works Agency	02.07.08	Emergency hurricane 2007 restoration flood damage work for Yallahs River Training.	IADB	Sean D Construction Co Ltd	Works	SS	9,305,249.38
77	National Works Agency	02.07.08	Emergency hurricane 2007 restoration flood damage work for Yallahs River Training.	IADB	L & K Construction Co Ltd	Works	SS	9,305,249.38
78	National Works Agency	02.07.08	Emergency hurricane 2007 restoration flood damage work for Yallahs River Training.	IADB	Surrey Paving & Aggregate Ltd	Works	SS	9,305,249.38

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79	National Works Agency	09.07.08	Palisadoes road protection. Supply of boulders for sea defence at Caribbean Sea side section.	CDB	Y.P Seaton & Associates Co Ltd	Goods	SS	57,604,446.00
80	National Works Agency	09.07.08	Services for design, monitoring and certification of works for the Palisadoes road protection.	CDB	CEAC Solutions Co Ltd	Services	SS	2,015,816.00
81	National Works Agency	09.07.08	Emergency Hurricane restoration 2007 Atlantic. Supply and deliver boulders to Roselle Main road in St. Thomas.	IADB	Warren Shaw	Goods	LT	37,350,000.00
82	National Works Agency	09.07.08	Hurricane restoration 2007 Atlantic. Supply and deliver River shingles Roselle Main road in St. Thomas.	IADB	Bewelk Equipment & Construction Ltd	Goods	LT	5,200,000.00
83	National Works Agency	09.07.08	Emergency Hurricane restoration 2007 Atlantic. Clean gully and construct retaining wall at Old Harbour and Bartons, St. Catherine	IADB	Strathairn Construction Co Ltd	Works	LT	17,349,972.00
84	National Works Agency	09.07.08	Emergency Hurricane restoration 2007 Atlantic. Supply and deliver galvanized wires for Yallahs project in St. Thomas.	IADB	Kingston Industrial Agencies Ltd	Goods	LT	13,217,691.75
85	National Works Agency	09.07.08	Emergency Hurricane restoration 2007 Atlantic. Rehabilitation works , random rubble wall, patching, underpinning existing wall at Muirton to Fair Prospect Portland.	IADB	Alcar Construction & Haulage Co Ltd	Works	LT	86,452,279.43

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86	National Works Agency	09.07.08	Emergency Hurricane restoration 2007 Atlantic. Launching of Bailey bridge No.1 and construct approach road at Georgia, St. Thomas.	IADB	Surrey Paving & Aggregates Ltd	Works	LT	16,395,894.00
87	National Works Agency	09.07.08	Emergency Hurricane restoration 2007 Atlantic. Construct face bund and river training with vegetation for protection of works at Georgia, St. Thomas.	IADB	Surrey Paving & Aggregates Ltd	Works	LT	33,239,598.81
88	National Works Agency	09.07.08	Emergency Hurricane restoration 2007 Atlantic. Launching of Bailey Bridge No. 2 and gabion river training works at Georgia, St. Thomas.	IADB	Surrey Paving & Aggregates Ltd	Works	LT	20,245,545.33
89	Ministry of Transport & Works	09.07.08	Procurement of 100 Belgian Volvo buses for Jamaica Urban Transit Co. for the Kingston Metropolitan Region.	BELGIUM	VDL Jonckheere Bus & Coach NV	Goods	SS	Euro €27,697,800.00
90	Jamaica Railway Corporation	09.07.08	Rehabilitation works to prepare limited scope business plan for the railway project.	GOJ	Price Waterhouse Coopers	Services	LT	US \$102,895.00
91	Port Authority of Jamaica	16.07.08	Roof repairs to the Data Entry building No.5 at Montego Bay freezone St. James.	PAJ	Seal Spray Solution Ltd	Works	ST	8,699,550.00

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92	Airport Authority of Jamaica (NMIA)	23.07.08	Variation to 1523-14/12/06 -Airport expansion, primary electrical, car parks roadways and drainage associated works at NMIA.	EIB	Kier Construction Ltd	Works	ST	US \$2,712,720.43
93	National Works Agency	30.07.08	Supply of anti-server and network security devices at NWA	GOJ	Syncon Technologies Ltd	Goods	ST	5,625,215.73
94	National Works Agency	30.07.08	Procurement of three (3) Front End Loaders for the hurricane restoration works in Bog Walk, St. Thomas, Yallahs and Old Harbour.	IADB	Jamaica Industrial Equipment Ltd	Goods	SS	44,054,332.00
95	National Works Agency	30.07.08	Procurement of 335 US gallons of chemical soil stabilizer (pavezyme) for road bonding.	GOJ	Omega Paving & Construction Management Group	Goods	SS	US \$134,000.00
96	National Works Agency	20.08.08	Northern Coastal Highway- improvement of 5 km of the Bogue main road, another road between Fairfield and also at Reading intersection, from 2 to 4 lanes. Location: St. James.	OPEC	Surrey Paving & Aggregate Co Ltd	Works	ST	1,399,901,787.90
97	National Works Agency	20.08.08	Procurement of 5000 # 5 gauge, 2000 # 8, gauge and 3000 # 10 gauge Galvanized wire for Flood Damage Programme Island-wide	GOJ	A.S.Edwards & Associates	Goods	ST	71,007,234.40
98	National Works Agency	20.08.08	Northern Coastal Highway:- Repair approach to the Davis Cove Bridge Negril to Montego Bay in Hanover.	GOJ	Surrey Paving & Aggregate Co Ltd	Works	SS	10,000,000.00

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99	National Works Agency	20.08.08	Emergency works to assemble and erect a compact 200 pedestrian bridge over the Wagwater River in St. Mary	GOJ	Aegisco Ltd	Works	SS	7,585,600.00
100	Port Authority of Jamaica	27.08.08	Procure 2 re-conditioned 12 V71 replacement engines for PAJ Air and Sea Rescue Vessel, the M- L Flying Fox.	PAJ	A & M Services Ltd	Goods	SS	US \$22,000.00
101	Port Authority of Jamaica	27.08.08	Maintenance services for 5 mobile and 5 pallet vacis security inspection equipment at the Kingston and Montego Bay wharves.	PAJ	Science Applications International	Services	SS	US \$1,359,000.00
102	Port Authority of Jamaica	03.09.08	Additional cost or Variation Order for the Duron Engine oil for Kingston Container Terminal equipment for 2008	PAJ	Can-Am Distributors Ltd	Goods	SS	244,424.00
103	Port Authority of Jamaica	03.09.08	Procurement of Twin Twenty Mount Weldments for crane spreader (model AST-6SCH) Kingston Container Terminal.	PAJ	Bromma Inc	Goods	SS	US \$43,600.00
104	National Works Agency	03.09.08	Procurement of traffic signals spare parts to carry out repairs to defective signal lights.	GOJ	Traffic Controls Products	Goods	ST	12,226,200.00
105	National Works Agency	17.09.08	Variation order 2255 dated 05.04.07 re Bridge Construction at Yallahs River in St. Thomas.	UK	Mabey & Johnson / Pihl & Sons AS (Consortium)	Works	ST	56,290,560.00

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106	National Works Agency	17.09.08	Emergency procurement for the construction of Box Culverts at Exchange in St. Ann.	GOJ	Solid Engineering Ltd	Works	SS	29,695,750.00
107	National Works Agency	17.09.08	Procurement of HDM4 local training in analysis of road management and road investment choices.	GOJ	Infrastructure Management & Engineering Services	Services	SS	UK £10,520.00
108	Port Authority of Jamaica	17.09.08	Supply boulders for shore protection at Morant Point Lighthouse foundation.	PAJ	Dudley Fyffe Quarry	Goods	SS	600,000.00
109	Port Authority of Jamaica	17.09.08	Transportation of boulders for shore protection at Morant Point Lighthouse foundation.	PAJ	A & B Motors Ltd	Services	SS	2,500,000.00
110	National Road Operating & Construction Co	24.09.08	Supply and install a four (4) vehicle weigh scales at Ferry, Agualta Vale, Albion and Flankers Police Stations.	CDB	Advance Scales & Equipment Ltd	Goods	ST	US \$506,680.00
111	National Works Agency	24.09.08	Variation to contract dated 05/02/08 Special flood damage construction works for retaining wall at St. Christopher, Glengoffe, St. Andrew.	GOJ	Donaldson Enterprise Ltd	Works	LT	12,258,684.43
112	Port Authority of Jamaica	24.09.08	Framework 2008-2010 Agreement (3 years) for purchase of 40 Michelin 1200R24 XZM tyres each year for Kingston Container Terminal.	PAJ	Michelin Panama Corporation	Goods	SS	US \$146,054.00
113	Port Authority of Jamaica	24.09.08	Provision of services to refurbish seven (7) Wet Brake Disc Assemblies at Kingston Container Terminal.	PAJ	Amba Dockside Technologies	Services	SS	US \$34,300.00

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114	Port Authority of Jamaica	01.10.08	Procurement of eighty one (81) Straddle 480-95R25 Carrier tyres for Kingston Container Terminal.	PAJ	Mitchelin Tyres Ltd	Goods	SS	US \$270,011.07
115	National Works Agency	01.10.08	Supply of computers and other related equipment for the NWA corporate office.	GOJ	Fujitsu Transaction Solution (Jamaica) Ltd	Goods	ST	5,869,761.60
116	National Road Operating & Construction Co Ltd	08.10.08	Variation to geotechnical issues dated 25/4/07 for Highway 2000. Design and build contract for Mount Rosser bypass to Moneague approximately 25km. A construction period of 30 months.	BOT	Bouygues Travaux Public (Jamaica Branch)	Works	SS	US \$27,000,000.00
117	National Works Agency	08.10.08	Routine road maintenance segment 1 package 2. Clean verge, cut grass and small trees, disposal, repair safety signs and drainage etc., Green Island to Lucea - 16 km.	IADB	C.W Heaven Construction	Works	ST	4,313,993.40
118	National Works Agency	08.10.08	Routine road maintenance segment 1 package 3. Clean verge, cut grass and small trees, disposal, repair safety signs and markings etc., Lucea to Sandy Bay - 13 km.	IADB	D.R.Foote Construction Co Ltd	Works	ST	6,498,825.00

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119	National Works Agency	08.10.08	Routine road maintenance segment 1 package 4. Clean verge, cut grass and small trees, disposal, repair safety signs and markings etc., Sandy Bay to Reading - 16 km.	IADB	C.W Heaven Construction	Works	ST	5,202,629.70
120	Port Authority of Jamaica	15.10.08	Provision of Health Insurance coverage for members of PAJ and subsidiary companies for a period of three (3) years.	PAJ	Firm Insurance Brokers/Sagicor (Jamaica) Ltd	Services	ST	103,563,762.00
121	National Road Operating & Construction Co Ltd	15.10.08	Rehabilitaion works to construct Groyne, breakwater, dredging shoreline, treatments and channel at Jamworld Fishing Complex Beach. Dyke Road.	GOJ	M&M Jamaica Ltd	Works	ST	72,023,099.00
122	National Works Agency	15.10.08	Routine maintenance to resurface, clean side drains, outlet and relief drains at Caines Shop to Highgate Hall in Manchester.	GOJ	Microsurfacing Ltd	Works	ST	20,010,000.00
123	National Works Agency	15.10.08	Consultancy services: designing, monitoring and certification of the hurricane Dean repairs work located at Sour Sop Turn in May Pen.	CDB	Wallace Evans (Jamaica) Ltd	Services	LT	18,551,160.00

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124	National Works Agency	15.10.08	Routine road maintenance segment 1 Clean verge, cut grass and small trees, disposal, repair safety signs markings and drainage etc., Negril to Green Island.	IADB	D.R.Foote Construction Co Ltd	Works	ST	5,995,037.00
125	Port Authority of Jamaica	15.10.08	Construct infrastructure works and the related facilities at Bogue Estates in Montego Bay Free Zone. St. James.	PAJ	Surrey Paving & Aggregate Co Ltd	Works	ST	311,071,805.00
126	National Works Agency	22.10.08	Emergency Gustav repair works. Construct concrete wall and slab in Sandy Gully at Barbican Square and Lower Charlton. St. Andrew.	CDB	Y.P.Seaton & Associates Ltd	Works	LT	75,453,785.59
127	National Works Agency	22.10.08	Emergency Gustav repair works. Construct concrete wall and slab in Sandy Gully at Lasco and Henkel, Cassia Park. St. Andrew.	CDB	Hydav Construction Ltd	Works	LT	58,111,466.87
128	National Works Agency	22.10.08	Emergency Gustav repair works to construct concrete wall and slab in Sandy Gully at Mega Mart 1, 2 and 3, and Upper Millsborough Crescent. St. Andrew.	CDB	Surrey Paving & Aggregate Co Ltd	Works	LT	59,631,446.49
129	National Works Agency	22.10.08	Emergency Gustav repair works. Construct concrete wall and slab in Sandy Gully at Norwood Terrace - Water Works. St. Andrew.	CDB	Chin's Construction Co Ltd	Works	LT	66,021,463.53

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130	National Works Agency	22.10.08	Emergency Gustav repair work. Construct concrete wall and slab in Sandy Gully at Gore Drive, Hibiscus Close, Halifax Crescent and Millsborough Crescent. St. Andrew.	CDB	Y.P.Seaton & Associates Ltd	Works	LT	68,091,683.15
131	National Works Agency	22.10.08	Consulting Engineering for emergency services for the works to Drains and River Training from tropical storm Gustav.	CDB	Beckford & Dixon Consulting Engineers	Services	S	56,766,240.00
132	National Works Agency	22.10.08	Emergency Gustav repair works to construct concrete wall and slab in McGregor Gully at Deanery Drive. Kingston.	CDB	Enviro Planner Ltd	Works	SS	17,978,966.84
133	National Works Agency	22.10.08	Emergency Gustav repair works to construct concrete wall and slab in McGregor Gully at Burgher Avenue. Kingston.	CDB	Enviro Planner Ltd	Works	SS	19,241,627.33
134	National Works Agency	22.10.08	Emergency Gustav repair works to construct gabion retaining wall, rubble parapet wall, resurfacing with asphaltic concrete at New Castle. St. Andrew.	GOJ	Rogers Land Development Ltd	Works	SS	20,208,679.43
135	National Works Agency	29.10.08	Emergency Gustav repair works to construct concrete wall and invert slab in Sandy Gully at Melwood Ave and Dillsbury in St. Andrew.	CDB	Y.P.Seaton & Associates Ltd	Works	SS	22,887,410.34

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136	National Works Agency	29.10.08	Emergency Gustav repair works to construct concrete wall and invert slab in Sandy Gully at Majestic Gardens 3. St. Andrew.	CDB	D Bisasor & Associates Ltd	Works	SS	29,275,651.94
137	National Works Agency	29.10.08	Emergency Gustav repair works to construct concrete wall and invert slab in Sandy Gully at Bay Farm Villa Calaidium Crescent. St. Andrew.	CDB	Westcon Construction Co Ltd	Works	SS	11,993,123.32
138	National Works Agency	29.10.08	Gustav Tropical storm road rehabilitation drains, earth works, pavement and surface dressing at New Land Road in Clarendon.	GOJ	Lascar Fencing & Construction Ltd	Works	SS	27,394,681.27
139	National Works Agency	29.10.08	Gustav Tropical Storm road rehabilitation drains, earth works, pavement and surface dressing at Queen Street in Clarendon.	GOJ	Lascar Fencing & Construction Ltd	Works	SS	20,387,052.32
140	National Works Agency	29.10.08	Emergency Gustav repair works to construct concrete wall and invert slab in Sandy Gully at Hacienda Way at Emmanuel Baptist Church, St. Andrew.	CDB	S.Green & Associates Co Ltd	Works	SS	21,063,741.93
141	National Works Agency	29.10.08	Emergency Gustav repair works to construct concrete wall and invert slab in Sandy Gully at Olympic Way - Waltham Park Road St. Andrew.	CDB	Surrey Paving & Aggregate Co Ltd	Works	SS	95,417,418.53

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142	National Works Agency	29.10.08	Emergency Gustav repair works to construct concrete wall and invert slab in Sandy Gully at Upper Benson-Shortwood Road and Cassava Piece. St. Andrew.	CDB	Chin's Construction Co Ltd	Works	SS	71,612,845.25
143	National Works Agency	29.10.08	Emergency Gustav repair works to construct concrete wall and invert slab to McGregor Gully at First, Second, Third, Fourth and Fifth Street and Langston Road, St. Andrew.	CDB	Enviro Planner Ltd	Works	SS	74,849,519.33
144	National Works Agency	29.10.08	Emergency Gustav repair works to construct concrete wall and invert slab to Shoe Maker Gully at Duncan Ave, Noel Nethersole and South road bridges, Osbourne, Little Kew, Rousseau and Eastwood Park roads in St. Andrew.	CDB	Dwight's Construction Co Ltd	Works	SS	82,057,174.00
145	National Works Agency	29.10.08	Emergency Gustav repair works to construct concrete wall and invert slab to Sandy Gully at Liguanea, Washington Blvd. and Waterloo Road at the fording in St. Andrew.	CDB	Y.P Seaton & Associates Co Ltd	Works	SS	87,161,528.60

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146	National Works Agency	29.10.08	Consultancy services for Hurricane Dean Rehabilitation work, rock revetment and sand dunes for the Palisadoes Protection Project.	CDB	CEAC Solutions Co Ltd	Services	LT	21,133,394.75
147	National Works Agency	05.11.08	Construction of NWA North East Regional Office in Port Antonio, Portland.	GOJ	N.F.Barnes Construction & Equipment Ltd	Works	ST	21,416,612.00
148	Caribbean Maritime Institute	05.11.08	Supply and install blade server and thin clients network upgrade at CMI Palisadoes Park.	CMI	Illuminat Jamaica Ltd	Goods	ST	US \$198,801.40
149	National Works Agency	12.11.08	Emergency Hurricane Gustav repair works, drainage, pavement and retaining wall construction at Mizpah-Allison in Clarendon.	GOJ	SWC Woodwork & Construction Co Ltd	Works	SS	27,531,528.04
150	National Works Agency	12.11.08	Emergency Hurricane Gustav repair works, drainage, pavement and retaining wall construction at Bombie-Allison-Cobbla in Clarendon.	GOJ	SWC Woodwork & Construction Co Ltd	Works	SS	29,985,856.11
151	National Works Agency	12.11.08	Emergency Hurricane Gustav repair works, drainage, pavement and retaining wall construction at Craig Head-Ballynure in Manchester.	GOJ	C.A.B Construction Ltd	Works	LT	73,741,132.56
152	National Works Agency	12.11.08	Emergency Hurricane Gustav repair works to Persimmon Avenue Gully , gabion retaining wall and invert slab.	GOJ	Lascar Fencing & Construction Ltd	Works	LT	60,948,789.17

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153	National Works Agency	12.11.08	Emergency Hurricane Gustav repair works to road way and random rubble wall at Grahams Close-Cherry Gardens in St. Andrew.	GOJ	Chin's Construction Co Ltd	Works	SS	16,200,043.20
154	National Works Agency	12.11.08	Emergency Hurricane Gustav repair works to road way and random rubble wall at Skyline Drive in St. Andrew.	GOJ	Alcar Construction & Haulage Co Ltd	Works	SS	24,080,646.46
155	National Works Agency	12.11.08	Emergency Hurricane Gustav repair works: road rehabilitation, drainage, retaining structures, asphaltic concrete etc at Nine Turns PC road in Clarendon.	GOJ	S.G. Simpson Asphaltting Co Ltd	Works	SS	25,598,014.45
156	National Works Agency	12.11.08	Emergency Hurricane Gustav repair works to reinforced concrete retaining wall and slab to Tivoli Gully - at Spanish Town Road and Marcus Garvey Drive.	CDB	Incomparable Enterprises Ltd	Works	SS	28,073,508.99
157	National Works Agency	12.11.08	Emergency Hurricane Gustav repair works, reinforced concrete wall and slab at Red Hills Boulevard, St. Andrew.	CDB	S.Green & Associates Co Ltd	Works	SS	22,777,567.77
158	National Works Agency	12.11.08	Emergency repairs to Milford Road box culverts include detour and traffic management in Ocho Rios. St. Ann	GOJ	A1 Construction Co Ltd	Works	OT	18,821,620.00

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159	National Works Agency	12.11.08	Rehabilitation of Newport West roads in Kingston. Funding by Shipping Association of Jamaica \$45m and the GOJ \$20m.	GOJ/SAJ	Pavement & Structure Ltd	Works	SS	65,000,000.00
160	Port Authority of Jamaica	19.11.08	Procurement of three (3) GE main hoist motors as spares for Kingston Container Terminal.	PAJ	TM GE Automotive Systems LLC	Goods	SS	US \$451,911.00
161	Ministry of Transport & Works	19.11.08	Procurement of 100,000 licence form and 70,000 stickers for the licensing period 2009-2010.	GOJ	De La Rue North America Inc	Goods	SS	US \$69,124.00
162	Port Authority of Jamaica	19.11.08	Follow-on contract to refurbish 35 Wet Brake disc assemblies for the straddle carrier at the Kingston Container Terminal.	PAJ	Amba Dockside Technologies Ltd	Services	SS	US \$171,500.00
163	National Works Agency	26.11.08	Gustav Emergency Hurricane Gustav repairs. Construction of 2 box culvert and river training works at Eleven Mile. St. Andrew.	GOJ	Pavement & Structure Ltd	Works	SS	62,150,160.00
164	National Works Agency	26.11.08	Construction of the reinforced double cell box culvert at Crooked River Bridge, Clarendon.	GOJ	Solid Engineering Ltd	Works	ST	19,635,925.00
165	National Works Agency	26.11.08	Gustav Emergency rehabilitation, drainage, earthworks and pavement at Plymouth Drive in St. Andrew.	GOJ	General Pavings Co Ltd	Works	SS	17,043,675.00

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166	National Works Agency	26.11.08	Gustav Emergency rehabilitation, drainage, earthworks and pavement at Millsborough Crescent in St. Andrew.	GOJ	General Pavings Co Ltd	Works	SS	29,578,304.25
167	National Works Agency	26.11.08	Gustav Emergency construction of concrete wall and invert slab Donmair & Christopher Blvd., St. Andrew.	CDB	Chin's Construction Co Ltd	Works	SS	20,199,044.93
168	National Works Agency	26.11.08	Gustav Emergency construction of concrete wall and invert slab Drewlands, Bushmouth, Spanish Town Road bridge, and Molynes Road St. Andrew.	CDB	Y.P Seaton & Associates Co Ltd	Works	LT	202,706,902.47
169	National Works Agency	26.11.08	Gustav Emergency rehabilitation, drainage, retaining structure, earthworks and pavement at Chatteau Road, Clarendon.	GOJ	Build-Rite Construction Co Ltd	Works	LT	71,805,169.89
170	National Works Agency	26.11.08	Gustav Emergency construction of concrete wall and gabion retaining wall at Jacks Hill-Cashew Ridge. St. Andrew.	GOJ	Alcar Construction & Haulage Co Ltd	Works	LT	58,157,871.80
171	National Works Agency	26.11.08	Flood damage restoration works with revetment and retaining structures at Roselle, St. Thomas.	IADB	Shine Construction & Equipment Rental	Works	SS	20,800,000.00
172	Port Authority of Jamaica	03.12.08	Emergency dredging works to accommodate new mainliners at West Berth in Kingston Harbour.	PAJ	E.Pihl & Son	Works	SS	US \$100,000.00

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173	National Works Agency	03.12.08	Gustav Emergency construction of Box Culvert at Grants Pen in St. Andrew.	GOJ	Surrey Paving & Aggregate Co Ltd	Works	SS	12,444,675.00
174	National Works Agency	03.12.08	Asphaltic concrete over lay and associated work at Gutters to Free Town in St. Catherine.	GOJ	Pavement & Structure Ltd	Works	ST	141,030,380.18
175	National Works Agency	10.12.08	Gustav Emergency works in New Haven-Shakespeare Ave. Bunyan Crescent. Construction of concrete wall and invert slab. Perkins-Washington Blvds.	CDB	N F Barnes Construction & Equipment Co Ltd	Works	LT	77,642,310.80
176	Port Authority Management Services Ltd	10.12.08	Variation addition to 2836 dated 2/4/08 for additional cost for full security services for the Half Way Tree Transport centre for three years.	GOJ	Protection & Security Ltd	Services	OT	8,101,825.65
177	National Works Agency	10.12.08	Procurement of Tractor and attachment for Segments 1, 2 & 3, and elegant corridor Northern Coastal Highway Improvement Project.	GOJ	E.Pihl & Son A.S.	Goods	SS	US \$40,000.00
178	National Works Agency	10.12.08	Asphaltic concrete over lay works for Colegate - Ocho Rios under the Fern Gully Restoration Programme.	GOJ	Surrey Paving & Aggregate Co Ltd	Works	ST	123,305,376.55

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179	Port Authority of Jamaica	10.12.08	Follow-on contract dated 16/07.08 for Roof repairs to the Data Entry building No 4 at Montego Bay freezone St. James.	PAJ	Seal Spray Solution Ltd	Works	ST	8,500,000.00
180	National Works Agency	10.12.08	Emergency hurricane Gustav works concrete retaining wall Kupius - Colonel's Ridge St. Andrew.	GOJ	Gabion & Structures Co Ltd	Works	SS	23,896,528.75
181	National Works Agency	10.12.08	Emergency hurricane Gustav works. Concrete retaining wall and invert slab Ackee Walk- Green Vale Rd at section Roehampton- Red Hills Road.	CDB	S Green & Associates Co Ltd	Works	SS	15,674,158.50
182	National Works Agency	17.12.08	Emergency hurricane Gustav works. Concrete wall and invert slab Perkins and Washington Blvd at section Waterhouse Drive and Perkins Blvd.	CDB	Asphaltic Concrete Enterprise Ltd	Works	SS	15,137,350.19
183	National Works Agency	17.12.08	Emergency hurricane Gustav works. Road rehabilitation, drainage, earthworks and pavement at Orange Park Road.St. Andrew.	GOJ	Alcar Construction & Haulage Co Ltd	Works	SS	29,672,214.52
184	National Works Agency	17.12.08	Emergency hurricane Gustav works. Road rehabilitation, drainage, earthworks and pavement at Walderston - Contrivance in Manchester.	GOJ	C.A.B Construction	Works	SS	29,817,230.31

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185	National Works Agency	17.12.08	Emergency hurricane Gustav works concrete wall and gully invert slab at Wickham road, St. Andrew.	CDB	Lascar Fencing & Construction Ltd	Works	SS	29,329,575.00
186	National Works Agency	17.12.08	Emergency hurricane Gustav works road rehabilitation, drainage, earthworks, retain structure and pavement at Guys Hill-Windsor Castle and other road sections in St. Mary.	GOJ	Dwight's Construction Co Ltd	Works	SS	99,774,090.41
187	National Works Agency	17.12.08	Emergency hurricane Gustav rehabilitation works and concrete random rubble wall at Jacks Hill (Persimon Road Works).	GOJ	L & K Construction Co Ltd	Works	SS	23,821,960.99
188	National Works Agency	17.12.08	Emergency hurricane Gustav works - gully repairs. Concrete wall and gully invert at Shortwood Drive, St. Andrew.	CDB	Dacosta Construction & Heavy Equipment	Works	LT	44,342,870.00
MINISTRY OF WATER AND HOUSING								
1	National Water Commission	09.01.08	Supply of Motor Vehicles Panel vans, Double & Single Cab pick-ups	NWC	Fidelity Motors Ltd	Goods	ST	US \$1,062,813.40
2	National Water Commission	09.01.08	Supply of Motor Vehicles small 4x4 SUV	NWC	Stewarts Auto Sales Ltd	Goods	ST	US \$234,015.50

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3	National Water Commission	09.01.08	Supply of Uniforms for Supervisory, and pre supervisory staff for July 2008 to December 2009	NWC	Fabric Consultants Ltd	Goods	ST	29,446,893.80
4	National Water Commission	09.01.08	Supply of Uniforms for Supervisory, and pre supervisory staff for July 2008 to December 2009	NWC	Sun Island Jamaica Ltd	Goods	ST	9,771,163.60
5	National Water Commission	09.01.08	Supply of Uniforms for Supervisory, and pre supervisory staff for July 2008 to December 2009	NWC	Satisfaction 2000 Ltd	Goods	ST	855,000.00
6	Rural Water Supply Ltd	13.02.08	Construction and completion of sand filter treatment plant at Cascade water supply, St. Ann.	GOJ	Bacchus Engineering Works Ltd	Works	ST	9,360,058.40
7	National Water Commission	13.02.08	Re-conditioning and retro fitting of Containers at Kingsland Reservoir Manchester.	NWC	Mustang Construction Engineering Co Ltd	Works	ST	7,020,500.30
8	National Water Commission	27.02.08	Supply & delivery of personal and notebook computers.	NWC	Illuminat Jamaica Ltd	Goods	ST	5,275,618.18
9	National Water Commission	27.02.08	Supply of laboratory supplies & equipment for western division-categories A1 & A2.	NWC	Industrial & Technical Supplies (Jamaica)	Goods	ST	US \$52,883.60
10	National Water Commission	27.02.08	Procurement of laboratory supplies & equipment for eastern division-categories 1A & 1B	NWC	Eldac Consultancy Ltd	Goods	ST	US \$147,408.78
11	National Water Commission	27.02.08	Procurement of auditing services for the NWC - external auditor for a period of 7 years.	NWC	KPMG Chartered Accountants	Services	ST	50,234,800.00

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12	Rural Water Supply Ltd	13.02.08	Pipelaying 10km of schedule 40 -75mm diameter GI pipes at Fruitful Vale water scheme in Portland.	GOJ	Barnes Construction & Equipment Co Ltd	Works	ST	9,473,940.00
13	Rural Water Supply Ltd	12.03.08	Installation of 100mm and 50 pipelines at Peace River water supply, Clarendon	GOJ	Bacchus Engineering Works Ltd	Works	ST	9,081,570.85
14	National Housing Development Corporation Ltd	12.03.08	Laying of Water Main and installation of pumps at Frontier in St. Mary.	NHDC	Champion Industrial Equipment & Supplies Ltd	Works	ST	7,284,928.66
15	Rural Water Supply Ltd	26.03.08	Pipelaying works from Dias to Carmel contract 1 under the Askenish/Dias water supply scheme.	GOJ	A1 Construction Co Ltd	Works	ST	9,957,200.00
16	Rural Water Supply Ltd	26.03.08	Pipelaying works from Mount Carmel to Dolphin. Contract 2 under the Askenish/Dias water supply scheme	GOJ	A1 Construction Co Ltd	Works	ST	9,569,670.00
17	National Water Commission	26.03.08	Procurement of tools to meet the maintenance needs of the NWC	NWC	Incotek Co Ltd	Goods	OT	5,768,521.00
18	National Housing Development Corporation Ltd	26.03.08	Infrastructure works for roads, sewage, water supply, drainage, upgrade sewage treatment plant for 131 lots at Bourkesfield in Old Harbour, St. Catherine	NHDC	Construction Solutions Ltd	Works	OT	49,891,746.00
19	National Water Commission	02.04.08	Supply Electromagnetic Flow meters for Kingston Water Project stores at NWC Office.	IADB	Elster Amco Water Inc	Goods	OT	US \$273,574.67

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20	National Water Commission	09.04.08	Supply filter & sand for Hope & Roaring River water treatment plants.	NWC	Sha-Gore Aggregates Ltd	Goods	LT	US \$604,800.00
21	National Water Commission	16.04.08	Management of Internal Audit Under a Co-sourcing Arrangement.	NWC	Price Waterhouse Coopers	Services	SS	25,232,348.22
22	National Water Commission	23.04.08	Follow-on contract for supplying of liquid chlorine for the NWC water supplies islandwide	NWC	Jones Chemicals Inc	Goods	SS	US \$1,026,841.54
23	National Water Commission	07.05.08	Supply of filter media for Mona rapid gravity potable water treatment plant in St. Andrew.	NWC	Jamaica Drip Irrigation Ltd	Goods	ST	27,233,571.65
24	National Water Commission	07.05.08	Construction of manholes etc. sanitary collector sewers at Barbican road, Cedar Valley, Standpipe Lane, Ravina and College Green in St. Andrew.	NWC	Ronham & Associates Ltd	Works	ST	30,285,090.00
25	Rural Water Supply Ltd	07.05.08	Higgins Town-Bamboo Water supply scheme for the Green Park. Well development and testing in St. Ann.	GOJ	Jamaica Wells & Services Ltd	Works	ST	5,696,478.51
26	Rural Water Supply Ltd	14.05.08	Laying of pipelines to distribute potable water within the community of Hunts Town Wellington Water Supply St. Mary.	GOJ	Bacchus Engineering Works Ltd	Works	ST	17,231,500.00

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27	National Water Commission	21.05.08	Construct, testing and commissioning 2.0km ductile iron pipeline include maintenance at Whithorn--Galloway to Water works in Westmoreland.	NWC	A1 Construction Co Ltd	Works	LT	9,045,730.00
28	Ministry of Water & Housing	21.05.08	Complete roof and perimeter fence, refurbish structure at the May Pen regional office Clarendon.	MWH	Professional Construction Ltd	Works	OT	5,905,610.70
29	Ministry of Water & Housing	21.05.08	Refurbishing building structure at Albion, Montego Bay regional office.	MWH	Professional Construction Ltd	Works	OT	11,023,684.65
30	National Water Commission	28.05.08	Supply of uniforms for categories A,B, G and I for the pre supervisory and supervisory staff for period July 2008 to December 2009	NWC	Fabric Consultants Ltd	Goods	SS	29,676,021.70
31	National Water Commission	02.07.08	Christiana / Spaulding; Construct and lay 9.5 km transmission pipeline at intersection at Alston - Tweedside - Pecham-Grantham- Frankfield main road Guinea Corn District in Clarendon.	NWC	Bacchus Engineering Works Ltd	Works	ST	30,240,800.00
32	Rural Water Supply Ltd	02.07.08	Lay 3.4km 100mm dia ductile iron and 3.3km of 100mm PVC and 3.0km galvanized pipes. Marlie Hill- Browns Hall- Macca Tree pipeline improvement works.	GOJ	Bacchus Engineering Works Ltd	Works	ST	25,985,830.50

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33	National Water Commission	02.07.08	Design, supply and erect and commission a 910,000 litre potable galvanized steel water tank for Chichester/Shettlewood Water Supply in Hanover.	NWC	M & M Jamaica Ltd	Works	ST	14,195,454.00
34	National Water Commission	02.07.08	Victoria Town-Cross Key Water Supply-laying 2 km of 250mm diameter Ductile Iron pipeline for existing from Grove Town to Old Smithville masonry tank in Manchester	NWC	Frederick Rodriques & Associates Ltd	Works	ST	9,812,440.00
35	National Water Commission	02.07.08	Supply of pressure transducers, data loggers, cell communication outstation, spares and fittings, secure enclosure etc for Port Antonio water, sewer and drainage project.	GOJ	Elster Amco Water Inc	Goods	ST	US \$148,427.81
36	National Water Commission	02.07.08	Supply full bore non-intrusive electromagnetic and mechanical flow meters 8" and 12" nominal diameter and associated spares and fittings for Port Antonio water, sewer and drainage project.	GOJ	Elster Amco Water Inc	Goods	ST	US \$25,681.01
37	Rural Water Supply Ltd	09.07.08	Procurement of 3 phase power supply for the Albert Town Water supply project in Trelawny.	GOJ	Jamaica Public Service Co Ltd	Works	SS	5,208,162.21

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38	National Water Commission	23.07.08	Construction 1200m of 400mm and 300mm diameter pipelines for the Fairway- Seymour-Retreat Avenues Collector sewers in St. Andrew.	NWC	D Bisasor & Associates Ltd	Works	ST	24,249,400.50
39	National Water Commission	23.07.08	Supplying Aluminium Sulphate for NWC treatment plants Islandwide	NWC	Industrial Chemical Co Ltd	Goods	ST	43,805,491.20
40	National Water Commission	23.07.08	Supply PVC sewer pipes and fittings for North Gully to Cornwall Court in Montego Bay for storage.	NWC	Tridel Construction Group Inc Ltd	Goods	ST	US \$590,483.00
41	National Water Commission	23.07.08	Construction of 1000km of 300mm diameter PVC sewer pipes for Wiggan Loop treatment on East Kings House road, St. Andrew.	NWC	D Bisasor & Associates Ltd	Works	ST	20,332,415.00
42	National Water Commission	23.07.08	Construction of 0.7km of 200mm diameter pipes for collector sewer with manholes and laterals for Bogue Industrial Estate, Montego Bay.	NWC	Surrey Paving & Aggregate Co Ltd	Works	ST	15,049,967.00
43	Ministry of Water & Housing	30.07.08	Consultancy: Provide sub-division plan, checked boundaries and approved Strata Plan.	MWH	Duel A Thames	Services	LT	5,610,000.00
44	Ministry of Water & Housing	30.07.08	Supply and install standby generator with automatic control and include sewer pump station pipework to Kennedy Grove Housing Clarendon	MWH	J.H.Dunstan & Associates Ltd	Works	OT	4,453,453.54

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45	National Water Commission	30.07.08	Install 11.7km of 150mm diameter Ductile iron and PVC transmission pipe line Niagara treatment plant to Flamstead and Vaughnsfield via Mocho and Garlands in St. James	NWC	A1 Construction Co Ltd	Works	ST	28,863,340.00
46	Rural Water Supply Ltd	30.07.08	Fabrication and the erection of a 45,000 litres steel tank to Cascade Water scheme, St. Catherine.	GOJ	Kingston Industrial Construction Ltd	Works	ST	4,060,800.85
47	Rural Water Supply Ltd	30.07.08	Fabrication and the erection of a 45,000 litres steel tank to Colbeck-Planters Hall, Bois Content water scheme St. Catherine.	GOJ	Kingston Industrial Construction Ltd	Works	ST	4,133,499.30
48	Ministry of Water & Housing	30.07.08	Pipelaying and construction of intake for potable water to Top Enfield and Galliwasp Water Supply scheme. St. Mary.	GOJ	Leycar Engineering Ltd	Works	ST	7,472,368.50
49	National Water Commission	30.07.08	Construction of 3.0km of 100mm diameter pipeline from Crofts Gate to Comsie in Kellits, Clarendon.	NWC	Waymah Ltd	Works	ST	10,912,550.00
50	National Water Commission	30.07.08	Procurement of various sizes of manhole frames and covers for pipeline projects.	NWC	Solid Concrete Pipes & Products Ltd	Goods	SS	1,717,144.53
51	National Water Commission	13.08.08	VARIATION:- Additional work items:- Kingston Metropolitan Area Water Supply.	Japan	Sogea-Satom	Works	OT	77,550,338.82

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52	National Water Commission	13.08.08	Subscription renewal of licence for McAfee Anti-Virus software for NWC's computer systems.	NWC	Innovative Corporate Solutions Ltd	Services	SS	US \$19,400.00
53	National Water Commission	13.08.08	Procurement of AVK split and sleeve couplings for NWC major repairs in Kingston & St. Catherine.	NWC	Incotek Co Ltd	Goods	SS	US \$169,200.00
54	National Water Commission	20.08.08	Construction of 11km transmission pipelines from Long Hill to Nain Square Booster Stations. Improving supply to communities in adjacent Essex Valley at south east St. Elizabeth.	NWC/ JBI	Bacchus Engineering Works Ltd	Works	ST	67,882,400.70
55	National Water Commission	20.08.08	Construct 5.1km 100-150 diameter ductile iron pipeline include test and commission into services at Limit to Mizpah Christiana -Spaulding water supply.	NWC	Bacchus Engineering Works Ltd	Works	ST	16,613,675.00
56	National Water Commission	20.08.08	Supply, erection and commissioning of nine (9) galvanized bolted steel tanks in locations islandwide.	NWC	Tank- Weld Ltd	Works	ST	101,054,051.70
57	Ministry of Water & Housing	27.08.08	Rehabilitation works on the roads in Norwood, St. James.	MWH	Solid Engineering Ltd	Works	ST	6,193,210.00
58	National Water Commission	03.09.08	Brompton Water Supply to construct, test and commission 4.1 km of PVC pipeline including maintenance at Luana - Sandy Ground, St Elizabeth.	NWC	Machado Bailey & Sons Construction Ltd	Works	ST	7,000,397.00

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59	National Water Commission	03.09.08	Construct and lay 2.7km Ductile Iron pipe from Constant Spring Treatment plant to Stillwell Road Tank in St. Andrew.	NWC	Bacchus Engineering Works Ltd	Works	ST	16,486,250.00
60	Ministry of Water & Housing	03.09.08	Procurement of Aerial Topographic surveys of Clarendon, Trelawny, St. James and St. Andrew.	GOJ	Stewart Lofters & Associates	Services	SS	3,645,000.00
61	Rural Water Supply Ltd	17.09.08	Well development and testing at Whitehall- Newmarket Water supply scheme, St. Elizabeth.	GOJ	Jamaica Wells & Services Ltd	Works	ST	6,646,468.40
62	National Water Commission	17.09.08	To supply one (1) Specialized Truck for the transportation of Chlorine cylinders.	NWC	Key Motors Ltd	Goods	ST	9,643,545.00
63	National Water Commission	10.09.08	To provide engineering services for rehabilitation of Negril and Ocho Rios Waste Water Treatment plants.	NWC	Fluid Systems Engineering Ltd	Services	SS	US \$144,700.00
64	National Water Commission	17.09.08	Supply of 5/8" Cold Water Meters and couplings for islandwide distribution works.	NWC	Industrial & Municipal Supplies Inc.	Goods	LT	US \$2,283,500.00
65	National Water Commission	17.09.08	Procure printers and associated installation of support services for NWC's Customers Information System.	NWC	Advanced Integrated Systems Ltd	Goods	ST	US \$80,564.58
66	National Water Commission	24.09.08	Development of water supply, well source, transmission lines and reservoirs for Greater Spanish Town	JBIC	Hazama Corporation	Works	OT	662,735,645.00 +US\$15,580,979.00

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67	National Water Commission	24.09.08	Engineering consultancy services for Rehabilitation of Kingston Water & Sanitation project	IADB	BCEOM International	Services	OT	US \$4,828,270.00
68	Ministry of Water and Housing	15.10.08	Emergency works to clear and replace blocked sewer line, cut and remove large obstruction trees at Majesty Gardens, Kingston.	GOJ	D.Bisator & Associates Ltd	Works	SS	2,000,000.00
69	National Water Commission	29.10.08	Procurement of aluminium sulphate for water treatment.	NWC	Industrial Chemical Co Ltd	Goods	SS	14,661,758.00
70	Housing Agency of Jamaica Ltd	12.11.08	Provision for first year Insurance coverage for HAJ assets at all locations island-wide.	HAJ	Progressive Insurance Brokers	Services	ST	58,515,068.00
71	Housing Agency of Jamaica Ltd	19.11.08	Construction of infrastructure works, roads, sidewalk, water, sewer and storm-water disposal at Portmore Villas Phase2	HAJ	Build-Rite Construction Co Ltd	Works	ST	109,123,748.00
72	National Water Commission	19.11.08	Installation & commissioning of Electro-Magnetic Mechanical Flow meters at Port Antonio in Portland.	EIB	Sogea Satom	Works	ST	35,973,599.00
73	National Water Commission	19.11.08	Construct 2.4 km plus 2.7 km of 525mm sanitary sewer on alignment and trenches from North Gully respectively to Cornwall Courts in Montego Bay, St. James.	NWC	Tankweld Ltd	Works	ST	231,872,593.70

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74	Rural Water Supply Ltd	19.11.08	Installation of ductile Iron and PVC pipes at Quaminus to Lionel Town for the Southern Clarendon Water Supply.	GOJ	Pavement & Structure Ltd	Works	ST	33,464,413.51
75	National Water Commission	10.12.08	Procure the supply of safety apparatus. Footwear category 1.	NWC	Camcorp Industrial Ltd	Goods	ST	4,774,589.40
76	National Water Commission	10.12.08	Procure the supply of safety apparatus. Head and Face category 2 and Reflective Signs category 4.	NWC	3M Interamerica Inc	Goods	ST	11,163,845.50
77	National Water Commission	10.12.08	Construction, development and testing of the Parottee replacement well in St Elizabeth.	NWC	Hood-Daniel Well Co Ltd	Works	LT	19,766,394.22
OFFICE OF THE CABINET								
1	Office of the Contractor General	18.06.08	Supply and installation of Modular furniture at new office Oxford Road	GOJ	EHC Industries Ltd	Goods	LT	4,843,744.63
2	Office of the Cabinet	09.07.08	Public Sector Modernization Division. Conduct customers service survey for the public sector customers service competition 2008-9	GOJ	Meloche, Hurwich & Co	Services	OT	US \$57,119.50

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OFFICE OF THE PRIME MINISTER								
1	Jamaica Social Investment Fund	09.01.08	Construct sick bay, 4 new classrooms, principal office, teachers' rest area, store room, sanitary facilities, enclosed play area, multi purpose room and gazebo at Islington Early Childhood Institution, St. Mary.	IADB	Howard Construction Co.	Works	ST	39,500,000.01
2	Jamaica Social Investment Fund	16.01.08	Construct Community centre inclusive of bathrooms, shops and multi purpose area at Federal Gardens St. Andrew	IBRD	OK Damani Construction Co Ltd	Works	ST	50,066,392.72
3	Urban Development Corporation	13.02.08	Construct two-storey building for ticket, security, food, beverage, nurses' station, craft, toilets and sewer system for the Reach Falls Development. Portland.	UDC	Portland General Contractors Ltd	Works	ST	25,712,343.26
4	National Housing Trust	13.02.08	Fire alarm and protection system to NHT Clarendon branch office Manchester Ave., May Pen.	NHT	Arel Ltd	Works	ST	4,459,641.85
5	National Housing Trust	13.02.08	Supply & install standby generator at NHT Clarendon branch office Manchester Avenue, May Pen.	NHT	Arel Ltd	Works	ST	13,413,402.79

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6	National Housing Trust	13.02.08	Supply & install electrical system to NHT Clarendon branch office Manchester Avenue, May Pen.	NHT	R.E.Forrester Ltd	Works	ST	41,606,184.00
7	National Housing Trust	13.02.08	Supply & install A/C, exhaust system and infrastructure to NHT Clarendon branch office Manchester Ave., May Pen.	NHT	CAC 2000 Ltd	Works	ST	18,818,649.68
8	St Mary Parish Council	27.02.08	Remove deteriorated slab, realign, construct extension, formwork to columns, beams, wing walls, slab and repairs to abutment and spillway for bridge at Petersfield, St. Mary.	GOJ	Shek-Nur Construction Co Ltd	Works	ST	4,803,400.00
9	Jamaica Fire Brigade	27.02.08	Group Health insurance coverage for Employees and their dependent 2008-2011. The premium is for 2008	GOJ/EMP	Life of Jamaica Ltd	Services	LT	108,042,852.00
10	National Housing Trust	27.02.08	Architectural consulting services for pre-and post contract works at 4 Park Boulevard Head office. Kingston	NHT	McMorris Sibley Robinson Ltd	Services	SS	8,750,000.00
11	National Housing Trust	27.02.08	Construct mail boxes, community notice board, garbage skip enclosure and dry yard at 231 Spanish town road	NHT	Ashtrom Building Systems Ltd	Works	SS	30,216,215.00

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12	St Mary Parish Council	27.02.08	Clean outlets, bushing, construct catch basin preparation and sub base with material double surface dressing to Paisley District	GOJ	Selmic Construction	Works	ST	5,144,500.00
13	National Housing Trust	27.02.08	Consulting services for Point Housing Development in Hanover- Land Surveying services	NHT	Llewellyn Allen & Associates	Services	ST	23,201,495.00
14	National Housing Trust	12.03.08	Consultancy land surveying services for Longville Housing Development phase 3, Clarendon.	NHT	Llewellyn Allen & Associates	Services	ST	12,849,250.00
15	National Housing Trust	12.03.08	Consultancy Civil Engineering services for the Longville Housing development project Clarendon.	NHT	Jentech Consultants Ltd	Services	ST	9,312,640.00
16	Jamaica Social Investment Fund	19.03.08	Variation to # 2385. Repair and refurbish building and sanitary facilities at West Kingston Operation Friendship Health Clinic.	IBRD	Chicon Enterprise	Works	ST	1,814,282.44
17	National Housing Trust	19.03.08	Variation to # 1493 16/11/05 Infrastructure Electrical Installation to BLOCK J at Denham Town INNER CITY HOUSING PROJECT	NHT	ARIMA Engineering Co Ltd	Works	ST	22,901,874.85
18	National Housing Trust	19.03.08	Variation to #1546 11/1/06 Civil Engineering Works at Board Villa Denham Town Block J	NHT	TankWeld Construction Co Ltd	Works	OT	43,387,082.00

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19	National Housing Trust	26.03.08	Consultancy for civil engineering infrastructure design and monitoring Point Housing Development in Hanover	NHT	Jentech Consultants Ltd	Services	ST	19,978,332.03
20	Jamaica Social Investment Fund	26.03.08	Construction of shops, multi-purpose area and bathrooms for a community centre at Knollis, St. Catherine.	IBRD	KSA Engineering Consultants Ltd	Works	ST	57,727,498.30
21	Jamaica Social Investment Fund	26.03.08	Zinc fence removal and replacement with block construction works at Whitfield Town, St. Andrew.	IBRD	Rock & Dirt Jamaica Ltd	Works	ST	8,352,602.35
22	Jamaica Social Investment Fund	26.03.08	Construction of single-storey building with sanitary and kitchen facilities for a community centre at Hermitage, St. Andrew.	IADB	D Bisasor & Associates Ltd	Works	ST	23,856,227.00
23	National Housing Trust	26.03.08	Printing and mail distribution services for 2 years for the NHT Head Office.	NHT	Xsomo International	Services	LT	9,415,200.00
24	Jamaica Social Investment Fund	02.04.08	Consultancy for Implementation of Mentorship Programme -Central Village, Jones Town, Federal Gardens and Tawes Pen Inner City Basic services project.	IBRD	Youth Opportunities Unlimited	Services	OT	5,495,505.00
25	Development Bank of Jamaica	09.04.08	Renewal of general insurance for 2008 - three year contract period for DBJ Oxford Road.	DBJ	Allied Insurance Brokers	Services	ST	9,761,893.00

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26	National Housing Trust	09.04.08	Emergency extension of the Security services contract for Denham Town Block J to April 28, 2008.	NHT	Bulls Eye Security Ltd	Services	SS	4,291,166.40
27	National Housing Trust	16.04.08	Variation #1 to 2532 15/8/08 Twickenham Park Housing -Erect and maintain hoarding to site. St. Catherine.	NHT	HDB Construction Ltd	Works	ST	6,372,922.17
28	National Housing Trust	16.04.08	Consultancy: Civil engineering services for infrastructure design & monitoring of Perth Housing Development in Manchester.	NHT	N O Whyte & Associates	Services	ST	24,823,148.43
29	Office of the Prime Ministry	16.04.08	Road rehab 07/04- Pavement construction of drainage kerbs and gutters etc. to Treadlight and Scotts Pass roads in Clarendon.	EU grant	Seematt Construction Co Ltd	Works	ST	9,980,030.00
30	Office of the Prime Ministry	16.04.08	Road rehab 07/05-Pavement construction of drainage kerbs and gutters etc. to Jobs Lane and New Pond roads in Manchester.	EU grant	Seematt Construction Co Ltd	Works	ST	11,146,489.00
31	National Housing Trust	16.04.08	Renewal of contract # 1935 - 13/9/06 for 24 months advertising services in the print media.	NHT	The Gleaner Co Ltd	Services	SS	15,000,000.00
32	National Housing Trust	16.04.08	Renewal of contract # 1936 - 13/9/06 for 12 months advertising services in the print media.	NHT	The Jamaica Observer	Services	SS	7,000,000.00

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33	Jamaica Social Investment Fund	23.04.08	Demolition of the existing structure installation of windows, doors, fixtures, fittings, plumbing and drainage, electrical and external works to Parade Garden Community Centre in Kingston.	IBRD	Multi Angle Development Enterprise Ltd	Works	ST	17,309,955.00
34	Jamaica Social Investment Fund	23.04.08	Supply material and install electrical works to regularized the supply from JPS and get certification for approximately 100 households in Central Village, St. Catherine	IADB	Danem Engineers Ltd	Works	ST	5,028,996.78
35	Jamaica Social Investment Fund	23.04.08	Removal & disposal of accumulated debris from drain, set screed and recast invert. Blockwork and capping.	IADB	Bacchus Engineering Works Ltd	Works	ST	9,754,500.00
36	Jamaica Social Investment Fund	23.04.08	Construction of two-storey 11 classroom building with associated electrical, mechanical and external works at the YMCA, Young Street, St. Catherine.	IBRD	D Bisasor & Associates Ltd	Works	ST	35,380,255.00
37	Jamaica Social Investment Fund	23.04.08	Hurricane Dean Rehabilitation to 0.85 km of the Bottany Bay road including reinstatement of sub-base drainage in St. Thomas.	WB(erl)	Seematt Construction Co Ltd	Works	ST	10,369,300.00
38	Jamaica Social Investment Fund	23.04.08	Rehabilitation to 1.45 km of the Logwood road including new drain in St. Thomas.	WB(erl)	Seematt Construction Co Ltd	Works	ST	10,504,850.00

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39	Jamaica Social Investment Fund	23.04.08	Hurricane Dean Rehabilitation to 1.5 km of the Cottage Pen road including the reinstatement of sub base drainage and surfacing in Manchester.	WB(erl)	KAM-HC & Associates Co Ltd	Works	ST	5,961,330.00
40	Jamaica Social Investment Fund	23.04.08	Hurricane Dean Rehabilitation to 1.51 km of the Clarke Town road including the reinstatement of sub base drainage and surfacing in Manchester	WB(erl)	Construction Solutions Ltd	Works	ST	4,491,000.00
41	Urban Development Corporation	23.04.08	Refurbishing works for internal painting for the Jamaica Conference Centre in Kingston.	GOJ	General Paintings Ltd	Works	LT	4,024,992.00
42	Urban Development Corporation	23.04.08	Refurbishing works for external painting for the Jamaica Conference Centre in Kingston.	GOJ	Everton Briscoe Construction Ltd	Works	LT	4,294,820.00
43	National Housing Trust	30.04.08	Twickenham Park Housing Development Phase 2. Construct 234 units and associated infrastructure St. Catherine.	NHT	M & M Jamaica Ltd	Works	ST	1,082,151,512.40
44	National Housing Trust	30.04.08	Consultants to provide construction monitoring services for the Twickenham Park Housing Development, Phase 1 .	NHT	Hytech Associates Ltd	Services	SS	15,040,344.72

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45	National Housing Trust	07.05.08	Follow-on to Supply & install electrical equipment for revised Water Supply System at Green Pond Housing- St. James	NHT	Ashdev Ltd	Works	SS	1,533,768.00
46	National Environmental & Planning Agency	07.05.08	Procure AMANDA 5 E-Ntraprise web Interface -Data Automation Application- Workflow management system.	EU	CSDC System Inc	Goods	SS	US \$79,970.00
47	Ackendown Newtown Development Co Ltd	14.05.08	Procure the services of an Administration Manager for the Ackendown property.	AND	Life of Jamaica Property Management Co Ltd	Services	OT	4,200,000.00
48	Ackendown Newtown Development Co Ltd	14.05.08	Provide insurance services for a three year period for the Sandals Whitehouse Hotel property.	AND	Allied Insurance Brokers Ltd	Services	ST	US \$999,648.00
49	Office of the Prime Minister	14.05.08	Road rehab # 07/01-Pavement construction drainage kerbs and gutters etc. to Ballarres & Malcolm Town roads in Clarendon.	EU	Seematt Construction Co Ltd	Works	ST	8,138,900.00
50	Office of the Prime Minister	14.05.08	Road rehab # 07/03-Pavement construction drainage kerbs and gutters etc. to Mitchell Hill & Jericho roads in Clarendon.	EU	Seematt Construction Co Ltd	Works	ST	9,504,325.00
51	Office of the Prime Minister	14.05.08	Road rehab # 07/07- Pavement construction drainage kerbs and gutters etc. to Miller Hill & Amity roads in Westmoreland	EU	Neville Diaram	Works	ST	9,800,600.00

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52	Office of the Prime Minister	21.05.08	Demolition and site clearance of concrete structures, covered areas, trees, pavement, ramps and walls of the existing fire station on Barnett Street in Montego Bay.	GOJ	Lawson's Construction Ltd	Works	ST	4,150,419.38
53	Office of the Prime Minister	21.05.08	EUFLEX # 07-06 Rehab. Pavement, construction of drainage, kerbs, culverts, catch basins to Dundee and Phantiland roads in St. Elizabeth .	EU	Seematt Construction Co Ltd	Works	ST	11,283,900.00
54	Office of the Prime Minister	21.05.08	EUFLEX # 07-02 Rehab. Pavement, construction of drainage, kerbs, culverts, catch basins to Halse hall, Corn Piece and Hales Field roads in Clarendon.	EU	Chicon Enterprise Ltd	Works	ST	13,147,800.00
55	Office of the Prime Minister	21.05.08	EUFLEX # 07-08 Rehab. Pavement, construction of drainage, kerbs, culverts, catch basins to Crowder, Seaton Crescent and Logwood roads in Westmoreland.	EU	Neville Diaram	Works	ST	10,723,950.00
56	Office of the Prime Minister	21.05.08	Procurement of thirty (30) DELL desktop Computers for the Ministry.	GOJ	Dell World Trade Corporation	Goods	SS	US \$29,160.00
57	Jamaica Social Investment Fund	28.05.08	Renovation of Hurricane Dean damaged structure including roof, doors, windows, and electrical work at the May Pen Health Centre.	WB	Caribbean Electrical Co Ltd	Works	ST	5,676,725.00

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58	Jamaica Social Investment Fund	28.05.08	Construction of Community Centre with bathrooms, shops and multi purpose area at Bucknor in Clarendon.	IBRD	KSA Engineering Consultants Ltd	Works	ST	52,028,039.31
59	Jamaica Social Investment Fund	28.05.08	Construction of Community Centre with bathrooms, shops and multi purpose area at Central Village, St. Catherine.	IBRD	KSA Engineering Consultants Ltd	Works	ST	53,201,570.38
60	Jamaica Social Investment Fund	28.05.08	Zinc fence removal and replacement with block construction works at St. Joseph Road Package 2, Whitfield Town.	IBRD	Rock & Dirt Jamaica Ltd	Works	ST	9,401,783.70
61	Jamaica Social Investment Fund	28.05.08	Zinc fence removal and replacement with block construction works at Crescent Road Package 3 Whitfield Town.	IBRD	Rock & Dirt Jamaica Ltd	Works	ST	7,319,013.40
62	Jamaica Social Investment Fund	28.05.08	Zinc fence removal and replacement with block construction works at Norman Lane & Harvey Road Package 4, Whitfield Town.	IBRD	Rock & Dirt Jamaica Ltd	Works	ST	10,714,559.95
63	Jamaica Social Investment Fund	28.05.08	Zinc fence removal and replacement with block construction works Zone A package 5, Whitfield Town.	IBRD	D Bisasor & Associates Ltd	Works	ST	11,944,594.90
64	Jamaica Social Investment Fund	28.05.08	Zinc fence removal and replacement with block construction works Zone A package 6, Whitfield Town.	IBRD	D Bisasor & Associates Ltd	Works	ST	10,022,893.35

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65	Jamaica Social Investment Fund	28.05.08	Zinc fence removal and replacement with block construction works Zone A package 7, Whitfield Town.	IBRD	D Bisasor & Associates Ltd	Works	ST	8,181,728.60
66	Jamaica Social Investment Fund	28.05.08	Electricity regularization project for houses to be wired at Bucknor in Clarendon.	IBRD	Caribbean Electrical Co Ltd	Works	ST	5,896,506.75
67	Jamaica Social Investment Fund	28.05.08	Demolish existing area and construct multi purpose court with markings scrimmage field for kids new play area and walkway at Shelter Rock in St. Catherine.	IBRD	Alcar Construction & Haulage Co Ltd	Works	ST	5,933,000.00
68	Jamaica Social Investment Fund	28.05.08	Reinstatement of 35 road and lanes include sidewalk, curb walls, pavements, cleaning storm water drains and repair of concrete drains at Whitfield Town.	IBRD	Alcar Construction & Haulage Co Ltd	Works	ST	107,655,775.00
69	Jamaica Social Investment Fund	28.05.08	Rehabilitation of 0.8 km roads 1.5km curb wall, channel patching, remove existing surface, provision of asphaltic concrete with water supply lines and concrete drains for storm water at Bucknor in Clarendon.	IBRD	D Bisasor & Associates Ltd	Works	ST	13,753,645.00
70	Office of the Prime Minister	28.05.08	Procurement of Medals required for the Jamaica Civil Service Long service award ceremony 2008	GOJ	Skinner & Co (Insignia)	Goods	SS	UK £12,675.00

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71	National Housing Trust	28.05.08	Extension of contract for Security service for the Inner City project at 231 Spanish Town Road	NHT	Security Innovations Ltd	Services	SS	4,317,300.00
72	Jamaica Fire Brigade	28.05.08	Supply parts and effect repairs to Fire units Fleet # 5-83 and fleet# 5-89	GOJ	National Safety Ltd	Services	SS	10,108,984.60
73	National Housing Trust	28.05.08	Sterilization of two (2) water tanks for the commissioning of the revised water system at Green Pond Housing Development in St. James.	NHT	Ashdev Ltd	Works	SS	3,787,794.00
74	Jamaica Fire Brigade	04.06.08	Procurement of the Madge Saunders Conference Centre for training of fire brigades recruits . Tower Isle.	GOJ	Madge Saunders Centre	Services	SS	14,962,500.00
75	Jamaica Social Investment Fund	04.06.08	Completion works including fencing, upgrading of sanitary facilities and drainage and installation of water tank to Rio Bueno Basic School in Trelawny.	OPEC	Sharecon Construction Ltd	Works	SS	3,346,786.24
76	National Environmental & Planning Agency	04.06.08	Environmental monitoring services for North Coast Highway Improvement Project	GOJ	John Clarke	Services	SS	1,152,000.00
77	Jamaica Social Investment Fund	18.06.08	Emergency Hurricane damaged works at Black River Primary. St Elizabeth	GOJ	Maxwell Construction Co Ltd	Works	SS	4,673,448.50
78	Jamaica Social Investment Fund	18.06.08	Emergency Hurricane damaged works at Glen Stuart Primary School St. Elizabeth.	GOJ	Marshall Construction Co Ltd	Works	SS	6,619,113.25

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79	Jamaica Social Investment Fund	18.06.08	Emergency Hurricane damaged works at Newcombe Valley Primary School St. Elizabeth.	GOJ	Marshall Construction Co Ltd	Works	SS	5,764,590.00
80	Jamaica Social Investment Fund	18.06.08	Emergency Hurricane damaged works at Mountain Side Primary School St. Elizabeth.	GOJ	Marshall Construction Co Ltd	Works	SS	5,603,231.52
81	Jamaica Social Investment Fund	18.06.08	Emergency Hurricane damaged works at Mount Grace Primary School Westmoreland.	GOJ	Howard Construction Co Ltd	Works	SS	4,500,000.00
82	Office of the Prime Minister	18.06.08	Procure Platinum for windows software and training and implementation of software for 9 parish councils.	GOJ	Sage Software Inc (Makeyla Solutions)	Goods	SS	US \$80,985.45
83	Development Bank of Jamaica	25.06.08	Renovate mezzanine floor, modification of existing layout, installation of ceramic floors, electrical work telephone line and A/C units etc.	DBJ	Danem Engineers Ltd	Works	SS	5,735,553.50
84	Urban Development Corporation	25.06.08	Lilliput Subdivision surveying works including road reservations, footpath, and road profile. St. James.	UDC	Allison & Associates	Services	SS	908,130.83
85	National Environmental & Planning Agency	02.07.08	Services for Environmental management in the private sector. Government of Jamaica Action Programme (ENACT)	CIDA	Jamaica Manufacturers Association	Services	SS	2,322,000.00

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86	Electoral Office of Jamaica (OPM)	02.07.08	Safety & security services for Electoral Head office the Commission including the Bayfarm Road storage and the director's residence.	GOJ	Atlas Protection Ltd	Services	ST	11,693,500.00
87	Jamaica Social Investment Fund	09.07.08	Integrated Infrastructure, rehabilitation of existing road and drainage works at Bucknor in Clarendon	IBRD	Alcar Construction & Haulage Co Ltd	Works	ST	40,596,533.00
88	Jamaica Social Investment Fund	09.07.08	Construct multi-purpose facility and community centre single storey block at Waterhouse in St. Andrew	IBRD	Multi Angle Development Enterprise Ltd	Works	ST	16,128,020.00
89	Jamaica Social Investment Fund	09.07.08	Remove and replace roofing, electrical works and painting to ceiling and walls at Lucea Health centre, Hanover.	WB/ERL	Alfrasure Structures & Roofing Ltd	Works	ST	4,109,470.00
90	Urban Development Corporation	09.07.08	Supply of Auto Desk software for architecture & engineering diagrams	UDC	Novgar Services Ltd	Goods	SS	4,928,041.28
91	National Housing Trust	09.07.08	Emergency extension of the Security services contract for Denham Town Block J for six (6) months	NHT	Bulls Eye Security Ltd	Services	SS	6,400,800.00
92	Jamaica Fire Brigade	09.07.08	Procurement of four (4) Suzuki SUV motor vehicles for the Brigade headquarters at Port Royal Street.	GOJ	Stewart Auto Sales Ltd	Goods	ST	6,150,078.88

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93	Jamaica Social Investment Fund	09.07.08	Follow-on contract #1367- 3/8/05 for the construction of new block of four classrooms and to carry out sanitary and drainage work at St Benedicts Primary School - St. Andrew.	CDB	Garan-Tee Construction Co Ltd	Works	SS	1,739,600.00
94	Jamaica Fire Brigade	16.07.08	Procurement of motor vehicle for the Brigade headquarters at Port Royal Street.	GOJ	Toyota Jamaica Ltd	Goods	ST	10,641,628.28
95	National Hotels & Properties Ltd	23.07.08	Insurance placement for three (3) years for the building known as Oceana Hotel at King Street for UDC in Kingston.	NHP	CGM Insurance Brokers	Services	ST	4,129,375.00
96	Jamaica Fire Brigade	23.07.08	Supply of walking boots for Kingston & St. Andrew St. James, St. Catherine, St. Ann and recruits and stores at KSA fire station.	GOJ	Brancho Boot Factory	Goods	SS	1,400,000.00
97	Jamaica Social Investment Fund	30.07.08	Emergency Hurricane damaged works at Holland Primary School St. Elizabeth	GOJ	Ricam Construction Co Ltd	Works	SS	4,487,128.00
98	Office of Disaster Preparedness and Emergency Management	30.07.08	Supply of package #2 items related to emergency relief for storage at ODPEM warehouse.	GOJ	Jamaica Bedding Co Ltd	Goods	ST	4,864,000.00

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2008 NCC ENDORSEMENTS OF CONTRACT AWARD RECOMMENDATIONS

# OF PROJECT	PROCUREMENT ENTITY/AGENCY	NCC ENDORSEMENT DATE	CONTRACT DESCRIPTION	FUND	CONTRACTOR	TYPE OF PROCUREMENT	PROCUREMENT METHOD	CONTRACT VALUE (\$)
99	National Housing Trust	30.07.08	Consultancy: Land surveying services to prepare sub-division plan, pegging of lots and ID reports for Creighton Hall Housing, St. Thomas.	NHT	Leslie B Mae & associates Ltd	Services	ST	4,967,180.00
100	Jamaica Social Investment Fund	30.07.08	Emergency Hurricane damaged works at Bryce Primary School Manchester.	GOJ	Lewin's Hardware Co Ltd	Works	LT	5,007,760.00
101	Jamaica Social Investment Fund	30.07.08	Emergency Hurricane damaged works at Mount Olivet Road rehabilitation Manchester.	GOJ	S.W.C Woodwork & Construction Ltd	Works	LT	9,869,000.00
102	Jamaica Social Investment Fund	30.07.08	Emergency Hurricane damaged works at Granville All Age school, St. James	GOJ	Lewin's Hardware Co Ltd	Works	LT	5,735,160.00
103	Jamaica Social Investment Fund	30.07.08	Emergency Hurricane damaged works at Fyffes Pen Primary School St. Elizabeth.	GOJ	Ricam Construction Co ltd	Works	LT	8,449,455.00
104	National Land Agency	30.07.08	Supply and deliver desktop computers and hardware at NLA department.	NLA	Illuminat Jamaica Ltd	Goods	ST	8,516,000.00
105	Urban Development Corporation	30.07.08	Procurement of category (4) Mazda motor vehicles for the UDC head office	UDC	Executive Motors Ltd	Goods	ST	4,200,000.00
106	Urban Development Corporation	30.07.08	Procurement of category (4) Mazda motor vehicles for the UDC Head Office	UDC	Executive Motors Ltd	Goods	ST	1,900,000.00
107	Urban Development Corporation	30.07.08	Procurement of category (4) Mazda motor vehicles for the UDC Head Office	UDC	Executive Motors Ltd	Goods	ST	1,345,000.00

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2008 NCC ENDORSEMENTS OF CONTRACT AWARD RECOMMENDATIONS

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108	Urban Development Corporation	30.07.08	Procurement of category (4) Suzuki motor vehicles for the UDC Head Office	UDC	Stewart Auto Sales Ltd	Goods	ST	5,300,000.00
109	Urban Development Corporation	30.07.08	Procurement of category (4) Suzuki motor vehicles for the UDC Head Office	UDC	Stewart Auto Sales Ltd	Goods	ST	4,369,699.17
110	Urban Development Corporation	13.08.08	Supply thirty three (33) desktop computers for US \$33,286.00 and two (2) Multi media projectors for US \$1,962.00 for the UDC	UDC	Dell World Trade Corporation	Goods	SS	US \$35,248.00
111	Jamaica Social Investment Fund	20.08.08	Zinc fence removal and replacement with block-wall construction zone C package # 8 Whitfield Town	IBRD	D Bisasor & Associates Ltd	Works	ST	8,563,829.70
112	Jamaica Social Investment Fund	20.08.08	Zinc fence removal and replacement with block-wall construction zone C package # 9, Whitfield Town.	IBRD	D Bisasor & Associates Ltd	Works	ST	6,427,872.35
113	Jamaica Social Investment Fund	20.08.08	Zinc fence removal and replacement with block-wall construction zone C package # 10, Whitfield Town.	IBRD	D Bisasor & Associates Ltd	Works	ST	8,340,069.20
114	National Housing Trust	20.08.08	Supply, install and commission a 500KVA standby generator at the NHT Union Street office in Montego Bay.	NHT	Synergy Engineering Ltd	Works	ST	9,976,317.49
115	National Housing Trust	27.08.08	Consultant services for Land Surveying at Sevens (Bird's Hill) Housing Development in Clarendon.	NHT	Donovan Simpson & Associates	Services	ST	6,194,037.70

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# OF PROJECT	PROCUREMENT ENTITY/AGENCY	NCC ENDORSEMENT DATE	CONTRACT DESCRIPTION	FUND	CONTRACTOR	TYPE OF PROCUREMENT	PROCUREMENT METHOD	CONTRACT VALUE (\$)
116	National Housing Trust	27.08.08	Consultant services for Land Surveying work to prepare plan, pegging and ID report at Sheekles Housing Development in Clarendon	NHT	Gordon & Co Surveys Ltd	Services	ST	9,650,919.06
117	National Housing Trust	27.08.08	Consultant services for Quantity surveying work, tender and contract documents and do interim payments for Perth Housing Development located in Manchester	NHT	Michael Robinson & Associates	Services	ST	5,628,407.72
118	National Housing Trust	27.08.08	Engage the project management consultant services for assessment of dispute with YP Seaton & Associates Re: East Prospect Phase 2 St. Thomas.	NHT	Implementation Ltd	Services	SS	3,400,000.00
119	National Housing Trust	27.08.08	Construction of boundary walls at the Twickenham Park Housing Development in St. Catherine.	NHT	P A Lawson Engineering & Construction Ltd	Works	ST	46,096,966.00
120	National Housing Trust	27.08.08	Connection of ten (10) pipeline junctions at the Green Pond Housing Development for commissioning of the system, St. James.	NHT	Ashdev Ltd	Works	SS	16,000,000.00
121	Jamaica Social Investment Fund	03.09.08	Zinc fence removal and replacement with blockwall construction zone D package # 11, Whitfield Town .	IBRD	Champion Industrial Equipment Ltd	Works	ST	12,211,197.19

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# OF PROJECT	PROCUREMENT ENTITY/AGENCY	NCC ENDORSEMENT DATE	CONTRACT DESCRIPTION	FUND	CONTRACTOR	TYPE OF PROCUREMENT	PROCUREMENT METHOD	CONTRACT VALUE (\$)
122	Jamaica Social Investment Fund	03.09.08	Resurfacing asphaltic concrete works along with excavation, marl base lay and test PVC pipes to Flankers roads in St. James	IBRD/EL	Share Con Ltd	Works	St	21,673,348.00
123	Jamaica Social Investment Fund	03.09.08	Reinstatement of 1.54 km road including base, culverts, kerbs, channel drains and surface dressing to War Wick Road Manchester.	IBRD/EL	Contraxx enterprise Ltd	Works	ST	11,073,250.00
124	Jamaica Social Investment Fund	03.09.08	Re-construct 2.52 km of roadways with new drains, base, u and v cross drains new layers and rubble retaining walls on Ticky Ticky Road in Manchester.	IBRD/EL	Contraxx enterprise Ltd	Works	ST	19,073,500.00
125	Statistical Institute of Jamaica OPM	03.09.08	Procurement of GIS software ArcEditor 9.2 and GPS applications equipment.	GOJ	Spatial Innovision Systems Ltd	Services	SS	2,717,781.00
126	Real Estate Board. OPM	03.09.08	Provision for technical assistance for Administrative framework to amend Registration Strata titles Act	GOJ	John Ridsen	Services	SS	1,500,000.00
127	Office of Utilities Regulation	03.09.08	Consultancy services to assist, prepare and evaluate the BOOB Project A- Gas turbine Expandable and Project B - Renewable Energy.	GOJ	Castalia Strategic Advisors(Castalia LLC)	Services	SS	US \$129,365.00.
128	Office of the Prime Minister	10.09.08	Procurement of motor vehicles from the Mitsubishi Motors and Mercedes cars dealer.	GOJ	Motor Sale & Service Co ltd	Goods	LT	5,170,000.00

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# OF PROJECT	PROCUREMENT ENTITY/AGENCY	NCC ENDORSEMENT DATE	CONTRACT DESCRIPTION	FUND	CONTRACTOR	TYPE OF PROCUREMENT	PROCUREMENT METHOD	CONTRACT VALUE (\$)
129	National Housing Trust	10.09.08	Rehabilitation of the sewage treatment ponds for Monymusk Sugar Housing Development at Hayes in Clarendon.	NHT	M & M Jamaica Ltd	Works	SS	20,000,000.00
130	Urban Development Corporation	17.09.08	Consultancy full services for Simon Bolivar Cultural Centre in Kingston	VENZ	Leoncio Martinez et al	Services	SS	US \$192,947.14
131	National Housing Trust	17.09.08	Variation order to expand units for the 80 two bedroom town houses and 96 two bedroom apartments at Twickenham Park Housing Development.	NHT	HDB Construction Ltd	Works	ST	22,653,776.00
132	Urban Development Corporation	17.09.08	Supply & install Rotary Compressor Chiller including engineering services including the commissioning into service. Location: Office Centre Building, Ocean Blvd.	UDC	CAC 2000 Ltd	Works	ST	29,143,077.83
133	Jamaica Fire Brigade	17.09.08	Increase cost to contract dated 4/6/08. For procurement of the Madge Saunders Conference Centre for training of fire brigade recruits. Tower Isle	GOJ	Madge Saunders Centre	Services	SS	6,160,500.00

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2008 NCC ENDORSEMENTS OF CONTRACT AWARD RECOMMENDATIONS

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134	Urban Development Corporation	17.09.08	Emergency Builders work for \$1,175,500.00 and ceiling work for \$3,721,829.93 including wall partitions, ceiling and floor repairs, painting, electrical and plumbing works at the Jamaica Conference Centre.	UDC	Syd-Sal Electrical & Construction services	Works	SS	4,897,329.93
135	National Housing Trust	17.09.08	Fabrications and installation of SunScreens at the St. James branch office.	NHT	Weldtron Ltd	Works	ST	6,955,478.10
136	Urban Development Corporation	24.09.08	Provide private security guard services at Caymanas Golf & Country Club for a contract period of two (2) years. St. Catherine	CGCC	Ranger Protection & Security Services	Services	ST	11,314,517.28
137	Planning Institute of Jamaica	24.09.08	Provision of private security service for the office building at Oxford Road and four (4) adjacent parking areas. (3 year renewable)	PIOJ	Atlas Protection Ltd	Services	ST	9,240,000.00
138	National Housing Trust	24.09.08	Installation of IBM AS/400 Lansa Contribution processing system (CPS Software Solution	NHT	Lansa Incorporated	Services	SS	11,852,280.00
139	National Housing Trust	24.09.08	Emergency services for the repairs of a 100 ton Carrier Air Conditioning system at the St. James branch office.	NHT	CAC 2000 Ltd	Services	SS	2,545,551.21

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# OF PROJECT	PROCUREMENT ENTITY/AGENCY	NCC ENDORSEMENT DATE	CONTRACT DESCRIPTION	FUND	CONTRACTOR	TYPE OF PROCUREMENT	PROCUREMENT METHOD	CONTRACT VALUE (\$)
140	Westmoreland Parish Council	01.10.08	Rehabilitation of section of Brighton Road in the Negril division Westmoreland.	ECF	Michael Gooden Construction Co Ltd	Works	ST	6,921,780.00
141	Development Bank of Jamaica Ltd	01.10.08	Provision for private security services at Cotton Polyester Textile Co Ltd at Rhoden's Pen in Old Harbour.	DBJ	Crime Prevention Armoured Security Ltd	Services	OT	8,843,049.00
142	National Land Agency	01.10.08	Relocation of # 1457 dated 6/10/05 CMS 1889 for the transfer of the e-land Jamaica hosting services for 2 years. Mapping, title and valuation roll etc.	GOJ	International Land System	Services	SS	US \$115,944.00
143	Jamaica Social Investment Fund	01.10.08	Demolish existing roof, install alusteel roof covering, gutter, ceiling and painting at Falmouth Health Centre.	IBRD	D Bisasor & Associates Ltd	Works	ST	4,142,085.00
144	Jamaica Social Investment Fund	01.10.08	Repairs to roof, windows, doors, ceiling fixtures, plumbing, electrical work and install water tank at Glen Stuart Primary School St. Elizabeth.	IBRD	Ricam Construction Co Ltd	Works	ST	6,691,286.00
145	Jamaica Social Investment Fund	01.10.08	Repairs to roof, windows, doors, ceiling fixtures, plumbing and drainage at Newcombe Valley Primary School St Elizabeth.	IBRD	Ricam Construction Co Ltd	Works	ST	5,790,313.00

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146	Jamaica Social Investment Fund	01.10.08	Demolition of existing roof, install new roof, guttering, ceiling hardboard, downpipes, replace windows, doors, plumbing and electrical works at Denbigh Primary School Clarendon.	IBRD	Howard Construction Co Ltd	Works	ST	10,260,000.00
147	Jamaica Social Investment Fund	01.10.08	Demolition of existing roof, install new roof, guttering, ceiling hardboard, downpipes, replace windows, doors, plumbing and electrical work and concrete walkways at Sandy Bank Primary School St. Elizabeth.	IBRD	Maxwell Construction Co Ltd	Works	ST	4,604,340.18
148	Jamaica Social Investment Fund	01.10.08	Consultancy for formulation and supervision of Barnett to Retirement road Hurricane Dean rehabilitation. St. Catherine	ECF	NHL Engineering Ltd	Services	SS	1,833,158.58
149	Urban Development Corporation	08.10.08	Emergency repairs to passenger elevators at the UDC office centre building. Ocean Blvd.	UDC	Comfortair Engineering Ltd	Works	SS	2,584,132.63
150	Office of the Prime Minister	15.10.08	Rehabilitation of 1.58km parochial road, realigning, reshaping, base course. Construct drains, culverts and surface dressing at Jobs Lane in Christiana.	GOJ	SWC Woodwork & Construction Ltd	Works	ST	12,694,500.00

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2008 NCC ENDORSEMENTS OF CONTRACT AWARD RECOMMENDATIONS

# OF PROJECT	PROCUREMENT ENTITY/AGENCY	NCC ENDORSEMENT DATE	CONTRACT DESCRIPTION	FUND	CONTRACTOR	TYPE OF PROCUREMENT	PROCUREMENT METHOD	CONTRACT VALUE (\$)
151	Urban Development Corporation	22.10.08	Construction of the practice field (Stadium East) Independence Park	UDC	Mega-B Construction & General Contractors	Works	SS	3,479,634.80
152	National Land Agency	29.10.08	Variation to 2338 dated 30-5-07. Demolition of existing wall and create new building extension for office, upgrade electrics and A-C facilities	GOJ	KSA Engineering Consultants Ltd	Works	SS	3,490,990.95
153	National Housing Trust	29.10.08	Variation to 2532 dated 15-08-07 to Construction of 80 two bedroom town houses and 96 two bedroom apartments at Twickenham Park Housing development	NHT	HDB Construction Co Ltd	Works	SS	7,541,530.30
154	Central Wastewater Treatment Co Ltd	05.11.08	Emergency Repairs to damage sewer line and pipe bridge at ShoeMaker Gully in Kingston.	GOJ	Ashtrom Building Systems Ltd	Works	SS	10,000,000.00
155	Kingston City Centre Improvement Co	12.11.08	Roof repairs and associated works at the Ward Theatre complex.	TEF	Incomparable Enterprises Ltd	Works	ST	16,908,875.00
156	Jamaica Social Investment Fund	12.11.08	Hurricane Dean repair works, demolition removal and replacement to roof, gutter ceilings, doors, electrical wiring, outlets and painting etc to Crescent Primary school St. Catherine.	IBRD	Howard Construction Co Ltd	Works	ST	12,900,000.00

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# OF PROJECT	PROCUREMENT ENTITY/AGENCY	NCC ENDORSEMENT DATE	CONTRACT DESCRIPTION	FUND	CONTRACTOR	TYPE OF PROCUREMENT	PROCUREMENT METHOD	CONTRACT VALUE (\$)
157	Jamaica Social Investment Fund	12.11.08	Hurricane Dean repair works, reconstruct 3.55 km roadways with associated features, drains, kerbs and channel on Mount Vernon road in St. Mary.	IBRD	TKB Construction Co Ltd	Works	ST	23,995,400.00
158	Jamaica Social Investment Fund	12.11.08	Hurricane Dean repair works, reconstruct 2.4 km roadways, drains, kerbs, culvert, channel and rubble wall on Commodore road in Portland.	IBRD	TKB Construction Co Ltd	Works	ST	23,017,000.00
159	Jamaica Social Investment Fund	12.11.08	Zinc fence removal and construct block wall replacement at Zone D package 12 Whitfield Town.	IBRD	Another Star Is Born Construction Co Ltd	Works	ST	10,183,266.82
160	National Housing Trust	19.11.08	Rehabilitation of sewage treatment ponds, install lining, bushing and grading at Monymusk Sugar Housing, Clarendon.	NHT	M & M Jamaica Ltd	Works	SS	22,506,746.40
161	Jamaica Social Investment Fund	26.11.08	Construction of community centre with bathrooms, shops and multi purpose area at Flankers, St. James.	IBRD	Share Con Ltd	Works	ST	42,899,610.00
162	Jamaica Social Investment Fund	26.11.08	Rehabilitation of 3.2 km of the Barnette to Retirement roads include culverts, V drains and retaining wall in St. Catherine.	IBRD	Chin's Construction Co Ltd	Works	ST	29,689,000.00

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2008 NCC ENDORSEMENTS OF CONTRACT AWARD RECOMMENDATIONS

# OF PROJECT	PROCUREMENT ENTITY/AGENCY	NCC ENDORSEMENT DATE	CONTRACT DESCRIPTION	FUND	CONTRACTOR	TYPE OF PROCUREMENT	PROCUREMENT METHOD	CONTRACT VALUE (\$)
163	Jamaica Social Investment Fund	26.11.08	Variation Order additional cost 2964 dated 28/5/08 Electricity regularization project for houses to be wired at Bucknor in Clarendon	IBRD	Caribbean Electrical Co Ltd	Works	ST	2,383,223.42
164	Statistical Institute of Jamaica	03.12.08	Procurement & Installation of IBM Power 520 data base management system, server and software.	IADB	IBM World Trade Corporation	Goods	SS	US \$176,351.88
165	Jamaica Social Investment Fund	03.12.08	Procurement of hardware firewall, servers, rack enclosure, Network storage and Gigabit Switch.	GOJ	Fujitsu Transaction Solutions (Jamaica) Ltd	Goods	SS	15,102,900.00
166	National Solid Waste Management Authority	03.12.08	Emergency procurement for hired equipment at Retirement Disposal Site.	GOJ	Seals Investment Ltd	Services	SS	1,300,000.00
167	National Housing Trust	10 12.08	Supply and delivery of roofing material for Morris Meadows Housing, St. Catherine.	NHT	Tropical Metal Products Ltd	Goods	ST	12,055,091.00
168	National Housing Trust	10 12.08	Supply, deliver and off loading cement for Morris Meadows Housing. St. Catherine.	NHT	Latmar Enterprise Ltd	Goods	ST	11,904,000.00
169	National Housing Trust	10 12.08	Supply and delivery of lumber material for Morris Meadows Housing. St. Catherine.	NHT	Hardware & Lumber ltd	Goods	ST	10,283,190.31
170	Office of the Prime Minister	17.12.08	Market assessment of Jamaica competitiveness within the global ICT sector	GOJ	Analysys Mason	Services	ST	US \$175,700.00

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# OF PROJECT	PROCUREMENT ENTITY/AGENCY	NCC ENDORSEMENT DATE	CONTRACT DESCRIPTION	FUND	CONTRACTOR	TYPE OF PROCUREMENT	PROCUREMENT METHOD	CONTRACT VALUE (\$)
171	Jamaica Social Investment Fund	17.12.08	Construct a four classroom block at August Town Primary School, St. Andrew.	IBRD	Marshall Construction Co Ltd	Works	ST	17,145,710.00
172	Jamaica Social Investment Fund	17.12.08	Construct asphaltic road, sidewalk, concrete kerbs, channel drains, laying PVC water pipes install fire hydrant and stop sign, rehabilitation of storms drain at Knollis in St. Catherine.	IBRD	Alcar Construction & Haulage Co Ltd	Works	ST	33,411,563.00

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APPENDIX IV

Construction Contracts Monitored

OC-G Construction Contracts Monitored 2008

#	Project	Parish	Agency	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Action to date / Status
1	Supply, install & commission one 750 KVA diesel standby generator in weather proof & sound package Hope Gardens St Andrew	St. Andrew	Ministry of Agriculture	Thomas Hamilton & Associates	18,258,895.54	Contract was awarded on March 31, 2008. The project is 80 % complete.
2	Construction of cold storage facilities for Sangster International Airport In Montego Bay for Agricultural Support Services project	St. James	Ministry of Agriculture	Howard Construction	16,500,000.00	Contract was awarded on November 12, 2008. The project is 30 % complete.
3	Supply, deliver & install a single car elevator including the construction works at Utech Campus	St. Andrew	University of Technology Jamaica	Danem Engineers Ltd	25,232,726.00	Contract was awarded on August 15, 2008. The project is 10 % complete.
4	Fabricate & erect container structure for classrooms at school of Hospitality & Tourism management at the main campus Old Hope Road	St. Andrew	University of Technology Jamaica	Alfrasure Structures & Roofing Ltd	39,027,334.00	The Contract has been endorsed by NCC on May 28, 2008. Awaiting Cabinet approval.
5	Construction of Plinth & Annex for MRI at Kingston Public Hospital	Kingston	Ministry of Health & Environment	Ronham & Associates Ltd	15,506,191.10	Project is 70% completed.
6	Lay 3.4km 100mm dia ductile iron and 3.3km of 100mm PVC and 3.0km galvanized pipes. Marlie Hill- Browns Hall- Macca Tree pipeline improvement works		Rural Water Supply Ltd	Bacchus Engineering Works Ltd	25,985,830.50	Contract was awarded on September 26, 2008. The project is 25 % complete.
7	Variation to # 1493 16/11/05 Infrastructure Electrical Installation to BLOCK J at Denham Town INNER CITY HOUSING PROJECT	Kingston	National Housing Trust	ARIMA Engineering Co Ltd	22,901,874.85	The Project is 100 % complete.

OC-G Construction Contracts Monitored 2008

#	Project	Parish	Agency	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Action to date / Status
8	Variation to #1546 11/1/06 Civil Engineering Works at Board Villa Denham Town Block J	Kingston	National Housing Trust	Tank Weld Construction Co Ltd	43,387,082.00	The Project is 100 % complete.
9	Road rehab 07/04- Pavement construction drainage kerbs and gutters etc to Treadlight and Scotts Pass roads in Clarendon	Clarendon	Office of the Prime Minister	Seematt Construction Co Ltd	9,980,030.00	According to documents reviewed from the OPM, the contract was awarded on June 17, 2008. The project is 70 % complete.
10	Road rehab 07/05- Pavement construction drainage kerbs and gutters etc to Jobs Lane and New Pond roads in Manchester	Manchester	Office of the Prime Minister	Seematt Construction Co Ltd	11,146,489.00	According to documents reviewed from the OPM, the contract was awarded on June 17, 2008. The project is 100 % complete.
11	Hurricane Dean Rehabilitation to 0.85 km of the Botany Bay road including reinstatement of sub base drainage in St. Thomas	St. Thomas	Jamaica Social Investment Fund	Seematt Construction Co Ltd	10,369,300.00	Contract was awarded on June 27, 2008. The project is 70 % complete.
12	Rehabilitation to 1.45 km of the Logwood road including the construction of new drain in St. Thomas	St. Thomas	Jamaica Social Investment Fund	Seematt Construction Co Ltd	10,504,850.00	Contract was awarded on June 27, 2008. The project is 65 % complete.
13	Hurricane Dean Rehabilitation to 1.5 km of the Cottage Pen road including reinstatement of sub- base, drainage and surfacing in Manchester	Manchester	Jamaica Social Investment Fund	KAM-HC & Associates Co Ltd	5,961,330.00	Contract was awarded on June 27, 2008. The project is 100 % complete.
14	Hurricane Dean Rehabilitation to 1.51 km of the Clarke Town road including reinstatement of sub- base, drainage and surfacing in Manchester	Manchester	Jamaica Social Investment Fund	Construction Solutions Ltd	4,491,000.00	Contract was awarded on June 27, 2008. The project is 100 % complete.

OC-G Construction Contracts Monitored 2008

#	Project	Parish	Agency	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Action to date / Status
15	Follow-on to Supply & install electrical equipment for revised Water Supply System at Green Pond Housing St. James	St. James	National Housing Trust	Ashdev Ltd	1,533,768.00	Project has not yet been awarded.
16	Road rehab # 07/01- Pavement construction drainage kerbs and gutters etc to Ballarres & Malcolm Town roads in Clarendon	Clarendon	Office of the Prime Minister	Seematt Construction Co Ltd	8,138,900.00	According to documents reviewed from the OPM, the contract was awarded on June 17, 2008. The project is 20 % complete.
17	Road rehab # 07/03- Pavement construction drainage kerbs and gutters etc to Mitchell Hill & Jericho roads in Clarendon	Clarendon	Office of the Prime Minister	Seematt Construction Co Ltd	9,504,325.00	According to documents reviewed from the OPM, the contract was awarded on June 17, 2008. The project is 60 % complete.
18	Road rehab # 07/07- Pavement construction drainage kerbs and gutters etc to Miller Hill & Amity roads in Westmoreland	Westmoreland	Office of the Prime Minister	Neville Diaram	9,800,600.00	According to documents reviewed from the OPM, the contract was awarded on June 17, 2008. The project is 100 % complete.
19	Demolition and site clearance of concrete structures, covered areas, trees, pavement, ramps and walls of the existing fire station on Barnett Street in Mo Bay	St. James	Office of the Prime Minister	Lawson's Construction Ltd	4,150,419.38	Contract was awarded on June 24, 2008. The project is 100 % complete.
20	EUFLEX # 07-06 Rehab. Pavement construction drainage, kerbs, culverts, catch basins to Dundee and Phantiland roads in St. Elizabeth	St. Elizabeth	Office of the Prime Minister	Seematt Construction Co Ltd	11,283,900.00	Contract was awarded on June 17, 2008. The project is 100 % complete.

OC-G Construction Contracts Monitored 2008

#	Project	Parish	Agency	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Action to date / Status
21	EUFLEX # 07-02 Rehab. Pavement construction drainage, kerbs, culverts, catch basins to Halse Hall, Corn Piece and Hales Field roads in Clarendon	Clarendon	Office of the Prime Minister	Chicon Enterprise Ltd	13,147,800.00	Contract was awarded on June 17, 2008. The project is 100 % complete.
22	EUFLEX # 07-08 Rehab. Pavement construction drainage, kerbs, culverts, catch basins to Crowder, Seaton Crescent and Logwood roads in Westmoreland	Westmoreland	Office of the Prime Minister	Neville Diaram	10,723,950.00	Contract was awarded on June 17, 2008. The project is 100 % complete.
23	VARIATION to 2774 dated 27/02/08 Supply, install & commission one 750 KVA diesel standby generator in weather proof & sound package Hope Gardens St Andrew.	St. Andrew	Ministry of Agriculture	Thomas Hamilton & Associates	11,938,685.57	Contract endorsed by NCC on December 10, 2008. Project is 80 % complete.
24	Contract to conduct Geotechnical Investigations for Proposed NMIA Runway Extension	Kingston	Airport Authority of Jamaica	Geotech Exploration Services Limited.	6,215,810.00	Project is 100% complete (See Appendix II).
25	Contract for the Supply and Installation of Petrol Storage tanks, Pumps and Pipelines	Kingston	Jamaica Fire Brigade	Petcom (utilizing contracts between Government Entities)	3,507,125.60	Contract is being monitored and will be monitored to completion.
26	Supply & Installation of Fencing for Dual Carriageway	Kingston	Ministry of Transport and Works	Guardian Fence System	10,974,374.69	Status not supplied.
27	Rehab school 2008-9 construct boundary wall, chain link fence and renovate classroom at Boys Town Primary School at Collie Smith Drive	Kingston	Ministry of Education	ASB construction Co.	9,194,750.00	Contract is being monitored and will be monitored to completion.
28	Construct & renovation to Shortwood Practicing School at Kingston 8	Kingston	Ministry of Education	K S A Engineering Consultants Ltd	44,807,589.37	Project 35% complete (See Appendix II).

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#	Project	Parish	Agency	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Action to date / Status
29	Cleaning & painting to external wall areas of the Passley Gardens building Port Antonio, Portland	Portland	College of Agriculture, Science & Education	Harrpott Construction Ltd	6,483,260.00	Project 40% complete (See Appendix II).
30	Construction of new two-storey concrete building with amenities for Primary School at Fruitful Vale All Age, Portland	Portland	Ministry of Education	HDB Construction Ltd	137,757,474.62	Project 21% complete (See Appendix II).
31	Refurbishing works to block A-D including roof, windows, doors, electrical and painting and upgrade of lab at Seaforth High School	St. Thomas	Ministry of Education	Construction Solutions Ltd.	10,408,740.80	Contract is being monitored and will be monitored to completion.
32	Provide upgrading electrical works for Caenwood Centre Arnold Road	Kingston	Ministry of Education	VTR Engineering Services Ltd	90,840,420.08	Project has not started (See Appendix II).
33	Provide upgrading electrical works for Regional offices Regions 2-6 under PESP		Ministry of Education	Thomas Hamilton & Associates	27,177,110.25	Contract is being monitored and will be monitored to completion.
34	Construct extension & renovation to Fern Grove Basic school and New works for St Ann Resource Centre at Fern Grove in Ocho Rios	St. Ann	Ministry of Education	A1 Construction Ltd	61,559,055.00	Project 75% complete (See Appendix II).
35	Construction of Extension to Chester Castle All Age school in Chester Castle Hanover	Hanover	Ministry of Education	M&M Jamaica Ltd	126,801,322.12	Project 18% complete (See Appendix II).
36	Construction of one two-storey building and six single storey steel framed building for Sandy Bay High school at Inverness Clarendon	Clarendon	Ministry of Education	Jatlin Construction & Associates Ltd	368,293,996.82	Project has not yet started (See Appendix II).

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#	Project	Parish	Agency	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Action to date / Status
37	Construction of two-storey concrete reinforced school building with amenities at Mansfield St Ann	St. Ann	Ministry of Education	HDB Construction Co Ltd	198,479,047.63	Project 35% complete (See Appendix II).
38	Rehabilitation of schools 2008-2009. Waterproofing roof replace windows and doors, electrical repairs at Yallahs High	St. Thomas	Ministry of Education	Artog Construction Co Ltd.	14,173,023.00	Contract is being monitored and will be monitored to completion.
39	Rehabilitation of schools 2008-2009. Completion of classroom block at Windward Road Primary & Junior High in Kingston	Kingston	Ministry of Education	Wamex Construction Services	8,411,798.00	Project has not yet started (See Appendix II).
40	Retrofitting of the Honourable Minister's Suite	St. James	Ministry of Transport and Works	N/A	N/A	Project in the pre-contract stages.
41	Construct two 3 storey buildings in two blocks 2200 square meters, with 18 classrooms, performing arts area, library, administrative block, canteen and ancillary works at Lucea Primary School Hanover	Hanover	Ministry of Education	M & M Jamaica Ltd	155,405,024.19	Project has not yet started (See Appendix II).
42	Contract for the Montego Bay Sewerage & Sewerage Treatment system	St. James	National Water Commission	Not available	Not available	Contract is being monitored and will be monitored until completion.
43	Construction of NWA North East Regional and Parish Offices, Port Antonio	Portland	National Works Agency	N.F. Barnes Construction & Equipment Ltd.	21,416,612.00	Contract is being monitored and will be monitored until completion.
44	Supply of maintenance equipment	Kingston	Petrojam Ltd.	Supply Expeditors International Inc.	US\$25,527.00	Project in Pre-contract stage (See Appendix II).

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#	Project	Parish	Agency	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Action to date / Status
45	Construct three storey building in two blocks with framed reinforced concrete with 18 classrooms, arts, library, administrative block and canteen at Red Hill All Age school St Andrew	St. Andrew	Ministry of Education	HDB Construction Ltd	260,433,801.47	Contract is being Monitored and will be monitored until completion.
46	Coker LPG Treating Plant Technical Inquiry (request for proposal)	Kingston	Petrojam Ltd.	UOP LLC	US 335,000.00	Project in Pre-contract stage (See Appendix II).
47	Installation of Ethanol and Gasoline Storage Tanks for Montego Bay.	Kingston	Petrojam Ltd.	Chicago Bridge & Iron (Ja) Ltd.	US1,021,000.00	Project in Pre-contract stage (See Appendix II).
48	Construction works for the proposed Sewage Laboratory	St. Andrew	University of Technology	Alfasure Structures & Roofing Ltd.	51,000,000.00	Contract is being monitored and will be monitored until completion.
49	To Rehabilitate Harbour Street Craft market in Montego Bay	St. James	TPD Co.	N.F. Barnes Construction and Equipment Ltd.	16,812,653.00	Project in Pre-contract stage (See Appendix II).
50	Rehabilitation of the Ocho Rios Craft Market.	St. Ann	TPD Co.	N/A	N/A	Project in pre-contract stage.
51	Refurbishing works to pull down and replace existing timber walls, beams, floors, repainting other services to the School of Hope on Golding Avenue		Ministry of Education	ASB Construction Co	10,411,267.17	Project 100% complete (See Appendix II).
52	Refurbishing works to Block A-C including roof, windows, and doors, electrical and painting at August Town Primary, St. Andrew	St. Andrew	Ministry of Education	Wamex Construction Services	7,238,213.22	Project 75% complete (See Appendix II).
53	Dismantle and remove existing vacuum tower and replacement of Tower at Kingston Refinery	Kingston	Petrojam Ltd	D&D Welding & equipment Hireage	7,028,900.00	Project 100% complete (See Appendix II).

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#	Project	Parish	Agency	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Action to date / Status
54	Emergency repairs to diesel Storage tank # 9 Industrial loading rack at the refinery	Kingston	Petrojam Ltd	D & D Welding & Equipment Hireage	51,000,000.00	Project 100% complete (See Appendix II).
55	Supply & install Electrical System to NHT Clarendon branch office Manchester Ave May Pen (NHT)	Clarendon	National Housing Trust	R.E. Forrester Ltd.	41,606,164.00	Contract is being monitored and will receive sustained monitoring.
56	Construction works for Installation of concrete anchor blocks from docks to the refinery in Kingston	Kingston	Petrojam Ltd	Diving & Salvaging Ltd	6,295,800.00	Project 100% complete (See Appendix II).
57	Removal and relocation of tank # 28 at Petrojam refinery	Kingston	Petrojam Ltd	Quality Plus Contracting Co Ltd	17,500,000.00	Work has not yet begun.
58	Procurement of standby power system	Kingston	Bank of Jamaica	Danem Engineers Ltd	US 537,522.85	Project in Pre-contract stage (See Appendix II).
59	Relocation works of the airline operations at Sangster International Airport	St. James	Ministry of Finance and the Public Service	Interior Construction Ltd	45,428,192.00	Project in pre-contract stage (See Appendix II).
60	Repairs to Cold Storage Refrigerator	Kingston	Ministry of Health (WRHA)	Contractor not yet selected	Contract not yet determined	Project in pre-contract stage.
61	Refurbishing Works	St. James	Ministry of Health (WRHA)	G.M. Associates Ltd	3,629,125.60	Contract is being monitored and will receive sustained monitoring.
62	Supply and Installation of Air Condition System	St. James	Ministry of Health (WRHA)	Contractor not yet selected	Contract sum not yet determined.	Pre-contract monitoring.
63	Minor works at Salem Primary and Junior High, Westmoreland	Westmoreland	Ministry of Education	Centrac Limited	4,623,550.00	Contract was monitored to completion. (See Appendix II).
64	Fire alarm and protection system to NHT Clarendon branch office Manchester Ave May Pen	Clarendon	National Housing Trust (MWH)	Arel Ltd.	4,459,641.85	Contract is being monitored and will receive sustained monitoring.

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#	Project	Parish	Agency	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Action to date / Status
65	Education Transformation Team (ETT) Priority Schools Expansion Programme Critically Needed high School Places, Steer Town Primary and Junior High School	St. Ann	Ministry of Education	Matrix Engineering Ltd	28,498,610.00	Project 100% complete (See Appendix II).
66	Northern Coastal Highway Improvement Project, Segment 3-Ocho Rios to Port Antonio	Portland	NWA	E. Pihl and Son	5.4billion	Project 84% complete. Contracts being monitored and will receive sustained monitored.
67	Refurbish fire damaged Queens Warehouse building. Construct internal office cubicles, upgrade electrical, repair parking area and boundary fence Spanish Town road	Kingston	Ministry of Finance and the Public Service	Alfrasure Structures & Roofing Ltd	66,576,199.00	Project 2% complete (See Appendix II).
68	Upgrade, refurbish and commission 3 Elevators at Victoria Jubilee Hospital Kingston	Kingston	South East Regional Health Authority	Essex Elevator Co Inc	US 189,600.00	Contract is being monitored and will receive sustained monitoring.
69	Project for the removal or asbestos abatement at the Cornwall Regional Hospital. St James	St. James	Cornwall Regional Hospital	El-Mech Engineers Ltd	12,551,400.00	Project in Pre-contract stage (See Appendix II).
70	Demolition Works	St. Catherine	Ministry of Water and Housing	Intouch Construction & Security Ltd.	420,000.00	Contract monitored to completion.
71	Peace River Water Supply Scheme	Clarendon	Ministry of Water and Housing	Bacchus Engineering Works Ltd.	9,081,570.85	Project is 55% complete (See Appendix II).
72	Refurbishing of the Montego Bay Regional Office	St. James	Ministry of Water and Housing	Contractor not yet selected	Contract sum not yet determined	Project in Pre-contract stage.
73	Refurbishing of the May Pen Regional Office	Clarendon	Ministry of Water and Housing	Professional Construction Services Limited	5,905,610.70	Contract monitored to completion. (See Appendix II).

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#	Project	Parish	Agency	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Action to date / Status
74	McCooks Pen Integrated Community Space Rehabilitation		Ministry of Finance & Public Service	Chicon Enterprises Ltd.	6,425,360.00	Contract is being monitored and will receive sustained monitoring.
75	Beeston Spring to Left Hall Road Rehabilitation, Westmoreland	Westmoreland	Jamaica Social Investment Fund(JSIF)	Garan-Tee Construction Co. Ltd.	14,480,250.00	Contract is being monitored and will receive sustained monitoring.
76	Cleaning & Alignment of Drain Canal	St. Catherine	Ministry of Agriculture	Contractor not yet determined	Contract sum not yet determined	Project discontinued.
77	Supply and Installation of Generators	Portland	Ministry of Education	Contractor not yet determined	Contract sum not yet determined	Contract is being monitored and will receive sustained monitoring.
78	Rehabilitation School Programme, Anchovy High School	St. James	Ministry of Education	South's Woodcraft and Construction	6,992,648.00	Project is 100% complete (See Appendix II).
79	Contract for Minor Works at Cornwall college - St. James	St. James	Ministry of Education	Wesley Moran & Associates	\$5,975,350.00	Contract is being monitored and will receive sustained monitoring.
80	Construction works for the Bethel Town Branch Library. Westmoreland	Westmoreland	Jamaica Library Service	Neville Diaram	10,288,544.61	Contract was signed 2008-06-24 to be completed in six month. but was only 85% completed.
81	Installation and Commissioning of Ethanol and Gasoline Storage Tanks for Montego Bay	St. James	Petrojam Ltd	Chicago Bridge & Iron (Jamaica) Ltd	US \$1,021,000.00	At the time of reporting the contract was not signed.
82	Construct perimeter wall with gates and security posts at Princess Margaret Hospital St Thomas	St. Thomas	South East Regional Health Authority	Intouch Construction & Security	4,942,704.43	Information on the project requisitioned. Monitoring continues.
83	Extension of A/C and refrigeration maintenance work	St. Andrew	University Hospital of the West Indies	Ronham & Associates Ltd	8,450,390.86	Due to lack of funding the contract was reportedly not implemented, and is to be re-tendered.
84	Extension of Electrical maintenance services	St. Andrew	University Hospital of the West Indies	Highlight Electrical Services	4,255,999.91	Due to lack of funding the contract was reportedly not implemented, and is to be re-tendered.
85	Extension of general building maintenance services	St. Andrew	University Hospital of the West Indies	Perry's Construction & Draughting	8,027,040.00	Due to lack of funding the contracts were not implemented, and is to be re-tendered.

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#	Project	Parish	Agency	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Action to date / Status
86	Supply, install and commission a new 650 KVA Standby Generator for Falmouth Hospital in Trelawny	Trelawny	Western Regional Health Authority	Danem Engineering Ltd	13,807,285.10	Information on the project has been requisitioned. Monitoring continues.
87	Supply & installation of A/C Unit at Trafalgar Road office	St. Andrew	Jamaica Trade & Invest (Jampro)	CAC 2000 Ltd	20,720,970.95	The contract was signed on 2008-03-31 and the project is 95% completed.
88	Variation to 1523-14/12/06 building to upper level of the passenger pier including all the associated works at NMIA	Kingston	Norman Manley International Airports Ltd	Kier Construction Ltd	US 6,539,036.36	The NCC was requested to endorse the variation to the existing contract after work had already been carried out. The work on the project was completed in sections and was subsequently opened to the public in order to reduce traffic inconvenience. Monitoring continues.
89	Supply & install traffic lights - Molyne Eastwood Park Hagley Park Roads and Maxfield avenue Package 2	Kingston	National Works Agency	Jim's Electrical Service	10,523,880.00	The project commenced on January 2, 2008 and has endured some amount of time overrun in the execution of the contract. There were fluctuations in the price of the materials used in the installations of the traffic lights. The traffic light installations were satisfactorily completed, and practical completion granted 2008 April 07.
90	Emergency Flood Damage repairs to Sandy Gully Drainage -Red Hills Road, Washington Boulevard, Renfield Drive in St Andrew	St. Andrew	National Works Agency	S Green & Associates Co Ltd	9,039,940.89	The project commenced on January 2, 2008. The project experienced an over run in time. The retaining wall of the gully was completed satisfactorily. Practical completion was granted April 07, 2008.
91	Palisadoes Road protection Rehabilitation Sea Defence & restore road shoulder	Kingston	National Works Agency	DLT Construction Ltd	55,715,128.00	The contract was cancelled due to dispute with the contractor and the implementing agency. The work is been completed by the NWA via the use of the Force Account method of procurement

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#	Project	Parish	Agency	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Action to date / Status
92	Special Flood Damage construction of toe walls at River View Portland	Portland	National Works Agency	Miller's Electrical & Construction Co Ltd	9,335,189.98	The project commenced on January 2, 2008. The project experienced an over run in time due to the change in scope of works, which required a construction of a gabion basket that was inadvertently omitted from the original Bills of Quantities. A variation to the contract to accommodate the construction of the additional gabion basket was submitted and endorsed by the National Contracts Commission on April 02, 2008. Practical completion was granted on July 9, 2008.
93	Special Flood Damage construction works and of retaining wall at St Christopher Glengoffe St Andrew	St. Andrew	National Works Agency	Donaldson Enterprise Ltd	17,022,022.00	The project commenced on January 2, 2008. The project experienced an over run in time due to the change in scope of works due further damage caused by torrential rain. Therefore, the project required additional time due to these increase quantities..
94	Flood damage- Construction of Box Culverts at Treasure Beach St Elizabeth	ST. Elizabeth	National Works Agency	V.O & J Heavy Equipment	8,859,850.90	The contract was signed on 2008-04-12. The project has stalled due to the lack of funds. The project is 75% complete
95	Supplying boulders for Palisadoes protection & rehabilitation on the Caribbean Sea side	Kingston	National Works Agency	Y.P Seaton & Associates Co Ltd	39,370,248.46	The contract was signed on 2008-03-14. However, by June 23, 2008, price fluctuations affected the cost for the servicing of the equipment, fuel and rental. The contractor's claim for the fluctuation was approved. The overall approved omissions in the contract resulted in a reduction in the contract sum.
96	Flood control Gabion protective works at Drummond to Blocksburg. St Andrew	St. Andrew	National Works Agency	L & K Construction Co Ltd	4,767,500.00	Due to the unavailability of Gabion baskets, no work was started. The project was reported to have been suspended.

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#	Project	Parish	Agency	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Action to date / Status
97	Variation to # 2744 5/2/08 - Emergency Flood damage for River View road to construct toe wall add Gabion works Portland	Portland	National Works Agency	Miller's Electrical & Construction Co Ltd	5,616,000.00	The variation was endorsed by the NCC to complete the Gabion Walls that were omitted from the B.Q. of the original contract.
98	Relocate pallet VACIS machine from present stripping station to new stripping station at berth 11 Kingston Container Terminal	Kingston	Port Authority of Jamaica	Science Applications International Corporation	US \$114,000.00	The contract has been signed and mobilization to begin in 2009.
99	Road resurfacing and repair works at Bond Street in Kingston	Kingston	National Works Agency	Surrey Paving & Aggregate Co Ltd	14,999,638.50	The contract was signed 2006- 06-04. The project was completed.
100	Variation Order: The original contract was with Power Tractors Ltd. Additional transformer and bulk fuel storage tank include relocation of standby generator at the Norman Manley Intl Airport.	Kingston	NMIA Airports Ltd	Power Tractors Ltd/IMCA Jamaica Ltd	US 153,118.50	The sole source procurement method was utilized and permission was sought to negotiate the procurement of a Caterpillar brand generator set, accessories and the associated synchronizing switch. The National Contracts Commission endorsed the request on 2007-07-19.
101	Upgrade to NIMA airport terminal with additional passenger boarding bridges foundation for accommodating the four passenger loading bridges	Kingston	NMIA Airports Ltd	Kier Construction Ltd	6,406,990.05	The passenger bridges foundation construction commenced on 2008-06-16 and was completed in five (5) weeks in preparation for the passenger bridges. The installation and commissioning of the passenger loading bridges commenced in July 2008 after their completion.

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#	Project	Parish	Agency	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Action to date / Status
102	Construct random rubble and gabion baskets retaining wall at Buff Bay in Portland	Portland	National Works Agency	Surrey Paving & Aggregate Co Ltd	299,758,335.37	The project had commenced July 21, 2008 with the Performance bonds and Advance payment security had been obtained by September 30, 2008. The contract was divided into eight segments of retaining walls in the Buff Bay Valley. As at December 2008 the progress of the works was approximately twenty percent (20%) completed. Poor weather condition has contributed to some of the delays experienced to date.
103	Reclamation works to Kingston Container Terminal and the Installation of vertical drains thru high platform surcharging of the area at Hunts Bay	St. Andrew	Port Authority of Jamaica	E Pihl & Son A.S	US 16,478,000.00	Mobilization period ends on December 12, 2008. Delivery of drain installation equipment is reported to have been completed.
104	Emergency hurricane 2007 restoration and rehabilitative work for Bog Walk and Spanish Town in St. Catherine	St. Catherine	National Works Agency	Solid Engineering Ltd	79,490,679.40	The contract is about 40% complete.
105	Emergency hurricane 2007 restoration, revetment and retaining wall works for Roselle St. Thomas	St. Thomas	National Works Agency	M & M Jamaica Ltd	78,249,300.00	The contract is about 45% complete in the revetment rehabilitation of the shoreline.

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#	Project	Parish	Agency	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Action to date / Status
106	Roof repairs to the Data Entry building No 5 at Montego Bay freezone St. James	St. James	Port Authority of Jamaica	Seal Spray Solution Ltd	8,699,550.00	The contract was signed 2008-10-08 and work commenced 2008-11-10 to spray the roof of building No. 5 with SPF 38 mm on surface of roof and apply 19 mm diameter gravel to 25 mm thick. A variation in the amount of \$162,500.00 was approved for the installation of stone pads to facilitate a walkway to access the A/C units on the roof of building No. 5. A further variation was approved in the amount of \$4,513,677.88 to undertake remedial works to the gutters of Factory Building No. 9. The work was satisfactorily completed. The revised contract sum inclusive of the variations amounted to \$12,975,727.88
107	Variation to 1523-14/12/06 Airport expansion, primary electrical, car parks roadways and drainage associated works at NMIA	Kingston	Airport Authority of Jamaica (NMIA)	Kier Construction Ltd	US 2,712,720.43	A request by NMIA Ltd. was endorsed by the National Contracts Commission on 2008-01-16 to approve a 'Variation Order' resulting from the Engineer's instructions. The works was completed in five (5) weeks at a total cost of US\$ 6,526,047.91.
108	Construct sick bay, 4 new classrooms, principal office, teachers rest area, store room, sanitary facilities, enclosed play area, multi purpose room and gazebo at Islington Early Childhood Institution St. Mary	St. Mary	Jamaica Social Investment Fund	Howard Construction Co.	39,500,000.01	At the time of reporting the contract was not signed.
109	Construct Community centre include bathrooms, shops and multi purpose area at Federal Gardens St. Andrew	St. Andrew	Jamaica Social Investment Fund	OK Damani's construction Co Ltd	50,066,392.72	At the time of reporting the contract was not signed.

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#	Project	Parish	Agency	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Action to date / Status
110	Construction for shops, multi-purpose area and bathrooms for a community centre at Knollis St. Catherine	St. Catherine	Jamaica Social Investment Fund	KSA Engineering Consultants Ltd	57,727,498.30	At the time of reporting the contract was not signed.
111	Zinc fence removal and replacement with block construction works at Whitfield Town St. Andrew	St. Andrew	Jamaica Social Investment Fund	Rock & Dirt Jamaica Ltd	8,352,602.35	The project is in its early stages of commencement. Monitoring continues.
112	Demolition of the existing structure install windows, doors, fixtures, fittings, plumbing and drainage, electrical and external works to Parade Garden Community Centre in Kingston	Kingston	Jamaica Social Investment Fund	Multi Angle Development Enterprise Ltd	17,309,955.00	Contract is being monitored.
113	Supply material and installation of electrical work to regularize the supply from JPS and get certification for approximately 100 households in Central Village St. Catherine	St. Catherine	Jamaica Social Investment Fund	Danem Engineers Ltd	5,028,996.78	At the time of reporting the contract was not signed.
114	Removal & disposal of accumulated debris from drain and recast invert. with concrete, block work and capping- Tawes Pen Drain rehabilitation	St. Catherine	Jamaica Social Investment Fund	Bacchus Engineering Works Ltd	9,754,500.00	Project has commenced and is approximately 15% completed.
115	Construction of two-storey 11 classrooms building with associated electrical, mechanical and external works at the YMCA Young Street. St. Catherine	St. Catherine	Jamaica Social Investment Fund	D Bisasor & Associates Ltd	35,380,255.00	The project has commenced.

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#	Project	Parish	Agency	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Action to date / Status
116	Construction of community centre with bathrooms, shops and multi purpose area at Bucknor in Clarendon	Clarendon	Jamaica Social Investment Fund	KSA Engineering Consultants Ltd	52,028,039.31	At the time of reporting the contract was not signed.
117	Construct of community centre with bathrooms, shops and multi purpose area at Central Village St. Catherine	St. Catherine	Jamaica Social Investment Fund	KSA Engineering Consultants Ltd	53,201,570.38	At the time of reporting the contract was not signed.
118	Zinc fence removal and replacement with block construction works at St Joseph Road Package 2 Whitfield Town	St. Andrew	Jamaica Social Investment Fund	Rock & Dirt Jamaica Ltd	9,401,783.70	Work has commenced and is progressing.
119	Zinc fence removal and replacement with block construction works at Crescent Road Package 3 Whitfield Town	St. Andrew	Jamaica Social Investment Fund	Rock & Dirt Jamaica Ltd	7,319,013.40	Work has commenced and is progressing.
120	Zinc fence removal and replacement with block construction works at Norman Lane & Harvey Road Package 4 Whitfield Town	St. Andrew	Jamaica Social Investment Fund	Rock & Dirt Jamaica Ltd	10,714,559.95	Work has commenced and is progressing.
121	Zinc fence removal and replacement with block construction works Zone A package 5 Whitfield Town	St. Andrew	Jamaica Social Investment Fund	D Bisasor & Associates Ltd	11,944,594.90	Work has commenced and is progressing.
122	Zinc fence removal and replacement with block construction works Zone A package 6 Whitfield Town	St. Andrew	Jamaica Social Investment Fund	D Bisasor & Associates Ltd	10,022,893.35	Work has commenced and is progressing.
123	Zinc fence removal and replacement with block construction works Zone A package 7 Whitfield Town	St. Andrew	Jamaica Social Investment Fund	D Bisasor & Associates Ltd	8,181,728.60	Work has commenced and is progressing.

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#	Project	Parish	Agency	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Action to date / Status
124	Reinstatement of 35 road and lanes include sidewalk, curb walls, pavements, cleaning storm water drains and repairs concrete drains at Whitfield Town	St. Andrew	Jamaica Social Investment Fund	Alcar Construction & Haulage Co Ltd	107,655,775.00	The contract has been aborted.
125	Rehabilitation of 0.8 km roads 1.5km curb wall, channel patching, remove existing surface provision of asphaltic concrete with water supply lines, concrete drains for storm water at Bucknor in Clarendon	Clarendon	Jamaica Social Investment Fund	D Bisasor & Associates Ltd	13,753,645.00	The project has commenced and is progressing.
126	Emergency Hurricane damaged works at Glen Stuart Primary School St. Elizabeth	St. Elizabeth	Jamaica Social Investment Fund	Marshall Construction Co Ltd	6,619,113.25	Project has commenced and is progressing.
127	Emergency Hurricane damaged works at Mount Grace Primary School Westmoreland	Westmoreland	Jamaica Social Investment Fund	Howard Construction Co Ltd	4,500,000.00	No information was available at the time of reporting.
128	Renovate mezzanine floor, modification to existing layout, installation of ceramic floors, electrical work telephone line and A/C units etc.	Kingston	Development Bank of Jamaica	Danem Engineers Ltd	5,735,553.50	The contract was completed satisfactory with an overrun in time and the contract amount.
129	Integrated Infrastructure road and drainage works to the existing roadway at Bucknor in Clarendon	Clarendon	Jamaica Social Investment Fund	Alcar Construction & Haulage Co Ltd	40,596,533.00	The project has commenced and is approximately 30% completed.
130	Emergency Hurricane damaged works and road rehabilitation at Mount Olivet Road, Manchester	Manchester	Jamaica Social Investment Fund	S.W.C Woodwork & Construction Ltd	9,869,000.00	Contract progressing steadily. However, there has been some delay due to the advent of bad weather conditions.

OC-G Construction Contracts Monitored 2008

#	Project	Parish	Agency	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Action to date / Status
131	Emergency Hurricane damaged works at Granville All Age school St. James	St. James	Jamaica Social Investment Fund	Lewin's Hardware Co Ltd	5,735,160.00	The contract was suspended. However, the contractor has resumed work.
132	Emergency Hurricane damaged works at Fyffes Pen Primary School St. Elizabeth	St. Elizabeth	Jamaica Social Investment Fund	Ricam Construction Co ltd	8,449,455.00	The contract is completed.
133	Zinc fence removal and replacement with block wall construction zone C package # 8 Whitfield Town	St. Andrew	Jamaica Social Investment Fund	D Bisasor & Associates Ltd	8,563,829.70	At the time of reporting the contract was not signed.
134	Zinc fence removal and replacement with block wall construction zone C package # 9 Whitfield Town	St. Andrew	Jamaica Social Investment Fund	D Bisasor & Associates Ltd	6,427,872.35	At the time of reporting the contract was not signed.
135	Zinc fence removal and replacement with block wall construction zone C package # 10 Whitfield Town	St. Andrew	Jamaica Social Investment Fund	D Bisasor & Associates Ltd	8,340,069.20	At the time of reporting the contract was not signed.
136	Variation increase cost-2389 13.06.07. Construction of Stephney Baptist basic school at Calderwood St. Ann	St. Ann	CHASE	Miller's Electrical & Construction Co Ltd	5,483,354.20	The contract has been signed and relevant payment certificates were to be submitted before the commencement work.
137	Rehabilitation of section of Brighton Road in the Negril division Westmoreland.	Westmoreland	Westmoreland Parish Council	Michael Gooden Construction Co Ltd	6,921,780.00	The project is completed.
138	Repairs to roof, windows, doors, ceiling fixtures, plumbing, electrical work and install water tank at Glen Stuart Primary School St. Elizabeth.	St. Elizabeth	Jamaica Social Investment Fund	Ricam Construction Co Ltd	6,691,286.00	The project has commenced and is progressing.

OC-G Construction Contracts Monitored 2008

#	Project	Parish	Agency	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Action to date / Status
139	Modification of two 40 feet Containers for Amity Hall in St. Catherine & Ebony Park in Clarendon	Clarendon	Ministry of Agriculture	In-Touch Construction & Security Ltd	4,181,356.32	Project is 80% completed. However, it is running 4 months behind schedule. The services of the contractor has been terminated as a result of non-performance.
140	Refurbishing Animal Quarantine Station at Plumb Point Palisadoes in Kingston	Kingston	Ministry of Agriculture	Howard Construction Co Ltd	14,525,845.00	Works completed as at November 2008.
141	Renovation & modification to office and restrooms for control and security	St. Andrew	University of Technology Jamaica	S- Contractors	9,016,760.00	Project 95% completed.
142	Construction of 4 classrooms to existing building at Green Island High School in Hanover	Hanover	Ministry of Education	West Bay Construction	7,891,423.00	Project 90% completed.
143	Renovate and extend residence at 1 Kinsale Ave for the Utech house. Kgn 6	St. Andrew	University of Technology Jamaica	Eagle Construction Ltd	10,388,278.00	Project is 70% completed and is two months over its scheduled completion.
144	Construction of 2 classrooms , kitchen, dining, sick bay, staff, student sanitary facilities, multi purpose area and principal office at Clifton Basic School at Askenish in Hanover	Hanover	Culture, Health, Arts, Sports and Education	Ricam Construction Co Ltd	16,272,795.00	Project is 67% completed and all works are on schedule.
145	Modify existing building to create 2 classrooms with, sick bay, staff, student sanitary facilities, principal office and demolish slab for kitchen at Ashton Basic School Westmoreland	Westmoreland	Culture, Health, Arts, Sports and Education	KAM-HC & Associates Co Ltd	7,329,715.84	Works have not yet commenced.

OC-G Construction Contracts Monitored 2008

#	Project	Parish	Agency	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Action to date / Status
146	Concrete floor and roof slab, block work install windows, doors, plumbing, electrical and painting to Waterford Infant school in Portmore	St. Catherine	Culture, Health, Arts, Sports and Education	Multi Angle Development Enterprise Ltd	6,816,850.00	Work has been suspended as a result of missing items from the BQ. The project is 5% complete and is expected to restart in January 2009.
147	Renovation and Expansion of building for classrooms, staff sanitary facilities, kitchen, storage and lunch room to Watsonville Basic School at Moneague in St. Ann	St. Ann	Culture, Health, Arts, Sports and Education	Sharecon Ltd	7,112,720.95	Project is 95% completed and awaiting the award of Practical Completion.
148	Renovation and Expansion of existing building sickbay and bathroom facilities at West Retreat Basic School Fellowship PO Portland	Portland	Culture, Health, Arts, Sports and Education	Ricam Construction Co Ltd	5,095,618.00	Project is 100% completed. With practical completion granted in September 2008.
149	Renovation & Refurbish Judge's residence Malvern St. Elizabeth	St. Elizabeth	Ministry of Justice	A1 Construction Co Ltd	10,900,932.00	Projects 30% completed and work has been suspended on site.
150	Construction of open storm water concrete drain at the new Port Antonio Court house Portland	Portland	Ministry of Justice	Supreme Construction	6,636,879.00	Project is 95% completed.
151	Renovation and refurbish of Tucker Avenue Judge's residence in St. Ann's Bay	St. Ann	Ministry of Justice	Bernard Construction Services	9,452,082.80	Project is 90% completed.
152	Proposed modification to the Ministry office at AIC building on Oxford Road	St. Andrew	Ministry of National Security	Mustang Engineering & Construction Co Ltd	20,708,494.78	Project is 95% completed.
153	Flood damage-Dredging and Drain cleaning at New Haven Duhaney River	St. Andrew	National Works Agency	E \$ S Construction	9,668,850.00	Project is 100% completed.

OC-G Construction Contracts Monitored 2008

#	Project	Parish	Agency	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Action to date / Status
154	Supply & install traffic lights Constant Spring Road & South and Odeon Avenue Package 1	St. Andrew	National Works Agency	Earl Ritson Warren & Associates Ltd	8,258,654.25	Project is 100% completed.
155	Supply & install traffic lights Molynes Eastwood Park Hagley Park Roads and Maxfield avenue Package 2	Kingston	National Works Agency	Jim's Electrical Service	10,523,880.00	Project is 100% completed.
156	Emergency Flood Damage repairs to Sandy Gully Drainage -Red Hills Road, Washington Boulevard, Renfield Drive in St. Andrew	St. Andrew	National Works Agency	S Green & Associates Co Ltd	9,039,940.89	Project is 100% completed.
157	Special Flood Damage construction works and of retaining wall at St Christopher Glengoffe St. Andrew	St. Andrew	National Works Agency	Donaldson Enterprise Ltd	17,022,022.00	Project is 70% completed with a variation of \$12, 258,684.43.
158	North coast highway project construct Gabion River training works Church River St. Ann's Bay	St. Ann	National Works Agency	Morris Hill Ltd	8,441,950.00	Project is 100% completed.
159	Supplying boulders for Palisadoes protection & rehabilitation on the Kingston Harbour side	Kingston	National Works Agency	Y.P Seaton & Associates Co Ltd	34,050,810.29	Contract was not awarded.
160	Supplying boulders for Palisadoes protection & rehabilitation on the Caribbean Sea side	Kingston	National Works Agency	Y.P Seaton & Associates Co Ltd	39,370,248.46	Project is 100% completed.
161	Emergency Works-Launching of Compact 200 bridge at Dry River Portland	Portland	National Works Agency	Aegisco Ltd	18,695,845.84	Project is 100% completed and Final Accounts are being prepared.

OC-G Construction Contracts Monitored 2008

#	Project	Parish	Agency	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Action to date / Status
162	Contract to seal 60,000 square meters of various road sections of the island with the six (6) containers of emulsion in the possession of the agency NWA		National Works Agency	Micro surfacing Ltd	12,600,000.00	Project is 100% completed.
163	Road resurfacing and repair works at Bond Street in Kingston	Kingston	National Works Agency	Surrey Paving & Aggregate Co Ltd	14,999,638.50	Project is 95% completed.
164	Construction of gabion wall - Box Culvert Environmental mitigation segment 2 Ocho Rios to Greenside Northern The Coastal Highway Improvement project	St. Ann	National Works Agency	Artrog Construction Co ltd	7,088,548.20	Project is 90% completed.
165	Construction of four retaining walls at Black River Bridge Long Bay	St. Elizabeth	National Works Agency	N F Barnes Construction & Equipment Co Ltd	11,920,350.00	Project is 80% completed.
166	Construction of rubble retaining wall at Jack Hills St. Andrew	St. Andrew	National Works Agency	Surrey Paving & Aggregate Co Ltd	33,201,018.68	Project is 10% completed.
167	Construction of reinforced concrete building for Bus simulator at the Caribbean Maritime Institute at Palisadoes Park	Kingston	National Works Agency	Nubian 1 Construction Ltd	32,825,505.00	Project is 70% completed.
168	Emergency hurricane 2007 restoration flood damage work for Yallahs River Training	St. Thomas	National Works Agency	Gabion & Structure Co Ltd	9,305,249.38	Project is 5% completed.
169	Emergency hurricane 2007 restoration flood damage work for Yallahs River Training	St. Thomas	National Works Agency	Sean D Construction Co Ltd	9,305,249.38	Project is 5% completed.

OC-G Construction Contracts Monitored 2008

#	Project	Parish	Agency	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Action to date / Status
170	Emergency hurricane 2007 restoration flood damage work for Yallahs River Training	St. Thomas	National Works Agency	L & K Construction Co Ltd	9,305,249.38	Project is 5% completed.
171	Emergency hurricane 2007 restoration flood damage work for Yallahs River Training	St. Thomas	National Works Agency	Surrey Paving & Aggregate Ltd	9,305,249.38	Work has been suspended until water level subsides.
172	Emergency Hurricane restoration 2007 Atlantic. Clean gully construct retaining wall at Old Harbour and Bartons St. Catherine	St. Catherine	National Works Agency	Strathairn Construction Co Ltd	17,349,972.00	Project is 98% completed.
173	Emergency Hurricane restoration 2007 Atlantic. Launching of Bailey bridge No1 and construct approach road at Georgia St. Thomas	St. Thomas	National Works Agency	Surrey Paving & Aggregates Ltd	16,395,894.00	Project has been delayed by three months and is only 10% completed. Project completion is expected in February 2009.
174	Emergency Hurricane restoration 2007 Atlantic. Construction of face bund and river training with vegetation for the protection of the works at Georgia St. Thomas	St. Thomas	National Works Agency	Surrey Paving & Aggregates Ltd	33,239,598.81	Project has been delayed by three months and is only 10% completed. Project completion is expected in February 2009.
175	Emergency Hurricane restoration. Launching of Bailey bridge No 2 and gabion river training works at Georgia St. Thomas	St. Thomas	National Works Agency	Surrey Paving & Aggregates Ltd	20,245,545.33	Project has been delayed by three months and is only 10% completed. Project completion is expected in February 2009.
176	Variation to 2745 dated 05/02/08 Special Flood Damage construction works for retaining wall at St Christopher Glengoffe St. Andrew	St. Andrew	National Works Agency	Donaldson Enterprise Ltd	12,258,684.43	Variation in relation to item # 81 above which has been reported on in Appendix II.

OC-G Construction Contracts Monitored 2008

#	Project	Parish	Agency	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Action to date / Status
177	Routine road maintenance segment 1 package 2. Clean verge, cutting grass, small trees, disposal, repairs safety signs and drainage etc; Green Island to Lucea for 16 km.	Hanover	National Works Agency	C.W Heaven Construction	4,313,993.40	Project is approximately 99% completed.
178	Routine road maintenance segment 1 package 3. Clean verge, cutting grass, small trees, disposal, repairs safety signs and markings etc; Lucea to Sandy Bay 13 km.	Hanover	National Works Agency	D.R.Foote Construction Co Ltd	6,498,825.00	Project is approximately 99% completed.
179	Routine road maintenance segment 1 package 4. Clean verge, cutting grass, small trees, disposal, repairs safety signs and markings etc; Sandy Bay to Reading 16 km.	St. James	National Works Agency	C.W Heaven Construction	5,202,629.70	Project is approximately 99% completed.
180	Routine road maintenance segment 1 Clean verge, cutting grass, small trees, disposal, repairs safety signs markings and drainage etc; Negril to Green Island.	Westmoreland	National Works Agency	D.R.Foote Construction Co Ltd	5,995,037.00	Project is approximately 99% completed.
181	Construction of Mortuary building at 149 Orange Street Kingston.	Kingston	Ministry of National Security	Tankweld Special Projects	425,608,522.95	Project awaiting cabinet approval and will be monitored for 2009 Annual Report.
182	Roof repairs and associated works at the Ward Theatre complex.	Kingston	Kingston City Centre Improvement Co	Incomparable Enterprises Ltd	16,908,875.00	Project will be monitored for 2009 Annual Report.

OC-G Construction Contracts Monitored 2008

#	Project	Parish	Agency	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Action to date / Status
183	Procurement of Heavy-Duty Generators. York Park Fire Station, Falmouth Fire Station, Lucea Fire Station and Port Antonio Fire Station.	Kingston	Jamaica Fire Brigade	Donaldson's Engineering Ltd.	16,649,116.57	Pre-contract monitoring.
184	Tender for Montego Bay Sewerage & Sewerage Treatment Supply	St. James	National Water Commission	Not available	Not available	Contract is being Monitored and will be monitored until completion.
185	Cleaning & Alignment of Drain Canal	St. Catherine	Ministry of Agriculture	Contractor not yet determined	Contract sum not yet determined	Project discontinued.
186	Firm to Supply and Install Generators	Portland	Ministry of Education	Contractor not yet determined	Contract sum not yet determined	Contract is being monitored and will receive sustained monitoring.
187	Contract for Minor Works at Cornwall college - St. James	St. James	Ministry of Education	Wesley Moran & Associates	5,975,350.00	Contract is being monitored and will receive sustained monitoring.
188	Construction a two-storey concrete building with amenities include 17 class rooms, fixtures, electrical, plumbing and associated works at Sheffield All Age Westmoreland	Westmoreland	Ministry of Education	M & M Jamaica Ltd	157,262,922.00	Work is in progress and is approximately 45% completed.
189	Refurbish building and modification include removal and replacement of fixtures, fitting etc to the canteen		Ministry of Education.	Incomparable Enterprises Ltd	18,469,665.50	Status not supplied at the time of writing.
190	Variation to the installation of sewage conveyance collector system at the BOS premises	St. Andrew	Bureau of Standards Jamaica	D Bisasor & Associates Ltd	4,505,400.00	Final completion of this project was achieved July 25, 2008.
191	Re-condition, retro fitting of Containers at Kingsland Reservoir Manchester	Manchester	National Water Commission	Mustang Construction Engineering Co Ltd	7,020,500.30	Work progressing satisfactorily with completion at approximately 95%.
192	Pipe-laying 10km of schedule 40 -75mm diameter GI pipes at Fruitful Vale water scheme in Portland	Portland	Rural Water Supply Ltd	Barnes Construction & Equipment Co Ltd	9,473,940.00	Contractor awaiting Instructions to mobilize.

OC-G Construction Contracts Monitored 2008

#	Project	Parish	Agency	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Action to date / Status
193	Installation of 100mm and 50 pipelines at Peace River water supply Clarendon	Clarendon	Rural Water Supply Ltd	Bacchus Engineering Works Ltd	9,081,570.85	Project completion at 70%.
194	Laying of Water Main and installation of pumps at Frontier in St. Mary	St. Mary	National Housing Development Corporation Ltd	Champion Industrial Equipment & Supplies Ltd	7,284,928.66	Project 100% completed.
195	Pipe-laying works from Dias to Carmel contract 1 under the Askenish/Dias water supply scheme	Hanover	Rural Water Supply Ltd	A1 Construction Co Ltd	9,957,200.00	Project 100% completed.
196	Pipe-laying works from Mount Carmel to Dolphin contract 2 under the Askeniesh/Dias water supply scheme	Hanover	Rural Water Supply Ltd	A1 Construction Co Ltd	9,569,670.00	Project 100% completed.
197	Higgins Town-Bamboo Water supply scheme for the Green Park Well development and testing. St. Ann	St. Ann	Rural Water Supply Ltd	Jamaica Wells & Services Ltd	5,696,478.51	Project 100% completed.
198	Laying of pipelines to distribute potable water within the community of Hunts Town Wellington Water Supply St. Mary	St. Mary	Rural Water Supply Ltd	Bacchus Engineering Works Ltd	17,231,500.00	Progress on the project delayed due to non –payment of claims.
199	Construct, testing and commissioning 2.0km ductile iron pipeline include maintenance at Whithorn—Galloway to Water Works in Westmoreland	Westmoreland	National Water Commission	A1 Construction Co Ltd	9,045,730.00	The project is progressing satisfactorily with completion at approximately 95%.
200	Refurbishing of building at Albion, Montego Bay Regional Office	St. James	Ministry of Water & Housing	Professional Construction Ltd	11,023,684.65	Project 100% completed.

OC-G Construction Contracts Monitored 2008

#	Project	Parish	Agency	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Action to date / Status
201	Christiana / Spaulding; Construct and lay 9.5 km transmission pipeline at the intersection Alston - Tweedside - Pecham-Grantham-Frankfield main road Guinea Corn District in Clarendon	Clarendon	National Water Commission	Bacchus Engineering Works Ltd	30,240,800.00	Contractor awaiting Instructions to mobilize.
202	Design, supply and erect and commission a 910,000 litre potable galvanized steel water tank for Chichester/Shettlewood Water Supply in Hanover	Hanover	National Water Commission	M & M Jamaica Ltd	14,195,454.00	Contractor awaiting Instructions to mobilize.
203	Victoria Town-Cross Key Water Supply-laying of 250mm diameter Ductile Iron pipeline (2 km) to replace existing pipes from Grove Town to Old Smithville Masonry Tank in Manchester	Manchester	National Water Commission	Frederick Rodrigues & Associates Ltd	9,812,440.00	Contractor awaiting Instructions to mobilize.
204	Procurement of 3 phase power supply for the Albert Town Water supply project in Trelawny	Trelawny	Rural Water Supply Ltd	Jamaica Public Service Co Ltd	5,208,162.21	The project is progressing satisfactorily and it is expected that the project will be completed within the scheduled contract completion period.
205	Construction 1200m of 400mm and 300mm diameter pipelines for the Fairway- Seymour-Retreat Avenue sewer main in St. Andrew	St. Andrew	National Water Commission	D Bisasor & Associates Ltd	24,249,400.50	Contractor awaiting instructions to mobilize.
206	Construction of 1000km of 300mm diameter PVC sewer pipes for Wiggan Loop treatment on East Kings House road, St. Andrew	St. Andrew	National Water Commission	D Bisasor & Associates Ltd	20,332,415.00	Contractor awaiting instructions to mobilize.

OC-G Construction Contracts Monitored 2008

#	Project	Parish	Agency	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Action to date / Status
207	Construction of 0.7km of 200mm diameter pipes for collector sewer with manholes and laterals for Bogue Industrial Estate. Montego Bay	St. James	National Water Commission	Surrey Paving & Aggregate Co Ltd	15,049,967.00	Contractor awaiting instructions to mobilize.
208	Supply, install standby generator with automatic control and include sewer pump station pipework to Kennedy Grove Housing Clarendon	Clarendon	Ministry of Water & Housing	J.H.Dunstan & Associates Ltd	4,453,453.54	Contract mobilized and awaiting equipment that is being shipped from overseas.
209	Install 11.7km of 150mm diameter Ductile iron and PVC transmission pipe line Nigara treatment plant to Flamstead and Vaughnsfield via Mocho and Garlands in St. James	St. James	National Water Commission	A1 Construction Co Ltd	28,863,340.00	Contractor awaiting instructions to mobilize.
210	Fabrication and the erection of a 45,000 litres steel tank to Cascade Water scheme St. Catherine	St. Catherine	Rural Water Supply Ltd	Kingston Industrial Construction Ltd	4,060,800.85	Contractor suspended activities due to non-payment of claims.
211	Pipe-laying and construct intake for potable water to Top Enfield and Galliwasp Water Supply scheme		Ministry of Water & Housing	Leycar Engineering Ltd	7,472,368.50	Works progressing satisfactorily with completion at approximately 45%.
212	Construction of 3.0km of 100mm diameter pipeline from Crofts Gate to Comsie in Kellits Clarendon	Clarendon	National Water Commission	Waymah Ltd	10,912,550.00	The contract was awarded October 13,2008 and work is scheduled to commence January 2009
213	Construct two-storey building for ticket, security, food, beverage, nurses' station, craft, toilets and sewer system for the Reach Falls Development. Portland	Portland	Urban Development Corporation	Portland General Contractors Ltd	25,712,343.26	Status not supplied at the time of writing.

OC-G Construction Contracts Monitored 2008

#	Project	Parish	Agency	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Action to date / Status
214	Fire alarm and protection system to NHT Clarendon branch office Manchester Ave May Pen	Clarendon	National Housing Trust	Arel Ltd	4,459,641.85	Prior to the contract award, the NHT has the contract on hold.
215	Supply & install standby generator at NHT Clarendon branch office Manchester Ave May Pen	Clarendon	National Housing Trust	Arel Ltd	13,413,402.79	Project implementation on hold.
216	Supply & install Electrical system to NHT Clarendon branch office Manchester Ave May Pen	Clarendon	National Housing Trust	R.E.Forrestet Ltd	41,606,184.00	Project implementation on hold.
217	Supply & install A/C and exhaust system and Infrastructure to NHT Clarendon branch office Manchester Ave May Pen	Clarendon	National Housing Trust	CAC 2000 Ltd	18,818,649.68	Project implementation on hold.
218	Construct mail boxes, community notice board, garbage skip enclosure and dry yard at 231 Spanish town road.	Kingston	National Housing Trust	Ashtrom Building Systems Ltd	30,216,215.00	Project 100% completed.
219	Variation #1 to 2532 15/8/08 Twickenham Park Housing -Erect and maintain hoarding to site. St. Catherine	St. Catherine	National Housing Trust	HDB Construction Ltd	6,372,922.17	The works commenced March 28, 2008 and is progressing satisfactorily. Completion is now at approximately 47%.
220	VARIATION:- Additional work items:- Kingston Metropolitan Area Water Supply	Kingston	National Water Commission	Sogea-Satom	77,550,338.82	The project was successfully completed August 11,2008.
221	Renovation of the welding workshop at Kingston high school on King Street in Kingston	Kingston	HeartTrust/ NTA	Get it Straight Construction	5,000,000.00	The works commenced November 17, 2008 and is progressing satisfactorily with completion approximately 35%.

OC-G Construction Contracts Monitored 2008

#	Project	Parish	Agency	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Action to date / Status
222	Demolish existing roof, replace with new roof, renovate existing laboratory, offices and canteen at Orange River Research Station Highgate St. Mary	St. Mary	Ministry of Agriculture (Agricultural Support Services Project)	Howard Construction Co Ltd	9,853,000.00	Status not supplied at the time of writing.
223	Fabricate four classrooms from metal containers, including earth works, concreting and partitioning , and at the Caribbean Maritime Institute Campus at the Old Track House site	St. Andrew	University of Technology Jamaica	Caribbean Maritime Institute	38,544,307.00	The project commenced October 27, 2008 and work is progressing satisfactorily and is approximately 40% completed.
224	Development of water supply well source, transmission lines and reservoirs for Greater Spanish Town	St. Catherine	National Water Commission	Hazama Corporation	662,735,645.00	The contract was awarded December 17, 2008; the contractor is awaiting instructions to mobilize.
225	Variation to 2532 dated 15-08-07 Construction of 80 two bedroom town houses and 96 two bedroom apartments at Twickenham Park Housing development	St. Catherine	National Housing Trust	HDB Construction Co Ltd	7,541,530.30	The works commenced March 28, 2008 and is progressing satisfactorily and is approximately 47% completed.
226	Proposed construction of library and entrepreneurial centre at Gordon Town TVET Centre. Papine	St. Andrew	Heart Trust/NTA	HDB Construction Ltd	142,391,288.55	The project implementation has been delayed.
227	Construction of a two- storey reinforced concrete Office , Falmouth, Trelawny	Trelawny	Rural Agriculture Development Authority.	Tank- Weld Construction Co. Ltd	34,000,000.00	The project implementation has been delayed.
228	Darliston Water Supply Scheme Contract # 10 Pipe Laying	Westmoreland	Rural Water Supply Ltd.	Frederick Rodriques & Asso. Ltd	29,722,825.00	Project is 100% completed
229	Darliston Water Supply Scheme- Contract # 9 Pipe Laying	Westmoreland	Rural Water Supply Ltd.	Fredericks Rodriques & Assoc. Ltd.	33,374,572.00	Project is 100% completed.

OC-G Construction Contracts Monitored 2008

#	Project	Parish	Agency	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Action to date / Status
230	Kingston Metropolitan Area Water Supply Project Lot # 1	St Catherine	National Water Commission	Sogea- Satom	541,296,342.40 & EU 11,340,317.93	Project is 100% completed.
231	Shettlewood Water Supply Project – Lot #4	Hanover	National Water Commission	M&M Jamaica Ltd.	125,306,116.00	Project is 100% completed.
232	North Western Parishes Water Supply - Addendum A to contract 1	Trelawny	National Water Commission	Sogea- Satom	16,921,675.00	Project is 100% completed.
233	Munro College Office Building	St. Elizabeth	Munro College	Roddie Nembhard & Eno Construction	6,288,380.00	Project is 100% completed.
234	R.A Bridge Programme: Construction of 11 bridges island wide	Island wide	National Works Agency	R.A. Murray	US45Million	Project is approximately 60% completed.
235	Foga Road High School Project, Clarendon	Clarendon	Ministry of Education	Jatlin Construction	200Million	Project is 85% approximately completed.

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APPENDIX V

Non-Construction Contracts Monitored

OC-G Non-Construction Contracts Monitored 2008

#	Agency	Project	Parish	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Status to date
1	Agricultural Marketing Corporation	Tender for Security Guard Services	Kingston	Not Available	Not Available	The Invitation to Tender was publicly advertised, with the opening of bids scheduled for November 19, 2008. The tender document satisfied the minimum information requirements as per Section 6 of the Government Procurement Procedures Handbook (GPPH). The tender opening was publicly held and there were six (6) respondents. The undertakings of the opening were recorded and a copy of the tender receipt form received and reviewed by the Office of the Contractor General (OCG). As at December 31, 2008, an evaluation of the bids received was underway and the OCG will continue to monitor the award and implementation of this contract.

OC-G Non-Construction Contracts Monitored 2008

#	Agency	Project	Parish	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Status to date
2	Air Jamaica Ltd.	Baggage Delivery Services	Kingston	Not Available	Not Available	The Invitation to Tender was publicly advertised, with the opening of bids scheduled for April 29, 2008. The tender document satisfied the minimum information requirements as per Section 6 of the GPPH. The tender opening was publicly held and was attended by bidder representatives and the OCG. There were four (4) respondents, of which three (3) failed to provide valid NCC registration. There were no internal estimates provided. The Tender Officer did not appear to have knowledge that a letter from the NCC indicating that registration had been applied for, is not proof of registration, which was stated in the same letter. Except for the above-mentioned, the proceedings were conducted according to set procedures. The undertakings of the opening were recorded and a copy of the tender receipt form made available to all present. The tender process was subsequently aborted and it was communicated to bidders by way of a letter dated May 5, 2008, that the specifications were incomplete.

OC-G Non-Construction Contracts Monitored 2008

#	Agency	Project	Parish	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Status to date
3	Air Jamaica Ltd.	Tender to Provide Mechanical Service & Repair of Baggage and Dolly Carts	Kingston	Not Available	Not Available	The Invitation to Tender was publicly advertised, with the opening of bids scheduled for May 8, 2008. The tender document satisfied the minimum information requirements as per Section 6 of the GPPH. The tender opening was publicly held and was attended by bidder representatives and a representative from the OCG. Three (3) bids were received. One (1) bidder did not submit proof of registration with the NCC. The undertakings of the opening were recorded and a copy of the tender receipt form made available to all present. The process was postponed pending the appointment of and direction from a new CEO. A memorandum from the Vice President, Maintenance & Engineering, was sent to the Accounting Officer requesting three (3) months grace period.
4	Air Jamaica Ltd.	Procurement for Fire Fighting Equipment Services	Kingston	Not Available	Not Available	The Invitation to Tender was first publicly advertised on April 2, 2008. Bid documents were made available from April 3, 2008 and were to be submitted by May 15, 2008. The tender opening was scheduled to be held on the same date at 3:30 p.m. There were no respondents to the Request for Proposal.

OC-G Non-Construction Contracts Monitored 2008

#	Agency	Project	Parish	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Status to date
5	Air Jamaica Ltd.	Procurement for Pest Control Services	Kingston	Not Available	Not Available	<p>The Invitation for Tender was publicly advertised on March 16, 2008. Bid documents were made available from March 17, 2008 and were to be submitted by May 6, 2008, followed by a tender opening at 3:00 p.m. Four (4) tenders were received, all of which met the qualification criteria. An evaluation was conducted and Target Industries (Pest Management Services) Ltd. was awarded the contract, having received the highest score of 89. The evaluation report indicated that Target Industries (Pest Management Services) Ltd. proposed that the payment term be thirty (30) days after the date of the invoice.</p> <p>As at December 31, 2008, the entity was negotiating the final details of the contract. The OCG will continue to monitor the process.</p>
6	Air Jamaica Ltd.	Procurement for Pilot Uniforms	Kingston	Not Available	Not Available	<p>The Invitation to Tender was first advertised publicly on November 23, 2008. Bid documents were available between the period of November 24 to December 5, 2008.</p> <p>Proposals were to be submitted by January 20, 2009, followed by a tender opening scheduled for 3:45 p.m.</p>

OC-G Non-Construction Contracts Monitored 2008

#	Agency	Project	Parish	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Status to date
7	Air Jamaica Ltd.	Procurement for Transportation services for staff	Kingston	Not Available	NMIA: \$126,000,000 SIA: \$11,427,050.62	Tenders were invited by way of the Selective Tender Methodology. Bids were opened on September 4, 2008. Tenders were received from the following firms: Chin's Transport & Tours; JUTA; and JCAL Tours. As at December 31, 2008 the evaluation process was underway. The OCG will continue to monitor the tender process.
8	Bureau of Standards Jamaica	Architectural Services	Kingston	Not Available	Not Available	The Invitation to Tender was publicly advertised, with the opening of bids scheduled for October 10, 2008. An addendum was issued revising the Terms of Reference, which in addition to the information supplied in the tender document, satisfied the minimum information requirements as per Section 6 of the GPPH. The tender opening was publicly held and there were three (3) respondents. The undertakings of the opening were recorded and a copy of the tender receipt form made available to the OCG for perusal. An evaluation of the bids received is currently underway and the OCG will continue to monitor the award and implementation of this contract.

OC-G Non-Construction Contracts Monitored 2008

#	Agency	Project	Parish	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Status to date
9	Cabinet Office	Technical Assistance (RFP#2008/003) - Develop RFP with Technical specification for an Integrated Financial Management Information System (IFMIS)	Kingston	Not Available	Not Available	The Invitation to Tender was publicly advertised, with the opening of bids scheduled for October 31, 2008. The tender document satisfied the minimum information requirements as per Section 6 of the GPPH. The tender opening was publicly held and bids were received from four (4) companies. The undertakings of the opening were recorded and a copy of the tender receipt form made available to the OCG for perusal. A technical evaluation of the tenders received was conducted in accordance with the criteria outlined in the tender document and bidders obtaining a minimum score of 75 points were invited to return for the opening of their financial proposals. This was done on November 26, 2008. The financial evaluation was conducted and a successful bidder was recommended. The Procuring Public Body is currently seeking the relevant approvals. The OCG will continue to monitor the award and implementation of this contract.

OC-G Non-Construction Contracts Monitored 2008

#	Agency	Project	Parish	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Status to date
10	Cabinet Office	Technical Assistance (RFP#2008/010) - Support the Development & Implementation of an HR Transition Strategy for the Ministry of Education	Kingston	Not Available	Not Available	The Invitation to Tender was publicly advertised, with the opening of bids scheduled for November 14, 2008. Further to several requests received, the deadline was extended to November 19, 2008. The tender document satisfied the minimum information requirements as per section 6 of the GPPH. The tender opening was publicly held and bids were received from five (5) companies. The undertakings of the opening were recorded and a copy of the tender receipt form made available to the OCG for perusal. An evaluation of the tenders received was conducted in accordance with the criteria outlined in the tender document and a successful bidder was recommended. The Procuring Public Body is currently seeking the relevant approvals and the OCG will continue to monitor the award and implementation of this contract.

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#	Agency	Project	Parish	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Status to date
11	Cabinet Office	Technical Assistance (RFP#2008/011) - Support the establishment of the new education regions and build required technical capacities within the regional education authorities	Kingston	Not Available	Not Available	The Invitation to Tender was publicly advertised, with the opening of bids scheduled for November 14, 2008. Further to several requests received, the deadline was extended to November 19, 2008. The tender document satisfied the minimum information requirements as per Section 6 of the GPPH. The tender opening was publicly held and bids were received from four (4) companies. The undertakings of the opening were recorded and a copy of the tender receipt form made available to the OCG for perusal. An evaluation of the tenders received was conducted in accordance with the criteria outlined in the tender document and a successful bidder was recommended. The Procuring Public Body is currently seeking the relevant approvals. The OCG will continue to monitor the award and implementation of this contract.

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#	Agency	Project	Parish	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Status to date
12	Cabinet Office	Technical Assistance (RFP#2008/012) - Support the Establishment of Technical Capacities for the Operation of the National Education Inspectorate.	Kingston	Not Available	Not Available	The Invitation to Tender was publicly advertised, with the opening of bids scheduled for November 14, 2008. Further to several requests received, the deadline was extended to November 19, 2008. The tender document satisfied the minimum information requirements as per Section 6 of the GPPH. The tender opening was publicly held and bids were received from three (3) companies. The undertakings of the opening were recorded and a copy of the tender receipt form made available to the OCG for perusal. An evaluation of the tenders received was conducted in accordance with the criteria outlined in the tender document and a successful bidder was recommended. The Procuring Public Body is currently seeking the relevant approvals. The OCG will continue to monitor the award and implementation of this contract.

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#	Agency	Project	Parish	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Status to date
13	Coffee Industry Board	Procurement for One (1) Sport Utility Vehicle	Kingston	Toyota Jamaica Limited	\$4,677,762.00	<p>The Invitation to Tender was first publicly advertised on April 30, 2008. Bid documents were made available between the periods of May 5 - May 15, 2008. Tenders were to be submitted by May 16, 2008.</p> <p>One (1) bid was received from Toyota Jamaica. The bid proposal had offered a choice of three (3) vehicles (One (1) Toyota Land Cruiser and two (2) Toyota Fortuners - gas and diesel). A detailed evaluation followed. Based on the specifications and the result of the evaluation, the recommendation was made to purchase the Toyota Land Cruiser (Prado). Approval was received from the Board for same. The contract was awarded and the vehicle was purchased.</p> <p>The tender process was fair and transparent.</p>
14	Department of Correctional Services	Catering Services for the Horizon Remand Correctional Centre	Kingston	Not Available	\$64,558,134.00	<p>Tenders were advertised publicly and documents were available between the period October 10, 2008 and December 5, 2008. Tenders were stipulated to be returned on or before December 5, 2008, at 1:00 p.m. A sole bid was received at the opening at 1:31 p.m. on December 5, 2008. The evaluation process was scheduled for completion on January 16, 2009.</p>

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#	Agency	Project	Parish	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Status to date
15	Department of Correctional Services	Procurement for Security Services	Kingston	Not Available	Not Available	<p>The Invitation for Tender was publicly advertised. Bid documents were made available on December 12, 2008 and were to be submitted by December 30, 2008.</p> <p>As at December 31, 2008, the deadline was extended to January 16, 2009. The tender opening was scheduled for the same date at 1:30 p.m. The OCG will continue to monitor the process.</p>

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#	Agency	Project	Parish	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Status to date
16	E- learning Jamaica	Presentation Equipment & Related Technology	Kingston	Not Available	Not Available	Tenders were opened initially on November 6, 2007. The OCG was informed that the bids of two (2) companies were rejected for non-compliance with requirements for pre-qualification as outlined in Section 2.1.1 of the Request for Proposal. An appeal was subsequently made and it was decided that the companies were erroneously penalised and should not have been excluded. The second tender opening was set for May 22, 2008 to facilitate the public opening of the two (2) bids. Bidders were allowed to bid on either or both lots. Requirements for each were stipulated, and bidders supplied the applicable documents as requested, based on the lots being tendered on. No internal estimate was indicated. The OCG was represented at the Tender Opening where it was observed that proper procedure was followed in accordance with the guidelines of the GPPH. The undertakings of the opening were recorded and a copy of the tender receival form made available to all present. An evaluation of the tenders received is currently underway, and the OCG will continue to monitor the award and implementation of this contract.

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#	Agency	Project	Parish	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Status to date
17	Financial Investigations Division	Card Access & CCTV System	Kingston	Not Available	Not Available	The Invitation to Tender was publicly advertised, with the opening of bids scheduled for September 3, 2008. Requests for clarification were received and addressed. As a result, the deadline was extended to September 30, 2008. The tender document satisfied the minimum information requirements as per Section 6 of the GPPH. The tender opening was publicly held and there were three (3) respondents. The undertakings of the opening were recorded and a copy of the tender receipt form was made available to the OCG for review. Proper procedures appeared to have been followed in accordance with the guidelines of the GPPH. An evaluation of the tenders received was conducted in accordance with the criteria outlined in the tender document, and subsequently the successful bidder was recommended. As at December 31, 2008, the Procuring Public Body was perusing the Procurement Committee's approval for the recommendation of award. The OCG will continue to monitor the award and implementation of this contract.

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#	Agency	Project	Parish	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Status to date
18	Financial Investigations Division	Private Security Guards	Kingston	Not Available	Not Available	The Invitation to Tender was publicly advertised, with the opening of bids scheduled for November 26, 2008. The tender document satisfied the minimum information requirements as per Section 6 of the GPPH. A site visit was conducted on October 27, 2008 and was attended by prospective bidders of four (4) companies. The tender opening was publicly held and there were six (6) respondents. The undertakings of the opening were recorded and a copy of the tender receipt form made available to the OCG for review. Proper procedures appeared to have been followed, in accordance with the guidelines of the GPPH. An evaluation of the tenders received was conducted, in accordance with the criteria outlined in the tender document, and the successful bidder was recommended. As at December 31, 2008, the Procuring Public Body was pursuing the Procurement Committee's approval for the recommendation of award. The OCG will continue to monitor the award and implementation of this contract.

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#	Agency	Project	Parish	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Status to date
19	Financial Investigations Division	Procurement of Generator set and Controls	Kingston	Not Available	Not Available	The Invitation to Tender was publicly advertised, with the opening of bids scheduled for July 11, 2008. The tender document satisfied the minimum information requirements as per Section 6 of the GPPH. The tender opening was publicly held and bids were received from three (3) companies. The OCG was represented at the Tender Opening where it was observed that proper procedures were followed in accordance with the guidelines of the GPPH. The undertakings of the opening were recorded and a copy of the tender receipt form made available to all present. An evaluation of the tenders received was conducted in accordance with the criteria outlined in the tender document, and the successful bidder was recommended. The National Contracts Commission (NCC) endorsed the recommendation on December 12, 2008. As at December 31, 2008, the Procuring Public Body was engaged in discussions with the successful bidder with the aim of signing the contract and subsequent execution of same. The OCG will continue to monitor the award and implementation of this contract.

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#	Agency	Project	Parish	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Status to date
20	Financial Investigations Division	Structured Cabling System	Kingston	Not Available	Not Available	<p>The Invitation to Tender was publicly advertised, with the opening of bids scheduled for September 29, 2008. Requests for clarification were received and addressed, and the deadline was extended to October 2, 2008.</p> <p>The tender opening was publicly held and there were three (3) respondents. The undertakings of the opening were recorded and a copy of the tender receipt form was made available to the OCG for review. Proper procedures appeared to have been followed, in accordance with the guidelines of the GPPH. Following an evaluation of the tenders received, it was noted that none of the proposals received satisfied the specification requirement. It was therefore recommended that the process should be aborted. This was communicated to bidders on October 16, 2008.</p>
21	Fiscal Services Limited	Procurement for Employee Uniforms	Kingston	Not Available	Not Available	<p>The Invitation to Tender was first advertised publicly on November 16, 2008 in which proposals were to be submitted by December 15, 2008.</p> <p>The tender opening was scheduled for December 15, 2008 at 2:15 p.m. One (1) bid was received. As at December 2008, the agency was conducting an evaluation of the bid. The OCG will continue to monitor the tender process.</p>

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#	Agency	Project	Parish	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Status to date
22	Fiscal Services Limited	Procurement for the Provision of a Private Branch Exchange (PBX) System and Networking Equipment	Kingston	Not Available	Not Available	The Invitation to Tender was first advertised publicly on July 22, 2008. The deadline for submission was November 27, 2008, followed by a tender opening scheduled for 2:15 p.m. Four (4) bids were received. As at December 2008, the evaluation was being undertaken. The OCG will continue to monitor the tender process.
23	Fiscal Services Limited	Procurement for the Supply and Installation of Voice Communication System	Kingston	Not Available	Not Available	The Invitation to Tender was first advertised publicly on July 22, 2008. The deadline for submission was November 27, 2008 followed by a tender opening scheduled for 2:15p.m. An addendum was issued extending the tender opening to December 5, 2008, at 2:15 p.m. Five (5) bids were received. As at December 2007, the evaluation was being undertaken. The OCG will continue to monitor the tender process.
24	Harmonization Limited	Procurement for External Auditing Services	Kingston	Not Available	Not Available	The Invitation to Tender was first advertised publicly on December 22, 2008. The deadline for submission was January 19, 2009, and tenders were scheduled to be opened on the same date at 2:45 p.m. The OCG will continue to monitor the tender process.

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#	Agency	Project	Parish	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Status to date
25	Harmonization Limited	Procurement for Insurance Brokerage Services	Kingston	Not Available	Not Available	The Invitation to Tender was first advertised publicly on October 10, 2008. Bid documents were made available during the period October 16 to October 30, 2008 and were to be submitted by November 6, 2008. Tenders were opened on November 6, 2008 at 2:15 p.m. Two (2) bids were received at the opening. No actuaries were present at the opening. In this regard, the OCG recommended that the Agency contact the Ministry of Finance & Planning. As at December 2008, the evaluation process was underway. The OCG will continue to monitor the tender process.
26	Harmonization Limited	Procurement for Legal Services	Kingston	Not Available	Not Available	The Invitation to Tender was first advertised publicly on October 10, 2008, and bids were to be submitted on November 6, 2008. The tender opening was scheduled for November 6, 2008 at 2:15 p.m. The OCG had recommended that the Agency abort the process because an Addendum was sent to the potential bidders to make amendments to their responses 24 hrs before the tender closing. Only one (1) bidder indicated, at the Tender Opening, that they had received the Addendum. The tender has since then been re-tendered. It was advertised publicly during the period December 22, 2008 to January 19, 2009. The OCG will continue to monitor the tender process.

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#	Agency	Project	Parish	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Status to date
27	Health Corporation Limited	Procurement for the warehousing and distribution of Pharmaceuticals and Medical Supplies of Orthopaedic Implants	Kingston	Not Available	Not Available	<p>The Invitation to Tender was first advertised publicly on October 29, 2008. The deadline for submission was subsequently extended to December 12, 2008, to allow tenderers to submit samples along with their bid proposals. This was followed by a tender opening which was scheduled for 2:15 p.m on the same day.</p> <p>Six (6) proposals were received inclusive of samples which were provided by four (4) of the bidders.</p> <p>As at December 2008, the evaluation process was underway. The OCG will continue to monitor the tender process.</p>

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#	Agency	Project	Parish	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Status to date
28	Heart Trust/NTA	Maintenance & Servicing of Equipment	Kingston	Not Available	Not Available	The Invitation to Tender was publicly advertised, with the opening of bids scheduled for October 21, 2008. There were five (5) sets of equipment being tendered for servicing. These were: Air Conditioning & Refrigeration, Kitchen & Food Preparation Equipment, Carpentry & Metal Work Equipment, Laundry Equipment and Waste Water Treatment Equipment. The tender documents satisfied the minimum information requirements as per Section 6 of the GPPH. The tender opening was publicly held and was attended by bidder representatives and the OCG. The undertakings of the openings were recorded and a copy of the tender receival form was made available to all present. Proper procedures were followed in accordance with the guidelines of the GPPH. The evaluation process is currently underway. The OCG will continue to monitor the award and implementation of this contract.

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#	Agency	Project	Parish	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Status to date
29	Jamaica Archives & Audio Records Unit	Procurement for U-matic Machines, Desktop Computers, Audio Machines, Audio Capture and Editing Software, Cleaning Spools and Tape Cleaners	Kingston	Not Available	Not Available	<p>The Invitation to Tender was first advertised publicly on November 23, 2008. Bids were available on December 1, 2008 and proposals were to be submitted by December 15, 2008.</p> <p>The tender opening was scheduled for the same date at 11:00 a.m. Two (2) bids were received.</p> <p>As at December 31, 2008, the evaluation process was underway.</p>
30	Jamaica Constabulary Force	Motor Vehicle Repair Services (Invitation to pre-qualify)	Kingston	Not Available	Not Available	<p>The Invitation to Pre-qualify was publicly advertised, with the deadline for submission of prequalification documents scheduled for December 15, 2008. The opening of tenders was scheduled for December 16, 2008. This was in contravention of the guidelines of the GPPH, as the opening is stipulated to be conducted immediately after the deadline for submission. This promotes transparency in the procurement process. The tender document satisfied the minimum information requirements as per Section 6 of the GPPH. The tender opening was publicly held and prequalification documents were received from six (6) companies. The undertakings of the opening were recorded and a copy of the tender receipt received and reviewed by the OCG. An evaluation of the tenders received is currently underway, and the OCG will continue to monitor this contract award.</p>

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#	Agency	Project	Parish	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Status to date
31	Jamaica Fire Brigade	Procurement for Repairs to Rosenbauer 2006 Pumpers	Kingston	Not Available	Not Available	The National Contracts Commission considered the matter at its meeting held on May 28, 2008 and endorsed the request from the Jamaica Fire Brigade (JFB) to utilize the Sole Source Methodology to award a contract to the National Safety Limited to effect repairs and supply parts for two (2) fire units which were involved in accidents. The contract amounts were US\$49,116.40 for Fleet #5-83 and US\$92,268.00 for Fleet #5-89, at an overall cost of J\$10,108,984.60. A contract was drafted and signed by the JFB and the contractor. It was reported that the contract was forwarded to the Board of Directors for final approval but has since been misplaced. As a result of the exchange rate, the contractor was given time to restate the cost and a new contract was drafted. The Agency is still awaiting the return of the signed contract. The OCG will continue to monitor the tender process.

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#	Agency	Project	Parish	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Status to date
32	Jamaica Social Investment Fund (JSIF)	Bid No. 139R – Rack Server , Server Rack and workstations Bid No. 141 Hardware Firewall, Servers, Rack Enclosure, Network Attached Storage, Gigabit Switch Bid No.142 Desktop Computers and Laptops	St. Andrew	Fujitsu Transaction Solutions (Ja) Limited	Bid No. 139R \$6,783,000.00 Bid No. 141 \$15,102,900.00 Bid No. 142 \$3,883,350	Tenders were scheduled to be returned by October 7, 2008 at 12:00 noon. The tender was, however, extended to October 17, 2008 at 12:00 noon with information being communicated to purchasers of Tenders via Addendum No. 1. The Tender Opening was therefore rescheduled to October 17, 2008 at 12:05p.m. A sole bidder submitted bids for the three (3) bids which were advertised. JSIF recommended that award be made to Fujitsu Transaction Solutions for the three tender opportunities. Appropriate approval had been sought for Bid No. 139R. The National Contracts Commission approved Bid No. 141 at its meeting of November 26, 2008 subject to the receipt of extended bid validity. The contract for Bid No. 142 in the amount of \$3,883,350 was signed on November 27, 2008. The tendering process was fair and transparent
33	Ministry of Agriculture	Desktop & Laptop Computers and Computer Peripherals at the Fisheries Division	St. Andrew	Not Available	\$4,850,000.00	Tenders were advertised publicly and documents were made available during the period August 18, 2008 to August 22, 2008. Tenders were received on September 12, 2008. The evaluation team of the Ministry of Agriculture met on December 31, 2008, the matter was deliberated upon and recommendations made to the Fisheries Division. Evaluation has therefore not yet concluded.

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#	Agency	Project	Parish	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Status to date
34	Ministry of Agriculture	Provision of Animal Feeds for Livestock – Government Farms: 2008- 2009	All Island	Not Available	Not Available	Tenders were advertised publicly and documents were available during the period September 1, 2008 to September 19, 2008. The Tender Opening ceremony was held on September 19, 2008 but no tenders were received.
35	Ministry of Agriculture	Security Services – Island Wide	St. Andrew	Not Available	\$38,000,000.00	The Tender was advertised publicly during the period May 11, 2008 to May 30, 2008. The opening was conducted on May 30, 2008. Nine (9) bids were received at the public opening. All bidders met the eligibility requirements and were subsequently evaluated. A recommendation has been made and the approval process continues.
36	Ministry of Agriculture	Supply and installation of a 154 Kva Standby Generator at the Airport Complex – Norman Manley International Airport	St. Andrew	Thomas Hamilton & Associates Limited	\$2,733,440.80	Tenders were advertised publicly and documents were available during the period October 23, 2008 to November 14, 2008. The Tender Opening Ceremony was held on November 14, 2008 at 10:15 a.m. Four (4) bids were received and subsequent to an evaluation, Thomas Hamilton and Associates Limited was recommended for award. The recommendation for award was accepted and contract documents are now being drafted by the Ministry.

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#	Agency	Project	Parish	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Status to date
37	Ministry of Agriculture (RADA)	12 Rubber Wheel Tractors	Kingston	Not Available	\$50,000,000.00	The Invitation to Tender was publicly advertised, with the opening of bids scheduled for November 14, 2008. An Addendum was issued, revising the specifications outlined in the tender document, which satisfied the minimum information requirements as per Section 6 of the GPPH. The tender opening was publicly held and was attended by bidder representatives and the OCG. There were three (3) respondents, and the internal estimate of the contract was \$50 million. Proper procedure was followed, in accordance with the guidelines of the GPPH. As at December 31, 2008, an evaluation of the bids was being conducted. The OCG will continue to monitor the award and implementation of this contract.
38	Ministry of Education	Procurement of one hundred and fifty (150) DVD Players, one hundred and fifty (150) CD Players, twenty- five (25) Desktop Computers and twenty-five (25) Television Sets	Kingston	Not Available	\$3,125,000.00	Tenders were invited by way of the Selective Tender procurement methodology. Tenderers were invited to submit bids on the following packages: Package 1: 150 DVD players & 150 CD players; Package 2: 25 Desktop Computers; and Package 3: 25 Television Sets. Bids were opened on October 29, 2008. Tenders were received from the following companies: Illuminat Jamaica, Jamaica Microfilm Inc. Co. Ltd.; Fujitsu Transaction Solutions and Appliance Traders Ltd. As at December 31, 2008 the evaluation process was underway. The OCG will continue to monitor the tender process.

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#	Agency	Project	Parish	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Status to date
39	Ministry of Education	Enhancement of Basic Schools Project - CDB LOAN #13/SFR-OR-JAM: The Procurement of printing services to print 5,000 copies of Early Childhood Standards Document	Kingston	Eniath's Printing Co. Ltd.	\$2,880,000.00	Tenders were invited by way of the Open Tender procurement methodology. Bids were opened on October 15, 2008. Tenders were received from the following companies: Eniath's Printing Co. Ltd. Phoenix Printers, Press Box Printers and Mapco Printers. The tenders were evaluated and Eniath's Printing Co. Ltd was awarded the contract. The OCG will continue to monitor the tender process.
40	Ministry of Education	Procurement of Emergency Exit Doors	Kingston	Not Available	Not Available	Tenders were invited by way of the Selective Tender procurement methodology. A Tender Opening Ceremony was conducted on November 13, 2008 and it was recorded that no bids/tenders were received.
41	Ministry of Education	Supply and Installation of Diesel Powered Electricity Generating Sets at the Head Office, Caenwood Centre and Regional Offices	Kingston	Not Available	Head Office: \$18,150,000 Caenwood Centre: \$19,650,000 Regional Offices: \$28,000,000	Tenders were invited by way of the Selective Tender procurement methodology. Bids were opened on October 22, 2008. The number of tenders received for each location was: Head Office: 10, Caenwood Centre: 10, Regional Offices: 10. Bids were evaluated and a recommendation to award the contract to Thomas Hamilton Associates Limited for all three locations was made by the consultant on the project, Mike McIntyre and Associates Co. Ltd. The contract is awaiting the endorsement of the National Contracts Commission (NCC). The OCG will continue to monitor the tender process.

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#	Agency	Project	Parish	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Status to date
42	Ministry of Education (Student Assessment Unit)	Request for Proposal to provide computerized data processing services	Kingston	DPK Information Systems (Ja.) Ltd.	\$13,038,690.00	Tenders were invited by way of Selective Tender. Bids were opened on October 23, 2008. Tenders were received from the following companies: DPK Information Systems (Ja.) Ltd.; Xsomo; Edumetric and Caribbean Examination Council. Bids were evaluated and DPK Information Systems (Ja.) Ltd. was recommended for the award of the contract. The National Contracts Commission (NCC) endorsed the recommendation of award on December 3, 2008. Under cover of letter dated December 11, 2008, the Ministry of Education had notified the bidder of the award. However, as at December 31, 2008, no formal contract had been entered into by both parties. The OCG will continue to monitor the tender process.

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#	Agency	Project	Parish	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Status to date
43	Ministry of Finance and the Public Service	Garbage disposal service	Kingston	Not Available	Not Available	<p>The Invitation to Tender was publicly advertised, with the opening of bids scheduled for July 15, 2008. Tender Openings were conducted for two projects - Plant Rental and Maintenance Services and Garbage Disposal.</p> <p>The Tender Opening Ceremony was publicly held and was attended by bidder representatives and the OCG. There were two respondents to the Invitation to Tender. The undertakings of the opening were recorded and a copy of the tender receipt form made available to all present. Proper procedure was followed in accordance with the guidelines of the GPPH. As at December 31, 2008, an evaluation of the bids received was currently underway. The OCG will continue to monitor the award and implementation of this contract.</p>

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#	Agency	Project	Parish	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Status to date
44	Ministry of Health	Cleaning and Portering Services Mandeville and May Pen Hospital	St. Andrew	Not Available	Mandeville Regional Hospital \$102,527,535.00 (3 years) May Pen Hospital \$72,513,468.0 (3 years)	The Tender was advertised publicly during the period September 14, 2008 to October 22, 2008. The tender opening was scheduled for October 22, 2008 at 12:15 a.m. The tender period was extended to Thursday October 30, 2008. Notification with regard to the new date was communicated to bidders on October 21, 2008. The opening was conducted on October 30, 2008 at 12:17 p.m. Two (2) bids were received at the opening. A comparative estimate was submitted after the opening. The Office of the Contractor-General notes the absence of a comparative estimate at the time of the Tender Opening, as required by S.6.8.3 of the Government Procurement Procedures Handbook (May 2001). As at December 31, 2008 the evaluation process was underway. The OCG will continue to monitor the tender process.

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#	Agency	Project	Parish	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Status to date
45	Ministry of Health	Private Security Services for Southern Region	St. Andrew	Not Available	Not Available	The Tender was advertised publicly during the period September 14, 2008 to October 22, 2008. The tender opening was conducted on October 22, 2008 at 12:15 a.m. Three (3) Bids were received at the opening. None of the bidders submitted all the required eligibility documents. Further, no comparative estimate was submitted at the opening. The tender receipt form did not record the expiration date of the eligibility documents, the value of the bid security or proof of insurance. The Office of the Contractor-General advised the Ministry of its observation. The Ministry requested permission to extend the current contract from the National Contracts Commission (NCC) at its meeting of December 17, 2008 to facilitate the retendering process. The NCC supported the request of the Ministry to extend its Security Services Contracts with its current providers until June 30, 2009.
46	Ministry of Health HIV/AIDS Project Unit	Procurement of Formula	St. Andrew	Not Available	\$6,194,000.00	The Tender period was November 2, 2008 to November 28, 2008. The opening was conducted on November 28, 2008, at 2:15 p.m. Bidders had the option to bid on, one, or three stocks of items being tendered. Two bids were submitted and opened at the Tender Opening Ceremony. The evaluation process continues.

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#	Agency	Project	Parish	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Status to date
47	Ministry of Health HIV/AIDS Project Unit	Supply of Information Technology Equipment	St. Andrew	Not Available	US\$79,430.00	The Tender was advertised publicly during the period October 19, 2008 to November 7, 2008. The opening was conducted on November 7, 2008 at 3:10 p.m. Bidders had the option to bid on, one, or all items being requested. Five (5) bids were submitted. A comparative estimate was submitted subsequent to the opening. The Office of the Contractor-General noted the absence of a comparative estimate at the time of the Tender Opening, as required by S.6.8.3 of the Government Procurement Procedures Handbook May (2001) The evaluation process continues.
48	Ministry of Health HIV/AIDS Project Unit	Supply of Medical Supplies	St. Andrew	Not Available	Not Available	The Tender was advertised publicly during the period September 17, 2008 to September 30, 2008. The opening was conducted on September 30 at 3:10 p.m. Bidders had the option to bid on, one, or all items being requested. Three (3) bids were submitted. No comparative estimate was submitted. The Office of the Contractor-General notes the absence of a comparative estimate at the time of the Tender Opening, as required by S.6.8.3 of the Government Procurement Procedures Handbook May (2001). The evaluation process continues.

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#	Agency	Project	Parish	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Status to date
49	Ministry of Health HIV/AIDS Project Unit	Consulting Firm to Develop and Design Anti- Stigma and Discrimination Media Campaign	St. Andrew	Not Available	\$4,800,000.00	The Tender was advertised publicly during the period September 24, 2008 to October 17, 2008. The Tender Opening was scheduled for October 17, 2008 at 2:10 p.m. No bids were received at the opening. The Ministry has informed the OCG that they will re-tender for the project.
50	Ministry of National Security	Computers, Software, Network Cabling & Related Equipment	Kingston	Not Available	Not Available	The Invitation to Tender was publicly advertised, with the opening of bids scheduled for October 17, 2008. The deadline was extended to October 29, 2008. The tender document satisfied the minimum information requirements as per Section 6 of the GPPH. The tender opening was publicly held and bids were received from four (4) companies. The undertakings of the opening were recorded and a copy of the tender receipt form received and reviewed by the OCG. As at December 31, 2008, an evaluation of the bids received was underway. The OCG will continue to monitor the award and implementation of this contract.

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#	Agency	Project	Parish	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Status to date
51	Ministry of National Security	Supply of new Gas Chromatograph -Mass Spectrometry for detection of drugs and toxicants	Kingston	Agilent Technologies	US\$103,085.98	The Ministry of National Security, by way of letter dated June 26, 2008, requested the permission of the National Contracts Commission (NCC), to use the Sole Source methodology, and to endorse a recommendation to award the contract to Agilent Technologies. The estimated contract sum was approx. US\$103,085.98. The matter was considered at the NCC's meeting of July 16, 2008, and the request was endorsed. This was communicated to the Ministry by way of letter dated August 7, 2008.
52	National Environment and Planning Agency	Procurement for four (4) Motor Cycles	Kingston	Not Available	Not Available	Invitation to Tender was first advertised publicly on November 5, 2008. The deadline for submission was November 17, 2008 followed by a Tender Opening Ceremony scheduled for 11:15 a.m. No bids were received.
53	National Environment and Planning Agency	Procurement for Short-term Consultancy for Evaluating the Quality of Jamaica's Ambient Fresh and Marine Waters and Procurement for Short-term Consultancy for Reviewing National Coastal Water Resources Policies	Kingston	Not Available	Not Available	Invitation to Tender was advertised publicly and it was indicated that proposals should be submitted by November 19, 2008. The tender opening was scheduled following the closing at 3:15 p.m. Four (4) bids were received. As at December 2008, the evaluation was being undertaken. Monitoring continues.

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#	Agency	Project	Parish	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Status to date
54	National Export-Import Bank of Jamaica Limited	Procurement for the Provision of Computer Equipment	Kingston	Not Available	Not Available	Invitation to Tender was first advertised publicly on October 29, 2008. The deadline for submission was November 20, 2008 followed by a tender opening at 3:15 p.m. Two (2) bids were received. As at December 2008, the evaluation was being undertaken. The OCG will continue to monitor the tender process.
55	National Housing Trust	Security Services	St. Andrew	Not Available	\$19,657,109.08	The Tender was advertised publicly during the period August 22, 2008 to September 5, 2008. The opening was conducted on September 5, 2008. Nine (9) bids were received at the public opening. Two (2) bidders failed to submit all the documents required to qualify for eligibility. The additional documents submitted by the bidders were not acknowledged at the opening. As at December 2008 the evaluation process was being undertaken.

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#	Agency	Project	Parish	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Status to date
56	National Housing Trust	Cement, , 6" Blocks and Lumber for Morris Meadows	St. Catherine	Cement – Latmar Enterprise Limited 6" Blocks – Latmar Enterprise Limited Lumber – hardware and Lumber	\$11,904,000.00 \$8,280,000.00 \$10,283,190.31	The Tender was advertised publicly during the period October 10, 2008 to October 31, 2008. The opening was conducted on October 31, 2008 at 12:20 p.m. Bidders had the option to bid on one, or all items being requested. Two (2) bidders submitted tenders for the three (3) items being tendered. The Office of the Contractor-General noted that the sole tenderer for the 6" blocks submitted a bid excluding the Bureau of Standard Certificate requested. The Tender Officer retrieved a copy of the certificate from her office and recorded the item as received. Section 6.1.24 of the Government Procurement and Procedures Handbook (GPPH) states that the procuring entity may ask tenderers for clarification of their tenders, but no change in price or substance may be sought, offered or permitted. The Trust, by inserting a document which substantially changes the eligibility position of the tenderer, acted contrary to the (GPPH). Given the OCG's observation, it was recommended that the Trust retender for the captioned goods. The Trust subsequently submitted a request to the NCC seeking permission to use the Sole Source Methodology to contract the services of Latmar Enterprise Limited as the tender was considered non-responsive because it did not contain the Bureau of Standard Certificate.

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#	Agency	Project	Parish	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Status to date
56	National Housing Trust (Continued)	Cement , 6” Blocks and Lumber for Morris Meadows	St. Catherine	Cement – Latmar Enterprise Limited 6” Blocks – Latmar Enterprise Limited Lumber – hardware and Lumber	\$11,904,000.00 \$8,280,000.00 \$10,283,190.31	The NCC supported the request of the NHT to negotiate with Latmar Enterprises. The lumber and cement contracts were duly awarded to the lowest bidders, Hardware and Lumber and Latmar Enterprise Limited, respectively.
57	National Housing Trust	Supply of Tiles & General Construction Material – Morris Meadows	St. Catherine	Latmar Enterprise Limited	\$6,461,200.00	The Tender was advertised publicly during the period August 17 to September 12, 2008. The opening was scheduled for September 12, 2008. However, an extension was given to September 19, 2008. The opening was conducted on September 19, 2008. One (1) bid was received at the Tender Opening Ceremony which was attended by four (4) National Housing Trust representatives. The sole bid was evaluated and recommended for award.

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#	Agency	Project	Parish	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Status to date
58	National Housing Trust	Supply of Paint, Windows & Kitchen Cabinetry/ Counter Tops – Morris Meadows, Phase 3	St. Catherine	Tropicair Limited – Windows Edgechem Jamaica Limited	\$7,910,105.20 \$3,027,798.24	The Tender was advertised publicly during the period August 24, 2008 to October 3, 2008. The opening was held on October 3, 2008, at 12:20 p.m. Bidders could bid on one or all items being tendered. One (1) bid was received for windows only. The bid was 62% below the internal estimate and a recommendation for award was made by the Evaluation Committee. The Paint procurement opportunity was publicly re-tendered in December 1, 2008. Bids were received on December 19, 2008. Of the three (3) bids received, one was deemed non-responsive. Edgechem Jamaica Limited was the most economical and on this basis, it was recommended for the award by the Evaluation Committee.

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#	Agency	Project	Parish	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Status to date
59	National Housing Trust	Hardware Supplier, Meylersfield, Westmoreland	Westmore land	Latmar Enterprise Limited - 6'' Blocks and aggregate -D & G Hardware Limited – Reinforceme nt D & G Hardware Limited – Cement D & G Hardware Limited – paint Tropicair Limited- windows D & G Hardware Limited – doors D & G Hardware Limited – General Hardware Construction Materials Latmar Enterprise Limited- Ceramic Tiles	\$2,314,000.00 \$5,019,383.00 \$12,801,599.46 \$541,199.28 \$2,039,122.67 \$2,228,335.43 \$2,022,290.88 \$915,982.50	The Tender was advertised publicly during the period September 7, 2008 to September 30, 2008. The Tender Opening Ceremony was held on September 30, 2008. Bidders could bid on one (1) or eight (8) items being tendered. Responses were received for all items. One bidder was eliminated as they failed to meet the eligibility criteria. Bids were then evaluated. The value of the seven (7) contracts was within the authorized approval level of the Trust. All contracts were approved by the NHT's Procurement Committee. The contract for cement will be referred to the National Contracts Commission for endorsement.

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#	Agency	Project	Parish	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Status to date
60	National Irrigation Commission	Office Equipment, Computer & other Hardware	Kingston	Not Available	Not Available	The Invitation to Tender was publicly advertised, with the opening of bids scheduled for November 3, 2008. The tender document satisfied the minimum information requirements as per Section 6 of the GPPH. At the request of bidders, the submission deadline was extended to November 13, 2008. The tender opening was publicly held and three (3) bids were received. The OCG was represented at the Tender Opening Ceremony and it was observed that proper procedure was followed in accordance with the guidelines of the GPPH. The undertakings of the opening were recorded and a copy of the tender receipt form was made available to all present. An evaluation was conducted using the criteria as set out in the tender document. A successful bidder was recommended for award. As at December 31, 2008, the Procuring Public Body was pursuing the National Contracts Commission's (NCC's) endorsement of the recommendation of award. The OCG will continue to monitor the award and implementation of this contract.

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#	Agency	Project	Parish	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Status to date
61	National Irrigation Commission	Pipes & Fittings - Colbeck Irrigation System	St. Catherine	Not Available	Not Available	The invitation to tender was publicly advertised, with the opening of bids scheduled for November 3, 2008. The tender document satisfied the minimum information requirements as per Section 6 of the GPPH. At the request of bidders, the submission deadline was extended to November 13, 2008. The tender opening was publicly held and three (3) bids were received. The OCG was represented at the Tender Opening where it was observed that the proper procedure was followed, in accordance with the guidelines of the GPPH. The undertakings of the opening were recorded and a copy of the tender receipt form made available to all present. An evaluation was conducted using the criteria set out in the tender document. A successful bidder was recommended for award. As at December 31, 2008, the Procuring Public Body was pursuing the National Contracts Commission's endorsement of the recommendation of award. The OCG will continue to monitor the award and implementation of this contract.

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#	Agency	Project	Parish	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Status to date
62	National Land Agency	Procurement of Lot 1: two (2) double cab pick- ups and Lot 2: one (1) sports utility vehicle	Kingston	Lot 1: Vehicles and Supplies Industrial Division Ltd. - Lot 2: Toyota Jamaica Ltd	Lot 1: \$3,398,334.00 - Lot 2: \$1,606,353.95	Tenders were invited by way of the Selective Tender procurement methodology. Bids were opened on August 26, 2008. Tenders were received from the following firms: Lot 1: Executive Motors Ltd., Vehicles and Supplies Industrial Division Ltd. and Toyota Jamaica Ltd. Lot 2: Vehicles and Supplies, Industrial Division Ltd. and Toyota Jamaica Ltd. Bids were evaluated and Vehicles and Supplies Industrial Division Ltd. and Toyota Jamaica Ltd. were recommended for the award of contract for Lot 1 and Lot 2, respectively. Contracts for both lots were awarded on November 19, 2008 to the respective companies. Vehicles and Supplies Industrial Division Ltd. delivered the two Isuzu Double cab Pick-ups on December 8, 2008. As at December 31, 2008 Toyota Jamaica Ltd. had not delivered the Sports Utility Vehicle (Toyota Rav 4). The OCG will continue to monitor the tender process..

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#	Agency	Project	Parish	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Status to date
63	National Land Agency	Tender for Canteen Concessionaire	Kingston	Not Available	Not Available	The Invitation to Tender was publicly advertised, with the opening of bids scheduled for March 26, 2008. The tender document satisfied the minimum information requirements as per Section 6 of the GPPH. The tender opening was publicly held and three (3) bids were received. The OCG was represented at the Tender Opening, where it was observed that the proper procedure was followed in accordance with the guidelines of the GPPH. The undertakings of the opening were recorded and a copy of the tender receipt form made available to all present. An evaluation was conducted using the criteria set out in the tender document. There was only one responsive bidder and the total overall score received was insufficient for an award. The Evaluation Committee has recommended that the Limited Tender Methodology should be used as the NLA has twice been unsuccessful in identifying a suitable contractor through public tender. The OCG will continue to monitor the activities of this procurement.

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#	Agency	Project	Parish	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Status to date
64	National Water Commission	Procurement of IP Video Conferencing Equipment	St. Andrew	Not Available	US\$50,000.00	The Tender opening previously scheduled for Tuesday, December 2, 2008, was withdrawn. The OCG was informed that the tender document was not approved by all the required internal personnel. The advertisement was again published on November 3, 2008. The new tender period was November 3, 2008 to December 16, 2008. The Tender Opening Ceremony was held on December 16, 2008. One bid was received. As at December 31, 2008 the evaluation process was being conducted.
65	National Water Commission	Supply of Motor Vehicles	St. Andrew	Not Available	Not Available	The tender period was September 17, 2008 to October 23, 2008. The Tender Opening Ceremony was held on October 23, 2008 at 10:15 a.m. Seven (7) bids were received. As at December 31, 2008 the evaluation process was being conducted.

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#	Agency	Project	Parish	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Status to date
66	National Works Agency	Emergency hurricane 2007 restoration work to procure one (1) mid-size wheel loader	Kingston	Jamaica Industrial Equipment Company	\$15,457,656	Cabinet Decision # 12/08, dated April 7, 2008, approved the use of emergency contracting procedures for procurement with the use of a US\$10 million Emergency Assistance Fund. This was communicated to the NCC by way of letter from the CEO of the NWA dated July 1, 2008. The letter highlighted that the period of the assistance would expire nine months from the date of the disaster, or no later than July 20, 2008 and no extension would be granted for accessing this fund. The NCC was therefore requested to endorse recommendations for awarding several contracts of approximately US\$10 million in total value. The project under review was procured using the limited tender methodology. The tender period was May 15 to 30, 2008 and the validity period for bids submitted was ninety (90) days. There were three respondents, who were evaluated in accordance with the technical specifications and a successful bidder was identified. The NCC endorsed the recommendation of award at its meeting held on July 1, 2008 and communicated this by way of letter dated July 10, 2008. The contract was signed on July 18, 2008, with a performance period of 120 days.

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#	Agency	Project	Parish	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Status to date
67	National Works Agency	Emergency Hurricane restoration 2007 Atlantic. Supply and deliver galvanized wires for Yallahs project St Thomas	St. Thomas	A. S Edwards & Associates Limited	\$71,007,234.40	<p>The National Works Agency by way of letter dated August 14, 2008, requested permission from the National Contracts Commission (NCC), to utilize the Sole Source Procurement Methodology to award the contract to A. S Edwards & Associates Limited. The matter was considered at the National Contracts Commission's meeting of August 20, 2008.</p> <p>The request was approved and the recommendation for award was endorsed and communicated to the NWA by way of letter dated August 21, 2008.</p>

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#	Agency	Project	Parish	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Status to date
68	National Works Agency	Palisadoes road protection. The supply of boulders for sea defence at Caribbean sea side section	Kingston	Y.P. Seaton and Associates	\$57,604,446	<p>The National Works Agency, by way of letter dated June 30, 2008, requested permission from the National Contracts Commission (NCC), to utilize the Emergency Contracting Procedures to negotiate a follow-on contract with the supplier. The estimated contract sum was approximately \$57,604,466. This permission was granted by the NCC.</p> <p>The NWA, by way of letter dated July 8, 2008, requested endorsement of the award of the negotiated sum. It was noted that the contract sum was significantly higher than that of the previous contract. However, the Procuring Public Body commented that the Contractor was given a rate increase due to the increase in the cost of fuel since the contract was said to have a high fuel component cost. The NCC endorsed the award of the contract in its meeting of July 9, 2008, and informed the NWA by way of letter dated July 10, 2008. The contract was signed on July 15, 2008 with a performance period of 120 days.</p>

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#	Agency	Project	Parish	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Status to date
69	National Works Agency	Procurement for Consultancy for the Refurbishing of the EX-IM Bank's Corporate Office	Kingston	Not Available	Not Available	<p>The Invitation to Tender was first advertised publicly on October 26, 2008. Tender documents were made available from October 28, 2008 and were to be submitted by November 11, 2008.</p> <p>The tender opening was scheduled for same at 10:30 p.m. One (1) bid was received. As at December 2008, the evaluation was being undertaken. The OCG will continue to monitor the tender process.</p>
70	National Works Agency	Procurement of the supply and installation of new traffic signals montego bay city Centre - Traffic Management Programme	Kingston	Not Available	Not Available	<p>This project was first publicly advertised on June 22, 2008. The bid documents were made available from June 24, 2008. Bid proposals were to be submitted by July 8, 2008 which was followed by a tender opening at 11:05 a.m. One (1) bid was received. No tenderer had met the eligibility requirements. Consequently, the process was aborted.</p>

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#	Agency	Project	Parish	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Status to date
71	National Works Agency	Procurement of three (3) Front End Loader for the Hurricane restoration works in Bog Walk, St Thomas, Yallahs and Old Harbour	Bog Walk, St. Catherine St Thomas, Yallahs and Old Harbour, St. Catherine	Jamaica Industrial Equipment Company Limited	\$44,054,332	<p>The Ministry of Transport and Works, by way of letter dated July 29, 2008, to the NCC requested permission to use the Sole Source Procurement Methodology for the procurement of three (3) front-end loaders.</p> <p>The National Contracts Commission considered the matter at its meeting of July 30, 2008 and approved the request.</p> <p>This approval was communicated by way of letter dated August 8, 2008. This letter communicated the NCC's endorsement of the recommendation for the award of the contract by Sole Source Procurement to Jamaica Industrial Equipment Company Limited. The contract sum was \$44,054,332.</p>
72	Norman Manley International Airport	Procurement for the Provision of Janitorial Services	Kingston	Not Available	Not Available	<p>Invitation to Tender was first advertised October 19, 2007. Bid documents were made available from the same date. Bids were to be submitted by November 21, 2007, which was to be followed by a Tender Opening Ceremony. The deadline for the submission of tenders was extended to January 11, 2008. Three (3) bids were received. All bids met the eligibility requirements. As at December 31, 2008 the evaluation of the bids was being conducted.</p>

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#	Agency	Project	Parish	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Status to date
73	Norman Manley International Airport	Procurement for the Supply of One (1) Aircraft Rescue and Firefighting Specialized Equipment	Kingston	Not Available	Not Available	Invitation to Tender was first advertised on December 19, 2007. Four (4) bids were collected; however, no tenders were received at the opening. The tender was aborted and a Management decision was taken to defer the acquisition of the equipment to the year 2010.
74	Office of Disaster Preparedness (ODPEM)	Re-development of Website	Kingston	Info Exchange	\$1,654,947.00	Tenders were invited by way of the Selective Tender procurement methodology. Bids were opened on May 21, 2008. Tenders were received from the following firms: Zed Jamaica Ltd., Info Exchange and Chrysalis Communication. Bids were evaluated and the contract was awarded to Info Exchange having attained the highest score. Monitoring continues.
75	Office of the Prime Minister	Procurement for the Printing of Property Tax Assessment Notices for Fiscal years 2009/2011.	Kingston	Not Available	Not Available	<p>Invitation to Tender was advertised publicly on October 29, 2008. Bids were available from November 07, 2008, and were to be submitted by November 28, 2008.</p> <p>The Tender Opening Ceremony was scheduled for November 28 at 12:30 p.m. Two (2) bids were received.</p> <p>As at December 2008, the evaluation was being undertaken. The OCG will continue to monitor the tender process.</p>

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#	Agency	Project	Parish	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Status to date
76	Office of the Prime Minister	Provision of Consultancy Services - Analysis of the Local Authorities	St. Andrew	Not Available	\$3,737,500.00	The Tender period was October 7, 2008 to October 21, 2008. The Tender Opening Ceremony was convened at 2:00 p.m, two hours after the closing at 12:00 noon. Seven (7) bids were submitted. The advertisement inviting tenderers requested that consultants should be registered with the National Contracts Commission. However, the tender document requested the Tax Compliance Certificate only. The category of Consultancy for which the services was being sought was not being registered by the National Contracts Commission. One bidder was deemed non-responsive during the evaluation. The evaluation process continues.

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#	Agency	Project	Parish	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Status to date
77	Office of the Prime Minister	Request for Proposal ; Market Assessment of Jamaica's Competiveness within the Local ICT Sector	St. Andrew	Analysys Mason	US\$175,700.00	The Tender Period was from October 19, 2008 to November 3, 2008. The Tender Opening Ceremony was conducted on November 10, 2008 at 2:30 p.m. Five (5) bids were received at the public opening. All bidders submitted documents as instructed by the tender document. The Two Envelope System was utilized: one envelope containing the Technical and the other Financial Proposal. The Financial Proposal would be opened after the evaluation of the Technical Proposal. The Tender Opening Ceremony conformed to the general requirements of the GPPH. It was observed that no tender validity period was established for the tender and this was duly noted by the OCG. The Procuring Entity corrected the discrepancy by way of an Addendum. Three (3) bidders achieved qualifying scores of over 60 points after evaluation. The Financial Proposals of the remaining three (3) bidders were evaluated and Analysys Mason was deemed the preferred bidder. The bid was recommended for award by the Office of the Prime Minister. The National Contracts Commission considered the matter at its meeting held on December 17, 2008, and endorsed the recommendation. The contract is to be finalized and duly approved subsequent to the Financial Secretary's approval. The OCG will continue to monitor the tender process

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#	Agency	Project	Parish	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Status to date
78	Petrojam Ltd	Procurement for Janitorial Services	Kingston	Minott Janitorial Services Limited	\$22,891,147.92	<p>The Invitation to Tender was first publicly advertised on April 6, 2008. Bid documents were made available during the period of March 31 to April 11, 2008. The proposals were to be submitted by May 1, 2008, which was followed by a Tender Opening Ceremony at 3:15 p.m. Five (5) bids were received, four of which met the eligibility requirements and proceeded to the evaluation stage.</p> <p>A detailed evaluation followed and Minott Janitorial Services Limited was the preferred bidder. The National Contracts Commission endorsed the recommendation of award on August 20, 2008, supporting the recommendation of the entity.</p> <p>As at December 31, 2008, the contract was not signed. The OCG will continue to monitor the tender process.</p>
79	Petrojam Ltd.	Ship Agency	Kingston	Not Available	US\$511,300	<p>Tenders were invited by way of the Selective Tender procurement methodology. Bids were opened on November 24, 2008. Tenders were received from the following firms: Maritime & Transport Services Ltd., Royale Ocean Shipping Ltd., Gateway Shipping International Ltd. and Lannaman and Morris (Shipping) Ltd. Bids were being evaluated. The OCG will continue to monitor the tender process.</p>

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#	Agency	Project	Parish	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Status to date
80	Petrojam Ltd.	Servicing and Inspecting the Fire Water System	Kingston	Not Available	\$31,200,000	Tenders were invited by way of the Selective Tender procurement methodology. Bids were opened on September 22, 2008. Tenders were received from the following firms: GMT Construction Co. and Commercial Welding. Bids are being evaluated. The OCG will continue to monitor the tender process.
81	Petrojam Ltd.	Garbage Disposal Services	Kingston	Not Available	\$6,375,600	Tenders were invited by way of the Selective Tender procurement methodology. Bids were opened on October 31, 2008. Tenders were received from the following firms: Premier Waste Management Services Limited, Minott Services Limited and the NSWMA. Bids are being evaluated. The OCG will continue to monitor the tender process.
82	Petrojam Ltd.	Insurance Placement	Kingston	Not Available	Not Available	Tenders were invited by way of the Selective Tender procurement methodology. The tender closing date was January 8, 2009. Accordingly, the Tender Opening Ceremony was scheduled for 3:15 p.m on January 8, 2009. The OCG will continue to monitor the tender process.

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#	Agency	Project	Parish	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Status to date
83	Petroleum Corporation of Jamaica	To develop and design a comprehensive Performance Incentive Scheme	Kingston	Not Available	Not Available	The Invitation to Tender was publicly advertised, with the opening of bids scheduled for July 4, 2008. The tender document satisfied the minimum information requirements as per Section 6 of the GPPH. The tender opening was publicly held and bids were received from two companies. The OCG was represented at the Tender Opening where it was observed that proper procedure was followed, in accordance with the guidelines of the GPPH. The undertakings of the opening were recorded and a copy of the tender receipt form made available to all present. Due to the low response received, the Procurement Committee recommended that they abort the process and request permission to re-tender utilizing the Limited Tender Methodology.

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#	Agency	Project	Parish	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Status to date
84	Petroleum Corporation of Jamaica	To supply and implement a corporate-wide human resource management system	Kingston	Not Available	Not Available	The Invitation to Tender was publicly advertised, with the opening of bids scheduled for July 15, 2008. The tender document satisfied the minimum information requirements as per Section 6 of the GPPH. The tender opening was publicly held and bids were received from two companies. The undertakings of the opening were recorded and a copy of the tender receipt form made available to all present. The evaluation of tenders was conducted, where it was concluded that the requirements were not met. The process was therefore aborted and this was communicated to all bidders who responded to the invitation to tender.
85	Port Authority of Jamaica	Procurement for the Operation of Duty Free Shops at the Cruise Ship Terminal	St. James	Not Available	Not Available	The Invitation to Tender was first advertised on December 5, 2007 and bid proposals were to be submitted by December 31, 2007. The submission deadline and the Tender Opening Ceremony were extended via an Addendum to January 9, 2008. Three (3) bids were received and deemed eligible. Subsequently, the Agency dispatched a letter to all the respondents on March 20, 2008, indicating that pursuant to Clause 14.0 of the Request for Proposal ("Right to Reject Proposals") and due to an unavoidable change in the Scope of Activity, the tender had been annulled and all the proposals received have been accordingly rejected and have been returned.

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#	Agency	Project	Parish	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Status to date
86	Port Authority of Jamaica	Procurement for the Supply and Commissioning of One (1) Only Terminal Surface Cleaning System at the Kingston Container Terminal	Kingston	Not Available	Not Available	Bid documents were made available from November 2, 2008. Bid proposals were to be submitted by December 16, 2008. This was followed by a Tender Opening Ceremony which was held at 2:00 p.m. on December 16, 2008. Four (4) bids were received, of which three met the eligibility requirements. As at December 31, 2008, the evaluation process was underway. The OCG will continue to monitor the tender process.

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#	Agency	Project	Parish	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Status to date
87	Registrar General's Department	Transportation Services for Staff	Kingston	Not Available	Not Available	The invitation to tender was publicly advertised, with the opening of bids scheduled for May 22, 2008. The opening date was extended to June 5, 2008. The tender document satisfied the minimum information requirements as per section 6 of the GPPH. The tender opening was publicly held and bids were received from three companies. The OCG was represented at the Tender Opening Ceremony where it was observed that proper procedure was followed, in accordance with the guidelines of the GPPH. The undertakings of the opening were recorded and a copy of the tender receipt form was made available to all present. The evaluation of tenders was conducted in accordance with the criteria set out in the tender document. There was only one responsive bidder. However, the total overall score received was insufficient for an award. The relevant information was communicated to bidders who responded to the invitation to tender. Communication to the OCG indicated that an Executive Decision was subsequently taken to discontinue the provision of this service.

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#	Agency	Project	Parish	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Status to date
88	SERHA	Operating Theatre Equipment - Chest Hospital	Kingston	Not Available	Not Available	The Invitation to Tender was publicly advertised, with the opening of bids scheduled for October 30, 2008. Requests for clarification were received, and as a result the deadline date was extended until further notice. This was communicated on October 23, 2008, to all eleven (11) companies who purchased bid documents. The invitation to tender was subsequently withdrawn and this was communicated to potential bidders by way of letter dated November 20, 2008.

OC-G Non-Construction Contracts Monitored 2008

#	Agency	Project	Parish	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Status to date
89	SERHA	Procurement of Haemodialysis Equipment	Kingston	Ennis Medical Products Limited	US\$386,000	The Invitation to Tender was publicly advertised, with the opening of bids scheduled for June 3, 2008. Requests for clarification were received, and as a result of these, the deadline date for tender submission was suspended until further notice. This was communicated to all companies who purchased bid documents. Upon addressing the queries, the submission deadline date was extended to June 11, 2008. The Tender Opening Ceremony was publicly held and only one bid was received. An evaluation of the bid received was conducted, in accordance with the criteria set out in the tender document. The sole bidder was recommended for award. The NCC endorsed the recommendation on October 29, 2008, and the contract was signed on December 9, 2008. The effective date of the contract was December 15, 2008, with an expiry date of February 9, 2009. The OCG will continue to monitor the tender process.

OC-G Non-Construction Contracts Monitored 2008

#	Agency	Project	Parish	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Status to date
90	SERHA	Urology Equipment & Supplies	Kingston	Not Available	Not Available	The Invitation to Tender was publicly advertised, with the opening of bids scheduled for October 28, 2008. At the request of bidders, the opening date was extended to November 4, 2008. The tender document satisfied the minimum information requirements as per Section 6 of the GPPH. The tender opening was publicly held and bids were received from two (2) companies. As at December 31, 2008, an evaluation of the bids received was underway. The OCG will continue to monitor the award and implementation of this contract.
91	South East Regional Health Authority	Procurement for the Cleaning & Porter Services at the Bustamante Hospital	Kingston	Not Available	Not Available	The Invitation to Tender was first publicly advertised on March 9, 2008. Bid documents were made available from March 10, 2008, to be submitted by April 15, 2008, followed by the tender opening on the same day at 12:15 p.m. The project was cancelled and later re-tendered by the Ministry of Health for locations island wide.
92	Spectrum Management Authority	Integrated Converged Voice and IP Platform	St. Andrew	Not Available	\$2,000,000.00	The Tender period was October 5, 2008 to November 3, 2008. The Tender Opening Ceremony was conducted on November 3, 2008 at 3:15 p.m. Six (6) bids were received. One (1) bidder was eliminated during evaluation as the bidder did not satisfy all the eligibility criteria. The evaluation process is currently underway.

OC-G Non-Construction Contracts Monitored 2008

#	Agency	Project	Parish	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Status to date
93	Spectrum Management Authority	2008 4WD Motor Vehicle	St. Andrew	Motor Sales & Services Limited	\$5,450,000	The Tender period was October 10, 2008 to October 17, 2008. The Tender Opening Ceremony was conducted on October 17, 2008 at 3:15 p.m. Two bidders responded to the invitation. The bids were then evaluated and Motor Sales & Services Limited was the successful bidder. The unit was delivered on December 19, 2008. The Contractor has been paid in full.

OC-G Non-Construction Contracts Monitored 2008

#	Agency	Project	Parish	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Status to date
94	The Department of Correctional Services	Procurement for 5000 beds at Amity Hall	Kingston	Not Available	Not Available	<p>Pre-qualification of Contractors was advertised on February 2, 2007, and March 4, 2007. The pre-qualification criteria and application form were made available during the tender period March 4 to March 19, 2007. The requirements were to be submitted by May 7, 2007. RFPs were sent to the successful applicants. Only two (2) of the companies who had submitted pre-qualification proposals were recommended and sent letters informing them that they had been successful. Tenders were to be submitted by May 24, 2007 and followed by a tender opening scheduled for 10:43 a.m. The Evaluation Committee met on April 14, 2008 to evaluate the qualified tender submitted. The decision was taken to defer the evaluation as the evaluation criteria and scoring guide contained in the RFP was incomplete.</p> <p>The matter was referred to the Permanent Secretary in the Ministry of National Security.</p> <p>As at December 31, 2008 the Agency reported to the OCG that the recommendation was to be submitted to the NCC through the Ministry of National Security and thereafter to be submitted to Cabinet for approval. The OCG will continue to monitor the tender process.</p>

OC-G Non-Construction Contracts Monitored 2008

#	Agency	Project	Parish	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Status to date
95	The Department of Correctional Services	Procurement for Agricultural Produce	Kingston	Not Available	\$12,864,752.00	<p>Invitation to Tender was first advertised publicly on August 1, 2007. Tender documents were made available on August 3, 2007. Proposals were to be submitted by September 21, 2007 followed by a tender opening which was scheduled for the same date at 2:30 p.m. Three (3) bids were submitted, all of which had met the eligibility requirements and proceeded to the evaluation stage. The evaluation was completed and Hepburn Farm Limited was recommended for the award of contract.</p> <p>The NWA Sector Committee had advised the Department of Correctional Services (DCS) at its sitting held in March 2008, to re-do the transmittal forms and to submit copies of the documents for Tenderers who were considered responsive.</p> <p>The re-submission was sent to the NCC.</p> <p>The NCC had deferred the submission at its sitting held on May 21, 2008, because of a disparity between the comparable estimate of \$12,864,752.00 and the contractor's tender sum of \$14,406,229.00. The Agency further reported to the OCG, that to date, there had been no response from the Sector Committee or from the NCC.</p>

OC-G Non-Construction Contracts Monitored 2008

#	Agency	Project	Parish	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Status to date
96	The Department of Correctional Services	Procurement for Chemical & Cleaning Agents	Kingston	Not Available	\$52,518,181.50	<p>The Invitation to Tender was first advertised publicly on August 1, 2007. Tender documents were made available on August 3, 2007. Proposals were to be submitted by September 21, 2007, followed by a Tender Opening Ceremony which was scheduled for the same date at 2:30 p.m. Three (3) bids were submitted, all of which had met the eligibility requirements. The evaluation was completed and Zep Products Limited was recommended for the award of the contract.</p> <p>The NWA Sector Committee had advised the Department of Correctional Services (DCS), at its sitting in March 2008, to re-do the transmittal forms and submit copies of documents for Tenderers who were considered responsive.</p> <p>The re-submission was sent to the NCC for approval.</p> <p>The NCC had deferred the submission at its sitting held on May 21, 2008, because of the disparity between the comparable estimate of \$52,518,181.50 and the contractor's tender sum of \$25,946,685.10.</p> <p>The Agency further reported to the OCG, that to date, there had been no response from the Sector Committee or from the NCC.</p>

OC-G Non-Construction Contracts Monitored 2008

#	Agency	Project	Parish	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Status to date
97	The Department of Correctional Services	Procurement for Meats for Correctional Facilities Island Wide	Kingston	Not Available	\$52,518,181.50	<p>The Invitation to Tender was first advertised publicly on August 1, 2007. Tender documents were made available on August 3, 2007. Tenders were to be submitted by September 21, 2007, followed by a tender opening which was scheduled for the same date at 2:30 p.m. Two (2) bids were received. Both bids met the eligibility requirements and proceeded to the evaluation stage. The evaluation was completed and Lilian limited was recommended for the award of contract.</p> <p>The NWA Sector Committee had advised the Department of Correctional Services (DCS), at its sitting in March 2008, to re-do the transmittal forms and to submit copies of the documents for the Tenderers who were considered responsive.</p> <p>The re-submission was sent to the NCC for approval.</p> <p>The NCC had deferred the submission at its sitting held on May 21, 2008, because of the disparity between the comparable estimate of \$52,518,181.50 and the contractor's tender sum of \$25,946,685.10.</p> <p>The Agency further reported to the OCG, that to date, there had been no response from the Sector Committee or from the NCC.</p>

OC-G Non-Construction Contracts Monitored 2008

#	Agency	Project	Parish	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Status to date
98	The Registrar General Department	Request for Protection and Security Services	St. Andrew	Not Available	Not Available	The Tender period was from October 26, 2008 to November 13, 2008. The Tender Opening Ceremony was conducted on November 13, 2008 at 11:10 a.m as scheduled. Four (4) bids were received. Notably there were omissions of the PSRA licence and the Insurance Cover from the eligibility requirements. One (1) bidder submitted its bid documents in a format contrary to the instructions outlined in the tender document and was subsequently eliminated during evaluation process. All other bids were evaluated. The approval process continues.
99	The Registrar General Department	Procurement of Photo copy Equipment and Services	St. Andrew	Not Available	\$1,923,650.00	<p>The Tender period was from October 1, 2008 to October 23, 2008. The Tender opening was conducted on October 23, 2008 at 11:15 a.m. Five (5) bids were received.</p> <p>Technical proposals were opened. Financial Proposals of bidders attaining the minimum 70 points on their Technical Evaluation were to be opened at a later date.</p> <p>The qualifying bids were evaluated. The approval process continues.</p>

OC-G Non-Construction Contracts Monitored 2008

#	Agency	Project	Parish	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Status to date
100	Transport Authority	Tender for Janitorial Services	Kingston	Not Available	Not Available	The Invitation to Tender was publicly advertised, with the opening of bids scheduled for May 2, 2008. The tender opening date was extended to May 12, 2008. The tender document satisfied the minimum information requirements as per Section 6 of the GPPH. The tender opening was publicly held and bids were received from five (5) companies. The OCG was represented at the Tender Opening Ceremony where it was observed that the proper procedure was followed in accordance with the guidelines of the GPPH. The undertakings of the opening were recorded and a copy of the tender receipt form made available to all present. An evaluation of the tenders received was conducted in accordance with the criteria outlined in the tender document, where it was concluded that the proposals exceeded the budgetary allocation for the project. Consequently, the tender process was aborted and this was communicated to the bidders who responded to the Invitation to Tender.

OC-G Non-Construction Contracts Monitored 2008

#	Agency	Project	Parish	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Status to date
101	Transport Authority	Tender for Staff Transportation	Kingston	Not Available	Not Available	The Invitation to Tender was publicly advertised, with the opening of bids scheduled for April 28, 2008. An amendment was made by way of an Addendum issued and the tender opening date was extended to May 2, 2008. The tender document satisfied the minimum information requirements as per Section 6 of the GPPH. The tender opening was publicly held and bids were received from four (4) companies. The OCG was represented at the Tender Opening Ceremony where it was observed that proper procedure was followed in accordance with the guidelines of the GPPH. The undertakings of the opening were recorded and a copy of the tender receipt form was made available to all present. An evaluation of the tenders received was conducted in accordance with the criteria outlined in the tender document, and a successful bidder was identified. However, the Procuring Public Body indicated to the OCG that they were awaiting an evaluation of the need for the service before proceeding with an award.

OC-G Non-Construction Contracts Monitored 2008

#	Agency	Project	Parish	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Status to date
102	Transport Authority	To provide Security Services	Kingston	Not Available	Not Available	The Invitation to Tender was publicly advertised, with the opening of bids scheduled for June 20, 2008. The tender document satisfied the minimum information requirements, as per Section 6 of the GPPH. The tender opening was publicly held and bids were received from eight (8) companies. The OCG was represented at the Tender Opening Ceremony where it was observed that the proper procedure was followed in accordance with the guidelines of the GPPH. The undertakings of the opening were recorded and a copy of the tender receipt form was made available to all present. An evaluation of the tenders received was conducted in accordance with the criteria outlined in the tender document. During the evaluation, it was concluded that the proposals exceeded the budgetary allocation for the project and, in addition, the project's requirements were being revised. Consequently, the tender process was aborted. This information was communicated to all bidders who responded to the Invitation to Tender.

OC-G Non-Construction Contracts Monitored 2008

#	Agency	Project	Parish	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Status to date
103	University Hospital of the West Indies	Procurement for the Supply and Refurbishment of 40ft Containers for File Storage	Kingston	Not Available	Not Available	A Request for Expressions of Interest was first advertised publicly on March 16, 2008. Contractors were asked to indicate their interest in bidding on the project, and to submit same in writing by April 4, 2008. Bids and quotations were received but the entity was unable to cover the expense. Consequently, the project was abandoned.
104	University of Technology	Expansion of Bandwidth	St. Andrew	Not Available	\$12,000,000	The Tender period was from October 5, 2008 to November 3, 2008. The Tender Opening Ceremony was conducted on November 3, 2008 at 3:15 p.m. Six (6) bids were received. One (1) bidder was eliminated during the evaluation as they did not satisfy all the eligibility criteria. All other bids were part of the evaluation process. The evaluation process continues.

OC-G Non-Construction Contracts Monitored 2008

#	Agency	Project	Parish	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Status to date
105	Urban Development Corporation	Invitation to Tender: Security Guard Services - Kingston & Reach Falls	Kingston	Not Available	Not Available	The Invitation to Tender was publicly advertised, with the opening of bids scheduled for August 11, 2008. Two (2) Addenda were issued on July 24 and 30, 2008, and a pre-tender meeting was held on July 29, 2008. The Tender Opening Ceremony was publicly held and was attended by bidder representatives. There were seven (7) respondents. The particulars disclosed upon the opening of the bids were recorded. A copy of the tender receipt form was made available to the OCG for perusal. The tender receipt form was signed by persons present at the opening. An evaluation of the bids received was conducted in accordance with the criteria outlined in the tender document. The evaluated responsive bidder proposing the lowest cost was recommended for an award. As at December 31, 2008, the procuring Public Body was awaiting the endorsement of the recommendation of award from the National Contracts Commission. The OCG will continue to monitor the award and implementation of this contract.

OC-G Non-Construction Contracts Monitored 2008

#	Agency	Project	Parish	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Status to date
106	Urban Development Corporation	Procurement for Janitorial Services	Kingston	Not Available	Not Available	<p>The Invitation to Tender was first advertised publicly on October 22, 2008. Bids were available on October 24, 2008 and proposals were to be submitted by November 24, 2008.</p> <p>The Tender Opening Ceremony was scheduled for November 24, 2008 at 1:30 p.m. An addendum was issued, extending the opening for December 1, 2008 at 1:30 p.m. Seven (7) bids were received.</p> <p>As at December 2008, the evaluation was being undertaken. The OCG will continue to monitor the tender process.</p>
107	Urban Development Corporation	Procurement for Pest Control Services	Kingston	Not Available	Not Available	<p>The Invitation to Tender was first advertised publicly on October 22, 2008. Bids were available on October 24, 2008, and proposals were to be submitted by November 24, 2008. The Tender Opening Ceremony was scheduled for November 24, 2008 at 1:30 p.m. Seven (7) bids were received.</p> <p>As at December 2008, the evaluation was being undertaken. The OCG will continue to monitor the tender process.</p>

OC-G Non-Construction Contracts Monitored 2008

#	Agency	Project	Parish	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Status to date
108	Western Regional Health Authority (WRHA)	Supply of Waiting Area Chairs at Cornwall Regional Hospital, Savanna-la-mar Public General Hospital and Noel Holmes	St. James	N/A	\$8,736,000.00	Tenders were invited by way of the Selective Tender procurement methodology. Bids were opened on November 10, 2008. Tenders were received from the following firms: Stationary and Office Supplies, Rayton Electric Equipment Ltd., T.Geddes Grant, Horace Holdings Ltd., EHC Industries Ltd./MOD Office, Office Outlet, Maran Supplies and St. Catherine's School/Home & Office Supplies. As at December 2008, the bids were being evaluated. The OCG will continue to monitor the tender process.
109	Western Regional Health Authority (WRHA)	Supply and Installation of Workstations at Cornwall Regional Hospital	St. James	Not Available	\$3,200,000.00	Tenders were invited by way of the Selective Tender procurement methodology. Bids were opened November 19, 2008. Tenders were received from the following firms: Neveast Supplies Ltd., Fujitsu Transaction Solutions, Innovative Corporate Solution and MOD Office by EHC Industries Ltd. As at December 2008, the bids were being evaluated. The OCG will continue to monitor the tender process.
110	Western Regional Health Authority (WRHA)	Supply of Storage Containers at Savanna-la-mar Public General Hospital and WRHA	St. James	Not Available	Not Available	Tenders were invited by way of the Selective Tender procurement methodology. The tender period commenced from September 29, 2008 and closed at 12:00 p.m on October 15, 2008. However, no bids were submitted for the project.

OC-G Non-Construction Contracts Monitored 2008

#	Agency	Project	Parish	Contractor	Contract Sum (Engineer's Estimate) J\$ (unless otherwise stated)	Status to date
111	Western Regional Health Authority (WRHA)	Supply and Installation of Medical Equipment at Cornwall Regional, Falmouth and Savanna-la-mar Hospitals	St. James	Not Available	Package 1: \$3,300,000.00 Package 2: \$8,000,000.00	Tenders were invited by way of the Selective Tender procurement methodology. Tenderers were invited to submit bids on one of the following packages: Package 1: Neonatal Incubator and Infant Warmer, Falmouth Hospital; or Package 2: Surgical Lights, Savanna-la-mar and Cornwall Regional Hospitals. Bids were opened on October 17, 2008. The following companies submitted bids: Package 1: Medical Link; Arel Ltd. Cornwall Medical & Dental Supplies; Jamaica Hospital Supplies and A.A. Laquis Ltd. Package 2: Medicare Medical & Dental Supplies; Vital-Med Distributors Ltd. Sun-Medico Jamaica Ltd and Carimed Ltd. As at December 2008, the bids were being evaluated. The OCG will continue to monitor the tender process.
112	Western Regional Health Authority (WRHA)	Supply and Installation of Fire Alarm & Response System at the Falmouth Hospital	St. James	Not Available	\$5,600,000.00	Tenders were invited by way of the Selective Tender procurement methodology. At the Tender Opening Ceremony on July 21, 2008, it was recorded that no bids/tenders were received.

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APPENDIX VI

QCA Summary Table

Public Body Quarterly Contract Award (OCA) Report
(Contracts Which Do Not Require NCC Endorsement)*

For 2008 Covering The 1st, 2nd, 3rd and 4th Quarters

(1) Public Body		(2) QCA Reports Approved for Electronic Upload	(3) Total Number of Contracts Awarded	(4) Total Value of Contracts	(5) Number and Percentage of Contracts Awarded (Classified by Procurement Method)						(6) Value of Sole Source Contracts	(7) Contracts Not Approved by Public Body's Procurement Committee		(8) Contracts Reported, Not Awarded to NCC Registered Contractors		(9) Contracts over \$1Million Procured by Sole Source Methodology	
					Open Tender	Selective Tender	Limited Tender	Gov. to Gov	Sole Source	Not Stated		Num.	% of Total Contracts	Num.	% of Total Contracts	Num.	% of Total Contracts
1	Accountant General Department	1 Qtrs	0	\$0.00M													
2	Administrator General's Department	3 Qtrs	6	\$7.34M	0	6	0	0	0	0	\$0.00M	0	0%	6	100%	0	0%
					0%	100%	0%	0%	0%	0%	0%						
3	Aeronautical Telecommunication Limited	2 Qtrs	0	\$0.00M													
4	Agricultural Development Corporation	3 Qtrs	0	\$0.00M													
5	Agricultural Marketing Corporation	3 Qtrs	0	\$0.00M													
6	Air Jamaica Ltd.	1 Qtrs	14	\$9.08M	5	0	7	0	2	0	\$2.35M	0	0%	12	86%	1	7%
					36%	0%	50%	0%	14%	0%	26%						
7	Airports Authority of Jamaica	3 Qtrs	5	\$2.15M	0	1	4	0	0	0	\$0.00M	0	0%	2	40%	0	0%
					0%	20%	80%	0%	0%	0%	0%						

PLEASE NOTE REPORT CAVEATS AT THE END OF THIS SECTION

Public Body Quarterly Contract Award (OCA) Report
(Contracts Which Do Not Require NCC Endorsement)*

For 2008 Covering The 1st, 2nd, 3rd and 4th Quarters

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					Open Tender	Selective Tender	Limited Tender	Gov. to Gov	Sole Source	Not Stated		Num.	% of Total Contracts	Num.	% of Total Contracts	Num.	% of Total Contracts
8	Anti-Dumping and Subsidies Commission	4 Qtrs	0	\$0.00M													
9	Attorney General's Department	2 Qtrs	0	\$0.00M													
10	Auditor General's Department	3 Qtrs	3	\$3.66M	0	3	0	0	0	0	\$0.00M	0	0%	0	0%	0	0%
					0%	100%	0%	0%	0%	0%	0%						
11	Banana Board	4 Qtrs	2	\$0.66M	0	0	0	0	2	0	\$0.66M	2	100%	2	100%	0	0%
					0%	0%	0%	0%	100%	0%	100%						
12	Bank of Jamaica	1 Qtrs	46	\$42.30M	0	3	4	2	37	0	\$33.38M	27	59%	29	63%	10	22%
					0%	7%	9%	4%	80%	0%	79%						
13	Bath Fountain Hotel and Spa	3 Qtrs	0	\$0.00M													
14	Bauxite and Alumina Trading Company (B.A.T.C.O)	4 Qtrs	2	\$3.53M	0	0	1	0	1	0	\$0.75M	0	0%	0	0%	0	0%
					0%	0%	50%	0%	50%	0%	21%						

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(Contracts Which Do Not Require NCC Endorsement)*

For 2008 Covering The 1st, 2nd, 3rd and 4th Quarters

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					Open Tender	Selective Tender	Limited Tender	Gov. to Gov	Sole Source	Not Stated		Num.	% of Total Contracts	Num.	% of Total Contracts	Num.	% of Total Contracts
15	Bellevue Hospital	3 Qtrs	0	\$0.00M													
16	Betting, Gaming and Lotteries Commission	4 Qtrs	28	\$24.34M	0	11	3	0	14	0	\$8.37M	14	50%	6	21%	2	7%
					0%	39%	11%	0%	50%	0%	34%						
17	Broadcasting Commission	3 Qtrs	6	\$7.13M	1	1	1	1	2	0	\$1.43M	0	0%	3	50%	0	0%
					17%	17%	17%	17%	33%	0%	20%						
18	Bureau of Standards	3 Qtrs	58	\$64.04M	9	40	1	0	6	2	\$6.42M	4	7%	22	38%	1	2%
					16%	69%	2%	0%	10%	3%	10%						
19	Bureau of Women's Affairs	4 Qtrs	2	\$0.65M	0	0	1	0	1	0	\$0.38M	0	0%	0	0%	0	0%
					0%	0%	50%	0%	50%	0%	58%						
20	Caribbean Maritime Institute	3 Qtrs	23	\$13.16M	0	19	0	0	4	0	\$2.95M	2	9%	7	30%	2	9%
					0%	83%	0%	0%	17%	0%	22%						
21	Caymanas Track Limited	1 Qtrs	0	\$0.00M													

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					Open Tender	Selective Tender	Limited Tender	Gov. to Gov	Sole Source	Not Stated		Num.	% of Total Contracts	Num.	% of Total Contracts	Num.	% of Total Contracts
22	Central Information and Technology Office (CITO)	3 Qtrs	1	\$0.48M	0	0	0	0	1	0	\$0.48M	0	0%	0	0%	0	0%
					0%	0%	0%	0%	100%	0%	100%						
23	Child Development Agency	2 Qtrs	10	\$8.13M	1	0	7	0	2	0	\$0.95M	0	0%	2	20%	0	0%
					10%	0%	70%	0%	20%	0%	12%						
24	Clarendon Alumina Production Limited (CAP)	1 Qtrs	0	\$0.00M													
25	Clarendon Parish Council	3 Qtrs	12	\$7.30M	0	1	0	0	11	0	\$6.96M	0	0%	12	100%	2	17%
					0%	8%	0%	0%	92%	0%	95%						
26	Coconut Industry Board	2 Qtrs	27	\$23.92M	10	6	0	0	11	0	\$8.94M	0	0%	27	100%	1	4%
					37%	22%	0%	0%	41%	0%	37%						
27	Coffee Industry Board	2 Qtrs	8	\$4.87M	0	2	0	0	6	0	\$4.18M	0	0%	6	75%	2	25%
					0%	25%	0%	0%	75%	0%	86%						
28	College of Agriculture, Science and Education (CASE)	2 Qtrs	2	\$2.72M	0	2	0	0	0	0	\$0.00M	0	0%	2	100%	0	0%
					0%	100%	0%	0%	0%	0%	0%						

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Public Body Quarterly Contract Award (OCA) Report
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For 2008 Covering The 1st, 2nd, 3rd and 4th Quarters

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					Open Tender	Selective Tender	Limited Tender	Gov. to Gov	Sole Source	Not Stated		Num.	% of Total Contracts	Num.	% of Total Contracts	Num.	% of Total Contracts
29	Commission for the Prevention of Corruption	3 Qtrs	0	\$0.00M													
30	Companies Office of Jamaica	3 Qtrs	16	\$10.78M	1	1	9	0	5	0	\$2.44M	2	13%	2	13%	0	0%
					6%	6%	56%	0%	31%	0%	23%						
31	Consumer Affairs Commission	2 Qtrs	1	\$0.72M	0	0	0	0	1	0	\$0.72M	0	0%	1	100%	0	0%
					0%	0%	0%	0%	100%	0%	100%						
32	Council of Community Colleges of Jamaica	3 Qtrs	1	\$1.82M	0	1	0	0	0	0	\$0.00M	0	0%	0	0%	0	0%
					0%	100%	0%	0%	0%	0%	0%						
33	Creative Production and Training Centre	3 Qtrs	11	\$8.07M	1	5	1	0	4	0	\$2.28M	0	0%	7	64%	1	9%
					9%	45%	9%	0%	36%	0%	28%						
34	Culture, Health, Arts, Sports and Education (C.H.A.S.E.)	2 Qtrs	3	\$9.76M	1	1	0	0	1	0	\$1.35M	0	0%	0	0%	1	33%
					33%	33%	0%	0%	33%	0%	14%						
35	Department of Cooperative & Friendly Societies	2 Qtrs	0	\$0.00M													

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					Open Tender	Selective Tender	Limited Tender	Gov. to Gov	Sole Source	Not Stated		Num.	% of Total Contracts	Num.	% of Total Contracts	Num.	% of Total Contracts
36	Department of Correctional Services	2 Qtrs	187	\$129.66M	0	44	127	12	3	1	\$1.67M	119	64%	187	100%	0	0%
					0%	24%	68%	6%	2%	1%	1%						
37	Development Bank of Jamaica	2 Qtrs	3	\$1.15M	0	0	3	0	0	0	\$0.00M	0	0%	2	67%	0	0%
					0%	0%	100%	0%	0%	0%	0%						
38	Devon House Development Commission	3 Qtrs	4	\$1.33M	0	4	0	0	0	0	\$0.00M	0	0%	2	50%	0	0%
					0%	100%	0%	0%	0%	0%	0%						
39	Edna Manley School of the Visual and Performing Arts	2 Qtrs	1	\$3.87M	0	0	0	0	1	0	\$3.87M	0	0%	1	100%	1	100%
					0%	0%	0%	0%	100%	0%	100%						
40	E-Learning Company	3 Qtrs	1	\$0.37M	0	1	0	0	0	0	\$0.00M	0	0%	0	0%	0	0%
					0%	100%	0%	0%	0%	0%	0%						
41	Electricity Authority	4 Qtrs	2	\$1.06M	0	1	0	0	1	0	\$0.68M	2	100%	0	0%	0	0%
					0%	50%	0%	0%	50%	0%	64%						
42	Factories Corporation of Jamaica Ltd.	3 Qtrs	34	\$25.19M	0	10	19	0	5	0	\$2.14M	0	0%	8	24%	0	0%
					0%	29%	56%	0%	15%	0%	9%						

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					Open Tender	Selective Tender	Limited Tender	Gov. to Gov	Sole Source	Not Stated		Num.	% of Total Contracts	Num.	% of Total Contracts	Num.	% of Total Contracts
43	Fair Trading Commission	2 Qtrs	3	\$0.88M	1	0	0	0	2	0	\$0.58M	0	0%	2	67%	0	0%
					33%	0%	0%	0%	67%	0%	66%						
44	FINSAC	3 Qtrs	3	\$1.41M	0	0	2	0	1	0	\$0.33M	0	0%	1	33%	0	0%
					0%	0%	67%	0%	33%	0%	23%						
45	Fiscal Services Limited	4 Qtrs	38	\$72.44M	0	12	12	0	14	0	\$15.37M	9	24%	5	13%	5	13%
					0%	32%	32%	0%	37%	0%	21%						
46	Food Storage and Prevention of Infestation Department	3 Qtrs	0	\$0.00M													
47	Forestry Department	1 Qtrs	0	\$0.00M													
48	G.C. Foster College of Physical Education	3 Qtrs	5	\$4.14M	0	3	2	0	0	0	\$0.00M	0	0%	1	20%	0	0%
					0%	60%	40%	0%	0%	0%	0%						
49	Golden Age Home	4 Qtrs	1	\$0.35M	0	0	1	0	0	0	\$0.00M	0	0%	0	0%	0	0%
					0%	0%	100%	0%	0%	0%	0%						

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					Open Tender	Selective Tender	Limited Tender	Gov. to Gov	Sole Source	Not Stated		Num.	% of Total Contracts	Num.	% of Total Contracts	Num.	% of Total Contracts
50	Government Chemist	4 Qtrs	1	\$0.30M	0	0	1	0	0	0	\$0.00M	0	0%	0	0%	0	0%
					0%	0%	100%	0%	0%	0%	0%						
51	Hanover Parish Council	3 Qtrs	0	\$0.00M													
52	Harmonisation Ltd.	1 Qtrs	11	\$8.62M	0	0	4	0	7	0	\$3.33M	11	100%	11	100%	0	0%
					0%	0%	36%	0%	64%	0%	39%						
53	Health Corporation of Jamaica	2 Qtrs	8	\$4.16M	0	0	5	0	3	0	\$1.87M	0	0%	3	38%	0	0%
					0%	0%	63%	0%	38%	0%	45%						
54	Housing Agency of Jamaica Ltd	2 Qtrs	18	\$19.61M	1	4	5	0	8	0	\$6.56M	2	11%	13	72%	2	11%
					6%	22%	28%	0%	44%	0%	33%						
55	Human Employment and Resource Training/HEART Trust	3 Qtrs	339	\$252.09M	58	108	110	8	53	2	\$34.62M	4	1%	87	26%	4	1%
					17%	32%	32%	2%	16%	1%	14%						
56	Independence Park Limited	4 Qtrs	49	\$29.02M	30	0	2	0	17	0	\$6.76M	1	2%	22	45%	0	0%
					61%	0%	4%	0%	35%	0%	23%						

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					Open Tender	Selective Tender	Limited Tender	Gov. to Gov	Sole Source	Not Stated		Num.	% of Total Contracts	Num.	% of Total Contracts	Num.	% of Total Contracts
57	Inland Revenue Department	3 Qtrs	96	\$95.99M	0	19	43	3	31	0	\$45.24M	0	0%	7	7%	24	25%
					0%	20%	45%	3%	32%	0%	47%						
58	Institute of Jamaica	2 Qtrs	8	\$5.72M	1	0	6	0	1	0	\$0.37M	0	0%	2	25%	0	0%
					13%	0%	75%	0%	13%	0%	7%						
59	International Centre for Environment and Nuclear Science	1 Qtrs	0	\$0.00M													
60	Jamaica Bauxite Institute	3 Qtrs	10	\$11.51M	0	2	2	0	6	0	\$5.65M	0	0%	6	60%	2	20%
					0%	20%	20%	0%	60%	0%	49%						
61	Jamaica Bauxite Mining	2 Qtrs	19	\$12.43M	0	10	0	0	9	0	\$7.30M	0	0%	3	16%	2	11%
					0%	53%	0%	0%	47%	0%	59%						
62	Jamaica Business Development Centre	2 Qtrs	1	\$0.44M	0	0	0	0	1	0	\$0.44M	0	0%	0	0%	0	0%
					0%	0%	0%	0%	100%	0%	100%						
63	Jamaica Constabulary Force	2 Qtrs	145	\$145.60M	1	129	1	0	14	0	\$12.03M	0	0%	1	1%	5	3%
					1%	89%	1%	0%	10%	0%	8%						

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					Open Tender	Selective Tender	Limited Tender	Gov. to Gov	Sole Source	Not Stated		Num.	% of Total Contracts	Num.	% of Total Contracts	Num.	% of Total Contracts
64	Jamaica Cultural Development Commission (JCDC)	3 Qtrs	68	\$48.48M	1 1%	0 0%	37 54%	9 13%	21 31%	0 0%	\$12.98M 27%	41	60%	29	43%	2	3%
65	Jamaica Customs Department	1 Qtrs	7	\$7.83M	0 0%	7 100%	0 0%	0 0%	0 0%	0 0%	\$0.00M 0%	0	0%	1	14%	0	0%
66	Jamaica Defence Force	3 Qtrs	21	\$26.80M	0 0%	19 90%	0 0%	0 0%	2 10%	0 0%	\$1.34M 5%	0	0%	21	100%	0	0%
67	Jamaica Deposit Insurance Corporation	3 Qtrs	44	\$38.81M	3 7%	2 5%	12 27%	0 0%	27 61%	0 0%	\$20.04M 52%	0	0%	10	23%	3	7%
68	Jamaica Exotic Flavours and Essences	4 Qtrs	3	\$1.11M	0 0%	0 0%	2 67%	0 0%	1 33%	0 0%	\$0.26M 24%	1	33%	2	67%	0	0%
69	Jamaica Fire Brigade	3 Qtrs	38	\$32.98M	0 0%	0 0%	16 42%	12 32%	7 18%	3 8%	\$6.82M 21%	8	21%	20	53%	3	8%
70	Jamaica Foundation for Life Long Learning	1 Qtrs	0	\$0.00M													

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					Open Tender	Selective Tender	Limited Tender	Gov. to Gov	Sole Source	Not Stated		Num.	% of Total Contracts	Num.	% of Total Contracts	Num.	% of Total Contracts
71	Jamaica Information Service	2 Qtrs	23	\$8.67M	0	2	18	0	3	0	\$1.15M	20	87%	6	26%	0	0%
					0%	9%	78%	0%	13%	0%	13%						
72	Jamaica Intellectual Property Office	4 Qtrs	1	\$0.28M	0	1	0	0	0	0	\$0.00M	0	0%	0	0%	0	0%
					0%	100%	0%	0%	0%	0%	0%						
73	Jamaica International Free Zone Development Ltd.	1 Qtrs	1	\$1.22M	0	1	0	0	0	0	\$0.00M	0	0%	0	0%	0	0%
					0%	100%	0%	0%	0%	0%	0%						
74	Jamaica Library Service	3 Qtrs	25	\$19.46M	5	17	3	0	0	0	\$0.00M	0	0%	15	60%	0	0%
					20%	68%	12%	0%	0%	0%	0%						
75	Jamaica Mortgage Bank	2 Qtrs	0	\$0.00M													
76	Jamaica National Commission on UNESCO	3 Qtrs	0	\$0.00M													
77	Jamaica National Heritage Trust	2 Qtrs	17	\$15.16M	0	6	11	0	0	0	\$0.00M	0	0%	5	29%	0	0%
					0%	35%	65%	0%	0%	0%	0%						

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					Open Tender	Selective Tender	Limited Tender	Gov. to Gov	Sole Source	Not Stated		Num.	% of Total Contracts	Num.	% of Total Contracts	Num.	% of Total Contracts
78	Jamaica Racing Commission	3 Qtrs	3	\$3.50M	0	1	0	0	2	0	\$3.07M	0	0%	3	100%	2	67%
					0%	33%	0%	0%	67%	0%	88%						
79	Jamaica Railway Corporation	3 Qtrs	2	\$1.50M	0	0	2	0	0	0	\$0.00M	0	0%	2	100%	0	0%
					0%	0%	100%	0%	0%	0%	0%						
80	Jamaica Social Investment Fund	3 Qtrs	75	\$58.51M	0	0	22	0	53	0	\$31.97M	0	0%	60	80%	9	12%
					0%	0%	29%	0%	71%	0%	55%						
81	Jamaica Tourist Board	2 Qtrs	120	\$103.88M	0	0	11	0	109	0	\$98.03M	46	38%	120	100%	38	32%
					0%	0%	9%	0%	91%	0%	94%						
82	Jamaica Trade and Invest	1 Qtrs	11	\$5.10M	0	9	0	0	2	0	\$0.82M	0	0%	11	100%	0	0%
					0%	82%	0%	0%	18%	0%	16%						
83	Jamaica Urban Transit Company (JUTC)	3 Qtrs	129	\$115.63M	0	22	8	1	98	0	\$89.24M	1	1%	39	30%	25	19%
					0%	17%	6%	1%	76%	0%	77%						
84	Kingston and St. Andrew Corporation	3 Qtrs	131	\$124.20M	0	42	89	0	0	0	\$0.00M	1	1%	1	1%	0	0%
					0%	32%	68%	0%	0%	0%	0%						

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					Open Tender	Selective Tender	Limited Tender	Gov. to Gov	Sole Source	Not Stated		Num.	% of Total Contracts	Num.	% of Total Contracts	Num.	% of Total Contracts
85	Kingston Free Zone	3 Qtrs	4	\$8.74M	0	4	0	0	0	0	\$0.00M	0	0%	0	0%	0	0%
					0%	100%	0%	0%	0%	0%	0%						
86	Management Institute for National Development (M.I.N.D)	3 Qtrs	5	\$5.03M	0	0	3	0	2	0	\$1.02M	0	0%	0	0%	0	0%
					0%	0%	60%	0%	40%	0%	20%						
87	Manchester Parish Council	3 Qtrs	33	\$21.10M	0	30	3	0	0	0	\$0.00M	0	0%	0	0%	0	0%
					0%	91%	9%	0%	0%	0%	0%						
88	Maritime Authority of Jamaica	3 Qtrs	1	\$3.03M	0	1	0	0	0	0	\$0.00M	0	0%	1	100%	0	0%
					0%	100%	0%	0%	0%	0%	0%						
89	Meteorological Department	4 Qtrs	3	\$5.38M	1	1	0	0	0	1	\$0.00M	0	0%	3	100%	0	0%
					33%	33%	0%	0%	0%	33%	0%						
90	Micro Investment Development Agency (MIDA)	3 Qtrs	1	\$0.34M	0	0	1	0	0	0	\$0.00M	0	0%	1	100%	0	0%
					0%	0%	100%	0%	0%	0%	0%						
91	Milk River Bath	3 Qtrs	0	\$0.00M													

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92	Mines and Geology Division	2 Qtrs	0	\$0.00M													
93	Ministry of Agriculture	2 Qtrs	58	\$55.97M	19	27	4	0	8	0	\$9.93M	0	0%	58	100%	4	7%
					33%	47%	7%	0%	14%	0%	18%						
94	Ministry of Education	4 Qtrs	198	\$401.83M	6	76	33	0	83	0	\$189.39M	1	1%	9	5%	66	33%
					3%	38%	17%	0%	42%	0%	47%						
95	Ministry of Energy	1 Qtrs	1	\$0.48M	0	0	0	0	1	0	\$0.48M	1	100%	0	0%	0	0%
					0%	0%	0%	0%	100%	0%	100%						
96	Ministry of Finance and the Public Service	3 Qtrs	36	\$36.33M	0	9	23	0	3	1	\$1.37M	0	0%	5	14%	0	0%
					0%	25%	64%	0%	8%	3%	4%						
97	Ministry of Foreign Affairs and Foreign Trade	1 Qtrs	9	\$4.24M	0	0	6	0	3	0	\$1.08M	8	89%	1	11%	0	0%
					0%	0%	67%	0%	33%	0%	26%						
98	Ministry of Health and Environment	2 Qtrs	22	\$20.79M	0	8	4	0	10	0	\$9.35M	0	0%	13	59%	3	14%
					0%	36%	18%	0%	45%	0%	45%						

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99	Ministry of Industry, Investment and Commerce	2 Qtrs	17	\$16.14M	0	0	11	0	6	0	\$7.89M	0	0%	3	18%	2	12%
					0%	0%	65%	0%	35%	0%	49%						
100	Ministry of Justice & Attorney General	3 Qtrs	85	\$92.68M	0	53	1	0	31	0	\$41.44M	0	0%	17	20%	10	12%
					0%	62%	1%	0%	36%	0%	45%						
101	Ministry of Labour and Social Security	1 Qtrs	23	\$18.21M	3	2	17	0	1	0	\$0.47M	0	0%	0	0%	0	0%
					13%	9%	74%	0%	4%	0%	3%						
102	Ministry of Mining and Telecommunications	2 Qtrs	3	\$7.23M	0	2	0	0	1	0	\$0.56M	1	33%	1	33%	0	0%
					0%	67%	0%	0%	33%	0%	8%						
103	Ministry of National Security	2 Qtrs	28	\$37.63M	0	25	0	0	3	0	\$2.18M	0	0%	16	57%	1	4%
					0%	89%	0%	0%	11%	0%	6%						
104	Ministry of Tourism	3 Qtrs	21	\$16.89M	0	9	0	3	9	0	\$6.53M	21	100%	17	81%	1	5%
					0%	43%	0%	14%	43%	0%	39%						
105	Ministry of Transport and Works	3 Qtrs	13	\$21.97M	0	0	11	0	2	0	\$1.34M	0	0%	13	100%	1	8%
					0%	0%	85%	0%	15%	0%	6%						

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(1) Public Body		(2) QCA Reports Approved for Electronic Upload	(3) Total Number of Contracts Awarded	(4) Total Value of Contracts	(5) Number and Percentage of Contracts Awarded (Classified by Procurement Method)						(6) Value of Sole Source Contracts	(7) Contracts Not Approved by Public Body's Procurement Committee		(8) Contracts Reported, Not Awarded to NCC Registered Contractors		(9) Contracts over \$1Million Procured by Sole Source Methodology	
					Open Tender	Selective Tender	Limited Tender	Gov. to Gov	Sole Source	Not Stated		Num.	% of Total Contracts	Num.	% of Total Contracts	Num.	% of Total Contracts
106	Montego Bay Free Zone Co. Ltd.	3 Qtrs	0	\$0.00M													
107	National Commission on Science and Technology	4 Qtrs	0	\$0.00M													
108	National Council on Drug Abuse	4 Qtrs	1	\$1.37M	1	0	0	0	0	0	\$0.00M	0	0%	1	100%	0	0%
					100%	0%	0%	0%	0%	0%	0%						
109	National Council on Education	3 Qtrs	0	\$0.00M													
110	National Environment and Planning Agency (NEPA)	3 Qtrs	40	\$43.22M	1	22	9	2	6	0	\$10.94M	0	0%	17	43%	3	8%
					3%	55%	23%	5%	15%	0%	25%						
111	National Export-Import Bank of Jamaica Limited	2 Qtrs	4	\$7.29M	0	2	2	0	0	0	\$0.00M	0	0%	0	0%	0	0%
					0%	50%	50%	0%	0%	0%	0%						
112	National Family Planning Board	2 Qtrs	12	\$5.80M	0	4	7	0	0	1	\$0.00M	12	100%	12	100%	0	0%
					0%	33%	58%	0%	0%	8%	0%						

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					Open Tender	Selective Tender	Limited Tender	Gov. to Gov	Sole Source	Not Stated		Num.	% of Total Contracts	Num.	% of Total Contracts	Num.	% of Total Contracts
113	National Health Fund	4 Qtrs	62	\$39.05M	0	42	4	0	16	0	\$7.95M	0	0%	19	31%	3	5%
					0%	68%	6%	0%	26%	0%	20%						
114	National Housing Trust	3 Qtrs	157	\$140.59M	0	4	80	15	57	1	\$49.78M	26	17%	59	38%	10	6%
					0%	3%	51%	10%	36%	1%	35%						
115	National Irrigation Commission Ltd.	4 Qtrs	42	\$40.06M	2	10	26	0	4	0	\$1.57M	0	0%	6	14%	0	0%
					5%	24%	62%	0%	10%	0%	4%						
116	National Land Agency	4 Qtrs	59	\$66.21M	0	30	24	0	5	0	\$2.96M	0	0%	2	3%	0	0%
					0%	51%	41%	0%	8%	0%	4%						
117	National Library of Jamaica	3 Qtrs	5	\$2.86M	0	0	1	0	4	0	\$1.88M	0	0%	3	60%	0	0%
					0%	0%	20%	0%	80%	0%	66%						
118	National Road Operating and Constructing Company (NROCC)	2 Qtrs	11	\$12.67M	0	0	2	3	6	0	\$8.16M	2	18%	11	100%	3	27%
					0%	0%	18%	27%	55%	0%	64%						
119	National Solid Waste Management Authority (NSWMA)	2 Qtrs	608	\$450.16M	0	199	79	0	330	0	\$238.66M	56	9%	16	3%	57	9%
					0%	33%	13%	0%	54%	0%	53%						

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					Open Tender	Selective Tender	Limited Tender	Gov. to Gov	Sole Source	Not Stated		Num.	% of Total Contracts	Num.	% of Total Contracts	Num.	% of Total Contracts
120	National Water Commission	3 Qtrs	472	\$515.07M	15	133	153	7	164	0	\$147.02M	167	35%	109	23%	47	10%
					3%	28%	32%	1%	35%	0%	29%						
121	National Works Agency	3 Qtrs	616	\$716.68M	6	52	25	0	533	0	\$602.16M	95	15%	190	31%	204	33%
					1%	8%	4%	0%	87%	0%	84%						
122	National Youth Service (NYS)	2 Qtrs	30	\$22.83M	0	6	19	2	3	0	\$1.68M	2	7%	18	60%	0	0%
					0%	20%	63%	7%	10%	0%	7%						
123	Norman Manley International Airport	3 Qtrs	119	\$83.49M	3	3	103	0	10	0	\$8.17M	1	1%	33	28%	1	1%
					3%	3%	87%	0%	8%	0%	10%						
124	Nutrition Products Ltd.	4 Qtrs	16	\$19.56M	0	0	14	0	2	0	\$1.03M	0	0%	2	13%	0	0%
					0%	0%	88%	0%	13%	0%	5%						
125	Office of Disaster Preparedness and Emergency Management	3 Qtrs	21	\$25.16M	0	1	17	0	3	0	\$1.33M	0	0%	5	24%	0	0%
					0%	5%	81%	0%	14%	0%	5%						
126	Office of the Children's Advocate	3 Qtrs	2	\$2.20M	0	0	2	0	0	0	\$0.00M	0	0%	2	100%	0	0%
					0%	0%	100%	0%	0%	0%	0%						

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					Open Tender	Selective Tender	Limited Tender	Gov. to Gov	Sole Source	Not Stated		Num.	% of Total Contracts	Num.	% of Total Contracts	Num.	% of Total Contracts
127	Office of the Prime Minister	3 Qtrs	68	\$52.58M	3	2	26	4	33	0	\$19.52M	37	54%	31	46%	3	4%
					4%	3%	38%	6%	49%	0%	37%						
128	Office of the Public Defender	3 Qtrs	0	\$0.00M													
129	Office of the Trustee in Bankruptcy	4 Qtrs	3	\$1.30M	0	0	2	0	1	0	\$0.49M	0	0%	1	33%	0	0%
					0%	0%	67%	0%	33%	0%	38%						
130	Office of Utilities Regulation (OUR)	2 Qtrs	1	\$1.55M	0	0	0	0	1	0	\$1.55M	0	0%	1	100%	1	100%
					0%	0%	0%	0%	100%	0%	100%						
131	Overseas Examinations Office	2 Qtrs	0	\$0.00M													
132	Passport, Immigration & Citizenship Agency (PICA)	3 Qtrs	20	\$14.57M	0	6	11	0	3	0	\$1.01M	0	0%	1	5%	0	0%
					0%	30%	55%	0%	15%	0%	7%						
133	Pesticides Control Authority	3 Qtrs	0	\$0.00M													

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					Open Tender	Selective Tender	Limited Tender	Gov. to Gov	Sole Source	Not Stated		Num.	% of Total Contracts	Num.	% of Total Contracts	Num.	% of Total Contracts
134	Petrojam Limited	4 Qtrs	514	\$594.36M	1	3	136	0	226	148	\$246.28M	1	0%	354	69%	87	17%
					0%	1%	26%	0%	44%	29%							
135	Petroleum Company of Jamaica	3 Qtrs	101	\$69.37M	5	8	0	0	86	2	\$53.82M	49	49%	52	51%	8	8%
					5%	8%	0%	0%	85%	2%							
136	Petroleum Corporation of Jamaica	3 Qtrs	25	\$36.90M	1	0	19	1	4	0	\$6.21M	1	4%	18	72%	3	12%
					4%	0%	76%	4%	16%	0%							
137	Planning Institute of Jamaica	3 Qtrs	21	\$21.37M	0	11	7	0	3	0	\$1.71M	0	0%	21	100%	0	0%
					0%	52%	33%	0%	14%	0%							
138	Police Public Complaints Authority	4 Qtrs	0	\$0.00M													
139	Port Authority of Jamaica	3 Qtrs	584	\$372.62M	0	50	429	0	105	0	\$76.56M	410	70%	71	12%	16	3%
					0%	9%	73%	0%	18%	0%							
140	Portland Parish Council	1 Qtrs	8	\$4.48M	0	6	0	0	2	0	\$0.62M	0	0%	5	63%	0	0%
					0%	75%	0%	0%	25%	0%							

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					Open Tender	Selective Tender	Limited Tender	Gov. to Gov	Sole Source	Not Stated		Num.	% of Total Contracts	Num.	% of Total Contracts	Num.	% of Total Contracts
141	Portmore Municipal Council	2 Qtrs	3	\$1.79M	0	3	0	0	0	0	\$0.00M	0	0%	3	100%	0	0%
					0%	100%	0%	0%	0%	0%	0%						
142	Post and Telecommunications Department	4 Qtrs	30	\$23.46M	0	21	0	0	9	0	\$10.36M	0	0%	11	37%	5	17%
					0%	70%	0%	0%	30%	0%	44%						
143	Private Security Regulation Authority	2 Qtrs	0	\$0.00M													
144	Public Broadcasting Corporation	4 Qtrs	24	\$27.17M	2	11	5	0	5	1	\$2.45M	0	0%	10	42%	0	0%
					8%	46%	21%	0%	21%	4%	9%						
145	Real Estate Board	3 Qtrs	5	\$3.19M	0	1	4	0	0	0	\$0.00M	1	20%	1	20%	0	0%
					0%	20%	80%	0%	0%	0%	0%						
146	Registrar General's Department	3 Qtrs	23	\$17.64M	0	1	19	0	3	0	\$1.99M	0	0%	2	9%	1	4%
					0%	4%	83%	0%	13%	0%	11%						
147	Road Maintenance Fund	4 Qtrs	1	\$3.69M	0	0	0	1	0	0	\$0.00M	0	0%	1	100%	0	0%
					0%	0%	0%	100%	0%	0%	0%						

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148	Rural Agricultural Development Authority (RADA)	2 Qtrs	6	\$5.74M	2 33%	3 50%	0 0%	0 0%	1 17%	0 0%	\$0.42M 7%	0	0%	0	0%	0	0%
149	Rural Electrification Programme	3 Qtrs	5	\$5.87M	0 0%	0 0%	5 100%	0 0%	0 0%	0 0%	\$0.00M 0%	0	0%	0	0%	0	0%
150	Rural Water Supply Company	4 Qtrs	14	\$14.92M	0 0%	11 79%	0 0%	0 0%	3 21%	0 0%	\$1.84M 12%	0	0%	14	100%	0	0%
151	Scientific Research Council	3 Qtrs	39	\$32.17M	3 8%	0 0%	27 69%	0 0%	9 23%	0 0%	\$5.23M 16%	4	10%	39	100%	0	0%
152	Self Start Fund	3 Qtrs	0	\$0.00M													
153	Social Development Commission	3 Qtrs	54	\$44.06M	4 7%	19 35%	5 9%	6 11%	20 37%	0 0%	\$9.54M 22%	25	46%	19	35%	1	2%
154	South East Regional Health Authority	4 Qtrs	510	\$343.88M	0 0%	1 0%	302 59%	145 28%	6 1%	56 11%	\$3.89M 1%	175	34%	217	43%	1	0%

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155	Spectrum Management Authority	2 Qtrs	4	\$7.16M	1 25%	0 0%	1 25%	1 25%	0 0%	1 25%	\$0.00M 0%	2	50%	2	50%	0	0%
156	Sports Development Foundation	3 Qtrs	32	\$40.33M	0 0%	32 100%	0 0%	0 0%	0 0%	0 0%	\$0.00M 0%	0	0%	0	0%	0	0%
157	St. Ann Parish Council	3 Qtrs	12	\$6.42M	0 0%	10 83%	0 0%	0 0%	2 17%	0 0%	\$0.74M 12%	0	0%	2	17%	0	0%
158	St. Catherine Parish Council	4 Qtrs	23	\$40.23M	10 43%	11 48%	2 9%	0 0%	0 0%	0 0%	\$0.00M 0%	0	0%	2	9%	0	0%
159	St. Elizabeth Parish Council	2 Qtrs	1	\$2.51M	0 0%	1 100%	0 0%	0 0%	0 0%	0 0%	\$0.00M 0%	0	0%	0	0%	0	0%
160	St. James Parish Council	3 Qtrs	19	\$13.28M	1 5%	7 37%	6 32%	0 0%	5 26%	0 0%	\$3.18M 24%	0	0%	1	5%	1	5%
161	St. Mary Parish Council	3 Qtrs	4	\$3.50M	0 0%	4 100%	0 0%	0 0%	0 0%	0 0%	\$0.00M 0%	0	0%	0	0%	0	0%

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162	St. Thomas Parish Council	2 Qtrs	18	\$8.16M	0	8	0	0	0	10	\$0.00M	5	28%	18	100%	0	0%
					0%	44%	0%	0%	0%	56%	0%						
163	Statistical Institute of Jamaica	4 Qtrs	35	\$39.15M	1	0	17	2	15	0	\$18.73M	7	20%	11	31%	4	11%
					3%	0%	49%	6%	43%	0%	48%						
164	Students' Loan Bureau	4 Qtrs	21	\$22.89M	0	13	1	0	7	0	\$5.66M	0	0%	4	19%	2	10%
					0%	62%	5%	0%	33%	0%	25%						
165	Sugar Industry Authority	4 Qtrs	3	\$4.40M	2	0	0	0	1	0	\$0.34M	1	33%	3	100%	0	0%
					67%	0%	0%	0%	33%	0%	8%						
166	Sugar Manufacturing Corporation of Jamaica	4 Qtrs	0	\$0.00M													
167	Tax Administration Services Department	3 Qtrs	23	\$20.50M	0	0	19	0	4	0	\$4.33M	0	0%	4	17%	1	4%
					0%	0%	83%	0%	17%	0%	21%						
168	Taxpayer Audit and Assessment Department	4 Qtrs	21	\$31.70M	9	6	4	0	2	0	\$1.74M	0	0%	2	10%	1	5%
					43%	29%	19%	0%	10%	0%	5%						

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169	The Early Childhood Commission	2 Qtrs	9	\$16.41M	2	0	1	0	6	0	\$11.24M	0	0%	9	100%	3	33%
					22%	0%	11%	0%	67%	0%	69%						
170	The Electoral Office of Jamaica	3 Qtrs	39	\$38.03M	0	18	18	0	3	0	\$5.46M	0	0%	13	33%	2	5%
					0%	46%	46%	0%	8%	0%	14%						
171	The Sugar Company of Jamaica Ltd.	3 Qtrs	841	\$1,531.98M	0	0	586	0	255	0	\$472.77M	0	0%	841	100%	152	18%
					0%	0%	70%	0%	30%	0%	31%						
172	Tourism Enhancement Fund	3 Qtrs	1	\$0.73M	0	0	1	0	0	0	\$0.00M	0	0%	1	100%	0	0%
					0%	0%	100%	0%	0%	0%	0%						
173	Tourism Product Development Company (TPDCO)	2 Qtrs	44	\$49.62M	3	36	0	3	2	0	\$1.37M	0	0%	22	50%	0	0%
					7%	82%	0%	7%	5%	0%	3%						
174	Trade Board Limited	3 Qtrs	3	\$6.26M	0	3	0	0	0	0	\$0.00M	0	0%	1	33%	0	0%
					0%	100%	0%	0%	0%	0%	0%						
175	Transport Authority	3 Qtrs	10	\$9.78M	0	5	5	0	0	0	\$0.00M	0	0%	0	0%	0	0%
					0%	50%	50%	0%	0%	0%	0%						

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176	Trelawny Parish Council	3 Qtrs	9	\$6.28M	0	6	0	2	1	0	\$0.25M	0	0%	9	100%	0	0%
					0%	67%	0%	22%	11%	0%	4%						
177	Universal Access Fund	4 Qtrs	1	\$1.10M	1	0	0	0	0	0	\$0.00M	0	0%	1	100%	0	0%
					100%	0%	0%	0%	0%	0%	0%						
178	University Council of Jamaica	3 Qtrs	0	\$0.00M													
179	University Hospital of the West Indies	3 Qtrs	630	\$797.42M	336	257	0	0	37	0	\$39.83M	1	0%	89	14%	16	3%
					53%	41%	0%	0%	6%	0%	5%						
180	University of Technology, Jamaica	3 Qtrs	249	\$224.11M	0	106	28	0	115	0	\$101.77M	2	1%	109	44%	29	12%
					0%	43%	11%	0%	46%	0%	45%						
181	Urban Development Corporation (UDC)	4 Qtrs	125	\$92.51M	0	3	95	0	27	0	\$26.24M	0	0%	69	55%	9	7%
					0%	2%	76%	0%	22%	0%	28%						
182	Water Resources Authority	1 Qtrs	3	\$1.42M	0	3	0	0	0	0	\$0.00M	0	0%	1	33%	0	0%
					0%	100%	0%	0%	0%	0%	0%						

PLEASE NOTE REPORT CAVEATS AT THE END OF THIS SECTION

Public Body Quarterly Contract Award (OCA) Report
(Contracts Which Do Not Require NCC Endorsement)*

For 2008 Covering The 1st, 2nd, 3rd and 4th Quarters

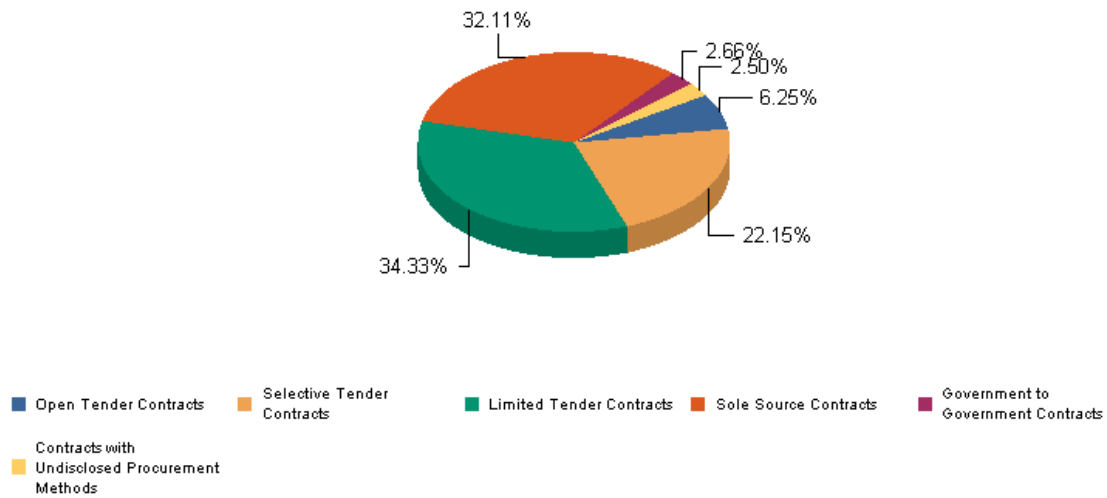
(1) Public Body		(2) QCA Reports Approved for Electronic Upload	(3) Total Number of Contracts Awarded	(4) Total Value of Contracts	(5) Number and Percentage of Contracts Awarded (Classified by Procurement Method)						(6) Value of Sole Source Contracts	(7) Contracts Not Approved by Public Body's Procurement Committee		(8) Contracts Reported, Not Awarded to NCC Registered Contractors		(9) Contracts over \$1Million Procured by Sole Source Methodology	
					Open Tender	Selective Tender	Limited Tender	Gov. to Gov	Sole Source	Not Stated		Num.	% of Total Contracts	Num.	% of Total Contracts	Num.	% of Total Contracts
183	Western Regional Health Authority	4 Qtrs	166	\$139.75M	0	21	96	1	46	2	\$51.53M	0	0%	40	24%	12	7%
					0%	13%	58%	1%	28%	1%	37%						
184	Westmoreland Parish Council	4 Qtrs	24	\$31.18M	5	11	0	0	8	0	\$7.09M	1	4%	0	0%	2	8%
					21%	46%	0%	0%	33%	0%	23%						
185	Wigton Windfarm Limited	3 Qtrs	4	\$2.71M	0	0	4	0	0	0	\$0.00M	0	0%	2	50%	0	0%
					0%	0%	100%	0%	0%	0%	0%						
TOTALS			9,264	\$9,547.53M	579	2,052	3,180	246	2,975	232	\$3,051.60M	1432	15%	3648	39%	926	10%
					6%	22%	34%	3%	32%	3%	32%						

PLEASE NOTE REPORT CAVEATS AT THE END OF THIS SECTION

Public Body Quarterly Contract Award (OCA) Report **(Contracts Which Do Not Require NCC Endorsement)***

For 2008 Covering The 1st, 2nd, 3rd and 4th Quarters

Pie Chart Comparing Procurement Methods



PLEASE NOTE REPORT CAVEATS AT THE END OF THIS SECTION

Public Body Quarterly Contract Award (QCA) Report
(Contracts Which Do Not Require NCC Endorsement)*

For 2008 Covering The 1st, 2nd, 3rd and 4th Quarters

QCA Report Caveats

- * On November 20, 2008, a new Revised Requisition regarding the provision of Government contract award particulars was issued by the Contractor-General to the Principal or Accounting Officers of all of the country's approximately 190 Procuring Public Bodies, inclusive of all Ministries of Government.

This Revised OCG Requisition was made as a consequence of the issuance of Circular #36, dated September 22, 2008, by the Ministry of Finance and the Public Service. Circular #36 advised, *inter alia*, that the prior endorsement of the National Contracts Commission (NCC) is now required for Government contract award recommendations that are above \$10 Million in value.

The Revised OCG Requisition, which now supersedes in its entirety the previously issued OCG Requisition of July 11, 2006, requires every Procuring Public Body to submit to the Contractor General, in hard copy and in Excel electronic copy formats, Quarterly Contract Award (QCA) Reports of the particulars of contracts which are awarded by it which are of a value of between J\$275,001 and J\$10,000,000. The new regulatory regime is expressed to apply to all classifications of Government contracts which are awarded as of as at October 1, 2008.

- All contracts reported with a value outside the applicable range, are not included in this report.

Quarter	Applicable Range
1 to 3	JMD \$250,000.00 to JMD \$3,999,999.99
4	JMD \$275,001.00 to JMD \$10,000,000.00

- Contracts which are reported without a contract value are assumed to have a contract value of JMD \$0.

Public Body Quarterly Contract Award (QCA) Report
(Contracts Which Do Not Require NCC Endorsement)*

For 2008 Covering The 1st, 2nd, 3rd and 4th Quarters

QCA Report Caveats cont'd

- Contracts which are reported with a contract award date which is outside of the corresponding quarter for that report submission, are not included in this report.
- Information relating to a Public Body's Q.C.A. report is only shown if the submission has been verified by an OCG inspector to be 'OK' for electronic upload to the OCG's website.
- Contract totals are achieved by counting each valid row in the QCA Report. It is maintained that only one (1) contract should be reported in each row of the QCA Report. A row is considered valid if six (6) columns are entered including the record ID, or if seven (7) columns are entered excluding the record ID.
- All figures are displayed in millions of dollars. This may lead to a loss of precision in group totals and other summary values.
- A contractor is considered 'Reported as Registered' once a value has been entered in the Contract ID column of the QCA Report. Accordingly, if a false or incorrect value is entered in the ID column, a misleading indication will be rendered as to the registration status of the contractor. Also, if no value is entered in the ID column, a misleading status indication may be given.
- It should be noted that since February 12, 2007, contractors are not required to be registered with the NCC in respect of contracts which are valued at JMD \$275,000.00 or less.
- Contracts are considered **not** to have obtained procurement committee approval, if the '**Procurement Committee Approval**' column of the QCA Report is not '**Y**'

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APPENDIX VII

Staff Training

SCHEDULE OF OCG STAFF TRAINING FOR THE YEAR 2008

START DATE	OFFICER	ORGANISATION/LOCATION	COURSE	DURATION
January 11	Kevin Wedderburn	MIND	Government Accounting Level 2 Module 2	January 11 – January 18
February 19	Linda Lafayette	Professional Training Institute	Reproducing Documents & Note-Taking Skills	February 19 - February 20
February 29	Ruth Lim Sylvia Squire Angela Talbot	Jamaica Association for Secretary & Administrative Professionals	Enhancing Communication in Today's Diversified Workplace	February 29
March 6	Georgeia Robinson	MIND	Accounting Conference 2008	March 6
March 18	Greg Christie Craig Beresford	The Caribbean Procurement Institute	Caribbean Public Procurement – Law and Practice	March 18 - 21
June 30	Patrick Thompson	Dottech ICT Training Institute & Consultancy Company Limited	Certified Information System Security Professionals	June 30 – July 4
July 15	Diana Seaton-Brown	Administrative Professional Training Centre	Records & Information Management	July 15 – July 23
July 28	Dominic Johnson	University of Technology Jamaica	Forensic Computing	July 28 – Aug. 4
August 19	Dwight Reid	University of Technology Jamaica	Project Management Workshop	August 19 - 22
August 25	Kevin Wedderburn	MIND	Government Accounting Level 2 Module 3	August 25 – Sept. 1
September 15	Paul McGregor	Heart Trust Cisco Academy	Cisco – CCNA Course	September 15 – September 26, 2009
October 6	Nicholas Gibson	MIND	Government Accounting Level 1 Module 5	October 6 – October 13
October 30	Greg Christie	International Anti-Corruption Conference (IACC)	13 th IAAC, Athens, Greece, Global Transparency: Fighting Corruption for a Sustainable Future	October 30 – November 2
November 10	Marsha Parham	The Caribbean Procurement Institute	Procurement Law and Practice - Intensive Training	November 10 – November 11

APPENDIX VIII

Staff Situation

STAFF SITUATION FOR 2008

COMPLEMENT	APPROVED	EMPLOYED	VACANT
Contractor-General	1	1	-
Consultant	1	-	1
Legal Advisor	1	1	-
Director - Technical Services	1	1	-
Director - Construction Contracts	1	1	-
Director – Non-Construction Contracts, Licences & Permits	1	1	-
Director – Corporate Services	1	1	-
Director - Information Technology	1	1	-
Technical Services Managers	3	3	-
Co-ordinator, Inspection & Research	1	1	-
Senior Inspectors	2	2	-
Special Investigator	1	1	-
Investigator	1	1	-
Inspectors	10	10	-
Chief Accountant	1	1	-
System Administrator	1	1	-
Communication Officer	1	1	-
Network and Security Officer	1	1	-
Application and Web Developers	2	2	-
Administrative Assistants	4	4	-
Technical Officers	4	3	1
Goods and Services Supervisor	1	1	-
HR Manager	1	1	-
Office Manager	1	1	-
Executive Secretary 1	1	1	-
Senior Accountant	1	1	-
Senior Secretary	1	1	-
Accountants	2	2	-
Secretary	1	1	-
Registrar	1	1	-
Assistant Office Manager	1	1	-
Records Officers	4	4	-
Telephone Operator/Receptionist	1	1	-
Drivers	2	2	-
Office Attendants	3	2	1
Office Assistant	1	1	-
Chief Investigator	1	-	1
Systems Analyst	1	-	1
TOTAL	64	59	5